

LAS VEGAS SANDS CORP

Form 10-Q

November 10, 2008

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**UNITED STATES SECURITIES & EXCHANGE COMMISSION  
Washington, D.C. 20549**

**Form 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended September 30, 2008**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from            to**

**Commission file number 001-32373**

**LAS VEGAS SANDS CORP.**

*(Exact name of registrant as specified in its charter)*

**Nevada**

*(State or other jurisdiction of  
incorporation or organization)*

**27-0099920**

*(I.R.S. Employer  
Identification No.)*

**3355 Las Vegas Boulevard South  
Las Vegas, Nevada**

*(Address of principal executive offices)*

**89109**

*(Zip Code)*

**(702) 414-1000**

*(Registrant's telephone number, including area code)*

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the Registrant's classes of common stock, as of October 31, 2008.

**LAS VEGAS SANDS CORP.**

| <b>Class</b>                     | <b>Outstanding at October 31, 2008</b> |
|----------------------------------|--|
| Common Stock (\$0.001 par value) | 355,476,161 shares                     |

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**LAS VEGAS SANDS CORP.**

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**Table of Contents****ITEM 1 FINANCIAL STATEMENTS****LAS VEGAS SANDS CORP. AND SUBSIDIARIES****Condensed Consolidated Balance Sheets**

|   | <b>September 30,<br/>2008</b>            | <b>December 31,<br/>2007</b> |
|---|--|------------------------------|
|   | <b>(Unaudited)</b>                       |                              |
|   | <b>(In thousands, except share data)</b> |                              |
| <b>ASSETS</b>   |  |                              |
| Current assets:   |  |                              |
| Cash and cash equivalents                                 | \$ 1,275,975                             | \$ 857,150                   |
| Restricted cash   | 239,144                                  | 232,944                      |
| Accounts receivable, net                                  | 333,176                                  | 187,195                      |
| Inventories   | 27,284                                   | 19,902                       |
| Deferred income taxes                                     | 83,871                                   | 32,471                       |
| Prepaid expenses and other                                | 37,525                                   | 49,424                       |
| <br>  |  |                              |
| Total current assets                                      | 1,996,975                                | 1,379,086                    |
| Property and equipment, net                               | 11,275,621                               | 8,574,614                    |
| Deferred financing costs, net                             | 172,186                                  | 107,338                      |
| Restricted cash   |  | 178,824                      |
| Deferred income taxes                                     | 1,821                                    |                              |
| Leasehold interests in land, net                          | 1,077,487                                | 1,069,609                    |
| Other assets, net   | 235,322                                  | 157,046                      |
| <br>  |  |                              |
| Total assets  | \$ 14,759,412                            | \$ 11,466,517                |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>                |  |                              |
| Current liabilities:                                      |  |                              |
| Accounts payable  | \$ 96,345                                | \$ 99,023                    |
| Construction payables                                     | 833,842                                  | 717,541                      |
| Accrued interest payable                                  | 13,305                                   | 11,465                       |
| Other accrued liabilities                                 | 679,176                                  | 610,911                      |
| Current maturities of long-term debt                      | 99,314                                   | 54,333                       |
| <br>  |  |                              |
| Total current liabilities                                 | 1,721,982                                | 1,493,273                    |
| Other long-term liabilities                               | 47,073                                   | 28,674                       |
| Deferred income taxes                                     | 7,145                                    | 1,553                        |
| Deferred proceeds from sale of The Shoppes at The Palazzo | 243,928                                  |                              |
| Deferred gain on sale of The Grand Canal Shoppes          | 58,602                                   | 61,200                       |
| Deferred rent from mall transactions                      | 151,195                                  | 103,546                      |
| Long-term debt  | 10,251,106                               | 7,517,997                    |
| <br>  |  |                              |
| Total liabilities   | 12,481,031                               | 9,206,243                    |

Commitments and contingencies (Note 10)

Stockholders' equity:

|  |                   |                   |
|--|-------------------|-------------------|
| Common stock, \$0.001 par value, 1,000,000,000 shares authorized,<br>355,465,886 and 355,271,070 shares issued and outstanding | 355               | 355               |
| Capital in excess of par value   | 1,116,755         | 1,064,878         |
| Accumulated other comprehensive income (loss)  | 15,975            | (2,493)           |
| Retained earnings  | 1,145,296         | 1,197,534         |
| <br>Total stockholders' equity   | <br>2,278,381     | <br>2,260,274     |
| <br>Total liabilities and stockholders' equity   | <br>\$ 14,759,412 | <br>\$ 11,466,517 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Table of Contents****LAS VEGAS SANDS CORP. AND SUBSIDIARIES****Condensed Consolidated Statements of Operations**

|   | <b>Three Months Ended</b>                              |             | <b>Nine Months Ended</b> |              |
|---|--|-------------|--------------------------|--------------|
|   | <b>September 30,</b>                                   |             | <b>September 30,</b>     |              |
|   | <b>2008</b>  | <b>2007</b> | <b>2008</b>              | <b>2007</b>  |
|   | <b>(In thousands, except share and per share data)</b> |             |                          |              |
|   | <b>(Unaudited)</b>                                     |             |                          |              |
| Revenues:   |  |             |                          |              |
| Casino  | \$ 805,258   | \$ 508,522  | \$ 2,404,973             | \$ 1,433,135 |
| Rooms   | 188,794  | 96,718      | 575,172                  | 289,588      |
| Food and beverage   | 91,025   | 50,032      | 272,315                  | 162,129      |
| Convention, retail and other                                  | 123,233  | 39,058      | 290,791                  | 113,397      |
|   | 1,208,310  | 694,330     | 3,543,251                | 1,998,249    |
| Less-promotional allowances                                   | (102,876)  | (33,380)    | (246,680)                | (96,155)     |
| Net revenues  | 1,105,434  | 660,950     | 3,296,571                | 1,902,094    |
| Operating expenses:   |  |             |                          |              |
| Casino  | 580,755  | 341,975     | 1,639,849                | 904,440      |
| Rooms   | 36,436   | 23,574      | 116,663                  | 67,219       |
| Food and beverage   | 46,035   | 28,485      | 136,578                  | 79,011       |
| Convention, retail and other                                  | 69,013   | 22,939      | 164,622                  | 59,511       |
| Provision for doubtful accounts                               | 8,859  | 4,283       | 22,960                   | 24,516       |
| General and administrative                                    | 130,192  | 80,244      | 421,051                  | 198,915      |
| Corporate expense   | 23,390   | 23,444      | 82,529                   | 66,657       |
| Rental expense  | 8,437  | 8,136       | 25,573                   | 23,141       |
| Pre-opening expense   | 40,777   | 90,447      | 105,470                  | 153,224      |
| Development expense   | 1,153  | 3,621       | 11,504                   | 7,227        |
| Depreciation and amortization                                 | 132,239  | 54,309      | 364,753                  | 121,262      |
| (Gain) loss on disposal of assets                             | (47)   | 287         | 6,977                    | 526          |
|   | 1,077,239  | 681,744     | 3,098,529                | 1,705,649    |
| Operating income (loss)                                       | 28,195   | (20,794)    | 198,042                  | 196,445      |
| Other income (expense):                                       |  |             |                          |              |
| Interest income   | 3,215  | 26,890      | 11,813                   | 60,906       |
| Interest expense, net of amounts capitalized                  | (90,535)   | (72,607)    | (293,709)                | (161,628)    |
| Other income  | 7,209  | 17,052      | 11,624                   | 7,715        |
| Loss on early retirement of debt                              |  |             | (4,022)                  | (10,705)     |
| Income (loss) before income taxes and noncontrolling interest | (51,916)   | (49,459)    | (76,252)                 | 92,733       |
| Benefit (provision) for income taxes                          | 19,425   | 952         | 19,533                   | (15,928)     |

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|                                      |    |             |    |             |                         |
|--------------------------------------|----|-------------|----|-------------|-------------------------|
| Noncontrolling interest              |    | 283         |    | 4,481       |                         |
| Net income (loss)                    | \$ | (32,208)    | \$ | (48,507)    | \$ (52,238) \$ 76,805   |
| Basic earnings (loss) per share      | \$ | (0.09)      | \$ | (0.14)      | \$ (0.15) \$ 0.22       |
| Diluted earnings (loss) per share    | \$ | (0.09)      | \$ | (0.14)      | \$ (0.15) \$ 0.22       |
| Weighted average shares outstanding: |    |             |    |             |                         |
| Basic                                |    | 355,393,259 |    | 354,856,121 | 355,344,306 354,716,730 |
| Diluted                              |    | 355,393,259 |    | 354,856,121 | 355,344,306 357,094,808 |

The accompanying notes are an integral part of these condensed consolidated financial statements.



**Table of Contents****LAS VEGAS SANDS CORP. AND SUBSIDIARIES****Condensed Consolidated Statements of Cash Flows**

|  | <b>Nine Months Ended<br/>September 30,</b> |             |
|--|--|-------------|
|  | <b>2008</b>                                | <b>2007</b> |
|  | <b>(In thousands)<br/>(Unaudited)</b>      |             |
| <b>Cash flows from operating activities:</b>   |  |             |
| Net income (loss)  | \$ (52,238)                                | \$ 76,805   |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |  |             |
| Depreciation and amortization  | 364,753                                    | 121,262     |
| Amortization of leasehold interests in land included in rental expense                   | 19,982                                     | 16,117      |
| Amortization of deferred financing costs and original issue discount                     | 24,236                                     | 18,913      |
| Amortization of deferred gain and rent   | (3,792)                                    | (3,519)     |
| Deferred rent from mall transactions (Note 7)  | 48,843                                     |             |
| Loss on early retirement of debt   | 4,022                                      | 10,705      |
| Loss on disposal of assets   | 6,977                                      | 526         |
| Stock-based compensation expense   | 39,219                                     | 22,814      |
| Provision for doubtful accounts  | 22,960                                     | 24,516      |
| Foreign exchange gain  | (20,432)                                   | (9,960)     |
| Excess tax benefits from stock-based compensation  | (1,626)                                    | (5,865)     |
| Deferred income taxes  | (47,629)                                   | (14,761)    |
| Changes in operating assets and liabilities:   |  |             |
| Accounts receivable  | (168,161)                                  | (3,140)     |
| Inventories  | (7,339)                                    | (3,623)     |
| Prepaid expenses and other   | (63,783)                                   | (97,908)    |
| Leasehold interests in land  | (19,060)                                   | (208,604)   |
| Accounts payable   | (2,883)                                    | 17,080      |
| Accrued interest payable   | 1,802                                      | 198         |
| Other accrued liabilities  | 71,292                                     | 271,979     |
| Income taxes payable   |  | (14,292)    |
| Net cash provided by operating activities  | 217,143                                    | 219,243     |
| <b>Cash flows from investing activities:</b>   |  |             |
| Changes in restricted cash   | 174,297                                    | 694,682     |
| Capital expenditures   | (2,908,396)                                | (2,722,067) |
| Acquisition of gaming license included in other assets                                   |  | (50,000)    |
| Net cash used in investing activities  | (2,734,099)                                | (2,077,385) |
| <b>Cash flows from financing activities:</b>   |  |             |
| Proceeds from exercise of stock options  | 6,833                                      | 23,862      |
| Excess tax benefits from stock-based compensation  | 1,626                                      | 5,865       |

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|   |              |              |
|---|--------------|--------------|
| Proceeds from convertible senior notes from related party                                 | 475,000      |              |
| Proceeds from long-term debt (Note 4)   | 4,002,320    | 4,875,501    |
| Repayments on long-term debt (Note 4)   | (1,713,098)  | (1,766,189)  |
| Proceeds from the sale of The Shoppes at The Palazzo (Note 7)                             | 243,928      |              |
| Payments of deferred financing costs  | (92,547)     | (72,178)     |
| Net cash provided by financing activities   | 2,924,062    | 3,066,861    |
| Effect of exchange rate on cash   | 11,719       | 2,862        |
| Increase in cash and cash equivalents   | 418,825      | 1,211,581    |
| Cash and cash equivalents at beginning of period  | 857,150      | 468,066      |
| Cash and cash equivalents at end of period  | \$ 1,275,975 | \$ 1,679,647 |
| <b>Supplemental disclosure of cash flow information:</b>                                  |              |              |
| Cash payments for interest  | \$ 368,214   | \$ 311,516   |
| Cash payments for taxes   | \$ 290       | \$ 60,000    |
| <b>Non-cash investing and financing activities:</b>                                       |              |              |
| Changes in construction payables  | \$ 116,301   | \$ 392,963   |
| Changes in other accrued liabilities related to property and equipment asset acquisitions | \$ 13,000    | \$ 62,313    |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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**LAS VEGAS SANDS CORP. AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)**

**NOTE 1 ORGANIZATION AND BUSINESS OF COMPANY**

The accompanying condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Current Report on Form 8-K of Las Vegas Sands Corp., a Nevada corporation ( LVSC ), and its subsidiaries (collectively the Company ) filed on November 6, 2008. The year-end balance sheet data was derived from audited financial statements but does not include all disclosures required by generally accepted accounting principles in the United States of America. In the opinion of management, all adjustments and normal recurring accruals considered necessary for a fair statement of the results for the interim period have been included. The interim results reflected in the unaudited condensed consolidated financial statements are not necessarily indicative of expected results for the full year. The Company's common stock is traded on the New York Stock Exchange ( NYSE ) under the symbol LVS.

**Operations**

The Company owns and operates The Venetian Resort Hotel Casino ( The Venetian Las Vegas ), a Renaissance Venice-themed resort; The Palazzo Resort Hotel Casino ( The Palazzo ), a resort featuring modern European ambience and design reminiscent of Italian affluent living; and an expo and convention center of approximately 1.2 million square feet (the Sands Expo Center ). With the opening of The Palazzo in December 2007, these Las Vegas properties, situated on or near the Las Vegas Strip, form an integrated resort with approximately 7,100 suites; approximately 225,000 square feet of gaming space; a meeting and conference facility of approximately 1.1 million square feet; an enclosed retail, dining and entertainment complex located within The Venetian Las Vegas of approximately 440,000 net leasable square feet ( The Grand Canal Shoppes ), which was sold to General Growth Partners ( GGP ) in 2004; and an enclosed retail and dining complex located within The Palazzo of approximately 400,000 net leasable square feet ( The Shoppes at The Palazzo ), which was sold to GGP on February 29, 2008.

The Company also owns and operates the Sands Macao, the first Las Vegas-style casino in Macao, China, pursuant to a 20-year gaming subconcession. The Sands Macao offers over 229,000 square feet of gaming space and a 289-suite hotel tower, as well as several restaurants, VIP facilities, a theater, and other high-end services and amenities.

On August 28, 2007, the Company opened The Venetian Macao Resort Hotel ( The Venetian Macao ), which anchors the Cotai Strip™, a master-planned development of resort properties in Macao, China. With a theme similar to that of The Venetian Las Vegas, The Venetian Macao includes a 39-floor luxury hotel with over 2,900 suites; a casino floor of approximately 550,000 square feet; an approximately 15,000-seat arena; retail and dining space of approximately 1.0 million square feet; and a convention center and meeting room complex of approximately 1.2 million square feet.

On August 28, 2008, the Company opened the Four Seasons Hotel Macao (the Four Seasons Macao ), which is located adjacent to The Venetian Macao. The Four Seasons Macao features 360 rooms and suites managed by Four Seasons Hotel Inc.; approximately 70,000 square feet of gaming space; several food and beverage offerings; conference and banquet facilities; and retail space of approximately 211,000 square feet, which is connected to the mall at The Venetian Macao. The property will also feature 19 Paiza mansions and the Four Seasons Private Apartments Macao, Cotai Strip™ (the Four Seasons Private Apartments ) consisting of approximately 1.0 million square feet of Four Seasons-serviced and -branded luxury apartment hotel units, which are currently expected to open in the third quarter 2009.

## **Development Projects**

Given current conditions in the capital markets and the global economy and their impact on the Company's ongoing operations, the Company has chosen to temporarily or indefinitely suspend portions of its development projects and will focus its development efforts on those projects with the highest rates of expected return on invested capital given the liquidity and capital resources available to the Company today. The continuing development plan, as outlined in further detail below, is dependent on the Company raising additional capital. If the Company is unable

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**LAS VEGAS SANDS CORP. AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

to raise additional capital in the near term, the Company would need to consider further suspending portions, if not all, of its remaining global development projects.

***United States Development Projects***

***St. Regis Residences***

The Company has been constructing a St. Regis-branded high-rise residential condominium tower, the St. Regis Residences at The Venetian Palazzo (the St. Regis Residences), which is situated between The Palazzo and The Venetian Las Vegas on the Las Vegas Strip and is expected to feature approximately 400 luxury residences. On November 10, 2008, the Company announced the indefinite suspension of its construction activities for the project due to difficulties in the capital markets, reduced demand for Las Vegas Strip condominiums and the overall decline in general economic conditions. The Company will consider recommencing construction when these conditions improve and expects that it will take approximately 18 months from when construction recommences to complete the project. The cost to build the St. Regis Residences was expected to be approximately \$600 million; however, the impact of the suspension on the estimated overall cost to build is currently not determinable. As of September 30, 2008, the Company has spent \$86.0 million in construction costs and branding-related payments. The estimated cost to prepare the site for delay and to complete construction of the podium portion (which is part of The Shoppes at The Palazzo and includes already leased retail and entertainment space), which activities are expected to be completed during the first quarter of 2009, is approximately \$95 million.

***Sands Bethlehem***

In August 2007, the Company's indirect majority-owned subsidiary, Sands Bethworks Gaming LLC (Sands Bethworks Gaming), was issued a Pennsylvania gaming license by the Pennsylvania Gaming Control Board. The Company is in the process of developing a gaming, hotel, retail and dining complex called Sands Casino Resort Bethlehem (Sands Bethlehem), located on the site of the Historic Bethlehem Steel Works in Bethlehem, Pennsylvania, which is approximately 70 miles from midtown Manhattan, New York. Bethworks Now, LLC, the Company's joint venture partner, contributed the land on which Sands Bethlehem is being developed to Sands Bethworks Gaming and Sands Bethworks Retail, LLC, the owner of the retail portion of Sands Bethlehem, in September 2008.

On November 10, 2008, the Company announced suspension of construction of a portion of Sands Bethlehem due to difficulties in the capital markets and the overall decline in general economic conditions. The Company will continue construction of the casino component of the 124-acre development, which will open with 3,000 slot machines (increasing to 5,000 six months after the opening date) and a variety of dining options, as well as the parking garage and surface parking. Construction activities on the remaining components, which include a 300-room hotel, an approximate 200,000-square-foot retail facility, a 50,000-square-foot multipurpose event center and a variety of additional dining options, have been suspended until capital markets and general economic conditions improve. The cost to build Sands Bethlehem was expected to be approximately \$600 million (excluding furniture, fixtures and equipment (FF&E), pre-opening and other costs), of which \$236.9 million had been spent as of September 30, 2008. The Company has spent an additional \$79.5 million on other costs related to the project, which includes the gaming license and pre-opening and other costs, as of September 30, 2008. The Company expects to incur an additional \$282 million to complete the construction of the casino and parking components, and to prepare the additional components for delay, which are expected to be completed during the second quarter of 2009. The Company also

expects to incur \$145 million of additional costs to open the casino component, including FF&E, pre-opening and other costs. The estimated cost to build the remaining components of the project is currently not determinable.

***Macao Development Projects***

The Company has submitted plans to the Macao government for its Cotai Strip developments, which represent five integrated resort developments, in addition to The Venetian Macao and the Four Seasons Macao on an area of approximately 200 acres (which are referred to as parcels 3, 5, 6, 7 and 8). The developments are expected to include hotels, exhibition and conference facilities, casinos, showrooms, shopping malls, spas, restaurants, entertainment

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**LAS VEGAS SANDS CORP. AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

facilities and other amenities. The Company has commenced construction or pre-construction for these five parcels and plans to own and operate all of the casinos in these developments under its Macao gaming subconcession.

On November 10, 2008, the Company announced its revised development plans for these parcels due to difficulties in the capital markets and the overall decline in general economic conditions. The Company plans to temporarily suspend construction of phase I of parcels 5 and 6, which includes the Shangri-La and Traders tower and the first Sheraton tower, along with the podium that encompasses the casino, associated public areas, portions of the shopping mall and approximately 100,000 square feet of meeting space, while the Company pursues project-level financing. The Company is targeting to complete the financing within the next three to six months; however, there can be no assurance that such financing will be obtained. Once financing has been obtained, the Company expects it will take approximately nine months to complete construction of phase I. Construction of phase II of the project, which includes the second Sheraton tower and the St. Regis serviced luxury apartment hotel, has been suspended until conditions in the capital markets and general economic conditions improve. Starwood Hotels & Resorts Worldwide, the manager of the Sheraton hotels and St. Regis serviced luxury apartment hotel, has the right to terminate its management agreements if certain construction and opening obligations and deadlines are not met, and under the Company's revised development plan, there is a significant risk that it will not meet at least some of these obligations and deadlines. The impact of the revised development plan on the estimated overall cost of the project is currently not determinable. The estimated total cost to build phase I and prepare the phase II components for delay is expected to be approximately \$3.05 billion (excluding FF&E, pre-opening and other costs), of which \$1.16 billion had been spent as of September 30, 2008. If the proposed project-level financing is unsuccessful, the Company expects to incur approximately \$900 million in costs to prepare the project for delay. The Company has commenced pre-construction on parcels 7, 8 and 3, and will not commence construction until government approvals necessary to commence construction are obtained, regional and global economic conditions improve, future demand warrants and additional financing is obtained.

The impact of the delays or significant slow down of construction of the Cotai Strip developments on the Company's overall estimated cost to build is currently not determinable. As of September 30, 2008, the Company has capitalized \$4.33 billion in construction costs on the Cotai Strip, including The Venetian Macao and Four Seasons Macao. The Company will need to arrange additional financing to fund the balance of the Company's Cotai Strip developments and there is no assurance that it will be able to obtain any of the additional financing required.

The Company has received a land concession from the Macao government to build on parcels 1, 2 and 3, including the sites on which The Venetian Macao (parcel 1) and Four Seasons Macao (parcel 2) are located. The Company does not own these land sites in Macao; however, the land concession, which has an initial term of 25 years and is renewable at the Company's option, grants it the exclusive use of the land. As specified in the land concession, the Company is required to pay premiums, which are payable over four years or are due upon the completion of the corresponding resort, as well as annual rent for the term of the land concession. In October 2008, the Macao government amended the land concession to separate the retail mall and hotel portions of the Four Seasons Macao parcel, and allowed the Company to subdivide such parcel into four separate components, including the Four Seasons Private Apartments and retail mall portions. In consideration for the amendment, the Company paid an additional land premium of approximately \$17.8 million and will pay adjusted annual rent over the remaining term of the concession, which increased slightly due to the revised allocation of parcel use.

The Company does not yet have all the necessary Macao government approvals that it will need in order to develop its planned Cotai Strip developments on parcels 3, 5, 6, 7 and 8. The Company has received a land concession for parcel 3, as previously noted, but has not yet been granted land concessions for parcels 5, 6, 7 and 8. The Company is in the process of negotiating with the Macao government to obtain the land concession for parcels 5 and 6, and will subsequently negotiate the land concession for parcels 7 and 8. Based on historical experience with the Macao government with respect to the Company's land concessions for the Sands Macao and parcels 1, 2 and 3, management believes that the land concessions for parcels 5, 6, 7 and 8 will be granted; however, if the Company does not obtain these land concessions, it could forfeit all or a substantial part of its \$1.45 billion in capitalized construction costs related to these developments as of September 30, 2008.



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**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Under its land concession for parcel 3, the Company is required to complete the development of this parcel by August 2011. If the Company is unable to meet the August 2011 deadline and that deadline is not extended, the Company could lose its right to continue to operate The Venetian Macao, Sands Macao, Four Seasons Macao or any other facility developed under its Macao gaming subconcession, and its investment to date on these developments could be lost. The Company believes that if it is not able to complete the development of parcel 3 by the deadline, it will be able to obtain an extension of the deadline; however, no assurances can be given that an extension will be granted by the Macao government.

***Singapore Development Project***

In August 2006, the Company's wholly-owned subsidiary, Marina Bay Sands Pte. Ltd. ( MBS ), entered into a development agreement (the Development Agreement ) with the Singapore Tourism Board (the STB ) to build and operate an integrated resort called the Marina Bay Sands in Singapore. The Marina Bay Sands is expected to include three 50+ story hotel towers (totaling approximately 2,600 rooms), a casino, an enclosed retail, dining and entertainment complex of approximately 750,000 net leasable square feet, a convention center and meeting room complex of approximately 1.3 million square feet, theaters and a landmark iconic structure at the bay-front promenade that will contain an art/science museum. The Company is continuing to finalize various design aspects of the integrated resort and is in the process of finalizing its cost estimates for the project. The Company expects the cost to build the Marina Bay Sands will be approximately 7.15 billion Singapore Dollars ( SGD, approximately \$4.99 billion at exchange rates in effect on September 30, 2008), which excludes FF&E, pre-opening and other costs but includes payments made in 2006 for land premium, taxes and other fees. As the Company has obtained Singapore-denominated financing and primarily pays its costs in Singapore Dollars, exposure to foreign exchange gains/losses is expected to be minimal. The Company has spent approximately SGD 2.59 billion (approximately \$1.81 billion at exchange rates in effect on September 30, 2008) in construction costs as of September 30, 2008. Based on the Company's current development plan, it intends to continue construction on its existing timeline with the majority of the project targeted to open in late 2009.

***Hengqin Island Development Project***

The Company has entered into a non-binding letter of intent with the Zhuhai Municipal People's Government of the People's Republic of China to work together to create a master plan for, and develop, a leisure and convention destination resort on Hengqin Island, which is located within mainland China, approximately one mile from the Cotai Strip. In January 2007, the Company was informed that the Zhuhai Government established a Project Coordination Committee to act as a government liaison empowered to work directly with the Company to advance the development of the project. On November 10, 2008, the Company announced the indefinite suspension of the project because of the difficult global economic and credit market environment.

***Other Development Projects***

The Company is currently exploring the possibility of developing and operating additional properties, including integrated resorts, in other Asian and U.S. jurisdictions, and in Europe. In July 2008, the Company withdrew a previously submitted application to develop a casino resort in the Kansas City, Kansas, metropolitan area.

**Development Financing Strategy**

The Company held unrestricted and restricted cash and cash equivalents of approximately \$1.28 billion and \$239.1 million, respectively, as of September 30, 2008. As previously described, the Company has a number of significant development projects in the United States, Macao and Singapore, some of which it plans to temporarily or indefinitely suspend due to current conditions in the global capital markets and overall decline in general economic conditions, which have had an impact on the Company's ongoing operations. Through September 30, 2008, the Company has principally funded its development projects through borrowings under the bank credit facilities of its operating subsidiaries, operating cash flows and proceeds from the disposition of non-core assets. In 2007, the Company began to execute its financing strategy to secure additional borrowing capacity to fund its existing and future development projects and operations in Asia, including Macao and Singapore, and the United

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States. In the near term, the Company will seek to borrow significant amounts under its existing and potential future bank credit facilities, if available, or raise equity capital as the Company funds components of its revised development strategy and, as further described below, will require additional capital to fund the completion of its projects. If the Company is unable to raise additional capital in the near term, the Company would need to consider further suspending portions, if not all, of its remaining global development projects.

In April 2007, the Company increased the size of its Macao credit facility from \$2.5 billion to \$3.3 billion to continue funding the development of The Venetian Macao and the Four Seasons Macao as well as portions of its other Macao development projects. As of September 30, 2008, the Company has fully drawn the revolving facility of the Macao credit facility and had construction payables of approximately \$385.5 million related to its Macao development projects. The Company expects to incur additional construction costs of \$337 million to complete the Four Seasons Private Apartments and the remaining portions of the Four Seasons Macao by the third quarter of 2009. In addition, the Company expects to incur additional costs, including FF&E, pre-opening, land premium and other costs, of approximately \$126 million (some of which relates to FF&E costs that will be recouped in connection with the sale of the Four Seasons Private Apartments). In the near term, cash balances at the Company's Macao subsidiaries, operating cash flows from Sands Macao, The Venetian Macao and Four Seasons Macao, and cash from LVSC, if available, together with proceeds from borrowings under the U.S. senior secured credit facility, if available, will be used to fund these amounts. The Company was in the process of arranging up to \$5.25 billion of secured bank financing, the proceeds of which would have been used to refinance the amount currently outstanding under the Macao credit facility and to provide incremental borrowings to fund the Four Seasons Private Apartments, the completion of the Four Seasons Macao and the development of parcels 5 and 6, and to continue funding its other Cotai Strip development projects; however, given the conditions in the global credit markets, the Company was unable to reach arrangements with its prospective lenders. As a result, the Company plans to temporarily suspend construction on parcels 5 and 6, until project-level financing is obtained, which it is currently pursuing and targets to complete in the next three to six months; however, there can be no assurance that such financing will be obtained. Additional financing will be required to complete the development and construction of parcels 7, 8 and 3, once those construction activities commence.

In May 2007, the Company entered into a \$5.0 billion U.S. senior secured credit facility with respect to its Las Vegas operations. A portion of the proceeds from this facility was used to refinance the indebtedness collateralized by the Company's Las Vegas integrated resort, including The Venetian Las Vegas, The Palazzo, The Shoppes at The Palazzo and Sands Expo Center, and to fund the design, development and construction costs incurred in connection with the completion of The Palazzo, The Shoppes at The Palazzo, St. Regis Residences and Sands Bethlehem. As of September 30, 2008, the Company had approximately \$601.1 million of available borrowing capacity, net of outstanding letters of credit but including approximately \$7.7 million committed to be funded by Lehman Brothers Commercial Paper Inc. The U.S. senior secured credit facility permits the Company to make investments in certain of its subsidiaries and certain joint ventures not party to the U.S. senior secured credit facility, including its foreign subsidiaries and other development projects outside of Las Vegas, in an amount not to exceed \$2.1 billion, and also permits the Company to invest in its Sands Bethlehem project so long as no more than 30% of any such investment is in the form of an equity contribution to the project, with the balance to be in the form of a secured intercompany loan. As of September 30, 2008, the Company has invested approximately \$1.7 billion of the permitted \$2.1 billion to fund a portion of its required equity contribution to the Marina Bay Sands project and investments with respect to its other development projects, including in Macao. As announced on November 10, 2008, with the delayed development of the St. Regis Residences and the Company's focus on the construction of the casino and parking components of Sands

Bethlehem, the Company expects to incur additional construction costs of approximately \$95 million and \$282 million, respectively. The Company also expects to incur \$145 million of additional costs to open the casino component of Sands Bethlehem, including FF&E, pre-opening and other costs. The Company will continue to use excess operating cash flows, proceeds from the sale of non-core assets, such as The Shoppes at The Palazzo, cash contributed by LVSC, if available, and proceeds from borrowings under the U.S. senior secured credit facility, if available, to fund its revised development strategy, as well as construction costs incurred in Macao and its required equity contributions to the Marina Bay Sands.

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In December 2007, the Company entered into a SGD 5.44 billion credit facility (approximately \$3.80 billion at exchange rates in effect on September 30, 2008) to fund development and construction costs and expenses at the Marina Bay Sands, which closed and funded in January 2008. A portion of the proceeds from this facility, together with a portion of the Company's initial SGD 800.0 million (approximately \$558.4 million at exchange rates in effect on September 30, 2008) equity contribution, were used to repay outstanding borrowings of \$1.32 billion under the Company's Singapore bridge facility. As of September 30, 2008, the Company had SGD 2.86 billion (approximately \$2.0 billion at exchange rates in effect on September 30, 2008) available for borrowing under the Singapore credit facility, net of outstanding banker's guarantees and undrawn amounts committed to be funded by Lehman Brothers Finance Asia Pte. Ltd., which will be used to fund a significant portion of the design, development and construction costs of the Marina Bay Sands project. Subsequent to September 30, 2008, the Company has drawn an additional SGD 161.5 million (approximately \$112.7 million at exchange rates in effect on September 30, 2008) under the Singapore credit facility and has contributed additional equity of SGD 100.0 million (approximately \$69.8 million at exchange rates in effect on September 30, 2008). Under the terms of the Singapore credit facility, the Company is obligated to fund at least 20% of the total costs and expenses incurred in connection with the design, development and construction of the Marina Bay Sands project with equity contributions or subordinated intercompany loans, with the remaining 80% funded with debt, including debt under the Singapore credit facility. Through September 30, 2008, the Company has funded its equity contribution requirement through borrowings under the U.S. senior secured credit facility and operating cash flows generated from the Company's Las Vegas operations. Based on current development plans, the Company intends to continue construction on Marina Bay Sands on its existing timeline. Additional financings are planned to complete the development and construction of the Marina Bay Sands; however, there can be no assurance that such financing will be obtained when planned.

Commencing September 30, 2008, the U.S. senior secured credit facility and FF&E financings require the Company's Las Vegas operations to comply with certain financial covenants at the end of each quarter, including to maintain a maximum leverage ratio of net debt, as defined, to trailing twelve-month adjusted earnings before interest, income taxes, depreciation and amortization, as defined ( Adjusted EBITDA ). In order to comply with the maximum leverage ratio covenant as of December 31, 2008, and subsequent quarterly periods, the Company will need to (i) achieve increased levels of Adjusted EBITDA at its Las Vegas properties; (ii) decrease the rate of spending on its global development projects; (iii) obtain additional financing at the parent company level, the proceeds from which could be used to reduce the Company's Las Vegas operations' net debt; (iv) elect to contribute up to \$50.0 million of capital from cash on hand to the Las Vegas operations (such contribution having the effect of increasing Adjusted EBITDA by up to \$50.0 million per quarter for purposes of calculating maximum leverage (the EBITDA true-up )); or in some cases (v) a combination thereof.

As the Company's Las Vegas properties did not achieve the levels of Adjusted EBITDA necessary to maintain compliance with the maximum leverage ratio for the quarterly period ending September 30, 2008, the Company completed a private placement of \$475.0 million in convertible senior notes with the Company's principal stockholder and his family and used a portion of the proceeds to exercise the EBITDA true-up provision. The EBITDA true-up, by itself, would not have been sufficient to maintain compliance with the maximum leverage ratio as of September 30, 2008. Accordingly, the entire proceeds from the offering were immediately contributed to Las Vegas Sands, LLC ( LVSLLC ) to reduce the net debt of the parties to the domestic credit facilities in order to maintain compliance with the maximum leverage ratio for the quarterly period ending September 30, 2008.

Based upon current Las Vegas operating estimates for the quarter ending December 31, 2008 and quarterly periods during 2009, as well as the fact that the Company has continued to fund its development projects outside of Las Vegas, in whole or in part, with borrowings under the U.S. senior secured credit facility, the Company expects the amount of its material domestic subsidiaries' indebtedness will be beyond the level allowed under the maximum leverage ratio. If the Company's Las Vegas Adjusted EBITDA levels do not increase sufficiently, reduced spending on the Company's revised global development projects, as described above, is not sufficient, and the EBITDA true-up is not sufficient or available to enable the Company to maintain compliance under the maximum leverage ratio, the Company will need to obtain significant additional capital at the parent level. As previously announced, the Company has been working with its financial advisor to develop and implement a capital raising program that the Company believes would be sufficient to address the Company's current and anticipated funding needs;

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however, no assurance can be given that the program will be successful. If none of the foregoing occurs, the Company would need to obtain waivers or amendments under its domestic credit facilities, and no assurances can be given that the Company will be able to obtain these waivers or amendments. If the Company is unable to obtain waivers or amendments if and when necessary, the Company would be in default under its domestic credit facilities, which would trigger cross-defaults under its airplane financings and convertible senior notes. If such defaults or cross-defaults were to occur and the respective lenders chose to accelerate the indebtedness outstanding under these agreements, it would result in a default under the Company's senior notes. Any defaults or cross-defaults under these agreements would allow the lenders, in each case, to exercise their rights and remedies as defined under their respective agreements. If the lenders were to exercise their right to accelerate the indebtedness outstanding, there can be no assurance that the Company would be able to refinance any amounts that may become accelerated under such agreements. Under the terms of the U.S. senior secured credit facility, if a default or a material adverse change, as defined in the agreement, were to occur or exist at the time of borrowing, it would preclude the Company's domestic subsidiaries from accessing any available borrowings (including the \$400.0 million under the Delayed Draw II Facility, which expires November 23, 2008, and \$201.1 million under the Revolving Facility). If the Company is not able to access these borrowings and raise sufficient additional capital, (i) the Company will not be able to fund its ongoing equity contributions under its Singapore credit facility, and as a result, will not be able to borrow any additional amounts under that facility which may limit its ability to complete construction of the project, (ii) as the Company has fully drawn the revolving portion of its Macao credit facility, the Company will not be able to pay the remaining construction costs of the Four Seasons Macao and Four Seasons Private Apartments if free cash flow from the Sands Macao, The Venetian Macao and Four Season Macao is not sufficient to pay those costs, (iii) the Company may be unable to comply with the maximum leverage ratio covenant under its Macao credit facility at the end of the first quarter of 2009, which would result in a default under the agreement and would allow the lenders to exercise their rights and remedies under the agreement including acceleration of the indebtedness outstanding, (iv) the Company may not be able to continue providing working capital to its ferry operations, and (v) the Company would need to immediately suspend portions, if not all, of its remaining global development projects. These factors raise a substantial doubt about the Company's ability to continue as a going concern. The accompanying condensed consolidated financial statements do not include any adjustments that might result from the outcome of this uncertainty.

**Recent Accounting Pronouncements**

In September 2006, the Financial Accounting Standards Board ( FASB ) issued Statement of Financial Accounting Standards ( SFAS ) No. 157, Fair Value Measurements, which defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. SFAS No. 157 applies under other accounting pronouncements that require or permit fair value measurement. SFAS No. 157 does not require any new fair value measurements. The provisions of SFAS No. 157 are effective for financial statements issued for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. In January 2008, the FASB deferred the effective date for one year for certain non-financial assets and non-financial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually). The Company has adopted the provisions of this standard and such application did not have a material effect on its financial condition, results of operations or cash flows. See Note 9 Fair Value Measurements for disclosures required by this standard.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Liabilities Including an Amendment of FASB Statement No. 115. Under SFAS No. 159, the Company may elect to measure

many financial instruments and certain other items at fair value, which are not otherwise currently required to be measured at fair value. The decision to measure items at fair value is made at specific election dates on an irrevocable instrument-by-instrument basis and requires recognition of the changes in fair value in earnings and expensing upfront costs and fees associated with the item for which the fair value option is elected. Fair value instruments for which the fair value option has been elected and similar instruments measured using another measurement attribute are to be distinguished on the face of the statement of financial position. SFAS No. 159 is



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**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

effective for financial statements beginning after November 15, 2007. The Company has adopted the provisions of this standard and did not elect the fair value option for eligible items that existed at January 1, 2008.

In December 2007, the FASB issued SFAS No. 141R, *Business Combinations*, which requires an acquirer to recognize the identifiable assets acquired, the liabilities assumed, any noncontrolling interest in the acquiree at the acquisition date, measured at their fair values as of that date, with limited exceptions specified in the statement. SFAS No. 141R applies prospectively to business combinations for which the acquisition date is on or after the beginning of an entity's fiscal year that begins after December 15, 2008. The Company is in the process of evaluating the impact of this standard; however, the Company does not expect the adoption of SFAS No. 141R will have a material effect on its financial condition, results of operations or cash flows.

In December 2007, the FASB issued SFAS No. 160, *Noncontrolling Interests in Consolidated Financial Statements An Amendment of ARB No. 51*, which establishes accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. Specifically, this statement requires the recognition of a noncontrolling interest (minority interest) as equity in the consolidated financial statements and separate from the parent's equity. The amount of net income attributable to the noncontrolling interest will be included in consolidated net income on the face of the income statement. SFAS No. 160 clarifies that changes in a parent's ownership interest in a subsidiary that do not result in deconsolidation are equity transactions if the parent retains its controlling financial interest. In addition, this statement requires that a parent recognize a gain or loss in net income when a subsidiary is deconsolidated and also requires expanded disclosures regarding the interests of the parent and the interests of the noncontrolling owners. SFAS No. 160 is effective for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2008. The Company is in the process of evaluating the impact of this standard; however, the Company does not expect the adoption of SFAS No. 160 will have a material effect on its financial condition, results of operations or cash flows.

In March 2008, the FASB issued SFAS No. 161, *Disclosures about Derivative Instruments and Hedging Activities*, which requires enhanced disclosures about an entity's derivative and hedging activities and thereby improves the transparency of financial reporting. The objective of the guidance is to provide users of financial statements with: an enhanced understanding of how and why an entity uses derivative instruments; how derivative instruments and related hedged items are accounted for; and how derivative instruments and related hedged items affect an entity's financial position, financial performance, and cash flows. SFAS No. 161 also requires several added quantitative disclosures in financial statements. SFAS No. 161 is effective for fiscal years beginning after November 15, 2008. The Company is in the process of evaluating the impact of this standard; however, the Company does not expect the adoption of SFAS No. 161 will have a material effect on its disclosures.

In April 2008, FASB issued Staff Position ( FSP ) No. 142-3, *Determination of the Useful Life of Intangible Assets*, which amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under SFAS No. 142, *Goodwill and Other Intangible Assets*. The intent of this FSP is to improve the consistency between the useful life of a recognized intangible asset under SFAS No. 142 and the period of expected cash flows used to measure the fair value of the asset under SFAS No. 141R. FSP No. 142-3 is effective for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2008. The Company is in the process of evaluating the impact of this standard; however, the Company does not expect the adoption of FSP No. 142-3 will have a material effect on its financial condition, results of operations or cash flows.

In May 2008, FASB issued FSP Accounting Principles Board ( APB ) No. 14-1, Accounting for Convertible Debt Instruments That May Be Settled in Cash Upon Conversion (Including Partial Cash Settlement), which applies to convertible debt instruments, that by their stated terms, may be settled in cash (or other assets) upon conversion, including partial cash settlement of the conversion option. FSP APB No. 14-1 requires bifurcation of the instrument into a debt component that is initially recorded at fair value and an equity component. The difference between the fair value of the debt component and the initial proceeds from issuance of the instrument is recorded as a component of equity. The liability component of the debt instrument is accreted to par using the effective yield method; accretion is reported as a component of interest expense. The equity component is not subsequently re-valued as long as it continues to qualify for equity treatment. FSP APB No. 14-1 must be applied retrospectively to

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previously issued cash-settleable convertible instruments as well as prospectively to newly issued instruments. FSP APB No. 14-1 is effective for fiscal years beginning after December 31, 2008, and interim periods within those fiscal years. The Company is in the process of evaluating the impact of this standard.

**Other First Quarter Charges**

During the three months ended March 31, 2008, the Company recorded a net charge of \$3.3 million to properly account for \$3.9 million of convention, retail and other, pre-opening and general and administrative expenses that had not been accrued, offset by \$0.6 million of convention, retail and other revenues that had not been recorded as of December 31, 2007. Because the amounts involved were not material to the Company's financial statements in any individual prior period, and the cumulative amount is not material to the estimated results of operations for the year ending December 31, 2008, the Company recorded the cumulative effect of correcting these items during the three months ended March 31, 2008.

**NOTE 2 STOCKHOLDERS EQUITY AND EARNINGS (LOSS) PER SHARE**

Changes in stockholders' equity for the nine months ended September 30, 2008, were as follows (in thousands):

|  |              |
|--|--------------|
| Balance at December 31, 2007                     | \$ 2,260,274 |
| Net loss   | (52,238)     |
| Stock-based compensation                         | 43,413       |
| Proceeds from exercise of stock options          | 6,833        |
| Tax benefit from stock-based compensation        | 1,631        |
| Change in accumulated other comprehensive income | 18,468       |
| Balance at September 30, 2008                    | \$ 2,278,381 |

At September 30, 2008 and December 31, 2007, the accumulated other comprehensive income (loss) balance consisted solely of foreign currency translation adjustments. For the three and nine months ended September 30, 2008, comprehensive loss amounted to \$44.7 million and \$33.8 million, respectively. For the three and nine months ended September 30, 2007, comprehensive income (loss) amounted to \$(43.7) million and \$76.9 million, respectively.

The weighted average number of common and common equivalent shares used in the calculation of basic and diluted earnings (loss) per share consisted of the following:

|  | <b>Three Months Ended</b> |             | <b>Nine Months Ended</b> |             |
|--|---------------------------|-------------|--------------------------|-------------|
|  | <b>September 30,</b>      |             | <b>September 30,</b>     |             |
|  | <b>2008</b>               | <b>2007</b> | <b>2008</b>              | <b>2007</b> |
| Weighted-average common shares outstanding (used in the calculation of basic | 355,393,259               | 354,856,121 | 355,344,306              | 354,716,730 |

|  |             |             |             |             |
|--|-------------|-------------|-------------|-------------|
| earnings (loss) per share)   |             |             |             |             |
| Potential dilution from stock options and restricted stock   |             |             |             | 2,378,078   |
| Weighted-average common and common equivalent shares (used in the calculations of diluted earnings (loss) per share) | 355,393,259 | 354,856,121 | 355,344,306 | 357,094,808 |
| Antidilutive stock options and restricted stock excluded from calculation of diluted earnings (loss) per share       | 10,580,996  | 6,974,935   | 10,580,996  | 965,900     |

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Property and equipment consists of the following (in thousands):

|   | <b>September 30,<br/>2008</b> | <b>December 31,<br/>2007</b> |
|---|-------------------------------|------------------------------|
| Land and improvements                                     | \$ 339,098                    | \$ 297,678                   |
| Building and improvements                                 | 6,375,097                     | 4,435,934                    |
| Furniture, fixtures, equipment and leasehold improvements | 1,415,860                     | 1,013,138                    |
| Transportation  | 316,235                       | 176,897                      |
| Construction in progress                                  | 3,786,115                     | 3,258,750                    |
|   | 12,232,405                    | 9,182,397                    |
| Less accumulated depreciation and amortization            | (956,784)                     | (607,783)                    |
|   | \$ 11,275,621                 | \$ 8,574,614                 |

Construction in progress consists of the following (in thousands):

|  | <b>September 30,<br/>2008</b> | <b>December 31,<br/>2007</b> |
|--|-------------------------------|------------------------------|
| The Venetian Macao   | \$ 27,782                     | \$ 110,759                   |
| Four Seasons Macao   | 211,805                       | 359,889                      |
| Other Macao Development Projects (principally Cotai Strip parcels 5 and 6) | 1,657,261                     | 714,701                      |
| Marina Bay Sands   | 1,189,218                     | 552,850                      |
| The Palazzo and The Shoppes at The Palazzo                                 | 214,625                       | 1,363,045                    |
| Sands Bethlehem  | 312,810                       | 66,898                       |
| St. Regis Residences   | 71,768                        | 5,436                        |
| Other  | 100,846                       | 85,172                       |
|  | \$ 3,786,115                  | \$ 3,258,750                 |

As of September 30, 2008, portions of The Venetian Macao, The Palazzo and The Shoppes at The Palazzo remain under construction and are scheduled to be completed during 2008. Approximately \$380.2 million in building and improvements, \$30.2 million in furniture, fixtures, equipment and leasehold improvements (with total accumulated depreciation of \$10.5 million) and \$197.6 million in construction in progress as of September 30, 2008, related to The Shoppes at The Palazzo, which was sold to GGP (see Note 7 Mall Sale). The \$100.8 million in other construction in progress consists primarily of projects in Las Vegas and airplane and other related refurbishment costs at corporate.

As of September 30, 2008, the cost of property and equipment that the Company is leasing to tenants as part of its Macao mall operations was \$271.5 million with accumulated depreciation of \$15.7 million.

During the three and nine months ended September 30, 2008, and the three and nine months ended September 30, 2007, the Company capitalized interest expense of \$38.4 million, \$100.6 million, \$64.2 million and \$169.0 million, respectively.

As described in Note 1 Organization and Business of Company, on November 10, 2008, the Company announced its plan to temporarily or indefinitely suspend portions of its development projects given the current conditions in the capital markets and the global economy and their impact on the Company's ongoing operations. If circumstances change, the Company may be required to record impairment charges related to these developments in the future.

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Long-term debt consists of the following (in thousands):

|   | <b>September 30,<br/>2008</b> | <b>December 31,<br/>2007</b> |
|---|-------------------------------|------------------------------|
| <b>Corporate and U.S. Related:</b>                |                               |                              |
| New Senior Secured Credit Facility Term B         | \$ 2,962,500                  | \$ 2,985,000                 |
| New Senior Secured Credit Facility Delayed Draw I | 598,500                       |                              |
| New Senior Secured Credit Facility Revolving      | 775,860                       |                              |
| Convertible Senior Notes                          | 475,000                       |                              |
| 6.375% Senior Notes                               | 248,551                       | 248,380                      |
| FF&E Financings                                   | 150,300                       | 61,416                       |
| Airplane Financings                               | 86,719                        | 89,484                       |
| Other   | 5,917                         | 6,857                        |
| <b>Macao Related:</b>                             |                               |                              |
| Macao Credit Facility Term B                      | 1,800,000                     | 1,800,000                    |
| Macao Credit Facility Term B Delayed              | 700,000                       | 700,000                      |
| Macao Credit Facility Revolving                   | 693,732                       | 251,000                      |
| Macao Credit Facility Local Term                  | 100,408                       | 100,000                      |
| Ferry Financing                                   | 176,739                       |                              |
| Other   | 11,034                        | 6,434                        |
| <b>Singapore Related:</b>                         |                               |                              |
| Singapore Permanent Facility A and B              | 1,565,160                     |                              |
| Singapore Bridge Facility Term Loan               |                               | 594,404                      |
| Singapore Bridge Facility Floating Rate Notes     |                               | 729,355                      |
|   | 10,350,420                    | 7,572,330                    |
| Less current maturities                           | (99,314)                      | (54,333)                     |
| Total long-term debt                              | \$ 10,251,106                 | \$ 7,517,997                 |

***Corporate and U.S. Related Debt****New Senior Secured Credit Facility*

During the nine months ended September 30, 2008, the Company has drawn \$775.9 million, net of repayments, under the Revolving Facility, which matures in May 2012 and has no interim amortization, and \$598.5 million, net of repayments, under the Delayed Draw I Facility, which matures in May 2014 and is subject to quarterly principal amortization payments in an amount equal to 0.25% of the aggregate principal amount outstanding and a balloon payment of \$566.4 million due May 2014. As of September 30, 2008, the Company had \$201.1 million of available

borrowing capacity under the Revolving Facility, net of outstanding letters of credit and including approximately \$7.7 million committed to be funded by Lehman Brothers Commercial Paper Inc. No amount has been drawn under the \$400.0 million Delayed Draw II Facility, which is available until November 23, 2008. Refer to Note 1 Organization and Business of Company regarding potential limitations on future borrowings under the facility.

*Convertible Senior Notes*

In September 2008, the Company sold, in a private placement transaction, \$475.0 million of its 6.5% convertible senior notes due 2013 (the Convertible Senior Notes ). The Convertible Senior Notes are subject to quarterly interest payments, commencing January 1, 2009, and will mature on October 1, 2013, unless earlier converted or repurchased by the Company. The initial conversion rate is 20.141 shares of common stock per \$1,000



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**LAS VEGAS SANDS CORP. AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

principal amount (equivalent to a conversion price of approximately \$49.65 per share of common stock). The initial conversion rate will be subject to adjustment under certain circumstances. Following any fundamental change, as defined in the agreement, that occurs prior to the maturity date, the Company will be required to make an offer to purchase the Convertible Senior Notes. The Company's principal stockholder and his family were granted pre-emptive rights with respect to any future proposed issuance or sale by the Company of equity interests (including convertible or exchangeable securities), pursuant to which they will be able to purchase a portion of the offered equity interests based on their fully diluted common stock ownership in the Company.

The Convertible Senior Notes will not be convertible until all necessary approvals have been obtained, including listing of the Company's common stock issuable upon conversion of the Convertible Senior Notes on the NYSE and until the stockholder approval of the issuance of the common stock upon conversion of the Convertible Senior Notes is effective. If the Company does not obtain all required approvals within 120 days of the issuance of the Convertible Senior Notes, the Company will pay a fee based on a rate of 2.0% per annum on the aggregate amount of Convertible Senior Notes outstanding thereafter and until the Company receives all required approvals.

The Convertible Senior Notes were issued pursuant to an indenture, which contains covenants that, subject to certain exceptions and conditions, limit the ability of the Company to enter into sale and leaseback transactions in respect of its principal properties, create liens on its principal properties and consolidate, merge or sell all or substantially all of its directly held assets and includes certain default and cross-default provisions.

***Macao Related Debt***

***Ferry Financing***

In January 2008, in order to finance the purchase of ten ferries, the Company entered into a 1.21 billion Hong Kong dollar ( HKD, approximately \$155.7 million at exchange rates in effect on September 30, 2008) secured credit facility, which is available for borrowing for up to 18 months after closing. The proceeds from the secured credit facility were used to reimburse the Company for cash spent to date on the construction of the ferries and to finance the completion of the remaining ferries. The facility is collateralized by the ferries and is guaranteed by Venetian Macau Limited ( VML ). The facility matures in January 2018 and is subject to 34 quarterly payments commencing at the end of the 18-month availability period. Borrowings under the facility bear interest at the Hong Kong Interbank Offer Rate ( HIBOR ) plus 2.0% if borrowings are made in Hong Kong Dollars (5.7% as of September 30, 2008) or the London Interbank Offer Rate ( LIBOR ) plus 2.0% if borrowings are made in U.S. Dollars. All borrowings under the facility, which was fully drawn as of September 30, 2008, were made in Hong Kong Dollars.

In July 2008, the Company exercised the accordion option on the secured credit facility agreement that financed the Company's original ten ferries and executed a supplement to the secured credit facility agreement. The supplement increased the secured credit facility by an additional HKD 561.6 million (approximately \$72.3 million at exchange rates in effect on September 30, 2008), of which the Company has drawn HKD 163.3 million (approximately \$21.0 million at exchange rates in effect on September 30, 2008) as of September 30, 2008. The proceeds from this supplemental facility are being used to reimburse the Company for cash spent to date on construction of four additional ferries and to finance the remaining progress payments on those ferries. The supplemental facility is secured by the additional ferries and is guaranteed by VML.

***Singapore Related Debt***

MBS entered into the Singapore bridge facility in August 2006 to pay the land premium to the STB under the Development Agreement and to commence construction of the Marina Bay Sands. As the facility was to mature in August 2008, the Company entered into the Singapore permanent facility agreement in December 2007. Upon closing in January 2008, a portion of the borrowings under the Singapore permanent facilities, as well as equity contributions made by the Company to MBS, were used to repay the outstanding balances on the Singapore bridge facility, and to pay fees, costs and expenses related to entering into the Singapore permanent facility agreement. The Company incurred a charge of approximately \$4.0 million for loss on early retirement of debt in January 2008 as a result of refinancing the Singapore bridge facility.

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**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

*Singapore Permanent Facilities*

In December 2007, MBS signed a facility agreement (the Singapore Permanent Facility Agreement ) providing for a SGD 2.0 billion (approximately \$1.40 billion at exchange rates in effect on September 30, 2008) term loan ( Singapore Permanent Facility A ) that was funded in January 2008, a SGD 2.75 billion (approximately \$1.92 billion at exchange rates in effect on September 30, 2008) term loan ( Singapore Permanent Facility B ) that is available on a delayed draw basis until December 31, 2010, a SGD 192.6 million (approximately \$134.4 million at exchange rates in effect on September 30, 2008) banker s guarantee facility ( Singapore Permanent Facility C ) to provide the bankers guarantees in favor of the STB required under the Development Agreement that was fully drawn in January 2008, and a SGD 500.0 million (approximately \$349.0 million at exchange rates in effect on September 30, 2008) revolving credit facility ( Singapore Permanent Facility D and collectively, the Singapore Permanent Facilities ) that is available until February 28, 2015. As of September 30, 2008, the Company had SGD 2.86 billion (approximately \$2.0 billion at exchange rates in effect on September 30, 2008) available for borrowing, net of outstanding banker s guarantees and undrawn amounts committed to be funded by Lehman Brothers Finance Asia Pte. Ltd., under the Singapore Permanent Facilities.

The indebtedness under the Singapore Permanent Facility Agreement is collateralized by a first-priority security interest in substantially all of MBS s assets, other than capital stock and similar ownership interests, certain furniture, fixtures, fittings and equipment and certain other excluded assets.

The Singapore Permanent Facilities mature on March 31, 2015, with MBS required to repay or prepay the Singapore Permanent Facilities under certain circumstances. Commencing March 31, 2011, and at the end of each quarter thereafter, MBS is required to repay the outstanding Singapore Permanent Facility A and Facility B loans on a pro rata basis in an aggregate amount equal to SGD 125.0 million (approximately \$87.2 million at exchange rates in effect on September 30, 2008) per quarter. In addition, commencing at the end of the third full quarter of operations of the Marina Bay Sands, MBS is required to further prepay the outstanding Singapore Permanent Facility A and Facility B loans on a pro rata basis with a percentage of excess free cash flow (as defined by the Singapore Permanent Facility Agreement).

Borrowings under the Singapore Permanent Facilities bear interest at the Singapore Swap Offer Rate plus a spread of 2.25% per annum (3.5% as of September 30, 2008). MBS is required to pay standby interest fees of 1.125% per annum and 0.90% per annum on the undrawn amounts under Singapore Permanent Facility B and Facility D, respectively. MBS is required to pay a commission of 2.25% per annum on the bankers guarantees outstanding under the Singapore Permanent Facilities for the period during which any banker s guarantees are outstanding.

To meet the requirements of the Singapore Permanent Facility Agreement, the Company entered into three interest rate cap agreements in June 2008, with notional amounts of \$300.0 million, \$235.0 million and \$150.0 million, all of which expire in June 2011. The Company entered into four additional interest rate cap agreements in July and August 2008, with notional amounts of \$200.0 million, \$175.0 million, \$175.0 million and \$75.0 million, which expire in July or August 2011. The provisions of the interest rate cap agreements entitle the Company to receive from the counterparties the amounts, if any, by which the selected market interest rates exceed the strike rate (which range from 4.0% to 5.0%) as stated in such agreements. There was no net effect on interest expense as a result of the interest rate cap agreements for the three and nine months ended September 30, 2008.

The Singapore Permanent Facility Agreement contains affirmative and negative covenants customary for such financings, including, but not limited to, limitations on liens, annual capital expenditures other than project costs, indebtedness, loans and guarantees, investments, acquisitions and asset sales, restricted payments, affiliate transactions and use of proceeds from the Singapore Permanent Facilities. The Singapore Permanent Facility Agreement also requires MBS to comply with financial covenants as of the end of the first full quarter beginning not less than 183 days after the commencement of operations of the Marina Bay Sands, including maximum ratios of total indebtedness to Adjusted EBITDA, minimum ratios of Adjusted EBITDA to interest expense, minimum Adjusted EBITDA requirements and maintaining a positive net worth. The Singapore Permanent Facility Agreement also contains events of default customary for such financings.

Table of Contents**LAS VEGAS SANDS CORP. AND SUBSIDIARIES****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)*****Cash Flows from Financing Activities***

Cash flows from financing activities related to long-term debt are as follows (in thousands):

|  | <b>Nine Months Ended<br/>September 30,</b> |                |
|--|--|----------------|
|  | <b>2008</b>                                | <b>2007</b>    |
| Proceeds from Singapore Permanent Facility                                 | \$ 1,558,091                               | \$             |
| Proceeds from Singapore Bridge Facility                                    |  | 332,002        |
| Proceeds from New Senior Secured Credit Facility Term B and Delayed Draw I | 600,000                                    | 3,000,000      |
| Proceeds from New Senior Secured Credit Facility Revolving                 | 1,075,860                                  |                |
| Proceeds from Macao Credit Facility  | 442,732                                    | 1,300,000      |
| Proceeds from Ferry Financing  | 176,739                                    |                |
| Proceeds from FF&E Financings and Other Long-Term Debt                     | 148,898                                    | 37,249         |
| Proceeds from Airplane Financings  |  | 92,250         |
| Proceeds from Senior Secured Credit Facility Revolving                     |  | 62,000         |
| Proceeds from The Shoppes at The Palazzo Construction Loan                 |  | 52,000         |
|  | \$ 4,002,320                               | \$ 4,875,501   |
| Repayments on Singapore Bridge Facility                                    | \$ (1,329,737)                             | \$             |
| Repayments on New Senior Secured Credit Facility Revolving                 | (300,000)                                  |                |
| Repayments on New Senior Secured Credit Facility Term B and Delayed Draw I | (24,000)                                   | (7,500)        |
| Repayments on FF&E Financings and Other Long-Term Debt                     | (56,596)                                   | (7,349)        |
| Repayments on Airplane Financings  | (2,765)                                    | (1,844)        |
| Repayment on Senior Secured Credit Facility Term B and Term B Delayed      |  | (1,170,000)    |
| Repayment on Senior Secured Credit Facility Revolving                      |  | (322,128)      |
| Repayment on The Shoppes at The Palazzo Construction Loan                  |  | (166,500)      |
| Repayments on Sands Expo Center Mortgage Loan                              |  | (90,868)       |
|  | \$ (1,713,098)                             | \$ (1,766,189) |

**NOTE 5 INCOME TAXES**

The Company files income tax returns in the U.S. and various state and foreign jurisdictions. The Company is subject to federal, state and local, or foreign income tax examinations by tax authorities for years after 2002. The Internal Revenue Service is currently examining the U.S. federal income tax returns for the years ended December 31, 2005 and 2006. To date, there are no proposed adjustments that the Company believes will have a material impact on the Company's financial condition or results of operations.

The Company recognizes interest and penalties, if any, related to unrecognized tax positions in the provision for income taxes on the statement of operations. At September 30, 2008 and December 31, 2007, the Company had approximately \$0.8 million and \$0.6 million, respectively, of interest accrued. No penalties were accrued for at September 30, 2008 or December 31, 2007.

Table of Contents**LAS VEGAS SANDS CORP. AND SUBSIDIARIES****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 6 STOCK-BASED EMPLOYEE COMPENSATION**

Stock-based compensation activity was as follows for the three and nine months ended September 30, 2008 and 2007 (in thousands, except weighted average grant date fair values):

|   | <b>Three Months Ended<br/>September 30,<br/>2008</b> |             | <b>Nine Months Ended<br/>September 30,<br/>2008</b> |             |
|---|--|-------------|---|-------------|
|   | <b>2008</b>  | <b>2007</b> | <b>2008</b>   | <b>2007</b> |
| Compensation expense:   |  |             |   |             |
| Stock options   | \$ 14,586  | \$ 9,139    | \$ 36,999   | \$ 21,117   |
| Restricted shares   | 800  | 683         | 2,220   | 1,697       |
|   | \$ 15,386  | \$ 9,822    | \$ 39,219   | \$ 22,814   |
| Compensation cost capitalized as part of property and equipment | \$ 1,623   | \$ 1,045    | \$ 4,194  | \$ 2,326    |
| Stock options granted   | 288  | 193         | 4,443   | 3,102       |
| Weighted average grant date fair value                          | \$ 18.49   | \$ 38.88    | \$ 29.82  | \$ 31.67    |
| Restricted shares granted                                       |  |             | 27  | 51          |
| Weighted average grant date fair value                          | \$   | \$          | \$ 71.67  | \$ 86.56    |

The fair value of each option grant was estimated on the grant date using the Black-Scholes option-pricing model with the following weighted average assumptions:

|                             | <b>Three Months Ended<br/>September 30,<br/>2008</b> |             | <b>Nine Months Ended<br/>September 30,<br/>2008</b> |             |
|-----------------------------|--|-------------|---|-------------|
|                             | <b>2008</b>  | <b>2007</b> | <b>2008</b>   | <b>2007</b> |
| Weighted average volatility | 35.85%   | 30.17%      | 35.85%  | 30.67%      |
| Expected term (in years)    | 6.7  | 6.0         | 6.3   | 6.0         |
| Risk-free rate              | 2.96%  | 4.75%       | 2.96%   | 4.53%       |
| Expected dividends          |  |             |   |             |

**NOTE 7 MALL SALE**

The Shoppes at The Palazzo opened on January 18, 2008, with some tenants not yet open and with construction of certain portions of the mall not yet completed. The Company contracted to sell The Shoppes at The Palazzo to GGP pursuant to a purchase and sale agreement dated as of April 12, 2004, as amended (the Amended Agreement ). The total purchase price to be paid by GGP for The Shoppes at The Palazzo is determined by taking The Shoppes at The Palazzo's net operating income, as defined in the Amended Agreement, for months 19 through 30 of its operations (assuming that the rent and other periodic payments due from all tenants in month 30 was actually due in each of months 19 through 30, provided that this 12-month period can be delayed if certain conditions are satisfied) divided by a capitalization rate. The capitalization rate is 0.06 for every dollar of net operating income up to \$38.0 million and 0.08 for every dollar of net operating income above \$38.0 million. On the closing date of the sale, February 29, 2008, GGP made its initial purchase price payment of \$290.8 million based on projected net operating income for the first 12 months of operations (only taking into account tenants open for business or paying rent as of February 29, 2008). Pursuant to the Amended Agreement, periodic adjustments to the purchase price (up or down, but never to less than \$250.0 million) are to be made based on projected net operating income for the then upcoming 12 months. Subject to adjustments for certain audit and other issues, the final adjustment to the purchase price will be made on the 30-month anniversary of the closing date (or later if certain conditions are satisfied) and will be based on the previously described formula. For all purchase price and purchase price adjustment calculations, net operating income will be calculated by using the accrual method of



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**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

accounting. Pursuant to the Amended Agreement, the Company received an additional \$4.6 million in June 2008, representing the adjustment payment at the fourth month after closing. There was another required purchase price adjustment on October 15, 2008; however, no payment was made by GGP, and GGP and the Company disagree on this adjustment calculation and whether it results in an increase or a decrease (in which case the Company would owe money to GGP) in the purchase price. GGP and the Company are in discussions to attempt to resolve their disagreement. Due to the general downturn in national and local retail, economic and market conditions, there can be no assurance of what the final purchase price will be, although the Company currently believes that it will be in excess of costs incurred in constructing The Shoppes at The Palazzo; however, if circumstances change, the Company may be required to record an impairment charge in the future. Based on GGP's current financial condition, there can be no assurance that GGP will make its future periodic payments.

In the Amended Agreement, the Company agreed to lease certain restaurant and retail space on the casino level of The Palazzo to GGP pursuant to a master lease agreement (the Master Lease). Under the Master Lease, which was executed concurrently with, and as a part of, the closing on the sale of The Shoppes at The Palazzo to GGP on February 29, 2008, The Palazzo leased nine restaurant and retail spaces on the casino level of The Palazzo, currently occupied by various tenants, to GGP for 89 years with annual rent of one dollar per year, and GGP assumed the various tenant operating leases for those spaces. Under generally accepted accounting principles, the Master Lease does not qualify as a sale of the real property covered by the Master Lease, which real property was not separately legally demised. Accordingly, \$41.8 million of the mall sale transaction has been deferred as prepaid operating lease payments to The Palazzo, which is amortized into income on a straight-line basis over the 89-year lease term. An additional \$7.0 million of the total proceeds from the mall sale transaction has been deferred as unearned revenues as of September 30, 2008. This balance will increase as additional purchase price proceeds are received.

In addition, the Company agreed with GGP to lease certain spaces located within The Shoppes at The Palazzo for a period of 10 years with total fixed minimum rents of \$0.7 million per year, subject to extension options for a period of up to 10 years and automatic increases beginning on the second lease year. Under generally accepted accounting principles, a gain on the sale has not been recorded as the Company has continuing involvement in the transaction related to the completion of construction on the remainder of The Shoppes at The Palazzo, certain activities to be performed on behalf of GGP and the uncertainty of the final sales price, which will be determined in 2010 as previously described. Therefore, \$243.9 million of the mall sale transaction has been recorded as deferred proceeds from the sale as of September 30, 2008, which accrues interest at an imputed interest rate offset by (i) imputed rental income and (ii) rent payments made to GGP related to those spaces leased back from GGP. The property sold to GGP will remain as assets of the Company (of which \$597.5 million has been capitalized as of September 30, 2008) with depreciation continuing to be recorded until the final sales price determination has been made.

**NOTE 8 LAS VEGAS RESTAURANT JOINT VENTURES**

The Company has entered into various joint venture agreements with independent third parties; whereby these third parties will operate a variety of restaurants in The Venetian Las Vegas and The Palazzo. The operations of these restaurants have been consolidated by the Company in accordance with FASB Interpretation (FIN) No. 46R,

Consolidation of Variable Interest Entities. The Company evaluates its investments in joint ventures to assess the appropriateness of their consolidation into the Company when events have occurred that would trigger such an analysis.



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The joint ventures had total current assets of \$5.2 million and fixed assets of \$53.6 million as of September 30, 2008. The following is summarized income statement data for our consolidated joint ventures for the nine months ended September 30, 2008 (in thousands):

|                               |            |
|-------------------------------|------------|
| Net revenues                  | \$ 37,458  |
| Operating expenses            | 36,237     |
| Pre-opening expense           | 3,442      |
| Depreciation and amortization | 3,797      |
| Operating loss                | (6,018)    |
| Interest expense, net         | (398)      |
| Noncontrolling interest       | 4,481      |
| Net loss                      | \$ (1,935) |

**NOTE 9 FAIR VALUE MEASUREMENTS**

As discussed in Note 1 Organization and Business of Company, the Company adopted the provisions of SFAS No. 157 with respect to fair value measurements of (a) nonfinancial assets and liabilities that are recognized or disclosed at fair value in the Company's financial statements on a recurring basis (at least annually) and (b) all financial assets and liabilities. Under SFAS No. 157, fair value is defined as the exit price, or the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants as of the measurement date. SFAS No. 157 also establishes a valuation hierarchy for inputs in measuring fair value that maximizes the use of observable inputs (inputs market participants would use based on market data obtained from sources independent of the Company) and minimizes the use of unobservable inputs (inputs that reflect the Company's assumptions based upon the best information available in the circumstances) by requiring that the most observable inputs be used when available. Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities. Level 2 inputs are quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, and inputs (other than quoted prices) that are observable for the assets or liabilities, either directly or indirectly. Level 3 inputs are unobservable inputs for the assets or liabilities. Categorization within the hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

The following table provides the assets carried at fair value measured on a recurring basis as of September 30, 2008 (in thousands):

| Total Carrying<br>Value at | Fair Value Measurements at September 30, 2008 Using:   |  |  |
|----------------------------|--|--|--|
|                            | Quoted Market<br>Prices in Active<br>Markets (Level 1) | Significant Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
| September 30,<br>2008      |  |  |  |

|                              |            |            |          |    |
|------------------------------|------------|------------|----------|----|
| Cash and cash equivalents(1) | \$ 706,827 | \$ 706,827 | \$       | \$ |
| Interest rate caps(2)        | \$ 2,932   | \$         | \$ 2,932 | \$ |

- (1) The Company has short-term investments classified as cash and cash equivalents as the original maturities are less than 90 days.
- (2) The Company has twelve interest rate cap agreements with an aggregate fair value of approximately \$2.9 million, based on quoted market values from the institutions holding the agreements as of September 30, 2008.

**NOTE 10 COMMITMENTS AND CONTINGENCIES**

The Company is involved in other litigation in addition to those noted below, arising in the normal course of business. Management has made certain estimates for potential litigation costs based upon consultation with legal

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counsel. Actual results could differ from these estimates; however, in the opinion of management, such litigation and claims will not have a material effect on the Company's financial condition, results of operations or cash flows.

***The Palazzo Construction Litigation***

Lido Casino Resort, LLC ( Lido ), formerly a wholly-owned subsidiary of the Company and now merged into Venetian Casino Resort, LLC ( VCR ), and its construction manager, Taylor International Corp. ( Taylor ), filed suit in March 2006 in the United States District Court for the District of Nevada (the District Court ) against Malcolm Drilling Company, Inc. ( Malcolm ), the contractor on The Palazzo project responsible for completing certain foundation work (the District Court Case ). Lido and Taylor claim in the District Court Case that Malcolm was in default of its contract for performing defective work, failing to correct defective work, failing to complete its work and causing delay to the project. Malcolm responded by filing a Notice of a Lien with the Clerk of Clark County, Nevada in March 2006 in the amount of approximately \$19.0 million (the Lien ). In April 2006, Lido and Taylor moved in the District Court Case to strike or, in the alternative, to reduce the amount of, the Lien, claiming, among other things, that the Lien was excessive for including claims for disruption and delay, which Lido and Taylor claim are not lienable under Nevada law (the Lien Motion ). Malcolm responded in April 2006 by filing a complaint against Lido and Taylor in District Court of Clark County, Nevada seeking to foreclose on the Lien against Taylor, claiming breach of contract, a cardinal change in the underlying contract, unjust enrichment against Lido and Taylor and bad faith and fraud against Taylor (the State Court Case ), and simultaneously filed a motion in the District Court Case, seeking to dismiss the District Court Case on abstention grounds (the Abstention Motion ). In response, in June 2006, Lido filed a motion to dismiss the State Court Case based on the principle of the prior pending District Court Case (the Motion to Dismiss ). In June 2006, the Abstention Motion was granted in part by the United States District Court, the District Court Case was stayed pending the outcome of the Motion to Dismiss in the State Court Case and the Lien Motion was denied without prejudice. In January 2008, the parties agreed to the dismissal of the District Court Case without prejudice. Prior to agreeing on that dismissal, Lido and Malcolm entered into a stipulation under which Lido withdrew the Motion to Dismiss, and in July 2006 filed a replacement lien motion in the State Court Case. The lien motion in the State Court Case was denied in August 2006 and Lido and Taylor filed a permitted interlocutory notice of appeal to the Supreme Court of Nevada in September 2006. In April 2007, Malcolm filed an Amended Notice of Lien with the Clerk of Clark County, Nevada in the amount of approximately \$16.7 million plus interest, costs and attorney's fees. In August 2007, Malcolm filed a motion for partial summary judgment, seeking the dismissal of the counterclaim filed in the State Court Case by Lido to the extent the claim sought lost profits. After argument, the motion for partial summary judgment was denied without prejudice on October 23, 2007, and a conforming order was entered in December 2007. Argument on the appeal of the denial of the lien motion in the State Court was heard by the Supreme Court in March 2008, but a decision has not yet been issued. In January 2008, Malcolm filed a series of three motions and again sought summary judgment on the counterclaim filed in the State Court Case and VCR, as successor in interest to Lido, and Taylor sought summary judgment on certain of Malcolm's claims. The motions for summary judgment were all denied without prejudice except that claims of Malcolm totaling approximately \$675,000 were dismissed. In May 2008, the Supreme Court vacated the order denying the motion to strike the mechanic's lien and remanded to the trial court for a decision on the lien during the upcoming trial. The trial commenced in June 2008, was adjourned in early July 2008 and resumed on November 3, 2008. Management has determined that based on proceedings to date, an adverse outcome is not probable. VCR, as successor in interest to Lido, intends to defend itself against the claims pending in the State Court Case.

***Litigation Relating to Macao Operations***

On October 15, 2004, Richard Suen and Round Square Company Limited filed an action against LVSC, Las Vegas Sands, Inc. ( LVSI ), Sheldon G. Adelson and William P. Weidner in the District Court of Clark County, Nevada, asserting a breach of an alleged agreement to pay a success fee of \$5.0 million and 2.0% of the net profit from the Company's Macao resort operations to the plaintiffs as well as other related claims. In March 2005, LVSC was dismissed as a party without prejudice based on a stipulation to do so between the parties. On May 17, 2005, the plaintiffs filed their first amended complaint. On February 2, 2006, defendants filed a motion for partial summary

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**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

judgment with respect to plaintiffs' fraud claims against all the defendants. On March 16, 2006, an order was filed by the court granting defendants' motion for partial summary judgment. Pursuant to the order filed March 16, 2006, plaintiffs' fraud claims set forth in the first amended complaint were dismissed with prejudice as against all defendants. The order also dismissed with prejudice the first amended complaint against defendants Sheldon G. Adelson and William P. Weidner. On May 24, 2008, the jury returned a verdict for the plaintiffs in the amount of \$43.8 million. On June 30, 2008, a judgment was entered in this matter in the amount of \$58.6 million (including pre-judgment interest). The Company has begun the appeals process, including its filings on July 15, 2008, with the trial court of a motion for judgment as a matter of law or in the alternative, a new trial and a motion to strike, alter and/or amend the judgment. The grounds for these motions include (1) insufficient evidence that Suen conferred a benefit on LVSI, (2) the improper admission of testimony, (3) the Court's refusal to give jury instructions that the law presumes that government officials have performed their duties regularly, and that the law has been obeyed, and (4) jury instructions that improperly permitted the plaintiff to recover for the services of others. These motions were scheduled to be heard on September 29, 2008, but have been postponed to December 8, 2008. If the Company is unsuccessful in obtaining the relief sought from the trial court, it intends to continue to vigorously pursue available appeals. The Company believes that it has valid bases in law and fact to overturn or appeal the verdict. As a result, the Company believes that the likelihood that the amount of the judgment will be affirmed is not probable, and, accordingly, that the amount of any loss cannot be reasonably estimated at this time. Because the Company believes that this potential loss is not probable or estimable, it has not recorded any reserves or contingencies related to this legal matter. In the event that the Company's assumptions used to evaluate this matter as neither probable nor estimable change in future periods, it may be required to record a liability for an adverse outcome.

On January 26, 2006, Clive Basset Jones, Darryl Steven Turok (a/k/a Dax Turok) and Cheong Jose Vai Chi (a/k/a Cliff Cheong), filed an action against LVSC, LVSLLC, Venetian Venture Development, LLC ( Venetian Venture Development ) and various unspecified individuals and companies in the District Court of Clark County, Nevada. The plaintiffs assert breach of an agreement to pay a success fee in an amount equal to 5% of the ownership interest in the entity that owns and operates the Macao gaming subconcession as well as other related claims. In April 2006, LVSC was dismissed as a party without prejudice based on a stipulation to do so between the parties. Discovery has begun in this matter and the case is currently set for trial in late spring or early summer 2009. Management believes that the plaintiff's case against the Company is without merit. The Company intends to defend this matter vigorously.

On February 5, 2007, Asian American Entertainment Corporation, Limited ( AAEC ) filed an action against LVSI, VCR, Venetian Venture Development, William P. Weidner and David Friedman in the United States District Court for the District of Nevada. The plaintiffs assert breach of contract by LVSI, VCR and Venetian Venture Development of an agreement under which AAEC would work to obtain a gaming license in Macao and, if successful, AAEC would jointly operate a casino, hotel and related facilities in Macao with Venetian Venture Development and Venetian Venture Development would receive fees and a minority equity interest in the venture and breach of fiduciary duties by all of the defendants. The plaintiffs have requested an unspecified amount of actual, compensatory and punitive damages, and disgorgement of profits related to our Macao gaming license. The Company filed a motion to dismiss on July 11, 2007. On August 1, 2007, the Court granted defendants' motion to dismiss the complaint against all defendants without prejudice. The plaintiffs have appealed this decision. Management believes that the plaintiff's case against the Company is without merit. The Company intends to defend this matter vigorously.

***Singapore Development Project***

On August 23, 2006, the Company entered into the Development Agreement with the STB, which requires the Company to construct and operate the Marina Bay Sands in accordance with the Company's proposal for the integrated resort and in accordance with the agreement. The Company is continuing to finalize various design aspects of the integrated resort and is in the process of finalizing its cost estimates for the project. The cost to build the Marina Bay Sands is expected to be in excess of \$4.5 billion, which is inclusive of the land premium, taxes and other fees previously paid. As discussed in Note 4 Long-Term Debt Singapore Related Debt Singapore Permanent Facilities, the Company entered into the SGD 5.44 billion (approximately \$3.80 billion at



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**LAS VEGAS SANDS CORP. AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

exchange rates in effect on September 30, 2008) Singapore Permanent Facility Agreement to fund a significant portion of the construction, operating and other development costs of the Marina Bay Sands.

***Other Commitments***

In January 2008, the Company entered into agreements to purchase an additional four ferries at an aggregate cost of approximately \$72.0 million to be built for the Company's Macao operations. As of September 30, 2008, the Company was obligated to make future payments of \$52.3 million.

**NOTE 11 SEGMENT INFORMATION**

The Company's principal operating and developmental activities occur in three geographic areas: Las Vegas, Macao and Singapore. The Company reviews the results of operations for each of its key operating segments: The Venetian Las Vegas, which includes the Sands Expo Center; The Palazzo; Sands Macao; The Venetian Macao; Four Seasons Macao; and Other Asia (comprised primarily of the ferry operations). The Company also reviews construction and development activities for each of its primary projects: The Venetian Las Vegas; The Palazzo; Sands Macao; The Venetian Macao; Four Seasons Macao; Other Asia (comprised of the ferry operations and various other operations that are ancillary to the Company's properties in Macao); Marina Bay Sands in Singapore; Other Development Projects (on Parcels 3, 5, 6, 7 and 8 of the Cotai Strip); and Corporate and Other (comprised primarily of the airplanes, St. Regis Residences and Sands Bethlehem). The Venetian Las Vegas and The Palazzo operating segments are managed as a single integrated resort and have been aggregated as one reportable segment, the Las Vegas Operating Properties, considering their similar economic characteristics, types of customers, types of service and products, the regulatory business environment of the operations within each segment and the Company's organizational and management reporting structure. The information as of December 31, 2007, and

**Table of Contents****LAS VEGAS SANDS CORP. AND SUBSIDIARIES****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

for the three and nine months ended September 30, 2007, has been reclassified to conform to the current presentation. The Company's segment information is as follows (in thousands):

|   | <b>Three Months Ended</b> |                   | <b>Nine Months Ended</b> |                     |
|---|---------------------------|-------------------|--------------------------|---------------------|
|   | <b>September 30,</b>      |                   | <b>September 30,</b>     |                     |
|   | <b>2008</b>               | <b>2007</b>       | <b>2008</b>              | <b>2007</b>         |
| <b>Net Revenues</b>                           |                           |                   |                          |                     |
| Las Vegas Operating Properties                | \$ 307,965                | \$ 212,103        | \$ 1,007,942             | \$ 725,459          |
| Macao:  |                           |                   |                          |                     |
| Sands Macao                                   | 248,444                   | 298,756           | 784,943                  | 1,026,544           |
| The Venetian Macao                            | 522,409                   | 150,091           | 1,471,823                | 150,091             |
| Four Seasons Macao                            | 20,303                    |                   | 20,303                   |                     |
| Other Asia                                    | 6,313                     |                   | 11,560                   |                     |
| <b>Total net revenues</b>                     | <b>\$ 1,105,434</b>       | <b>\$ 660,950</b> | <b>\$ 3,296,571</b>      | <b>\$ 1,902,094</b> |
| <b>Adjusted EBITDAR(1)</b>                    |                           |                   |                          |                     |
| Las Vegas Operating Properties                | \$ 73,316                 | \$ 60,183         | \$ 302,497               | \$ 255,506          |
| Macao:  |                           |                   |                          |                     |
| Sands Macao                                   | 42,591                    | 77,574            | 162,283                  | 296,463             |
| The Venetian Macao                            | 135,737                   | 26,520            | 386,227                  | 26,520              |
| Four Seasons Macao                            | 2,963                     |                   | 2,963                    |                     |
| Other Asia                                    | (10,848)                  |                   | (34,086)                 |                     |
| <b>Total adjusted EBITDAR</b>                 | <b>243,759</b>            | <b>164,277</b>    | <b>819,884</b>           | <b>578,489</b>      |
| <b>Other Operating Costs and Expenses</b>     |                           |                   |                          |                     |
| Stock-based compensation expense              | (9,615)                   | (4,827)           | (25,036)                 | (10,007)            |
| Corporate expense                             | (23,390)                  | (23,444)          | (82,529)                 | (66,657)            |
| Rental expense                                | (8,437)                   | (8,136)           | (25,573)                 | (23,141)            |
| Pre-opening expense                           | (40,777)                  | (90,447)          | (105,470)                | (153,224)           |
| Development expense                           | (1,153)                   | (3,621)           | (11,504)                 | (7,227)             |
| Depreciation and amortization                 | (132,239)                 | (54,309)          | (364,753)                | (121,262)           |
| Gain (loss) on disposal of assets             | 47                        | (287)             | (6,977)                  | (526)               |
| <b>Operating income (loss)</b>                | <b>28,195</b>             | <b>(20,794)</b>   | <b>198,042</b>           | <b>196,445</b>      |
| <b>Other Non-Operating Costs and Expenses</b> |                           |                   |                          |                     |
| Interest income                               | 3,215                     | 26,890            | 11,813                   | 60,906              |
| Interest expense, net of amounts capitalized  | (90,535)                  | (72,607)          | (293,709)                | (161,628)           |
| Other income                                  | 7,209                     | 17,052            | 11,624                   | 7,715               |
| Loss on early retirement of debt              |                           |                   | (4,022)                  | (10,705)            |
| Benefit (provision) for income taxes          | 19,425                    | 952               | 19,533                   | (15,928)            |

|                         |    |          |    |          |                       |
|-------------------------|----|----------|----|----------|-----------------------|
| Noncontrolling interest |    | 283      |    | 4,481    |                       |
| Net income (loss)       | \$ | (32,208) | \$ | (48,507) | \$ (52,238) \$ 76,805 |

- (1) Adjusted EBITDAR is net income (loss) before interest, income taxes, depreciation and amortization, pre-opening expense, development expense, other income, loss on early retirement of debt, (gain) loss on disposal of assets, rental expense, corporate expense, stock-based compensation expense included in general and administrative expense, and noncontrolling interest. Adjusted EBITDAR is used by management as the primary measure of operating performance of the Company's properties and to compare the operating performance of the Company's properties with those of its competitors.

**Table of Contents****LAS VEGAS SANDS CORP. AND SUBSIDIARIES****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

|                                | <b>Nine Months Ended,<br/>September 30,</b> |              |
|--------------------------------|---|--------------|
|                                | <b>2008</b>                                 | <b>2007</b>  |
| <b>Capital Expenditures</b>    |   |              |
| Corporate and Other            | \$ 269,260                                  | \$ 96,161    |
| Las Vegas Operating Properties | 543,162                                     | 905,437      |
| Macao:                         |   |              |
| Sands Macao                    | 30,192                                      | 86,503       |
| The Venetian Macao             | 109,114                                     | 883,427      |
| Four Seasons Macao             | 471,955                                     | 128,023      |
| Other Asia                     | 58,021                                      | 97,341       |
| Other Development Projects     | 851,929                                     | 306,242      |
| Singapore                      | 574,763                                     | 218,933      |
| Total capital expenditures     | \$ 2,908,396                                | \$ 2,722,067 |

|                                | <b>September 30,<br/>2008</b> | <b>December 31,<br/>2007</b> |
|--------------------------------|-------------------------------|------------------------------|
| <b>Total Assets</b>            |                               |                              |
| Corporate and Other            | \$ 653,301                    | \$ 447,556                   |
| Las Vegas Operating Properties | 5,135,133                     | 4,139,040                    |
| Macao:                         |                               |                              |
| Sands Macao                    | 603,731                       | 550,479                      |
| The Venetian Macao             | 3,137,546                     | 3,158,091                    |
| Four Seasons Macao             | 872,563                       | 391,506                      |
| Other Asia                     | 368,244                       | 218,419                      |
| Other Development Projects     | 1,839,197                     | 645,138                      |
| Singapore                      | 2,149,697                     | 1,916,288                    |
| Total assets                   | \$ 14,759,412                 | \$ 11,466,517                |

**NOTE 12 CONDENSED CONSOLIDATING FINANCIAL INFORMATION**

LVSC is the obligor of the 6.375% Senior Notes (the "Senior Notes") due 2015, issued on February 10, 2005. LVSLLC, VCR, Mall Intermediate Holding Company, LLC, Venetian Venture Development, Venetian Transport, LLC, Venetian Marketing, Inc., Lido Intermediate Holding Company, LLC and Lido Casino Resort Holding Company, LLC (collectively, the "Original Guarantors"), have jointly and severally guaranteed the Senior Notes on a full and unconditional basis. Effective May 23, 2007, in conjunction with entering into the New Senior Secured Credit

Facility, LVSC, the Original Guarantors and the trustee entered into a supplemental indenture related to the Senior Notes, whereby the following subsidiaries were added as full and unconditional guarantors on a joint and several basis: Interface Group-Nevada Inc., Palazzo Condo Tower, LLC, Sands Pennsylvania, Inc., Phase II Mall Holding, LLC and Phase II Mall Subsidiary, LLC (collectively with the Original Guarantors, the Guarantor Subsidiaries ). On February 29, 2008, all of the capital stock of Phase II Mall Subsidiary, LLC was sold to GGP and in connection therewith, it was released as a guarantor under the Senior Notes. As described in Note 7 Mall Sale, the sale of The Shoppes at The Palazzo is not complete from an accounting perspective due to the Company's continuing involvement in the transaction related to the completion of construction on the remainder of The Shoppes at The Palazzo, certain activities to be performed on behalf of GGP and the uncertainty of the final sales price. Certain of the assets, liabilities, operating results and cash flows related to the ownership and operation of the mall by Phase II Subsidiary, LLC subsequent to the sale will continue to be accounted for by the Guarantor

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**LAS VEGAS SANDS CORP. AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Subsidiaries until the final sales price has been determined, and therefore are included in the Guarantor Subsidiaries columns in the following condensed consolidating financial information. As a result, net assets of \$350.9 million (consisting of \$597.5 million of fixed assets, offset by \$246.6 million of liabilities consisting primarily of deferred proceeds from the sale) and capital expenditures of \$194.7 million as of September 30, 2008 and a net loss of \$4.0 million and \$9.1 million (consisting primarily of depreciation expense) for the three and nine months ended September 30, 2008, respectively, related to the mall and are being accounted for by the Guarantor Subsidiaries; however, these balances and amounts are not collateral for the Senior Notes and should not be considered as credit support for the guarantees of the Senior Notes.

As a result of the supplemental indenture related to the Senior Notes and the sale of the Phase II Mall Subsidiary, LLC, there has been a change in the group of subsidiaries that are the Guarantor Subsidiaries. Accordingly, the Company has reclassified prior periods to conform to the current presentation of the Guarantor Subsidiaries.

**Table of Contents****LAS VEGAS SANDS CORP. AND SUBSIDIARIES****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The condensed consolidating financial information of LVSC, the Guarantor Subsidiaries and the non-guarantor subsidiaries on a combined basis as of September 30, 2008 and December 31, 2007, and for the three and nine months ended September 30, 2008 and 2007, is as follows (in thousands):

**Condensed Consolidating Balance Sheets  
September 30, 2008**

|                                      | <b>Las Vegas<br/>Sands Corp.</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-Guarantor<br/>Subsidiaries</b> | <b>Consolidating/<br/>Eliminating<br/>Entries</b> | <b>Total</b>         |
|--------------------------------------|----------------------------------|-----------------------------------|---------------------------------------|---|----------------------|
| Cash and cash equivalents            | \$ 4,660                         | \$ 743,844                        | \$ 527,471                            | \$  | \$ 1,275,975         |
| Restricted cash                      |                                  | 4,683                             | 234,461                               |   | 239,144              |
| Intercompany receivables             | 24,104                           | 2,731                             | 9,312                                 | (36,147)  |                      |
| Accounts receivable, net             | 2,173                            | 126,743                           | 207,519                               | (3,259)   | 333,176              |
| Inventories                          | 970                              | 13,475                            | 12,839                                |   | 27,284               |
| Deferred income taxes                | 19,061                           | 61,826                            | 2,984                                 |   | 83,871               |
| Prepaid expenses and other           | 3,968                            | 7,784                             | 26,088                                | (315)   | 37,525               |
| <b>Total current assets</b>          | <b>54,936</b>                    | <b>961,086</b>                    | <b>1,020,674</b>                      | <b>(39,721)</b>                                   | <b>1,996,975</b>     |
| Property and equipment, net          | 164,231                          | 4,122,202                         | 6,989,188                             |   | 11,275,621           |
| Investment in subsidiaries           | 2,747,277                        | 1,609,607                         |                                       | (4,356,884)                                       |                      |
| Deferred financing costs, net        | 6,339                            | 50,234                            | 115,613                               |   | 172,186              |
| Intercompany receivables             | 79,129                           | 1,196,062                         |                                       | (1,275,191)                                       |                      |
| Intercompany notes receivable        | 74,119                           | 93,876                            |                                       | (167,995)   |                      |
| Deferred income taxes                | 5,707                            | 1,667                             | 172                                   | (5,725)   | 1,821                |
| Leasehold interests in land, net     |                                  |                                   | 1,077,487                             |   | 1,077,487            |
| Other assets, net                    | 3,152                            | 32,533                            | 199,637                               |   | 235,322              |
| <b>Total assets</b>                  | <b>\$ 3,134,890</b>              | <b>\$ 8,067,267</b>               | <b>\$ 9,402,771</b>                   | <b>\$ (5,845,516)</b>                             | <b>\$ 14,759,412</b> |
| Accounts payable                     | \$ 8,545                         | \$ 46,152                         | \$ 44,907                             | \$ (3,259)  | \$ 96,345            |
| Construction payables                |                                  | 112,493                           | 721,349                               |   | 833,842              |
| Intercompany payables                | 2,731                            | 9,312                             | 24,104                                | (36,147)  |                      |
| Accrued interest payable             | 2,230                            | 1,893                             | 9,182                                 |   | 13,305               |
| Other accrued liabilities            | 6,197                            | 186,386                           | 486,593                               |   | 679,176              |
| Income taxes payable                 |                                  |                                   | 315                                   | (315)   |                      |
| Current maturities of long-term debt | 3,688                            | 57,399                            | 38,227                                |   | 99,314               |
| <b>Total current liabilities</b>     | <b>23,391</b>                    | <b>413,635</b>                    | <b>1,324,677</b>                      | <b>(39,721)</b>                                   | <b>1,721,982</b>     |
| Other long-term liabilities          | 26,536                           | 9,999                             | 10,538                                |   | 47,073               |
| Deferred income taxes                |                                  | 12,870                            |                                       | (5,725)   | 7,145                |

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|  |              |              |              |                |               |
|--|--------------|--------------|--------------|----------------|---------------|
| Deferred amounts related to<br>mall transactions |              | 453,725      |              |                | 453,725       |
| Intercompany payables                            |              |              | 1,275,191    | (1,275,191)    |               |
| Intercompany notes payable                       |              |              | 167,995      | (167,995)      |               |
| Long-term debt                                   | 806,582      | 4,429,761    | 5,014,763    |                | 10,251,106    |
| Total liabilities                                | 856,509      | 5,319,990    | 7,793,164    | (1,488,632)    | 12,481,031    |
| Stockholders' equity                             | 2,278,381    | 2,747,277    | 1,609,607    | (4,356,884)    | 2,278,381     |
| Total liabilities and<br>stockholders' equity    | \$ 3,134,890 | \$ 8,067,267 | \$ 9,402,771 | \$ (5,845,516) | \$ 14,759,412 |



**Table of Contents****LAS VEGAS SANDS CORP. AND SUBSIDIARIES****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****Condensed Consolidating Balance Sheets  
December 31, 2007**

|   | <b>Las Vegas<br/>Sands Corp.</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-Guarantor<br/>Subsidiaries</b> | <b>Consolidating/<br/>Eliminating<br/>Entries</b> | <b>Total</b>         |
|---|----------------------------------|-----------------------------------|---------------------------------------|---|----------------------|
| Cash and cash equivalents                     | \$ 73,489                        | \$ 129,684                        | \$ 653,977                            | \$  | \$ 857,150           |
| Restricted cash                               |                                  | 5,088                             | 227,856                               |   | 232,944              |
| Intercompany receivables                      | 195,675                          | 520,761                           |                                       | (716,436)   |                      |
| Accounts receivable, net                      | 1,995                            | 113,638                           | 71,562                                |   | 187,195              |
| Inventories                                   | 132                              | 10,086                            | 9,684                                 |   | 19,902               |
| Deferred income taxes                         | 1,368                            | 11,879                            | 19,224                                |   | 32,471               |
| Prepaid expenses and other                    | 19,960                           | 15,792                            | 14,004                                | (332)   | 49,424               |
| <b>Total current assets</b>                   | <b>292,619</b>                   | <b>806,928</b>                    | <b>996,307</b>                        | <b>(716,768)</b>                                  | <b>1,379,086</b>     |
| Property and equipment, net                   | 160,524                          | 3,360,340                         | 5,053,750                             |   | 8,574,614            |
| Investment in subsidiaries                    | 2,105,436                        | 1,516,585                         |                                       | (3,622,021)                                       |                      |
| Deferred financing costs, net                 | 1,556                            | 58,584                            | 47,198                                |   | 107,338              |
| Restricted cash                               |                                  |                                   | 178,824                               |   | 178,824              |
| Intercompany notes receivable                 | 73,562                           | 55,992                            |                                       | (129,554)   |                      |
| Deferred income taxes                         |                                  |                                   | 1,581                                 | (1,581)   |                      |
| Leasehold interests in land, net              |                                  |                                   | 1,069,609                             |   | 1,069,609            |
| Other assets, net                             | 116                              | 26,885                            | 130,045                               |   | 157,046              |
| <b>Total assets</b>                           | <b>\$ 2,633,813</b>              | <b>\$ 5,825,314</b>               | <b>\$ 7,477,314</b>                   | <b>\$ (4,469,924)</b>                             | <b>\$ 11,466,517</b> |
| Accounts payable                              | \$ 4,881                         | \$ 49,020                         | \$ 45,122                             | \$  | \$ 99,023            |
| Construction payables                         |                                  | 151,238                           | 566,303                               |   | 717,541              |
| Intercompany payables                         |                                  | 108,707                           | 607,729                               | (716,436)   |                      |
| Accrued interest payable                      | 6,350                            | 3,289                             | 1,826                                 |   | 11,465               |
| Other accrued liabilities                     | 8,141                            | 186,985                           | 415,785                               |   | 610,911              |
| Income taxes payable                          |                                  |                                   | 332                                   | (332)   |                      |
| Current maturities of long-term debt          | 3,688                            | 36,141                            | 14,504                                |   | 54,333               |
| <b>Total current liabilities</b>              | <b>23,060</b>                    | <b>535,380</b>                    | <b>1,651,601</b>                      | <b>(716,768)</b>                                  | <b>1,493,273</b>     |
| Other long-term liabilities                   | 15,532                           | 7,114                             | 6,028                                 |   | 28,674               |
| Deferred income taxes                         | 770                              | 2,364                             |                                       | (1,581)   | 1,553                |
| Deferred amounts related to mall transactions |                                  | 164,746                           |                                       |   | 164,746              |
| Intercompany notes payable                    |                                  |                                   | 129,554                               | (129,554)   |                      |
| Long-term debt                                | 334,177                          | 3,010,274                         | 4,173,546                             |   | 7,517,997            |

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|   |              |              |              |                |               |
|---|--------------|--------------|--------------|----------------|---------------|
| Total liabilities                         | 373,539      | 3,719,878    | 5,960,729    | (847,903)      | 9,206,243     |
| Stockholders equity                       | 2,260,274    | 2,105,436    | 1,516,585    | (3,622,021)    | 2,260,274     |
| Total liabilities and stockholders equity | \$ 2,633,813 | \$ 5,825,314 | \$ 7,477,314 | \$ (4,469,924) | \$ 11,466,517 |

Table of Contents**LAS VEGAS SANDS CORP. AND SUBSIDIARIES****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****Condensed Consolidating Statements of Operations  
For the Three Months Ended September 30, 2008**

|  | <b>Las Vegas<br/>Sands<br/>Corp.</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-Guarantor<br/>Subsidiaries</b> | <b>Consolidating/<br/>Eliminating<br/>Entries</b> | <b>Total</b> |
|--|--------------------------------------|-----------------------------------|---------------------------------------|---|--------------|
| Revenues:  |                                      |                                   |                                       |   |              |
| Casino   | \$                                   | \$ 113,175                        | \$ 692,083                            | \$  | \$ 805,258   |
| Rooms  |                                      | 130,487                           | 58,307                                |   | 188,794      |
| Food and beverage                                    |                                      | 46,067                            | 44,958                                |   | 91,025       |
| Convention, retail and other                         |                                      | 45,768                            | 79,262                                | (1,797)   | 123,233      |
|  |                                      | 335,497                           | 874,610                               | (1,797)   | 1,208,310    |
| Less-promotional allowances                          | (224)                                | (44,115)                          | (57,780)                              | (757)   | (102,876)    |
| Net revenues   | (224)                                | 291,382                           | 816,830                               | (2,554)   | 1,105,434    |
| Operating expenses:                                  |                                      |                                   |                                       |   |              |
| Casino   |                                      | 80,057                            | 501,309                               | (611)   | 580,755      |
| Rooms  |                                      | 29,093                            | 7,343                                 |   | 36,436       |
| Food and beverage                                    |                                      | 20,933                            | 26,856                                | (1,754)   | 46,035       |
| Convention, retail and other                         |                                      | 19,936                            | 49,077                                |   | 69,013       |
| Provision for doubtful accounts                      |                                      | 4,799                             | 4,060                                 |   | 8,859        |
| General and administrative                           |                                      | 68,486                            | 61,895                                | (189)   | 130,192      |
| Corporate expense                                    | 13,537                               | 90                                | 9,763                                 |   | 23,390       |
| Rental expense                                       |                                      | 1,746                             | 6,691                                 |   | 8,437        |
| Pre-opening expense                                  | 595                                  | 1,637                             | 38,545                                |   | 40,777       |
| Development expense                                  | (343)                                |                                   | 1,496                                 |   | 1,153        |
| Depreciation and amortization                        | 2,633                                | 58,460                            | 71,146                                |   | 132,239      |
| (Gain) loss on disposal of assets                    |                                      | (63)                              | 16                                    |   | (47)         |
|  | 16,422                               | 285,174                           | 778,197                               | (2,554)   | 1,077,239    |
| Operating income (loss)                              | (16,646)                             | 6,208                             | 38,633                                |   | 28,195       |
| Other income (expense):                              |                                      |                                   |                                       |   |              |
| Interest income                                      | 1,274                                | 2,486                             | 1,807                                 | (2,352)   | 3,215        |
| Interest expense, net of amounts capitalized         | (6,836)                              | (50,424)                          | (35,627)                              | 2,352   | (90,535)     |
| Other income (expense)                               |                                      | (873)                             | 8,082                                 |   | 7,209        |
| Income (loss) from equity investment in subsidiaries | (12,200)                             | 13,519                            |                                       | (1,319)   |              |

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|                                   |             |             |           |            |             |
|-----------------------------------|-------------|-------------|-----------|------------|-------------|
| Income (loss) before income taxes | (34,408)    | (29,084)    | 12,895    | (1,319)    | (51,916)    |
| Benefit for income taxes          | 2,200       | 16,884      | 341       |            | 19,425      |
| Noncontrolling interest           |             |             | 283       |            | 283         |
| Net income (loss)                 | \$ (32,208) | \$ (12,200) | \$ 13,519 | \$ (1,319) | \$ (32,208) |

**Table of Contents****LAS VEGAS SANDS CORP. AND SUBSIDIARIES****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****Condensed Consolidating Statements of Operations  
For the Three Months Ended September 30, 2007**

|  | <b>Las Vegas<br/>Sands<br/>Corp.</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating/<br/>Eliminating<br/>Entries</b> | <b>Total</b> |
|--|--------------------------------------|-----------------------------------|--|---|--------------|
| Revenues:                                    |                                      |                                   |  |   |              |
| Casino                                       | \$                                   | \$ 83,094                         | \$ 425,428                                 | \$  | \$ 508,522   |
| Rooms  |                                      | 83,027                            | 13,691                                     |   | 96,718       |
| Food and beverage                            |                                      | 27,300                            | 22,915                                     | (183)   | 50,032       |
| Convention, retail and other                 | 12,924                               | 28,309                            | 11,300                                     | (13,475)  | 39,058       |
|  | 12,924                               | 221,730                           | 473,334                                    | (13,658)  | 694,330      |
| Less-promotional allowances                  | (211)                                | (18,674)                          | (14,495)                                   |   | (33,380)     |
| Net revenues                                 | 12,713                               | 203,056                           | 458,839                                    | (13,658)  | 660,950      |
| Operating expenses:                          |                                      |                                   |  |   |              |
| Casino                                       |                                      | 46,487                            | 295,625                                    | (137)   | 341,975      |
| Rooms  |                                      | 20,524                            | 3,050                                      |   | 23,574       |
| Food and beverage                            |                                      | 15,129                            | 13,908                                     | (552)   | 28,485       |
| Convention, retail and other                 |                                      | 15,180                            | 7,759                                      |   | 22,939       |
| Provision for doubtful accounts              |                                      | 3,298                             | 985  |   | 4,283        |
| General and administrative                   |                                      | 58,070                            | 35,143                                     | (12,969)  | 80,244       |
| Corporate expense                            | 23,225                               | 82                                | 137  |   | 23,444       |
| Rental expense                               |                                      | 1,881                             | 6,255                                      |   | 8,136        |
| Pre-opening expense                          | 2,272                                | 3,720                             | 84,455                                     |   | 90,447       |
| Development expense                          | 2,731                                |                                   | 890  |   | 3,621        |
| Depreciation and amortization                | 1,894                                | 25,213                            | 27,202                                     |   | 54,309       |
| Gain (loss) on disposal of assets            |                                      | (32)                              | 319  |   | 287          |
|  | 30,122                               | 189,552                           | 475,728                                    | (13,658)  | 681,744      |
| Operating income (loss)                      | (17,409)                             | 13,504                            | (16,889)                                   |   | (20,794)     |
| Other income (expense):                      |                                      |                                   |  |   |              |
| Interest income                              | 2,602                                | 16,622                            | 9,464                                      | (1,798)   | 26,890       |
| Interest expense, net of amounts capitalized | (5,730)                              | (36,475)                          | (32,200)                                   | 1,798   | (72,607)     |
| Other income (expense)                       |                                      | (601)                             | 17,653                                     |   | 17,052       |
| Loss from equity investment in subsidiaries  | (24,751)                             | (20,174)                          |  | 44,925  |              |

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|                                      |             |             |             |           |             |
|--------------------------------------|-------------|-------------|-------------|-----------|-------------|
| Loss before income taxes             | (45,288)    | (27,124)    | (21,972)    | 44,925    | (49,459)    |
| Benefit (provision) for income taxes | (3,219)     | 2,373       | 1,798       |           | 952         |
| Net loss                             | \$ (48,507) | \$ (24,751) | \$ (20,174) | \$ 44,925 | \$ (48,507) |

**Table of Contents****LAS VEGAS SANDS CORP. AND SUBSIDIARIES****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****Condensed Consolidating Statements of Operations  
For the Nine Months Ended September 30, 2008**

|  | <b>Las Vegas<br/>Sands<br/>Corp.</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating/<br/>Eliminating<br/>Entries</b> | <b>Total</b> |
|--|--------------------------------------|-----------------------------------|--|---|--------------|
| Revenues:                                    |                                      |                                   |  |   |              |
| Casino                                       | \$                                   | \$ 387,495                        | \$ 2,017,478                               | \$  | \$ 2,404,973 |
| Rooms  |                                      | 409,153                           | 166,019                                    |   | 575,172      |
| Food and beverage                            |                                      | 145,428                           | 126,887                                    |   | 272,315      |
| Convention, retail and other                 |                                      | 133,290                           | 162,198                                    | (4,697)   | 290,791      |
|  |                                      | 1,075,366                         | 2,472,582                                  | (4,697)   | 3,543,251    |
| Less-promotional allowances                  | (1,437)                              | (105,516)                         | (137,645)                                  | (2,082)   | (246,680)    |
| Net revenues                                 | (1,437)                              | 969,850                           | 2,334,937                                  | (6,779)   | 3,296,571    |
| Operating expenses:                          |                                      |                                   |  |   |              |
| Casino                                       |                                      | 235,777                           | 1,405,858                                  | (1,786)   | 1,639,849    |
| Rooms  |                                      | 93,371                            | 23,292                                     |   | 116,663      |
| Food and beverage                            |                                      | 67,178                            | 73,873                                     | (4,473)   | 136,578      |
| Convention, retail and other                 |                                      | 61,831                            | 102,791                                    |   | 164,622      |
| Provision for doubtful accounts              |                                      | 17,948                            | 5,012                                      |   | 22,960       |
| General and administrative                   |                                      | 203,428                           | 218,143                                    | (520)   | 421,051      |
| Corporate expense                            | 67,913                               | 562                               | 14,054                                     |   | 82,529       |
| Rental expense                               |                                      | 5,591                             | 19,982                                     |   | 25,573       |
| Pre-opening expense                          | 2,716                                | 7,827                             | 94,927                                     |   | 105,470      |
| Development expense                          | 1,621                                |                                   | 9,883                                      |   | 11,504       |
| Depreciation and amortization                | 7,230                                | 160,517                           | 197,006                                    |   | 364,753      |
| Loss on disposal of assets                   |                                      | 5,915                             | 1,062                                      |   | 6,977        |
|  | 79,480                               | 859,945                           | 2,165,883                                  | (6,779)   | 3,098,529    |
| Operating income (loss)                      | (80,917)                             | 109,905                           | 169,054                                    |   | 198,042      |
| Other income (expense):                      |                                      |                                   |  |   |              |
| Interest income                              | 3,995                                | 7,485                             | 6,200                                      | (5,867)   | 11,813       |
| Interest expense, net of amounts capitalized | (15,389)                             | (150,953)                         | (133,234)                                  | 5,867   | (293,709)    |
| Other income (expense)                       | (39)                                 | (1,305)                           | 12,968                                     |   | 11,624       |
| Loss on early retirement of debt             |                                      |                                   | (4,022)                                    |   | (4,022)      |
|  | 41,848                               | 57,759                            |  | (99,607)  |              |

Income from equity investment in subsidiaries

|                                      |             |           |           |             |             |
|--------------------------------------|-------------|-----------|-----------|-------------|-------------|
| Income (loss) before income taxes    | (50,502)    | 22,891    | 50,966    | (99,607)    | (76,252)    |
| Benefit (provision) for income taxes | (1,736)     | 18,957    | 2,312     |             | 19,533      |
| Noncontrolling interest              |             |           | 4,481     |             | 4,481       |
| Net income (loss)                    | \$ (52,238) | \$ 41,848 | \$ 57,759 | \$ (99,607) | \$ (52,238) |



Table of Contents**LAS VEGAS SANDS CORP. AND SUBSIDIARIES****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****Condensed Consolidating Statements of Operations  
For the Nine Months Ended September 30, 2007**

|  | <b>Las Vegas<br/>Sands<br/>Corp.</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating/<br/>Eliminating<br/>Entries</b> | <b>Total</b> |
|--|--------------------------------------|-----------------------------------|--|---|--------------|
| Revenues:                                    |                                      |                                   |  |   |              |
| Casino                                       | \$                                   | \$ 288,125                        | \$ 1,145,010                               | \$  | \$ 1,433,135 |
| Rooms  |                                      | 272,381                           | 17,207                                     |   | 289,588      |
| Food and beverage                            |                                      | 105,057                           | 57,451                                     | (379)   | 162,129      |
| Convention, retail and other                 | 38,909                               | 100,018                           | 14,566                                     | (40,096)  | 113,397      |
|  | 38,909                               | 765,581                           | 1,234,234                                  | (40,475)  | 1,998,249    |
| Less-promotional allowances                  | (658)                                | (55,241)                          | (40,256)                                   |   | (96,155)     |
| Net revenues                                 | 38,251                               | 710,340                           | 1,193,978                                  | (40,475)  | 1,902,094    |
| Operating expenses:                          |                                      |                                   |  |   |              |
| Casino                                       |                                      | 142,619                           | 762,105                                    | (284)   | 904,440      |
| Rooms  |                                      | 63,985                            | 3,234                                      |   | 67,219       |
| Food and beverage                            |                                      | 52,983                            | 27,216                                     | (1,188)   | 79,011       |
| Convention, retail and other                 |                                      | 50,068                            | 9,443                                      |   | 59,511       |
| Provision for doubtful accounts              |                                      | 23,643                            | 873  |   | 24,516       |
| General and administrative                   |                                      | 167,408                           | 70,510                                     | (39,003)  | 198,915      |
| Corporate expense                            | 66,119                               | 229                               | 309  |   | 66,657       |
| Rental expense                               |                                      | 6,158                             | 16,983                                     |   | 23,141       |
| Pre-opening expense                          | 2,272                                | 6,366                             | 144,586                                    |   | 153,224      |
| Development expense                          | 4,237                                |                                   | 2,990                                      |   | 7,227        |
| Depreciation and amortization                | 4,494                                | 66,901                            | 49,867                                     |   | 121,262      |
| Loss on disposal of assets                   |                                      | 158                               | 368  |   | 526          |
|  | 77,122                               | 580,518                           | 1,088,484                                  | (40,475)  | 1,705,649    |
| Operating income (loss)                      | (38,871)                             | 129,822                           | 105,494                                    |   | 196,445      |
| Other income (expense):                      |                                      |                                   |  |   |              |
| Interest income                              | 7,127                                | 35,074                            | 23,983                                     | (5,278)   | 60,906       |
| Interest expense, net of amounts capitalized | (13,258)                             | (83,344)                          | (70,304)                                   | 5,278   | (161,628)    |
| Other income (expense)                       | (6)                                  | (727)                             | 8,448                                      |   | 7,715        |
| Loss on early retirement of debt             |                                      | (10,332)                          | (373)                                      |   | (10,705)     |
|  | 115,766                              | 70,011                            |  | (185,777)   |              |

Income from equity investment in subsidiaries

|                                      |           |            |           |              |           |
|--------------------------------------|-----------|------------|-----------|--------------|-----------|
| Income before income taxes           | 70,758    | 140,504    | 67,248    | (185,777)    | 92,733    |
| Benefit (provision) for income taxes | 6,047     | (24,738)   | 2,763     |              | (15,928)  |
| Net income                           | \$ 76,805 | \$ 115,766 | \$ 70,011 | \$ (185,777) | \$ 76,805 |

**Table of Contents****LAS VEGAS SANDS CORP. AND SUBSIDIARIES****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****Condensed Consolidating Statements of Cash Flows  
For the Nine Months Ended September 30, 2008**

|   | <b>Las Vegas<br/>Sands<br/>Corp.</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating/<br/>Eliminating<br/>Entries</b> | <b>Total</b> |
|---|--------------------------------------|-----------------------------------|--|---|--------------|
| Net cash provided by operating activities                   | \$ 9,241                             | \$ 71,747                         | \$ 136,155                                 | \$  | \$ 217,143   |
| Cash flows from investing activities:                       |                                      |                                   |  |   |              |
| Change in restricted cash                                   |                                      | 405                               | 173,892                                    |   | 174,297      |
| Capital expenditures  | (10,937)                             | (555,589)                         | (2,341,870)                                |   | (2,908,396)  |
| Intercompany notes receivable to non-guarantor subsidiaries |                                      | (35,317)                          |  | 35,317  |              |
| Intercompany receivables to Guarantor Subsidiaries          | (35,000)                             |                                   |  | 35,000  |              |
| Intercompany receivables to non-guarantor subsidiaries      | (25,000)                             | (1,094,467)                       |  | 1,119,467   |              |
| Repayment of receivables from Guarantor Subsidiaries        | 92,108                               |                                   |  | (92,108)  |              |
| Repayment of receivables from non-guarantor subsidiaries    |                                      | 34,018                            |  | (34,018)  |              |
| Capital contributions to subsidiaries                       | (575,000)                            | (9,201)                           |  | 584,201   |              |
| Net cash used in investing activities                       | (553,829)                            | (1,660,151)                       | (2,167,978)                                | 1,647,859   | (2,734,099)  |
| Cash flows from financing activities:                       |                                      |                                   |  |   |              |
| Proceeds from exercise of stock options                     | 6,833                                |                                   |  |   | 6,833        |
| Excess tax benefits from stock-based compensation           | 1,626                                |                                   |  |   | 1,626        |
| Capital contributions received                              |                                      | 575,000                           | 9,201                                      | (584,201)   |              |
| Borrowings from Las Vegas Sands Corp.                       |                                      | 35,000                            | 25,000                                     | (60,000)  |              |
| Borrowings from Guarantor Subsidiaries                      |                                      |                                   | 1,129,784                                  | (1,129,784)                                       |              |
|   |                                      | (92,108)                          |  | 92,108  |              |

|   |          |            |             |             |              |
|---|----------|------------|-------------|-------------|--------------|
| Repayments on borrowings from Las Vegas Sands Corp.                     |          |            |             |             |              |
| Repayments on borrowings from Guarantor Subsidiaries                    |          |            | (34,018)    | 34,018      |              |
| Proceeds from issuance of convertible senior notes from a related party | 475,000  |            |             |             | 475,000      |
| Proceeds from Singapore permanent facility                              |          |            | 1,558,091   |             | 1,558,091    |
| Proceeds from new senior secured credit facility-delayed draw I         |          | 600,000    |             |             | 600,000      |
| Proceeds from new senior secured credit facility-revolving              |          | 1,075,860  |             |             | 1,075,860    |
| Proceeds from Macao credit facility                                     |          |            | 442,732     |             | 442,732      |
| Proceeds from ferry financing   |          |            | 176,739     |             | 176,739      |
| Proceeds from FF&E financings and other long-term debt                  |          | 105,584    | 43,314      |             | 148,898      |
| Repayments on Singapore bridge facility                                 |          |            | (1,329,737) |             | (1,329,737)  |
| Repayments on new senior secured credit facility-revolving              |          | (300,000)  |             |             | (300,000)    |
| Repayments on new senior secured credit facility-term B                 |          | (24,000)   |             |             | (24,000)     |
| Repayments on FF&E financings and other long-term debt                  |          | (16,700)   | (39,896)    |             | (56,596)     |
| Repayments on airplane financings                                       | (2,765)  |            |             |             | (2,765)      |
| Proceeds from the sale of The Shoppes at The Palazzo                    |          | 243,928    |             |             | 243,928      |
| Payments of deferred financing costs                                    | (4,935)  |            | (87,612)    |             | (92,547)     |
| Net cash provided by financing activities                               | 475,759  | 2,202,564  | 1,893,598   | (1,647,859) | 2,924,062    |
| Effect of exchange rate on cash   |          |            | 11,719      |             | 11,719       |
| Increase (decrease) in cash and cash equivalents                        | (68,829) | 614,160    | (126,506)   |             | 418,825      |
| Cash and cash equivalents at beginning of period                        | 73,489   | 129,684    | 653,977     |             | 857,150      |
| Cash and cash equivalents at end of period                              | \$ 4,660 | \$ 743,844 | \$ 527,471  | \$          | \$ 1,275,975 |

**Table of Contents****LAS VEGAS SANDS CORP. AND SUBSIDIARIES****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****Condensed Consolidating Statements of Cash Flows  
For the Nine Months Ended September 30, 2007**

|   | <b>Las Vegas<br/>Sands<br/>Corp.</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating/<br/>Eliminating<br/>Entries</b> | <b>Total</b> |
|---|--------------------------------------|-----------------------------------|--|---|--------------|
| Net cash provided by (used in) operating activities     | \$ (104,696)                         | \$ (168,614)                      | \$ 492,553                                 | \$  | \$ 219,243   |
| Cash flows from investing activities:                   |                                      |                                   |  |   |              |
| Change in restricted cash                               | 50,076                               | 410,703                           | 233,903                                    |   | 694,682      |
| Capital expenditures                                    | (82,095)                             | (733,507)                         | (1,906,465)                                |   | (2,722,067)  |
| Acquisition of gaming license included in other assets  |                                      |                                   | (50,000)                                   |   | (50,000)     |
| Intercompany receivable to Guarantor Subsidiaries       | (79,902)                             |                                   |  | 79,902  |              |
| Intercompany receivable to non-guarantor subsidiaries   | (32,068)                             | (78,990)                          |  | 111,058   |              |
| Repayment of receivable from Guarantor Subsidiaries     | 65,974                               |                                   |  | (65,974)  |              |
| Repayment of receivable from non-guarantor subsidiaries | 125,464                              | 58,521                            |  | (183,985)   |              |
| Capital contributions to subsidiaries                   |                                      | (704)                             |  | 704   |              |
| Net cash provided by (used in) investing activities     | 47,449                               | (343,977)                         | (1,722,562)                                | (58,295)  | (2,077,385)  |
| Cash flows from financing activities:                   |                                      |                                   |  |   |              |
| Proceeds from exercise of stock options                 | 23,862                               |                                   |  |   | 23,862       |
| Excess tax benefits from stock-based compensation       | 5,865                                |                                   |  |   | 5,865        |
| Capital contributions received                          |                                      |                                   | 704  | (704)   |              |
| Borrowings from Las Vegas Sands Corp.                   |                                      | 79,902                            | 32,068                                     | (111,970)   |              |
| Borrowings from Guarantor Subsidiaries                  |                                      |                                   | 78,990                                     | (78,990)  |              |
|   |                                      | (65,974)                          | (125,464)                                  | 191,438   |              |

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|  |             |              |            |        |              |
|--|-------------|--------------|------------|--------|--------------|
| Repayment on borrowings from Las Vegas Sands Corp.                     |             |              |            |        |              |
| Repayment on borrowings from Guarantor Subsidiaries                    |             |              | (58,521)   | 58,521 |              |
| Proceeds from Macao credit facility                                    |             |              | 1,300,000  |        | 1,300,000    |
| Proceeds from Singapore credit facility                                |             |              | 332,002    |        | 332,002      |
| Proceeds from new senior secured credit facility-term B                | 3,000,000   |              |            |        | 3,000,000    |
| Proceeds from senior secured credit facility-revolving                 | 62,000      |              |            |        | 62,000       |
| Proceeds from airplane financings                                      | 92,250      |              |            |        | 92,250       |
| Proceeds from The Shoppes at The Palazzo construction loan             |             |              | 52,000     |        | 52,000       |
| Proceeds from FF&E credit facility and other long-term debt            | 23,834      |              | 13,415     |        | 37,249       |
| Repayments on senior secured credit facility-term B and term B delayed | (1,170,000) |              |            |        | (1,170,000)  |
| Repayment on senior secured credit facility-revolving                  | (322,128)   |              |            |        | (322,128)    |
| Repayment on The Shoppes at The Palazzo construction loan              |             |              | (166,500)  |        | (166,500)    |
| Repayments on airplane financings                                      | (1,844)     |              |            |        | (1,844)      |
| Repayments on the Sands Expo Center mortgage loan                      | (90,868)    |              |            |        | (90,868)     |
| Repayment on new senior secured credit facility-term B                 | (7,500)     |              |            |        | (7,500)      |
| Repayments on other long-term debt                                     | (7,335)     |              | (14)       |        | (7,349)      |
| Payments of deferred financing costs                                   | (575)       | (54,824)     | (16,779)   |        | (72,178)     |
| Net cash provided by financing activities                              | 119,558     | 1,447,107    | 1,441,901  | 58,295 | 3,066,861    |
| Effect of foreign exchange rate on cash                                |             |              | 2,862      |        | 2,862        |
| Increase in cash and cash equivalents                                  | 62,311      | 934,516      | 214,754    |        | 1,211,581    |
| Cash and cash equivalents at beginning of period                       | 69,100      | 94,146       | 304,820    |        | 468,066      |
| Cash and cash equivalents at end of period                             | \$ 131,411  | \$ 1,028,662 | \$ 519,574 | \$     | \$ 1,679,647 |

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**LAS VEGAS SANDS CORP. AND SUBSIDIARIES**

**ITEM 2 *MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS***

The following discussion should be read in conjunction with, and is qualified in its entirety by, the condensed consolidated financial statements, and the notes thereto and other financial information included in this Form 10-Q. Certain statements in this Management's Discussion and Analysis of Financial Condition and Results of Operations are forward-looking statements. See Special Note Regarding Forward-Looking Statements.

**Operations**

We view each of our casino properties as an operating segment. The Venetian Resort Hotel Casino ( The Venetian Las Vegas ) and The Palazzo Resort Hotel Casino ( The Palazzo ) operating segments are managed as a single integrated resort and have been aggregated into our Las Vegas Operating Properties, considering their similar economic characteristics, types of customers, types of service and products, the regulatory business environment of the operations within each segment and the Company's organizational and management reporting structure. Our Macao operating segments consist of the Sands Macao, The Venetian Macao Resort Hotel ( The Venetian Macao ), the Four Seasons Hotel Macao (the Four Seasons Macao ) and other ancillary operations in that region ( Other Asia ).

***Las Vegas***

Our Las Vegas Operating Properties, situated on or near the Las Vegas Strip, consist of The Venetian Las Vegas, a Renaissance Venice-themed resort; The Palazzo, a resort featuring modern European ambience and design reminiscent of Italian affluent living; and an expo and convention center of approximately 1.2 million square feet (the Sands Expo Center ). With the opening of The Palazzo in December 2007, our Las Vegas Operating Properties represent the world's largest integrated resort with approximately 7,100 suites and approximately 225,000 square feet of gaming space. Our Las Vegas Operating Properties also feature a meeting and conference facility of approximately 1.1 million square feet; Canyon Ranch SpaClub facilities; Paiza Club<sup>tm</sup> offering services and amenities to premium customers, including luxurious VIP suites, spa facilities and private VIP gaming room facilities; an entertainment center; an enclosed retail, dining and entertainment complex located within The Venetian Las Vegas of approximately 440,000 net leasable square feet ( The Grand Canal Shoppes ), which was sold to General Growth Partners ( GGP ) in 2004; and an enclosed retail and dining complex located within The Palazzo of approximately 400,000 net leasable square feet ( The Shoppes at The Palazzo ), which was sold to GGP on February 29, 2008.

We have received proceeds of \$295.4 million from the sale of The Shoppes at The Palazzo as of September 30, 2008. This purchase price will be periodically adjusted after closing with a final adjustment based on net operating income of The Shoppes at The Palazzo for months 19 through 30 (see Item 1 Financial Statements Notes to Condensed Consolidated Financial Statements Note 7 Mall Sale ). Due to the general downturn in national and local retail, economic and market conditions, there can be no assurance of what the final purchase price will be, although we currently believe that it will be in excess of costs incurred in constructing The Shoppes at The Palazzo; however, if circumstances change, we may be required to record an impairment charge in the future. Based on GGP's current financial condition, there can be no assurance that GGP will make its future periodic payments.

Approximately 65.3% and 63.1% of gross revenue at our Las Vegas Operating Properties for the nine months ended September 30, 2008 and 2007, respectively, was derived from room revenues, food and beverage services, and other non-gaming sources, and 34.7% and 36.9%, respectively, was derived from gaming activities. The percentage of non-gaming revenue reflects the integrated resort's emphasis on the group convention and trade show business and the resulting high occupancy and room rates throughout the week, including during mid-week periods.

***Macao***

We own and operate the Sands Macao, the first Las Vegas-style casino in Macao, pursuant to a 20-year gaming subconcession. The Sands Macao includes approximately 229,000 square feet of gaming space; a 289-suite hotel tower; several restaurants; a spacious Paiza Club; a theater; and other high-end services and amenities. Approximately 92.4% and 95.4% of the gross revenue at the Sands Macao for the nine months ended September 30, 2008



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and 2007, respectively, was derived from gaming activities, with the remainder primarily derived from room revenues and food and beverage services.

On August 28, 2007, we opened The Venetian Macao, the anchor property of our master-planned development of integrated resort properties that we refer to as the Cotai Strip™ in Macao. The Venetian Macao, with a theme similar to that of The Venetian Las Vegas, features a 39-floor luxury hotel tower with over 2,900 suites; a casino floor of approximately 550,000 square feet; approximately 1.0 million square feet of retail and dining offerings; a convention center and meeting room complex of approximately 1.2 million square feet; an approximately 15,000-seat arena that has hosted a wide range of entertainment and sporting events; and an 1,800-seat theater that features an original production from Cirque du Soleil. Approximately 79.7% and 85.2% of the gross revenue at The Venetian Macao for the nine months ended September 30, 2008 and the period ending September 30, 2007, respectively, was derived from gaming activities, with the remainder derived from room revenues, food and beverage services, and other non-gaming sources.

On August 28, 2008, the Company opened the Four Seasons Hotel Macao (the Four Seasons Macao ) which is adjacent to The Venetian Macao. The Four Seasons Macao, features 360 rooms and suites managed by Four Seasons Inc.; approximately 70,000 square feet of gaming space; several food and beverage offerings; conference and banquet facilities; and retail space of approximately 211,000 square feet, which is connected to the mall at The Venetian Macao. The property will also feature 19 Paiza mansions and the Four Seasons Private Apartments Macao, Cotai Strip™ (the Four Seasons Private Apartments ) consisting of approximately 1.0 million square feet of Four Seasons-serviced and -branded luxury apartment hotel units, which are currently expected to open in spring 2009. Approximately 69.1% of the gross revenue at the Four Seasons Macao for the period ended September 30, 2008, was derived from gaming activities, with the remainder primarily derived from retail and other non-gaming sources.

## **Development Projects**

Given current conditions in the capital markets and the global economy and their impact on our ongoing operations, we have chosen to temporarily or indefinitely suspend portions of our development projects and will focus our development efforts on those projects with the highest rates of expected return on invested capital given the liquidity and capital resources available to us today. The continuing development plan, as outlined in further detail below, is dependent on our raising additional capital. If we are unable to raise additional capital in the near term, we would need to consider suspending portions, if not all, of our remaining global development projects.

### ***United States Development Projects***

#### ***St. Regis Residences***

We have been constructing a St. Regis-branded high-rise residential condominium tower, the St. Regis Residences at The Venetian Palazzo (the St. Regis Residences ), which is situated between The Palazzo and The Venetian Las Vegas on the Las Vegas Strip and is expected to feature approximately 400 luxury residences. On November 10, 2008, we announced the indefinite suspension of our construction activities for the project due to difficulties in the capital markets, reduced demand for Las Vegas Strip condominiums and the overall decline in general economic conditions. We will consider recommencing construction when these conditions improve and expect that it will take approximately 18 months from when construction recommences to complete the project. The cost to build the St. Regis Residences was expected to be approximately \$600 million; however, the impact of the suspension on the estimated overall cost to build is currently not determinable. As of September 30, 2008, we have spent \$86.0 million in construction costs and branding-related payments. The estimated cost to prepare the site for delay and to complete construction of the podium portion (which is part of The Shoppes at The Palazzo and includes already leased retail and entertainment space), which activities are expected to be completed during the first quarter of 2009, is

approximately \$95 million.

*Sands Bethlehem*

In August 2007, our indirect majority-owned subsidiary, Sands Bethworks Gaming LLC ( Sands Bethworks Gaming ), was issued a Pennsylvania gaming license by the Pennsylvania Gaming Control Board. We are in the process of developing a gaming, hotel, retail and dining complex called Sands Casino Resort Bethlehem ( Sands Bethlehem ), located on the site of the Historic Bethlehem Steel Works in Bethlehem, Pennsylvania, which is approximately 70 miles from midtown Manhattan, New York. Sands Bethlehem is also expected to be home to the

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National Museum of Industrial History, an arts and cultural center, and the broadcast home of the local PBS affiliate. We own 86% of the economic interest of the gaming, hotel and entertainment portion of the property through our ownership interest in Sands Bethworks Gaming and more than 35% of the economic interest of Sands Bethworks Retail, LLC ( Sands Bethworks Retail ), the owner of the retail portion of Sands Bethlehem. Bethworks Now, LLC, our joint venture partner, contributed the land on which Sands Bethlehem is being developed to Sands Bethworks Gaming and Sands Bethworks Retail in September 2008.

On November 10, 2008, we announced suspension of construction of a portion of Sands Bethlehem due to difficulties in the capital markets and the overall decline in general economic conditions. We will continue construction of the casino component of the 124-acre development, which will open with 3,000 slot machines (increasing to 5,000 six months after the opening date) and a variety of dining options, as well as the parking garage and surface parking. Construction activities on the remaining components, which include a 300-room hotel, an approximate 200,000-square-foot retail facility, a 50,000-square-foot multipurpose event center and a variety of additional dining options, have been suspended until capital markets and general economic conditions improve. The cost to build Sands Bethlehem was expected to be approximately \$600 million (excluding furniture, fixtures and equipment ( FF&E ), pre-opening and other costs), of which \$236.9 million had been spent as of September 30, 2008. We have spent an additional \$79.5 million on other costs related to the project, which includes the gaming license and pre-opening and other costs, as of September 30, 2008. We expect to incur an additional \$282 million to complete construction of the casino and parking components, and to prepare the additional components for delay, which are expected to be completed in the second quarter of 2009. We also expect to incur \$145 million of additional costs to open the casino component, including FF&E, pre-opening and other costs. The estimated cost to build the remaining components of the project is currently not determinable.

### ***Macao Development Projects***

We have submitted plans to the Macao government for our Cotai Strip developments, which represent five integrated resort developments, in addition to The Venetian Macao and the Four Seasons Macao on an area of approximately 200 acres (which we refer to as parcels 3, 5, 6, 7 and 8). The developments are expected to include hotels, exhibition and conference facilities, casinos, showrooms, shopping malls, spas, restaurants, entertainment facilities and other amenities. We have commenced construction or pre-construction for these five parcels and plan to own and operate all of the casinos in these developments under our Macao gaming subconcession. In addition, we are completing the development of some public areas surrounding our Cotai Strip properties on behalf of the Macao government. We intend to develop our other Cotai Strip properties as follows:

Parcels 5 and 6 are intended to include multi-hotel complexes with a total of approximately 6,400 luxury and mid-scale hotel rooms, a casino, a shopping mall and approximately 320 serviced luxury apartment hotel units. We will own the entire development and have entered into management agreements with Shangri-La Hotels and Resorts to manage two hotels under its Shangri-La and Traders brands, and Starwood Hotels & Resorts Worldwide ( Starwood ) to manage hotels under its Sheraton brand and a hotel and serviced luxury apartment hotel under its St. Regis brand. On November 10, 2008, we announced our revised development plan to sequence the construction of the project due to difficulties in the capital markets and the overall decline in general economic conditions. Phase I of the project which includes the Shangri-La and Traders tower and the first Sheraton tower, along with the podium that encompasses the casino, associated public areas, portions of the shopping mall and approximately 100,000 square feet of meeting space. We plan to temporarily suspend construction of phase I while we pursue project-level financing, which we target to complete within the next three to six months; however, there can be no assurance that such financing will be obtained. Once financing has been obtained, we expect it will take approximately nine months to complete construction of phase I. Construction of phase II of the project, which includes the second Sheraton tower and the St. Regis serviced luxury apartment hotel, has been suspended until conditions in the capital markets and general economic

conditions improve. Starwood has the right to terminate its management agreements if certain construction and opening obligations and deadlines are not met. Under our revised development plan, there can be no assurance that we will meet all of these obligations and deadlines. The impact of the revised development plan on the estimated overall cost of the project is currently not determinable. The estimated total cost to build phase I and prepare the phase II components for delay is expected to be approximately \$3.05 billion (excluding FF&E, pre-opening and other costs), of which \$1.16 billion had been spent as of September 30, 2008. If the proposed

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project-level financing is unsuccessful, we expect to incur approximately \$900 million in costs to prepare the project for delay.

Parcels 7 and 8 are intended to include multi-hotel complexes with a total of approximately 6,150 luxury and mid-scale hotel rooms, a casino, shopping malls and approximately 450 serviced luxury apartment hotel units that are physically connected to the hotel complexes. We will own the entire development and have entered into non-binding agreements with Hilton Hotels to manage Hilton and Conrad brand hotels and serviced luxury apartment hotels on parcel 7, and Fairmont Raffles Holdings to manage Fairmont and Raffles brand hotels and serviced luxury apartment hotels on parcel 8. We are currently negotiating definitive agreements with Hilton Hotels and Fairmont Raffles Holdings. We have commenced pre-construction and have capitalized approximately \$122.4 million as of September 30, 2008, but will not commence construction until government approvals necessary to commence construction are obtained, regional and global economic conditions improve, future demand warrants and additional financing is obtained.

For parcel 3, we have signed a non-binding memorandum of agreement with an independent developer. We are currently negotiating the definitive agreement pursuant to which we will partner with the developer to build a multi-hotel complex, which may include a Cosmopolitan hotel. In addition, we have signed a non-binding letter of intent with Intercontinental Hotels Group to manage hotels under the Intercontinental and Holiday Inn International brands, and approximately 205 serviced luxury apartment hotel units under the Intercontinental brand, on this site. We are currently negotiating definitive agreements with Intercontinental Hotels Group. In total, the multi-hotel complex is intended to include approximately 3,940 hotel rooms, a casino, a shopping mall and serviced luxury apartment hotels. We have commenced pre-construction and have capitalized approximately \$37.2 million as of September 30, 2008, but will not commence construction until government approvals necessary to commence construction are obtained, regional and global economic conditions improve, future demand warrants and additional financing is obtained.

The impact of the delays or significant slow down of construction of our Cotai Strip developments on our overall estimated cost to build is currently not determinable. As of September 30, 2008, we have capitalized \$4.33 billion in construction costs on the Cotai Strip, including The Venetian Macao and Four Seasons Macao. We will need to arrange additional financing to fund the balance of our Cotai Strip developments and there is no assurance that we will be able to obtain any of the additional financing required.

We have received a land concession from the Macao government to build on parcels 1, 2 and 3, including the sites on which The Venetian Macao (parcel 1) and Four Seasons Macao (parcel 2) are located. We do not own these land sites in Macao; however, the land concession, which has an initial term of 25 years and is renewable at our option, grants us exclusive use of the land. As specified in the land concession, we are required to pay premiums, which are payable over four years or are due upon the completion of the corresponding resort, as well as annual rent for the term of the land concession. In October 2008, the Macao government amended the land concession to separate the retail mall and hotel portions of the Four Seasons Macao parcel, and allowed us to subdivide such parcel into four separate components, including the Four Seasons Private Apartments and retail mall portions. In consideration for the amendment, we paid an additional land premium of approximately \$17.8 million and will pay adjusted annual rent over the remaining term of the concession, which increased slightly due to the revised allocation of parcel use.

We do not yet have all the necessary Macao government approvals that we will need in order to develop our planned Cotai Strip developments on parcels 3, 5, 6, 7 and 8. We have received a land concession for parcel 3, as previously noted, but have not yet been granted land concessions for parcels 5, 6, 7 and 8. We are in the process of negotiating with the Macao government to obtain the land concession for parcels 5 and 6, and will subsequently negotiate the land concession for parcels 7 and 8. Based on historical experience with the Macao government with respect to our land concessions for the Sands Macao and parcels 1, 2 and 3, management believes that the land concessions for parcels 5,

6, 7 and 8 will be granted; however, if we do not obtain these land concessions, we could forfeit all or a substantial part of our \$1.45 billion in capitalized construction costs related to these developments as of September 30, 2008.

Under our land concession for parcel 3, we are required to complete the development of this parcel by August 2011. If we are unable to meet the August 2011 deadline and that deadline is not extended, we could lose our right to continue to operate The Venetian Macao, Sands Macao, Four Seasons Macao or any other facility developed under

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our Macao gaming subconcession, and our investment to date on these developments could be lost. We believe that if we are not able to complete the development of parcel 3 by the deadline, we will be able to obtain an extension of the deadline; however, no assurances can be given that an extension will be granted by the Macao government.

### ***Singapore Development Project***

In August 2006, our wholly-owned subsidiary, Marina Bay Sands Pte. Ltd. ( MBS ), entered into a development agreement (the Development Agreement ) with the Singapore Tourism Board (the STB ) to build and operate an integrated resort called the Marina Bay Sands in Singapore. The Marina Bay Sands is expected to include three 50+ story hotel towers (totaling approximately 2,600 rooms), a casino, an enclosed retail, dining and entertainment complex of approximately 750,000 net leasable square feet, a convention center and meeting room complex of approximately 1.3 million square feet, theaters and a landmark iconic structure at the bay-front promenade that will contain an art/science museum. We are continuing to finalize various design aspects of the integrated resort and are in the process of finalizing our cost estimates for the project. We expect the cost to build the Marina Bay Sands will be approximately 7.15 Singapore Dollars ( SGD, approximately \$4.99 billion at exchange rates in effect on September 30, 2008), which excludes FF&E, pre-opening and other costs but includes payments made in 2006 for land premium, taxes and other fees. As we have obtained Singapore-denominated financing and primarily pay our costs in Singapore Dollars, our exposure to foreign exchange gains/losses is expected to be minimal. We have spent approximately SGD 2.59 billion (approximately \$1.81 billion at exchange rates in effect on September 30, 2008) in construction costs as of September 30, 2008. Based on our current development plan, we intend to continue construction on our existing timeline with the majority of the project targeted to open in late 2009.

### ***Hengqin Island Development Project***

We have entered into a non-binding letter of intent with the Zhuhai Municipal People's Government of the People's Republic of China to work together to create a master plan for, and develop, a leisure and convention destination resort on Hengqin Island, which is located within mainland China, approximately one mile from the Cotai Strip. In January 2007, we were informed that the Zhuhai Government established a Project Coordination Committee to act as a government liaison empowered to work directly with us to advance the development of the project. On November 10, 2008, we announced the indefinite suspension of the project because of the difficult global economic and credit market environment.

### ***Other Development Projects***

We are currently exploring the possibility of developing and operating additional properties, including integrated resorts, in additional Asian and U.S. jurisdictions, and in Europe. In July 2008, we withdrew our previously submitted application to develop a casino resort in the Kansas City, Kansas, metropolitan area.

## **Recent Developments**

### ***Recent Corporate Governance Changes***

On October 29, 2008, certain members of our management team, including Sheldon G. Adelson, Chairman of the Board and Chief Executive Officer, William P. Weidner, President and Chief Operating Officer, Bradley H. Stone, Executive Vice President, and Robert G. Goldstein, Senior Vice President (the Senior Management Members ), recommended to our board of directors that it institute additional corporate policies and procedures. Upon such recommendation, our board of directors formed an executive committee (the Executive Committee ) comprised of Irwin Chafetz, Michael A. Leven and Irwin A. Siegel, with Mr. Leven being the Chairman of the Executive Committee. The role of the Executive Committee is to exercise the powers of the board of directors in between

scheduled board meetings, including the power to resolve disagreements among management. Also, the board of directors gave Mr. Stone the additional responsibilities of President of Construction and Operations. The board of directors adopted these measures to address governance concerns raised by the Senior Management Members, address a number of outstanding differences between our Chief Executive Officer and other Senior Management Members and in response to a loss of confidence by certain Senior Management Members in the management of the Company and our governance process.



**Table of Contents****Critical Accounting Policies and Estimates**

The preparation of our condensed consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires our management to make estimates and judgments that affect the reported amounts of assets and liabilities, revenues and expenses, and related disclosures of contingent assets and liabilities. These estimates are based on historical information, information that is currently available to us and on various other assumptions that management believes to be reasonable under the circumstances. Actual results could vary from those estimates and we may change our estimates and assumptions in future evaluations. Changes in these estimates and assumptions may have a material effect on our results of operations and financial condition. We believe that these critical accounting policies affect our more significant judgments and estimates used in the preparation of our condensed consolidated financial statements. For a discussion of our significant accounting policies and estimates, please refer to Management's Discussion and Analysis of Financial Condition and Results of Operations presented in our 2007 Annual Report on Form 10-K filed on February 29, 2008, and Notes to Consolidated Financial Statements presented in our Current Report on Form 8-K filed on November 6, 2008.

There were no newly identified significant accounting estimates in the nine months ended September 30, 2008, nor were there any material changes to the critical accounting policies and estimates discussed in our 2007 Annual Report, with the exception of judgments related to the Suen litigation (see related disclosure at Item 1 Financial Statements Notes to Condensed Consolidated Financial Statements Note 10 Commitments and Contingencies).

**Recent Accounting Pronouncements**

See related disclosure at Item 1 Financial Statements Notes to Condensed Consolidated Financial Statements Note 1 Organization and Business of Company.

**Summary Financial Results**

The following table summarizes our results of operations:

|   | <b>Three Months Ended September 30,</b>       |             |                       | <b>Nine Months Ended September 30,</b> |              |                       |
|---|---|-------------|-----------------------|--|--------------|-----------------------|
|   | <b>2008</b>                                   | <b>2007</b> | <b>Percent Change</b> | <b>2008</b>                            | <b>2007</b>  | <b>Percent Change</b> |
|   | <b>(In thousands, except for percentages)</b> |             |                       |  |              |                       |
| Net revenues  | \$ 1,105,434                                  | \$ 660,950  | 67.2%                 | \$ 3,296,571                           | \$ 1,902,094 | 73.3%                 |
| Operating expenses  | 1,077,239                                     | 681,744     | 58.0%                 | 3,098,529                              | 1,705,649    | 81.7%                 |
| Operating income (loss)                                       | 28,195  | (20,794)    | (235.6)%              | 198,042                                | 196,445      | 0.8%                  |
| Income (loss) before income taxes and noncontrolling interest | (51,916)                                      | (49,459)    | 5.0%                  | (76,252)                               | 92,733       | (182.2)%              |
| Net income (loss)   | (32,208)                                      | (48,507)    | (33.6)%               | (52,238)                               | 76,805       | (168.0)%              |

| <b>Percent of Net Revenues</b> |             |                          |             |
|--------------------------------|-------------|--------------------------|-------------|
| <b>Three Months Ended</b>      |             | <b>Nine Months Ended</b> |             |
| <b>September 30,</b>           |             | <b>September 30,</b>     |             |
| <b>2008</b>                    | <b>2007</b> | <b>2008</b>              | <b>2007</b> |

|   |        |        |        |       |
|---|--------|--------|--------|-------|
| Operating expenses  | 97.4%  | 103.1% | 94.0%  | 89.7% |
| Operating income (loss)                                       | 2.6%   | (3.1)% | 6.0%   | 10.3% |
| Income (loss) before income taxes and noncontrolling interest | (4.7)% | (7.5)% | (2.3)% | 4.9%  |
| Net income (loss)   | (2.9)% | (7.3)% | (1.6)% | 4.0%  |

## Operating Results

### *Key operating revenue measurements*

Operating revenues at our Las Vegas properties, The Venetian Macao and Four Seasons Macao are dependent upon the volume of customers who stay at the hotel, which affects the price that can be charged for hotel rooms and the volume of table games and slot machine play. Hotel revenues are not material for the Sands Macao as its revenues are principally driven by casino customers who visit the casino on a daily basis. Visitors to our Macao

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properties arrive by ferry, automobile, bus, airplane or helicopter from Hong Kong, cities in China, and other Southeast Asian cities in close proximity to Macao and elsewhere.

The following are the key measurements we use to evaluate operating revenue:

*Casino revenue measurements for Las Vegas:* Table games drop ( drop ) and slot handle ( handle ) are volume measurements. Win or hold percentage represents the percentage of drop or handle that is won by the casino and recorded as casino revenue. Table games drop represents the sum of markers issued (credit instruments) less markers paid at the table, plus cash deposited in the table drop box. Slot handle is the gross amount wagered or coin placed into slot machines in aggregate for the period cited. Based upon our mix of table games, our table games produce a statistical average win percentage (calculated before discounts) as measured as a percentage of drop of 20.0% to 22.0% and slot machines produce a statistical average win percentage (calculated before slot club cash incentives) as measured as a percentage of handle generally between 6.0% and 7.0%.

*Casino revenue measurements for Macao:* Macao table games are segregated into two groups, consistent with the Macao market's convention: Rolling Chip play (all VIP play) and Non-Rolling Chip play (mostly non-VIP players). The volume measurement for Rolling Chip play is non-negotiable gaming chips wagered. The volume measurement for Non-Rolling Chip play is table games drop as previously described. Rolling Chip volume and Non-Rolling Chip volume are not equivalent as Rolling Chip volume is a measure of amounts wagered versus dropped. Rolling Chip volume is substantially higher than table games drop. Slot handle is the gross amount wagered or coins placed into slot machines in aggregate for the period cited.

We view Rolling Chip table games win as a percentage of Rolling Chip volume and Non-Rolling Chip table games win as a percentage of drop. Win or hold percentage represents the percentage of Rolling Chip volume, Non-Rolling Chip drop or slot handle that is won by the casino and recorded as casino revenue. Based upon our mix of table games in Macao, our Rolling Chip table games win percentage (calculated before discounts and commissions) as measured as a percentage of Rolling Chip volume is expected to be 3.0% and our Non-Rolling Chip table games are expected to produce a statistical average win percentage as measured as a percentage of drop of 18.0% to 20.0%. Similar to Las Vegas, our Macao slot machines produce a statistical average win percentage as measured as a percentage of handle of generally between 6.0% and 7.0%.

*Actual win may vary from the statistical average.* Generally, slot machine play is conducted on a cash basis. Credit-based wagering for our Las Vegas properties was approximately 55.8% of table games revenues for the nine months ended September 30, 2008. Table games play at our Macao properties is conducted primarily on a cash basis with only 16.4% credit-based wagering for the nine months ended September 30, 2008.

*Hotel revenue measurements:* Hotel occupancy rate, which is the average percentage of available hotel rooms occupied during a period, and average daily room rate, which is the average price of occupied rooms per day, are used as performance indicators. Revenue per available room represents a summary of hotel average daily room rates and occupancy. Because not all available rooms are occupied, average daily room rates are normally higher than revenue per available room. Reserved rooms where the guests do not show up for their stay and lose their deposit may be re-sold to walk-in guests. These rooms are considered to be occupied twice for statistical purposes due to obtaining the original deposit and the walk-in guest revenue. In cases where a significant number of rooms are resold, occupancy rates may be in excess of 100% and revenue per available room may be higher than the average daily room rate.

**Table of Contents****Three Months Ended September 30, 2008 compared to the Three Months Ended September 30, 2007*****Operating Revenues***

Our net revenues consisted of the following:

|                              | <b>Three Months Ended September 30,</b>       |             |                |
|------------------------------|---|-------------|----------------|
|                              | <b>2008</b>                                   | <b>2007</b> | <b>Percent</b> |
|                              | <b>(In thousands, except for percentages)</b> |             |                |
|                              |   |             | <b>Change</b>  |
| Casino                       | \$ 805,258                                    | \$ 508,522  | 58.4%          |
| Rooms                        | 188,794                                       | 96,718      | 95.2%          |
| Food and beverage            | 91,025  | 50,032      | 81.9%          |
| Convention, retail and other | 123,233                                       | 39,058      | 215.5%         |
|                              | 1,208,310                                     | 694,330     | 74.0%          |
| Less promotional allowances  | (102,876)                                     | (33,380)    | 208.2%         |
| Total net revenues           | \$ 1,105,434                                  | \$ 660,950  | 67.2%          |

Consolidated net revenues were \$1.11 billion for the three months ended September 30, 2008, an increase of \$444.5 million compared to \$661.0 million for the three months ended September 30, 2007. The increase in net revenues was due primarily to an increase in casino revenues and a 34-day operating period in the prior year due to the opening of the Venetian Macao in August 2007.

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Casino revenues for the three months ended September 30, 2008, increased \$296.7 million as compared to the three months ended September 30, 2007. Of the increase, \$301.6 million was attributable to The Venetian Macao, \$30.1 million to our Las Vegas Operating Properties due primarily to the opening of The Palazzo, offset by a lower than expected table games win percentage, and \$15.9 million attributable to the opening of Four Seasons Macao, offset by a decrease of \$50.9 million at Sands Macao due primarily to increased competition, cannibalization by The Venetian Macao and lower rolling chip win as compared to the three months ended September 30, 2007. The following table summarizes the results of our casino revenue activity:

|   | <b>Three Months Ended September 30,</b>       |              |               |
|---|---|--------------|---------------|
|   | <b>2008</b>                                   | <b>2007</b>  | <b>Change</b> |
|   | <b>(In thousands, except for percentages)</b> |              |               |
| <b>Sands Macao</b>                          |   |              |               |
| Total casino revenues                       | \$ 243,524                                    | \$ 294,467   | (17.3)%       |
| Non-Rolling Chip table games drop           | \$ 652,252                                    | \$ 812,385   | (19.7)%       |
| Non-Rolling Chip table games win percentage | 17.9%   | 18.7%        | (0.8)pts      |
| Rolling Chip volume                         | \$ 7,256,360                                  | \$ 6,287,371 | 15.4%         |
| Rolling Chip win percentage                 | 2.35%   | 2.85%        | (0.50)pts     |
| Slot handle                                 | \$ 273,126                                    | \$ 297,910   | (8.3)%        |
| Slot hold percentage                        | 7.3%  | 6.6%         | 0.7pts        |
| <b>The Venetian Macao</b>                   |   |              |               |
| Total casino revenues                       | \$ 432,628                                    | \$ 130,962   | 230.3%        |
| Non-Rolling Chip table games drop           | \$ 930,621                                    | \$ 257,089   | 262.0%        |
| Non-Rolling Chip table games win percentage | 19.7%   | 16.7%        | 3.0pts        |
| Rolling Chip volume                         | \$ 9,778,702                                  | \$ 4,727,325 | 106.8%        |
| Rolling Chip win percentage                 | 3.06%   | 2.44%        | 0.62pts       |
| Slot handle                                 | \$ 549,895                                    | \$ 123,211   | 346.3%        |
| Slot hold percentage                        | 7.8%  | 6.6%         | 1.2pts        |
| <b>Four Seasons Macao</b>                   |   |              |               |
| Total casino revenues                       | \$ 15,931                                     | \$           | %             |
| Non-Rolling Chip table games drop           | \$ 16,748                                     | \$           | %             |
| Non-Rolling Chip table games win percentage | 18.4%   | %            | pts           |
| Rolling Chip volume                         | \$ 165,155                                    | \$           | %             |
| Rolling Chip win percentage                 | 8.33%   | %            | pts           |
| Slot handle                                 | \$ 7,903                                      | \$           | %             |
| Slot hold percentage                        | 6.4%  | %            | pts           |
| <b>Las Vegas Operating Properties</b>       |   |              |               |
| Total casino revenues                       | \$ 113,175                                    | \$ 83,093    | 36.2%         |
| Table games drop                            | \$ 477,182                                    | \$ 356,353   | 33.9%         |
| Table games win percentage                  | 13.8%   | 14.7%        | (0.9)pts      |
| Slot handle                                 | \$ 976,577                                    | \$ 619,845   | 57.6%         |
| Slot hold percentage                        | 6.0%  | 6.2%         | (0.2)pts      |

In our experience, average win percentages remain steady when measured over extended periods of time, but can vary considerably within shorter time periods as a result of the statistical variances that are associated with games of chance in which large amounts are wagered.

Room revenues for the three months ended September 30, 2008, increased \$92.1 million as compared to the three months ended September 30, 2007, due primarily to the openings of The Venetian Macao and The Palazzo. The increase at our Las Vegas Operating Properties was offset as the ADR and occupancy rate were negatively impacted by a reduction of room rates in order to increase visitation to The Palazzo and excess suite inventory as the new resort ramps up its operations, respectively, and the overall decline in general economic conditions. The suites at Sands Macao are primarily provided to casino patrons on a complimentary basis and therefore revenues of

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\$6.7 million and \$1.6 million for the three months ended September 30, 2008 and 2007, respectively, and related statistics have not been included in the following table, which summarizes the results of our room revenue activity.

|                                       | <b>Three Months Ended September 30,</b> |             |               |
|---------------------------------------|---|-------------|---------------|
|                                       | <b>2008</b>                             | <b>2007</b> | <b>Change</b> |
|                                       | <b>(Room revenues in thousands)</b>     |             |               |
| <b>Las Vegas Operating Properties</b> |   |             |               |
| Total room revenues                   | \$ 130,486                              | \$ 83,027   | 57.2%         |
| Average daily room rate               | \$ 218                                  | \$ 234      | (6.8)%        |
| Occupancy rate                        | 93.1%                                   | 99.6%       | (6.5)pts      |
| Revenue per available room            | \$ 202                                  | \$ 233      | (13.3)%       |
| <b>The Venetian Macao</b>             |   |             |               |
| Total room revenues                   | \$ 51,085                               | \$ 12,092   | 322.5%        |
| Average daily room rate               | \$ 211                                  | \$ 208      | 1.4%          |
| Occupancy rate                        | 92.1%                                   | 77.5%       | 14.6pts       |
| Revenue per available room            | \$ 194                                  | \$ 161      | 20.5%         |
| <b>Four Seasons Macao</b>             |   |             |               |
| Total room revenues                   | \$ 517                                  | \$          | %             |
| Average daily room rate               | \$ 440                                  | \$          | %             |
| Occupancy rate                        | 31.4%                                   | %           | pts           |
| Revenue per available room            | \$ 138                                  | \$          | %             |

Food and beverage revenues for the three months ended September 30, 2008, increased \$41.0 million as compared to the three months ended September 30, 2007. The increase was primarily attributable to an increase of \$13.2 million at The Venetian Macao and \$26.8 million at the Las Vegas Operating Properties, driven primarily by the opening of The Palazzo and several joint venture restaurants that opened in 2008.

Convention, retail and other revenues for the three months ended September 30, 2008, increased \$84.2 million as compared to the three months ended September 30, 2007. The increase is primarily attributable to an increase of \$44.9 million at The Venetian Macao, which consisted primarily of rental revenues from the mall, \$18.5 million at the Las Vegas Operating Properties, driven primarily by the opening of The Palazzo and \$15.3 million in Other Asia, driven primarily by our passenger ferry operations.

**Operating Expenses**

The breakdown of operating expenses is as follows:

|                              | <b>Three Months Ended September 30,</b>       |             |                |
|------------------------------|---|-------------|----------------|
|                              | <b>2008</b>                                   | <b>2007</b> | <b>Percent</b> |
|                              | <b>(In thousands, except for percentages)</b> |             |                |
|                              |   |             | <b>Change</b>  |
| Casino                       | \$ 580,755                                    | \$ 341,975  | 69.8%          |
| Rooms                        | 36,436  | 23,574      | 54.6%          |
| Food and beverage            | 46,035  | 28,485      | 61.6%          |
| Convention, retail and other | 69,013  | 22,939      | 200.9%         |

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|                                   |              |            |          |
|-----------------------------------|--------------|------------|----------|
| Provision for doubtful accounts   | 8,859        | 4,283      | 106.8%   |
| General and administrative        | 130,192      | 80,244     | 62.2%    |
| Corporate expense                 | 23,390       | 23,444     | (0.2)%   |
| Rental expense                    | 8,437        | 8,136      | 3.7%     |
| Pre-opening expense               | 40,777       | 90,447     | (54.9)%  |
| Development expense               | 1,153        | 3,621      | (68.2)%  |
| Depreciation and amortization     | 132,239      | 54,309     | 143.5%   |
| (Gain) loss on disposal of assets | (47)         | 287        | (116.4)% |
| Total operating expenses          | \$ 1,077,239 | \$ 681,744 | 58.0%    |

Operating expenses were \$1.08 billion for the three months ended September 30, 2008, an increase of \$395.5 million as compared to \$681.7 million for the three months ended September 30, 2007. The increase in operating expenses was primarily attributable to the higher operating revenues associated with the openings of The



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Venetian Macao, Four Seasons Macao and The Palazzo, growth of our operating businesses in Las Vegas, and depreciation and amortization costs, as more fully described below.

Casino expenses for the three months ended September 30, 2008, increased \$238.8 million as compared to the three months ended September 30, 2007. Of the increase, \$142.7 million was due to the 39.0% gross win tax on casino revenues of The Venetian Macao, offset by a decrease in gross win tax at the Sands Macao of \$17.4 million due to the decrease in casino revenues as noted above. An additional \$68.1 million in casino-related expenses (exclusive of the aforementioned 39.0% gross win tax) were attributable to The Venetian Macao, primarily related to payroll-related expenses and commissions paid under the Rolling Chip program. Casino expenses at our Las Vegas Operating Properties increased \$33.1 million primarily due to the opening of The Palazzo, consisting principally of payroll-related expenses, gaming-related taxes and an increase in costs of providing promotional allowances.

Rooms expense increased \$12.9 million and food and beverage expense increased \$17.6 million, as compared to the three months ended September 30, 2007. These increases were primarily due to openings of The Venetian Macao and The Palazzo, and the associated increases in the related revenue categories described above.

Convention, retail and other expense increased \$46.1 million, as compared to the three months ended September 30, 2007, of which \$18.9 million was attributable to The Venetian Macao and the remaining increase primarily attributable to our passenger ferry service operations.

The provision for doubtful accounts was \$8.9 million for the three months ended September 30, 2008, compared to \$4.3 million for the three months ended September 30, 2007. The amount of this provision can vary over short periods of time because of factors specific to the customers who owe us money from gaming activities at any given time. We believe that the amount of our provision for doubtful accounts in the future will depend upon the state of the economy, our credit standards, our risk assessments and the judgment of our employees responsible for granting credit.

General and administrative expenses for the three months ended September 30, 2008, increased \$49.9 million as compared to the three months ended September 30, 2007. The increase was attributable to the growth of our operating businesses in Las Vegas and Macao, with \$23.1 million of the increase being incurred at our Las Vegas Operating Properties and \$28.0 million being incurred at The Venetian Macao.

Pre-opening and development expenses were \$40.8 million and \$1.2 million, respectively, for the three months ended September 30, 2008, as compared to \$90.4 million and \$3.6 million, respectively, for the three months ended September 30, 2007. Pre-opening expense represents personnel and other costs incurred prior to the opening of new ventures, which are expensed as incurred. Pre-opening expenses for the three months ended September 30, 2008, were primarily related to activities at our other Cotai Strip properties, Marina Bay Sands and Sands Bethlehem. Development expenses include the costs associated with the Company's evaluation and pursuit of new business opportunities, which are also expensed as incurred. Development expenses for the three months ended September 30, 2008, were primarily related to our activities in Asia, Europe and the U.S.

Depreciation and amortization expense for the three months ended September 30, 2008, increased \$77.9 million as compared to the three months ended September 30, 2007. The increase was primarily the result of the openings of The Venetian Macao (totaling \$32.2 million), The Palazzo (totaling \$35.2 million) and Four Seasons Macao (totaling \$4.9 million).

**Table of Contents*****Adjusted EBITDAR***

Adjusted EBITDAR is used by management as the primary measure of the operating performance of our segments. Adjusted EBITDAR is net income (loss) before interest, income taxes, depreciation and amortization, pre-opening expense, development expense, other income, loss on early retirement of debt, (gain) loss on disposal of assets, rental expense, corporate expense, stock-based compensation expense included in general and administrative expense, and noncontrolling interest. The following table summarizes activity related to our segments (see Item 1 Financial Statements Notes to Condensed Consolidated Financial Statements Note 11 Segment Information for discussion of our operating segments and a reconciliation of adjusted EBITDAR to net income (loss)):

|                                | <b>Three Months Ended September 30,</b>       |             |                           |
|--------------------------------|---|-------------|---------------------------|
|                                | <b>2008</b>                                   | <b>2007</b> | <b>Percent<br/>Change</b> |
|                                | <b>(In thousands, except for percentages)</b> |             |                           |
| Las Vegas Operating Properties | \$ 73,316                                     | \$ 60,183   | 21.8%                     |
| Macao:                         |   |             |                           |
| Sands Macao                    | 42,591  | 77,574      | (45.1)%                   |
| The Venetian Macao             | 135,737                                       | 26,520      | 411.8%                    |
| Four Seasons Macao             | 2,963   |             | %                         |
| Other Asia                     | (10,848)                                      |             | %                         |
| Total adjusted EBITDAR         | \$ 243,759                                    | \$ 164,277  | 48.4%                     |

With the opening of The Palazzo, adjusted EBITDAR at our Las Vegas Operating Properties increased \$13.1 million, or 21.8%, as compared to the three months ended September 30, 2007. This increase was primarily attributable to an increase of \$95.9 million in net revenue, offset by an increase of \$34.2 million in payroll-related expenses, increased operating expenses when compared with the related revenue categories, driven by lower table game win percentages and lower occupancy rates, and an increase in general and administrative expenses to support the growth of the Las Vegas Operating Properties.

Adjusted EBITDAR at Sands Macao decreased \$35.0 million, or 45.1%, as compared to the three months ended September 30, 2007. As previously described, the decrease was primarily attributable to the decrease in casino revenues of \$50.9 million, offset by a \$17.4 million decrease in gross win tax on reduced casino revenues.

Adjusted EBITDAR at The Venetian Macao, Four Seasons Macao and our Other Asia segments do not have comparable prior-year periods. Results of the operations of The Venetian Macao and Four Seasons Macao are as previously described. Our Other Asia segment is composed primarily of our passenger ferry service between Macao and Hong Kong, which initiated evening sailings and increased its frequency of sailings during peak hours in June 2008.

***Interest Expense***

The following table summarizes information related to interest expense on long-term debt:

**Three Months Ended  
September 30,  
2008                      2007  
(In thousands, except for  
percentages)**

|   |              |              |
|---|--------------|--------------|
| Interest cost (which includes the amortization of deferred financing costs and original issue discount) | \$ 128,896   | \$ 136,819   |
| Less capitalized interest   | (38,361)     | (64,212)     |
| Interest expense, net   | \$ 90,535    | \$ 72,607    |
| Cash paid for interest  | \$ 128,254   | \$ 139,306   |
| Average total debt balance  | \$ 9,247,382 | \$ 7,202,564 |
| Weighted average interest rate  | 5.6%         | 7.6%         |

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Interest cost decreased \$7.9 million as compared to the three months ended September 30, 2007, resulting from the decrease in our weighted average interest rate, offset by the increase in our average debt balance. The proceeds from long-term debt were primarily used to fund our various development projects. See Liquidity and Capital Resources for further detail of our financing activities. Interest cost was offset by the capitalization of \$38.4 million of interest during the three months ended September 30, 2008, as compared to \$64.2 million of capitalized interest during the three months ended September 30, 2007. The decrease in capitalized interest is due primarily to the openings of The Venetian Macao and The Palazzo in 2007. Leasehold interest in land payments made in Macao and Singapore are not considered qualifying assets and as such, are not included in the base amount used to determine capitalized interest.

***Other Factors Effecting Earnings***

Interest income for the three months ended September 30, 2008, was \$3.2 million, a decrease of \$23.7 million as compared to \$26.9 million for the three months ended September 30, 2007. The decrease was attributable to a reduction in invested cash balances, primarily from our borrowings under the U.S. senior secured credit facility and the Macao credit facility, which were spent on construction-related activities.

Other income for the three months ended September 30, 2008, was \$7.2 million as compared to \$17.1 million for the three months ended September 30, 2007. The income was primarily attributable to the foreign exchange gains/losses associated with U.S. denominated debt held in Macao, offset by the change in fair value of our Singapore interest rate caps entered into in 2008.

Our reported income tax rate for the three months ended September 30, 2008, was (37.4%) as compared to (1.9%) for the three months ended September 30, 2007. The reported income tax rate changed due to geographic income mix and the temporary income tax exemption in Macao on gaming operations, which is set to expire at the end of 2013.

**Nine Months Ended September 30, 2008 compared to the Nine Months Ended September 30, 2007*****Operating Revenues***

Our net revenues consisted of the following:

|                              | <b>Nine Months Ended September 30,</b>        |              |                           |
|------------------------------|---|--------------|---------------------------|
|                              | <b>2008</b>                                   | <b>2007</b>  | <b>Percent<br/>Change</b> |
|                              | <b>(In thousands, except for percentages)</b> |              |                           |
| Casino                       | \$ 2,404,973                                  | \$ 1,433,135 | 67.8%                     |
| Rooms                        | 575,172                                       | 289,588      | 98.6%                     |
| Food and beverage            | 272,315                                       | 162,129      | 68.0%                     |
| Convention, retail and other | 290,791                                       | 113,397      | 156.4%                    |
|                              | 3,543,251                                     | 1,998,249    | 77.3%                     |
| Less promotional allowances  | (246,680)                                     | (96,155)     | 156.5%                    |
| Total net revenues           | \$ 3,296,571                                  | \$ 1,902,094 | 73.3%                     |

Consolidated net revenues were \$3.30 billion for the nine months ended September 30, 2008, an increase of \$1.39 billion compared to \$1.90 billion for the nine months ended September 30, 2007. The increase in net revenues was due primarily to an increase in casino revenues and the openings of The Venetian Macao and The Palazzo in August 2007 and December 2007, respectively.

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Casino revenues for the nine months ended September 30, 2008, increased \$971.8 million as compared to the nine months ended September 30, 2007. Of the increase, \$1.10 billion was primarily attributable to The Venetian Macao and \$99.4 million to our Las Vegas Operating Properties due primarily to the opening of The Palazzo, offset by a decrease of \$243.9 million at Sands Macao due primarily to increased competition, as compared to the nine months ended September 30, 2007. The following table summarizes the results of our casino revenue activity:

|   | <b>Nine Months Ended September 30,</b>        |               |               |
|---|---|---------------|---------------|
|   | <b>2008</b>                                   | <b>2007</b>   | <b>Change</b> |
|   | <b>(In thousands, except for percentages)</b> |               |               |
| <b>Sands Macao</b>                          |   |               |               |
| Total casino revenues                       | \$ 770,113                                    | \$ 1,014,049  | (24.1)%       |
| Non-Rolling Chip table games drop           | \$ 2,033,529                                  | \$ 2,750,121  | (26.1)%       |
| Non-Rolling Chip table games win percentage | 19.2%   | 18.6%         | 0.6 pts       |
| Rolling Chip volume                         | \$ 19,046,137                                 | \$ 20,406,862 | (6.7)%        |
| Rolling Chip win percentage                 | 2.56%   | 3.04%         | (0.48)pts     |
| Slot handle                                 | \$ 787,118                                    | \$ 912,364    | (13.7)%       |
| Slot hold percentage                        | 7.9%  | 6.9%          | 1.0pts        |
| <b>The Venetian Macao</b>                   |   |               |               |
| Total casino revenues                       | \$ 1,231,434                                  | \$ 130,962    | 840.3%        |
| Non-Rolling Chip table games drop           | \$ 2,662,242                                  | \$ 257,089    | 935.5%        |
| Non-Rolling Chip table games win percentage | 19.8%   | 16.7%         | 3.1pts        |
| Rolling Chip volume                         | \$ 28,378,526                                 | \$ 4,727,325  | 500.3%        |
| Rolling Chip win percentage                 | 3.01%   | 2.44%         | 0.57pts       |
| Slot handle                                 | \$ 1,369,832                                  | \$ 123,211    | 1,011.8%      |
| Slot hold percentage                        | 8.1%  | 6.6%          | 1.5pts        |
| <b>Four Seasons Macao</b>                   |   |               |               |
| Total casino revenues                       | \$ 15,931                                     | \$            | %             |
| Non-Rolling Chip table games drop           | \$ 16,748                                     | \$            | %             |
| Non-Rolling Chip table games win percentage | 18.4%   | %             | pts           |
| Rolling Chip volume                         | \$ 165,155                                    | \$            | %             |
| Rolling Chip win percentage                 | 8.33%   | %             | pts           |
| Slot handle                                 | \$ 7,903                                      | \$            | %             |
| Slot hold percentage                        | 6.4.%   | %             | pts           |
| <b>Las Vegas Operating Properties</b>       |   |               |               |
| Total casino revenues                       | \$ 387,495                                    | \$ 288,124    | 34.5%         |
| Table games drop                            | \$ 1,341,985                                  | \$ 990,460    | 35.5%         |
| Table games win percentage                  | 19.8%   | 21.4%         | (1.6)pts      |
| Slot handle                                 | \$ 2,708,860                                  | \$ 1,771,085  | 52.9%         |
| Slot hold percentage                        | 5.8%  | 6.1%          | (0.3)pts      |

In our experience, average win percentages remain steady when measured over extended periods of time, but can vary considerably within shorter time periods as a result of the statistical variances that are associated with games of chance in which large amounts are wagered.

Room revenues for the nine months ended September 30, 2008, increased \$285.6 million as compared to the nine months ended September 30, 2007, due primarily to the openings of The Venetian Macao and The Palazzo. The increase at our Las Vegas Operating Properties was offset as the ADR and occupancy rate were negatively impacted

by a reduction of room rates in order to increase visitation to The Palazzo and excess suite inventory as the new resort ramps up its operations, respectively, and the overall decline in general economic conditions. The suites at Sands Macao are primarily provided to casino patrons on a complimentary basis and therefore revenues of

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\$20.2 million and \$5.1 million for the nine months ended September 30, 2008 and 2007, respectively, and related statistics have not been included in the following table, which summarizes the results of our room revenue activity.

|                                       | <b>Nine Months Ended September 30,</b> |             |               |
|---------------------------------------|--|-------------|---------------|
|                                       | <b>2008</b>                            | <b>2007</b> | <b>Change</b> |
| <b>(Room revenues in thousands)</b>   |  |             |               |
| <b>Las Vegas Operating Properties</b> |  |             |               |
| Total room revenues                   | \$ 409,152                             | \$ 272,381  | 50.2%         |
| Average daily room rate               | \$ 241                                 | \$ 259      | (6.9)%        |
| Occupancy rate                        | 90.5%                                  | 99.7%       | (9.2)pts      |
| Revenue per available room            | \$ 218                                 | \$ 258      | (15.5)%       |
| <b>The Venetian Macao</b>             |  |             |               |
| Total room revenues                   | \$ 145,258                             | \$ 12,092   | 1,101.3%      |
| Average daily room rate               | \$ 222                                 | \$ 208      | 6.7%          |
| Occupancy rate                        | 83.7%                                  | 77.5%       | 6.2pts        |
| Revenue per available room            | \$ 186                                 | \$ 161      | 15.5%         |
| <b>Four Seasons Macao</b>             |  |             |               |
| Total room revenues                   | \$ 517                                 | \$          | %             |
| Average daily room rate               | \$ 440                                 | \$          | %             |
| Occupancy rate                        | 31.4%                                  | %           | pts           |
| Revenue per available room            | \$ 138                                 | \$          | %             |

Food and beverage revenues for the nine months ended September 30, 2008, increased \$110.2 million as compared to the nine months ended September 30, 2007. The increase was primarily attributable to an increase of \$43.3 million at The Venetian Macao and \$66.5 million at the Las Vegas Operating Properties, driven primarily by the opening of The Palazzo and several of our joint venture restaurants that opened in 2008.

Convention, retail and other revenues for the nine months ended September 30, 2008, increased \$177.4 million as compared to the nine months ended September 30, 2007. The increase is primarily attributable to an increase of \$114.6 million at The Venetian Macao, which consisted primarily of rental revenues from the mall, and \$34.3 million at the Las Vegas Operating Properties, driven primarily by the opening of The Palazzo.

**Operating Expenses**

The breakdown of operating expenses is as follows:

|   | <b>Nine Months Ended September 30,</b> |             |                       |
|---|--|-------------|-----------------------|
|   | <b>2008</b>                            | <b>2007</b> | <b>Percent Change</b> |
| <b>(In thousands, except for percentages)</b> |  |             |                       |
| Casino  | \$ 1,639,849                           | \$ 904,440  | 81.3%                 |
| Rooms   | 116,663                                | 67,219      | 73.6%                 |
| Food and beverage                             | 136,578                                | 79,011      | 72.9%                 |
| Convention, retail and other                  | 164,622                                | 59,511      | 176.6%                |
| Provision for doubtful accounts               | 22,960                                 | 24,516      | (6.3)%                |



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|                               |              |              |          |
|-------------------------------|--------------|--------------|----------|
| General and administrative    | 421,051      | 198,915      | 111.7%   |
| Corporate expense             | 82,529       | 66,657       | 23.8%    |
| Rental expense                | 25,573       | 23,141       | 10.5%    |
| Pre-opening expense           | 105,470      | 153,224      | (31.2)%  |
| Development expense           | 11,504       | 7,227        | 59.2%    |
| Depreciation and amortization | 364,753      | 121,262      | 200.8%   |
| Loss on disposal of assets    | 6,977        | 526          | 1,226.4% |
| Total operating expenses      | \$ 3,098,529 | \$ 1,705,649 | 81.7%    |

Operating expenses were \$3.10 billion for the nine months ended September 30, 2008, an increase of \$1.39 billion as compared to \$1.71 billion for the nine months ended September 30, 2007. The increase in operating

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expenses was primarily attributable to the higher operating revenues associated with the openings of The Venetian Macao and The Palazzo, growth of our operating businesses in Las Vegas, and depreciation and amortization costs, as more fully described below.

Casino expenses for the nine months ended September 30, 2008, increased \$735.4 million as compared to the nine months ended September 30, 2007. Of the increase, \$530.2 million was due to the 39.0% gross win tax on casino revenues of The Venetian Macao, offset by a decrease in gross win tax at the Sands Macao of \$101.6 million due to the decrease in casino revenues as noted above. An additional \$214.1 million in casino-related expenses (exclusive of the aforementioned 39.0% gross win tax) were attributable to The Venetian Macao, primarily related to payroll-related expenses and commissions paid under the Rolling Chip program. Casino expenses at our Las Vegas Operating Properties increased \$91.8 million primarily due to the opening of The Palazzo, consisting principally of payroll-related expenses, gaming-related taxes and an increase in costs of providing promotional allowances.

Rooms expense increased \$49.4 million and food and beverage expense increased \$57.6 million, as compared to the nine months ended September 30, 2007. These increases were primarily due to openings of The Venetian Macao and The Palazzo and the associated increases in the related revenue categories described above.

Convention, retail and other expense increased \$105.1 million, as compared to the nine months ended September 30, 2007, of which \$54.0 million was attributable to The Venetian Macao and the remaining increase primarily attributable to our passenger ferry service operations.

The provision for doubtful accounts was \$23.0 million for the nine months ended September 30, 2008, compared to \$24.5 million for the nine months ended September 30, 2007. The amount of this provision can vary over short periods of time because of factors specific to the customers who owe us money from gaming activities at any given time. We believe that the amount of our provision for doubtful accounts in the future will depend upon the state of the economy, our credit standards, our risk assessments and the judgment of our employees responsible for granting credit.

General and administrative expenses for the nine months ended September 30, 2008, increased \$222.1 million as compared to the nine months ended September 30, 2007. The increase was attributable to the growth of our operating businesses in Las Vegas and Macao, with \$74.9 million of the increase being incurred at our Las Vegas Operating Properties and \$128.0 million being incurred at The Venetian Macao.

Corporate expense for the nine months ended September 30, 2008, increased \$15.9 million as compared to the nine months ended September 30, 2007. The increase was attributable to increases of \$8.7 million in payroll-related expenses, \$4.3 million in professional fees and \$2.9 million of other corporate general and administrative costs as we continue to build our corporate infrastructure to support our current and planned growth.

Pre-opening and development expenses were \$105.5 million and \$11.5 million, respectively, for the nine months ended September 30, 2008, as compared to \$153.2 million and \$7.2 million, respectively, for the nine months ended September 30, 2007. Pre-opening expense represents personnel and other costs incurred prior to the opening of new ventures, which are expensed as incurred. Pre-opening expenses for the nine months ended September 30, 2008, were primarily related to activities at our other Cotai Strip properties, Marina Bay Sands, Sands Bethlehem, The Palazzo, St. Regis Residences and our joint venture restaurants. Development expenses include the costs associated with the Company's evaluation and pursuit of new business opportunities, which are also expensed as incurred. Development expenses for the nine months ended September 30, 2008, were primarily related to our activities in Hengqin Island, Asia, Europe and the U.S.

Depreciation and amortization expense for the nine months ended September 30, 2008, increased \$243.5 million as compared to the nine months ended September 30, 2007. The increase was primarily the result of the openings of The Venetian Macao (totaling \$125.4 million) and The Palazzo (totaling \$92.0 million).

***Adjusted EBITDAR***

Adjusted EBITDAR is used by management as the primary measure of the operating performance of our segments. Adjusted EBITDAR is net income (loss) before interest, income taxes, depreciation and amortization, pre-opening expense, development expense, other income, loss on early retirement of debt, (gain) loss on disposal of assets, rental expense, corporate expense, stock-based compensation expense included in general and administrative expense, and noncontrolling interest. The following table summarizes information related to our segments

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(see Item 1 Financial Statements Notes to Condensed Consolidated Financial Statements Note 11 Segment Information for discussion of our operating segments and a reconciliation of adjusted EBITDAR to net income (loss)):

|                                | <b>Nine Months Ended September 30,</b>        |             |                           |
|--------------------------------|---|-------------|---------------------------|
|                                | <b>2008</b>                                   | <b>2007</b> | <b>Percent<br/>Change</b> |
|                                | <b>(In thousands, except for percentages)</b> |             |                           |
| Las Vegas Operating Properties | \$ 302,497                                    | \$ 255,506  | 18.4%                     |
| Macao:                         |   |             |                           |
| Sands Macao                    | 162,283                                       | 296,463     | (45.3)%                   |
| The Venetian Macao             | 386,227                                       | 26,520      | 1,356.4%                  |
| Four Seasons Macao             | 2,963   |             | %                         |
| Other Asia                     | (34,086)                                      |             | %                         |
| Total adjusted EBITDAR         | \$ 819,884                                    | \$ 578,489  | 41.7%                     |

With the opening of The Palazzo, adjusted EBITDAR at our Las Vegas Operating Properties increased \$47.0 million, or 18.4%, as compared to the nine months ended September 30, 2007. This increase was primarily attributable to an increase of \$282.5 million in net revenue, offset by an increase of \$127.4 million in payroll-related expenses, increases in operating expenses associated with the increase in the related revenue categories and an increase in general and administrative expenses to support the growth of the Las Vegas Operating Properties.

Adjusted EBITDAR at Sands Macao decreased \$134.2 million, or 45.3%, as compared to the nine months ended September 30, 2007. As previously described, the decrease was primarily attributable to the decrease in casino revenues of \$243.9 million, offset by an \$101.6 million decrease in gross win tax on reduced casino revenues.

Adjusted EBITDAR at The Venetian Macao, Four Seasons Macao and our Other Asia segments do not have comparable prior-year periods. Results of the operations of The Venetian Macao and Four Seasons Macao are as previously described. Our Other Asia segment is composed primarily of our passenger ferry service between Macao and Hong Kong, which initiated evening sailings and increased its frequency of sailings during peak hours in June 2008.

**Interest Expense**

The following table summarizes information related to interest expense on long-term debt:

|   | <b>Nine Months Ended<br/>September 30,</b>    |             |
|---|---|-------------|
|   | <b>2008</b>                                   | <b>2007</b> |
|   | <b>(In thousands, except for percentages)</b> |             |
| Interest cost (which includes the amortization of deferred financing costs and original issue discount) | \$ 394,290                                    | \$ 330,627  |
| Less capitalized interest   | (100,581)                                     | (168,999)   |

|                                |              |              |
|--------------------------------|--------------|--------------|
| Interest expense, net          | \$ 293,709   | \$ 161,628   |
| Cash paid for interest         | \$ 368,214   | \$ 311,516   |
| Average total debt balance     | \$ 8,639,652 | \$ 5,729,785 |
| Weighted average interest rate | 6.1%         | 7.7%         |

Interest cost increased \$63.7 million as compared to the nine months ended September 30, 2007, resulting from the substantial increase in our average long-term debt balances, which was partially offset by the decrease in our weighted average interest rate. The proceeds from long-term debt were primarily used to fund our various development projects. See [Liquidity and Capital Resources](#) for further detail of our financing activities. The increase in interest cost was offset by the capitalization of \$100.6 million of interest during the nine months ended September 30, 2008, as compared to \$169.0 million of capitalized interest during the nine months ended September 30, 2007. The decrease in capitalized interest is due primarily to the opening of The Venetian Macao and The Palazzo in 2007. Leasehold interest in land payments made in Macao and Singapore are not considered qualifying assets and as such, are not included in the base amount used to determine capitalized interest.

**Table of Contents*****Other Factors Effecting Earnings***

Interest income for the nine months ended September 30, 2008, was \$11.8 million, a decrease of \$49.1 million as compared to \$60.9 million for the nine months ended September 30, 2007. The decrease was attributable to a reduction in invested cash balances, primarily from our borrowings under the U.S. senior secured credit facility and the Macao credit facility, which was spent on construction-related activities.

Other income for the nine months ended September 30, 2008, was \$11.6 million, an increase of \$3.9 million as compared to other income of \$7.7 million for the nine months ended September 30, 2007. The income was primarily attributable to foreign exchange gains/losses associated with U.S. denominated debt held in Macao, offset by the change in fair value of our Singapore interest rate caps entered into in 2008.

Our reported income tax rate for the nine months ended September 30, 2008, was (25.6%) as compared to 17.2% for the nine months ended September 30, 2007. The reported income tax rate changed due to geographic income mix and the temporary income tax exemption in Macao on gaming operations, which is set to expire at the end of 2013.

**Liquidity and Capital Resources*****Cash Flows Summary***

Our cash flows consisted of the following:

|   | <b>Nine Months Ended<br/>September 30,<br/>2008                      2007<br/>(In thousands)</b> |              |
|---|--|--------------|
| Net cash provided by operations                           | \$ 217,143   | \$ 219,243   |
| Investing cash flows:                                     |  |              |
| Change in restricted cash                                 | 174,297  | 694,682      |
| Capital expenditures                                      | (2,908,396)  | (2,722,067)  |
| Acquisition of gaming license included in other assets    |  | (50,000)     |
| Net cash used in investing activities                     | (2,734,099)  | (2,077,385)  |
| Financing cash flows:                                     |  |              |
| Proceeds from convertible senior notes from related party | 475,000  |              |
| Proceeds from long term-debt                              | 4,002,320  | 4,875,501    |
| Repayments of long-term debt                              | (1,713,098)  | (1,766,189)  |
| Other   | 159,840  | (42,451)     |
| Net cash provided by financing activities                 | 2,924,062  | 3,066,861    |
| Effect of exchange rate on cash                           | 11,719   | 2,862        |
| Net increase in cash and cash equivalents                 | \$ 418,825   | \$ 1,211,581 |

***Cash Flows    Operating Activities***

Table games play at our Las Vegas properties is conducted on a cash and credit basis while table games play at our Macao properties is conducted primarily on a cash basis. Slot machine play is primarily conducted on a cash basis. The retail hotel rooms business is generally conducted on a cash basis, the group hotel rooms business is conducted on a cash and credit basis, and banquet business is conducted primarily on a credit basis resulting in operating cash flows being generally affected by changes in operating income and accounts receivable. Net cash provided by operating activities for the nine months ended September 30, 2008, was \$217.1 million, a slight decrease of \$2.1 million as compared with \$219.2 million for the nine months ended September 30, 2007. The primary factors contributing to this decrease was the significant increase in our accounts receivables (due to the gaming activity at our Las Vegas Operations and an increase in our granting of casino credit at our Macao properties), offset by the \$208.6 million in land concession payments made for our Cotai Strip parcels 1, 2 and 3

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made during the nine months ended September 30, 2007, and the \$48.8 million in deferred rent related to the sale of The Shoppes at The Palazzo received during the nine months ended September 30, 2008. .

***Cash Flows Investing Activities***

Capital expenditures for the nine months ended September 30, 2008, totaled \$2.91 billion, including \$1.52 billion for construction and development activities in Macao (including Sands Macao, The Venetian Macao, Four Seasons Macao and our other Cotai Strip developments); \$543.2 million for construction and development activities at our Las Vegas Operating Properties; \$574.8 million for construction and development activities in Singapore; and \$269.3 million for corporate and other activities, primarily for the construction of Sands Bethlehem and the St. Regis Residences.

Restricted cash decreased \$174.3 million due primarily to a decrease in restricted cash in Singapore as we made construction payments related to Marina Bay Sands.

***Cash Flows Financing Activities***

For the nine months ended September 30, 2008, net cash flows provided from financing activities were \$2.92 billion. The net increase was primarily attributable to the net borrowings of \$1.35 billion under the new U.S. senior secured credit facility and \$228.4 million under the Singapore credit facilities, borrowings of \$442.7 million under the Macao credit facilities and \$176.7 million under the ferry financing credit facility, and \$475.0 million and \$243.9 million in proceeds received from the sale of our convertible senior notes and The Shoppes at The Palazzo, respectively. Refer to Item 1 Financial Statements Notes to Condensed Consolidated Financial Statements Note 7 Mall Sale.

***Development Financing Strategy***

We held unrestricted and restricted cash and cash equivalents of approximately \$1.28 billion and \$239.1 million, respectively, as of September 30, 2008. As previously described, we have a number of significant development projects in the United States, Macao and Singapore, some of which we plan to temporarily or indefinitely suspend due to current conditions in the global capital markets and overall decline in general economic conditions, which have had an impact on our ongoing operations. Through September 30, 2008, we have principally funded our development projects through borrowings under the bank credit facilities of our operating subsidiaries, operating cash flows and proceeds from the disposition of non-core assets. In 2007, we began to execute our financing strategy to secure additional borrowing capacity to fund our existing and future development projects and operations in Asia, including Macao and Singapore, and the United States. In the near term, we will seek to borrow significant amounts under our existing and potential future bank credit facilities, if available, or raise equity capital as we fund components of our revised development strategy and, as further described below, will require additional capital to fund the completion of our projects. If we are unable to raise additional capital in the near term, we would need to consider further suspending portions, if not all, of our remaining global development projects.

In April 2007, we increased the size of our Macao credit facility from \$2.5 billion to \$3.3 billion to continue funding the development of The Venetian Macao and the Four Seasons Macao as well as portions of our other Macao development projects. As of September 30, 2008, we have fully drawn the revolving facility of the Macao credit facility and we had construction payables of approximately \$385.5 million related to our Macao development projects. We expect to incur additional construction costs of \$337 million to complete the Four Seasons Private Apartments and the remaining portions of the Four Seasons Macao by the third quarter of 2009. In addition, we expect to incur additional costs, including FF&E, pre-opening, land premium and other costs, of approximately \$126 million (some of which relates to FF&E costs that will be recouped in connection with the sale of the Four Seasons Private Apartments). In the near term, cash balances at our Macao subsidiaries, operating cash flows from Sands Macao, The



Venetian Macao and Four Seasons Macao, and cash from LVSC, if available, together with proceeds from borrowings under our U.S. senior secured credit facility, if available, will be used to fund these amounts. We were in the process of arranging up to \$5.25 billion of secured bank financing, the proceeds of which would have been used to refinance the amount currently outstanding under the Macao credit facility and to provide incremental borrowings to fund the Four Seasons Private Apartments, the completion of the Four Seasons Macao and the development of parcels 5 and 6, and to continue funding our other Cotai Strip development projects; however, given the conditions in the global credit markets, we were unable to reach arrangements with our

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prospective lenders. As a result, we plan to temporarily suspend construction on parcels 5 and 6, until project-level financing is obtained, which we are currently pursuing and target to complete in the next three to six months; however, there can be no assurance that such financing will be obtained. Additional financing will be required to complete the development and construction of parcels 7, 8 and 3, once those construction activities commence.

In May 2007, we entered into a \$5.0 billion U.S. senior secured credit facility with respect to our Las Vegas operations. A portion of the proceeds from this facility was used to refinance the indebtedness collateralized by our Las Vegas integrated resort, including The Venetian Las Vegas, The Palazzo, The Shoppes at The Palazzo and Sands Expo Center, and to fund the design, development and construction costs incurred in connection with the completion of The Palazzo, The Shoppes at The Palazzo, St. Regis Residences and Sands Bethlehem. As of September 30, 2008, we had approximately \$601.1 million of available borrowing capacity, net of outstanding letters of credit but including approximately \$7.7 million committed to be funded by Lehman Brothers Commercial Paper Inc. The U.S. senior secured credit facility permits us to make investments in certain of our subsidiaries and certain joint ventures not party to the U.S. senior secured credit facility, including our foreign subsidiaries and our other development projects outside of Las Vegas, in an amount not to exceed \$2.1 billion, and also permits us to invest in our Sands Bethlehem project so long as no more than 30% of any such investment is in the form of an equity contribution to the project, with the balance to be in the form of a secured intercompany loan. As of September 30, 2008, we have invested approximately \$1.7 billion of the permitted \$2.1 billion to fund a portion of our required equity contribution to the Marina Bay Sands project and investments with respect to our other development projects, including in Macao. As announced on November 10, 2008, with the delayed development of the St. Regis Residences and our focus on the construction of the casino and parking components of Sands Bethlehem, we expect to incur additional construction costs of approximately \$95 million and \$282 million, respectively. We also expect to incur \$145 million in additional costs to open the casino component of Sands Bethlehem, including FF&E, pre-opening and other costs. We will continue to use excess operating cash flows, proceeds from the sale of non-core assets, such as The Shoppes at The Palazzo, cash contributed by LVSC, if available, and proceeds from borrowings under the U.S. senior secured credit facility, if available, to fund our revised development strategy, as well as construction costs incurred in Macao and our required equity contributions to the Marina Bay Sands.

In December 2007, we entered into a SGD 5.44 billion credit facility (approximately \$3.80 billion at exchange rates in effect on September 30, 2008) to fund development and construction costs and expenses at the Marina Bay Sands, which closed and funded in January 2008. A portion of the proceeds from this facility, together with a portion of our initial SGD 800.0 million (approximately \$558.4 million at exchange rates in effect on September 30, 2008) equity contribution, were used to repay outstanding borrowings of \$1.32 billion under our Singapore bridge facility. As of September 30, 2008, we had SGD 2.86 billion (approximately \$2.0 billion at exchange rates in effect on September 30, 2008) available for borrowing, net of outstanding bankers' guarantees and undrawn amounts committed to be funded by Lehman Brothers Finance Asia Pte. Ltd., under the Singapore credit facility, which will be used to fund a significant portion of the design, development and construction costs of the Marina Bay Sands project. Subsequent to September 30, 2008, we have drawn an additional SGD 161.5 million (approximately \$112.7 million at exchange rates in effect on September 30, 2008) under the Singapore credit facility and have contributed additional equity of SGD 100.0 million (approximately \$69.8 million at exchange rates in effect on September 30, 2008). Under the terms of the Singapore credit facility, we are obligated to fund at least 20% of the total costs and expenses incurred in connection with the design, development and construction of the Marina Bay Sands project with equity contributions or subordinated intercompany loans, with the remaining 80% funded with debt, including debt under the Singapore credit facility. Through September 30, 2008, we have funded our equity contribution requirement through borrowings under our U.S. senior secured credit facility and operating cash flows generated from our Las Vegas operations. Based on our current development plans, we intend to continue construction on Marina Bay Sands on our existing timeline. Additional financings are planned to complete the development and construction of the Marina Bay Sands; however, there can be no assurance that such financing will be obtained when planned.

Commencing September 30, 2008, the U.S. senior secured credit facility and FF&E financings require our Las Vegas operations to comply with certain financial covenants at the end of each quarter, including to maintain a maximum leverage ratio of net debt, as defined, to trailing twelve-month adjusted earnings before interest, income taxes, depreciation and amortization, as defined ( Adjusted EBITDA ). In order to comply with the maximum leverage ratio covenant as of December 31, 2008, and subsequent quarterly periods, we will need to (i) achieve

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increased levels of Adjusted EBITDA at our Las Vegas properties; (ii) decrease the rate of spending on our global development projects; (iii) obtain additional financing at our parent company level, the proceeds from which could be used to reduce our Las Vegas operations' net debt; (iv) elect to contribute up to \$50.0 million of capital from cash on hand to our Las Vegas operations (such contribution having the effect of increasing Adjusted EBITDA by up to \$50.0 million per quarter for purposes of calculating maximum leverage (the "EBITDA true-up")); or in some cases (v) a combination thereof.

As our Las Vegas properties did not achieve the levels of Adjusted EBITDA necessary to maintain compliance with the maximum leverage ratio for the quarterly period ending September 30, 2008, we completed a private placement of \$475.0 million in convertible senior notes with our principal stockholder and his family and used a portion of the proceeds to exercise the EBITDA true-up provision. The EBITDA true-up, by itself, would not have been sufficient to maintain compliance with the maximum leverage ratio as of September 30, 2008. Accordingly, the entire proceeds from the offering were immediately contributed to Las Vegas Sands, LLC ( "LVSLLC" ) to reduce the net debt of the parties to the domestic credit facilities in order to maintain compliance with the maximum leverage ratio for the quarterly period ending September 30, 2008.

Based upon current Las Vegas operating estimates for the quarter ending December 31, 2008 and quarterly periods during 2009, as well as the fact that we have continued to fund our development projects outside of Las Vegas, in whole or in part, with borrowings under the U.S. senior secured credit facility, we expect the amount of our material domestic subsidiaries' indebtedness will be beyond the level allowed under the maximum leverage ratio. If our Las Vegas Adjusted EBITDA levels do not increase sufficiently, our reduced spending on our revised global development projects, as described above, is not sufficient, and the EBITDA true-up is not sufficient or available to enable us to maintain compliance under the maximum leverage ratio, we will need to obtain significant additional capital at the parent level. As previously announced, we have been working with our financial advisor to develop and implement a capital raising program that we believe would be sufficient to address our current and anticipated funding needs; however, no assurance can be given that the program will be successful. If none of the foregoing occurs, we would need to obtain waivers or amendments under our domestic credit facilities, and no assurances can be given that we will be able to obtain these waivers or amendments. If we are unable to obtain waivers or amendments if and when necessary, we would be in default under our domestic credit facilities, which would trigger cross-defaults under our airplane financings and convertible senior notes. If such defaults or cross-defaults were to occur and the respective lenders chose to accelerate the indebtedness outstanding under these agreements, it would result in a default under our senior notes. Any defaults or cross-defaults under these agreements would allow the lenders, in each case, to exercise their rights and remedies as defined under their respective agreements. If the lenders were to exercise their right to accelerate the indebtedness outstanding, there can be no assurance that we would be able to refinance any amounts that may become accelerated under such agreements. Under the terms of the U.S. senior secured credit facility, if a default or a material adverse change, as defined in the agreement, were to occur or exist at the time of borrowing, it would preclude our domestic subsidiaries from accessing any available borrowings (including the \$400.0 million under the Delayed Draw II Facility, which expires November 23, 2008, and \$201.1 million under the Revolving Facility). If we are not able to access these borrowings and raise sufficient additional capital, (i) we will not be able to fund our ongoing equity contributions under our Singapore credit facility, and as a result, will not be able to borrow any additional amounts under that facility, which may limit our ability to complete construction of the project, (ii) as we have fully drawn the revolving portion of our Macao credit facility, we will not be able to pay the remaining construction costs of the Four Seasons Macao and Four Seasons Private Apartments if free cash flow from the Sands Macao, The Venetian Macao and Four Season Macao is not sufficient to pay those costs, (iii) we may be unable to comply with the maximum leverage ratio covenant under we Macao credit facility at the end of the first quarter of 2009, which would result in a default under the agreement and would allow the lenders to exercise their rights and remedies under the agreement including acceleration of the indebtedness outstanding, (iv) we may not be able to continue providing working capital to our ferry operations, and (v) we would need to immediately suspend portions, if not all, of our ongoing global development projects. These factors raise a substantial doubt about our ability to

continue as a going concern. The accompanying condensed consolidated financial statements do not include any adjustments that might result from the outcome of this uncertainty.

**Table of Contents****Aggregate Indebtedness and Other Known Contractual Obligations**

As of September 30, 2008, there had been no material changes to our aggregated indebtedness and other known contractual obligations, which are set forth in the table included in our Annual Report on Form 10-K for the year ended December 31, 2007, with the exception of the following changes:

|  | <b>Payments Due by Period Ending September 30, 2008(12)</b> |                     |                                     |                     |                     |
|--|---|---------------------|-------------------------------------|---------------------|---------------------|
|  | <b>Less than<br/>1 Year</b>                                 | <b>1-3 Years</b>    | <b>3-5 Years<br/>(In thousands)</b> | <b>Thereafter</b>   | <b>Total</b>        |
| Singapore bridge facility(1)                         | \$  | \$                  | \$ (691,229)                        | \$ (632,530)        | \$ (1,323,759)      |
| Singapore permanent facility(2)                      |   | 271,483             | 723,956                             | 569,721             | 1,565,160           |
| New senior secured credit facility-revolving(3)      |   |                     | 775,860                             |                     | 775,860             |
| New senior secured credit facility-delayed draw I(4) | 5,963   | 11,748              | 11,514                              | 569,275             | 598,500             |
| Convertible senior notes(5)                          |   |                     |                                     | 475,000             | 475,000             |
| FF&E financings(6)                                   | 13,553  | 81,473              |                                     |                     | 95,026              |
| Macao credit facility(7)                             |   | 442,732             |                                     |                     | 442,732             |
| Ferry financing(8)                                   | 5,198   | 41,585              | 41,586                              | 88,370              | 176,739             |
| Fixed interest payments(9)                           | 30,875  | 61,750              | 61,750                              | 2,573               | 156,948             |
| Variable interest payments(10)                       | 117,808   | 216,169             | 84,906                              | 17,302              | 436,185             |
| Ferries purchase commitment(11)                      | 52,305  |                     |                                     |                     | 52,305              |
| <b>Total</b>   | <b>\$ 225,702</b>   | <b>\$ 1,126,940</b> | <b>\$ 1,008,343</b>                 | <b>\$ 1,089,711</b> | <b>\$ 3,450,696</b> |

(1) Amount represents the payment of \$1.32 billion during 2008.

(2) Amount represents the fully drawn Singapore Permanent Facility A and the additional SGD 242.2 million (approximately \$169.2 million at exchange rates in effect on September 30, 2008) borrowed during 2008 under the Singapore Permanent Facility B. The Singapore Permanent Facility A and Facility B mature on March 31, 2015, with MBS required to repay or prepay the Singapore Permanent Facility A and Facility B under certain circumstances. Commencing March 31, 2011, and at the end of each quarter thereafter, MBS is required to repay the outstanding Singapore Permanent Facility A and Facility B loans on a pro rata basis in an aggregate amount equal to SGD 125.0 million (approximately \$87.2 million at exchange rates in effect on September 30, 2008) per quarter. In addition, commencing at the end of the third full quarter of operations of the Marina Bay Sands, MBS is required to further prepay the outstanding Singapore Permanent Facility A and Facility B loans on a pro rata basis with a percentage of excess free cash flow (as defined by the Singapore Permanent Facility Agreement).

(3) Amount represents \$775.9 million borrowed, net of repayments, during 2008 under the Revolving Facility of the New Senior Secured Credit Facility. The Revolving Facility matures on May 23, 2012, and has no interim amortization.

(4) Amount represents \$598.5 million borrowed, net of repayments, during 2008 under the Delayed Draw I Facility of the New Senior Secured Credit Facility. The Delayed Draw I Facility matures on May 23, 2014, and is subject

to quarterly principal payments, in an amount equal to 0.25% of the aggregate principal amount outstanding, with a balloon payment of the remaining balance due on May 23, 2014.

- (5) Amount represents \$475.0 million provided by the Convertible Senior Notes sold in September 2008. The Convertible Senior Notes mature in 2013 and are initially convertible into common stock at a price of \$49.65.
- (6) Amount represents the additional \$95.0 million borrowed, net of repayments, under the FF&E Financings. The FF&E Financings mature in June 2011, and are subject to quarterly principal payments in an amount equal to 5.0% of the aggregate principal outstanding, with the remaining amount due in four equal quarterly installments ending on the maturity date.
- (7) Amount represents the additional \$442.7 million borrowed during 2008 under the Macao Revolving Facility. The Macao Revolving Facility matures in May 2011, and has no interim amortization.

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- (8) Amount represents the ferry financing borrowed during 2008, subject to 34 quarterly payments commencing at the end of the 18-month availability period and matures in January 2018.
- (9) Amount represents the estimated fixed interest payments on the Convertible Senior Notes.
- (10) Amount represents the incremental increase in estimated variable interest payments based on the changes in long-term debt obligations noted herein. Based on September 30, 2008, London Interbank Offer Rate ( LIBOR ), Hong Kong Interbank Offer Rate ( HIBOR ) and Singapore Swap Offer Rate of 4.1%, 3.7% and 1.7%, respectively, plus the applicable interest rate margin in accordance with the respective debt agreements.
- (11) In January 2008, we entered into agreements to purchase an additional four ferries at an aggregate cost of approximately \$72.0 million to be built for our Macao operations.
- (12) As of September 30, 2008, we had a \$26.5 million liability related to unrecognized tax benefits and related interest expense. We are unable to reasonably estimate the timing of the Financial Accounting Standards Board Interpretation No. 48, Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109, liability and interest payments in individual years beyond 12 months due to uncertainties in the timing of the effective settlement of tax positions.

## **Restrictions on Distributions**

We are a parent company with limited business operations. Our main assets are the stock and membership interests of our subsidiaries. The debt instruments of our U.S., Macao and Singapore subsidiaries contain certain restrictions that, among other things, limit the ability of certain subsidiaries to incur additional indebtedness, issue disqualified stock or equity interests, pay dividends or make other distributions, repurchase equity interests or certain indebtedness, create certain liens, enter into certain transactions with affiliates, enter into certain mergers or consolidations or sell our assets of our company without prior approval of the lenders or noteholders.

## **Inflation**

We believe that inflation and changing prices have not had a material impact on our net sales, revenues or income from continuing operations during the past year.

## **Special Note Regarding Forward-Looking Statements**

This report contains forward-looking statements that are made pursuant to the Safe Harbor Provisions of the Private Securities Litigation Reform Act of 1995. These forward-looking statements include the discussions of our business strategies and expectations concerning future operations, margins, profitability, liquidity, and capital resources. In addition, in certain portions included in this report, the words: anticipates, believes, estimates, seeks, expects, intends and similar expressions, as they relate to our company or its management, are intended to identify forward-looking statements. Although we believe that these forward-looking statements are reasonable, we cannot assure you that any forward-looking statements will prove to be correct. These forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by these forward-looking statements. These factors include, among others, the risks associated with:

our substantial leverage, debt service and debt covenant compliance (including sensitivity to fluctuations in interest rates and other capital markets trends);



our ability to continue as a going concern;

recent disruptions in the global financing markets and our ability to obtain sufficient funding for our current and future developments, including our Cotai Strip developments;

general economic and business conditions which may impact levels of disposable income, consumer spending, pricing of hotel rooms and retail and mall sales;

the impact of the delays and suspensions of certain of our development projects;

the uncertainty of tourist behavior related to spending and vacationing at casino-resorts in Las Vegas, Macao and Singapore;

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potential visa restrictions limiting the number of visits and the length of stay for visitors from mainland China to our Macao properties;

our dependence upon properties in Las Vegas and Macao for all of our cash flow;

our relationship with GGP or any successor owner of The Shoppes at The Palazzo and The Grand Canal Shoppes, and the ability of GGP to perform under the Phase II Mall purchase and sale agreement, as amended;

new developments, construction and ventures, including our Cotai Strip developments, Marina Bay Sands, Sands Bethlehem and the St. Regis Residences;

the passage of new legislation and receipt of governmental approvals for our proposed developments in Macao, Singapore and other jurisdictions where we are planning to operate;

our insurance coverage, including the risk that we have not obtained sufficient coverage against acts of terrorism or will only be able to obtain additional coverage at significantly increased rates;

disruptions or reductions in travel due to conflicts in Iraq and any future terrorist incidents;

outbreaks of infectious diseases, such as severe acute respiratory syndrome or avian flu, in our market areas;

government regulation of the casino industry, including gaming license regulation, the legalization of gaming in certain domestic jurisdictions, including Native American reservations, and regulation of gaming on the Internet;

increased competition and additional construction in Las Vegas, including recent and upcoming increases in hotel rooms, meeting and convention space and retail space;

fluctuations in the demand for all-suites rooms, occupancy rates and average daily room rates in Las Vegas;

the popularity of Las Vegas and Macao as convention and trade show destinations;

new taxes or changes to existing tax rates;

our ability to meet certain development deadlines in Macao and Singapore;

our ability to maintain our gaming subconcession in Macao;

the completion of infrastructure projects in Macao and Singapore;

increased competition and other planned construction projects in Macao and Singapore; and

the outcome of any ongoing and future litigation.

All future written and verbal forward-looking statements attributable to us or any person acting on our behalf are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. New risks and uncertainties arise from time to time, and it is impossible for us to predict these events or how they may affect us. Readers are cautioned not to place undue reliance on these forward-looking statements. We assume no obligation to

update any forward-looking statements after the date of this report as a result of new information, future events or developments, except as required by federal securities laws.

**ITEM 3 *QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK***

Market risk is the risk of loss arising from adverse changes in market rates and prices, such as interest rates, foreign currency exchange rates and commodity prices. Our primary exposure to market risk is interest rate risk associated with our long-term debt. We attempt to manage our interest rate risk by managing the mix of our long-term fixed-rate borrowings and variable-rate borrowings, and by use of interest rate cap agreements. The ability to enter into interest rate cap agreements allows us to manage our interest rate risk associated with our variable-rate debt. We do not hold or issue financial instruments for trading purposes and do not enter into derivative transactions that would be considered speculative positions. Our derivative financial instruments consist exclusively of interest rate cap agreements, which do not qualify for hedge accounting. Interest differentials resulting from these agreements are recorded on an accrual basis as an adjustment to interest expense.

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To manage exposure to counterparty credit risk in interest rate cap agreements, we enter into agreements with highly-rated institutions that can be expected to fully perform under the terms of such agreements. Frequently, these institutions are also members of the bank group providing our credit facilities, which management believes further minimizes the risk of nonperformance.

The table below provides information about our financial instruments that are sensitive to changes in interest rates. For debt obligations, the table presents notional amounts and weighted average interest rates by contractual maturity dates. Notional amounts are used to calculate the contractual payments to be exchanged under the contract. Weighted average variable rates are based on September 30, 2008, LIBOR, HIBOR and Singapore Swap Offer Rate plus the applicable interest rate spread in accordance with the respective debt agreements. The information is presented in U.S. dollar equivalents, which is the Company's reporting currency, for the years ending September 30:

|                          | 2009                                  | 2010     | 2011       | 2012       | 2013       | Thereafter | Total      | Fair Value(1) |
|--------------------------|---------------------------------------|----------|------------|------------|------------|------------|------------|---------------|
|                          | (In millions, except for percentages) |          |            |            |            |            |            |               |
| <b>LIABILITIES</b>       |                                       |          |            |            |            |            |            |               |
| <b>Long-term debt</b>    |                                       |          |            |            |            |            |            |               |
| Fixed rate(2)            | \$                                    | \$       | \$         | \$         | \$         | \$ 725.0   | \$ 725.0   | \$ 656.7      |
| Average interest rate(3) |                                       |          |            |            |            | 6.5%       | 6.5%       | 8.2%          |
| Variable rate            | \$ 99.3                               | \$ 136.1 | \$ 1,397.3 | \$ 2,161.1 | \$ 1,724.9 | \$ 4,108.1 | \$ 9,626.8 | \$ 9,626.8    |
| Average interest rate(3) | 6.0%                                  | 5.9%     | 5.8%       | 5.6%       | 5.8%       | 5.5%       | 5.7%       | 5.7%          |
| <b>ASSETS</b>            |                                       |          |            |            |            |            |            |               |
| Cap agreements(4)        | \$ 0.1                                | \$       | \$ 2.8     | \$         | \$         | \$         | \$ 2.9     | \$ 2.9        |

(1) The fair values are based on the borrowing rates currently available for debt instruments with similar terms and maturities and market quotes of our publicly traded debt.

(2) In September 2008, we sold \$475.0 million of our 6.5% convertible senior notes due October 1, 2013.

(3) Based upon contractual interest rates for fixed rate indebtedness or current LIBOR, HIBOR and Singapore Swap Offer Rate for variable-rate indebtedness. Based on variable-rate debt levels as of September 30, 2008, an assumed 100 basis point change in LIBOR, HIBOR and Singapore Swap Offer Rate would cause our annual interest cost to change approximately \$96.7 million.

(4) As of September 30, 2008, we had twelve interest rate cap agreements with an aggregate fair value of approximately \$2.9 million, based on quoted market values from the institutions holding the agreements.

Borrowings under the \$5.0 billion senior secured credit facility bear interest at our election, at either an adjusted Eurodollar rate or at an alternative base rate plus a credit spread. The revolving facility and term loans bear interest at the alternative base rate plus 0.5% or 0.75% per annum, respectively, or at the adjusted Eurodollar rate plus 1.5% per annum or 1.75% per annum, respectively, subject to downward adjustments based upon our credit rating. Borrowings under the Macao credit facility bear interest at our election, at either an adjusted Eurodollar rate (or in the case of the Local Term Loan, adjusted HIBOR) plus 2.25% per annum or at an alternative base rate plus 1.25% per annum, and is subject to a downward adjustment of 0.25% per annum from the beginning of the first interest period following the

substantial completion of The Venetian Macao. Borrowings under the Singapore permanent facility bear interest at the Singapore Swap Offer Rate plus a spread of 2.25% per annum. \$67.7 million and \$19.0 million of the borrowings under the airplane financings bear interest at LIBOR plus 1.5% and 1.25% per annum, respectively. Borrowings under the ferry financing bear interest at HIBOR plus 2.0% if borrowings are made in Hong Kong Dollars or LIBOR plus 2.0% if borrowings are made in U.S. Dollars. All borrowings under the ferry financing were made in Hong Kong Dollars as of September 30, 2008.

Foreign currency transaction gains for the nine months ended September 30, 2008, were \$19.5 million primarily due to U.S. denominated debt held in Macao. We may be vulnerable to changes in the U.S. dollar/pataca exchange rate. Based on balances as of September 30, 2008, an assumed 1% change in the U.S. dollar/pataca exchange rate would cause a foreign currency transaction gain/loss of approximately \$36.4 million. We do not hedge our exposure to foreign currencies; however, we maintain a significant amount of our operating funds in the same currencies in which we have obligations thereby reducing our exposure to currency fluctuations.

See also Liquidity and Capital Resources.

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**ITEM 4 CONTROLS AND PROCEDURES**

**Evaluation of Disclosure Controls and Procedures**

Disclosure controls and procedures are designed to ensure that information required to be disclosed in the reports that the Company files or submits under the Securities Exchange Act of 1934 is recorded, processed, summarized, and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and that such information is accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate, to allow for timely decisions regarding required disclosure. The Company's Chief Executive Officer and its Corporate Controller (Principal Financial Officer) have evaluated the disclosure controls and procedures (as defined in the Securities Exchange Act of 1934 Rules 13a-15(e) and 15d-15(e)) of the Company as of September 30, 2008, and have concluded that they are effective to provide reasonable assurance that the desired control objectives were achieved.

It should be noted that any system of controls, however well designed and operated, can provide only reasonable, and not absolute, assurance that the objectives of the system are met. In addition, the design of any control system is based in part upon certain assumptions about the likelihood of future events. Because of these and other inherent limitations of control systems, there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions, regardless of how remote.

**Changes in Internal Control over Financial Reporting**

The only change in the Company's internal control over financial reporting that occurred during the fiscal quarter covered by this Quarterly Report on Form 10-Q that had materially affect, or was reasonably likely to materially affect, the Company's internal control over financial reporting, was the opening of the Four Seasons Macao in August 2008. We have implemented controls and procedures at the Four Seasons Macao similar to those in effect at our other facilities.

**Part II  
OTHER INFORMATION**

**ITEM 1 LEGAL PROCEEDINGS**

The Company is party to litigation matters and claims related to its operations. For more information, see the Company's Annual Report on Form 10-K for the year ended December 31, 2007, and Part I Item 1 Financial Statements Notes to Condensed Consolidated Financial Statements Note 10 Commitments and Contingencies of this Quarterly Report on Form 10-Q.

**ITEM 1A RISK FACTORS**

Except for the risk factors set forth below, there have been no material changes from the risk factors previously disclosed in the Company's Annual Report on Form 10-K for the year ended December 31, 2007.

*Recent disruptions in the financial markets could adversely affect our ability to raise additional financing. If we are unable to raise additional capital in the near term, we would need to consider further suspending portions, if not all, of our remaining global development projects.*

Widely-documented commercial credit market disruptions have resulted in a tightening of credit markets worldwide. Liquidity in the global credit markets has been severely contracted by these market disruptions, making it costly to

obtain new lines of credit or to refinance existing debt. The effects of these disruptions are widespread and difficult to quantify, and it is impossible to predict when the global credit markets will improve or when the credit contraction will stop. In particular, our business and financing plan is dependent upon completion of various financings, including additional financings in Macao and Singapore, as described in Management's Discussion and Analysis of Financial Condition and Results of Operations. Given the state of the current credit environment, it may be difficult to obtain any additional financing on acceptable terms, which could have an adverse effect on our ability to complete our planned development projects, and as a consequence, our results of operations and business plans. If we are unable to raise additional capital in the near term, we would need to consider further suspending portions, if not all, of our remaining global development projects.

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In addition, some of our lenders may have suffered losses related to their lending and other financial dealings, especially because of the general weakening of the global economy and increased financial instability of many borrowers. As a result, some of the lenders under our credit facilities have become and may become insolvent, which could make it more difficult for us to borrow under the revolving portion of our first lien credit facility. Our financial condition and results of operations could be adversely affected if we were unable to draw funds under these facilities because of a lender default.

***The terms of our debt instruments may restrict our current and future operations, particularly our ability to finance additional growth, respond to changes or take some actions that may otherwise be in our best interests.***

Our current debt instruments contain, and any future debt instruments likely will contain, a number of restrictive covenants that impose significant operating and financial restrictions on us, including restrictions on our ability to:

incur additional debt, including providing guarantees or credit support;

incur liens securing indebtedness or other obligations;

dispose of assets;

make certain acquisitions;

pay dividends or make distributions and make other restricted payments, such as purchasing equity interests, repurchasing junior indebtedness or making investments in third parties;

enter into sale and leaseback transactions;

engage in any new businesses;

issue preferred stock; and

enter into transactions with our stockholders and our affiliates.

In addition, our U.S., Macao and Singapore credit agreements contain various financial covenants. For example, our domestic credit facilities require our Las Vegas operations to maintain a maximum leverage ratio of net debt to trailing twelve month Adjusted EBITDA for the quarter ending September 30, 2008 and at the end of each subsequent quarterly period. In order to comply with this maximum leverage ratio, we will need to achieve increased levels of Adjusted EBITDA at our Las Vegas operations, decrease the rate of spending on our development projects, raise additional financing and use the proceeds to reduce our Las Vegas operations net debt, elect to contribute up to \$50.0 million of capital to our Las Vegas operations, which contribution would have the effect of increasing Adjusted EBITDA for purposes of calculating maximum leverage, or any combination thereof.

As our Las Vegas properties did not achieve the levels of Adjusted EBITDA necessary to maintain compliance with the maximum leverage ratio for the quarterly period ending September 30, 2008, we completed a private placement of \$475.0 million in convertible senior notes with our principal stockholder and his family and used a portion of the proceeds to exercise the EBITDA true-up provision. The EBITDA true-up, by itself, would not have been sufficient to maintain compliance with the maximum leverage ratio as of September 30, 2008. Accordingly, the entire proceeds from the offering were immediately contributed to LVSLLC to reduce the net debt of the parties to the domestic credit facilities in order to maintain compliance with the maximum leverage ratio for the quarterly period ending September 30, 2008.



Based upon current Las Vegas operating estimates for the quarter ending December 31, 2008 and quarterly periods during 2009, as well as the fact that we have continued to fund our development projects outside of Las Vegas, in whole or in part, with borrowings under the U.S. senior secured credit facility, we expect the amount of our material domestic subsidiaries' indebtedness will be beyond the level allowed under the maximum leverage ratio permitted under these domestic credit facilities. If our Las Vegas Adjusted EBITDA levels do not increase sufficiently, our reduced spending on our global development projects is not sufficient, and the EBITDA true-up is not sufficient or available to enable us to maintain compliance under the maximum leverage ratio, we will need to obtain significant additional capital at the parent level. As previously announced, we have been working with our financial advisor to develop and implement a capital

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raising program that we believe would be sufficient to address our current and anticipated funding needs; however, no assurances can be given that the program will be successful.

If we are unable to do any of the foregoing and we are unable to obtain a waiver from the lenders under our domestic credit facilities with respect to compliance under the maximum leverage ratio, we would be in default under our domestic credit facilities. If we are unable to obtain waivers or amendments if and when necessary, we would be in default under our domestic credit facilities, which would trigger cross-defaults under our airplane financings and convertible senior notes. If such defaults or cross-defaults were to occur and the respective lenders chose to accelerate the indebtedness outstanding under these agreements, it would result in a default under our senior notes. Any defaults or cross-defaults under these agreements would allow the lenders, in each case, to exercise their rights and remedies as defined under their respective agreements. If the lenders were to exercise their right to accelerate the indebtedness outstanding, there can be no assurance that we would be able to refinance any amounts that may become accelerated under such agreements. In addition, if we are found to be in default under the U.S. senior secured credit facility, we would no longer be able to borrow amounts available under the U.S. senior secured credit facility and, unless we are able to raise sufficient additional capital, (i) we will not be able to fund our ongoing equity contributions under our Singapore credit facility, and as a result, will not be able to borrow any additional amounts under that facility, which may limit our ability to complete construction of the project, (ii) as we have fully drawn the revolving portion of our Macao credit facility, we will not be able to pay the remaining construction costs of the Four Seasons Macao and Four Seasons Private Apartments if free cash flow from the Sands Macao, The Venetian Macao and Four Season Macao is not sufficient to pay those costs, (iii) we may be unable to comply with the maximum leverage ratio covenant in our Macao credit facility at the end of the first quarter of 2009, which would result in a default under the agreement and would allow the lenders to exercise their rights and remedies under the agreement including acceleration of the indebtedness outstanding, (iv) we may not be able to continue providing working capital to our ferry operations, and (v) we would need to immediately suspend portions, if not all, of our remaining global development projects. These factors raise a substantial doubt about our ability to continue as a going concern.

***If the operating results of The Shoppes at The Palazzo continue to be worse than we initially expected, if GGP (or any future owner of The Shoppes at The Palazzo or The Grand Canal Shoppes) breaches any of its material agreements with us, or if we are unable to maintain an acceptable working relationship with GGP (or any future owner), there could be a material adverse effect on our financial condition, results of operations or cash flows.***

We have entered into agreements with GGP under which, among other things:

GGP remains obligated to make payments to us in connection with their purchase of The Shoppes at The Palazzo, and these payments are based on projected and, ultimately, actual net operating income for The Shoppes at The Palazzo;

leases for The Shoppes at The Palazzo must be jointly approved by us and GGP; and

GGP has agreed to operate The Grand Canal Shoppes and The Shoppes at The Palazzo subject to, and in accordance with, the cooperation agreement.

If the local and national economic downturn continues, the net operating income for The Shoppes at The Palazzo may continue to be significantly worse than expected at the time the complex was sold to GGP, and therefore the amounts GGP is obligated to pay us may also be significantly less than expected. (Several tenants at The Shoppes at The Palazzo whose sales have been less than initially expected have already asked for temporary reductions in base rent, which we and GGP have agreed to.) Further, as a result of GGP's publicly-disclosed liquidity and leverage problems, there can be no assurance that GGP will be able to pay us future amounts owed.

GGP has also announced that (i) the mortgage loan on The Shoppes at The Palazzo is due November 28, 2008, and GGP does not expect to be able to pay off or refinance the mortgage by that date and so is attempting to obtain an extension and (ii) it is marketing The Shoppes at The Palazzo and The Grand Canal Shoppes for sale. If GGP sells either of these properties, or it is unsuccessful at refinancing the loan against The Shoppes at The Palazzo or extending the maturity date thereof and its lenders foreclose on The Shoppes at The Palazzo, the above-described agreements could, as explained below, be adversely affected in ways that could have a material adverse effect on our financial condition, results of operations or cash flows if we are not able to maintain an acceptable working relationship with the new owner or owners.

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Each of the above-described agreements with GGP could be adversely affected in ways that could have a material adverse effect on our financial condition, results of operations or cash flows if we do not maintain an acceptable working relationship with GGP or its successors. For example:

if we are unable to agree with GGP on leases for remaining unleased space at The Shoppes at The Palazzo, the purchase price we will ultimately be paid for The Shoppes at The Palazzo could be substantially reduced, and there would, at least for a certain period of time, be empty space within The Shoppes at The Palazzo; and

the cooperation agreement that governs the relationships between The Shoppes at The Palazzo and The Palazzo and The Grand Canal Shoppes and The Venetian requires that the owners cooperate in various ways and take various joint actions, which will be more difficult to accomplish, especially in a cost-effective manner, if the parties do not have an acceptable working relationship.

There could be similar material adverse consequences to us if GGP breaches any of its agreements to us, such as its agreement under the cooperation agreement to operate The Grand Canal Shoppes consistent with the standards of first-class restaurant and retail complexes and the overall Venetian theme, and its various obligations as our landlord under the leases described above. Although the various agreements with GGP do provide us with various remedies in the event of any breaches by GGP and also include various dispute resolution procedures and mechanisms, these remedies, procedures and mechanisms may be inadequate to prevent a material adverse effect on our operations and financial condition if breaches by GGP occur or if we do not maintain an acceptable working relationship with GGP.

***We depend on the continued services of key managers and employees. If we do not retain our key personnel or attract and retain other highly skilled employees or if our senior managers cannot work together effectively, our business will suffer.***

Our ability to maintain our competitive position is dependent to a large degree on the services of our senior management team, including Sheldon G. Adelson and our other executive officers. As described in Item 5 Other Information Recent Corporate Governance Changes , our board of directors has instituted additional corporate policies and procedures to address governance concerns raised by senior management. The success of our business depends on the continued cooperation among members of our management team. Mr. Adelson, William P. Weidner, Bradley H. Stone and Robert G. Goldstein have each entered into employment agreements, which are currently scheduled to expire on December 31, 2009; however, we cannot assure you that any of our executive officers will remain with us. We currently do not have a life insurance policy on any of the members of the senior management team. The death or loss of the services of any of our senior managers or the inability to attract and retain additional senior management personnel could have a material adverse effect on our business.

***We are required to build and open our developments on parcel 3 of the Cotai Strip by August 2011. Unless we meet this deadline or obtain an extension, we may lose our right to continue to operate The Venetian Macao, Sands Macao, Four Seasons Macao and any other facilities developed under the subconcession.***

The land concession we received from the Macao government covers parcels 1, 2 and 3. We have developed parcel 1 (The Venetian Macao) and parcel 2 (Four Seasons Macao). Under the terms of the concession, we are required to complete development of parcel 3 by August 2011. We have commenced pre-construction on parcel 3, but will not commence construction until government approvals necessary to commence construction are obtained, regional and global economic conditions improve, future demand warrants and additional financing is obtained. As a result, there is a significant risk that by the time we are able to commence construction, we will not be able to complete it by the deadline. See Recent disruptions in the financial markets could adversely affect our ability to raise additional financing and, in our Annual Report on 10-K, Risk Factors Risks Related to Our Business There are significant risks associated with our planned construction projects, which could adversely affect our financial condition, results of

operations or cash flows from these planned facilities. Although we believe that if we are not able to complete the development of parcel 3 by the deadline, we will be able to obtain an extension of the deadline, if we fail to do so, the Macao government has the right, after consultation with our concessionaire, Galaxy Casino Company Limited, to unilaterally terminate our subconcession to operate Sands Macao, The Venetian Macao, Four Seasons Macao and any of our other casino operations in Macao, without compensation to us. The loss of our subconcession would prohibit us from conducting gaming operations in Macao, which could have a material adverse effect on our results of operations and financial condition.

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***Our revised development plan may give one of our hotel managers for our Cotai Strip developments the right to terminate its agreements with us.***

We have entered into management agreements with Starwood Hotels & Resorts Worldwide ( Starwood ) to manage a hotel under its Sheraton brand and a hotel and serviced luxury apartment hotel under its St. Regis brand, both of which are located on our Cotai Strip parcels 5 and 6. Under our revised development plan, construction of the first Sheraton tower will be temporarily suspended while we pursue project-level financing (which we target to complete within the next three to six months), but there can be no assurance that such financing will be obtained; and construction of the second Sheraton tower and the St. Regis serviced luxury apartment hotel has been suspended until conditions in the capital markets and general economic conditions improve. Our management agreements with Starwood impose certain construction and opening obligations and deadlines on us, and the delays and potential delays described above create a significant risk that we will fail to meet some or all of these obligations and deadlines. If that were to occur, Starwood would have the right to terminate its agreements with us, which would result in our having to find new managers and brands for the above-described projects, and which could have a material adverse effect on our financial condition and results of operations.

***Our business is particularly sensitive to reductions in discretionary consumer spending as a result of downturns in the economy.***

Consumer demand for hotel/casino resorts, trade shows and conventions and for the type of luxury amenities we offer is particularly sensitive to downturns in the economy and the corresponding impact on discretionary spending on leisure activities. Changes in discretionary consumer spending or consumer preferences brought about by factors such as perceived or actual general economic conditions, the current housing crisis and the credit crisis, the impact of high energy and food costs, the increased cost of travel, the potential for bank failures, perceived or actual disposable consumer income and wealth, fears of recession and changes in consumer confidence in the economy, or fears of war and future acts of terrorism could reduce customer demand for the luxury amenities and leisure activities we offer, thus imposing practical limits on pricing and harming our operations.

The current housing crisis and economic slowdown in the United States has resulted in a significant decline in the amount of tourism and spending in Las Vegas. In the eight months ended August 2008, the latest information available, the occupancy rates across Las Vegas have declined by approximately 2.4%, room rates have declined by approximately 7.7% and gaming revenue has declined approximately 7.1%, compared to the eight months ended August 2007. If these trends continue, our financial condition, results of operations and cash flows may be adversely effected.

***The number of visitors to Macao, particularly visitors from mainland China, may decline or travel to Macao may be disrupted.***

Our VIP and mass market gaming patrons typically come from nearby destinations in Asia, including mainland China, South Korea and Japan. Increasingly, a significant number of gaming patrons come to our casinos from mainland China.

The large investments that we and our competitors are making in the construction of new hotels and casinos, are based, in part, on projections regarding the number of visitors, and in particular, visitors from mainland China. As a result, general economic conditions and policies in China could have a significant impact on our financial prospects. Any slowdown in economic growth or reversal of China's current policies of liberalizing restrictions on travel and currency movements could disrupt the number of visitors from mainland China to our casinos in Macao as well as the amounts they are willing to spend in the casinos.

In early October 2008, news media reported that certain additional proposed restrictions were imposed on exit visa applicants for travel to Macao by Chinese authorities. Under the measures, residents of mainland China are restricted to making only one visit every two months instead of one visit per month. In addition, residents of mainland China visiting Hong Kong may no longer visit Macao on the same visa, but instead must obtain a separate visa for any visit to Macao. These developments have, and any future policy developments that may be implemented may have, the effect of reducing the number of visitors to Macao from mainland China, which could adversely impact tourism and the gaming industry in Macao.

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**ITEM 4 SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

On September 30, 2008, in connection with the private placement of Convertible Senior Notes, Sheldon G. Adelson and certain family trusts for the benefit of Mr. Adelson and his family, who collectively held 244,755,626 shares, or approximately 68.9% of the outstanding shares of the Company's common stock as of September 29, 2008, delivered to the Company an executed written consent of stockholders approving the issuance of the number of shares of common stock required to be issued in connection with the conversion of the Convertible Senior Notes. This action was taken solely for the purposes of satisfying requirements of the New York Stock Exchange that require an issuer of listed securities to obtain the consent of its stockholders prior to issuing securities to affiliates if the number of shares of common stock into which the securities may be convertible or exercisable exceeds one percent of the number of shares of common stock outstanding before the issuance. Pursuant to the rules promulgated under the Securities Exchange Act of 1934, the stockholder consent will become effective 20 calendar days after we mail an information statement on Schedule 14C to our stockholders to provide them with notice of the consent. We have not yet mailed the information statement on Schedule 14C to our stockholders. See Item 1 Financial Statements Notes to Condensed Consolidated Financial Statements Note 1 Organization and Business of the Company and Item 1 Financial Statements Notes to Condensed Consolidated Financial Statements Note 4 Long Term Debt for further details regarding this private placement.

**ITEM 5 OTHER INFORMATION**

**Recent Corporate Governance Changes**

On October 29, 2008, certain members of our management team, including Sheldon G. Adelson, Chairman of the Board and Chief Executive Officer, William P. Weidner, President and Chief Operating Officer, Bradley H. Stone, Executive Vice President, and Robert G. Goldstein, Senior Vice President (the Senior Management Members), recommended to our board of directors that it institute additional corporate policies and procedures. Upon such recommendation, our board of directors formed an executive committee (the Executive Committee) comprised of Irwin Chafetz, Michael A. Leven and Irwin A. Siegel, with Mr. Leven being the Chairman of the Executive Committee. The role of the Executive Committee is to exercise the powers of the board of directors in between scheduled board meetings, including the power to resolve disagreements among management. Also, the board of directors gave Mr. Stone the additional responsibilities of President of Construction and Operations. The board of directors adopted these measures to address governance concerns raised by the Senior Management Members, address a number of outstanding differences between our Chief Executive Officer and other Senior Management Members and in response to a loss of confidence by certain Senior Management Members in the management of the Company and our governance process.

**Appointment of Chief Financial Officer**

We have appointed Kenneth J. Kay, 53, as the Senior Vice President and Chief Financial Officer of the Company, effective on December 1, 2008. Mr. Kay will also serve as our principal financial officer. Mr. Kay will start his new position with the Company and assume the duties and responsibilities in connection therewith on December 1, 2008.

**Singapore Update**

In November 2008, the Casino Regulatory Authority of Singapore (the CRA) informed us, following our submission, that our proposed casino floor plan for the Marina Bay Sands complies with the CRA's requirements for casino layout. This floor plan would permit Marina Bay Sands to feature up to 1,000 table games (increasing its original layout from 600). The layout of our final casino floor plan as well as other casino matters will be subject to final approval from the CRA when we apply for our casino license next year.





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**LAS VEGAS SANDS CORP.**

**ITEM 6 EXHIBITS**

**List of Exhibits**

| <b>Exhibit No.</b> | <b>Description of Document</b>  |
|--------------------|---|
| 4.1                | Indenture, dated as of September 30, 2008, between Las Vegas Sands Corp. and U.S. Bank National Association, as Trustee (incorporated by reference from Exhibit 4.4 to the Company's Form 3-ASR filed on November 6, 2008).   |
| 4.2                | First Supplemental Indenture, dated as of September 30, 2008, between Las Vegas Sands Corp. and U.S. Bank National Association, as Trustee.   |
| 10.1               | Convertible Note Purchase Agreement, dated September 30, 2008, by and among Las Vegas Sands Corp. and the Purchaser named therein.  |
| 10.2               | Amended and Restated Registration Rights Agreement, dated as of September 30, 2008, by and among Las Vegas Sands Corp., Dr. Miriam Adelson, the other Adelson Holders (as defined therein) and the Other Holders (as defined therein) that are party to this Agreement from time to time. |
| 10.3               | Investor Rights Agreement, dated as of September 30, 2008, by and between Las Vegas Sands Corp. and the Investor named therein.   |
| 10.4               | Employment Agreement, dated as of October 1, 2006, by and between Las Vegas Sands Corporation and Michael Quartieri.  |
| 10.5               | Amendment, effective October 24, 2008, to Land Concession by Lease between Macau Special Administrative Region and Venetian Cotai Limited.  |
| 31.1               | Certification of the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 31.2               | Certification of the Corporate Controller (Principal Financial Officer) pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.  |
| 32.1               | Certification of Chief Executive Officer of Las Vegas Sands Corp. pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |
| 32.2               | Certification of Corporate Controller (Principal Financial Officer) of Las Vegas Sands Corp. pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  |

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**LAS VEGAS SANDS CORP.**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this quarterly report on Form 10-Q to be signed on its behalf by the undersigned thereunto duly authorized.

LAS VEGAS SANDS CORP.

By: /s/ Sheldon G. Adelson

Sheldon G. Adelson  
Chairman of the Board and  
Chief Executive Officer

November 10, 2008

By: /s/  
Michael A. Quartieri

Michael A. Quartieri  
Corporate Controller  
(Principal Financial Officer)

November 10, 2008