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ICN PHARMACEUTICALS INC  
Form DFAN14A  
April 16, 2002

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
SCHEDULE 14A  
(Rule 14a-101)

INFORMATION REQUIRED IN PROXY STATEMENT  
SCHEDULE 14A INFORMATION  
Proxy Statement Pursuant to Section 14(a) of the Securities  
Exchange Act of 1934 (Amendment No. \_\_\_\_\_)

Filed by the Registrant [ ]  
Filed by a Party other than the Registrant [X]

Check the appropriate box:

[ ] Preliminary Proxy Statement [ ] Confidential, For Use of the  
Commission Only (as permitted  
by Rule 14a-6(e)(2))  
[ ] Definitive Proxy Statement  
[ ] Definitive Additional Materials  
[X] Soliciting Material Under Rule 14a-12

ICN Pharmaceuticals, Inc.

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(Name of Registrant as Specified in Its Charter)

Iridian Asset Management LLC  
and  
Franklin Mutual Advisers, LLC

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(Name of Person(s) Filing Proxy Statement, if Other Than the Registrant)

Payment of Filing Fee (Check the appropriate box):

[X] No fee required.  
[ ] Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and  
0-11.  
(1) Title of each class of securities to which transaction applies:

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(2) Aggregate number of securities to which transaction applies:

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(3) Per unit price or other underlying value of transaction computed  
pursuant to Exchange Act Rule 0-11 (set forth the amount on which the  
filing fee is calculated and state how it was determined):

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(4) Proposed maximum aggregate value of transaction:

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(5) Total fee paid:

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[ ] Fee paid previously with preliminary materials:

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[ ] Check box if any part of the fee is offset as provided by Exchange Act  
Rule 0-11(a)(2) and identify the filing for which the offsetting fee was  
paid previously. Identify the previous filing by registration statement  
number, or the form or schedule and the date of its filing.

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(1) Amount previously paid:

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(2) Form, Schedule or Registration Statement No.:

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(3) Filing Party:

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(4) Date Filed:  
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The following is the text of a press release issued by Iridian Asset Management LLC and Franklin Mutual Advisers, LLC on April 15, 2002.

FROM: Iridian Asset Management LLC  
Franklin Mutual Advisers, LLC

Letter to ICN Pharmaceuticals, Inc. From  
Iridian Asset Management LLC and Franklin Mutual Advisers, LLC

Westport, CT and Short Hills, NJ. April 15, 2002. Iridian Asset Management LLC and Franklin Mutual Advisers, LLC, the investment manager for Franklin Mutual Series Fund Inc., released the text, set forth below, of the letter they sent today to Alan Charles, Executive Vice President of ICN Pharmaceuticals, Inc. (NYSE: ICN).

"Dear Alan:"

"We have read ICN's April 8th press release 'ICN Pharmaceuticals Attacks Rival Proxy Filing As Counterproductive to Restructuring Progress,' and are writing to correct certain inaccurate statements you make in it."

"You state that we have 'refused' to discuss with ICN's recently-formed nominating committee our nominees for election to ICN's board. This statement is simply false. In fact, we and all of our nominees participated in a meeting with the committee's members on April 2, in Chicago. This meeting was organized by us expressly for the purpose of introducing our nominees. At a meeting held the same day, the committee determined that all of our nominees were 'qualified' - precisely the same determination that the committee came to with regard to Mr. Roderick Hills. We understand from several ICN directors that this report by the nominating committee was presented to, and accepted by, the full Board of ICN."

"Additionally, your release states that we 'claim' that the Ribapharm IPO 'was timed in anticipation of a contest' and that 'the ICN International business should have been separated first.' We have made no such claims, as you would learn if you read our proxy materials with any care."

"Finally, we find quite remarkable the conclusion you draw regarding our intent: '...it is clear that this opposition slate was filed to disrupt the progress of the very restructuring that shareholders want.' Only the most jaundiced eye could arrive at a conclusion so directly in conflict with the basic premise on which our proxy materials and public statements are so clearly based."

"Sincerely,"

Iridian is an SEC-registered investment adviser located in Westport, CT. Iridian manages approximately \$11 billion for institutional clients, pension funds, charitable foundations and endowments, and invests primarily in mid-cap and large-cap U.S. equities.

Franklin Mutual Advisers, LLC is a subsidiary of Franklin Resources, Inc. [NYSE:BEN], a global investment organization operating as Franklin Templeton Investments. Franklin Templeton provides global and domestic

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investment management services through its Franklin, Templeton, Mutual Series and Fiduciary Trust subsidiaries. The San Mateo, CA-based company has over 50 years of investment experience and more than \$266 billion in assets under management as of February 28, 2002. For more information, please call 1-800/DIAL BEN(R) or visit franklintempleton.com.

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In connection with the solicitation of proxies with respect to the 2002 annual meeting of stockholders of ICN Pharmaceuticals, Inc. ("ICN"), Iridian Asset Management LLC ("Iridian") and Franklin Mutual Advisers, LLC ("FMA") have filed with the Securities and Exchange Commission (the "SEC") a preliminary proxy statement, and will file with the SEC and will furnish to security holders of ICN a definitive proxy statement. Security holders are advised to read the proxy statement, when it becomes available, as it will contain important information. Security holders may obtain a free copy of the preliminary proxy statement, and will be able to obtain a free copy of the definitive proxy statement (when available) and other relevant documents filed with the SEC from the SEC website at [www.sec.gov](http://www.sec.gov). Iridian and FMA also will provide to security holders of ICN a free copy of the definitive proxy statement when available.

Information concerning Iridian, FMA and certain of the executive officers, directors and affiliates of Iridian and FMA, as well as Richard H. Koppes, Robert W. O'Leary and Randy H. Thurman, Iridian's and FMA's proposed nominees for election, each of whom may be deemed to be a participant in a solicitation by Iridian and FMA of proxies with respect to ICN's 2002 annual meeting, including a description of their direct and indirect interests, by security holdings or otherwise, in the matters to be acted upon at the 2002 annual meeting, may be found in a preliminary proxy statement filed with the SEC by Iridian and FMA on April 8, 2002. Copies of this preliminary proxy statement are available from the SEC website at [www.sec.gov](http://www.sec.gov).