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THERMO ELECTRON CORP
Form 8-K
February 03, 2005

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K
CURRENT REPORT
Pursuant to Section 13 or 15(d) of
the Securities Exchange Act of 1934

Date of Report
(Date of earliest event reported):

February 2, 2005

THERMO ELECTRON CORPORATION
(Exact name of Registrant as specified in its Charter)

Delaware
(State or other jurisdiction of
incorporation or organization)

1-8002
(Commission File Number)

(I.R.S. E

81 Wyman Street, P.O. Box 9046
Waltham, Massachusetts
(Address of principal executive offices)

02454-9046
(Zip Code)

(781) 622-1000
(Registrant's telephone number
including area code)

This Current Report on Form 8-K contains forward-looking statements that involve a number of risks and uncertainties. Important factors that could cause actual results to differ materially from those indicated by such forward-looking statements are set forth under the heading "Forward Looking Statements" in the Registrant's Quarterly Report on Form 10-Q for the fiscal quarter ended October 2, 2004. These include risks and uncertainties relating to the need to develop new products and adapt to significant technological change, dependence on customers that operate in cyclical industries, general worldwide economic conditions and related uncertainties, the effect of changes in governmental regulations, dependence on customers' capital spending policies and government funding policies, use and protection of intellectual property, exposure to

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product liability claims in excess of insurance coverage, retention of contingent liabilities from businesses we sold, realization of potential future savings from new productivity initiatives, implementation of new branding strategy, implementation of strategies for improving internal growth, the effect of exchange rate fluctuations on international operations, identification, completion and integration of new acquisitions and potential impairment of goodwill from previous acquisitions. While we may elect to update forward-looking statements at some point in the future, we specifically disclaim any obligation to do so, even if our estimates change and, therefore, you should not rely on these forward-looking statements as representing our views as of any date subsequent to today.

Item 2.02 Results of Operations and Financial Condition.

On February 2, 2005, the Registrant announced its financial results for the fiscal quarter and year ended December 31, 2004. The full text of the press release issued in connection with the announcement is attached as Exhibit 99.1 to this Form 8-K and incorporated herein by reference.

The information contained in this Form 8-K (including Exhibit 99.1) shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.

Item 9.01. Financial Statements and Exhibits.

(c) Exhibits

The following Exhibit relating to Item 2.02 shall be deemed "furnished", and not "filed":

99.1 Press Release dated February 2, 2005.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized, on this 2nd day of February, 2005.

THERMO ELECTRON CORPORATION

By: /s/ Peter E. Hornstra

Peter E. Hornstra
Corporate Controller and
Chief Accounting Officer

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[THERMO LOGO]

Exhibit 99.1

News

FOR IMMEDIATE RELEASE

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Thermo Electron Reports 16% Revenue Growth and Record Operating Income in the Fourth Quarter

WALTHAM, Mass. (February 2, 2005) - Thermo Electron Corporation (NYSE:TMO) today reported fourth quarter 2004 revenues of \$613 million, a 16 percent increase from \$529 million in the fourth quarter of 2003. GAAP diluted earnings per share (EPS) increased to \$.74 in the 2004 quarter, compared with \$.37 in the year-ago period, primarily due to tax benefits that were recorded following the completion of prior-year tax audits, as well as improved operating performance. GAAP operating income for the quarter rose 25 percent, and GAAP operating margin increased to 10.8 percent from 10.0 percent in 2003.

Adjusted EPS grew 15 percent to \$.38 in the fourth quarter of 2004, compared with \$.33 in the 2003 period. Adjusted operating income increased 7 percent to record fourth quarter levels since the company's reorganization in 2000. Adjusted operating margin in the 2004 quarter was 13.1 percent, versus 14.2 percent in 2003. The margin in 2004 was reduced by 1.1 percent due to up-front costs associated with Sarbanes-Oxley compliance and the initial dilutive effect of acquisitions. Organic revenues, which exclude the effects of currency translation and acquisitions/divestitures, grew 3 percent in the quarter. Currency translation increased revenues by 5 percent, and the net effect of acquisitions/divestitures led to an 8 percent increase for the quarter.

For the full year, Thermo Electron reported a revenue increase of 16 percent in 2004 to \$2.2 billion, up from \$1.9 billion in 2003. GAAP diluted EPS in 2004 rose to \$2.17, versus \$1.20 a year ago, principally driven by tax benefits, large gains from the sale of discontinued operations, and improved operating performance. GAAP operating income grew 27 percent over 2003, and GAAP operating margin for the year increased to 10.8 percent, versus 9.9 percent in 2003.

Full-year adjusted EPS grew 15 percent to \$1.25 in 2004, compared with \$1.09 in 2003. Adjusted operating income was up 16 percent year to year, and adjusted operating margin was 12.7 percent. Organic revenues grew 4 percent. Currency translation increased revenues by 5 percent, and the net effect of acquisitions/divestitures increased revenues by 7 percent for the year.

Adjusted EPS, adjusted operating income, adjusted operating margin and organic revenues are non-GAAP measures that exclude certain items detailed at the end of this press release under the heading, "Use of Non-GAAP Financial Measures."

Year-End Highlights

- o Adjusted EPS grew 15 percent

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- o Reported revenues rose 16 percent
- o Organic revenues increased 4 percent
- o Cash flow from continuing operations rose 20 percent to \$240 million
- o Manufacturing centers opened in China and Germany
- o Agreement announced in January 2005 to acquire Kendro Laboratory Products

"We're pleased to have achieved \$.38 in adjusted EPS for the quarter, which is at the high end of our earnings guidance," said Marijn E. Dekkers, president and chief executive officer of Thermo Electron. "We also had an excellent year overall, with a 16 percent increase in revenues, 15 percent growth in adjusted EPS and strong cash flow. Our full-year adjusted EPS of \$1.25 was also at the top of our guidance range, which we raised for continuing operations after the sale of Spectra-Physics.

"We made great strides during 2004 in changing our business mix to better serve our laboratory customers and reinforce our position as the world leader in analytical instruments. We sold Spectra-Physics, our only non-Thermo brand. We made a number of strategic acquisitions - Jouan, USCS, InnaPhase, and the recently announced agreement to acquire Kendro - to augment our offerings of laboratory equipment, software and services. And, we continue to make significant internal investments that allow us to strengthen our competitive position worldwide, such as new state-of-the-art manufacturing centers we recently opened in Shanghai, China, and Bremen, Germany.

"With a clear business focus, the ability to reinvest for growth and continuous efforts to improve productivity, we remain optimistic and expect to begin 2005 with strength. Our goal is to report \$.29 to \$.31 in adjusted EPS for the first quarter of 2005, versus \$.27 in the year-ago quarter. For the full year, we are providing guidance of \$1.40 to \$1.45." (This guidance excludes approximately \$.03 of expense per quarter from the amortization of acquisition-related intangible assets; results from the pending Kendro acquisition; the effect of new accounting rules relating to the expensing of stock options, which we expect to adopt in the third quarter of 2005; and the other items described in this press release under the heading, "Use of Non-GAAP Financial Measures.")

Life and Laboratory Sciences

The Life and Laboratory Sciences segment reported a 21 percent revenue increase in the fourth quarter of 2004 to \$455 million, versus \$377 million in 2003. Organic revenues grew 3 percent. The effects of currency translation and acquisitions increased revenues by 5 percent and 13 percent, respectively. We reported strong sales of mass spectrometry and molecular spectroscopy instruments, laboratory automation systems and laboratory informatics, where we have greatly extended our pharmaceutical offerings through the addition of InnaPhase. Partially offsetting these increases, we reported extremely weak sales of our rapid point-of-care test kits resulting from this year's light flu season compared with an exceptionally strong quarter in 2003.

GAAP operating income for the segment grew 24 percent in the 2004 quarter, with GAAP operating margin increasing to 15.3 percent from 14.9 percent a year ago. Adjusted operating income increased 19 percent in the 2004 quarter, and adjusted operating margin was 17.8 percent, compared with 18.1 percent in the 2003 quarter. The adjusted operating margin improved by 50 basis points in 2004 before the effect of acquisitions, which lowered the margin by 80 basis points. As we continue to integrate these operations, we expect margins to improve in future quarters.

Measurement and Control

Fourth quarter revenues in the Measurement and Control segment were \$158 million, up 4 percent compared with \$152 million last year. Organic revenues grew slightly, at 1 percent, due to a difficult year-to-year comparison resulting from large shipments of our food-quality and security instruments in the 2003 quarter. The effect of currency translation increased revenues by 4

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percent, while the net effect of acquisitions/divestitures decreased revenues by 1 percent.

GAAP operating income for the segment increased 29 percent from the 2003 quarter, and GAAP operating margin rose to 7.7 percent, versus 6.2 percent last year. Adjusted operating income and adjusted operating margin for the segment were virtually flat compared with 2003.

Use of Non-GAAP Financial Measures

In addition to the financial measures prepared in accordance with generally accepted accounting principles (GAAP), we use certain non-GAAP financial measures, including adjusted EPS, adjusted operating income and adjusted operating margin, which exclude restructuring and other costs/income and amortization of acquisition-related intangible assets. Adjusted EPS and adjusted operating income also exclude certain other gains and losses, tax provisions/benefits related to the previous items, benefits from tax credit carryforwards and the impact of the resolution of significant tax audits. In addition, our adjusted EPS guidance excludes results of pending acquisitions and the impact of accounting principles not yet adopted, such as stock option expensing. We exclude these items because they are outside of our normal operations and/or, in certain cases, are difficult to forecast accurately for future periods. We also use the concept of organic revenue growth, which excludes the effects of currency translation and acquisitions/divestitures. We believe that the inclusion of such measures helps investors to gain a better understanding of our core operating results and future prospects, consistent with how management measures and forecasts the company's performance, especially when comparing such results to previous periods or forecasts.

Specifically:

We exclude costs and tax effects associated with restructuring activities, such as reducing overhead and consolidating facilities, in connection with the final phase of our overall reorganization, which we substantially completed in 2004. We believe that the costs related to these restructuring activities are not indicative of our normal operating costs.

We exclude charges relating to the sale of inventories revalued at the date of acquisition, as we believe these charges are not indicative of our normal operating costs.

We exclude the expense and tax effects associated with the amortization of acquisition-related intangible assets because a significant portion of the purchase price for acquisitions may be allocated to intangible assets that have lives of 5 to 10 years. Exclusion of the amortization expense allows comparisons of operating results that are consistent over time for both our newly acquired and long-held businesses and with both acquisitive and non-acquisitive peer companies.

We also exclude certain gains/losses and related tax effects, benefits from tax credit carryforwards and the impact of the resolution of significant tax audits that are either isolated or cannot be expected to occur again with any regularity or predictability and which we believe are not indicative of our normal operating gains and losses. We exclude gains/losses from the sale of our equity interests in Newport Corporation, Thoratec Corporation and FLIR Systems, Inc., as well as other items such as the sale of a business or real estate and the early retirement of debt.

Thermo's management uses these non-GAAP measures, in addition to GAAP financial measures, as the basis for measuring the company's core operating performance and comparing such performance to that of prior periods and to the performance of our competitors. Such measures are also used by management in their financial

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and operating decision-making and for compensation purposes.

The non-GAAP financial measures of Thermo's results of operations included in this press release are not meant to be considered superior to or a substitute for Thermo's results of operations prepared in accordance with GAAP. Reconciliations of such non-GAAP financial measures to the most directly comparable GAAP financial measures are set forth in the accompanying tables and/or the text of this press release. Thermo's earnings guidance, however, is only provided on an adjusted basis. It is not feasible to provide GAAP EPS guidance because the items excluded, other than the amortization expense, are difficult to predict and estimate and are primarily dependent on future events, such as the timing of completion of and results from pending acquisitions, the impact of accounting principles not yet adopted (such as stock option

expensing), decisions concerning the location and timing of facility consolidations and the timing of and proceeds from the sale of our equity interests in Newport and Thoratec. We no longer own any shares of FLIR Systems.

Conference Call

Thermo Electron will hold its earnings conference call on Thursday, February 3, at 8:30 a.m. Eastern time. To listen, dial 888-872-9028 within the U.S., or 973-633-6740 outside the U.S. You may also listen to the call live on the Web by visiting www.thermo.com. Click on "About Thermo," then "Investors." An audio archive of the call will be available in that section of our Website until Friday, March 4, 2005. You will also find this press release, including the accompanying reconciliation of non-GAAP financial measures, under the heading "Press Releases," and related information under the heading "Financial Reports," in the Investors section of our Website.

About Thermo Electron

Thermo Electron Corporation is the world leader in analytical instruments. Our instrument solutions enable our customers to make the world a healthier, cleaner and safer place. Thermo's Life and Laboratory Sciences segment provides analytical instruments, scientific equipment, services and software solutions for life science, drug discovery, clinical, environmental and industrial laboratories. Thermo's Measurement and Control segment is dedicated to providing analytical instruments used in a variety of manufacturing processes and in-the-field applications, including those associated with safety and homeland security. Based near Boston, Massachusetts, Thermo has revenues of more than \$2 billion, and employs approximately 10,000 people in 30 countries. For more information, visit www.thermo.com.

The following constitutes a "Safe Harbor" statement under the Private Securities Litigation Reform Act of 1995: This press release contains forward-looking statements that involve a number of risks and uncertainties. Important factors that could cause actual results to differ materially from those indicated by such forward-looking statements are set forth under the heading "Forward-Looking Statements" in the company's Quarterly Report on Form 10-Q for the fiscal quarter ended October 2, 2004. These include risks and uncertainties relating to: the need to develop new products and adapt to significant technological change, dependence on customers that operate in cyclical industries, general worldwide economic conditions and related uncertainties, the effect of changes in governmental regulations, dependence on customers' capital spending policies and government funding policies, use and protection of intellectual property, exposure to product liability claims in excess of insurance coverage, retention of contingent liabilities from businesses we sold, realization of potential future savings from new productivity initiatives, implementation of new branding strategy, implementation of strategies for improving internal growth, the effect of exchange rate fluctuations on international operations, identification, completion and integration of new acquisitions and potential impairment of

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goodwill from previous acquisitions. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future events or otherwise.

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Consolidated Statement of Income (unaudited)

	Three Months	
	December 31, 2004	
(In thousands except per share amounts)	Reported (a)	Adjusted (b)
Revenues	\$ 613,339	\$ 613,339
Costs and Operating Expenses:		
Cost of revenues (c)	329,560	329,280
Selling, general, and administrative expenses	168,664	168,664
Amortization of acquisition-related intangible assets	7,302	-
Research and development expenses	34,945	34,945
Restructuring and other costs, net (d)	6,821	-
	547,292	532,889
Operating Income	66,047	80,450
Interest Income	2,976	2,976
Interest Expense	(2,879)	(2,879)
Other Income, Net (e)	5,870	5,870
	72,014	86,417
Income from Continuing Operations Before Income Taxes	72,014	86,417
Benefit from (Provision for) Income Taxes (f)	13,468	(24,197)
	85,482	62,220
Income from Continuing Operations	85,482	62,220
Income from Discontinued Operations (includes income tax benefit of \$91 in 2003)	-	-
Gain on Disposal of Discontinued Operations (includes income tax benefit of \$32,406 in 2004; net of income tax provision of \$7,177 in 2003)	35,617	-
	\$ 121,099	\$ 62,220
Net Income	\$ 121,099	\$ 62,220
Earnings per Share from Continuing Operations:		
Basic	\$.53	
Diluted	\$.52	
Earnings per Share:		
Basic	\$.76	

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Diluted	=====	=====
	\$.74	\$.38
	=====	=====
Weighted Average Shares:		
Basic	=====	=====
	160,239	
	=====	=====
Diluted	=====	=====
	164,477	164,477
	=====	=====

- (a) Reported results were determined in accordance with U.S. generally accepted accounting principles. Reported amounts have been adjusted to reflect the treatment of Spectra-Physics as a discontinued operation.
- (b) Adjusted results are non-GAAP measures and exclude charges to cost of revenues (note c), amortization of related intangible assets, restructuring and other costs/income (note d), certain other income and expenses and the consequences of these items (note f), and results of discontinued operations.
- (c) Reported results in 2004 include \$280,000 of charges for accelerated depreciation on equipment and other assets abandoned due to facility consolidations. Reported results in 2003 include \$71,000 of charges for equipment inventories revalued at the date of acquisition. Reported results in 2004 include \$1,000,000 of facility and other expenses of real estate consolidation. Reported results in 2003 include \$1,000,000 of facility and other expenses of real estate consolidation. Reported results in 2003 include \$1,000,000 of facility and other expenses of real estate consolidation. Reported results in 2003 include \$1,000,000 of facility and other expenses of real estate consolidation.
- (e) Reported results include \$5,949,000 of gains from the sale of shares of Thoratec Corporation.
- (f) Adjusted provision for income taxes excludes \$3,883,000 and \$4,870,000 of incremental tax benefits, respectively, for the items in (b) through (e); \$33,782,000 in 2004 of tax benefits that are not currently realizable upon completion of tax audits; and \$3,715,000 in 2003 of tax benefit from the sale of shares of Thoratec Corporation.

Segment Data (g) (h) (i) (l)

(In thousands except percentage amounts)

December

Life and Laboratory Sciences
Revenues

\$

GAAP Operating Income
Cost of Revenue Charges (j)
Restructuring and Other Items (k)
Amortization of Acquisition-related Intangible Assets

Adjusted Operating Income

\$

GAAP Operating Margin
Adjusted Operating Margin

Measurement and Control
Revenues

\$

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GAAP Operating Income
 Cost of Revenue Charges (j)
 Restructuring and Other Items (k)
 Amortization of Acquisition-related Intangible Assets

Adjusted Operating Income

\$

GAAP Operating Margin
 Adjusted Operating Margin

Consolidated (including Corporate Costs)
 Revenues

\$

GAAP Operating Income
 Cost of Revenue Charges (j)
 Restructuring and Other Items (k)
 Amortization of Acquisition-related Intangible Assets

Adjusted Operating Income

\$

GAAP Operating Margin
 Adjusted Operating Margin

- (g) GAAP operating income and GAAP operating margin were determined in accordance with U.S. GAAP principles.
- (h) Adjusted operating income and adjusted operating margin are non-GAAP measures and exclude the cost of revenue charges and amortization of acquisition-related intangible assets.
- (i) Depreciation expense in 2004 was \$7,642,000 at Life and Laboratory Sciences, \$2,972,000 at Measurement and Control, and \$9,652,000 Consolidated. Depreciation expense in 2003 was \$5,811,000 at Life and Laboratory Sciences, \$2,972,000 at Measurement and Control, and \$9,652,000 Consolidated.
- (j) Includes items described in note (c).
- (k) Includes items described in note (d).
- (l) Book-to-bill ratio was .99 in the fourth quarter of 2004.

Consolidated Statement of Income

Twelve Months

	December 31, 2004	
(In thousands except per share amounts)	Reported (a)	Adjusted (b)
Revenues	\$ 2,205,995	\$ 2,205,995
Costs and Operating Expenses:		
Cost of revenues (c)	1,191,516	1,188,155
Selling, general, and administrative expenses	603,627	603,627
Amortization of acquisition-related intangible assets	22,831	-
Research and development expenses	134,680	134,680
Restructuring and other costs, net (d)	15,829	-

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	1,968,483	1,926,462
	-----	-----
Operating Income	237,512	279,533
Interest Income	9,021	9,021
Interest Expense	(10,979)	(10,979)
Other Income, Net (e)	23,665	14,051
	-----	-----
Income from Continuing Operations Before Income Taxes	259,219	291,626
Provision for Income Taxes (f)	(40,852)	(83,229)
	-----	-----
Income from Continuing Operations	218,367	208,397
Income (Loss) from Discontinued Operations (includes income tax benefit of \$36,321 in 2004 and \$1,485 in 2003)	43,018	-
Gain on Disposal of Discontinued Operations (includes income tax benefit of \$36,728 in 2004; net of income tax provision of \$8,141 in 2003)	100,452	-
	-----	-----
Net Income	\$ 361,837	\$ 208,397
	=====	=====
Earnings per Share from Continuing Operations:		
Basic	\$ 1.34	
	=====	
Diluted	\$ 1.31	
	=====	
Earnings per Share:		
Basic	\$ 2.22	
	=====	
Diluted	\$ 2.17	\$ 1.25
	=====	=====
Weighted Average Shares:		
Basic	163,133	
	=====	
Diluted	167,641	167,641
	=====	=====

- (a) Reported results were determined in accordance with U.S. generally accepted accounting principles. Reported amounts have been adjusted to reflect the treatment of Spectra-Physics as a discontinued operation.
- (b) Adjusted results are non-GAAP measures and exclude charges to cost of revenues (note c), charges related to the disposal of related intangible assets, restructuring and other costs/income (note d), certain other income and expense items and consequences of these items (note f), and results of discontinued operations.
- (c) Reported results include \$3,361,000 and \$71,000 in 2004 and 2003, respectively, of income and expense items due to inventories revalued at the date of acquisition and accelerated depreciation on manufacturing facilities due to facility consolidations.
- (d) Reported results in 2004 include restructuring and other items consisting principally of other expenses of real estate consolidation; gain on the sale of a business; and legal/advisory fees associated with the reorganization of the company's non-U.S. subsidiary structure. Reported results in 2003 include other expenses of real estate disposal consisting principally of severance; abandoned facility and other expenses of real estate disposal value of a product line and a business that were sold in October 2003; net gains on the sale of real property; and legal/advisory fees associated with a reorganization of the company's non-U.S. subsidiary structure.

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- (e) Reported results include \$9,614,000 and \$16,279,000 of gains from the sale of shares of Th 2003, respectively, and \$13,654,000 of gains from the sale of shares of FLIR Systems, Inc. i include a loss of \$976,000 in 2003 on the early retirement of debt.
- (f) Adjusted provision for income taxes excludes \$7,695,000 and \$6,645,000 of incremental tax respectively, for the items in (b) through (e); \$33,782,000 in 2004 of tax benefits t realizable upon completion of tax audits; \$900,000 in 2004 of tax benefit resulting from a subsidiary structure in Europe; \$9,026,000 in 2003 of tax benefit from the reversal of a val utilization of foreign tax credit carryforwards; and \$3,715,000 in 2003 of tax benefit

Segment Data (g) (h) (i)

(In thousands except percentage amounts)

Life and Laboratory Sciences Revenues

GAAP Operating Income
Cost of Revenue Charges (j)
Restructuring and Other Items (k)
Amortization of Acquisition-related Intangible Assets

Adjusted Operating Income

GAAP Operating Margin
Adjusted Operating Margin

Measurement and Control Revenues

GAAP Operating Income
Cost of Revenue Charges (j)
Restructuring and Other Items (k)
Amortization of Acquisition-related Intangible Assets

Adjusted Operating Income

GAAP Operating Margin
Adjusted Operating Margin

Consolidated (including Corporate Costs) Revenues

GAAP Operating Income
Cost of Revenue Charges (j)
Restructuring and Other Items (k)
Amortization of Acquisition-related Intangible Assets

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Adjusted Operating Income

GAAP Operating Margin
Adjusted Operating Margin

- (g) GAAP operating income and GAAP operating margin were determined in accordance with principles.
- (h) Adjusted operating income and adjusted operating margin are non-GAAP measures and exclude depreciation and amortization of acquisition-related intangible assets.
- (i) Depreciation expense in 2004 was \$29,811,000 at Life and Laboratory Sciences, \$10,240,000 at Life and Laboratory Sciences, and \$43,310,000 Consolidated. Depreciation expense in 2003 was \$23,399,000 at Life and Laboratory Sciences, \$10,240,000 at Life and Laboratory Sciences, and \$37,678,000 Consolidated.
- (j) Includes items described in note (c).
- (k) Includes items described in note (d).

Condensed Consolidated Balance Sheet

(In thousands)	Dec 31, 2004	Dec. 31, 2003
<hr style="border-top: 1px dashed black;"/>		
Current Assets:		
Cash and cash equivalents	\$ 430,809	\$ 430,809
Short-term available-for-sale investments	81,446	81,446
Accounts receivable, net	469,553	469,553
Inventories	336,711	336,711
Other current assets	145,857	145,857
Current assets of discontinued operations	5,600	5,600
	<hr style="border-top: 1px dashed black;"/>	<hr style="border-top: 1px dashed black;"/>
	1,469,976	1,469,976
	<hr style="border-top: 1px dashed black;"/>	<hr style="border-top: 1px dashed black;"/>
Property, Plant, and Equipment, Net	261,041	261,041
	<hr style="border-top: 1px dashed black;"/>	<hr style="border-top: 1px dashed black;"/>
Acquisition-related Intangible Assets	158,577	158,577
	<hr style="border-top: 1px dashed black;"/>	<hr style="border-top: 1px dashed black;"/>
Other Assets	181,328	181,328
	<hr style="border-top: 1px dashed black;"/>	<hr style="border-top: 1px dashed black;"/>
Goodwill	1,513,025	1,513,025
	<hr style="border-top: 1px dashed black;"/>	<hr style="border-top: 1px dashed black;"/>
Long-term Assets of Discontinued Operations	-	-
	<hr style="border-top: 1px dashed black;"/>	<hr style="border-top: 1px dashed black;"/>
	\$ 3,583,947	\$ 3,583,947
	<hr style="border-top: 3px double black;"/>	<hr style="border-top: 3px double black;"/>

Current Liabilities:

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Short-term obligations and current maturities of long-term obligations	\$	15,017	\$
Other current liabilities		528,381	
Current liabilities of discontinued operations		42,552	
		-----	-----
		585,950	
		-----	-----
Long-term Deferred Income Taxes and Other Long-term Liabilities		106,377	
		-----	-----
Long-term Liabilities of Discontinued Operations		-	
		-----	-----
Long-term Obligations:			
Senior notes		135,232	
Subordinated convertible obligations		77,234	
Other		13,604	
		-----	-----
		226,070	
		-----	-----
Total Shareholders' Equity		2,665,550	2,
		-----	-----
	\$	3,583,947	\$ 3,
		=====	=====