FRANKLIN COVEY CO Form 10-Q April 08, 2010

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

## FORM 10-Q

(Mark One)

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended February 27, 2010

[ ]TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_

Commission file no. 1-11107

#### FRANKLIN COVEY CO.

(Exact name of registrant as specified in its charter)

Utah 87-0401551 (State of (I.R.S. incorporation) employer identification number)

2200 West 84119-2099 Parkway (Zip Code)

Parkway Boulevard Salt Lake City.

Salt Lake City, Utah

(Address of principal executive offices)

Registrant's (801) 817-1776

telephone number, Including area code

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such, shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes T No £

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes £ No £

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  $\pounds$  Accelerated T

filer

Non-accelerated filer £ (Do not check if a smaller reporting £ company) company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes £ No T

Indicate the number of shares outstanding of each of the issuer's classes of Common Stock as of the latest practicable date:

16,964,665 shares of Common Stock as of April 1, 2010

# PART I. FINANCIAL INFORMATION ITEM 1. FINANCIAL STATEMENTS

## FRANKLIN COVEY CO.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(in thousands, except per share amounts)

	Fe	bruary 27, 2010	A	august 31, 2009
		(unaud	ited)	
ASSETS				
Current assets:				
Cash and cash equivalents	\$	3,162	\$	1,688
Accounts receivable, less allowance for doubtful accounts of \$902				
and \$879		22,134		22,877
Inventories		5,795		6,770
Deferred income taxes		2,593		2,551
Income taxes receivable		990		508
Prepaid expenses and other assets		8,437		5,748
Total current assets		43,111		40,142
Property and equipment, net		21,305		22,629
Intangible assets, net		67,095		68,994
Goodwill		505		505
Other assets		10,408		11,608
	\$	142,424	\$	143,878
LIABILITIES AND SHAREHOLDERS' EQUITY				
Current liabilities:				
Current portion of financing obligation	\$	676	\$	621
Line of credit		10,536		12,949
Note payable to bank		901		-
Accounts payable		7,062		8,758
Accrued liabilities		22,258		20,976
Total current liabilities		41,433		43,304
Financing obligation, less current portion		30,743		31,098
Other liabilities		544		472
Total liabilities		72,720		74,874
Shareholders' equity:				
Common stock – \$0.05 par value; 40,000 shares authorized, 27,05	6			
shares issued and outstanding		1,353		1,353
Additional paid-in capital		183,331		183,436
Common stock warrants		7,597		7,597
Retained earnings		13,847		13,980
Accumulated other comprehensive income		2,156		1,961

Treasury stock at cost, 10,068 and 10,080 shares	(138,580)	(139,323)
Total shareholders' equity	69,704	69,004
	\$ 142,424	\$ 143,878

See notes to condensed consolidated financial statements.

## FRANKLIN COVEY CO.

# CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(in thousands, except per share amounts)

		Qu	arter E	Ende	d		Two Quarters Ended					
	Fe	bruary 27 2010	',	Fe	bruary 28 2009	, Fe	February 27, 2010			February 28, 2009		
			ınaudi	ted)				ted)				
Net sales:												
Training and consulting services	\$	28,151		\$	25,566	\$	58,407		\$	56,047		
Products		2,803			3,431		5,649			7,112		
Leasing		803			906		1,602			1,825		
		31,757			29,903		65,658			64,984		
Cost of sales:												
Training and consulting services		9,580			8,804		19,962			19,827		
Products		1,550			1,968		3,162			3,854		
Leasing		422			448		817			923		
		11,552			11,220		23,941			24,604		
Gross profit		20,205			18,683		41,717			40,380		
Selling, general, and administrative		18,942			20,253		36,635			40,864		
Depreciation		1,012			906		1,986			1,809		
Amortization		940			903		1,901			1,804		
Income (loss) from operations		(689	)		(3,379	)	1,195			(4,097	)	
Earnings from an equity method												
investee		_			224		_			224		
Interest income		11			20		14			74		
Interest expense		(744	)		(764	)	(1,462	)		(1,593	)	
Loss before income taxes		(1,422	)		(3,899	)	(253	)		(5,392	)	
Income tax benefit		1,041	,		3,266		120			4,190		
Net loss	\$	(381	)	\$	(633	) \$	(133	)	\$	(1,202	)	
Net loss attributable to common												
shareholders per share:												
Basic	\$	(.03	)	\$	(.05	) \$	(.01	)	\$	(.09	)	
Diluted	\$	(.03	)	\$	(.05	) \$	(.01	)	\$	(.09	)	
Weighted average number of												
common shares:												
Basic		13,489			13,385		13,473			13,381		
Diluted		13,489			13,385		13,473			13,381		



See notes to condensed consolidated financial statements.

## FRANKLIN COVEY CO.

# CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

	875 6,781 1,147 790 (2,403 ) 3,571 (683 ) (5,263 84 (371 (488 ) (4,997 3,805 2,803			'		
			unaudite	ed)		
Cash flows from operating activities:		`		,		
Net loss	\$	(133	)	\$	(1,202	)
Adjustments to reconcile net loss to net cash provided by						
operating activities:						
Depreciation and amortization		3,887			3,613	
Amortization of capitalized curriculum costs		1,172			1,132	
Deferred income taxes		10			(1,235	)
Loss (gain) on disposals of property and equipment		(48)			14	
Share-based compensation expense		385			194	
Equity in earnings of equity method investee		-			(224	)
Changes in assets and liabilities, net of effect of acquired business:						
Decrease in accounts receivable, net		875			6,781	
Decrease in inventories		1,147			790	
Decrease (increase) in prepaid expenses and other assets		(2,403	)		3,571	
Decrease in accounts payable and accrued liabilities		(683	)		(5,263	)
Increase (decrease) in other long-term liabilities		84			(371	)
Increase (decrease) in income taxes payable/receivable		(488	)		(4,997	)
Net cash provided by operating activities		3,805			2,803	
Cash flows from investing activities:						
Proceeds on notes receivable from disposals of subsidiaries						
Purchases of property and equipment		(401	)		(1,856	)
Curriculum development costs		(165	)		(1,147)	)
Acquisition of business, net of cash acquired		-				)
Net cash used for investing activities		(566	)		(3,844	)
Cash flows from financing activities:						
Proceeds from line-of-credit borrowing						
Payments on line-of-credit borrowing		•	)		(32,096	)
Proceeds from short-term notes payable					-	
Payments on short-term notes payable		-	)		-	
Principal payments on financing obligation			)		`	)
Proceeds from sales of common stock from treasury					159	
Proceeds from management stock loan payments					-	
Purchase of common shares for treasury		•	)		•	)
Net cash used for financing activities		(1,545	)		(10,738	)
Effect of foreign exchange rates on cash and cash equivalents		(220	)		(99	)
Net increase (decrease) in cash and cash equivalents		1,474	,		(11,878	)
Cash and cash equivalents at beginning of the period		1,688			15,904	)

Edgar Filing: FRANKLIN COVEY CO - Form 10-Q

Cash and cash equivalents at end of the period	\$ 3,162	\$ 4,026
Supplemental disclosure of cash flow information:		
Cash paid for interest	\$ 1,445	\$ 1,583
Cash paid for income taxes	\$ 411	\$ 1,939
Non-cash investing and financing activities:		
Acquisition of property and equipment through accounts payable	\$ 261	\$ 116

See notes to condensed consolidated financial statements.

#### FRANKLIN COVEY CO.

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (unaudited)

#### NOTE 1 – BASIS OF PRESENTATION

Franklin Covey Co. (hereafter referred to as us, we, our, or the Company) is a leading global provider of execution, leadership, and personal-effectiveness training. We operate globally with one common brand and business model designed to enable us to provide clients around the world with the same high level of service. To achieve this level of service, we operate four regional sales offices in the United States; wholly owned subsidiaries in Australia, Japan, and the United Kingdom; and contract with licensee partners who deliver our curriculum and provide services in over 150 other countries and territories around the world. Our business-to-business service builds on our expertise in training, consulting, and technology that is designed to help our clients define great performance and execute at the highest levels. We also help clients accelerate great performance through education in management skills, relationship skills, and individual effectiveness, and can provide personal-effectiveness literature and electronic educational solutions to our clients as needed. Our services and products are available through professional consulting services, public workshops, and the Internet at www.franklincovey.com, and our best-known offerings in the marketplace include a suite of individual-effectiveness and leadership-development training products based on the best-selling book, The 7 Habits of Highly Effective People.

The accompanying unaudited condensed consolidated financial statements reflect, in the opinion of management, all adjustments (consisting of normal recurring accruals) necessary to present fairly the financial position and results of operations of the Company as of the dates and for the periods indicated. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted pursuant to Securities and Exchange Commission (SEC) rules and regulations. The information included in this quarterly report on Form 10-Q should be read in conjunction with the consolidated financial statements and related notes included in our Annual Report on Form 10-K for the fiscal year ended August 31, 2009.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the dates of the financial statements, and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

The Company utilizes a modified 52/53-week fiscal year that ends on August 31 of each year. Corresponding quarterly periods generally consist of 13-week periods that will end on November 28, 2009, February 27, 2010, and May 29, 2010 during fiscal 2010. Under the modified 52/53-week fiscal year, the quarter ended February 27, 2010 had the same number of business days as the quarter ended February 28, 2009, and the two quarters ended February 27, 2010 had one less business day than the two quarters ended February 28, 2009. Unless otherwise noted, references to fiscal years apply to the 12 months ended August 31 of the specified year.

The results of operations for the quarter and two quarters ended February 27, 2010 are not necessarily indicative of results expected for the entire fiscal year ending August 31, 2010, or for any future periods.

Subsequent events have been evaluated through the date of the issuance of our unaudited condensed consolidated financial statements.

#### NOTE 2 – INVENTORIES

Inventories are stated at the lower of cost or market, cost being determined using the first-in, first-out method, and were comprised of the following (in thousands):

	ebruary 27, 2010	August 31, 2009			
Finished goods	\$ 5,529	\$ 6,542			
Raw materials	266	228			
	\$ 5,795	\$ 6,770			

## NOTE 3 – LINE OF CREDIT

On February 25, 2010, we entered into a fourth modification agreement with the lender on our line of credit facility (the Fourth Modification Agreement). The Fourth Modification Agreement affected the following terms of our existing line of credit agreements:

- Loan Amount The line of credit will continue to allow up to \$13.5 million of borrowing capacity until December 31, 2010, when the loan amount will be reduced to \$10.0 million.
  - Maturity Date The maturity date of the credit facility has been extended one year to March 14, 2011.
- Interest Rate The effective interest rate will be based upon the calculation of the Funded Debt to EBITDAR Ratio and the Fixed Charge Coverage Ratio. If our Funded Debt to EBITDAR Ratio is less than 2.5 to 1.0 and the Fixed Charge Coverage Ratio is greater than 2.0 to 1.0, the interest rate will be LIBOR plus 2.6 percent. If the ratios are in excess of these amounts, but still in compliance with the terms of the line of credit facility, the interest rate will be LIBOR plus 3.5 percent.
- Financial Covenants The Funded Debt to EBITDAR Ratio was modified for the twelve month periods to be less than (a) 3.75 to 1.00 as of the end of the fiscal quarter ending on February 27, 2010, (b) 3.50 to 1.00 as of the end of the fiscal quarter ending on May 29, 2010, and (c) 3.00 to 1.00 as of the end of the fiscal quarter ending on August 31, 2010 and each fiscal quarter thereafter. The Fixed Charge Coverage Ratio is required to be greater than 1.5 to 1.0 for all periods and the minimum net worth was revised to \$67.0 million. The capital expenditure limitations remain unchanged.

We believe that our modified line of credit agreement will allow us to maintain adequate liquidity for at least the next twelve months.

## NOTE 4 – SHORT-TERM NOTE PAYABLE

On December 1, 2009, we obtained an unsecured short-term loan from a bank in Japan for 100.0 million yen. The loan is due on May 31, 2010 and bears interest at 2.5 percent for the duration of the loan. At February 27, 2010, \$0.9 million was outstanding on this obligation. The loan proceeds are available for general corporate purposes, and the loan does not contain any financial covenants. However, at the inception of the loan, the United States dollar equivalent of the loan exceeded the allowable \$1.0 million, which resulted in an instance of non-compliance with our line of credit agreement. This instance of non-compliance has since been cured and did not increase the outstanding

obligation on the line of credit agreement. The Fourth Modification Agreement described above waived the instance of non-compliance with regard to the Japan loan.

#### NOTE 5 – SHARE-BASED COMPENSATION

We utilize various share-based compensation plans as integral components of our overall compensation and associate retention strategy. Our shareholders have approved various stock incentive plans that permit us to grant long-term performance awards, unvested share awards, employee stock purchase plan (ESPP) shares, and stock options. In addition, our Board of Directors and shareholders may, from time to time, approve fully vested share awards. The compensation cost of our share-based compensation plans was included in selling, general, and administrative expenses in the accompanying condensed consolidated statements of operations, and no share-based compensation was capitalized during the two quarters ended February 27, 2010. We generally issue shares of common stock for our share-based compensation plans from shares held in treasury. The following is a description of recent developments in our share-based compensation plans.

### Long-Term Performance Awards

The Company has a performance based long-term incentive plan (the LTIP) that provides for annual grants of share-based performance awards to certain managerial personnel and executive management as directed by the Organization and Compensation Committee (the Compensation Committee) of the Board of Directors. During the quarter ended February 27, 2010, the Compensation Committee approved the fiscal 2010 LTIP award. The key terms of the fiscal 2010 LTIP award are as follows:

- Target Number of Shares Expected to Vest at August 31, 2012 232,576 shares
  - Vesting Dates August 31, 2012, February 28, 2013, and August 31, 2013
    - Grant Date Fair Value of Common Stock \$5.28 per share

The fiscal 2010 LTIP has a four-year performance period, but has three vesting dates if certain financial measures are achieved during the performance period. Therefore, we record compensation expense based on the estimated number of shares expected to be received at each of the vesting dates. The number of common shares that are finally awarded to LTIP participants is variable and is based entirely upon the achievement of specified financial performance objectives during the specified performance period. Due to the variable number of common shares that may be issued under the LTIP, we will reevaluate our LTIP grants on a quarterly basis and adjust the number of shares expected to be awarded based upon actual and estimated financial results of the Company compared to the performance goals set for the award. Adjustments to the number of shares awarded, and to the corresponding compensation expense, are made on a cumulative basis at the adjustment date based upon the estimated probable number of common shares to be awarded.

## Unvested Share Awards

Based upon the provisions of our Non-Employee Directors' Plan, each qualifying member of our Board of Directors is entitled to receive an annual unvested share award equal to \$40,000 with a one-year vesting period. The unvested share awards are now awarded following the Annual Shareholders' Meeting each year, which is generally held in January. The following information applies to our unvested share awards, all of which are held by qualifying members of our Board of Directors, as of February 27, 2010:

		Weighted-Average
	Number of	Grant-Date Fair
	Shares	Value Per Share
Unvested share awards		
at August 31, 2009	133,612	\$ 6.28
Granted	61,064	5.24
Forfeited	_	-

Vested	(66,112)	4.84
Unvested share awards		
at February 27, 2010	128,564 \$	6.52

In fiscal 2010, the Board of Directors approved changes to our stock incentive plan to exclude shares granted under unvested share awards from participation in any dividends until the shares vest. This change was effective for the fiscal 2010 Non-Employee Directors' Plan unvested share grant.

## Employee Stock Purchase Plan

We have an employee stock purchase plan (ESPP) that offers qualified employees the opportunity to purchase shares of our common stock at a price equal to 85 percent of the average fair market value of the Company's common stock on the last trading day of the calendar month in each fiscal quarter. During the quarter and two quarters ended February 27, 2010, a total of 13,874 shares and 26,584 shares were issued to participants in the ESPP.

## **Stock Options**

We have an incentive stock option plan whereby options to purchase shares of our common stock are issued to key employees at an exercise price not less than the fair market value of the Company's common stock on the date of grant. The life, not to exceed ten years, and exercise period of each incentive stock option awarded under the plan are determined by the Compensation Committee. Information related to our stock option activity during fiscal 2010 is presented below:

	Number of Stock Options	Weighted Avg. Exercise Price Per Share
	-	
Outstanding at August		
31, 2009	1,762,000	\$ 13.37
Granted	675,000	11.25
Exercised	-	-
Forfeited	(93,000)	6.32
Outstanding at February		
27, 2010	2,344,000	\$ 13.04
Options vested and exercisable at February 27, 2010	1,669,000	\$ 13.76

During the quarter ended February 27, 2010, the Compensation Committee awarded the Chief Executive Officer and Chief Financial Officer options to purchase 500,000 shares and 175,000 shares of our common stock, respectively. The options have a life of 10 years and are divided into four equal tranches with exercise prices of \$9.00 per share, \$10.00 per share, \$12.00 per share, and \$14.00 per share. These options vest upon resolution of the management common stock loan program, subject to Board of Director approval of the resolution.

### NOTE 6 – MANAGEMENT STOCK LOAN PAYMENTS

M. Sean Covey, David M.R. Covey, and C. Todd Davis were among the approximately 147 participants in our management stock loan program since March 2000 and, under that program, these individuals owed the Company \$759,417 (51,970 shares), \$270,597 (18,518 shares), and \$192,037 (13,142 shares), respectively, in December 2009. To settle the loans, they each surrendered their loan shares, which were valued at market on the date of

surrender, to the Company in partial payment of their loans and we collected or forgave the remaining loan balances. David M.R. Covey paid the remaining balance owing on his management loan in cash during the quarter ended February 27, 2010. To the extent necessary, we also paid the listed persons a bonus to cover the related taxes that were incurred as a result of this action. The carrying value of our management stock loans was reduced to zero in our consolidated financial statements during previous periods.

#### NOTE 7 - INCOME TAXES

In order to determine our quarterly provision for income taxes, we use an estimated annual effective tax rate, which is based on expected annual income and statutory tax rates in the various jurisdictions in which we operate. Certain significant or unusual items are separately recognized in the quarter during which they occur and can be a source of variability in the effective tax rates from quarter to quarter.

We recognized an income tax benefit during the two quarters ended February 27, 2010 based on anticipated pre-tax income for the full fiscal year ending August 31, 2010. This tax benefit was partially offset by changes in unrecognized tax benefits during the first two quarters, for a net tax benefit rate of 47 percent. Our expected annual effective tax rate of approximately 75 percent is higher than statutory combined rates primarily due to foreign withholding taxes for which we cannot utilize a foreign tax credit, the accrual of taxable interest income on the management stock loan program, and actual and deemed dividends from foreign subsidiaries for which we also cannot utilize foreign tax credits. We anticipate that these items will add approximately \$2.2 million to our annual income tax provision for fiscal 2010. However, due to the utilization of net operating loss carryforwards, our income tax expense will not be indicative of the actual cash paid for income taxes. As a result of the lapse of applicable statutes of limitations, during the next 12 months we expect a decrease of approximately \$0.5 million in unrecognized tax benefits primarily related to international transactions.

#### NOTE 8 – COMPREHENSIVE INCOME (LOSS)

Comprehensive income (loss) is based on net income or loss and includes charges and credits to equity accounts that were not the result of transactions with shareholders. Our comprehensive income (loss) was calculated as follows for the periods presented in this report (in thousands):

		Q	uarter	· Ende	d	Two Quarters Ended						
	Fe	bruary 2	27,	Fel	oruary 28	8, I	February 27,			February 28,		
		2010			2009		2010		2009			
Net loss	\$	(381	)	\$	(633	) 5	(133	)	\$	(1,202	)	
Other comprehensive income (loss)												
items, net of tax:												
Foreign currency translation												
adjustments		(504	)		(184	)	195			(89	)	
Comprehensive income (loss)	\$	(885	)	\$	(817	) 5	62		\$	(1,291	)	

## NOTE 9 - EARNINGS PER SHARE

Basic earnings per common share (EPS) is calculated by dividing net income (loss) by the weighted-average number of common shares outstanding for the period. Diluted EPS is calculated by dividing net income (loss) by the weighted-average number of common shares outstanding plus the assumed exercise of all dilutive securities using the treasury stock method or the "if-converted" method, as appropriate. Due to modifications to our management stock loan program, we determined that the shares of management stock loan participants that were placed in the escrow account are participating securities because they continue to have equivalent common stock dividend rights. Accordingly, these management stock loan shares are included in our basic EPS calculation during periods of net income and excluded from the basic EPS calculation in periods of net loss. Our unvested share awards granted prior to fiscal 2010 also participate in common stock dividends on the same basis as outstanding shares of common stock. However, the impact of these shares was not considered in our EPS calculations for the periods presented since these awards do not participate in our losses.

The following table presents the computation of our EPS for the periods indicated (in thousands, except per share amounts):

		Qι	ıarter l	Ende	d		Two Quarters Ended					
	Fe	bruary 2´	7,	February 28,			Fel	bruary 27	7,	Fe	bruary 28	,
		2010			2009			2010		2009		
Numerator for basic and diluted												
earnings per share:												
Net loss	\$	(381	)	\$	(633	)	\$	(133	)	\$	(1,202	)
Denominator for basic and diluted												
earnings per share:												
Basic weighted average shares												
outstanding(1)		13,489			13,385			13,473			13,381	
Effect of dilutive securities:												
Stock options and other share-based												
awards		-			-			-			-	
Common stock warrants(2)		_			-			-			-	
Diluted weighted average shares												
outstanding		13,489			13,385			13,473			13,381	
Basic and diluted EPS:												
Basic EPS	\$	(.03	)	\$	(.05	)	\$	(.01	)	\$	(.09	)
Diluted EPS	\$	(.03	)	\$	(.05	)	\$	(.01	)	\$	(.09	)

- (1) Since we recognized a net loss in the periods presented above, our basic weighted average shares for those periods exclude 3.4 million shares at February 27, 2010 and 3.5 million shares at February 28, 2009 of common stock held by management stock loan participants that were placed in escrow.
- (2) For the periods presented, the conversion of 6.2 million common stock warrants is not assumed because such conversion would be anti-dilutive.

At February 27, 2010 and February 28, 2009, we had approximately 1.7 million and 2.0 million stock options outstanding which were not included in the computation of diluted EPS because the Company reported a net loss. Although these shares were not included in our calculation of diluted EPS, these stock options, and other dilutive securities, may have a dilutive effect on our EPS calculation in future periods if the price of our common stock increases.

### NOTE 10 - SEGMENT INFORMATION

Our sales are primarily comprised of training and consulting sales and related products. Based on the consistent nature of our services and products and the types of customers for these services, we function as a single operating segment. However, to improve comparability with previous periods, operating information for our U.S./Canada, international, and corporate services operations is presented below. Our U.S./Canada operations are responsible for the sale and delivery of our training and consulting services in the United States and Canada. Our international sales group includes the financial results of our directly owned foreign offices and royalty revenues from licensees. Our corporate services information includes leasing income and certain corporate operating expenses.

The Company's chief operating decision maker is the Chief Executive Officer (CEO), and the primary measurement tool used in business unit performance analysis is earnings before interest, taxes, depreciation, and amortization

(EBITDA), which may not be calculated as similarly titled amounts calculated by other companies. For segment reporting purposes, our consolidated EBITDA can be calculated as our income or loss from operations excluding depreciation and amortization charges.

In the normal course of business, we may make structural and cost allocation revisions to our segment information to reflect new reporting responsibilities within the organization. There were no significant organizational or structural changes during the quarter or two quarters ended February 27, 2010, and all prior period segment information has been revised to conform to the

most recent classifications and organizational changes. We account for our segment information on the same basis as the accompanying condensed consolidated financial statements.

# ENTERPRISE INFORMATION

(in thousands)

Quarter Ended		Sales to External								
February 27, 2010	C	ustomers	Gı	ross Profit	F	EBITDA		Depreciation	An	nortization
								_		
U.S./Canada	\$	20,517	\$	12,393	\$	640	9	485	\$	937
International		10,437		7,431		2,871		90		3
Total		30,954		19,824		3,511		575		940
Corporate and eliminations		803		381		(2,248	)	437		-
Consolidated	\$	31,757	\$	20,205	\$	1,263	9	5 1,012	\$	940
Quarter Ended										
February 28, 2009										
U.S./Canada	\$	18,373	\$	11,020	\$	(2,675	) 5	300	\$	900
International		10,624		7,205		2,252		101		3
Total		28,997		18,225		(423	)	401		903
Corporate and eliminations		906		458		(1,147)	)	505		-
Consolidated	\$	29,903	\$	18,683	\$	(1,570	) (	906	\$	903
Two Quarters Ended										
February 27, 2010										
1 Cordary 27, 2010										
U.S./Canada	\$	42,290	\$	25,401	\$	2,517	9	943	\$	1,895
International	Ψ	21,766	4	15,531	Ψ.	6,440	·	187	4	6
Total		64,056		40,932		8,957		1,130		1,901
Corporate and eliminations		1,602		785		(3,875	)	856		_
Consolidated	\$	65,658	\$	41,717	\$	5,082	9		\$	1,901
		,				-,		,		-,,, -,-
Two Quarters Ended										
February 28, 2009										
U.S./Canada	\$	39,099	\$	22,774	\$	(4,756	) 5	5 591	\$	1,799
International		24,060		16,704		6,659	·	197		