

COGNEX CORP  
Form 10-Q  
November 03, 2006

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 10-Q**

*(Mark One)*

**Quarterly Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the quarterly period ended October 1, 2006 or**

**Transition Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number 0-17869  
COGNEX CORPORATION**

*(Exact name of registrant as specified in its charter)*

**Massachusetts**

**04-2713778**

*(State or other jurisdiction of incorporation or organization)*

*(I.R.S. Employer Identification No.)*

**One Vision Drive  
Natick, Massachusetts 01760-2059  
(508) 650-3000**

*(Address, including zip code, and telephone number, including area code, of principal executive offices)*

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

As of October 29, 2006, there were 44,589,706 shares of Common Stock, \$.002 par value, of the registrant outstanding.

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Table of Contents**PART I: FINANCIAL INFORMATION****ITEM 1: FINANCIAL STATEMENTS****COGNEX CORPORATION  
CONSOLIDATED STATEMENTS OF OPERATIONS**

(In thousands, except per share amounts)

|  | <b>Three Months Ended</b>      |                                | <b>Nine Months Ended</b>       |                            |
|--|--------------------------------|--------------------------------|--------------------------------|----------------------------|
|  | <b>October<br/>1,<br/>2006</b> | <b>October<br/>2,<br/>2005</b> | <b>October<br/>1,<br/>2006</b> | <b>October 2,<br/>2005</b> |
|  | <b>(unaudited)</b>             |                                | <b>(unaudited)</b>             |                            |
| Revenue  |                                |                                |                                |                            |
| Product  | \$ 52,249                      | \$ 52,634                      | \$ 163,250                     | \$ 138,688                 |
| Service  | 5,756                          | 5,622                          | 16,869                         | 17,369                     |
|  | 58,005                         | 58,256                         | 180,119                        | 156,057                    |
| Cost of revenue  |                                |                                |                                |                            |
| Product (1)  | 12,031                         | 11,890                         | 38,055                         | 34,776                     |
| Service (1)  | 3,416                          | 3,865                          | 10,695                         | 10,834                     |
|  | 15,447                         | 15,755                         | 48,750                         | 45,610                     |
| Gross margin   |                                |                                |                                |                            |
| Product  | 40,218                         | 40,744                         | 125,195                        | 103,912                    |
| Service  | 2,340                          | 1,757                          | 6,174                          | 6,535                      |
|  | 42,558                         | 42,501                         | 131,369                        | 110,447                    |
| Research, development, and engineering expenses<br>(1) | 7,997                          | 7,224                          | 24,496                         | 20,724                     |
| Selling, general, and administrative expenses (1)      | 23,414                         | 21,351                         | 72,470                         | 60,353                     |
| Operating income                                       | 11,147                         | 13,926                         | 34,403                         | 29,370                     |
| Foreign currency loss                                  | (282)                          | (410)                          | (707)                          | (602)                      |
| Investment and other income                            | 1,518                          | 1,156                          | 4,856                          | 3,599                      |
| Income before provision for income taxes               | 12,383                         | 14,672                         | 38,552                         | 32,367                     |
| Income tax provision                                   | 2,267                          | 3,814                          | 8,202                          | 8,415                      |
| Net income   | \$ 10,116                      | \$ 10,858                      | \$ 30,350                      | \$ 23,952                  |

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|   |          |         |          |         |
|---|----------|---------|----------|---------|
| Net income per common and common-equivalent share:                |          |         |          |         |
| Basic   | \$ 0.23  | \$ 0.23 | \$ 0.66  | \$ 0.51 |
| Diluted   | \$ 0.22  | \$ 0.22 | \$ 0.64  | \$ 0.50 |
| Weighted-average common and common-equivalent shares outstanding: |          |         |          |         |
| Basic   | 44,825   | 46,931  | 45,905   | 46,536  |
| Diluted   | 45,682   | 48,469  | 47,086   | 47,703  |
| Cash dividends per common share                                   | \$ 0.085 | \$ 0.08 | \$ 0.245 | \$ 0.24 |

(1) Amounts include stock-based compensation expense, as follows:

|  |          |    |          |    |
|--|----------|----|----------|----|
| Product cost of revenue                | \$ 191   | \$ | \$ 544   | \$ |
| Service cost of revenue                | 222      |    | 650      |    |
| Research, development, and engineering | 941      |    | 2,671    |    |
| Selling, general, and administrative   | 2,121    |    | 6,071    |    |
| Total stock-based compensation expense | \$ 3,475 | \$ | \$ 9,936 | \$ |

The accompanying notes are an integral part of these consolidated financial statements.

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**COGNEX CORPORATION**  
**CONSOLIDATED BALANCE SHEETS**  
(In thousands)

|   | <b>October 1,<br/>2006<br/>(unaudited)</b> | <b>December<br/>31,<br/>2005</b> |
|---|--|----------------------------------|
| <b>ASSETS</b>   |  |                                  |
| Current assets:   |  |                                  |
| Cash and cash equivalents   | \$ 89,550                                  | \$ 72,856                        |
| Short-term investments  | 120,638                                    | 169,156                          |
| Accounts receivable, less reserves of \$2,451 and \$2,370 in 2006 and 2005,<br>respectively                                   | 39,893                                     | 42,051                           |
| Inventories, net  | 28,195                                     | 18,819                           |
| Deferred income taxes   | 7,646                                      | 7,667                            |
| Prepaid expenses and other current assets   | 13,969                                     | 16,104                           |
| <br>  |  |                                  |
| Total current assets  | 299,891                                    | 326,653                          |
| <br>  |  |                                  |
| Long-term investments   | 56,773                                     | 70,246                           |
| Property, plant, and equipment, net   | 24,335                                     | 24,175                           |
| Deferred income taxes   | 15,809                                     | 10,227                           |
| Intangible assets, net  | 46,300                                     | 50,049                           |
| Goodwill  | 82,976                                     | 79,807                           |
| Other assets  | 3,399                                      | 3,405                            |
|   | \$ 529,483                                 | \$ 564,562                       |
| <br>  |  |                                  |
| <b>LIABILITIES AND SHAREHOLDERS EQUITY</b>  |  |                                  |
| Current liabilities:  |  |                                  |
| Accounts payable  | \$ 5,989                                   | \$ 7,118                         |
| Accrued expenses  | 49,477                                     | 43,476                           |
| Customer deposits   | 1,655                                      | 2,142                            |
| Deferred revenue  | 6,178                                      | 5,305                            |
| <br>  |  |                                  |
| Total current liabilities   | 63,299                                     | 58,041                           |
| <br>  |  |                                  |
| Commitments (Notes 3, 7, 8, 9, and 13)  |  |                                  |
| <br>  |  |                                  |
| Shareholders equity:  |  |                                  |
| Common stock, \$.002 par value Authorized: 140,000 shares, issued: 44,535<br>and 47,171 shares in 2006 and 2005, respectively | 89   | 94                               |
| Additional paid-in capital  | 155,075                                    | 216,031                          |
| Retained earnings   | 323,537                                    | 304,454                          |

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|                                      |            |            |
|--------------------------------------|------------|------------|
| Accumulated other comprehensive loss | (12,517)   | (14,058)   |
| Total shareholders' equity           | 466,184    | 506,521    |
|                                      | \$ 529,483 | \$ 564,562 |

The accompanying notes are an integral part of these consolidated financial statements.

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**COGNEX CORPORATION**  
**CONSOLIDATED STATEMENT OF SHAREHOLDERS EQUITY**  
(In thousands)

|  | Common Stock<br>Shares | Par<br>Value | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Loss | Comprehensive<br>Income | Total<br>Shareholders<br>Equity |
|--|------------------------|--------------|----------------------------------|----------------------|---|-------------------------|---------------------------------|
| Balance at December 31, 2005   | 47,171                 | \$ 94        | \$ 216,031                       | \$ 304,454           | \$ (14,058)                                   |                         | \$ 506,521                      |
| Issuance of stock under stock option, stock purchase, and other plans                      | 442                    | 1            | 9,197                            |                      |   |                         | 9,198                           |
| Stock-based compensation expenses  |                        |              | 9,936                            |                      |   |                         | 9,936                           |
| Excess tax benefit from stock option exercises   |                        |              | 1,201                            |                      |   |                         | 1,201                           |
| Payment of dividends   |                        |              |                                  | (11,267)             |   |                         | (11,267)                        |
| Repurchase of Common Stock   | (3,078)                | (6)          | (81,290)                         |                      |   |                         | (81,296)                        |
| Comprehensive income:  |                        |              |                                  |                      |   |                         |                                 |
| Net income   |                        |              |                                  | 30,350               |   | \$ 30,350               | 30,350                          |
| Gains on long-term intercompany loans, net of losses on currency swaps, net of tax of \$98 |                        |              |                                  |                      | 166   | 166                     | 166                             |
| Net unrealized gain on available-for-sale investments, net of tax of \$282                 |                        |              |                                  |                      | 480   | 480                     | 480                             |
| Foreign currency translation adjustment  |                        |              |                                  |                      | 895   | 895                     | 895                             |
| Comprehensive income   |                        |              |                                  |                      |   | \$ 31,891               |                                 |
| Balance at October 1, 2006 (unaudited)   | 44,535                 | \$ 89        | \$ 155,075                       | \$ 323,537           | \$ (12,517)                                   |                         | \$ 466,184                      |

The accompanying notes are an integral part of these consolidated condensed financial statements.





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**COGNEX CORPORATION**  
**CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS**  
(In thousands)

|   | <b>Nine Months Ended</b> |                    |
|---|--------------------------|--------------------|
|   | <b>October</b>           | <b>October 2,</b>  |
|   | <b>1,</b>                | <b>2005</b>        |
|   | <b>2006</b>              | <b>(unaudited)</b> |
| Cash flows from operating activities:   |                          |                    |
| Net income  | \$ 30,350                | \$ 23,952          |
| Adjustments to reconcile net income to net cash provided by operating activities: |                          |                    |
| Stock-based compensation expense  | 9,936                    |                    |
| Depreciation and amortization   | 8,702                    | 8,739              |
| Excess tax benefit from stock option exercises                                    | 995                      | 4,236              |
| Deferred income tax benefit   | (5,822)                  | (469)              |
| Change in current assets and current liabilities                                  | (1,676)                  | (6,099)            |
| Other   | 48                       | 309                |
| <br>Net cash provided by operating activities                                     | <br>42,533               | <br>30,668         |
| Cash flows from investing activities:   |                          |                    |
| Purchase of investments   | (351,528)                | (618,271)          |
| Maturity and sale of investments  | 413,210                  | 731,967            |
| Purchase of property, plant, and equipment  | (3,231)                  | (2,909)            |
| Cash paid for business acquisitions, net of cash acquired                         | (3,188)                  | (111,591)          |
| <br>Net cash provided by (used in) investing activities                           | <br>55,263               | <br>(804)          |
| Cash flows from financing activities:   |                          |                    |
| Payment of dividends  | (11,267)                 | (11,173)           |
| Repurchase of common stock  | (81,296)                 |                    |
| Issuance of stock under stock option plans  | 9,198                    | 21,248             |
| Excess tax benefit from stock option exercises                                    | 103                      |                    |
| <br>Net cash provided by (used in) financing activities                           | <br>(83,262)             | <br>10,075         |
| <br>Effect of foreign exchange rate changes on cash                               | <br>2,160                | <br>(2,184)        |
| <br>Net increase in cash and cash equivalents                                     | <br>16,694               | <br>37,755         |
| Cash and cash equivalents at beginning of period                                  | 72,856                   | 54,270             |
| <br>Cash and cash equivalents at end of period                                    | <br>\$ 89,550            | <br>\$ 92,025      |

The accompanying notes are an integral part of these consolidated financial statements.



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**COGNEX CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 1: Summary of Significant Accounting Policies**

As permitted by the rules of the Securities and Exchange Commission applicable to Quarterly Reports on Form 10-Q, these notes are condensed and do not contain all disclosures required by generally accepted accounting principles. Reference should be made to the consolidated financial statements and related notes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2005.

In the opinion of the management of Cognex Corporation, the accompanying consolidated unaudited financial statements contain all adjustments, consisting of only normal, recurring adjustments, necessary to present fairly the Company's financial position at October 1, 2006, and the results of its operations for the three-month and nine-month periods ended October 1, 2006 and October 2, 2005, and changes in shareholders' equity and cash flows for the periods presented.

The results disclosed in the Consolidated Statements of Operations for the three-month and nine-month periods ended October 1, 2006 are not necessarily indicative of the results to be expected for the full year.

**NOTE 2: New Pronouncements**

In June 2006, the Financial Accounting Standards Board (FASB) issued Interpretation (FIN) No. 48, Accounting for Uncertainty in Income Taxes, which is an interpretation of FASB Statement No. 109, Accounting for Income Taxes. FIN No. 48 ( Interpretation ) clarifies the accounting for income taxes by prescribing the minimum recognition threshold a tax position is required to meet before being recognized in the financial statements. The Interpretation also provides guidance on derecognition, measurement, classification, interest and penalties, accounting in interim periods, disclosure, and transition. FIN No. 48 will require disclosure at the end of the annual reporting period of the nature of uncertain tax positions and related events if it is reasonably possible that those positions and events could change the associated recognized tax benefit within the next twelve months. In addition, a quantitative range of any reasonably possible change and open tax years in major jurisdictions will need to be disclosed. The Company will adopt FIN No. 48 beginning in the first quarter of 2007, and has not yet determined the impact of adopting the Interpretation on its consolidated financial statements.

**NOTE 3: Cash, Cash Equivalents, and Investments**

Cash, cash equivalents, and investments consisted of the following (in thousands):

|                                 | <b>October 1,<br/>2006</b> | <b>December<br/>31,<br/>2005</b> |
|---------------------------------|----------------------------|----------------------------------|
| Cash                            | \$ 79,900                  | \$ 72,856                        |
| Cash equivalents                | 9,650                      |                                  |
| Total cash and cash equivalents | 89,550                     | 72,856                           |
| Municipal bonds                 | 104,263                    | 140,718                          |
| Commercial paper                | 9,875                      | 24,584                           |
| Agency notes                    | 4,000                      |                                  |
| Corporate bonds                 | 2,500                      | 2,500                            |
| Treasury bills                  |                            | 1,354                            |
| Total short-term investments    | 120,638                    | 169,156                          |
| Municipal bonds                 | 45,827                     | 59,863                           |
| Limited partnership interest    | 10,946                     | 10,383                           |

|                             |            |            |
|-----------------------------|------------|------------|
| Total long-term investments | 56,773     | 70,246     |
|                             | \$ 266,961 | \$ 312,258 |

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**COGNEX CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 3: Cash, Cash Equivalents, and Investments (continued)**

On June 30, 2000, Cognex Corporation became a Limited Partner in Venrock Associates III, L.P., a venture capital fund. A director of the Company is a Managing General Partner of Venrock Associates. The Company has committed to a total investment in the limited partnership of up to \$22,500,000 through December 31, 2010.

As of October 1, 2006, the Company had contributed \$18,463,000 to the partnership. During the nine months ended October 1, 2006, the Company made \$1,013,000 in contributions to the partnership, of which \$563,000 was contributed in the quarter ended October 1, 2006. In addition, a distribution of \$450,000 was received from the partnership that was accounted for as a return of capital in the quarter ended April 2, 2006. At October 1, 2006, the carrying value of this investment was \$10,946,000 compared to an estimated fair value, as determined by the General Partner, of \$11,468,000.

**NOTE 4: Inventories**

Inventories consisted of the following (in thousands):

|                 | <b>October 1,<br/>2006</b> | <b>December<br/>31,<br/>2005</b> |
|-----------------|----------------------------|----------------------------------|
| Raw materials   | \$ 14,940                  | \$ 8,958                         |
| Work-in-process | 2,352                      | 3,406                            |
| Finished goods  | 10,903                     | 6,455                            |
|                 | <b>\$ 28,195</b>           | <b>\$ 18,819</b>                 |

In the fourth quarter of 2001, the Company recorded a \$16,300,000 charge in Cost of product revenue on the Consolidated Statements of Operations for excess inventories and purchase commitments resulting from an extended slowdown in the semiconductor and electronics industries, as well as the expected transition to newer Cognex hardware platforms by the Company's OEM customers. A total of \$12,500,000 of this charge represented reserves against existing inventories and was accordingly included in Inventories on the Consolidated Balance Sheet. The remaining \$3,800,000 of the charge represented commitments to purchase excess components and systems from various suppliers and accordingly was included in Accrued Expenses on the Consolidated Balance Sheet. The following table summarizes the changes in the inventory-related reserves established in the fourth quarter of 2001 (in thousands):

|   | <b>Balance Sheet</b> | <b>Statement<br/>of<br/>Operations<br/>Benefits</b> |
|---|----------------------|---|
|   | <b>Inventories</b>   | <b>Accrued<br/>Expenses</b>                         |
| Reserve balance at December 31, 2005  | \$ 5,884             | \$ 1,400  |
| Benefits to cost of product revenue recorded in the nine-month period ended October 2, 2005 |                      | \$ 472  |
| Inventory sold to customers   | (902)                | \$ 902  |
| Inventory sold to brokers   | (352)                |   |
| Write-off and scrap of inventory  | (118)                |   |

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|   |          |          |        |
|---|----------|----------|--------|
| Reserve balance at October 1, 2006  | \$ 4,512 | \$ 1,400 |        |
| Benefits to cost of product revenue recorded in the nine-month period ended October 1, 2006 |          |          | \$ 902 |

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**COGNEX CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 4: Inventories (continued)**

A favorable settlement of the remaining purchase commitments would result in a recovery of a portion of the remaining \$1,400,000 accrued at October 1, 2006.

**NOTE 5: Intangible Assets**

Amortized intangible assets consisted of the following (in thousands):

|                                      | <b>Gross<br/>Carrying<br/>Amount</b> | <b>Accumulated<br/>Amortization</b> | <b>Net<br/>Carrying<br/>Amount</b> |
|--------------------------------------|--------------------------------------|-------------------------------------|------------------------------------|
| <b>October 1, 2006</b>               |                                      |                                     |                                    |
| Distribution networks                | \$ 38,060                            | \$ 4,655                            | \$ 33,405                          |
| Customer contracts and relationships | 12,725                               | 3,659                               | 9,066                              |
| Completed technologies               | 6,803                                | 3,831                               | 2,972                              |
| Other                                | 1,365                                | 508                                 | 857                                |
|                                      | <b>\$ 58,953</b>                     | <b>\$ 12,653</b>                    | <b>\$ 46,300</b>                   |
| <br>                                 |                                      |                                     |                                    |
|                                      | <b>Gross<br/>Carrying<br/>Amount</b> | <b>Accumulated<br/>Amortization</b> | <b>Net<br/>Carrying<br/>Amount</b> |
| <b>December 31, 2005</b>             |                                      |                                     |                                    |
| Distribution networks                | \$ 38,060                            | \$ 2,191                            | \$ 35,869                          |
| Customer contracts and relationships | 12,186                               | 2,520                               | 9,666                              |
| Completed technologies               | 9,028                                | 5,491                               | 3,537                              |
| Other                                | 1,264                                | 287                                 | 977                                |
|                                      | <b>\$ 60,538</b>                     | <b>\$ 10,489</b>                    | <b>\$ 50,049</b>                   |

The cost and related accumulated amortization of certain fully-amortized completed technologies totaling \$2,369,000 were removed from the accounts during the quarter ended April 2, 2006. Aggregate amortization expense for the three-month and nine-month periods ended October 1, 2006 was \$1,487,000 and \$4,406,000, respectively, and \$1,418,000 and \$2,868,000 for the same periods in 2005.

Estimated amortization expense for the remainder of the current fiscal year and succeeding fiscal years is as follows (in thousands):

| <b>Year</b> | <b>Amount</b>    |
|-------------|------------------|
| 2006        | 1,493            |
| 2007        | 5,588            |
| 2008        | 5,588            |
| 2009        | 5,400            |
| 2010        | 5,271            |
| Thereafter  | 22,960           |
| <br>        |                  |
| Total       | <b>\$ 46,300</b> |





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**COGNEX CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 6: Goodwill**

The Company has two reporting units with goodwill, the Modular Vision Systems Division (MVSD) and the Surface Inspection Systems Division (SISD), which are also reportable segments.

The changes in the carrying amount of goodwill during the nine-month period ended October 1, 2006 were as follows (in thousands):

|   | MVSD      | SISD     | Consolidated |
|---|-----------|----------|--------------|
| Balance at December 31, 2005              | \$ 77,266 | \$ 2,541 | \$ 79,807    |
| Assistware business acquisition (Note 13) | 2,962     |          | 2,962        |
| Siemens contingent payment (Note 13)      | 190       |          | 190          |
| DVT purchase price adjustment (Note 13)   | (298)     |          | (298)        |
| Foreign exchange rate changes             | 135       | 180      | 315          |
| <br>                                      |           |          |              |
| Balance at October 1, 2006                | \$ 80,255 | \$ 2,721 | \$ 82,976    |

On May 20, 2006, the Company acquired Assistware Technology. The allocation of the purchase price is subject to adjustment through the second quarter of 2007.

**NOTE 7: Warranty Obligations**

The Company warrants its hardware products to be free from defects in material and workmanship for periods ranging from six months to two years from the time of sale based upon the product being purchased and the terms of the customer's contract. Estimated warranty obligations are evaluated and recorded at the time of sale based upon historical costs to fulfill warranty obligations. Provisions may also be recorded subsequent to the time of sale whenever specific events or circumstances impacting product quality become known that would not have been taken into account using historical data. Warranty obligations are included in Accrued Expenses on the Consolidated Balance Sheets.

The changes in the warranty obligation were as follows (in thousands):

|  |          |
|--|----------|
| Balance at December 31, 2005                       | \$ 1,447 |
| Provisions for warranties issued during the period | 725      |
| Fulfillment of warranty obligations                | (831)    |
| Foreign exchange rate changes                      | 64       |
| <br>   |          |
| Balance at October 1, 2006                         | \$ 1,405 |

**NOTE 8: Indemnification Provisions**

Except as limited by Massachusetts law, the by-laws of the Company require it to indemnify certain current or former directors, officers, and employees of the Company against expenses incurred by them in connection with each proceeding in which he or she is involved as a result of serving or having served in certain capacities. Indemnification is not available with respect to a proceeding as to which it has been adjudicated that the person did not act in good faith in the reasonable belief that the action was in the best interests of the Company. The maximum potential amount of future payments the Company could be required to make under these provisions is unlimited. The Company has never incurred significant costs related to these indemnification provisions. As a result, the Company believes the estimated fair value of these provisions is minimal.

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**COGNEX CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 8: Indemnification Provisions (continued)**

The Company accepts standard limited indemnification provisions in the ordinary course of business, whereby it indemnifies its customers for certain direct damages incurred in connection with third-party patent or other intellectual property infringement claims with respect to the use of the Company's products. The term of these indemnification provisions generally coincides with the customer's use of the Company's products. The maximum potential amount of future payments the Company could be required to make under these provisions is subject to fixed monetary limits.

The Company has never incurred significant costs to defend lawsuits or settle claims related to these indemnification provisions. As a result, the Company believes the estimated fair value of these provisions is minimal.

The Company also accepts limited indemnification provisions from time to time, whereby it indemnifies customers for certain direct damages incurred in connection with bodily injury and property damage arising from the installation of the Company's products. The term of these indemnification provisions generally coincides with the period of installation. The maximum potential amount of future payments the Company could be required to make under these provisions is limited and is likely recoverable under the Company's insurance policies. As a result of this coverage, and the fact that the Company has never incurred significant costs to defend lawsuits or settle claims related to these indemnification provisions, the Company believes the estimated fair value of these provisions is minimal.

**NOTE 9: Income Taxes and Standby Letters of Credit**

On March 20, 2006, the Company provided standby letters of credit totaling 3,359,825,000 Yen (or approximately \$28,444,000 based upon the exchange rate at October 1, 2006) to taxing authorities in Japan that are collateralized by investments on the Consolidated Balance Sheet. The Tokyo Regional Taxation Bureau (TRTB) asserted that Cognex Corporation had a permanent establishment in Japan that would require certain income, previously reported on U.S. tax returns for the years ended December 31, 1997 through December 31, 2001, to be subject instead to taxation in Japan. In September 2003, the Company filed a request with the Internal Revenue Service Tax Treaty Division for competent authority assistance.

During the three-month period ended October 1, 2006, the Company reached an agreement with the TRTB through the competent authority proceedings. The agreement resulted in an adjustment of the intercompany transfer price between the US parent and its Japanese subsidiary. The resulting additional tax to be paid to the TRTB, net of refunds due from US tax authorities, resulted in increased tax expense of \$1,058,000 during the quarter.

During the three-month period ended October 1, 2006, the Company also recorded a \$1,220,000 reduction in tax expense resulting from the expiration of the statute of limitations on an open tax year, and a \$405,000 reduction resulting from the true-up of the tax provision recorded in 2005 as compared to the actual tax returns as filed. The three-month period ended July 2, 2006 included a reduction of tax expense of \$869,000 from the settlement of a multi-year state tax audit during the quarter.

**NOTE 10: Stock-Based Compensation Expense**

In December 2004, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standard (SFAS) No. 123R, Share-Based Payment, which is a revision of SFAS No. 123, Accounting for Stock-Based Compensation. SFAS No. 123R requires companies to recognize compensation expense for all share-based payments to employees at fair value. Recognizing compensation expense using the intrinsic value based method described in Accounting Principles Board (APB) Opinion No. 25, Accounting for Stock Issued to Employees and disclosing the pro-forma impact of using the fair value based method described in SFAS No. 123 is no longer an alternative.

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**COGNEX CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 10: Stock-Based Compensation Expense (continued)**

SFAS No. 123R was adopted by the Company on January 1, 2006 using the modified prospective method in which compensation expense is recognized beginning on the effective date. Under this transition method, compensation expense recognized for the nine-month period ended October 1, 2006 includes: (1) compensation expense for all share-based payments granted prior to but not yet vested as of December 31, 2005, based on the grant-date fair value estimated under SFAS No. 123, and (2) compensation expense for all share-based payments granted subsequent to December 31, 2005, based on the grant-date fair value estimated under SFAS No. 123R. In accordance with the modified prospective method, the Company's results of operations and financial position have not been restated.

The Company's share-based payments that result in compensation expense consist solely of stock option grants. At October 1, 2006, the Company had 10,827,520 shares available for grant under three stock option plans: the 1998 Stock Incentive Plan, 3,323,520; the 1998 Non-Employee Director Stock Option Plan, 4,000; and the 2001 General Stock Option Plan, 7,500,000. Each of these plans expire ten years from the date the plan was approved. The Company has not granted any stock options from the 2001 General Stock Option Plan.

On April 21, 1998, the shareholders approved the 1998 Stock Incentive Plan, under which the Company initially was able to grant stock options and stock awards to purchase up to 1,700,000 shares of common stock. Effective January 1, 1999 and each January 1<sup>st</sup> thereafter during the term of the 1998 Stock Incentive Plan, the number of shares of common stock available for grants of stock options and stock awards is increased automatically by an amount equal to 4.5% of the total number of issued shares of common stock as of the close of business on December 31<sup>st</sup> of the preceding year.

Stock options are generally granted with an exercise price equal to the market value of the Company's common stock at the grant date, generally vest over four years based on continuous service, and generally expire ten years from the grant date.

A summary of the Company's stock option activity for the nine-month period ended October 1, 2006 was as follows (shares and values in thousands):

|                                  | Shares | Weighted-<br>Average<br>Exercise<br>Price | Weighted-<br>Average<br>Remaining<br>Contractual<br>Term | Aggregate<br>Intrinsic<br>Value |
|----------------------------------|--------|---|--|---------------------------------|
| Outstanding at December 31, 2005 | 10,675 | \$ 25.36                                  |  |                                 |
| Granted                          | 1,657  | 28.78                                     |  |                                 |
| Exercised                        | (437)  | 20.67                                     |  |                                 |
| Forfeited or Expired             | (432)  | 29.15                                     |  |                                 |
| Outstanding at October 1, 2006   | 11,463 | \$ 25.89                                  | 6.75   | \$ 24,769                       |
| Exercisable at October 1, 2006   | 6,943  | \$ 25.34                                  | 5.52   | \$ 21,383                       |

Historically, the majority of the Company's stock options have been granted during the first quarter of each year to reward existing employees for their performance. In addition, the Company grants stock options throughout the year for new employees and promotions.

The fair values of stock options granted after January 1, 2006 were estimated on the grant date using a binomial lattice model with the assistance of an outside valuation advisor. The fair values of options granted prior to January 1, 2006 were estimated using the Black-Scholes option pricing model for footnote disclosure under SFAS No. 123. The Company believes that a binomial lattice model results in a better estimate of fair value because it identifies patterns of exercises based on triggering events, tying the results to possible future events instead of a single path of actual

historical events.

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**COGNEX CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 10: Stock-Based Compensation Expense (continued)**

The fair values of stock options granted in each period presented were estimated using the following weighted-average assumptions:

|                          | <b>Three Months Ended</b> |                           | <b>Nine Months Ended</b>  |                           |
|--------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
|                          | October 1,<br><b>2006</b> | October 2,<br><b>2005</b> | October 1,<br><b>2006</b> | October 2,<br><b>2005</b> |
| Risk-free rate           | 4.9%                      | 4.0%                      | 4.6%                      | 3.4%                      |
| Expected dividend yield  | 1.25%                     | 1.08%                     | 1.11%                     | 1.27%                     |
| Expected volatility      | 46%                       | 35%                       | 45%                       | 35%                       |
| Expected term (in years) | 5.0                       | 2.9                       | 4.1                       | 2.8                       |

**Risk-free rate**

The risk-free rate was based on a treasury instrument whose term was consistent with the contractual term of the option for 2006 grants, and the expected term of the option for 2005 grants.

**Expected dividend yield**

The current dividend yield is calculated by annualizing the cash dividend declared by the Company's Board of Directors for the current quarter and dividing that result by the closing stock price on the grant date. Although dividends are declared at the discretion of the Company's Board of Directors, for this purpose, the Company anticipates continuing to pay a quarterly dividend that approximates the current dividend yield.

**Expected volatility**

The expected volatility for 2006 grants was based on a combination of historical volatility of the Company's common stock over the contractual term of the option and implied volatility for traded options of the Company's stock. The expected volatility for 2005 grants was based on the historical volatility of the Company's common stock over the expected term of the option.

**Expected term**

The expected term for 2006 grants was derived from the binomial lattice model from the impact of events that trigger exercises over time. The expected term for 2005 grants, which is an input to the Black-Scholes model, was based on historical option exercise behavior.

The weighted-average grant-date fair value of stock options granted during the nine-month periods ended October 1, 2006 and October 2, 2005 was \$11.03 and \$5.98, respectively. The Company recognizes compensation expense using the graded attribution method, in which expense is recognized on a straight-line basis over the service period for each separately vesting portion of the stock option as if the option was, in substance, multiple awards.

The amount of compensation expense recognized at the end of the vesting period is based on the number of stock options for which the requisite service has been completed. No compensation expense is recognized for options that are forfeited for which the employee does not render the requisite service. The term "forfeitures" is distinct from "expirations" and represents only the unvested portion of the surrendered option. The Company currently expects that approximately 62% of its stock options will actually vest, and therefore, has applied a weighted-average annual forfeiture rate of 11% to all unvested options. This rate will be revised, if necessary, in subsequent periods if actual forfeitures differ from this estimate. Ultimately, compensation expense will only be recognized over the vesting period for those options that actually vest. Prior to January 1, 2006, the Company accounted for actual forfeitures as they occur for footnote disclosure under SFAS No. 123.

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**COGNEX CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 10: Stock-Based Compensation Expense (continued)**

The total stock-based compensation expense and the related income tax benefit recognized for the nine-month period ended October 1, 2006 was \$9,936,000 and \$3,491,000, respectively. The total stock-based compensation expense and the related income tax benefit recognized for the three-month period ended October 1, 2006 was \$3,475,000 and \$1,222,000, respectively. No compensation expense was capitalized at October 1, 2006. Prior to January 1, 2006, the Company recognized compensation expense using the intrinsic value based method described in APB Opinion No. 25, and accordingly, no compensation expense was recorded since stock options were granted with an exercise price equal to the market value of the Company's common stock at the grant date. The total intrinsic value of stock options exercised for the nine-month periods ended October 1, 2006 and October 2, 2005 was \$3,410,000 and \$13,289,000, respectively.

At October 1, 2006, total unrecognized compensation expense related to non-vested stock options was \$14,622,000, which is expected to be recognized over a weighted-average period of 1.3 years.

The following table details the effect on net income and net income per share had stock-based compensation expense been recorded against income for the three-month and nine-month periods ended October 2, 2005 using the fair value based method described in SFAS No. 123. The reported and pro-forma net income and net income per share for the three-month and nine-month periods ended October 1, 2006 are the same since stock-based compensation expense was recorded under the provisions of SFAS No. 123R.

|   | <b>Three<br/>Months<br/>Ended<br/>October 2,<br/>2005</b> | <b>Nine<br/>Months<br/>Ended<br/>October 2,<br/>2005</b> |
|---|---|--|
| Net income, as reported   | \$ 10,858   | \$ 23,952  |
| Less: Total stock-based compensation expense determined under fair value based method, net of tax | (2,360)   | (7,040)  |
| Net income, pro forma   | 8,498   | 16,912   |
| Basic net income per share, as reported   | \$ 0.23   | \$ 0.51  |
| Basic net income per share, pro forma   | \$ 0.18   | \$ 0.36  |
| Diluted net income per share, as reported   | \$ 0.22   | \$ 0.50  |
| Diluted net income per share, pro forma   | \$ 0.18   | \$ 0.35  |

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**COGNEX CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 11: Net Income Per Share**

Net income per share was calculated as follows (in thousands, except per share amounts) :

|  | <b>Three Months Ended</b> |                | <b>Nine Months Ended</b> |                |
|--|---------------------------|----------------|--------------------------|----------------|
|  | <b>October</b>            | <b>October</b> | <b>October</b>           | <b>October</b> |
|  | <b>1,</b>                 | <b>2,</b>      | <b>1,</b>                | <b>2,</b>      |
|  | <b>2006</b>               | <b>2005</b>    | <b>2006</b>              | <b>2005</b>    |
| Net income   | \$ 10,116                 | \$ 10,858      | \$ 30,350                | \$ 23,952      |
| Basic:   |                           |                |                          |                |
| Weighted-average common shares outstanding                       | 44,825                    | 46,931         | 45,905                   | 46,536         |
| Net income per common share                                      | \$ 0.23                   | \$ 0.23        | \$ 0.66                  | \$ 0.51        |
| Diluted:   |                           |                |                          |                |
| Weighted-average common shares outstanding                       | 44,825                    | 46,931         | 45,905                   | 46,536         |
| Effect of dilutive stock options                                 | 857                       | 1,538          | 1,181                    | 1,167          |
| Weighted-average common and common-equivalent shares outstanding | 45,682                    | 48,469         | 47,086                   | 47,703         |
| Net income per common and common-equivalent share                | \$ 0.22                   | \$ 0.22        | \$ 0.64                  | \$ 0.50        |

Stock options to purchase 7,763,085 and 5,521,344 shares of common stock were outstanding during the three-month and nine-month periods ended October 1, 2006, respectively, and 1,586,491 and 4,151,139 for the same periods in 2005, but were not included in the calculation of diluted net income per common share because they were anti-dilutive.

**NOTE 12: Segment Information**

The Company has two reportable segments: the Modular Vision Systems Division (MVSD) and the Surface Inspections Systems Division (SISD). MVSD designs, develops, manufactures, and markets modular vision systems that are used to control the manufacturing of discrete items by locating, identifying, inspecting, and measuring them during the manufacturing process. SISD designs, develops, manufactures, and markets surface inspection vision systems that are used to inspect surfaces of materials that are processed in a continuous fashion to ensure there are no flaws or defects in the surfaces. Segments are determined based upon the way that management organizes its business for making operating decisions and assessing performance. The Company evaluates segment performance based upon income or loss from operations, excluding unusual items and stock-based compensation expense.



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**COGNEX CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 12: Segment Information (continued)**

The following table summarizes information about the Company's segments (in thousands):

|   | MVSD      | SISD     | Reconciling<br>Items | Consolidated |
|---|-----------|----------|----------------------|--------------|
| <b>Three Months Ended<br/>October 1, 2006</b> |           |          |                      |              |
| Product revenue                               | \$ 48,216 | \$ 4,033 | \$                   | \$ 52,249    |
| Service revenue                               | 3,087     | 2,669    |                      | 5,756        |
| Operating income                              | 16,151    | 720      | (5,724)              | 11,147       |

**Nine Months Ended  
October 1, 2006**

|                  |            |           |          |            |
|------------------|------------|-----------|----------|------------|
| Product revenue  | \$ 148,564 | \$ 14,686 | \$       | \$ 163,250 |
| Service revenue  | 9,300      | 7,569     |          | 16,869     |
| Operating income | 50,043     | 2,531     | (18,171) | 34,403     |

|   | MVSD      | SISD     | Reconciling<br>Items | Consolidated |
|---|-----------|----------|----------------------|--------------|
| <b>Three Months Ended<br/>October 2, 2005</b> |           |          |                      |              |
| Product revenue                               | \$ 45,770 | \$ 6,864 | \$                   | \$ 52,634    |
| Service revenue                               | 3,033     | 2,589    |                      | 5,622        |
| Operating income                              | 14,124    | 1,902    | (2,100)              | 13,926       |

**Nine Months Ended  
October 2, 2005**

|                  |            |           |         |            |
|------------------|------------|-----------|---------|------------|
| Product revenue  | \$ 120,363 | \$ 18,325 | \$      | \$ 138,688 |
| Service revenue  | 10,063     | 7,306     |         | 17,369     |
| Operating income | 31,565     | 4,015     | (6,210) | 29,370     |

Reconciling items consist of stock-based compensation expense and unallocated corporate expenses, which primarily include corporate headquarters costs and professional fees. For the nine-month period ended October 1, 2006, corporate expenses also included costs associated with the Company's 25<sup>th</sup> Anniversary party. Asset information by segment is not produced internally for use by the chief operating decision maker, and therefore, is not presented. Asset information is not provided because the cash and investments are commingled and the divisions share assets and resources in a number of locations around the world.

**NOTE 13: Acquisitions**Assistware Technology

On May 20, 2006, the Company acquired all of the outstanding shares of Assistware Technology, a privately-held developer of Lane Departure Warning Systems for \$2,998,000 in cash paid at closing, with the potential for an additional cash payment of up to \$2,000,000 depending upon the achievement of certain performance criteria. The \$2,998,000 initial purchase price consisted of \$2,848,000 in cash consideration and \$150,000 in transaction costs. The acquisition was accounted for under the purchase method of accounting. Accordingly, Assistware's results of

operations have been included in the Company's consolidated results of operations since the date of acquisition. The historical results of operations of the acquired business were not material compared to the consolidated results of operations of the Company, and therefore, pro forma results are not presented.

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**COGNEX CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 13: Acquisitions (continued)**

With the acquisition of Assistware, the Company has entered the emerging market for machine vision systems in vehicles. These highly-specialized sensors are installed in vehicles, ranging from long-haul trucks to passenger cars, where they provide driver assistance by constantly analyzing the vehicle's external environment and warning the driver of potentially dangerous situations. Assistware's Lane Departure Warning System uses machine vision technology to watch the road ahead and alert drivers if they unintentionally leave their lane or if their driving pattern becomes erratic.

The Company adjusted the purchase price allocation during the third quarter of 2006, which resulted in a \$33,000 increase in accounts receivable, a \$10,000 decrease in goodwill, and a \$23,000 increase in accrued expenses. The purchase price was allocated as follows (in thousands):

|   | Estimated<br>Fair<br>Value | Weighted-Average<br>Amortization<br>Period<br>(in years) |
|---|----------------------------|--|
| Accounts receivable                       | \$ 58                      |  |
| Inventories                               | 29                         |  |
| Prepaid expenses and other current assets | 320                        |  |
| Property, plant, and equipment            | 32                         |  |
| Intangible assets                         |                            |  |
| Customer contract                         | 140                        | 3.5  |
| Customer relationships                    | 100                        | 9  |
| Completed technologies                    | 100                        | 5  |
| Goodwill                                  | 2,962                      |  |
| <br>Total assets acquired                 | <br>3,741                  |  |
| <br>Accounts payable                      | <br>280                    |  |
| Accrued expenses                          | 463                        |  |
| <br>Total liabilities assumed             | <br>743                    |  |
| <br>Total purchase price                  | <br>\$ 2,998               |  |

The contingent payments will be recorded as additional purchase price and allocated to goodwill when and if paid. The goodwill is assigned to the MVSD segment. None of the acquired intangible assets, including goodwill, are deductible for tax purposes. The Company obtained third-party valuations of the acquired intangible assets. The allocation of the purchase price is subject to adjustment through the second quarter of 2007.

DVT Corporation

On May 9, 2005, the Company acquired all of the outstanding shares of DVT Corporation, a provider of low-cost, easy-to-use vision sensors, for approximately \$111,607,000, net of \$4,702,000 cash acquired. The purchase price consisted of \$110,346,000 in cash paid at closing (net of acquired cash) and \$1,261,000 in transaction costs.

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**COGNEX CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 13: Acquisitions (continued)**

The Company adjusted the purchase price allocation during the second quarter of 2006, which resulted in a \$281,000 increase in prepaid expenses and other current assets, a \$9,000 increase in other assets, a \$298,000 decrease in goodwill, and an \$8,000 decrease in accrued expenses. The final purchase price was allocated as follows (in thousands):

|  | Estimated<br>Fair<br>Value | Weighted-Average<br>Amortization<br>Period<br>(in years) |
|--|----------------------------|--|
| Accounts receivable                                    | \$ 5,785                   |  |
| Inventories  | 1,995                      |  |
| Prepaid expenses and other current assets              | 5,531                      |  |
| Property, plant, and equipment                         | 766                        |  |
| Other assets   | 66                         |  |
| Intangible assets                                      |                            |  |
| Distribution networks                                  | 38,060                     | 11.6   |
| Customer relationships                                 | 4,740                      | 12   |
| Completed technologies                                 | 3,680                      | 6  |
| Trade names, trademarks, and non-competition agreement | 1,110                      | 4  |
| Goodwill   | 73,180                     |  |
| <br>Total assets acquired                              | <br>134,913                |  |
| <br>Accounts payable                                   | <br>1,388                  |  |
| Accrued expenses                                       | 6,102                      |  |
| Net deferred tax liabilities                           | 15,816                     |  |
| <br>Total liabilities assumed                          | <br>23,306                 |  |
| <br>Total purchase price                               | <br>\$ 111,607             |  |

**Siemens Dematic AG Wafer Identification Business**

On March 31, 2003, the Company acquired the wafer identification business of Siemens Dematic AG for 7,000,000 Euros in cash (or approximately \$7,630,000) paid at closing, with the potential for an additional cash payment of up to 1,700,000 Euros (or approximately \$2,013,000) depending upon the achievement of certain performance criteria. During the second quarter of 2006, the Company determined that a portion of this contingent payment had been earned and made a payment of 149,000 Euros (or approximately \$190,000) that was allocated to goodwill.

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**NOTE 14: Dividends**

On July 27, 2006, the Company's Board of Directors declared a cash dividend of \$0.085 per share. The dividend was paid on August 23, 2006 to all shareholders of record at the close of business on August 11, 2006.

**NOTE 15: Subsequent Events**

On October 26, 2006, the Company's Board of Directors declared a cash dividend of \$0.085 per share. The dividend is payable on November 24, 2006 to all shareholders of record at the close of business on November 10, 2006. Future dividends will be declared at the discretion of the Board of Directors and will depend upon such factors as the Board of Directors deems relevant.

**ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**FORWARD-LOOKING STATEMENTS**

Certain statements made in this report, as well as oral statements made by the Company from time to time, constitute forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Readers can identify these forward-looking statements by the Company's use of the words expects, anticipates, estimates, believes, projects, intends, p may, shall, and similar words and other statements of a similar sense. These statements are based upon the Company's current estimates and expectations as to prospective events and circumstances, which may or may not be in the Company's control and as to which there can be no firm assurances given. These forward-looking statements involve known and unknown risks and uncertainties that could cause actual results to differ materially from those projected. Such risks and uncertainties include: (1) global economic conditions that impact the capital spending trends of manufacturers in a variety of industries; (2) the cyclical nature of the semiconductor and electronics industries; (3) the inability to achieve significant international revenue; (4) fluctuations in foreign exchange rates; (5) the loss of, or a significant curtailment of purchases by, any one or more principal customers; (6) the reliance upon certain sole-source suppliers to manufacture and deliver critical components for the Company's products; (7) the inability to attract and retain skilled employees; (8) the inability to design and manufacture high-quality products; (9) inaccurate forecasts of customer demand; (10) the technological obsolescence of current products and the inability to develop new products; (11) the inability to protect the Company's proprietary technology and intellectual property; (12) the Company's involvement in time-consuming and costly litigation; (13) the impact of competitive pressures; (14) the challenges in integrating acquired businesses; and (15) the inability to achieve expected results from acquisitions. The foregoing list should not be construed as exhaustive and the Company encourages readers to refer to the detailed discussion of risk factors included in Part I Item 1A of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2005. The

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Company cautions readers not to place undue reliance upon any such forward-looking statements, which speak only as of the date made. The Company disclaims any obligation to subsequently revise forward-looking statements to reflect the occurrence of anticipated or unanticipated events or circumstances after the date such statements are made.

**Executive Overview**

Cognex Corporation designs, develops, manufactures, and markets machine vision systems, or computers that can see, which are used to automate a wide range of manufacturing processes where vision is required. The Company's Modular Vision Systems Division (MVSD) specializes in machine vision systems that are used to automate the manufacture of discrete items, while the Company's Surface Inspection Systems Division (SISD) specializes in machine vision systems that are used to inspect the surfaces of materials processed in a continuous fashion.

In addition to product revenue derived from the sale of machine vision systems, the Company also generates revenue by providing maintenance and support, education, consulting, and installation services to its customers. The Company's customers can be classified into three categories: semiconductor and electronics capital equipment manufacturers, discrete factory automation, and surface inspection customers. Semiconductor and electronics capital equipment manufacturers purchase Cognex machine vision systems and integrate them into the capital equipment that they manufacture and then sell to their customers in the semiconductor and electronics industries that either make computer chips or make printed circuit boards containing computer chips. Although the Company sells to original equipment manufacturers (OEMs) in a number of industries, these semiconductor and electronics OEMs have historically been large consumers of the Company's products. Discrete manufacturers in the factory automation area include a wide array of manufacturers who use machine vision for applications in a variety of industries, including the automotive, consumer electronics, food and beverage, healthcare, and pharmaceutical industries. The majority of these customers are end users who purchase Cognex machine vision systems and install them directly on their production lines. The last category, surface inspection customers, includes manufacturers of materials processed in a continuous fashion, such as paper and metals.

On May 20, 2006, the Company acquired all of the outstanding shares of Assistware Technology, a privately-held developer of Lane Departure Warning Systems for \$2,998,000 in cash paid at closing, with the potential for an additional cash payment of up to \$2,000,000 depending upon the achievement of certain performance criteria. Assistware's results of operations for the period since the date of acquisition, as well as the amortization of acquired intangible assets, were not material to the Company's consolidated results of operations.

With the acquisition of Assistware, the Company has entered the emerging market for machine vision systems in vehicles. These highly-specialized sensors are installed in vehicles, ranging from long-haul trucks to passenger cars, where they provide driver assistance by constantly analyzing the vehicle's external environment and warning the driver of potentially dangerous situations. Assistware's Lane Departure Warning System uses machine vision technology to watch the road ahead and alert drivers if they unintentionally leave their lane or if their driving pattern becomes erratic. The Company believes that entering this new market for machine vision systems is an important strategic move as the Company seeks to diversify into areas outside of the factory floor.

**Stock-Based Compensation Expense**

In December 2004, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standard (SFAS) No. 123R, Share-Based Payment, which is a revision of SFAS No. 123, Accounting for Stock-Based Compensation. SFAS No. 123R requires companies to recognize compensation expense for all share-based payments to employees at fair value.

SFAS No. 123R was adopted by the Company on January 1, 2006 using the modified prospective method in which compensation expense is recognized beginning on the effective date. Under this transition method, compensation expense recognized for the nine-month period ended October 1, 2006 includes: (1) compensation expense for all share-based payments granted prior to but not yet vested as

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of December 31, 2005, based on the grant-date fair value estimated under SFAS No. 123, and (2) compensation expense for all share-based payments granted subsequent to December 31, 2005, based on the grant-date fair value estimated under SFAS No. 123R. In accordance with the modified prospective method, the Company's results of operations and financial position have not been restated.

The fair values of stock options granted after January 1, 2006 were estimated on the grant date using a binomial lattice model with the assistance of an outside valuation advisor. The fair values of options granted prior to January 1, 2006 were estimated using the Black-Scholes option pricing model for footnote disclosure under SFAS No. 123. The Company believes that a binomial lattice model results in a better estimate of fair value because it identifies patterns of exercises based on triggering events, tying the results to possible future events instead of a single path of actual historical events. Readers should refer to Note 10: Stock-Based Compensation Expense to the Consolidated Financial Statements for a detailed description of the valuation assumptions.

The total stock-based compensation expense and the related income tax benefit recognized for the nine-month period ended October 1, 2006 was \$9,936,000 and \$3,491,000, respectively. The total stock-based compensation expense and the related income tax benefit recognized for the three-month period ended October 1, 2006 was \$3,475,000 and \$1,222,000, respectively. No compensation expense was capitalized at October 1, 2006. Prior to January 1, 2006, the Company recognized compensation expense using the intrinsic value based method described in APB Opinion No. 25, and accordingly, no compensation expense was recorded since stock options were granted with an exercise price equal to the market value of the Company's common stock at the grant date.

At October 1, 2006, total unrecognized compensation expense related to non-vested stock options was \$14,622,000, which is expected to be recognized over a weighted-average period of 1.3 years.

**Results of Operations***Revenue*

Revenue for the three-month and nine-month periods ended October 1, 2006 totaled \$58,005,000 and \$180,119,000, respectively, compared to \$58,256,000 and \$156,057,000 for the same periods in 2005, representing relatively flat revenue for the three-month period and a 15% increase for the nine-month period. Revenue for the three-month period remained essentially flat with the prior year, as a higher volume of modular vision systems sold to customers in the semiconductor and electronics capital equipment market was offset by a lower volume of surface inspection sales. Sales to customers who make capital equipment for the semiconductor and electronics industries increased by \$2,729,000, or 17%, from the prior year for the three-month period, and sales to surface inspection customers declined by \$2,751,000, or 29%, for the same period. Revenue for the nine-month period increased over the prior year primarily due to a higher volume of modular vision systems sold to customers in the semiconductor and electronics capital equipment market, and to a lesser extent, the discrete factory automation market. In May 2005, the Company acquired DVT Corporation, and as a result, expanded its worldwide distribution network and product offering to the discrete factory automation market. Sales of acquired DVT products contributed to the increase in factory automation revenue. Sales to customers who make capital equipment for the semiconductor and electronics industries increased by \$16,653,000, or 40%, for the nine-month period, while sales to discrete manufacturing customers in the factory automation area increased by \$10,785,000, or 12%, for the same period. Sales to surface inspection customers declined by \$3,376,000, or 13%, from the prior year for the nine-month period. Despite the increase in sales to semiconductor and capital equipment manufacturers from the prior year, revenue from customers outside of this sector continued to account for the majority of the Company's revenue, representing 68% of total revenue for the three-month and nine-month periods in 2006, respectively, compared to 73% and 74% for the same periods in 2005.

Product revenue for the three-month and nine-month periods ended October 1, 2006 totaled \$52,249,000 and \$163,250,000, respectively, compared to \$52,634,000 and \$138,688,000 for the same periods in

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2005, representing relatively flat revenue for the three-month period and an 18% increase for the nine-month period. The increase in product revenue for the nine-month period was primarily due to higher revenues from semiconductor and electronics capital equipment manufacturers, as well as discrete factory automation customers. Service revenue, which is derived from the sale of maintenance and support, education, consulting, and installation services, totaled \$5,756,000 and \$16,869,000 for the three-month and nine-month periods ended October 1, 2006, respectively, compared to \$5,622,000 and \$17,369,000 for the same periods in 2005, representing relatively flat revenue for the three-month and nine-month periods. Service revenue represented 10% and 9% of total revenue for the three-month and nine-month periods in 2006, respectively, compared to 10% and 11% for the same periods in 2005.

MVSD revenue for the three-month and nine-month periods ended October 1, 2006 totaled \$51,303,000 and \$157,864,000, respectively, compared to \$48,803,000 and \$130,426,000 for the same periods in 2005, representing a 5% increase for the three-month period and a 21% increase for the nine-month period. The increase in MVSD revenue for both periods was primarily due to higher revenues from the semiconductor and electronics capital equipment market. Higher revenues from the discrete factory automation market, as a result of the DVT acquisition, also contributed to the increase for the nine-month period. SISD revenue was down from the prior year, amounting to \$6,702,000 and \$22,255,000 for the three-month and nine-month periods ended October 1, 2006, respectively, compared to \$9,453,000 and \$25,631,000 for the same periods in 2005, representing a 29% decrease for the three-month period and a 13% decrease for the nine-month period. The decrease for both periods is attributed to the delay of projects by customers, due to a slowing manufacturing economy, as well as mergers in the metals industry. SISD revenue decreased as a percentage of total revenue to 12% for the three-month and nine-month periods in 2006, compared to 16% for both periods in 2005.

*Gross Margin*

Gross margin as a percentage of revenue was 73% for the three-month and nine-month periods ended October 1, 2006, compared to 73% and 71% for the same periods in 2005. The consistency in the gross margin percentage for the three-month period was primarily due to revenue remaining relatively flat. The increase in gross margin for the nine-month period was due principally to the impact of the higher sales volume, as well as a shift in mix to modular vision systems, which have higher margins than the sale of surface inspection systems and services. Stock-based compensation expense recorded to cost of revenue was \$413,000 and \$1,194,000 for the three-month and nine-month periods ended October 1, 2006, respectively, which had a relatively small impact on the total gross margin percentage. Product gross margin as a percentage of revenue was 77% for both the three-month and nine-month periods ended October 1, 2006, compared to 77% and 75% for the same periods in 2005. The increase in product margin for the nine-month period was due principally to the impact of the higher sales volume, as well as a shift in mix to higher-margin modular vision systems. Service gross margin as a percentage of revenue was 41% and 37% for the three-month and nine-month periods ended October 1, 2006, respectively, compared to 31% and 38% for the same periods in 2005. A reduction in service personnel due to the elimination of redundancies had a favorable impact on the service margin from the prior year. This was offset, however, by the inclusion of stock-based compensation expense in 2006.

MVSD gross margin as a percentage of revenue was 77% for the three-month and nine-month periods ended October 1, 2006, compared to 78% and 75% for the same periods in 2005. The increase in MVSD margin for the nine-month period was primarily due to the impact of the higher sales volume, as well as a shift in mix to higher-margin product revenue. SISD gross margin as a percentage of revenue was 48% and 47% for the three-month and nine-month periods ended October 1, 2006, respectively, compared to 49% for the same periods in 2005.

*Operating Expenses*

Research, development, and engineering expenses (R,D&E) for the three-month and nine-month periods ended October 1, 2006 were \$7,997,000 and \$24,496,000, respectively, compared to \$7,224,000 and \$20,724,000 for the same periods in 2005, representing an 11% increase for the three-month period and 18% increase for the nine-month period. MVSD R,D&E expenses increased \$787,000, or 12%, and \$3,478,000, or 19%, for the three-month and nine-month periods ended October 1, 2006, respectively.





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The increase for the three-month period was primarily due to \$873,000 of stock-based compensation expense, offset by lower company bonus accruals. The nine-month increase was due principally to \$2,473,000 of stock-based compensation expense, additional engineering personnel resulting from the acquisition of DVT Corporation in May 2005, and an increase in outside service costs related to patent activity and new product initiatives. SISD R,D&E expenses decreased \$14,000, or 2%, for the three-month period, despite \$68,000 of stock-based compensation expense, and increased \$294,000, or 14%, for the nine-month period, of which \$198,000 represented stock-based compensation expense.

R,D&E expenses as a percentage of revenue were 14% for the three-month and nine-month periods ended October 1, 2006, and 12% and 13% for the same periods in 2005. The Company believes that a continued commitment to R,D&E activities is essential in order to maintain product leadership with our existing products and to provide innovative new product offerings, and therefore, we expect to continue to make significant R,D&E investments in the future.

Although the Company targets its R,D&E spending to be between 10% and 15% of revenue, this percentage is impacted by revenue cyclicality. At any point in time, the Company has numerous research and development projects underway, and the Company believes that none of these projects is material on an individual basis.

Selling, general, and administrative (S,G&A) expenses for the three-month and nine-month periods ended October 1, 2006 were \$23,414,000 and \$72,470,000, respectively, compared to \$21,351,000 and \$60,353,000 for the same periods in 2005, representing an 10% increase for the three-month period and a 20% increase for the nine-month period. MVSD S,G&A expenses increased \$1,220,000, or 7%, and \$8,340,000, or 17%, for the three-month and nine-month periods ended October 1, 2006, respectively. The increase for the three-month period was primarily due to \$1,381,000 of stock-based compensation expense, as well as additional personnel to support the Company's distribution network, offset by lower company bonus accruals and marketing expenses, which are typically lower in the summer months. The nine-month increase was due principally to \$3,877,000 of stock-based compensation expense, as well as investments in sales and marketing in the discrete factory automation market, including the acquisition of DVT Corporation in May 2005. This acquisition resulted in additional sales and marketing expenses related to managing a worldwide distribution network, as well as additional amortization expense of \$1,259,000 for the nine-month period, related to acquired intangible assets. SISD S,G&A expenses increased \$176,000, or 9%, and \$231,000, or 4%, for the three-month and nine-month periods ended October 1, 2006, respectively. The increase in expenses for both periods was due principally to stock-based compensation expense of \$221,000 and \$672,000 recorded in the three-month and nine-month periods ended October 1, 2006, respectively, offset by lower compensation expenses, including commissions.

Corporate expenses that are not allocated to a division for the three-month and nine-month periods ended October 1, 2006 were \$2,767,000 and \$9,756,000, respectively, compared to \$2,100,000 and \$6,210,000 for the same periods in 2005. Stock-based compensation expense represented \$518,000 of the increase for the three-month period, with the remaining increase of \$149,000 primarily due to professional fees, partially offset by lower company bonus accruals. Stock-based compensation expense represented \$1,521,000 of the increase for the nine-month period, with the remaining increase of \$2,025,000 due principally to costs associated with the Company's 25<sup>th</sup> Anniversary party held in January 2006, as well as higher professional fees.

*Nonoperating Income*

Investment and other income for the three-month and nine-month periods ended October 1, 2006 totaled \$1,518,000 and \$4,856,000, respectively, compared to \$1,156,000 and \$3,599,000 for the same periods in 2005, representing a 31% increase in the three-month period and a 35% increase in the nine-month period. Although the average invested balance declined in the past year due to net cash outlays related primarily to the Company's stock repurchase program, investment and other income increased over the prior year because the Company earned higher yields on its portfolio of debt securities.

During the three-month and nine-month periods ended October 1, 2006, the Company recorded foreign currency losses of \$282,000 and \$707,000, respectively, compared to losses of \$410,000 and \$602,000 for the same periods in 2005. The losses during the three-month period ended October 1, 2006 were primarily due to the revaluation and settlement of intercompany balances that are reported in one



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currency and collected or paid in another, whereas the losses during the nine-month period were primarily due to the revaluation of cash balances on the Company's subsidiaries' books that are denominated in a currency other than the subsidiaries' functional currency. The losses during both periods in 2005 were primarily due to the revaluation and settlement of intercompany balances that are reported in one currency and collected or paid in another.

*Income Taxes*

The Company's effective tax rate for the three-month and nine-month periods ended October 1, 2006 was 18% and 21%, respectively, compared to 26% for both periods in 2005. The third quarter of 2006 included the settlement of a long-standing tax audit in Japan that required an increase to tax expense of \$1,058,000, offset by a reduction of tax expense due to the expiration of the statute of limitations of \$1,220,000 and the final true-up of the prior year's tax accrual of \$405,000. The second quarter of 2006 included a reduction of tax expense of \$869,000 from the settlement of a multi-year state tax audit during the quarter.

The Company's effective tax rate decreased by eight percentage points and five percentage points for the three-month and nine-month periods ended October 1, 2006, respectively, of which five percentage points represented one-time tax adjustments for the three-month period, and four percentage points for the nine-month period ended October 1, 2006. The remaining decrease of three percentage points for the three-month period and one percentage point for the nine-month period was due to more of the Company's profits being earned in lower tax jurisdictions.

**Liquidity and Capital Resources**

The Company has historically been able to generate positive cash flow from operations, which has funded the Company's operating activities and other cash requirements and has resulted in an accumulated cash, cash equivalent, and investment balance of \$266,961,000 at October 1, 2006, representing 57% of shareholders' equity. The Company has established guidelines relative to credit ratings, diversification, and maturities of its investments that maintain liquidity.

The Company's cash requirements during the nine-month period ended October 1, 2006 were met with existing cash, cash equivalent, and investment balances, as well as positive cash flow from operations. Cash requirements primarily consisted of operating activities and the Company's dividend and stock repurchase programs. Capital expenditures during the nine-month period ended October 1, 2006 totaled \$3,231,000 and consisted primarily of expenditures for computer hardware.

On June 30, 2000, Cognex Corporation became a Limited Partner in Venrock Associates III, L.P. (Venrock), a venture capital fund. A director of the Company is a Managing General Partner of Venrock Associates. The Company has committed to a total investment in the limited partnership of up to \$22,500,000 through December 31, 2010. As of October 1, 2006, the Company had contributed \$18,463,000 to the partnership, including \$1,013,000 during the nine-month period ended October 1, 2006. The remaining commitment of \$4,037,000 can be called by Venrock in any period through 2010.

On December 12, 2000, the Company's Board of Directors authorized the repurchase of up to \$100,000,000 of the Company's Common Stock. During the six-month period ended July 2, 2006, the Company repurchased 2,260,941 shares at a cost of \$61,883,000, which completed the Company's repurchases under this program. On July 27, 2006, the Company's Board of Directors authorized a new program for the repurchase of up to \$100,000,000 of the Company's Common Stock in open market transactions. During the three-month period ended October 1, 2006, the Company repurchased 817,408 shares at a cost of \$19,413,000. The stock repurchase will be at the Company's discretion depending on a variety of factors, including price levels and share availability.

Beginning in the third quarter of 2003, the Company's Board of Directors has declared and paid a cash dividend in each quarter. During the nine-month period ended October 1, 2006, the Company made dividend payments totaling \$11,267,000, which amounted to \$0.080 per share in the three-month periods ended April 2, 2006 and July 2, 2006, and \$0.085 in the three-month period ended October 1, 2006. On October 26, 2006, the Company's Board of Directors declared a cash dividend of \$0.085 per share

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payable during the fourth quarter of 2006. Future dividends will be declared at the discretion of the Board of Directors and will depend upon such factors as the Board deems relevant.

On May 22, 2006, the Company acquired all of the outstanding shares of Assistware Technology for \$2,998,000 in cash paid at closing, with the potential for an additional cash payment of up to \$1,500,000 in 2007 and up to \$500,000 in 2008 depending upon the achievement of certain performance criteria.

The Company believes that its existing cash, cash equivalent, and investment balance, together with continued positive cash flow from operations, will be sufficient to meet its operating, investing, and financing activities in 2006 and the foreseeable future.

**New Pronouncements**

In June 2006, the Financial Accounting Standards Board (FASB) issued Interpretation (FIN) No. 48, Accounting for Uncertainty in Income Taxes, which is an interpretation of FASB Statement No. 109, Accounting for Income Taxes. FIN No. 48 ( Interpretation ) clarifies the accounting for income taxes by prescribing the minimum recognition threshold a tax position is required to meet before being recognized in the financial statements. The Interpretation also provides guidance on derecognition, measurement, classification, interest and penalties, accounting in interim periods, disclosure, and transition. FIN No. 48 will require disclosure at the end of the annual reporting period of the nature of uncertain tax positions and related events if it is reasonably possible that those positions and events could change the associated recognized tax benefit within the next twelve months. In addition, a quantitative range of any reasonably possible change and open tax years in major jurisdictions will need to be disclosed. The Company will adopt FIN No. 48 beginning in the first quarter of 2007, and has not yet determined the impact of adopting the Interpretation on its consolidated financial statements.

**ITEM 3: QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

There have been no material changes to the Company's exposures to market risk since December 31, 2005.

**ITEM 4: CONTROLS AND PROCEDURES**

As required by Rules 13a-15 and 15d-15 of the Securities Exchange Act of 1934, the Company has evaluated, with the participation of management, including the Chief Executive Officer and the Chief Financial Officer, the effectiveness of its disclosure controls and procedures (as defined in such rules) as of the end of the period covered by this report. Based on such evaluation, the Chief Executive Officer and Chief Financial Officer concluded that such disclosure controls and procedures were effective as of that date. From time to time, the Company reviews its disclosure controls and procedures, and may from time to time make changes aimed at enhancing their effectiveness and to ensure that the Company's systems evolve with its business. There was no change in the Company's internal control over financial reporting that occurred during the quarter ended October 1, 2006 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

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**PART II: OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

On March 13, 2006, the Company filed a Declaratory Judgment action in the United States District Court for Minnesota seeking that certain patents being asserted by Acacia Research Corporation and Veritec, Inc., and their respective subsidiaries, be ruled invalid, unenforceable and/or not infringed by Cognex Corporation. The patent assertions relate to two-dimensional symbology reading; in particular, the defendants have alleged that any company reading a data matrix code infringe the subject patents. While the defendants have not asserted the patents against Cognex Corporation, they have filed litigation against several companies asserting infringement, including certain Cognex Corporation customers, demanding that these parties enter into a license arrangement with the defendants to operate under the patents. In addition to the potential threat of litigation, the Company has certain indemnity obligations relating to its contracts with these customers, which led to the Company's decision to take this action. The litigation is in its early stages and discovery will begin shortly. Cognex Corporation cannot predict the outcome of this matter, and although the Company believes it has a meritorious case, an adverse resolution of this lawsuit could have a material adverse effect on the Company's financial position, results of operations, and/or indemnification obligations.

Various other claims and legal proceedings generally incidental to the normal course of business are pending or threatened on behalf of or against Cognex Corporation. While the Company cannot predict the outcome of these matters, in the opinion of management, any liability arising from them will not have a material adverse effect on the Company's financial position, liquidity, or results of operations after giving effect to provisions already recorded.

**Table of Contents****ITEM 1A. RISK FACTORS**

For factors that could affect the Company's business, results of operations, and financial condition, see the risk factors discussion provided in Item 1A of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2005.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

The following table sets forth information with respect to purchases by the Company of shares of its Common Stock during the periods indicated.

| <b>Period</b>                 | <b>Total<br/>Number<br/>of<br/>Shares<br/>Purchased</b> | <b>Average<br/>Price<br/>Paid per<br/>Share</b> | <b>Total<br/>Number<br/>of<br/>Shares<br/>Purchased<br/>as Part of<br/>Publicly<br/>Announced<br/>Plans or<br/>Programs</b> | <b>Approximate<br/>Dollar Value<br/>of Shares<br/>that May<br/>Yet Be<br/>Purchased<br/>Under the<br/>Plans or<br/>Programs</b> |
|-------------------------------|---|---|---|---|
| July 3 – August 2, 2006       | 64,879  | \$ 23.29  | 64,879  |   |
| August 3 – September 2, 2006  | 752,529   | \$ 23.79  | 752,529   |   |
| September 3 – October 1, 2006 |   |   |   |   |
| <b>Total</b>                  | <b>817,408</b>  | <b>\$ 23.75</b>                                 | <b>817,408</b>  | <b>\$ 80,587,000</b>  |

- (1) On December 12, 2000, the Company's Board of Directors authorized the repurchase of up to \$100,000,000 of the Company's Common Stock. During the quarter ended July 2, 2006, this repurchase program was completed. On July 27, 2006, the Company's Board of Directors authorized a new program for the repurchase of up to \$100,000,000 of the Company's Common Stock, of which 817,408 shares were repurchased at a cost of \$19,413,000.

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

None

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

None

**ITEM 5. OTHER INFORMATION**

None

**ITEM 6. EXHIBITS**

31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a)/15d-14(a) under the Securities Exchange Act of 1934\*

31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a)/15d-14(a) under the Securities Exchange Act of 1934\*

32.1 Certification of Chief Executive Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002\*\*

32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002\*\*

\* Filed herewith

\*\* Furnished  
herewith



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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DATE: November 3, 2006

COGNEX CORPORATION

/s/ Robert J. Shillman

Robert J. Shillman  
Chairman of the Board of Directors and Chief Executive Officer  
(duly authorized officer, principal executive officer)

/s/ Richard A. Morin

Richard A. Morin  
Senior Vice President of Finance and Administration, Chief  
Financial Officer, and Treasurer  
(duly authorized officer, principal financial and accounting officer)

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