

BSQUARE CORP /WA  
Form 10-Q  
August 04, 2006

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended June 30, 2006**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number: 000-27687**

**BSQUARE CORPORATION**

(Exact name of registrant as specified in its charter)

**Washington**

(State or other jurisdiction of  
incorporation or organization)

**91-1650880**

(I.R.S. Employer  
Identification No.)

**110 110<sup>th</sup> Avenue NE, Suite 200,  
Bellevue WA**

(Address of principal executive offices)

**98004**

(Zip Code)

**(425) 519-5900**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):  
Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Exchange Act Rule 12b-2). Yes  No

The number of shares of common stock outstanding as of July 31, 2006: 9,587,233

**BSQUARE CORPORATION**  
**FORM 10-Q**  
**For the Quarterly Period Ended June 30, 2006**  
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**Table of Contents****PART I. FINANCIAL INFORMATION****Item 1. Financial Statements**

**BSQUARE CORPORATION**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(dollars in thousands)

|                                                                                                                                                                                     | <b>June 30,<br/>2006<br/>(Unaudited)</b> | <b>December<br/>31,<br/>2005</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|----------------------------------|
| <b>ASSETS</b>                                                                                                                                                                       |                                          |                                  |
| Current assets:                                                                                                                                                                     |                                          |                                  |
| Cash and cash equivalents                                                                                                                                                           | \$ 3,771                                 | \$ 7,694                         |
| Short-term investments                                                                                                                                                              | 6,000                                    | 1,800                            |
| Accounts receivable, net of allowance for doubtful accounts of \$691 at June 30, 2006 and \$687 at December 31, 2005                                                                | 6,785                                    | 7,296                            |
| Prepaid expenses and other current assets                                                                                                                                           | 369                                      | 440                              |
| <b>Total current assets</b>                                                                                                                                                         | <b>16,925</b>                            | <b>17,230</b>                    |
| Equipment, furniture and leasehold improvements, net                                                                                                                                | 807                                      | 792                              |
| Intangible assets, net                                                                                                                                                              | 203                                      | 304                              |
| Restricted cash                                                                                                                                                                     | 1,200                                    | 1,200                            |
| Other non-current assets                                                                                                                                                            | 57                                       | 44                               |
| <b>Total assets</b>                                                                                                                                                                 | <b>\$ 19,192</b>                         | <b>\$ 19,570</b>                 |
| <b>LIABILITIES AND SHAREHOLDERS EQUITY</b>                                                                                                                                          |                                          |                                  |
| Current liabilities:                                                                                                                                                                |                                          |                                  |
| Accounts payable                                                                                                                                                                    | \$ 2,514                                 | \$ 2,662                         |
| Other accrued expenses                                                                                                                                                              | 3,639                                    | 3,298                            |
| Accrued compensation                                                                                                                                                                | 976                                      | 964                              |
| Accrued legal fees                                                                                                                                                                  | 534                                      | 534                              |
| Deferred revenue                                                                                                                                                                    | 223                                      | 270                              |
| <b>Total current liabilities</b>                                                                                                                                                    | <b>7,886</b>                             | <b>7,728</b>                     |
| Deferred rent                                                                                                                                                                       | 367                                      | 379                              |
| Commitments and contingencies (Note 6)                                                                                                                                              |                                          |                                  |
| Shareholders equity:                                                                                                                                                                |                                          |                                  |
| Preferred stock, no par value: 10,000,000 shares authorized; no shares issued and outstanding                                                                                       |                                          |                                  |
| Common stock, no par value: 37,500,000 shares authorized; 9,587,233 shares issued and outstanding at June 30, 2006 and 9,553,566 shares issued and outstanding at December 31, 2005 | 118,791                                  | 118,393                          |
| Accumulated other comprehensive loss                                                                                                                                                | (408)                                    | (423)                            |
| Accumulated deficit                                                                                                                                                                 | (107,444)                                | (106,507)                        |

|                                            |           |           |
|--------------------------------------------|-----------|-----------|
| Total shareholders' equity                 | 10,939    | 11,463    |
| Total liabilities and shareholders' equity | \$ 19,192 | \$ 19,570 |

See notes to condensed consolidated financial statements.

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**BSQUARE CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

(in thousands, except per share data)

(Unaudited)

|                                                                | <b>Three Months</b>   |             | <b>Six Months</b>     |             |
|----------------------------------------------------------------|-----------------------|-------------|-----------------------|-------------|
|                                                                | <b>Ended June 30,</b> |             | <b>Ended June 30,</b> |             |
|                                                                | <b>2006</b>           | <b>2005</b> | <b>2006</b>           | <b>2005</b> |
| Revenue:                                                       |                       |             |                       |             |
| Software                                                       | \$ 9,045              | \$ 7,822    | \$ 16,900             | \$ 15,274   |
| Service                                                        | 3,600                 | 2,494       | 7,329                 | 4,857       |
| Total revenue                                                  | 12,645                | 10,316      | 24,229                | 20,131      |
| Cost of revenue:                                               |                       |             |                       |             |
| Software                                                       | 7,058                 | 5,877       | 13,534                | 11,769      |
| Service <sup>(1)</sup>                                         | 2,580                 | 1,914       | 5,371                 | 3,929       |
| Total cost of revenue                                          | 9,638                 | 7,791       | 18,905                | 15,698      |
| Gross profit                                                   | 3,007                 | 2,525       | 5,324                 | 4,433       |
| Operating expenses:                                            |                       |             |                       |             |
| Selling, general and administrative <sup>(1)</sup>             | 2,512                 | 2,132       | 5,024                 | 4,258       |
| Research and development <sup>(1)</sup>                        | 672                   | 447         | 1,413                 | 833         |
| Total operating expenses                                       | 3,184                 | 2,579       | 6,437                 | 5,091       |
| Loss from operations                                           | (177)                 | (54)        | (1,113)               | (658)       |
| Interest and other income                                      | 115                   | 83          | 202                   | 142         |
| Income (loss) before income taxes                              | (62)                  | 29          | (911)                 | (516)       |
| Income tax expense                                             | (26)                  | (66)        | (26)                  | (66)        |
| Net loss                                                       | \$ (88)               | \$ (37)     | \$ (937)              | \$ (582)    |
| Basic and diluted loss per share                               | \$ (0.01)             | \$ (0.00)   | \$ (0.10)             | \$ (0.06)   |
| Shares used in calculation of basic and diluted loss per share | 9,586                 | 9,536       | 9,575                 | 9,536       |

(1) Includes the following amounts related to non-cash stock-based

compensation  
expense:

|                                     |        |    |        |    |
|-------------------------------------|--------|----|--------|----|
| Cost of revenue service             | \$ 42  | \$ | \$ 82  | \$ |
| Selling, general and administrative | 115    |    | 212    |    |
| Research and development            | 18     |    | 35     |    |
| Total stock-compensation expense    | \$ 175 | \$ | \$ 329 | \$ |

See notes to condensed consolidated financial statements.

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**BSQUARE CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(in thousands)

|                                                                                           | <b>Six Months Ended</b> |              |
|-------------------------------------------------------------------------------------------|-------------------------|--------------|
|                                                                                           | <b>June 30,</b>         |              |
|                                                                                           | <b>2006</b>             | <b>2005</b>  |
|                                                                                           | <b>(unaudited)</b>      |              |
| Cash flows from operating activities:                                                     |                         |              |
| Net loss                                                                                  | \$ (937)                | \$ (582)     |
| Adjustments to reconcile net loss to net cash provided by (used in) operating activities: |                         |              |
| Depreciation and amortization                                                             | 255                     | 132          |
| Stock-based compensation                                                                  | 329                     |              |
| Changes in operating assets and liabilities:                                              |                         |              |
| Accounts receivable, net                                                                  | 516                     | (1,124)      |
| Prepaid expenses and other assets                                                         | 59                      | 86           |
| Accounts payable and accrued expenses                                                     | 205                     | 900          |
| Deferred revenue                                                                          | (48)                    | (15)         |
| Deferred rent                                                                             | (12)                    | (9)          |
| <br>Net cash provided by (used in) operating activities                                   | <br>367                 | <br>(612)    |
| <br>Cash flows from investing activities:                                                 |                         |              |
| Purchases of equipment and furniture                                                      | (169)                   | (84)         |
| Acquisition of Vibren assets                                                              |                         | (500)        |
| Purchases of short-term investments, net                                                  | (4,200)                 | 1,000        |
| <br>Net cash provided by (used in) investing activities                                   | <br>(4,369)             | <br>416      |
| <br>Cash flows from financing activities:                                                 |                         |              |
| Proceeds from exercise of stock options                                                   | 69                      | 9            |
| <br>Net cash provided by financing activities                                             | <br>69                  | <br>9        |
| <br>Effect of exchange rate changes on cash                                               | <br>10                  | <br>14       |
| <br>Net decrease in cash and cash equivalents                                             | <br>(3,923)             | <br>(173)    |
| Cash and cash equivalents, beginning of period                                            | 7,694                   | 4,943        |
| <br>Cash and cash equivalents, end of period                                              | <br>\$ 3,771            | <br>\$ 4,770 |

See notes to condensed consolidated financial statements.



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**BSQUARE CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**June 30, 2006**  
**(unaudited)**

**1. Summary of Significant Accounting Policies**

***Basis of Presentation***

The accompanying unaudited condensed consolidated financial statements have been prepared by BSQUARE Corporation (the Company or BSQUARE ) pursuant to the rules and regulations of the Securities and Exchange Commission ( SEC ) for interim financial reporting and include the accounts of the Company and its subsidiaries. Certain information and footnote disclosures normally included in annual financial statements prepared in accordance with U.S. generally accepted accounting principles, or GAAP, have been condensed or omitted pursuant to such rules and regulations. In the opinion of management, the unaudited financial statements reflect all material adjustments, which consist solely of normal recurring adjustments, necessary to present fairly the Company s financial position as of June 30, 2006 and its operating results and cash flows for the three and six months ended June 30, 2006 and 2005. The accompanying financial information as of December 31, 2005 is derived from audited financial statements. Preparing financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses. Examples include provision for bad debts and income taxes, estimates of progress on professional service arrangements and valuation of long-lived assets. Actual results may differ from these estimates. Interim results are not necessarily indicative of results for a full year. The information included in this quarterly report on Form 10-Q should be read in conjunction with the financial statements and notes thereto contained in the Company s annual report on Form 10-K for the year ended December 31, 2005 filed with the SEC. All intercompany balances have been eliminated. Certain reclassifications have been made for consistent presentation.

***Earnings Per Share***

Basic earnings per share is computed using the weighted average number of common shares outstanding during the period and excludes any dilutive effects of common stock equivalent shares. Diluted earnings per share is computed using the weighted average number of common and common stock equivalent shares outstanding during the period, such as stock options and warrants, using the treasury stock method. Common stock equivalent shares are excluded from the computation if their effect is antidilutive. As the Company had a net loss in each of the periods presented, basic and diluted net loss per share are the same.

As of June 30, 2006, there were stock options and warrants outstanding to acquire 1,877,886 shares of the Company s common stock. As of June 30, 2005, there were stock options and warrants outstanding to acquire 1,538,028 shares of the Company s common stock. These shares were excluded from the computation of diluted loss per share because their effect was antidilutive.

**2. Intangible Assets**

Intangible assets relate to technology acquired in the acquisition of certain assets of Vibren Technologies, Inc. in June 2005. The Company s gross carrying value of the acquired intangible assets subject to amortization was \$406,000 as of June 30, 2006. Accumulated amortization of these assets as of June 30, 2006 was \$203,000. Amortization expense was \$51,000 for the three months ended June 30, 2006 and \$101,000 for the six months ended June 30, 2006 and is expected to be \$102,000 for the remainder of 2006 and \$101,000 in 2007.

**Table of Contents****3. Stock-Based Compensation*****Stock Options***

In May 1997, the Company adopted a Stock Option Plan, which has subsequently been amended and restated (the Amended Plan ). Under the Amended Plan, the Board of Directors may grant non-qualified stock options at a price determined by the Board, not to be less than 85% of the fair market value of the common stock. These options have a term of up to 10 years and vest over a schedule determined by the Board of Directors, generally four years. Incentive stock options granted under the Amended Plan may only be granted to employees of the Company, have a term of up to 10 years, and shall be granted at a price equal to the fair market value of the Company's stock. The Amended Plan was amended in 2003 to allow for an automatic annual increase in the number of shares reserved for issuance during each of the Company's fiscal years by an amount equal to the lesser of: (i) four percent of the Company's outstanding shares at the end of the previous fiscal year, (ii) an amount determined by the Company's Board of Directors, or (iii) 375,000 shares. The Amended Plan was further amended in 2005 to allow for awards of stock appreciation rights and restricted and unrestricted stock.

In July 2000, the Company adopted the 2000 Non-Qualified Stock Option Plan (the 2000 Plan). Under the 2000 Plan, the Board of Directors may grant non-qualified stock options at a price determined by the Board. These stock options have a term of up to 10 years and vest over a schedule determined by the Board of Directors, generally over four years.

***Stock-Based Compensation***

Effective January 1, 2006, the Company began recording compensation expense associated with stock options and other forms of equity compensation in accordance with Statement of Financial Accounting Standards No. 123R, *Share-Based Payment*, ( SFAS 123R ) as interpreted by SEC Staff Accounting Bulletin No. 107. Prior to December 31, 2005, the Company accounted for stock options according to the provisions of Accounting Principles Board ( APB ) Opinion No. 25, *Accounting for Stock Issued to Employees*, and related interpretations, as permitted by SFAS 123, *Accounting for Stock-Based Compensation*, and, therefore, no related compensation expense was recorded for awards granted with no intrinsic value. The Company adopted the modified prospective transition method provided for under SFAS 123R, and consequently has not retroactively adjusted results for prior periods. Under this transition method, compensation cost associated with stock options includes: 1) compensation cost related to the remaining unvested portion of all stock option awards granted prior to December 31, 2005, based on the grant date fair value estimated in accordance with the original provisions of SFAS 123; and 2) compensation cost related to all stock option awards granted subsequent to December 31, 2005, based on the grant-date fair value estimated in accordance with the provisions of SFAS 123R. The Company records expense over the vesting period using the straight-line method. Compensation expense for awards under SFAS 123R includes an estimate for forfeitures.

The Company reported a net loss of \$88,000, or \$.01 per basic and diluted share, for the three months ended June 30, 2006. Excluding the impact of stock-based compensation expense of \$175,000 under FAS123R, the Company would have reported net income of \$87,000, or \$.01 per basic and diluted share, for that same period.

The Company reported a net loss of \$937,000, or \$.10 per basic and diluted share, for the six months ended June 30, 2006. Excluding the impact of stock-based compensation expense of \$329,000 under FAS123R, net loss would have been \$608,000, or \$.06 per basic and diluted share, for that same period.

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Stock-based compensation expense was recorded on the statement of operations in the same line items as cash compensation for our employees as follows (in thousands):

|                                     | Three<br>Months<br>Ended<br>June 30,<br>2006 | Six Months<br>Ended<br>June 30, 2006 |
|-------------------------------------|----------------------------------------------|--------------------------------------|
| Cost of revenue service             | \$ 42                                        | \$ 82                                |
| Selling, general and administrative | 115                                          | 212                                  |
| Research and development            | 18                                           | 35                                   |
| Total stock-compensation expense    | \$ 175                                       | \$ 329                               |

The Company recognizes compensation expense for options granted to non-employees in accordance with the provisions of Emerging Issues Task Force (EITF) consensus Issue 96-18, Accounting for Equity Instruments that are Issued to Other Than Employees for Acquiring, or in Conjunction with Selling Goods or Services, which require using a fair value option pricing model and re-measuring such stock options to the current fair market value at each reporting period as the underlying options vest.

At June 30, 2006, the total compensation cost related to stock options granted to employees under the Company's stock option plans but not yet recognized was \$477,000, net of estimated forfeitures. This cost will be amortized on a straight-line method over a weighted-average period of approximately 1.4 years and will be adjusted for subsequent changes in estimated forfeitures.

**Key Assumptions**

The fair value of the Company's options was estimated on the date of grant using the Black-Scholes-Merton option pricing model, with the following weighted average assumptions:

|                         | Three months ended<br>June 30, |          | Six months ended<br>June 30, |          |
|-------------------------|--------------------------------|----------|------------------------------|----------|
|                         | 2006                           | 2005     | 2006                         | 2005     |
|                         | SFAS<br>123R                   | SFAS 123 | SFAS<br>123R                 | SFAS 123 |
| Dividend yield          | 0%                             | 0%       | 0%                           | 0%       |
| Expected life           | 4 years                        | 4 years  | 4 years                      | 4 years  |
| Expected volatility     | 94%                            | 101%     | 95%                          | 103%     |
| Risk-free interest rate | 5.0%                           | 3.7%     | 4.9%                         | 3.9%     |
| Estimated forfeitures   | 36%                            | n/a      | 37%                          | n/a      |

**Expected Dividend:** The Black-Scholes-Merton valuation model calls for a single expected dividend yield as an input. The dividend yield is determined by dividing the expected per share dividend during the coming year by the grant date stock price. The expected dividend assumption is based on the Company's current expectations about its anticipated dividend policy.

**Expected Life:** The Company's expected term represents the period that the Company's stock-based awards are expected to be outstanding and was determined based on historical experience and vesting schedules of similar awards.

**Expected Volatility:** The Company's expected volatility represents the weighted average historical volatility of the Company's common stock for the most recent four-year period.

**Risk-Free Interest Rate:** The Company bases the risk-free interest rate used in the Black-Scholes-Merton valuation method on the implied yield currently available on U.S. Treasury zero-coupon issues with an equivalent remaining

term. Where the expected term of the Company's stock-based awards do not correspond with the terms for which interest rates are quoted, the Company performed a straight-line interpolation to determine the rate from the available term maturities.

*Estimated Forfeitures:* Estimated forfeitures represents the Company's historical forfeitures for the most

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recent two-year period and considers termination behavior as well as analysis of actual option forfeitures.

**Stock Option Activity**

The following table summarizes activity under the Company's stock option plans for the six months ended June 30, 2006:

| <b>Stock Options</b>                         | <b>Number<br/>of Shares</b> | <b>Weighted<br/>Average<br/>Exercise<br/>Price</b> | <b>Weighted<br/>Average<br/>Remaining<br/>Contractual<br/>Life (in<br/>years)</b> | <b>Aggregate<br/>Intrinsic<br/>Value</b> |
|----------------------------------------------|-----------------------------|----------------------------------------------------|-----------------------------------------------------------------------------------|------------------------------------------|
| Outstanding at January 1, 2006               | 1,760,368                   | \$ 4.75                                            |                                                                                   |                                          |
| Granted at fair value                        | 151,300                     | 2.91                                               |                                                                                   |                                          |
| Exercised                                    | (33,667)                    | 2.15                                               |                                                                                   |                                          |
| Forfeited                                    | (53,304)                    | 2.95                                               |                                                                                   |                                          |
| Expired                                      | (46,811)                    | 11.12                                              |                                                                                   |                                          |
| Outstanding at June 30, 2006                 | 1,777,886                   | \$ 4.53                                            | 7.93                                                                              | \$ 117,080                               |
| Vested and expected to vest at June 30, 2006 | 1,456,839                   | \$ 4.87                                            | 0.31                                                                              | \$ 113,164                               |
| Exercisable at June 30, 2006                 | 1,004,504                   | \$ 5.75                                            | 7.16                                                                              | \$ 97,258                                |

The weighted-average grant-date fair value was \$2.23 per share for options granted during the three months ended June 30, 2006. The aggregate intrinsic value represents the difference between the exercise price of the underlying options and the quoted price of the Company's common stock for the 201,422 options that were in-the-money at June 30, 2006. The Company issues new shares of common stock upon exercise of stock options. The aggregate intrinsic value of options exercised under the Company's stock option plans was \$39,000 for the three months ended June 30, 2006.

**Pro Forma Disclosure**

The following table illustrates the effect on net loss and net loss per share if the Company had applied the fair value recognition provisions of SFAS 123 to options granted under the Company's stock-based compensation plans prior to January 1, 2006:

|                                                        | <b>Three<br/>Months<br/>Ended<br/>June 30,<br/>2005</b> | <b>Six Months<br/>Ended<br/>June 30,<br/>2005</b> |
|--------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------|
| (in thousands, except per share amounts)               |                                                         |                                                   |
| Net loss, as reported                                  | \$ (37)                                                 | \$ (582)                                          |
| Pro forma employee compensation expense under SFAS 123 | (208)                                                   | (430)                                             |
| Pro forma net loss                                     | \$ (245)                                                | \$ (1,012)                                        |
| Basic and diluted loss per share, as reported          | \$ (0.00)                                               | \$ (0.06)                                         |

|                                                                     |    |        |    |        |
|---------------------------------------------------------------------|----|--------|----|--------|
| Pro forma basic and diluted loss per share                          | \$ | (0.03) | \$ | (0.11) |
| Shares used to calculate pro forma basic and diluted loss per share |    | 9,536  |    | 9,536  |

**Table of Contents****4. Comprehensive Loss**

Comprehensive loss is defined as the change in equity of a company during a period from transactions and other events and circumstances, excluding transactions resulting from investments by owners and distributions to owners. The difference between net loss and comprehensive loss for the Company is attributable to foreign currency translation adjustments.

Components of comprehensive loss consist of the following (in thousands):

|                                          | <b>Three Months Ended</b> |             | <b>Six Months Ended</b> |             |
|------------------------------------------|---------------------------|-------------|-------------------------|-------------|
|                                          | <b>June 30,</b>           |             | <b>June 30,</b>         |             |
|                                          | <b>2006</b>               | <b>2005</b> | <b>2006</b>             | <b>2005</b> |
| Net loss                                 | \$ (88)                   | \$ (37)     | \$ (937)                | \$ (582)    |
| Foreign currency translation gain (loss) | (2)                       | 2           | 15                      | 14          |
| Comprehensive loss                       | \$ (90)                   | \$ (35)     | \$ (922)                | \$ (568)    |

**5. Taxes**

In the second quarter of 2005, the Company became aware that certain amounts remitted, or that were planned to be remitted, from its Taiwan subsidiary or Taiwanese customers, might be subject to withholding tax at 20% of the amount remitted. In the fourth quarter of 2005, the Company began applying for withholding tax exemptions from the Taiwan government on all significant contracts on which withholding tax might be owed. If granted, these exemptions eliminate any withholding tax for the contract to which the exemption relates. To date, the Company has received approval for all withholding exemption applications that it has filed and believes that it will be granted future exemptions. However, there is no assurance that future exemptions will be granted and if the Company does not receive all, or some, of the exemptions for which it applies, it could be obligated to pay significant withholding tax, plus related interest and penalties, in the future. Management is continuing to evaluate alternative business and tax planning strategies to minimize corporate income and withholding tax obligations in connection with its Taiwan subsidiary.

**6. Commitments and Contingencies*****Contractual Commitments***

The Company's principal commitments consist of obligations outstanding under operating leases, which expire through 2014. The Company has lease commitments for office space in Bellevue, Washington; San Diego, California; Vancouver, British Columbia and Taipei, Taiwan. The Company leases office space in Akron, Ohio on a month-to-month basis.

In the event the Company was to default under its current corporate headquarters lease, the landlord has the ability to demand payment for a portion of cash payments forgiven in 2004 under its former headquarters lease. The amount of the forgiven payments that the landlord has the ability to demand repayment for decreases on the straight-line basis over the length of the current ten-year headquarters lease. Cash payments for which the landlord has the ability to demand repayment were \$2.0 million at June 30, 2006. The lease agreement for the new corporate headquarters contains a lease escalation clause calling for increased rents during the second half of the ten-year lease.

Rent expense was \$255,000 for the three months ended June 30, 2006 and \$183,000 for the three months ended June 30, 2005. Rent expense was \$508,000 for the six months ended June 30, 2006 and \$359,000 for the six months ended June 30, 2005.

As of June 30, 2006, the Company had \$1.2 million pledged as collateral for a bank letter of credit under the terms of its headquarters facility lease. The pledged cash supporting the outstanding letter of credit is presented as restricted cash.

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Contractual commitments at June 30, 2006 were as follows (in thousands):

|                       |              |
|-----------------------|--------------|
| Operating leases:     |              |
| Remainder of 2006     | \$ 470       |
| 2007                  | 966          |
| 2008                  | 934          |
| 2009                  | 853          |
| 2010                  | 926          |
| Thereafter            | 3,863        |
| <br>Total commitments | <br>\$ 8,012 |

***Legal Proceedings*****IPO Litigation**

In Summer and early Fall 2001, four purported shareholder class action lawsuits were filed in the United States District Court for the Southern District of New York against the Company, certain of its current and former officers and directors (the Individual Defendants), and the underwriters of its initial public offering. The suits purport to be class actions filed on behalf of purchasers of the Company's common stock during the period from October 19, 1999 to December 6, 2000. The complaints against the Company have been consolidated into a single action and a Consolidated Amended Complaint, which was filed on April 19, 2002 and is now the operative complaint.

The plaintiffs allege that the underwriter defendants agreed to allocate stock in the Company's initial public offering to certain investors in exchange for excessive and undisclosed commissions and agreements by those investors to make additional purchases of stock in the aftermarket at pre-determined prices. Plaintiffs allege that the prospectus for the Company's initial public offering was false and misleading in violation of the securities laws because it did not disclose these arrangements. The action seeks damages in an unspecified amount.

The action is being coordinated with approximately 300 other nearly identical actions filed against other companies. On July 15, 2002, the Company moved to dismiss all claims against it and the Individual Defendants. On October 9, 2002, the Court dismissed the Individual Defendants from the case without prejudice based upon Stipulations of Dismissal filed by the plaintiffs and the Individual Defendants. On February 19, 2003, the Court denied the motion to dismiss the complaint against the Company. On October 13, 2004, the Court certified a class in six of the approximately 300 other nearly identical actions and noted that the decision is intended to provide strong guidance to all parties regarding class certification in the remaining cases. The Underwriter Defendants sought leave to appeal this decision and the Second Circuit has accepted the appeal. Plaintiffs have not yet moved to certify a class in the Company's case. The Company has approved a settlement agreement and related agreements which set forth the terms of a settlement between the Company, the Individual Defendants, the plaintiff class and the vast majority of the other approximately 300 issuer defendants. Among other provisions, the settlement provides for a release of the Company and the Individual Defendants for the conduct alleged in the action to be wrongful. The Company would agree to undertake certain responsibilities, including agreeing to assign away, not assert, or release certain potential claims the Company may have against its underwriters. The settlement agreement also provides a guaranteed recovery of \$1 billion to plaintiffs for the cases relating to all of the approximately 300 issuers. To the extent that the underwriter defendants settle all of the cases for at least \$1 billion, no payment will be required under the issuers settlement agreement. On April 20, 2006, JPMorgan Chase and the plaintiffs reached a preliminary agreement for a settlement of \$425 million. The JPMorgan Chase settlement has not yet been approved by the Court. However, if it is finally approved, then the maximum amount that the issuers' insurers will be potentially liable for is \$575 million. To the extent that the underwriter defendants settle for less than \$1 billion, the issuers are required to make up the difference. It is anticipated that any potential financial obligation of the Company to plaintiffs pursuant to the terms of the settlement agreement and related agreements will be covered by existing



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insurance. The Company currently is not aware of any material limitations on the expected recovery of any potential financial obligation to plaintiffs from its insurance carriers. Its carriers are solvent, and the Company is not aware of any uncertainties as to the legal sufficiency of an insurance claim with respect to any recovery by plaintiffs. Therefore, we do not expect that the settlement will involve any payment by the Company. If material limitations on the expected recovery of any potential financial obligation to the plaintiffs from the Company's insurance carriers should arise, the Company's maximum financial obligation to plaintiffs pursuant to the settlement agreement would be less than \$3.4 million. However, if the JPMorgan Chase settlement is finally approved, the Company's maximum financial obligation to the plaintiffs pursuant to the settlement agreement would be less than \$2 million. On February 15, 2005, the court granted preliminary approval of the settlement agreement, subject to certain modifications consistent with its opinion. Those modifications have been made. On March 20, 2006, the Underwriter Defendants submitted objections to the settlement to the Court. The Court held a hearing regarding these and other objections to the settlement at a fairness hearing on April 24, 2006, but it has not yet issued a ruling. There is no assurance that the court will grant final approval to the settlement. If the settlement agreement is not approved and the Company is found liable, we are unable to estimate or predict the potential damages that might be awarded, whether such damages would be greater than the Company's insurance coverage, and whether such damages would have a material impact on our results of operations or financial condition in any future period.

**Customer Litigation**

The Company is currently in a dispute with a former customer regarding payment of amounts due for a contract under which the Company provided professional engineering services. The Company has an account receivable outstanding with this former customer of \$475,000 as of June 30, 2006 and increased the allowance for doubtful accounts by \$475,000 in the fourth quarter of 2005 related to this account receivable. As required under the contract, the parties engaged in a mediation proceeding on October 6, 2005 in an attempt to resolve the dispute. The parties were unable to reach a resolution during the mediation, and the Company filed a Complaint for breach of contract and misappropriation of intellectual property against the former customer on December 22, 2005 in federal district court in the state of Delaware. The Company has asked for an award of damages of approximately \$475,000, plus interest and attorneys fees and related costs, and the Company has reserved the right to request an injunction against the former customer for misappropriation of intellectual property. On January 27, 2006, the former customer filed an Answer and Counterclaim against the Company, denying the Company's claims and alleging breach of contract, tortious interference with the former customer's business and fraud in the inducement of the underlying contract. The former customer has asked for an award of damages that includes a refund of all payments made by them prior to the former customer's breach for non-payment (approximately \$280,000), lost profits, costs incurred by the former customer to complete the project, any reduction in the value of the former customer's goodwill, and attorneys' fees and costs. The Company filed its Reply to the former customer's Answer and Counterclaim on February 16, 2006, denying all counterclaims against it.

The parties are currently engaged in discovery proceedings in accordance with the court's Scheduling Order issued March 1, 2006. The court has tentatively scheduled a mediation conference for November 1, 2006 in Delaware before a United States Magistrate Judge. A Pretrial Conference is scheduled for February 8, 2007.

The Company believes that it has fulfilled all of its contractual obligations under the services contract, that it is entitled to collect all amounts due under the contract, plus attorneys' fees and costs, and that it will successfully defend the counterclaims against it. However, there can be no assurance that the court will ultimately rule in the Company's favor, and it may, in fact, rule in favor of the former customer. Further, the legal proceedings could result in the incurrence of significant legal and related expenses, which may not be recoverable depending on the outcome of the litigation. It is also uncertain whether the defendant will have sufficient assets to satisfy any damages ultimately awarded to the Company by the court should the Company be successful. A ruling in favor of the former customer, and/or the incurrence of significant legal expenses could adversely affect the Company's operating results.

**Table of Contents****7. Segment Information**

The Company follows the requirements of SFAS No. 131, Disclosures About Segments of an Enterprise and Related Information. The Company has one operating segment, software and services delivered to smart device makers.

The following table summarizes information about the Company's revenue and long-lived asset information by geographic areas (in thousands):

|                              | Three Months Ended |           | Six Months Ended |           |
|------------------------------|--------------------|-----------|------------------|-----------|
|                              | June 30,           |           | June 30,         |           |
|                              | 2006               | 2005      | 2006             | 2005      |
| Total revenue:               |                    |           |                  |           |
| North America                | \$ 11,643          | \$ 9,663  | \$ 22,701        | \$ 18,794 |
| Asia                         | 980                | 630       | 1,486            | 1,284     |
| Other foreign                | 22                 | 23        | 42               | 53        |
| Total revenue <sup>(1)</sup> | \$ 12,645          | \$ 10,316 | \$ 24,229        | \$ 20,131 |
|                              |                    |           |                  |           |
|                              | June               | December  |                  |           |
|                              | 30,                | 31,       |                  |           |
|                              | 2006               | 2005      |                  |           |
| Long-lived assets:           |                    |           |                  |           |
| North America                | \$ 957             | \$ 1,047  |                  |           |
| Asia                         | 53                 | 49        |                  |           |
| Total long-lived assets      | \$ 1,010           | \$ 1,096  |                  |           |

(1) Revenue is attributed to countries based on location of customer invoiced.

**8. Related Party Transactions**

Pursuant to a consulting agreement between the Company and Mr. Donald Bibeault, the Chairman of the Company's Board of Directors, Mr. Bibeault has provided the Company with onsite consulting services since July 2003, when he was appointed to the Company's Board of Directors. Prior to that, during the second quarter of 2003, the Company had engaged Bibeault & Associates, of which Mr. Bibeault serves as the President, as turnaround consultants. The Company incurred expenses of \$24,000 for the three months ended June 30, 2006 and \$48,000 for the six months ended June 30, 2006 under this consulting agreement. The Company incurred expenses of \$31,000 for the three months ended June 30, 2005 and \$65,000 for the six months ended June 30, 2005 under this consulting agreement.

On June 29, 2006, the Company and Mr. Bibeault agreed to terminate the Company's consulting agreement, effective September 30, 2006. Mr. Bibeault will continue to serve as the Chairman of the Company's Board of Directors.

**Table of Contents****Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

From time to time, information provided by us, statements made by our employees or information included in our filings with the Securities and Exchange Commission (SEC) may contain statements that are forward-looking statements involving risks and uncertainties. In particular, statements in Management's Discussion and Analysis of Financial Condition and Results of Operations relating to our revenue, profitability, growth initiatives and sufficiency of capital may be forward-looking statements. The words expect, anticipate, plan, believe, seek, estimate and expressions are intended to identify such forward-looking statements. Such statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions that could cause our future results to differ materially from those expressed in any forward-looking statements made by, or on behalf of, us. Many such factors are beyond our ability to control or predict. Readers are accordingly cautioned not to place undue reliance on forward-looking statements. We disclaim any intent or obligation to update any forward-looking statements, whether in response to new information or future events or otherwise. Important factors that may cause our actual results to differ from such forward-looking statements include, but are not limited to, the factors discussed in Item 1A of Part II, Risk Factors.

**Overview**

We provide software and engineering service offerings to the smart device marketplace. A smart device is a dedicated purpose computing device that typically has the ability to display information, runs an operating system (e.g., Microsoft® Windows® CE 5.0) and may be connected to a network via a wired or wireless connection. Examples of smart devices that we target include set-top boxes, home gateways, point-of-sale terminals, kiosks, voting machines, gaming platforms, personal digital assistants (PDAs), personal media players and smartphones. We primarily focus on smart devices that utilize embedded versions of the Microsoft Windows family of operating systems, specifically Windows CE, Windows XP Embedded and Windows Mobile for Pocket PC and Smartphone.

We have been providing software and engineering services to the smart device marketplace since our inception. Our customers include world class Original Equipment Manufacturers (OEMs), Original Design Manufacturers (ODMs), silicon vendors (SVs), peripheral vendors, and enterprises with customized device needs such as retailers and wireless operators that market and distribute connected smart devices. The software and engineering services we provide our customers are utilized and deployed throughout various phases of our customers' device life cycle, including design, development, customization, quality assurance and deployment.

**Critical Accounting Judgments**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires estimates and assumptions that affect the reported amounts of assets and liabilities, revenue and expenses and related disclosures of contingent assets and liabilities in the consolidated financial statements and accompanying notes. The SEC has defined a company's critical accounting policies as those that are most important to the portrayal of our financial condition and results of operations, and those that require us to make our most difficult and subjective judgments, often as a result of the need to make estimates related to matters that are inherently uncertain. Based on this definition, we have identified the critical accounting policies and judgments addressed below. We also have other key accounting policies, which involve the use of estimates, judgments and assumptions that are relevant to understanding our results. For additional information see Note 1 Description of Business and Accounting Policies in our Annual Report on Form 10-K for the year ended December 31, 2005 and Item 1 of Part I, Financial Statements Note 1 Summary of Significant Accounting Policies. Although we believe that our estimates, assumptions and judgments are reasonable, they are necessarily based upon presently available information. Actual results may differ significantly from these estimates under different assumptions, judgments or conditions.

**Table of Contents*****Revenue Recognition***

We recognize revenue from software and engineering service sales when the following four revenue recognition criteria are met: persuasive evidence of an arrangement exists; delivery has occurred or services have been rendered; the selling price is fixed or determinable; and collectibility is reasonably assured. Contracts and customer purchase orders are generally used to determine the existence of an arrangement. Shipping documents and customer acceptance, when applicable, are used to verify delivery. We assess whether the selling price is fixed or determinable based on the contract and payment terms associated with the transaction and whether the sales price is subject to refund or adjustment. We assess collectibility based primarily on the creditworthiness of the customer as determined by credit checks and analysis, as well as the customer's payment history.

We recognize revenue upon shipment provided that no significant obligations remain on our part and substantive acceptance conditions, if any, have been met. We also enter into arrangements in which a customer purchases a combination of software licenses, engineering services and post-contract customer support or maintenance (PCS). As a result, significant contract interpretation is sometimes required to determine the appropriate accounting, including how the price should be allocated among the deliverable elements if there are multiple elements, whether undelivered elements are essential to the functionality of delivered elements, and when to recognize revenue. PCS includes rights to upgrades, when and if available, telephone support, updates, and enhancements. When vendor specific objective evidence (VSOE) of fair value exists for all elements in a multiple element arrangement, revenue is allocated to each element based on the relative fair value of each of the elements. VSOE of fair value is established by the price charged when the same element is sold separately. Accordingly, the judgments involved in assessing VSOE have an impact on the recognition of revenue in each period. Changes in the allocation of the sales price between deliverables might impact the timing of revenue recognition but would not change the total revenue recognized on the contract.

When elements such as software and engineering services are contained in a single arrangement, or in related arrangements with the same customer, we allocate revenue to each element based on its relative fair value, provided that such element meets the criteria for treatment as a separate unit of accounting. In the absence of fair value for a delivered element, we allocate revenue first to the fair value of the undelivered elements and allocate the residual revenue to the delivered elements. In the absence of fair value for an undelivered element, the arrangement is accounted for as a single unit of accounting, resulting in a delay of revenue recognition for the delivered elements until the undelivered elements are fulfilled. As a result, contract interpretations and assessments of fair value are sometimes required to determine the appropriate accounting.

Service revenue from fixed-priced contracts is recognized using the percentage of completion method. Percentage of completion is measured based primarily on input measures such as hours incurred to date compared to total estimated hours to complete, with consideration given to output measures, such as contract milestones, when applicable. We rely on estimates of total expected hours as a measure of performance and cost in order to determine the amount of revenue to be recognized. Revisions to hour and cost estimates are recorded in the period the facts that give rise to the revision become known. Service revenue from time and materials contracts and training services is recognized as services are performed.

***Stock-Based Compensation***

In May 1997, we adopted a Stock Option Plan, which has subsequently been amended and restated (the Amended Plan). Under the Amended Plan, the Board of Directors may grant non-qualified stock options at a price determined by the Board, not to be less than 85% of the fair market value of the common stock. These options have a term of up to 10 years and vest over a schedule determined by the Board of Directors, generally four years. Incentive stock options granted under the Amended Plan may only be granted to our employees, have a term of up to 10 years, and shall be granted at a price equal to the fair market value of our common stock. The Amended Plan was amended in 2003 to allow for an automatic annual increase in the number of shares reserved for issuance during each of our fiscal years by an amount equal to the lesser of: (i) four percent of our outstanding common stock at the end of the previous fiscal year, (ii) an amount determined by our Board of Directors, or (iii) 375,000 shares. The Amended Plan was further amended in 2005 to allow for awards of stock appreciation rights and restricted and

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unrestricted stock.

In July 2000, we adopted the 2000 Non-Qualified Stock Option Plan (the 2000 Plan). Under the 2000 Plan, the Board of Directors may grant non-qualified stock options at a price determined by the Board. These stock options have a term of up to 10 years and vest over a schedule determined by the Board of Directors, generally over four years.

Effective January 1, 2006, we began recording compensation expense associated with stock options and other forms of equity compensation in accordance with Statement of Financial Accounting Standards No. 123R, *Share-Based Payment*, ( SFAS 123R ) as interpreted by SEC Staff Accounting Bulletin No. 107. Prior to December 31, 2005, we accounted for stock options according to the provisions of Accounting Principles Board ( APB ) Opinion No. 25, *Accounting for Stock Issued to Employees*, and related interpretations, as permitted by SFAS 123, *Accounting for Stock-Based Compensation*, and, therefore, no related compensation expense was recorded for awards granted with no intrinsic value. We adopted the modified prospective transition method provided for under SFAS 123R, and consequently has not retroactively adjusted results for prior periods. Under this transition method, compensation cost associated with stock options includes: 1) compensation cost related to the remaining unvested portion of all stock option awards granted prior to December 31, 2005, based on the grant date fair value estimated in accordance with the original provisions of SFAS 123; and 2) compensation cost related to all stock option awards granted subsequent to December 31, 2005, based on the grant-date fair value estimated in accordance with the provisions of SFAS 123R. We recognize expense over the vesting period using the straight-line method. Compensation expense for awards under SFAS 123R includes an estimate for forfeitures.

We recognize compensation expense for options granted to non-employees in accordance with the provisions of Emerging Issues Task Force (EITF) consensus Issue 96-18, *Accounting for Equity Instruments that are Issued to Other Than Employees for Acquiring, or in Conjunction with Selling Goods or Services*, which require using a fair value option pricing model and re-measuring such stock options to the current fair market value at each reporting period as the underlying options vest.

At June 30, 2006, the total compensation cost related to stock options granted to employees under our stock option plans but not yet recognized was \$477,000, net of estimated forfeitures. This cost will be amortized on a straight-line method over a weighted-average period of approximately 1.4 years and will be adjusted for subsequent changes in estimated forfeitures.

***Allowance for Doubtful Accounts***

Our accounts receivable balance is net of an estimated allowance for doubtful accounts. We perform ongoing credit evaluations of our customers' financial condition and generally do not require collateral. We estimate the collectibility of our accounts receivable and record an allowance for doubtful accounts. We consider many factors including analyzing accounts receivable and historical bad debts, customer concentrations, customer creditworthiness, current economic trends and changes in customer payment history when evaluating the adequacy of the allowance for doubtful accounts. We have an account receivable outstanding of \$475,000 as of June 30, 2006 with a former customer and increased the allowance for doubtful accounts by \$475,000 in the fourth quarter of 2005 related to this account receivable. Because the allowance for doubtful accounts is an estimate, it may be necessary to adjust it if actual bad debt expense exceeds the estimated reserve.

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***Taxes***

As part of the process of preparing our consolidated financial statements, we are required to estimate income taxes in each of the countries in which we operate. This process involves estimating our current tax exposure together with assessing temporary differences resulting from differing treatment of items for tax and accounting purposes. These differences result in deferred tax assets and liabilities. We must then assess the likelihood that our deferred tax assets will be recovered from future taxable income, and, to the extent we believe that recovery is not likely, we must establish a valuation allowance. To the extent we establish a valuation allowance, or increase this allowance in a period, it may result in an expense within the tax provision in the statements of operations. Significant management judgment is required in determining our provision for income taxes, deferred tax assets and liabilities and any valuation allowance recorded against our net deferred tax assets. We have provided a full valuation allowance on deferred tax assets because of our uncertainty regarding their realizability based on our valuation estimates. If we determine that it is more likely than not that the deferred tax assets would be realized, the valuation allowance would be reversed. In order to realize our deferred tax assets, we must be able to generate sufficient taxable income. Additionally, because we do business in foreign tax jurisdictions, our sales may be subject to other taxes, particularly withholding taxes. The tax regulations governing withholding taxes are complex, causing us to have to make assumptions about the appropriate tax treatment and estimates of resulting withholding taxes.

In the second quarter of 2005, we became aware that certain amounts remitted, or that were planned to be remitted, from our Taiwan subsidiary or Taiwanese customers might be subject to withholding tax at 20% of the amount remitted. In the fourth quarter of 2005, we began applying for withholding tax exemptions from the Taiwan government on all significant contracts on which withholding tax might be owed. If granted, these exemptions eliminate any withholding tax for the contract to which the exemption relates. To date, we have received approval for all withholding exemption applications that we have filed and believe that we will be granted future exemptions. However, there is no assurance that future exemptions will be granted and if we do not receive all, or some, of the exemptions for which we apply, we could be obligated to pay significant withholding tax, plus related interest and penalties, in the future. We are continuing to evaluate alternative business and tax planning strategies to minimize corporate income and withholding tax obligations in connection with our Taiwan subsidiary.

**Table of Contents****Results of Operations**

The following table presents certain financial data as a percentage of total revenue. Our historical operating results are not necessarily indicative of future results.

|                                     | Three Months<br>Ended June 30, |      | Six Months<br>Ended June 30, |      |
|-------------------------------------|--------------------------------|------|------------------------------|------|
|                                     | 2006<br>(unaudited)            | 2005 | 2006<br>(unaudited)          | 2005 |
| Revenue:                            |                                |      |                              |      |
| Software                            | 72%                            | 76%  | 70%                          | 76%  |
| Service                             | 28                             | 24   | 30                           | 24   |
| Total revenue                       | 100                            | 100  | 100                          | 100  |
| Cost of revenue:                    |                                |      |                              |      |
| Software                            | 56                             | 57   | 56                           | 59   |
| Service                             | 20                             | 18   | 22                           | 19   |
| Total cost of revenue               | 76                             | 75   | 78                           | 78   |
| Gross profit                        | 24                             | 25   | 22                           | 22   |
| Operating expenses:                 |                                |      |                              |      |
| Selling, general and administrative | 20                             | 21   | 21                           | 21   |
| Research and development            | 5                              | 4    | 6                            | 4    |
| Total operating expenses            | 25                             | 25   | 27                           | 25   |
| Loss from operations                | (1)                            | 0    | (5)                          | (3)  |
| Interest and other income           | 0                              | 1    | 1                            | 1    |
| Income (loss) before income taxes   | (1)                            | 1    | (4)                          | (2)  |
| Income tax expense                  | 0                              | (1)  | 0                            | 0    |
| Net loss                            | (1)%                           | (0)% | (4)%                         | (2)% |

**Revenue**

Total revenue consists of sales of software and engineering services to smart device makers. Software revenue consists of the sale of third-party software and sales of our own proprietary software products which includes royalties from our software products, software development kits and applications and smart device reference designs. Engineering service revenue is derived from hardware and software development consulting and engineering services fees, porting contracts, maintenance and support contracts, fees for customer training, and billable expenses.

Total revenue was \$12.6 million for the three months ended June 30, 2006 and \$10.3 million for the three months ended June 30, 2005, representing an increase of \$2.3 million, or 22%. Total revenue was \$24.2 million for the six months ended June 30, 2006 and \$20.1 million for the six months ended June 30, 2005, representing an increase of \$4.1 million, or 20%. These increases are discussed further below.

Revenue from customers located outside of the United States includes revenue attributable to our foreign operations, as well as software and services sold to foreign customers from our operations located in the United States. We currently have international sales operations in Taipei, Taiwan and Tokyo, Japan. In the fourth quarter of 2003, we closed our Japan operations, but re-established a direct sales presence in Tokyo, Japan, in the fourth quarter of 2005.

Revenue from customers located outside of North America was \$1 million for the three months ended June 30, 2006 and \$653,000 for the three months ended June 30, 2005, representing an increase of \$347,000, or 53%. Revenue from customers located outside of the North America was \$1.5 million for the six months ended June 30, 2006 and \$1.3 million for the six months ended June 30, 2005, representing an increase of \$200,000, or 15%.



**Table of Contents****Software revenue**

Software revenue is presented below (in thousands):

|                                                                        | Three Months Ended June<br>30, |          | Six Months Ended June<br>30, |           |
|------------------------------------------------------------------------|--------------------------------|----------|------------------------------|-----------|
|                                                                        | 2006<br>(unaudited)            | 2005     | 2006<br>(unaudited)          | 2005      |
| Software revenue:                                                      |                                |          |                              |           |
| Third-party software                                                   | \$ 8,235                       | \$ 6,852 | \$ 15,651                    | \$ 13,718 |
| BSQUARE proprietary software                                           | 810                            | 970      | 1,249                        | 1,556     |
| Total software revenue                                                 | \$ 9,045                       | \$ 7,822 | \$ 16,900                    | \$ 15,274 |
| Software revenue as a percentage of total revenue                      | 72%                            | 76%      | 70%                          | 76%       |
| Third-party software revenue as a percentage of total software revenue | 91%                            | 88%      | 93%                          | 90%       |

The vast majority of our third-party software revenue is comprised of the resale of Microsoft Embedded operating systems. The majority of our proprietary software revenue is attributable to sales of our SDIO Now! software product.

Software revenue was \$9.0 million for the three months ended June 30, 2006 and \$7.8 million for the three months ended June 30, 2005, representing an increase of \$1.2 million, or 15%. This increase was due to higher third-party software revenue of \$1.4 million, partially offset by a decrease of \$160,000 in proprietary software revenue. Software revenue was \$16.9 million for the six months ended June 30, 2006 and \$15.3 million for the six months ended June 30, 2005, representing an increase of \$1.6 million, or 10%. This increase was due to higher third-party software revenue of \$1.9 million, partially offset by a decrease of \$300,000 in proprietary software revenue. The increases in third-party software sales in 2006 for both the three and six month periods were primarily attributable to an increase in sales to new accounts obtained through a customer referral arrangement entered into in the fourth quarter of 2005. We expect third-party software sales to be flat, to up slightly, in the third quarter of 2006 as compared to this quarter's performance.

Proprietary software revenue was \$810,000 for the three months ended June 30, 2006 and \$970,000 for the three months ended June 30, 2005, representing a decrease of \$160,000, or 16%. Proprietary software revenue was \$1.2 million for the six months ended June 30, 2006 and \$1.5 million for the six months ended June 30, 2005, representing a decrease of \$300,000, or 20%. The decrease in 2006 in proprietary software revenue for both the three and six month periods was the result of \$300,000 in revenue recognized in the second quarter of 2005 relating to previously underreported non-SDIO royalties from an OEM and lower SDIO Now! revenue as OEMs and ODMs continued to evaluate our SDIO Now! product as compared to a competing product from Microsoft. We expect proprietary software revenue to decrease approximately 15% in the third quarter of 2006 as compared to this quarter's results due to the expected lack of a significant SDIO Now! runtime royalty order approaching the magnitude of the \$350,000 order which benefited this quarter.

**Service revenue**

Service revenue was \$3.6 million for the three months ended June 30, 2006 and \$2.5 million for the three months ended June 30, 2005, representing an increase of \$1.1 million, or 44%. Service revenue represented 28% of total revenue for the three months ended June 30, 2006 and 24% of total revenue for the three months ended June 30, 2005. The increase in service revenue was primarily due to a 59% increase in billable hours for engineering services from the same period last year, partially offset by a 9% decrease in the realized rate per hour. The increase in billable hours was due to higher activity levels driven by overall market strength, sales improvements and improved personnel

utilization. The decrease in realized rate per hour resulted from the impact of several Asia Pacific contracts on which we are providing engineering services at relatively low rates in exchange for guaranteed royalty payments in the future. We expect service revenue to increase approximately 5% in the third quarter of 2006 as compared to this quarter's results due to the strengthening of our services sales pipeline and the commencement of

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several projects, which were delayed in this quarter.

**Gross profit**

Gross profit is revenue less the cost of revenue. Cost of revenue related to software revenue consists primarily of license fees and royalties for third-party software and the costs of product media, product duplication and manuals. Cost of revenue related to service revenue consists primarily of salaries and benefits for our engineers, contractor costs, plus related facilities and depreciation costs.

The following table outlines software, services and total gross profit (in thousands):

|                                           | Three Months Ended June<br>30, |          | Six Months Ended June<br>30, |          |
|-------------------------------------------|--------------------------------|----------|------------------------------|----------|
|                                           | 2006<br>(Unaudited)            | 2005     | 2006<br>(Unaudited)          | 2005     |
| Software gross profit                     | \$ 1,987                       | \$ 1,945 | \$ 3,366                     | \$ 3,506 |
| As a percentage of total software revenue | 22%                            | 25%      | 20%                          | 23%      |
| Service gross profit                      | \$ 1,020                       | \$ 580   | \$ 1,958                     | \$ 927   |
| As a percentage of service revenue        | 28%                            | 23%      | 27%                          | 19%      |
| Total gross profit                        | \$ 3,007                       | \$ 2,525 | \$ 5,324                     | \$ 4,433 |
| As a percentage of total revenue          | 24%                            | 24%      | 22%                          | 22%      |

**Software gross profit**

Software gross profit as a percentage of software revenue was 22% for the three months ended June 30, 2006 and 25% for the three months ended June 30, 2005. Software gross profit as a percentage of software revenue was 20% for the six months ended June 30, 2006 and 23% for the six months ended June 30, 2005. These decreases in software gross profit percentage were primarily due to an increase in low margin third-party software revenue and a decrease in high margin proprietary software sales as percentages of total software revenue. Third-party software revenue typically generates a much lower profit margin than our proprietary software whereas our proprietary software revenue has traditionally generated profit margins exceeding 90%. We expect profit margins on our proprietary software sales to remain at a relatively high level for the foreseeable future. Third-party software gross profit as a percentage of third-party software revenue was approximately 15% for the three months ended June 30, 2006 compared to 14% for the three months ended June 30, 2005 due to some rebate adjustments, which positively benefited this quarter. We expect third-party software profit margins to decline in the third quarter of 2006 to approximately 14%, consistent with our recent experience. We expect third-party software sales to continue to be a significant percentage of our overall software revenue, and, therefore, our overall software gross profit is likely to remain relatively low in the foreseeable future. We also expect continued pressure on third-party gross profits due to competition in the marketplace. Our objective is to raise overall software gross profit in the future as we seek to increase sales of our own, high margin, proprietary software products, both in absolute dollars and as a percentage of overall software revenue.

**Service gross profit**

Service gross profit was \$1,020,000 for the three months ended June 30, 2006 and \$580,000 for the three months ended June 30, 2005, representing an increase of \$440,000, or 76%. Service gross profit was \$2.0 million for the six months ended June 30, 2006 and \$900,000 for the six months ended June 30, 2005, representing an increase of \$1.1 million, or 122%. Service gross profit as a percentage of service revenue was 28% for the three months ended June 30, 2006, and 23% for the three months ended June 30, 2005 and 27% for the six months ended June 30, 2006, compared to 19% for the six months ended June 30, 2005. The overall improvement in service gross profit is attributable to increased service revenue, improved resource utilization, pricing and contract management partially offset by a decrease in realized rate per hour for the reason discussed previously. Until the end of the second quarter of 2005, we generally employed more service engineering personnel than near-term service engineering demands dictated such that as revenue levels increased in mid-2005, the service gross profit margin increased accordingly. In

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addition, our facilities and depreciation costs, a portion of which is included in service cost of revenue, are relatively fixed and are being spread over a larger revenue base and other areas within the company. We expect service margin to improve throughout the year as revenue levels increase and some costs, particularly fringe benefit expense, decline.

***Operating expenses******Selling, general and administrative***

Selling, general and administrative expenses consist primarily of salaries and benefits for our sales, marketing and administrative personnel and related facilities and depreciation costs as well as professional services fees (e.g., legal and audit).

Selling, general and administrative expenses were \$2.5 million for the three months ended June 30, 2006 and \$2.1 million for the three months ended June 30, 2005, representing an increase of \$400,000, or 19%. Selling, general and administrative expenses represented 20% of total revenue for the three months ended June 30, 2006 and 21% for the three months ended June 30, 2005. Selling, general and administrative expenses were \$5.0 million for the six months ended June 30, 2006 and \$4.3 million for the six months ended June 30, 2005, representing an increase of \$700,000, or 16%. Selling, general and administrative expenses represented 21% of total revenue for the six months ended June 30, 2006 and June 30, 2005.

These increases were due to higher personnel and facilities costs in 2006 as compared to 2005. Personnel costs increased due to stock-based compensation expense of \$115,000 for the three months ended June 30, 2006 and \$212,000 for the six months ended June 30, 2006 related to the adoption of SFAS 123R. The remainder of the increases for both the three and six month periods relate to increases in sales personnel costs, including bonuses and commissions, both domestically and internationally as we've grown our sales force in light of increasing market opportunity. We expect selling, general and administrative costs to remain relatively flat in the third quarter of 2006 as compared to this quarter's results with the exception of costs that might be incurred relative to our Sarbanes-Oxley compliance efforts.

***Research and development***

Research and development expenses consist primarily of salaries and benefits for software development and quality assurance personnel, and related facilities and depreciation costs.

Research and development expenses were \$672,000 for the three months ended June 30, 2006 and \$447,000 for the three months ended June 30, 2005, representing an increase of \$225,000, or 50%. Research and development expenses represented 5% of our total revenue for the three months ended June 30, 2006 and 4% for the three months ended June 30, 2005. Research and development expenses were \$1.4 million for the six months ended June 30, 2006 and \$833,000 for the six months ended June 30, 2005, representing an increase of \$567,000, or 68%. Research and development expenses represented 6% of our total revenue for the six months ended June 30, 2006 and 4% for the six months ended June 30, 2005.

These increases were specifically attributable to increased payroll and related expenses resulting from headcount growth, as well as increased headcount-based facilities expense allocations. Overall, research and development expense has increased as we increased our focus on expanding our proprietary software products portfolio, particularly during the second half of 2005. We are continuing to execute and evolve our product strategy, but expect no significant increase in research and development expenses in the third quarter of 2006 as compared to this quarter's results based on our current product plans.

**Table of Contents*****Interest and other income***

Interest and other income consists of interest earnings on our cash, cash equivalents, short-term investments and restricted cash. Interest and other income, was \$115,000 for the three months ended June 30, 2006 and \$83,000 for the three months ended June 30, 2005, representing an increase of \$32,000, or 39%. Interest and other income was \$202,000 for the six months ended June 30, 2006 and \$142,000 for the six months ended June 30, 2005, representing an increase of \$60,000, or 42%. These increases were due to higher prevailing interest rates in 2006 as compared to 2005, partially offset by lower average balances in our cash, cash equivalents and short-term investments.

***Income Tax Expense***

Income tax expense was \$26,000 for the three and six months ended June 30, 2006 and \$66,000 for the three and six months ended June 30, 2005, representing a decrease of \$40,000, or 61%. As of June 30, 2005, our Taiwan subsidiary had utilized all of its net operating loss carryforwards. As a result, we recognized income tax expense of \$66,000 during the three and six months ended June 30, 2005. We incurred \$26,000 in income tax expense as for the three and six months ended June 30, 2006 as a result of additional income taxes and undistributed dividends tax owed for 2005 related to our Taiwan subsidiary. Income tax expense for the remainder of 2006 will be dependent on the results of our Taiwan subsidiary as well as on the potential affect of tax withholding expense due on international sales.

***Liquidity and Capital Resources***

As of June 30, 2006, we had \$9.8 million of cash, cash equivalents and short-term investments compared to \$9.5 million at December 31, 2005. Both of those balances exclude \$1.2 million in cash restricted to secure our current corporate headquarters lease obligation, the majority of which will continue to secure that obligation through its expiration in 2014. Our working capital at June 30, 2006 was \$9.0 million compared to \$9.5 million at December 31, 2005. The decrease in working capital was primarily due to a decrease in accounts receivable at June 30, 2006 as compared to December 31, 2005.

During the six months ended June 30, 2006, net cash provided by operating activities was \$367,000. This cash provided was primarily attributable to a \$516,000 decrease in accounts receivable driven by improved cash collections, offset by our net loss of \$937,000 excluding the effect of non-cash expenses totaling \$584,000. During the three months ended June 30, 2005, net cash used in operating activities was \$612,000. This cash use was attributable to our net loss of \$582,000 during the period.

Net cash used in investing activities was \$4.4 million for the six months ended June 30, 2006 compared to net cash provided by investing activities of \$416,000 for the six months ended June 30, 2005. Investing activities in 2006 included \$4.2 million used in purchases of short-term investments and \$169,000 used to purchase capital equipment. Investing activities in 2005 included \$1.0 million provided by maturities of short-term investments, offset by \$500,000 used for the purchase of certain assets from Vibren Technologies, Inc., and \$84,000 used for the purchase of capital equipment. We expect to invest approximately \$150,000 in capital expenditures for the remainder of the year.

Financing activities generated \$69,000 for the six months ended June 30, 2006 and \$9,000 for the six months ended June 30, 2005 as a result of stock option exercise proceeds.

**Table of Contents****Tabular Disclosure of Contractual Obligations**

We have significant lease commitments, which expire through 2014. We have operating lease commitments for office space in Bellevue, Washington; San Diego, California; Vancouver, British Columbia and Taipei, Taiwan. The following are our contractual commitments associated with these lease and other obligations (in thousands):

| Contractual Obligations         | Payments Due through Year Ended December 31: |        |        |        |        |            | Total    |
|---------------------------------|----------------------------------------------|--------|--------|--------|--------|------------|----------|
|                                 | 2006                                         | 2007   | 2008   | 2009   | 2010   | Thereafter |          |
| Long-term debt obligations      | \$                                           | \$     | \$     | \$     | \$     | \$         | \$       |
| Equipment financing obligations |                                              |        |        |        |        |            |          |
| Operating lease obligations     | 470                                          | 966    | 934    | 853    | 926    | 3,863      | 8,012    |
| Purchase obligations            |                                              |        |        |        |        |            |          |
| Other long-term obligations     |                                              |        |        |        |        |            |          |
| Total                           | \$ 470                                       | \$ 966 | \$ 934 | \$ 853 | \$ 926 | \$ 3,863   | \$ 8,012 |

In addition, in the event we were to default under our current corporate headquarters lease, the landlord has the ability to demand payment for cash payments forgiven in 2004 under our former headquarters lease. The amount of the forgiven payments that the landlord has the ability to demand repayment for decreases on the straight-line basis over the length of the current ten-year headquarters lease. Cash payments for which the landlord has the ability to demand repayment were \$2.0 million at June 30, 2006.

We believe that our existing cash, cash equivalents and short-term investments will be sufficient to meet our needs for working capital and capital expenditures for at least the next twelve months.

**Related Party Transactions**

Pursuant to a consulting agreement between us and Mr. Donald Bibeault, the Chairman of our Board of Directors, Mr. Bibeault has provided us with onsite consulting services since July 2003, when he was appointed to our Board of Directors. Prior to that, during the second quarter of 2003, we had engaged Bibeault & Associates, of which Mr. Bibeault serves as the President, as turnaround consultants. We incurred expenses of \$24,000 for the three months ended June 30, 2006 and \$48,000 for the six months ended June 30, 2006 under this consulting agreement. We incurred expenses of \$31,000 for the three months ended June 30, 2005 and \$65,000 for the six months ended June 30, 2005 under this consulting agreement.

On June 29, 2006, we and Mr. Bibeault agreed to terminate this consulting agreement, effective September 30, 2006. Mr. Bibeault will continue to serve as the Chairman of our Board of Directors.

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**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

*Interest Rate Risk.* We do not hold derivative financial instruments or equity securities in our short-term investment portfolio. Our cash equivalents consist of high-quality securities, as specified in our investment policy guidelines. The policy limits the amount of credit exposure to any one issue to a maximum of 15% and any one issuer to a maximum of 10% of the total portfolio with the exception of treasury securities, commercial paper and money market funds, which are exempt from size limitation. The policy limits all short-term investments to those with maturities of two years or less, with the average maturity being one year or less. These securities are subject to interest rate risk and will decrease in value if interest rates increase.

*Foreign Currency Exchange Rate Risk.* Currently, the majority of our revenue and expenses is denominated in U.S. dollars, and, as a result, we have not experienced significant foreign exchange gains and losses to date. While we have conducted some transactions in foreign currencies and expect to continue to do so, we do not anticipate that foreign exchange gains or losses will be significant. We have not engaged in foreign currency hedging to date, although we may do so in the future.

Our exposure to foreign exchange rate fluctuations can vary as the financial results of our foreign subsidiaries are translated into U.S. dollars in consolidation. The effect of foreign exchange rate fluctuations for the three and six months ended June 30, 2006 and June 30, 2005 was not material.

**Item 4. Controls and Procedures**

We carried out an evaluation required by the Securities Exchange Act of 1934, under the supervision and with the participation of our senior management, including our principal executive officer and principal financial officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this report. Based on this evaluation, our principal executive officer and principal financial officer concluded that our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, are effective in timely alerting them to material information required to be included in our periodic SEC reports.

There has been no change in our internal control over financial reporting during the six months ended June 30, 2006 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**Table of Contents****PART II. OTHER INFORMATION****Item 1. Legal Proceedings****IPO Litigation**

In Summer and early Fall 2001, four purported shareholder class action lawsuits were filed in the United States District Court for the Southern District of New York against us, certain of our current and former officers and directors (the Individual Defendants), and the underwriters of our initial public offering. The suits purport to be class actions filed on behalf of purchasers of our common stock during the period from October 19, 1999 to December 6, 2000. The complaints against us have been consolidated into a single action and a Consolidated Amended Complaint, which was filed on April 19, 2002 and is now the operative complaint.

The plaintiffs allege that the underwriter defendants agreed to allocate stock in our initial public offering to certain investors in exchange for excessive and undisclosed commissions and agreements by those investors to make additional purchases of stock in the aftermarket at pre-determined prices. Plaintiffs allege that the prospectus for our initial public offering was false and misleading in violation of the securities laws because it did not disclose these arrangements. The action seeks damages in an unspecified amount.

The action is being coordinated with approximately 300 other nearly identical actions filed against other companies. On July 15, 2002, we moved to dismiss all claims against us and the Individual Defendants. On October 9, 2002, the Court dismissed the Individual Defendants from the case without prejudice based upon Stipulations of Dismissal filed by the plaintiffs and the Individual Defendants. On February 19, 2003, the Court denied the motion to dismiss the complaint against us. On October 13, 2004, the Court certified a class in six of the approximately 300 other nearly identical actions and noted that the decision is intended to provide strong guidance to all parties regarding class certification in the remaining cases. The Underwriter Defendants sought leave to appeal this decision and the Second Circuit has accepted the appeal. Plaintiffs have not yet moved to certify a class in our case. We have approved a settlement agreement and related agreements which set forth the terms of a settlement between us, the Individual Defendants, the plaintiff class and the vast majority of the other approximately 300 issuer defendants. Among other provisions, the settlement provides for a release of us and the Individual Defendants for the conduct alleged in the action to be wrongful. We would agree to undertake certain responsibilities, including agreeing to assign away, not assert, or release certain potential claims we may have against our underwriters. The settlement agreement also provides a guaranteed recovery of \$1 billion to plaintiffs for the cases relating to all of the approximately 300 issuers. To the extent that the underwriter defendants settle all of the cases for at least \$1 billion, no payment will be required under the issuers' settlement agreement. On April 20, 2006, JPMorgan Chase and the plaintiffs reached a preliminary agreement for a settlement of \$425 million. The JPMorgan Chase settlement has not yet been approved by the Court. However, if it is finally approved, then the maximum amount that the issuers' insurers will be potentially liable for is \$575 million. To the extent that the underwriter defendants settle for less than \$1 billion, the issuers are required to make up the difference. It is anticipated that any potential financial obligation of the Company to plaintiffs pursuant to the terms of the settlement agreement and related agreements will be covered by existing insurance. We currently are not aware of any material limitations on the expected recovery of any potential financial obligation to plaintiffs from our insurance carriers. Our carriers are solvent, and we are not aware of any uncertainties as to the legal sufficiency of an insurance claim with respect to any recovery by plaintiffs. Therefore, we do not expect that the settlement will involve any payment by us. If material limitations on the expected recovery of any potential financial obligation to the plaintiffs from our insurance carriers should arise, our maximum financial obligation to plaintiffs pursuant to the settlement agreement would be less than \$3.4 million. However, if the JPMorgan Chase settlement is finally approved, our maximum financial obligation to the plaintiffs pursuant to the settlement agreement would be less than \$2 million. On February 15, 2005, the court granted preliminary approval of the settlement agreement, subject to certain modifications consistent with its opinion. Those modifications have been made. On March 20, 2006, the Underwriter Defendants submitted objections to the settlement to the Court. The Court held a hearing regarding these and other objections to the settlement at a fairness hearing on April 24, 2006, but it has not yet issued a ruling. There is no assurance that the court will grant final approval to the settlement. If the settlement agreement is not approved and we are found





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liable, we are unable to estimate or predict the potential damages that might be awarded, whether such damages would be greater than our insurance coverage, and whether such damages would have a material impact on our results of operations or financial condition in any future period.

**Customer Litigation**

We are currently in dispute with a former customer regarding payment of amounts due for a contract under which we provided professional engineering services. We have an account receivable outstanding with this former customer of \$475,000 as of June 30, 2006 and increased the allowance for doubtful accounts by \$475,000 in the fourth quarter of 2005 related to this account receivable. As required under the contract, the parties engaged in a mediation proceeding on October 6, 2005 in an attempt to resolve the dispute. The parties were unable to reach a resolution during the mediation, and we filed a Complaint for breach of contract and misappropriation of intellectual property against the former customer on December 22, 2005 in federal district court in the state of Delaware. We have asked for an award of damages of approximately \$475,000, plus interest and attorneys fees and related costs, and have reserved the right to request an injunction against the former customer for misappropriation of intellectual property. On January 27, 2006, the former customer filed an Answer and Counterclaim against us, denying our claims and alleging breach of contract, tortious interference with the former customer's business and fraud in the inducement of the underlying contract. The former customer has asked for an award of damages that includes a refund of all payments made by them prior to the former customer's breach for non-payment (approximately \$280,000), lost profits, costs incurred by the former customer to complete the project, any reduction in the value of the former customer's goodwill, and attorneys' fees and costs. We filed a Reply to the former customer's Answer and Counterclaim on February 16, 2006, denying all counterclaims against us.

The parties are currently engaged in discovery proceedings in accordance with the court's Scheduling Order issued March 1, 2006. The court has tentatively scheduled a mediation conference for November 1, 2006 in Delaware before a United States Magistrate Judge. A Pretrial Conference is scheduled for February 8, 2007.

We believe that we have fulfilled all of our contractual obligations under the services contract, that we are entitled to collect all amounts due under the contract, plus attorneys' fees and costs, and that we will successfully defend the counterclaims against us. However, there can be no assurance that the court will ultimately rule in our favor, and it may, in fact, rule in favor of the former customer. Further, the legal proceedings could result in the incurrence of significant legal and related expenses, which may not be recoverable depending on the outcome of the litigation. It is also uncertain whether the defendant will have sufficient assets to satisfy any damages ultimately awarded us by the court should we be successful. A ruling in favor of the former customer, and/or the incurrence of significant expenses could adversely affect our operating results.

**Table of Contents****Item 1A. Risk Factors.**

The following risk factors and other information included in this Quarterly Report on Form 10-Q should be carefully considered. The risks and uncertainties described below are not the only ones we face. Additional risks and uncertainties not presently known to us, or that we currently deem immaterial, may also impair our business operations. If any of the following risks occur, our business, financial condition, operating results and cash flows could be materially adversely affected.

**If we do not maintain our OEM Distribution Agreement with Microsoft, our revenue would decrease and our business would be adversely affected.**

We have an OEM Distribution Agreement (ODA) with Microsoft, which enables us to resell Microsoft Windows Embedded operating systems to our customers in North America, including Mexico and the Dominican Republic. Software sales under this agreement constitute a significant portion of our revenue. If the ODA was terminated, our software revenue and resulting gross profit would decrease significantly and our operating results would be impacted accordingly. Moreover, if the ODA with Microsoft is renewed on less favorable terms, our revenue could decrease, and/or our gross profit from these transactions, which is relatively low, could further decline. Microsoft offers us, and our competitors, largely volume-based rebates under the ODA and its related programs which have the effect of increasing our software gross profit. If Microsoft were to reduce, or eliminate, these rebate programs, which can contribute 2-3% of our total gross profit percentage from sales of Microsoft Embedded operating systems on a quarterly basis, our gross profit and operating results would be negatively impacted. The ODA is renewable annually, and there is no automatic renewal provision in the agreement. The ODA was last renewed in October 2005 and will expire on September 30, 2006, unless terminated earlier under the provisions of the ODA.

**Microsoft has audited our records under our OEM Distribution Agreement in the past and may do so again in the future, and any future audit could result in additional charges.**

There are provisions in the ODA that require us to maintain certain internal records and processes for royalty auditing and other reasons. Non-compliance with these and other requirements could result in the termination of the ODA. We underwent an audit under the ODA with Microsoft which began in the fourth quarter of 2003 and concluded in the second quarter of 2004. The audit covered a period of five years. Microsoft determined that we had correctly reported royalties during the audit period but that we could not account for all license inventory that we had received from Microsoft's authorized replicators. While we believe that the unaccounted-for license inventory related to undocumented inventory returns and disagreed with the audit findings, we ultimately chose to settle the dispute. Total settlement costs of \$310,000 were recognized in the second quarter of 2004, which included audit costs of \$140,000. It is possible that future audits could result in additional charges.

**The market for the resale of Microsoft Embedded operating systems licenses is highly competitive and the profit margin on such sales is relatively low. If the profit margins in this business erode or we lose customers to competitors, our results will be negatively impacted.**

There are three competitors that also resell Embedded Windows licenses to substantially the same customer base as we do in North America, which can lead to intense competition. Additionally, this competition can create additional downward pressure on gross profit margins. The gross profit margin on sales of Microsoft Embedded Windows licenses is relatively low, recently about 14% on average. Our gross profit margin on the sale of Microsoft Embedded operating systems has remained relatively flat recently, but there can be no assurance that gross profit on future sales will not decline given these competitive pressures.

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**If we do not maintain our favorable relationship with Microsoft, we will have difficulty marketing and selling our software and services and may not receive developer releases of Windows Embedded operating systems and Windows Mobile targeted platforms. As a result, our revenue and operating results could suffer.**

We maintain a strategic marketing relationship with Microsoft. In the event that our relationship with Microsoft were to deteriorate, our efforts to market and sell our software and services to OEMs and others could be adversely affected and our business could be harmed. Microsoft has significant influence over the development plans and buying decisions of OEMs and others utilizing Windows Embedded operating systems and Windows Mobile targeted platforms for smart devices and these targeted platforms are a significant focus for us. Microsoft provides customer referrals to us. Moreover, Microsoft controls the marketing campaigns related to its operating systems. Microsoft's marketing activities, including trade shows, direct mail campaigns and print advertising, are important to the continued promotion and market acceptance of Windows Embedded operating systems and Windows Mobile targeted platforms and, consequently, to our sale of Windows-based embedded software and services. We must maintain a favorable relationship with Microsoft to continue to participate in joint marketing activities with them, which includes participating in partner pavilions at trade shows, listing our services on Microsoft's website, and receiving customer referrals. In the event that we are unable to continue our joint marketing efforts with Microsoft, or fail to receive referrals from them, we would be required to devote significant additional resources and incur additional expenses to market software products and services directly to potential customers. In addition, we depend on Microsoft for developer releases of new versions of, and upgrades to, Windows Embedded and Windows Mobile software in order to facilitate timely development and delivery of our own software and services. If we are unable to maintain our favorable relationship with Microsoft, our revenue could decline and/or our costs could increase thereby negatively impacting our operating results.

**Unexpected delays or announcement of delays by Microsoft of Windows Embedded operating systems and Windows Mobile targeted platforms product releases could adversely affect our revenue.**

Unexpected delays or announcement of delays in Microsoft's delivery schedule for new versions of its Windows Embedded operating systems and Windows Mobile targeted platforms could cause us to delay our product introductions or impede our ability to sell our products and services and/or to complete customer projects on a timely basis. These delays, or announcements of delays by Microsoft could also cause our customers to delay or cancel their project development activities or product introductions, which may have a negative impact on our revenue and operating results.

**Our marketplace is extremely competitive, which may result in price reductions, lower gross profit margins and loss of market share.**

The market for Windows-based embedded software and services is extremely competitive. Increased competition may result in price reductions, lower gross profit margin and loss of customers and market share, which would harm our business. We face competition from:

Our current and potential customers' internal research and development departments, which may seek to develop their own proprietary products and solutions that compete with our proprietary software products and engineering services;

North American engineering service firms such as Intrinsyc, CalAmp, Vanteon and Teleca;

Off-shore development companies such as WiPro, particularly those focused on the North American marketplace;

ODMs, particularly those in Taiwan who are adding software development capabilities to their offerings;

Contract manufacturers who are adding software development capabilities to their offerings; and

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Microsoft Embedded operating system distributors such as Arrow, Avnet and Bell Microsystems. Larger customers of Microsoft Embedded operating systems are typically knowledgeable of the competing distributors in the North American market and, consequently, will often put large orders out to bid amongst the distributors, which can create margin pressure and make it difficult to maintain long-term relationships with customers who purchase Microsoft Embedded operating systems only from us.

As we develop new products, particularly products focused on specific industries, we may begin competing with companies with which we have not previously competed. It is also possible that new competitors will enter the market or that our competitors will form alliances, including alliances with Microsoft, that may enable them to rapidly increase their market share. Microsoft has not agreed to any exclusive arrangement with us, nor has it agreed not to compete with us. Microsoft may decide to bring more of the core embedded development services and expertise that we provide in-house, possibly resulting in reduced product and service revenue opportunities for us. The barrier to entering the market as a provider of Windows-based smart device software and services is low. In addition, Microsoft has created marketing programs to encourage systems integrators to work on Windows Embedded operating system products and services. These systems integrators are given substantially the same access by Microsoft to the Windows technology as we are. New competitors may have lower overhead than we do and may be able to undercut our pricing. We expect that competition will increase as other established and emerging companies enter the Windows-based smart device market, and as new products and technologies are introduced.

**Microsoft has released Windows CE version 5.0 and version 5.0 of its Windows Mobile Smartphone and PocketPC operating systems which contain basic SDIO functionality. Current and potential customers may decide that the functionality they receive directly from Microsoft is sufficient to complete their device development and may therefore choose not to purchase our SDIO Now! product or delay the purchase of our SDIO Now! product while they perform a comparison of the competing products.**

Our agreement with Microsoft required us to deliver to Microsoft our SDIO Now! v.1.0 source code for inclusion into Windows CE 5.0 and the Windows Mobile Smartphone 5.0 and PocketPC 5.0 operating systems. Since that source code was delivered to Microsoft, we have continued to develop our SDIO Now! product line, introducing SDIO Now! v.2.0, v.2.2 and most recently SDIO Now! Hx, with new features and performance improvements that we believe are important to customers. Additionally, we plan further enhancements to our SDIO Now! software product in 2006 and beyond. However, there can be no assurance that our next-generation SDIO Now! product offerings will continue to be competitive in the marketplace or that customers will not decide to use the basic functionality they receive from Microsoft. Because SDIO Now! represents the majority of our high-margin proprietary software revenue, if customers were to decide the basic SDIO functionality provided by Microsoft was sufficient for their needs or delayed purchase of our SDIO Now! product, our proprietary software revenue and operating results would be adversely impacted.

**If Microsoft adds features to its Windows operating system or develops products that directly compete with products and services we provide, our revenue and operating results could suffer.**

As the developer of Windows, Windows XP Embedded, Windows CE, Windows Mobile for Smartphone and Windows Mobile for PocketPC, Microsoft could add features to its operating systems or could develop products that directly compete with the products and services we provide to our customers (e.g. SDIO Now!). Such features could include, for example, software that competes with our own proprietary software products, driver development tools, hardware-support packages and quality-assurance tools. The ability of our customers, or potential customers, to obtain products and services directly from Microsoft that compete with our products and services could negatively affect our revenue and operating results. Even if the standard features of future Microsoft operating system software were more limited than our offerings, a significant number of our customers, and potential customers, might elect to accept more limited functionality in lieu of purchasing additional software from us. Moreover, the resulting competitive pressures could lead to price reductions for our products and reduce our revenue and gross profit margin accordingly and our operating results could be adversely impacted.

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**Our ability to maintain or grow the portion of our software revenue attributable to our own proprietary software products is contingent on our ability to bring to market competitive, unique offerings that keep pace with technological changes and needs. If we are not successful in doing so, our business would be harmed.**

Proprietary software products provide us with much higher gross profit margins than we typically receive from third-party software products and our engineering service offerings as well as other advantages. Increasing the number and amount of proprietary products we sell is an important part of our growth strategy. Our ability to maintain and increase the revenue contribution from proprietary software products is contingent on our ability to enhance the features and functionality of our current proprietary products as well as to devise, develop and introduce new products. There can be no assurance that we will be able to maintain and expand the number of proprietary products that we sell, and our failure to do so could negatively impact revenue and our operating results.

**We may experience delays in our efforts to develop new products, and these delays could cause us to miss product market opportunities which could negatively impact our revenue and operating results.**

The market for Windows-based embedded software and services is very competitive. As a result, the life cycles of our products and services are difficult to estimate. To be successful, we believe we must continue to enhance our current offerings and provide new software product and service offerings with attractive features, prices and terms that appeal to our customers. We have experienced delays in enhancements and new product release dates in the past and may be unable to introduce enhancements or new products successfully or in a timely manner in the future. Our revenue and operating results may be negatively impacted if we delay releases of our products and product enhancements, or if we fail to accurately anticipate our customers' needs or technical trends and are unable to introduce new products and service offerings into the market successfully. In addition, our customers may defer or forego purchases of our products if we, Microsoft, our competitors or major hardware, systems or software vendors introduce or announce new products.

**If the market for smart devices develops more slowly than we expect, or declines, our revenue may not develop as anticipated, if at all, and our business would be harmed.**

The market for smart devices is still emerging and the potential size of this market and the timing of its development are not known. As a result, our profit potential is uncertain and our revenue may not develop as anticipated, if at all. We are dependent upon the broad acceptance by businesses and consumers of a wide variety of smart devices, which will depend on many factors, including:

The development of content and applications for smart devices;

The willingness of large numbers of businesses and consumers to use devices such as smartphones, PDAs and handheld industrial data collectors to perform functions currently carried out manually, or by traditional PCs, including inputting and sharing data, communicating among users and connecting to the Internet; and

The evolution of industry standards or the necessary infrastructure that facilitate the distribution of content over the Internet to these devices via wired and wireless telecommunications systems, satellite or cable.

**If the market for Windows Embedded operating systems and Windows Mobile targeted platforms fails to develop further, develops more slowly than expected, or declines, our business and operating results may be materially harmed.**

Because a significant portion of our revenue to date has been generated by software products and engineering services targeted at the Windows Embedded operating systems and Windows Mobile platforms, if the market for these systems or platforms fails to develop further or develops more slowly than expected, or declines, our business and operating results could be negatively impacted. Market acceptance of Windows Embedded and Windows Mobile will depend on many factors, including:

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Microsoft's development and support of the Windows Embedded and Windows Mobile markets. As the developer and primary promoter of Windows CE, Windows XP Embedded, Windows Mobile for Smartphone and Windows Mobile for PocketPC, if Microsoft were to decide to discontinue or lessen its support of these operating systems and platforms, potential customers could select competing operating systems, which could reduce the demand for our Windows Embedded and Windows Mobile software products and engineering services;

The ability of the Microsoft Windows Embedded operating systems and Windows Mobile software to compete against existing and emerging operating systems for the smart device market, including: VxWorks and pSOS from WindRiver Systems Inc.; Symbian and Palm OS from PalmSource, Inc.; JavaOS from Sun Microsystems, Inc.; and other proprietary operating systems. In particular, in the market for handheld devices, Windows Mobile software for Pocket PC and Windows CE face intense competition from the Linux operating system. In the market for converged devices, Windows Mobile for Pocket PC Phone Edition and for Smartphone face intense competition from the EPOC operating system from Symbian. Windows Embedded operating systems and the Windows Mobile for Smartphone may be unsuccessful in capturing a significant share of these two segments of the smart device market, or in maintaining its market share therein;

The acceptance by OEMs and consumers of the mix of features and functions offered by Windows Embedded operating systems and Windows Mobile targeted platforms; and

The willingness of software developers to continue to develop and expand the applications that run on Windows Embedded operating systems and Windows Mobile targeted platforms. To the extent that software developers write applications for competing operating systems that are more attractive to smart device users than those available on Windows Embedded operating systems and Windows Mobile targeted platforms, potential purchasers could select competing operating systems over Windows Embedded operating systems and Windows Mobile targeted platforms.

**The success and profitability of our engineering service offerings are contingent on our ability to differentiate our offerings adequately in the marketplace, which is, in turn, contingent on our ability to retain our engineering personnel and defend our billing rate structure against those of our competitors, including those using lower-cost offshore resources. If we are unable to do so successfully, our business could be harmed.**

We are a leader in providing engineering services to smart device customers. Our market differentiation is created through several factors, including our experience with a variety of smart device platforms and applications. Our differentiation is contingent, in part, on our ability to attract and retain employees with this expertise, significantly all of whom currently are based in the United States. To the extent we are unable to retain critical engineering services talent and/or our competition is able to deliver the same services by using lower-cost offshore resources, our service revenue and operating results could be negatively impacted.

**The success and profitability of our service engagements are contingent upon our ability to scope and bid engagements and deliver our services profitably. If we are unable to do so, our service revenue service gross profit margin and operating results could be negatively impacted.**

Various factors may cause the total cost of service projects to exceed the original estimate provided to the customer or the contractual maximum in the case of fixed price contracts, including specification changes, customer deliverable delays, inadequate scoping and inefficient service delivery. If we are unable to adequately scope, bid and deliver on service engagements successfully, our service revenue, service gross profit and operating results could be negatively impacted. In addition, depending on the cause of an overrun for a given customer, we may also decide to provide pricing concessions to that customer which could negatively impact our service revenue, service gross profit and operating results.

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**We have entered into engineering service agreements where we have agreed to perform our engineering service work at relatively low rates per hour in exchange for royalties, sometimes guaranteed, in the future. There is no guarantee that these arrangements will culminate as anticipated.**

We have entered into service contracts that involve reducing up-front engineering service fees in return for a per-device royalties as our customers ship their devices, and we may enter into more such agreements in the future. These contracts call for guaranteed royalty payments by our customers. Because we are delaying revenue past the point where our services are performed, there is a risk that our customers may cancel their device projects, that their devices may not be successful in the market. In addition, these customers may choose not to pay us all royalties owed, which could negatively impact our revenue and operating results.

**If we are unable to license key software from third parties, our business could be harmed.**

We sometimes integrate third-party software with our proprietary software and engineering service offerings or sell such third-party software offerings on a standalone basis (e.g. embedded operating systems under our ODA with Microsoft). If our relationships with these third-party software vendors were to deteriorate, or be eliminated in their entirety, we might be unable to obtain licenses on commercially reasonable terms, if at all. In the event that we are unable to obtain these third-party software offerings, we would be required to develop this technology internally, assuming it was economically or technically feasible, or seek similar software offerings from other third parties assuming there were competing offerings in the marketplace, which could delay or limit our ability to introduce enhancements or new products, or to continue to sell existing products and engineering services, and our revenue and operating results could be negatively impacted.

**Our revenue may flatten or decline and we may not be able to regain and sustain profitability in accordance with our current plans.**

We have generated net losses in every year since 2001. If our revenue remains flat or declines and/or our expenses increase or cannot be maintained proportionately, we will experience additional losses and will be required to use our existing cash to fund operations. We expect that our expenses will continue to be substantial in the foreseeable future, including potential compliance costs associated with the Sarbanes-Oxley Act of 2002, and may prove higher than we currently anticipate. Further, we may not succeed in increasing our revenue sufficiently to offset unanticipated expense increases.

**Unexpected fluctuations in our operating results could cause our stock price to decline.**

Our operating results have fluctuated in the past, and we expect that they will continue to do so. If our operating results fall below the expectations of analysts and investors, the price of our common stock may fall. Factors that have in the past and may continue in the future to cause our operating results to fluctuate include those described in this Risk Factors section. In addition, our stock price may fluctuate due to conditions unrelated to our operating performance, including general economic conditions in the technology industry, our Nasdaq listing status and the market for technology stocks.

**A continued decline in our shareholders' equity or a decline in our stock price could cause our common stock to be delisted from the Nasdaq National Market.**

As of June 30, 2006, our shareholders' equity was \$10.9 million. The minimum continued listing requirement for the Nasdaq National Market is \$10.0 million. We have incurred significant net losses since 2001 and may incur additional losses in the future. If our shareholders' equity decreases below \$10 million, we will be notified by the Nasdaq Listing Qualifications Department that we are not in compliance with the minimum \$10 million shareholders' equity requirement of Nasdaq Marketplace Rule 4450(a)(3). In addition, during the last three years, our common stock has traded at times near or below the \$1.00 Nasdaq National Market minimum bid price.

If we fail to maintain compliance with Nasdaq listing requirements and our common stock is ultimately delisted from trading on the Nasdaq National Market as a result of listing requirement violations and is neither relisted



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thereon nor listed for trading on the Nasdaq Capital Market, trading in our common stock may continue to be conducted on the OTC Bulletin Board or in a non-Nasdaq over-the-counter market, such as the pink sheets. Delisting of our common stock from trading on the Nasdaq National or Capital Market would adversely affect the price and liquidity of our common stock and could adversely affect our ability to issue additional securities or to secure additional financing. In that event our common stock could also be deemed to be a penny stock under the Securities Enforcement and Penny Stock Reform Act of 1990, which would require additional disclosure in connection with trades in the common stock, including the delivery of a disclosure schedule explaining the nature and risks of the penny stock market. Such requirements could further adversely affect the liquidity of our common stock.

**Non-compliance with certain agreements could have a material adverse impact on our financial position.**

In addition to our Microsoft OEM Distribution Agreement described previously, if we default under our corporate headquarters lease, the landlord has the ability to demand cash payments forgiven in 2004 under the former headquarters lease. The amount of the forgiven payments for which the landlord has the ability to demand repayment, in the event of default, decreases on the straight-line basis over the length of our ten-year headquarters lease. The total amount of cash payments forgiven for which the landlord has the ability to demand repayment was \$2.0 million at June 30, 2006. Any breach of or non-compliance with these lease agreements or our OEM Distribution Agreement with Microsoft could have a material adverse impact on our business.

**The long sales cycle of our products and services makes our revenue susceptible to fluctuations.**

Our sales cycle is typically three to nine months because the expense and complexity of the software and engineering service offerings we sell generally require a lengthy customer approval process and may be subject to a number of significant risks over which we have little or no control, including:

Customers' budgetary constraints and internal acceptance review procedures;

The timing of budget cycles; and

The timing of customers' competitive evaluation processes.

In addition, to successfully sell software and engineering service offerings, we must frequently educate our potential customers about the full benefits of these software and services, which can require significant time. If our sales cycle further lengthens unexpectedly, it could adversely affect the timing of our revenue which could cause our quarterly results to fluctuate.

**Erosion of the financial condition of our customers could adversely affect our business.**

Our business could be adversely affected should the financial condition of our customers erode, given that such erosion could reduce demand from those customers for our software and engineering services or even cause them to terminate their relationships with us, and also could increase the credit risk of those customers. If the global information technology market weakens, the likelihood of the erosion of the financial condition of our customers increases, which could adversely affect the demand for our software and services. Additionally, while we believe that our allowance for doubtful accounts is adequate, those allowances may not cover actual losses, which could adversely affect our business and operating results.

**Continued erosion of our financial condition would adversely affect our business.**

If our financial condition continues to erode, particularly if we continue to generate operating losses and our cash balance declines, our customers and potential customers may decide that our financial condition is not sufficient to do business with us, particularly those that have implemented new vendor requirements as part of their Sarbanes-Oxley compliance, and may choose to engage with one of our competitors. Customers choosing not to do business with us as a result of our financial condition could adversely affect our business and operating results.

**Table of Contents****Our software and service offerings could infringe the intellectual property rights of third parties, which could expose us to additional costs and litigation and could adversely affect our ability to sell our products and services or cause shipment delays or stoppages.**

It is difficult to determine whether our products and engineering services infringe third-party intellectual property rights, particularly in a rapidly evolving technological environment in which technologies often overlap and where there may be numerous patent applications pending, many of which are confidential when filed. If we were to discover that one of our products, or a product based on one of our reference designs, violated a third-party's proprietary rights, we may not be able to obtain a license on commercially reasonable terms, or at all, to continue offering that product or service. Similarly, third parties may claim that our current or future products and services infringe their proprietary rights, regardless of whether such claims have merit. Any such claims could increase our costs and negatively impact our business and operating results. In certain cases, we have been unable to obtain indemnification against claims that our products and services infringe the proprietary rights of others. However, any indemnification we do obtain may be limited in scope or amount. Even if we receive broad third-party indemnification, these entities may not have the financial capability to indemnify us in the event of infringement. In addition, in some circumstances we could be required to indemnify our customers for claims made against them that are based on our products or services. There can be no assurance that infringement or invalidity claims related to the products and services we provide, or arising from the incorporation by us of third-party technology, and claims for indemnification from our customers resulting from such claims, will not be asserted or prosecuted against us. Some of our competitors have, or are affiliated, with companies with substantially greater resources than we have, and these competitors may be able to sustain the costs of complex intellectual property litigation to a greater degree and for longer periods of time than we could. In addition, we expect that software developers will be increasingly subject to infringement claims as the number of products and competitors in the software industry grows, and as the functionality of products in different industry segments increasingly overlap. Such claims, even if not meritorious, could result in the expenditure of significant financial and managerial resources in addition to potential product redevelopment costs and delays. Furthermore, if we were unsuccessful in resolving a patent or other intellectual property infringement action claim against us, we may be prohibited from developing or commercializing certain of our technologies and products, or delivering services based on the infringing technology, unless we obtain a license from the holder of the patent or other intellectual property rights. There can be no assurance that we would be able to obtain any such license on commercially favorable terms, or at all. If such license is not obtained, we would be required to cease these related business operations, which could have a material adverse effect on our business, revenue and operating results.

**If we fail to adequately protect our intellectual property rights, competitors may be able to use our technology or trademarks, which could weaken our competitive position, reduce our revenue and increase our costs.**

If we fail to adequately protect our intellectual property, our competitive position could be weakened and our revenue adversely affected. We rely primarily on a combination of patent, copyright, trade secret and trademark laws, as well as confidentiality procedures and contractual provisions, to protect our intellectual property. These laws and procedures provide only limited protection. We have applied for a number of patents relating to our engineering work although we do not rely on patents as our primary defensive measure in protecting our intellectual property. These patents, both issued and pending, may not provide sufficiently broad protection, or they may not prove to be enforceable, against alleged infringers. There can be no assurance that any of our pending patents will be granted. Even if granted, these patents may be circumvented or challenged and, if challenged, may be invalidated. Any patents obtained may provide limited or no competitive advantage to us. It is also possible that another party could obtain patents that block our use of some, or all, of our products and services. If that occurred, we would need to obtain a license from the patent holder or design around those patents. The patent holder may or may not choose to make a license available to us at all or on acceptable terms. Similarly, it may not be possible to design around a blocking patent. In general, there can be no assurance that our efforts to protect our intellectual property rights through patent, copyright, trade secret and trademark laws will be effective to prevent misappropriation of our technology, or to prevent the development and design by others of products or technologies similar to or competitive with those developed by us.



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We frequently license the source code of our products and the source code results of our services to customers. There can be no assurance that customers with access to our source code will comply with the license terms or that we will discover any violations of the license terms or, in the event of discovery of violations, that we will be able to successfully enforce the license terms and/or recover the economic value lost from such violations. To license some of our software products, we rely in part on shrinkwrap and clickwrap licenses that are not signed by the end user and, therefore, may be unenforceable under the laws of certain jurisdictions. As with other software, our products are susceptible to unauthorized copying and uses that may go undetected, and policing such unauthorized use is difficult. A significant portion of our marks include the word **BSQUARE** or the preface **b**. Other companies use forms of **BSQUARE** or the preface **b** in their marks alone, or in combination with other words, and we cannot prevent all such third-party uses. We license certain trademark rights to third parties. Such licensees may not abide by our compliance and quality control guidelines with respect to such trademark rights and may take actions that would harm our business.

The computer software market is characterized by frequent and substantial intellectual property litigation, which is often complex and expensive, and involves a significant diversion of resources and uncertainty of outcome. Litigation may be necessary in the future to enforce our intellectual property or to defend against a claim of infringement or invalidity. Litigation could result in substantial costs and the diversion of resources and could negatively impact our business and operating results.

**We may be subject to product liability claims that could result in significant costs.**

Our license, warranty and service agreements with our customers typically contain provisions designed to limit our exposure to potential product liability claims. It is possible, however, that these provisions may be ineffective under the laws of certain jurisdictions. Although we have not experienced any product liability claims to date, the sale and support of our products and services may be subject to such claims in the future. In addition, to the extent we develop and sell increasingly comprehensive, customized turnkey solutions for our customers, we may be increasingly subject to risks of product liability claims. There is a risk that any such claims or liabilities may exceed, or fall outside, the scope of our insurance coverage, and we may be unable to retain adequate liability insurance in the future. A product liability claim brought against us, whether successful or not, could harm our business and operating results.

**Our software or hardware products or the third-party hardware or software integrated with our products may suffer from defects or errors that could impair our ability to sell our products and services.**

Software and hardware components as complex as those needed for smart devices frequently contain errors or defects, especially when first introduced or when new versions are released. We have had to delay commercial release of certain versions of our products until problems were corrected and, in some cases, have provided product enhancements to correct errors in released products. Some of our contracts require us to repair or replace products that fail to work. To the extent that we repair or replace products our expenses may increase. In addition, it is possible that by the time defects are fixed, the market opportunity may decline which may result in lost revenue. Moreover, to the extent that we provide increasingly comprehensive products and services, particularly those focused on hardware, and rely on third-party manufacturers and suppliers to manufacture these products, we will be dependent on the ability of third-party manufacturers to correct, identify and prevent manufacturing errors. Errors that are discovered after commercial release could result in loss of revenue or delay in market acceptance, diversion of development resources, damage to our reputation and increased service and warranty costs, all of which could negatively affect our business and operating results.

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**As we increase the amount of software development conducted in non-U.S. locations, potential delays and quality issues may impact our ability to timely deliver our software and services, potentially impacting our revenue and profitability.**

We conduct development activities in non-U.S. locations, primarily India and Taiwan, to take advantage of the high-quality, low-cost software development resources found in these countries. Additionally, we have plans to increase development activity both in our Taiwan operation and other non-U.S. locations as engineering demands necessitate the hiring of additional engineering personnel. To date, we have limited experience in managing large scale software development done in non-U.S. locations. Moving portions of our software development to these locations inherently increases the complexity of managing these programs and may result in delays in introducing new products to market, or delays in completing service projects for our customers, which in turn may adversely impact the revenue we recognize from related products and services and could also adversely impact the profitability of service engagements employing off-shore resources.

**As our customers seek more cost-effective locations to develop and manufacture their smart devices, particularly overseas locations, our ability to continue to sell these customers our products and services could be limited, which could negatively impact our revenue and operating results.**

Due to competitive and other pressures, some of our customers have and others may seek to move the development and manufacturing of their smart devices to overseas locations which may limit our ability to sell these customers our products and services. As an example, under our OEM Distribution Agreement with Microsoft, we are only able to resell Microsoft Embedded operating systems largely in North America. If our customers, or potential customers, move their manufacturing overseas we may be restricted from reselling these customers Microsoft Embedded operating systems which could negatively impact our revenue and operating results.

**We have initiated litigation against a former customer to recover fees due for engineering services provided by us in the first half of 2005, and there can be no assurance as to the outcome of this proceeding.**

We filed a complaint for breach of contract and misappropriation of intellectual property against a former customer on December 22, 2005 in Federal district court in Delaware. We have petitioned for an award of damages of approximately \$475,000, plus interest and attorneys fees and related costs, and we have reserved the right to request an injunction against the customer for misappropriation of intellectual property. On January 27, 2006, the former customer filed an answer and counterclaim against us, denying our claims and alleging breach of contract, tortious interference with the customer's business and fraud in the inducement of the underlying contract. The former customer has asked for an award of damages that includes a refund of all payments made by them prior to the customer's breach for non-payment (approximately \$280,000), lost profits, costs incurred by the customer to complete the project, any reduction in the value of goodwill, and attorneys' fees and costs. We filed our reply to the counterclaim on February 16, 2006. We believe that we have fulfilled all of our contractual obligations under the services contract, that we will be able to successfully defend the counterclaims against us, and that we are entitled to collect all amounts due under the contract, plus attorneys' fees and costs. However, there can be no assurance that the court will ultimately rule in our favor, and it may, in fact, rule in favor of the former customer. Further, the legal proceedings could result in the incurrence of significant legal and related expenses, which may not be recoverable depending on the outcome of the litigation. It is also uncertain whether the defendant will have sufficient assets to satisfy any damages ultimately awarded us by the court should we be successful. An award by the court in favor of the customer and/or the incurrence of significant legal fees which are not recoverable could adversely impact our operating results.

**Past acquisitions have proven difficult to integrate, and future acquisitions, if any, could disrupt our business, dilute shareholder value and adversely affect our operating results.**

We have acquired the technologies, assets and/or operations of other companies in the past and may acquire or make investments in companies, products, services and technologies in the future as part of our growth strategy. As an example, on June 30, 2005, we acquired certain assets of Vibren Technologies, Inc. for \$500,000 in cash and the assumption of certain liabilities and obligations. If we fail to properly evaluate, integrate and execute on our

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acquisitions and investments, our business and prospects may be seriously harmed. In some cases, we have implemented reductions in workforce and office closures in connection with an acquisition, which has resulted in significant costs to us. To successfully complete an acquisition, we must properly evaluate the technology, accurately forecast the financial impact of the transaction, including accounting charges and transaction expenses, integrate and retain personnel, combine potentially different corporate cultures and effectively integrate products and research and development, sales, marketing and support operations. If we fail to do any of these, we may suffer losses and impair relationships with our employees, customers and strategic partners. Additionally, management may be distracted from day-to-day operations. We also may be unable to maintain uniform standards, controls, procedures and policies, which are especially critical in light of the new Sarbanes-Oxley compliance requirements, and significant demands may be placed on our management and our operations, information services and financial, legal and marketing resources. Finally, acquired businesses sometimes result in unexpected liabilities and contingencies, which could be significant.

**It might be difficult for a third-party to acquire us even if doing so would be beneficial to our shareholders.**

Certain provisions of our articles of incorporation, bylaws and Washington law may discourage, delay or prevent a change in the control of us or a change in our management, even if doing so would be beneficial to our shareholders. Our Board of Directors has the authority under our amended and restated articles of incorporation to issue preferred stock with rights superior to the rights of the holders of common stock. As a result, preferred stock could be issued quickly and easily with terms calculated to delay or prevent a change in control of our company or make removal of our management more difficult. In addition, our Board of Directors is divided into three classes. The directors in each class serve for three-year terms, one class being elected each year by our shareholders. This system of electing and removing directors may discourage a third-party from making a tender offer or otherwise attempting to obtain control of our company because it generally makes it more difficult for shareholders to replace a majority of our directors. In addition, Chapter 19 of the Washington Business Corporation Act generally prohibits a target corporation from engaging in certain significant business transactions with a defined acquiring person for a period of five years after the acquisition, unless the transaction or acquisition of shares is approved by a majority of the members of the target corporation's Board of Directors prior to the time of acquisition. This provision may have the effect of delaying, deterring or preventing a change in control of our company. The existence of these anti-takeover provisions could limit the price that investors might be willing to pay in the future for shares of our common stock.

**We likely will incur substantial costs to comply with the requirements of the Sarbanes-Oxley Act of 2002.**

The Sarbanes-Oxley Act of 2002 (the Act) introduced new requirements regarding corporate governance and financial reporting. Among the many requirements is the requirement under Section 404 of the Act for management to report on our internal control over financial reporting and for our registered public accountant to attest to this report. The SEC has modified the effective date of Section 404 implementation for non-accelerated filers, such as us, twice during 2005 such that management will now have to report on our internal control over financial reporting as of December 31, 2007. We may be required to dedicate significant time and resources during fiscal 2006 and 2007 to ensure compliance. The costs to comply with these requirements will likely be significant and adversely affect our operating results. In addition, there can be no assurance that we will be successful in our efforts to comply with Section 404. Failure to do so could result in penalties and additional expenditures to meet the requirements, which could affect the ability of our auditors to issue an unqualified report which, in turn, may further adversely affect our business.

**Decreased effectiveness of equity compensation could adversely affect our ability to attract and retain employees, and required changes in accounting for equity compensation could adversely affect earnings.**

We have historically used stock options and other forms of equity-related compensation as key components of our overall employee compensation program in order to align employees' interests with the interests of our shareholders, encourage employee retention, and provide competitive compensation packages. Applicable stock exchange listing standards relating to obtaining shareholder approval of equity compensation plans could make it more difficult or expensive for us to grant options or new forms of equity instruments to employees in the future. As a result, we may incur increased compensation costs, change our equity compensation strategy or find it difficult to

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attract, retain and motivate employees, any of which could materially adversely affect our business.

**Our international operations expose us to greater intellectual property, management, collections, regulatory and other risks.**

Customers outside of North America generated approximately 6% of our total revenue for the six months ended June 30, 2006. We currently have international operations in Taipei, Taiwan, Vancouver British Columbia and Tokyo, Japan. Our international activities and operations expose us to a number of risks, including the following:

Greater difficulty in protecting intellectual property due to less stringent foreign intellectual property laws and enforcement policies;

Longer collection cycles than we typically experience in the North America;

Unfavorable changes in regulatory practices and tariffs;

Complex and/or adverse tax laws and/or changes thereto. Additionally, we may be subject to income, withholding and other taxes for which we may realize no current benefit despite the existence of significant net operating losses and tax credits in the U.S.;

Loss or reduction of withholding tax exemptions;

The impact of fluctuating exchange rates between the U.S. dollar and foreign currencies; and

General economic and political conditions in international markets which may differ from those in the U.S. These risks could have a material adverse effect on the financial and managerial resources required to operate our foreign offices, as well as on our future international revenue, which could harm our business and operating results.

**Item 4. Submission of Matters to a Vote of Security Holders**

On June 6, 2006, the following matter was submitted to a vote at the Annual Meeting of Shareholders:

**Proposal 1:** Election of Directors. Two Class III directors were elected at our 2006 Annual Meeting for three-year terms ending in 2009 by the vote set forth below:

| <b>Nominee</b>       | <b>Shares<br/>For</b> | <b>Shares<br/>Withheld</b> |
|----------------------|-----------------------|----------------------------|
| Elwood D. Howse, Jr. | 8,152,151             | 394,225                    |
| William D. Savoy     | 8,162,636             | 383,740                    |

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**Item 6. Exhibits**

| <b>Exhibit No.</b> | <b>Exhibit Description</b>                                                                                                                                                                                      |
|--------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 3.1                | Amended and Restated Articles of Incorporation (incorporated by reference to our registration statement on Form S-1 (File No. 333-85351) filed with the Securities and Exchange Commission on October 19, 1999) |
| 3.1(a)             | Articles of Amendment to Amended and Restated Articles of Incorporation (incorporated by reference to our quarterly report on Form 10-Q filed with the Securities and Exchange Commission on August 7, 2000)    |
| 3.1(b)             | Articles of Amendment to Amended and Restated Articles of Incorporation (incorporated by reference to our current report on Form 8-K filed with the Securities and Exchange Commission on October 11, 2005)     |
| 3.2                | Bylaws and all amendments thereto (incorporated by reference to our annual report on Form 10-K filed with the Securities and Exchange Commission on March 19, 2003)                                             |
| 31.1               | Certification of Chief Executive Officer Pursuant to Exchange Act Rule 13a-14(a)                                                                                                                                |
| 31.2               | Certification of Chief Financial Officer Pursuant to Exchange Act Rule 13a-14(a)                                                                                                                                |
| 32.1               | Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350                                                                                                                                     |
| 32.2               | Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350                                                                                                                                     |

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**BSQUARE CORPORATION**  
(Registrant)

Date: August 3, 2006

By: */s/ Brian T. Crowley*  
Brian T. Crowley  
*President and Chief Executive Officer*

Date: August 3, 2006

By: */s/ Scott C. Mahan*  
Scott C. Mahan  
*Vice President of Finance and Chief  
Financial Officer*



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**BSQUARE CORPORATION  
INDEX TO EXHIBITS**

| <b>Exhibit<br/>Number<br/>(Referenced to<br/>Item 601 of<br/>Regulation S-K)</b> | <b>Exhibit<br/>Description</b>                                                                                                                                                                                  |
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| 32.2                                                                             | Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350                                                                                                                                     |