

BEST BUY CO INC
Form 10-Q
December 02, 2016
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended October 29, 2016

OR
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number: 1-9595

BEST BUY CO., INC.

(Exact name of registrant as specified in its charter)

Minnesota

(State or other jurisdiction of incorporation or organization)

41-0907483

(I.R.S. Employer Identification No.)

7601 Penn Avenue South

Richfield, Minnesota

(Address of principal executive offices)

(612) 291-1000

(Registrant's telephone number, including area code)

55423

(Zip Code)

N/A

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer

Non-accelerated filer Smaller reporting company

Edgar Filing: BEST BUY CO INC - Form 10-Q

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

The registrant had 313,826,197 shares of common stock outstanding as of November 30, 2016.

Table of Contents

BEST BUY CO., INC.
 FORM 10-Q FOR THE QUARTER ENDED OCTOBER 29, 2016
 TABLE OF CONTENTS

<u>Part I — Financial Information</u>		<u>3</u>
<u>Item</u>		
<u>1.</u>	<u>Financial Statements</u>	<u>3</u>
	a) <u>Condensed Consolidated Balance Sheets as of October 29, 2016, January 30, 2016, and October 31, 2015</u>	<u>3</u>
	b) <u>Condensed Consolidated Statements of Earnings for the three and nine months ended October 29, 2016, and October 31, 2015</u>	<u>4</u>
	c) <u>Condensed Consolidated Statements of Comprehensive Income for the three and nine months ended October 29, 2016, and October 31, 2015</u>	<u>5</u>
	d) <u>Condensed Consolidated Statements of Change in Shareholders' Equity for the three and nine months ended October 29, 2016, and October 31, 2015</u>	<u>6</u>
	e) <u>Condensed Consolidated Statements of Cash Flows for the nine months ended October 29, 2016, and October 31, 2015</u>	<u>7</u>
	f) <u>Notes to Condensed Consolidated Financial Statements</u>	<u>8</u>
<u>Item</u>		
<u>2.</u>	<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	<u>22</u>
<u>Item</u>		
<u>3.</u>	<u>Quantitative and Qualitative Disclosures About Market Risk</u>	<u>38</u>
<u>Item</u>		
<u>4.</u>	<u>Controls and Procedures</u>	<u>39</u>
<u>Part II — Other Information</u>		<u>40</u>
<u>Item</u>		
<u>1.</u>	<u>Legal Proceedings</u>	<u>40</u>
<u>Item</u>		
<u>2.</u>	<u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	<u>40</u>
<u>Item</u>		
<u>6.</u>	<u>Exhibits</u>	<u>41</u>
<u>Signatures</u>		<u>42</u>

Table of Contents

PART I — FINANCIAL INFORMATION

Item 1. Financial Statements

Condensed Consolidated Balance Sheets
(\$ in millions) (unaudited)

	October 29, 2016	January 30, 2016	October 31, 2015
Assets			
Current assets			
Cash and cash equivalents	\$ 1,341	\$ 1,976	\$ 1,697
Short-term investments	1,777	1,305	1,650
Receivables, net	1,174	1,162	1,061
Merchandise inventories	6,331	5,051	6,651
Other current assets	398	392	409
Total current assets	11,021	9,886	11,468
Property and equipment, net	2,298	2,346	2,329
Goodwill	425	425	425
Intangibles, net	18	18	18
Other assets	780	813	897
Non-current assets held for sale	—	31	32
Total assets	\$ 14,542	\$ 13,519	\$ 15,169
Liabilities and equity			
Current liabilities			
Accounts payable	\$ 6,233	\$ 4,450	\$ 6,184
Unredeemed gift card liabilities	377	409	379
Deferred revenue	380	357	330
Accrued compensation and related expenses	308	384	306
Accrued liabilities	782	802	790
Accrued income taxes	43	128	23
Current portion of long-term debt	43	395	383
Total current liabilities	8,166	6,925	8,395
Long-term liabilities	791	877	874
Long-term debt	1,324	1,339	1,250
Equity			
Best Buy Co., Inc. shareholders' equity			
Preferred stock, \$1.00 par value: Authorized — 400,000 shares; Issued and outstanding — none	—	—	—
Common stock, \$0.10 par value: Authorized — 1.0 billion shares; Issued and outstanding — 313,000,000, 324,000,000 and 345,000,000 shares, respectively	31	32	34
Prepaid share repurchase	—	(55)
Additional paid-in capital	—	—	185
Retained earnings	3,953	4,130	4,135
Accumulated other comprehensive income	277	271	296
Total equity	4,261	4,378	4,650
Total liabilities and equity	\$ 14,542	\$ 13,519	\$ 15,169

NOTE: The Consolidated Balance Sheet as of January 30, 2016, has been condensed from the audited consolidated financial statements.

See Notes to Condensed Consolidated Financial Statements.

3

Table of ContentsCondensed Consolidated Statements of Earnings
(\$ and shares in millions, except per share amounts) (unaudited)

	Three Months Ended		Nine Months Ended	
	October 29, 2016	October 31, 2015	October 29, 2016	October 31, 2015
Revenue	\$8,945	\$ 8,819	\$25,921	\$ 25,905
Cost of goods sold	6,742	6,708	19,511	19,661
Restructuring charges – cost of goods sold	—	(1) —	4
Gross profit	2,203	2,112	6,410	6,240
Selling, general and administrative expenses	1,890	1,874	5,407	5,451
Restructuring charges	1	8	30	185
Operating income	312	230	973	604
Other income (expense)				
Gain on sale of investments	—	—	2	2
Investment income and other	8	3	22	14
Interest expense	(16) (20) (54) (60
Earnings from continuing operations before income tax expense	304	213	943	560
Income tax expense	112	84	343	230
Net earnings from continuing operations	192	129	600	330
Gain (loss) from discontinued operations (Note 2), net of tax benefit (expense) of \$-, \$-, \$(7) and \$3, respectively	2	(4) 21	88
Net earnings	\$ 194	\$ 125	\$ 621	\$ 418
Basic earnings (loss) per share				
Continuing operations	\$0.61	\$ 0.37	\$ 1.87	\$ 0.95
Discontinued operations	—	(0.01) 0.07	0.25
Basic earnings per share	\$0.61	\$ 0.36	\$ 1.94	\$ 1.20
Diluted earnings (loss) per share				
Continuing operations	\$0.60	\$ 0.37	\$ 1.85	\$ 0.93
Discontinued operations	0.01	(0.01) 0.07	0.25
Diluted earnings per share	\$0.61	\$ 0.36	\$ 1.92	\$ 1.18
Dividends declared per common share	\$0.28	\$ 0.23	\$ 1.29	\$ 1.20
Weighted-average common shares outstanding				
Basic	316.2	344.7	320.2	348.9
Diluted	320.0	349.0	323.6	353.6

See Notes to Condensed Consolidated Financial Statements.

Table of Contents

Condensed Consolidated Statements of Comprehensive Income

(\$ in millions) (unaudited)

	Three Months Ended		Nine Months Ended	
	October 29, 2016	October 31, 2015	October 29, 2016	October 31, 2015
Net earnings	\$194	\$ 125	\$621	\$ 418
Foreign currency translation adjustments	(19)	(2)	6	(19)
Reclassification of foreign currency translation adjustments into earnings due to sale of business	—	—	—	(67)
Comprehensive income	\$175	\$ 123	\$627	\$ 332

See Notes to Condensed Consolidated Financial Statements.

Table of Contents

Condensed Consolidated Statements of Change in Shareholders' Equity

(\$ and shares in millions) (unaudited)

	Best Buy Co., Inc.								
	Common Shares	Common Stock	Prepaid Share Repurchase	Additional Paid-In Capital	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Total Best Buy Co., Inc.	Non- controlling Interests	Total
Balances at January 30, 2016	324	\$ 32	\$ (55)	\$ —	\$4,130	\$ 271	\$4,378	\$ —	\$4,378
Net earnings, nine months ended October 29, 2016	—	—	—	—	621	—	621	—	621
Other comprehensive income, net of tax:									
Foreign currency translation adjustments	—	—	—	—	—	6	6	—	6
Stock-based compensation	—	—	—	82	—	—	82	—	82
Restricted stock vested and stock options exercised	5	1	—	59	—	—	60	—	60
Settlement of accelerated share repurchase	—	—	55	—	—	—	55	—	55
Issuance of common stock under employee stock purchase plan	—	—	—	7	—	—	7	—	7
Tax loss from stock options exercised, restricted stock vesting and employee stock purchase plan	—	—	—	(3)	—	—	(3)	—	(3)
Common stock dividends, \$1.29 per share	—	—	—	—	(417)	—	(417)	—	(417)
Repurchase of common stock	(16)	(2)	—	(145)	(381)	—	(528)	—	(528)
Balances at October 29, 2016	313	\$ 31	\$ —	\$ —	\$3,953	\$ 277	\$4,261	\$ —	\$4,261
Balances at January 31, 2015	352	\$ 35	\$ —	\$ 437	\$4,141	\$ 382	\$4,995	\$ 5	\$5,000
Net earnings, nine months ended October 31, 2015	—	—	—	—	418	—	418	—	418
Other comprehensive (loss), net of tax:									
Foreign currency translation adjustments	—	—	—	—	—	(19)	(19)	—	(19)
Reclassification of foreign currency translation adjustments into earnings	—	—	—	—	—	(67)	(67)	—	(67)
Sale of noncontrolling interest	—	—	—	—	—	—	—	(5)	(5)
Stock-based compensation	—	—	—	80	—	—	80	—	80
Restricted stock vested and stock options exercised	4	—	—	36	—	—	36	—	36
Issuance of common stock under employee stock purchase plan	—	—	—	7	—	—	7	—	7
Tax benefit from stock options exercised, restricted stock vesting and employee stock purchase plan	—	—	—	9	—	—	9	—	9
	—	—	—	3	(424)	—	(421)	—	(421)

Common stock dividends, \$1.20
per share

Repurchase of common stock	(11)	(1))	—	(387))	—	—	(388))	—	(388))				
Balances at October 31, 2015	345	\$	34	\$	—	\$	185	\$	4,135	\$	296	\$	4,650	\$	—	\$	4,650

See Notes to Condensed Consolidated Financial Statements.

6

Table of ContentsCondensed Consolidated Statements of Cash Flows
(\$ in millions) (unaudited)

	Nine Months Ended	
	October 29, 2016	October 31, 2015
Operating activities		
Net earnings	\$621	\$ 418
Adjustments to reconcile net earnings to total cash provided by operating activities:		
Depreciation	491	494
Restructuring charges	30	189
Gain on sale of business, net	—	(99)
Stock-based compensation	82	80
Deferred income taxes	28	(43)
Other, net	(34)	3
Changes in operating assets and liabilities:		
Receivables	80	229
Merchandise inventories	(1,370)	(1,494)
Other assets	(18)	20
Accounts payable	1,801	1,152
Other liabilities	(192)	(271)
Income taxes	(124)	(215)
Total cash provided by operating activities	1,395	463
Investing activities		
Additions to property and equipment	(445)	(493)
Purchases of investments	(2,149)	(2,012)
Sales of investments	1,685	1,816
Proceeds from sale of business, net of cash transferred upon sale	—	102
Proceeds from property disposition	56	—
Change in restricted assets	(8)	(45)
Settlement of net investment hedges	5	14
Total cash used in investing activities	(856)	(618)
Financing activities		
Repurchase of common stock	(472)	(385)
Repayments of debt	(384)	(18)
Dividends paid	(417)	(421)
Issuance of common stock	66	44
Other, net	20	19
Total cash used in financing activities	(1,187)	(761)
Effect of exchange rate changes on cash	13	(13)
Decrease in cash and cash equivalents	(635)	(929)
Cash and cash equivalents at beginning of period, excluding held for sale	1,976	2,432
Cash and cash equivalents held for sale at beginning of period	—	194
Cash and cash equivalents at end of period	\$1,341	\$ 1,697

See Notes to Condensed Consolidated Financial Statements.

Table of Contents

Notes to Condensed Consolidated Financial Statements (unaudited)

1. Basis of Presentation

Unless the context otherwise requires, the use of the terms “Best Buy,” “we,” “us” and “our” in these Notes to Condensed Consolidated Financial Statements refers to Best Buy Co., Inc. and its consolidated subsidiaries.

In the opinion of management, the accompanying condensed consolidated financial statements contain all adjustments necessary for a fair presentation as prescribed by accounting principles generally accepted in the United States (“GAAP”). All adjustments were comprised of normal recurring adjustments, except as noted in these Notes to Condensed Consolidated Financial Statements.

Historically, we have generated a higher proportion of our revenue and earnings in the fiscal fourth quarter, which includes the majority of the holiday shopping season in the U.S., Canada and Mexico. Due to the seasonal nature of our business, interim results are not necessarily indicative of results for the entire fiscal year. The interim financial statements and the related notes in this Quarterly Report on Form 10-Q should be read in conjunction with the consolidated financial statements and related notes included in our Annual Report on Form 10-K for the fiscal year ended January 30, 2016. The first nine months of fiscal 2017 and fiscal 2016 included 39 weeks.

In order to align our fiscal reporting periods and comply with statutory filing requirements, we consolidate the financial results of our Mexico operations on a one-month lag. Our policy is to accelerate recording the effect of events occurring in the lag period that significantly affect our condensed consolidated financial statements. No such events were identified for this period.

In preparing the accompanying condensed consolidated financial statements, we evaluated the period from October 30, 2016, through the date the financial statements were issued, for material subsequent events requiring recognition or disclosure. No such events were identified for this period.

New Accounting Pronouncements

In May 2014, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) 2014-09, Revenue from Contracts with Customers, as a new topic, Accounting Standards Codification (“ASC”) Topic 606. The new guidance provides a comprehensive framework for the analysis of revenue transactions and will apply to all of our revenue streams. We plan to adopt this standard in the first quarter of our fiscal 2019, which aligns with the required adoption date; however, we have not concluded on our method of transition upon adoption. While we are still in the process of evaluating the effect of adoption on our financial statements, we do not currently expect a material impact on our results of operations, cash flows or financial position.

In February 2016, the FASB issued ASU 2016-02, Leases. The new guidance was issued to increase transparency and comparability among companies by requiring most leases to be included on the balance sheet and by expanding disclosure requirements. Based on the effective dates, the new guidance would first apply in the first quarter of our fiscal 2020. While we expect adoption to lead to a material increase in the assets and liabilities recorded on our balance sheet, we are still evaluating the overall impact on our financial statements.

In March 2016, the FASB issued ASU 2016-09, Compensation-Stock Compensation: Improvements to Employee Share-Based Payment Accounting. The new guidance changes certain aspects of accounting for share-based payments including accounting for income taxes, forfeitures and classifications in the statement of cash flows. We plan to adopt this standard in the first quarter of fiscal 2018, which aligns with the required adoption date. We are still in the process

of evaluating the standard and the effect of adoption on our financial statements.

Changes in Accounting Principles

In the fourth quarter of fiscal 2016, we retrospectively adopted ASU 2015-03, Simplifying the Presentation of Debt Issuance Costs; ASU 2015-15, Presentation and Subsequent Measurement of Debt Issuance Costs Associated with Line-of-Credit Arrangements; and ASU 2015-17, Balance Sheet Classification of Deferred Taxes. The adoption did not have a material impact on our results of operations, cash flows or financial position.

Table of Contents

The following table reconciles the balance sheet line items impacted by the adoption of these standards at October 31, 2015:

Balance Sheet	October 31, 2015 Reported	ASU 2015-03 & 2015-15 Adjustments	ASU 2015-17 Adjustments	October 31, 2015 Adjusted
Other current assets	\$ 676	\$ (2)	\$ (265)	\$ 409
Other assets	636	(4)	265	897
Total assets	\$ 15,175	\$ (6)	\$ —	\$ 15,169
Long-term debt	\$ 1,256	\$ (6)	\$ —	\$ 1,250
Total liabilities & equity	\$ 15,175	\$ (6)	\$ —	\$ 15,169

2. Discontinued Operations

Discontinued operations are primarily comprised of Jiangsu Five Star Appliance Co., Limited ("Five Star") within our International segment. In February 2015, we completed the sale of Five Star and recognized a gain on sale of \$99 million. Following the sale of Five Star, we continued to hold as available for sale one retail property in Shanghai, China. In May 2016, we completed the sale of the property and recognized a gain, net of income tax, of \$16 million. The gain on sale of the property is included in Other, net within operating activities in the Condensed Consolidated Statements of Cash Flows. The presentation of discontinued operations has been retrospectively applied to all prior periods presented.

The aggregate financial results of discontinued operations were as follows (\$ in millions):

	Three Months Ended October 31, 2016		Nine Months Ended October 31, 2016	
	2015	2015	2015	2015
Revenue	\$ —	\$ —	\$ —	\$ 217
Gain (loss) from discontinued operations before income tax benefit (expense)	2	(4)	28	(14)
Income tax benefit (expense)	—	—	(7)	3
Gain on sale of discontinued operations	—	—	—	99
Net gain (loss) from discontinued operations	\$ 2	\$ (4)	\$ 21	\$ 88

3. Fair Value Measurements

Fair value is the price that would be received to sell an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. To measure fair value, we use a three-tier valuation hierarchy based upon observable and non-observable inputs:

Level 1 — Unadjusted quoted prices that are available in active markets for the identical assets or liabilities at the measurement date.

Level 2 — Significant other observable inputs available at the measurement date, other than quoted prices included in Level 1, either directly or indirectly, including:

Quoted prices for similar assets or liabilities in active markets;

Quoted prices for identical or similar assets or liabilities in non-active markets;

Inputs other than quoted prices that are observable for the asset or liability; and
Inputs that are derived principally from or corroborated by other observable market data.

Level 3 — Significant unobservable inputs that cannot be corroborated by observable market data and reflect the use of significant management judgment. These values are generally determined using pricing models for which the assumptions utilize management's estimates of market participant assumptions.

Assets and Liabilities Measured at Fair Value on a Recurring Basis

The fair value hierarchy requires the use of observable market data when available. In instances where the inputs used to measure fair value fall into different levels of the fair value hierarchy, the fair value measurement has been determined based on

9

Table of Contents

the lowest level input that is significant to the fair value measurement in its entirety. Our assessment of the significance of a particular item to the fair value measurement in its entirety requires judgment, including the consideration of inputs specific to the asset or liability.

The following table sets forth, by level within the fair value hierarchy, our financial assets and liabilities that were accounted for at fair value on a recurring basis at October 29, 2016, January 30, 2016, and October 31, 2015, according to the valuation techniques we used to determine their fair values (\$ in millions).

	Fair Value Hierarchy	Fair Value at		
		October 29, 2016	January 30, 2016	October 31, 2015
ASSETS				
Cash and cash equivalents				
Money market funds	Level 1	\$97	\$ 51	\$ 2
Commercial paper	Level 2	—	265	108
Time deposits	Level 2	11	306	222
Short-term investments				
Corporate bonds	Level 2	—	193	333
Commercial paper	Level 2	250	122	288
Time deposits	Level 2	1,527	990	1,029
Other current assets				
Money market funds	Level 1	3	—	—
Commercial paper	Level 2	60	—	—
Foreign currency derivative instruments	Level 2	5	18	14
Time deposits	Level 2	100	79	79
Other assets				
Interest rate swap derivative instruments	Level 2	13	25	10
Auction rate securities	Level 3	—	2	2
Marketable securities that fund deferred compensation	Level 1	96	96	96
LIABILITIES				
Accrued Liabilities				
Foreign currency derivative instruments	Level 2	3	1	—

During the third quarter of fiscal 2017, our remaining investments in auction rate securities ("ARS") were called at par, which resulted in proceeds of \$2 million and no realized gain or loss. As of October 29, 2016, we had no items measured at fair value on a recurring basis that used significant unobservable inputs (Level 3). For the periods ended January 30, 2016, and October 31, 2015, there were no changes in the beginning and ending balances of items measured at fair value on a recurring basis that used significant unobservable inputs (Level 3).

The following methods and assumptions were used to estimate the fair value of each class of financial instrument:

Money market funds. Our money market fund investments were measured at fair value as they trade in an active market using quoted market prices and, therefore, were classified as Level 1.

Commercial paper. Our investments in commercial paper were measured using inputs based upon quoted prices for similar instruments in active markets and, therefore, were classified as Level 2.

Time deposits. Our time deposits are balances held with banking institutions that cannot be withdrawn for specified terms without a penalty. Time deposits are held at face value plus accrued interest, which approximates fair value, and

are classified as Level 2.

Corporate bonds. Our corporate bond investments were measured at fair value using quoted market prices. They were classified as Level 2 as they trade in a non-active market for which bond prices are readily available.

10

Table of Contents

Foreign currency derivative instruments. Comprised primarily of foreign currency forward contracts and foreign currency swap contracts, our foreign currency derivative instruments were measured at fair value using readily observable market inputs, such as quotations on forward foreign exchange points and foreign interest rates. Our foreign currency derivative instruments were classified as Level 2 as these instruments are custom, over-the-counter contracts with various bank counterparties that are not traded in an active market.

Interest rate swap derivative instruments. Our interest rate swap contracts were measured at fair value using readily observable inputs, such as the LIBOR interest rate. Our interest rate swap derivative instruments were classified as Level 2 as these instruments are custom, over-the-counter contracts with various bank counterparties that are not traded in an active market.

Auction rate securities. Our investments in ARS were classified as Level 3 as quoted prices were unavailable. Due to limited market information, we utilized a discounted cash flow ("DCF") model to derive an estimate of fair value. The assumptions we used in preparing the DCF model included estimates with respect to the amount and timing of future interest and principal payments, forward projections of the interest rate benchmarks, the probability of full repayment of the principal considering the credit quality and guarantees in place and the rate of return required by investors to own such securities given the current liquidity risk associated with ARS.

Marketable securities that fund deferred compensation. The assets that fund our deferred compensation consist of investments in mutual funds. These investments were classified as Level 1 as the shares of these mutual funds trade with sufficient frequency and volume to enable us to obtain pricing information on an ongoing basis.

Assets and Liabilities that are Measured at Fair Value on a Nonrecurring Basis

Assets and liabilities that are measured at fair value on a nonrecurring basis relate primarily to our tangible fixed assets, goodwill and other intangible assets, which are remeasured when the derived fair value is below carrying value on our Condensed Consolidated Balance Sheets. For these assets, we do not periodically adjust carrying value to fair value, except in the event of impairment. When we determine that impairment has occurred, the carrying value of the asset is reduced to fair value and the difference is recorded within operating income in our Condensed Consolidated Statements of Earnings.

The following table summarizes the fair value remeasurements for non-restructuring property and equipment impairments and restructuring impairments recorded during the three and nine months ended October 29, 2016, and October 31, 2015 (\$ in millions):

	Impairments				Remaining Net Carrying Value ⁽¹⁾
	Three Months Ended		Nine Months Ended		
	October 29, 2016	October 31, 2015	October 29, 2016	October 31, 2015	
Property and equipment (non-restructuring)	\$ 8	\$ 9	\$ 16	\$ 34	\$ — \$ 10
Restructuring activities ⁽²⁾					
Tradename	—	—	—	40	— —
Property and equipment	1	—	8	30	— —
Total	\$ 9	\$ 9	\$ 24	\$ 104	\$ — \$ 10

(1) Remaining net carrying value approximates fair value. Because assets subject to long-lived asset impairment are not measured at fair value on a recurring basis, certain fair value measurements presented in the table may reflect values at earlier measurement dates and may no longer represent the fair values at October 29, 2016, and

October 31, 2015.

(2) See Note 5, Restructuring Charges, for additional information.

All of the fair value remeasurements included in the table above were based on significant unobservable inputs (Level 3). Fixed asset fair values were derived using a DCF model to estimate the present value of net cash flows that the asset or asset group was expected to generate. The key inputs to the DCF model generally included our forecasts of net cash generated from revenue, expenses and other significant cash outflows, such as capital expenditures, as well as an appropriate discount rate. In the case of assets for which the impairment was the result of restructuring activities, no future cash flows have been assumed as the assets will cease to be used and expected sale values are nominal.

11

Table of Contents

Fair Value of Financial Instruments

Our financial instruments, other than those presented in the disclosures above, include cash, receivables, other investments, accounts payable, other payables and long-term debt. The fair values of cash, receivables, accounts payable and other payables approximated carrying values because of the short-term nature of these instruments. If these instruments were measured at fair value in the financial statements, they would be classified as Level 1 in the fair value hierarchy. Fair values for other investments held at cost are not readily available, but we estimate that the carrying values for these investments approximate fair value. See Note 6, Debt, for information about the fair value of our long-term debt.

4. Goodwill and Intangible Assets

The carrying values of goodwill and indefinite-lived tradenames for the Domestic segment were \$425 million and \$18 million, respectively, at October 29, 2016, and \$425 million and \$18 million, respectively, at January 30, 2016. The changes in the carrying values of goodwill and indefinite-lived tradenames by segment were as follows in the nine months ended October 31, 2015 (\$ in millions):

	Goodwill Indefinite-lived Tradenames			
	Domestic	Domestic	International	Total
Balances at January 31, 2015	\$ 425	\$ 18	\$ 39	\$ 57
Changes in foreign currency exchange rates	—	—	1	1
Canada brand restructuring ⁽¹⁾	—	—	(40)	(40)
Balances at October 31, 2015	\$ 425	\$ 18	\$ —	\$ 18

Represents the Future Shop tradename impairment as a result of the Canadian brand consolidation in the first (1) quarter of fiscal 2016. See Note 5, Restructuring Charges, for further discussion of the Canadian brand consolidation.

The following table provides the gross carrying amount of goodwill and cumulative goodwill impairment (\$ in millions):

	October 29, 2016		January 30, 2016		October 31, 2015	
	Gross Carrying Amount	Cumulative Impairment	Gross Carrying Amount	Cumulative Impairment	Gross Carrying Amount	Cumulative Impairment
Goodwill	\$1,100	\$ (675)	\$1,100	\$ (675)	\$1,100	\$ (675)

5. Restructuring Charges

Charges incurred in the three and nine months ended October 29, 2016, and October 31, 2015, for our restructuring activities were as follows (\$ in millions):

	Three Months Ended		Nine Months Ended	
	October 29, 2016	October 31, 2015	October 29, 2016	October 31, 2015
Renew Blue Phase 2	\$ 1	\$ —	\$26	\$ —
Canadian brand consolidation	(2)	5	(1)	189
Renew Blue ⁽¹⁾	1	—	4	(2)
Other restructuring activities ⁽²⁾	1	2	1	2
Total restructuring charges	\$ 1	\$ 7	\$30	\$ 189

(1) Represents activity related to our remaining vacant space liability, primarily in our International segment, for our Renew Blue restructuring program, which began in the fourth quarter of fiscal 2013. We may continue to incur

immaterial adjustments to the liability for changes in sublease assumptions or potential lease buyouts. In addition, lease payments for vacated stores will continue until leases expire or are terminated. The remaining vacant space liability was \$10 million at October 29, 2016.

(2) Represents activity related to our remaining vacant space liability for U.S. large-format store closures in fiscal 2013. We may continue to incur immaterial adjustments to the liability for changes in sublease assumptions or potential lease buyouts. In addition, lease payments for vacated stores will continue until leases expire or are terminated. The remaining vacant space liability was \$12 million at October 29, 2016.

Renew Blue Phase 2

In the first quarter of fiscal 2017, we took several strategic actions to eliminate and simplify certain components of our operations and restructure certain field and corporate teams as part of our Renew Blue Phase 2 plan. We recorded an expense of \$1 million and \$26 million related to Phase 2 of the plan during the three and nine months ended October 29, 2016,

Table of Contents

respectively. The expense consisted primarily of employee termination benefits and property and equipment impairments. All restructuring charges related to this plan are from continuing operations and are presented in restructuring charges in our Condensed Consolidated Statements of Earnings.

The composition of the restructuring charges we incurred during the three and nine months ended October 29, 2016, for Renew Blue Phase 2 was as follows (\$ in millions):

	Domestic	International
	October 29,	October 31,
	2016	2015
	Three	Nine
	Month	Months
	Ended	Ended
Property and equipment impairments	\$ 1	\$ 8
Termination benefits	—	18
Total Renew Blue Phase 2 restructuring charges	\$ 1	\$ 26

The following table summarizes our restructuring accrual activity during the nine months ended October 29, 2016, related to termination benefits as a result of Renew Blue Phase 2 (\$ in millions):

	Termination
	Benefits
Balances at January 30, 2016	\$ —
Charges	19
Cash payments	(16)
Adjustments ⁽¹⁾	(2)
Balances at October 29, 2016	\$ 1

(1) Adjustments to termination benefits primarily represent changes in retention assumptions.

Canadian Brand Consolidation

In the first quarter of fiscal 2016, we consolidated the Future Shop and Best Buy stores and websites in Canada under the Best Buy brand. This resulted in the permanent closure of 66 Future Shop stores and the conversion of the remaining 65 Future Shop stores to the Best Buy brand. In the three and nine months ended October 29, 2016, we recognized benefits of \$2 million and \$1 million related to our Canadian brand consolidation, respectively, which was due to changes in our facility closure and other costs assumptions. In the third quarter of fiscal 2016, we incurred \$5 million of restructuring charges related to lease exit costs and employee termination benefits. In the first nine months of 2016 we incurred \$189 million of restructuring charges, which primarily consisted of lease exit costs, a tradename impairment, property and equipment impairments, employee termination benefits and inventory write-downs.

The inventory write-downs related to our Canadian brand consolidation are presented in restructuring charges – cost of goods sold in our Condensed Consolidated Statements of Earnings, and the remainder of the restructuring charges are presented in restructuring charges in our Condensed Consolidated Statements of Earnings.

The composition of total restructuring charges we incurred for the Canadian brand consolidation in the three and nine months ended October 29, 2016, and October 31, 2015, as well as the cumulative amount incurred through October 29, 2016, was as follows (\$ in millions):

	International	Domestic
	Three Months	Nine Months
	Ended	Ended

Edgar Filing: BEST BUY CO INC - Form 10-Q

	October 31, 2016		October 31, 2015		Cumulative
	2016	2015	2016	2015	Amount
Inventory write-downs	\$—	\$ (1)	\$—	\$ 4	\$ 3
Property and equipment impairments	—	—	—	30	30
Tradename impairment	—	—	—	40	40
Termination benefits	—	2	—	26	25
Facility closure and other costs	(2)	4	(1)	89	101
Total Canadian brand consolidation restructuring charges	\$(2)	\$ 5	\$(1)	\$ 189	\$ 199

13

Table of Contents

The following tables summarize our restructuring accrual activity during the nine months ended October 29, 2016, and October 31, 2015, related to termination benefits and facility closure and other costs associated with the Canadian brand consolidation (\$ in millions):

	Termination Benefits	Facility Closure and Other Costs	Total
Balances at January 30, 2016	\$ 2	\$ 64	\$66
Charges	—	1	1
Cash payments	(2)	(29)	(31)
Adjustments ⁽¹⁾	—	(2)	(2)
Changes in foreign currency exchange rates	—	3	3
Balances at October 29, 2016	\$ —	\$ 37	\$37
	Termination Benefits	Facility Closure and Other Costs	Total
Balances at January 31, 2015	\$ —	\$ —	\$—
Charges	28	113	141
Cash payments	(22)	(28)	(50)
Adjustments ⁽¹⁾	(2)	(9)	(11)
Changes in foreign currency exchange rates	—	(3)	(3)
Balances at October 31, 2015	\$ 4	\$ 73	\$77

(1) Adjustments to facility closure and other costs represent changes in sublease assumptions. Adjustments to termination benefits represent changes in retention assumptions.

6. Debt

Short-Term Debt

U.S. Revolving Credit Facility

On June 27, 2016, we entered into a \$1.25 billion five-year senior unsecured revolving credit facility agreement (the "Five-Year Facility Agreement") with a syndicate of banks. The Five-Year Facility Agreement replaced the previous \$1.25 billion senior unsecured revolving credit facility (the "Previous Facility") with a syndicate of banks, which was originally scheduled to expire in June 2019, but was terminated on June 27, 2016. The Five-Year Facility Agreement permits borrowings up to \$1.25 billion and expires in June 2021. At October 29, 2016, there were no borrowings outstanding and \$1.25 billion was available under the Five-Year Facility Agreement. In addition, there were no borrowings outstanding under the Previous Facility as of January 30, 2016, and October 31, 2015.

The interest rate under the Five-Year Facility Agreement is variable and is determined at our option as: (i) the sum of (a) the greatest of (1) JPMorgan Chase Bank, N.A.'s prime rate, (2) the greater of the federal funds rate and the overnight bank funding rate plus, in each case, 0.5% and (3) the one-month London Interbank Offered Rate ("LIBOR"), subject to certain adjustments plus 1% and (b) a variable margin rate (the "ABR Margin"); or (ii) the LIBOR plus a variable margin rate (the "LIBOR Margin"). In addition, a facility fee is assessed on the commitment amount. The ABR Margin, LIBOR Margin and the facility fee are based upon our current senior unsecured debt rating. Under the Five-Year Facility Agreement, the ABR Margin ranges from 0.00% to 0.50%, the LIBOR Margin ranges from 0.90% to 1.50%, and the facility fee ranges from 0.100% to 0.250%.

The Five-Year Facility Agreement is guaranteed by certain of our subsidiaries and contains customary affirmative and negative covenants materially consistent with the Previous Facility. Among other things, these covenants restrict our and certain of our subsidiaries' ability to incur certain types or amounts of indebtedness, incur liens on certain assets, make material changes in corporate structure or the nature of our business, dispose of material assets, engage in a change in control transaction, make certain foreign investments, enter into certain restrictive agreements or engage in certain transactions with affiliates. The Five-Year Facility Agreement also contains covenants that require us to maintain a maximum quarterly cash flow leverage ratio and a minimum quarterly interest coverage ratio (both ratios measured quarterly for the previous 12 months). The Five-Year Facility Agreement contains default provisions including, but not limited to, failure to pay interest or principal when due and failure to comply with covenants.

Table of Contents

Long-Term Debt

Long-term debt consisted of the following (\$ in millions):

	October 29, January 30, October 31,		
	2016	2016	2015
2016 Notes	\$ —	\$ 350	\$ 350
2018 Notes	500	500	500
2021 Notes	650	650	649
Interest rate swap valuation adjustments	13	25	10
Subtotal	1,163	1,525	1,509
Debt discounts and issuance costs	(5)	(7)	(6)
Financing lease obligations	180	178	88
Capital lease obligations	29	38	42
Total long-term debt	1,367	1,734	1,633
Less: current portion ⁽¹⁾	(43)	(395)	(383)
Total long-term debt, less current portion	\$ 1,324	\$ 1,339	\$ 1,250

(1) Our 2016 Notes, due March 15, 2016, were classified in our current portion of long-term debt as of January 30, 2016 and October 31, 2015, respectively. In March 2016, we repaid the 2016 Notes using existing cash resources.

The fair value of total long-term debt, excluding debt discounts and issuance costs and financing and capital lease obligations, approximated \$1,260 million, \$1,543 million and \$1,587 million at October 29, 2016, January 30, 2016, and October 31, 2015, respectively, based primarily on the market prices quoted from external sources, compared with carrying values of \$1,163 million, \$1,525 million and \$1,509 million, respectively. If long-term debt was measured at fair value in the financial statements, it would be classified primarily as Level 2 in the fair value hierarchy.

See Note 5, Debt, in the Notes to Consolidated Financial Statements included in our Annual Report on Form 10-K for the fiscal year ended January 30, 2016, for additional information regarding the terms of our debt facilities, debt instruments and other obligations.

7. Derivative Instruments

We manage our economic and transaction exposure to certain risks through the use of foreign currency and interest rate swap derivative instruments. Our objective in holding derivatives is to reduce the volatility of net earnings, cash flows and net asset value associated with changes in foreign currency exchange rates and interest rates. We do not hold derivative instruments for trading or speculative purposes. We have no derivatives that have credit risk-related contingent features, and we mitigate our credit risk by engaging with major financial institutions as our counterparties.

We record all derivative instruments on our Condensed Consolidated Balance Sheets at fair value and evaluate hedge effectiveness prospectively and retrospectively when electing to apply hedge accounting. We formally document all hedging relations at inception for derivative hedges and the underlying hedged items, as well as the risk management objectives and strategies for undertaking the hedge transaction. In addition, we have derivatives which are not designated as hedging instruments.

Net Investment Hedges

We use foreign exchange forward contracts to hedge against the effect of Canadian dollar exchange rate fluctuations on a portion of our net investment in our Canadian operations. The contracts have terms up to 12 months. For a net investment hedge, we recognize changes in the fair value of the derivative as a component of foreign currency

translation within other comprehensive income to offset a portion of the change in translated value of the net investment being hedged, until the investment is sold or liquidated. We limit recognition in net earnings of amounts previously recorded in other comprehensive income to circumstances such as complete or substantially complete liquidation of the net investment in the hedged foreign operation. We report the ineffective portion of the gain or loss, if any, in net earnings.

Interest Rate Swaps

We use "receive fixed-rate, pay variable-rate" interest rate swaps to mitigate the effect of interest rate fluctuations on a portion of our 2018 Notes and 2021 Notes. Our interest rate swap contracts are considered perfect hedges because the critical terms and

Table of Contents

notional amounts match those of our fixed-rate debt being hedged and are, therefore, accounted as fair value hedges using the shortcut method. Under the shortcut method, we recognize the change in the fair value of the derivatives with an offsetting change to the carrying value of the debt. Accordingly, there is no impact on our Condensed Consolidated Statements of Earnings from the fair value of the derivatives.

Derivatives Not Designated as Hedging Instruments

We use foreign currency forward contracts to manage the impact of fluctuations in foreign currency exchange rates relative to recognized receivable and payable balances denominated in non-functional currencies and on certain forecast inventory purchases denominated in non-functional currencies. The contracts generally have terms of up to 12 months. These derivative instruments are not designated as hedging relationships, and, therefore, we record gains and losses on these contracts directly to net earnings.

Summary of Derivative Balances

The following table presents the gross fair values for outstanding derivative instruments and the corresponding classification at October 29, 2016, January 30, 2016, and October 31, 2015 (\$ in millions):

Contract Type	October 29, 2016		January 30, 2016		October 31, 2015	
	Assets	Liabilities	Assets	Liabilities	Assets	Liabilities
Derivatives designated as net investment hedges ⁽¹⁾	\$ 4	\$ 3	\$ 15	\$ 1	\$ 12	\$ —
Derivatives designated as interest rate swaps ⁽²⁾	13	—	25	—	10	—
No hedge designation (foreign exchange forward contracts) ⁽¹⁾	1	—	3	—	2	—
Total	\$ 18	\$ 3	\$ 43	\$ 1	\$ 24	\$ —

(1) The fair value is recorded in other current assets or accrued liabilities.

(2) The fair value is recorded in other assets or long-term liabilities.

The following table presents the effects of derivative instruments on other comprehensive income ("OCI") and on our Condensed Consolidated Statements of Earnings for the three and nine months ended October 29, 2016, and October 31, 2015 (\$ in millions):

Contract Type	Three Months Ended				Nine Months Ended			
	October 29, 2016		October 31, 2015		October 29, 2016		October 31, 2015	
	Gain(Loss) Recognized in OCI (Effective Portion)	Reclassified from Accumulated OCI to Earnings (Effective Portion)	Gain(Loss) Recognized in OCI (Effective Portion)	Reclassified from Accumulated OCI to Earnings (Effective Portion)	Gain(Loss) Recognized in OCI (Effective Portion)	Reclassified from Accumulated OCI to Earnings (Effective Portion)	Gain(Loss) Recognized in OCI (Effective Portion)	Reclassified from Accumulated OCI to Earnings (Effective Portion)
Derivatives designated as net investment hedges	\$ 6	\$ —	\$ —	\$ —	\$ —	\$ (10)	\$ 6	\$ —

The following tables present the effects of derivative instruments on our Condensed Consolidated Statements of Earnings for the three and nine months ended October 29, 2016, and October 31, 2015 (\$ in millions):

	Gain (Loss) Recognized within SG&A	
	Three Months Ended	Nine Months Ended

Edgar Filing: BEST BUY CO INC - Form 10-Q

Contract Type	October 31, 2016		October 31, 2015	
	2016	2015	2016	2015
No hedge designation (foreign exchange forward contracts)	\$1	\$ 1	\$(2)	\$(3)

16

Table of Contents

Contract Type	Gain (Loss) Recognized within Interest Expense			
	Three Months Ended		Nine Months Ended	
	October 29, 2016	October 31, 2015	October 29, 2016	October 31, 2015
Interest rate swap gain	\$(14)	\$ (3)	\$(12)	\$ 9
Adjustments to carrying value of long-term debt	14	3	12	(9)
Net impact on Condensed Consolidated Statements of Earnings	\$—	\$ —	\$—	\$ —

The following table presents the notional amounts of our derivative instruments at October 29, 2016, January 30, 2016, and October 31, 2015 (\$ in millions):

Contract Type	Notional Amount		
	October 29, 2016	January 30, 2016	October 31, 2015
Derivatives designated as net investment hedges	\$203	\$ 208	\$ 222
Derivatives designated as interest rate swaps	750	750	750
No hedge designation (foreign exchange forward contracts)	59	94	195
Total	\$1,012	\$ 1,052	\$ 1,167

8. Earnings per Share

We compute our basic earnings per share based on the weighted-average number of common shares outstanding and our diluted earnings per share based on the weighted-average number of common shares outstanding adjusted by the number of additional shares that would have been outstanding had potentially dilutive common shares been issued. Potentially dilutive securities include stock options, nonvested share awards and shares issuable under our employee stock purchase plan. Nonvested market-based share awards and nonvested performance-based share awards are included in the average diluted shares outstanding for each period if established market or performance criteria have been met at the end of the respective periods.

The following table presents a reconciliation of the numerators and denominators of basic and diluted earnings per share from continuing operations for the three and nine months ended October 29, 2016, and October 31, 2015 (\$ and shares in millions, except per share amounts):

	Three Months Ended		Nine Months Ended	
	October 29, 2016	October 31, 2015	October 29, 2016	October 31, 2015
Numerator				
Net earnings from continuing operations	\$192	\$ 129	\$600	\$ 330
Denominator				
Weighted-average common shares outstanding	316.2	344.7	320.2	348.9
Dilutive effect of stock compensation plan awards	3.8	4.3	3.4	4.7
Weighted-average common shares outstanding, assuming dilution	320.0	349.0	323.6	353.6
Net earnings per share from continuing operations				
Basic	\$0.61	\$ 0.37	\$1.87	\$ 0.95
Diluted	\$0.60	\$ 0.37	\$1.85	\$ 0.93

The computation of weighted-average common shares outstanding, assuming dilution, excluded options to purchase 6.3 million and 10.1 million shares of our common stock for the three months ended October 29, 2016, and October 31, 2015, respectively, and options to purchase 6.9 million and 10.0 million shares of our common stock for the nine months ended October 29, 2016, and October 31, 2015, respectively. These amounts were excluded as the options' exercise prices were greater than the average market price of our common stock for the periods presented, and, therefore, the effect would be anti-dilutive (i.e., including such options would result in higher earnings per share).

Table of Contents

9. Comprehensive Income

The following tables provide a reconciliation of the components of accumulated other comprehensive income, net of tax, attributable to Best Buy Co., Inc. for the three and nine months ended October 29, 2016, and October 31, 2015 (\$ in millions):

	Foreign Currency Translation
Balances at July 30, 2016	\$ 296
Foreign currency translation adjustments	(19)
Balances at October 29, 2016	\$ 277
	Foreign Currency Translation
Balances at January 30, 2016	\$ 271
Foreign currency translation adjustments	6
Balances at October 29, 2016	\$ 277
	Foreign Currency Translation
Balances at August 1, 2015	\$ 298
Foreign currency translation adjustments	(2)
Balances at October 31, 2015	\$ 296
	Foreign Currency Translation
Balances at January 31, 2015	\$ 382
Foreign currency translation adjustments	(19)
Reclassification of foreign currency translation adjustments into earnings due to sale of business	(67)
Balances at October 31, 2015	\$ 296

The gains and losses on our net investment hedges, which are included in foreign currency translation adjustments, were not material for the periods presented. There is generally no tax impact related to foreign currency translation adjustments, as the earnings are considered permanently reinvested.

10. Repurchase of Common Stock

We have a \$5.0 billion share repurchase program that was authorized by our Board of Directors in June 2011. There is no expiration date governing the period over which we can repurchase shares under the June 2011 share repurchase program. As of January 30, 2016, \$3.0 billion remained available for share repurchases. On February 25, 2016, we announced our intent to repurchase up to an additional \$1.0 billion over two years.

On January 22, 2016, we entered into a variable notional accelerated share repurchase agreement ("ASR") with a third party financial institution to repurchase \$150 million to \$175 million of our common stock. Under the agreement, we paid \$175 million at the beginning of the contract and received an initial delivery of 4.4 million shares on January 25, 2016. We retired these shares and recorded a \$120 million reduction to shareholders' equity. As of January 30, 2016,

the remaining \$55 million was included as a reduction of shareholders' equity in Prepaid share repurchase in the Condensed Consolidated Balance Sheets. The ASR was settled on February 17, 2016, for a final notional amount of \$165 million. Accordingly, we received 1.6 million shares, which were retired, and a \$10 million cash payment from our counter-party equal to the difference between the \$175 million up-front payment and the final notional amount.

Table of Contents

The following table presents information regarding the shares we repurchased during the three months and nine months ended October 29, 2016, and October 31, 2015 (\$ and shares in millions, except per share amounts):

	Three Months Ended		Nine Months Ended	
	October 29, 2016	October 31, 2015	October 29, 2016	October 31, 2015
Total cost of shares repurchased				
Open market ⁽¹⁾	\$206	\$ 64	\$483	\$ 388
Settlement of January 2016 ASR	—	—	45	—
Total	\$206	\$ 64	\$528	\$ 388
Average price per share				
Open market	\$37.67	\$ 35.17	\$33.52	\$ 34.20
Settlement of January 2016 ASR	\$—	\$ —	\$28.55	\$ —
Average	\$37.67	\$ 35.17	\$33.03	\$ 34.20
Number of shares repurchased and retired				
Open market ⁽¹⁾	5.5	1.8	14.4	11.3
Settlement of January 2016 ASR	—	—	1.6	—
Total	5.5	1.8	16.0	11.3

As of October 29, 2016, \$11 million, or 0.3 million shares, in trades remained unsettled. As of October 31, 2015, (1)\$3 million, or 0.1 million shares, in trades remained unsettled. The liability for unsettled trades is included in Accrued liabilities in the Condensed Consolidated Balance Sheets.

At October 29, 2016, approximately \$2.5 billion remained available for additional purchases under the June 2011 share repurchase program. Repurchased shares are retired and constitute authorized but unissued shares.

11. Segments

Our chief operating decision maker ("CODM") is our Chief Executive Officer. Our business is organized into two segments: Domestic (which is comprised of all operations within the U.S. and its districts and territories) and International (which is comprised of all operations outside the U.S. and its territories). Our CODM has ultimate responsibility for enterprise decisions. Our CODM determines, in particular, resource allocation for, and monitors performance of, the consolidated enterprise, the Domestic segment and the International segment. The Domestic and International segment managers have responsibility for operating decisions, allocating resources and assessing performance within their respective segments. Our CODM relies on internal management reporting that analyzes enterprise results to the net earnings level and segment results to the operating income level.

We aggregate our Canada and Mexico businesses into one International operating segment. Our Domestic and International operating segments also represent our reportable segments. The accounting policies of the segments are the same as those described in Note 1, Summary of Significant Accounting Policies, in the Notes to Consolidated Financial Statements included in our Annual Report on Form 10-K for the fiscal year ended January 30, 2016.

Revenue by reportable segment was as follows (\$ in millions):

	Three Months Ended		Nine Months Ended	
	October 29, 2016	October 31, 2015	October 29, 2016	October 31, 2015
Domestic	\$8,192	\$ 8,090	\$23,910	\$ 23,858

International	753	729	2,011	2,047
Total revenue	\$8,945	\$ 8,819	\$25,921	\$ 25,905

Table of Contents

Operating income (loss) by reportable segment and the reconciliation to earnings from continuing operations before income tax expense were as follows (\$ in millions):

	Three Months Ended		Nine Months Ended	
	October 29, 2016	October 31, 2015	October 29, 2016	October 31, 2015
Domestic	\$298	\$ 244	\$959	\$ 857
International	14	(14)	14	(253)
Total operating income	312	230	973	604
Other income (expense)				
Gain on sale of investments	—	—	2	2
Investment income and other	8	3	22	14
Interest expense	(16)	(20)	(54)	(60)
Earnings from continuing operations before income tax expense	\$304	\$ 213	\$943	\$ 560

Assets by reportable segment were as follows (\$ in millions):

	October 29, 2016	January 30, 2016	October 31, 2015
Domestic	\$ 13,115	\$ 12,318	\$ 13,817
International	1,427	1,201	1,352
Total assets	\$ 14,542	\$ 13,519	\$ 15,169

12. Contingencies

We are involved in a number of legal proceedings. Where appropriate, we have made accruals with respect to these matters, which are reflected in our Condensed Consolidated Financial Statements. However, there are cases where liability is not probable or the amount cannot be reasonably estimated and, therefore, accruals have not been made. We provide disclosure of matters where we believe it is reasonably possible the impact may be material to our Condensed Consolidated Financial Statements.

Securities Actions

In February 2011, a purported class action lawsuit captioned, IBEW Local 98 Pension Fund, individually and on behalf of all others similarly situated v. Best Buy Co., Inc., et al., was filed against us and certain of our executive officers in the U.S. District Court for the District of Minnesota. This federal court action alleges, among other things, that we and the officers named in the complaint violated Sections 10(b) and 20A of the Exchange Act and Rule 10b-5 under the Exchange Act in connection with press releases and other statements relating to our fiscal 2011 earnings guidance that had been made available to the public. Additionally, in March 2011, a similar purported class action was filed by a single shareholder, Rene LeBlanc, against us and certain of our executive officers in the same court. In July 2011, after consolidation of the IBEW Local 98 Pension Fund and Rene LeBlanc actions, a consolidated complaint captioned, IBEW Local 98 Pension Fund v. Best Buy Co., Inc., et al., was filed and served. We filed a motion to dismiss the consolidated complaint in September 2011, and in March 2012, subsequent to the end of fiscal 2012, the court issued a decision dismissing the action with prejudice. In April 2012, the plaintiffs filed a motion to alter or amend the court's decision on our motion to dismiss. In October 2012, the court granted plaintiff's motion to alter or amend the court's decision on our motion to dismiss in part by vacating such decision and giving plaintiff leave to file an amended complaint, which plaintiff did in October 2012. We filed a motion to dismiss the amended complaint in November 2012 and all responsive pleadings were filed in December 2012. A hearing was held on April 26, 2013. On August 5, 2013, the court issued an order granting our motion to dismiss in part and, contrary to its March 2012 order, denying the motion to dismiss in part, holding that certain of the statements alleged to have been made were not

forward-looking statements and therefore were not subject to the “safe-harbor” provisions of the Private Securities Litigation Reform Act. Plaintiffs moved to certify the purported class. By Order filed August 6, 2014, the court certified a class of persons or entities who acquired Best Buy common stock between 10:00 a.m. EDT on September 14, 2010, and December 13, 2010, and who were damaged by the alleged violations of law. The 8th Circuit Court of Appeals granted our request for interlocutory appeal. On April 12, 2016, the 8th Circuit held the trial court misapplied the law and reversed the class certification order. IBEW petitioned the 8th Circuit for a rehearing en banc, which was denied on June 1, 2016. In October 2016, IBEW advised the trial court it will not seek review by the Supreme Court. The trial court has set a January 2017 conference to discuss next steps. We continue to believe that these allegations are without merit and intend to vigorously defend our company in this matter.

Table of Contents

In June 2011, a purported shareholder derivative action captioned, Salvatore M. Talluto, Derivatively and on Behalf of Best Buy Co., Inc. v. Richard M. Schulze, et al., as Defendants and Best Buy Co., Inc. as Nominal Defendant, was filed against both present and former members of our Board of Directors serving during the relevant periods in fiscal 2011 and us as a nominal defendant in the U.S. District Court for the State of Minnesota. The lawsuit alleges that the director defendants breached their fiduciary duty, among other claims, including violation of Section 10(b) of the Exchange Act and Rule 10b-5 thereunder, in failing to correct public misrepresentations and material misstatements and/or omissions regarding our fiscal 2011 earnings projections and, for certain directors, selling stock while in possession of material adverse non-public information. Additionally, in July 2011, a similar purported class action was filed by a single shareholder, Daniel Himmel, against us and certain of our executive officers in the same court. In November 2011, the respective lawsuits of Salvatore M. Talluto and Daniel Himmel were consolidated into a new action captioned, In Re: Best Buy Co., Inc. Shareholder Derivative Litigation, and a stay ordered pending the close of discovery in the consolidated IBEW Local 98 Pension Fund v. Best Buy Co., Inc., et al. case. Additionally, in June 2015, a similar purported class action was filed by a single shareholder, Khuong Tran, derivatively on behalf of Best Buy Co., Inc. against us and certain of our executive officers and directors in the same court. The Khuong Tran lawsuit has also been stayed pending the close of discovery in IBEW.

The plaintiffs in the above securities actions seek damages, including interest, equitable relief and reimbursement of the costs and expenses they incurred in the lawsuits. As stated above, we believe the allegations in the above securities actions are without merit, and we intend to defend these actions vigorously. Based on our assessment of the facts underlying the claims in the above securities actions, their respective procedural litigation history and the degree to which we intend to defend our company in these matters, the amount or range of reasonably possible losses, if any, cannot be estimated.

Cathode Ray Tube Action

On November 14, 2011, we filed a lawsuit captioned In re Cathode Ray Tube Antitrust Litigation in the United States District Court for the Northern District of California. We alleged that the defendants engaged in price fixing in violation of antitrust regulations relating to cathode ray tubes for the time period between March 1, 1995, through November 25, 2007. In connection with this action, we received settlement proceeds, net of legal expenses and costs, in the amount of \$75 million during fiscal 2016. In the first quarter of fiscal 2017, we settled with the remaining defendants for \$161 million, net of legal expenses and costs; \$127 million of which we have received and \$34 million of which we expect to receive in January 2017 or earlier. Settlement proceeds were recognized in Cost of goods sold with the associated legal expenses recorded in SG&A. This matter is now resolved.

Other Legal Proceedings

We are involved in various other legal proceedings arising in the normal course of conducting business. For such legal proceedings, we have accrued an amount that reflects the aggregate liability deemed probable and estimable, but this amount is not material to our consolidated financial position, results of operations or cash flows. Because of the preliminary nature of many of these proceedings, the difficulty in ascertaining the applicable facts relating to many of these proceedings, the variable treatment of claims made in many of these proceedings and the difficulty of predicting the settlement value of many of these proceedings, we are not able to estimate an amount or range of any reasonably possible additional losses. However, based upon our historical experience, the resolution of these proceedings is not expected to have a material effect on our consolidated financial position, results of operations or cash flows.

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Unless the context otherwise requires, the use of the terms “Best Buy,” “we,” “us” and “our” in the following refers to Best Buy Co., Inc. and its consolidated subsidiaries. Any references to our website addresses do not constitute incorporation by reference of the information contained on the websites.

Management’s Discussion and Analysis of Financial Condition and Results of Operations (“MD&A”) is intended to provide a reader of our financial statements with a narrative from the perspective of our management on our financial condition, results of operations, liquidity and certain other factors that may affect our future results. Unless otherwise noted, transactions and other factors significantly impacting our financial condition, results of operations and liquidity are discussed in order of magnitude. Our MD&A is presented in eight sections:

Overview

Business Strategy Update

Results of Operations

Liquidity and Capital Resources

Off-Balance-Sheet Arrangements and Contractual Obligations

Significant Accounting Policies and Estimates

New Accounting Pronouncements

Safe Harbor Statement Under the Private Securities Litigation Reform Act

Our MD&A should be read in conjunction with our Annual Report on Form 10-K for the fiscal year ended January 30, 2016 (including the information presented therein under Risk Factors), as well as our reports on Forms 10-Q and 8-K and other publicly available information. All amounts herein are unaudited.

Overview

We are a leading provider of technology products, services and solutions. We offer these products and services to the customers who visit our stores, engage with Geek Squad agents or use our websites or mobile applications. We have operations in the U.S., Canada, Mexico and China. We operate two reportable segments: Domestic and International. The Domestic segment is comprised of all operations within the U.S. and its districts and territories. The International segment is comprised of all operations outside the U.S. and its territories.

Our business, like that of many retailers, is seasonal. A higher proportion of our revenue and earnings is generated in the fiscal fourth quarter, which includes the majority of the holiday shopping season in the U.S., Canada and Mexico ("Holiday").

Throughout this MD&A, we refer to comparable sales. Our comparable sales calculation compares revenue from stores, websites and call centers operating for at least 14 full months, as well as revenue related to certain other comparable sales channels for a particular period to the corresponding period in the prior year. Relocated stores, as well as remodeled, expanded and downsized stores closed more than 14 days, are excluded from the comparable sales calculation until at least 14 full months after reopening. Acquisitions are included in the comparable sales calculation beginning with the first full quarter following the first anniversary of the date of the acquisition. The calculation of comparable sales excludes the impact of revenue from discontinued operations and the effect of fluctuations in foreign currency exchange rates (applicable to our International segment only). The Canadian brand consolidation, which included the permanent closure of 66 Future Shop stores, the conversion of 65 Future Shop stores to Best Buy stores and the elimination of the Future Shop website, has a material impact on a year-over-year basis on the remaining Canadian retail stores and the website. As such, beginning in fiscal 2016, all Canadian store and website revenue has been removed from the comparable sales base and the International segment no longer has a comparable metric.

Therefore, Enterprise comparable sales equals the Domestic segment comparable sales. Beginning in the fourth quarter of fiscal 2017, we believe the International segment will be comparable on a year-over-year basis and expect to report comparable sales for the International segment henceforth. At that time, Enterprise comparable sales will cease being equal to Domestic comparable sales and instead will equal the sum of Domestic and International comparable sales as they were before the Canadian brand consolidation. The method of calculating comparable sales varies across the retail industry. As a result, our method of calculating comparable sales may not be the same as other retailers' methods.

Non-GAAP Financial Measures

This MD&A includes financial information prepared in accordance with accounting principles generally accepted in the United States ("GAAP"), as well as certain adjusted or non-GAAP financial measures such as constant currency, non-GAAP operating income, non-GAAP effective tax rate, non-GAAP net earnings from continuing operations, non-GAAP diluted earnings per

Table of Contents

share ("EPS") from continuing operations and non-GAAP debt to earnings before interest, income taxes, depreciation, amortization and rent ("EBITDAR") ratio. We believe that non-GAAP financial measures, when reviewed in conjunction with GAAP financial measures, can provide more information to assist investors in evaluating current period performance and in assessing future performance. For these reasons, our internal management reporting also includes non-GAAP measures. Generally, non-GAAP measures include adjustments for items such as restructuring charges, goodwill impairments, non-restructuring asset impairments and gains or losses on investments. In addition, certain other items may be excluded from non-GAAP financial measures when we believe this provides greater clarity to management and our investors. These non-GAAP financial measures should be considered in addition to, and not superior to or as a substitute for, GAAP financial measures. We strongly encourage investors and shareholders to review our financial statements and publicly-filed reports in their entirety and not to rely on any single financial measure. Non-GAAP measures as presented herein may not be comparable to similarly titled measures used by other companies.

In our discussions of the operating results of our consolidated business and our International segment, we sometimes refer to the impact of changes in foreign currency exchange rates or the impact of foreign currency exchange rate fluctuations, which are references to the differences between the foreign currency exchange rates we use to convert the International segment's operating results from local currencies into U.S. dollars for reporting purposes. We also use the term "constant currency", which represents results adjusted to exclude foreign currency impacts. We calculate those impacts as the difference between the current period results translated using the current period currency exchange rates and using the comparable prior period currency exchange rates. We believe the disclosure of revenue changes in constant currency provides useful supplementary information to investors in light of significant fluctuations in currency rates and our ongoing inability to report comparable store sales for the International segment as a result of the Canadian brand consolidation.

Refer to the Non-GAAP Financial Measures section below for the detailed reconciliation of items that impacted the non-GAAP operating income, non-GAAP effective tax rate, non-GAAP net earnings from continuing operations and non-GAAP diluted EPS from continuing operations in the presented periods.

Refer to the Other Financial Measures section below for the detailed reconciliation of items that impacted the non-GAAP debt to EBITDAR ratio. Management believes this ratio is an important indicator of our creditworthiness. Furthermore, we believe that our non-GAAP debt to EBITDAR ratio is important for understanding our financial position and provides meaningful additional information about our ability to service our long-term debt and other fixed obligations and to fund our future growth. We also believe our non-GAAP debt to EBITDAR ratio is relevant because it enables investors to compare our indebtedness to that of retailers who own, rather than lease, their stores. Our decision to own or lease real estate is based on an assessment of our financial liquidity, our capital structure, our desire to own or to lease the location, the owner's desire to own or to lease the location and the alternative that results in the highest return to our shareholders.

Business Strategy Update

In the third quarter of fiscal 2017, we delivered growth on both our top and bottom lines, with Enterprise revenue of \$8.95 billion, an increase of 1.4% versus the prior year, and GAAP diluted earnings per share from continuing operations of \$0.60, an increase of 62.2% versus the prior year. Non-GAAP diluted earnings per share from continuing operations increased 51.2% from \$0.41 in the third quarter of fiscal 2016 to \$0.62 in the third quarter of fiscal 2017. These results were due to the strong performance in both our Domestic and International segments.

In our Domestic segment, we delivered comparable sales growth of 1.8% for the third quarter of fiscal 2017. This was on top of comparable sales growth of 0.8% for the third quarter of fiscal 2016. We saw continued positive momentum in our online channel, delivering a 24.1% Domestic segment online comparable sales growth in the third quarter of

fiscal 2017 versus 18.3% in the third quarter of fiscal 2016. From an overall merchandising perspective, we saw year-over-year sales growth in home theater, mobile and emerging categories like wearables and connected home, partially offset by continued softness in gaming.

We also continued to see considerable year-over-year improvement in our Net Promoter Score, which increased approximately 400 basis points compared to the third quarter of fiscal 2016.

In our International segment, revenue grew 3.3% in the third quarter of fiscal 2017 compared to last year. On a constant currency basis, revenue grew 4.0% in the third quarter of fiscal 2017 compared to last year.

The recent highly-publicized product recalls in mobile phones and appliances did have a negative impact on the third quarter of fiscal 2017, particularly during October. We expect the magnitude of the impact to be more material in the fourth quarter as the impact will be on the entire fourth quarter versus only a part of the third quarter.

Table of Contents

We have continued to make progress against our fiscal 2017 priorities. The first priority is to build on our industry position and multi-channel capabilities to drive the existing business. Below is an overview of our progress against these initiatives:

Home Theater: We continued to grow sales due to the strength of our Magnolia Design Centers, continued success of our vendor experiences and strong performance online. We believe we have built a market-leading customer experience around home theater and large-screen televisions based on our assortment, our merchandising, our online experience, the expertise of our in-store sales associates and our ability to help customers in the home. The combination of new technology and declining average-selling-prices has been driving growth and interest in the television category. We offer a varied assortment to our customers, including 4K ultra-high-definition televisions with high dynamic range, OLED televisions and a variety of other emerging technologies. Also, our strategy is not just about selling televisions, it is about helping customers with their entertainment needs, which is driving growth in audio, streaming devices and other accessories as well as delivery and installation. We believe advances in picture quality, content availability and smart home integration will continue to drive demand in the industry and that this plays to our strengths as a technology and service leader in the category.

Mobile: We have also delivered revenue growth during the third quarter of fiscal 2017 in the mobile category. As expected, new product launches stimulated demand during the quarter. This growth was partially offset by the well-publicized issues with the Samsung Galaxy Note 7, which has been recalled and is no longer being produced or sold. As a result, while the mobile category performed better than last year, it was not as strong as our expectations heading into the quarter. Our strategy in this category is in part focused on our ability to be an advocate for every phone owner. Our Blue Shirts have the tools and training to analyze customer's current phone plans and their actual needs, and to recommend the right plan at the right cost. They can also recommend hardware upgrades, add family members to existing plans and create entirely new family plans. Using these tools, we have found that at least 50% of customers are able to save money on their monthly mobile plan. Also, during the quarter, we increased our AT&T and Verizon stores-within-a-store to 426 stores. In support of our strategy, these vendor experiences feature highly trained specialists who provide access to the carriers' products, services and customer usage information, and the ability to learn about a wide set of connected or smart devices.

Emerging Categories: We also saw growth in several emerging product categories. We believe that the role that technology can play in people's lives creates significant opportunity for us. Emerging categories are gaining traction, in part due to our ability to physically showcase products and offer expert help to customers. In connected home, we are seeing strength in home automation, including security, lighting and video monitoring. Drones are also becoming a more meaningful part of the business. Virtual reality products are included in all of our stores as of the end of the third quarter with new, dedicated virtual reality departments in more than 700 stores. These new departments will offer demo stations, virtual reality products, PC gaming devices and accessories. Since we first began offering in-store demos, customers have experienced approximately 300,000 virtual reality demos at Best Buy.

Appliances: We leveraged our 203 Pacific Kitchen & Home stores-within-a-store and ongoing momentum to deliver our 24th consecutive quarter of comparable sales growth. We reported 3.0% comparable sales growth in the third quarter of fiscal 2017 versus 16.4% comparable sales growth in the third quarter of fiscal 2016. Our growth decelerated late in the quarter due in part to product recalls and shipping delays that resulted in constrained inventory with key vendors.

Services: As expected, our comparable sales trend improved significantly in the third quarter of fiscal 2017 as we began to lap the pricing investments made last year, and we are seeing higher attach rates and revenue growth from new products we introduced. In addition, we continued to drive improvements in our service quality and increased our Net Promoter Score.

Online: Our 24.1% Domestic segment online comparable sales growth was driven by increased traffic and the cumulative benefit of our investments over the past few years in the digital customer experience and enhanced dot-com capabilities. We continue to refine our search, research and checkout capabilities with a focus on streamlining the customer experience across all channels. For example, a new feature that can filter product search results by local store availability is resonating with customers, as it makes their shopping journey a little easier. To

help customers after their purchase, we are piloting product support pages, which provide customers comprehensive information about the products they have purchased, including transaction details, product specs and manuals, Geek Squad plans, compatible replenishment products (like ink) and quick access to expert help. We also launched a pilot in the Best Buy mobile app that allows customers to book 30-minute in-person appointments to consult with Blue Shirt experts.

Retail Stores: We have continued the momentum from the investments we have made in training and coaching and from reduced employee turnover. Heading into Holiday and the fourth quarter, we have armed an increasing number of store employees with tablets that allow them to look up product and customer information and transact. Also, we are investing in additional labor around key Holiday product categories where customers need more help and in the fast growing in-store pickup area.

Table of Contents

International segment: We recorded strong top and bottom line results in both Canada and Mexico. In Canada, we are seeing positive early results from the new store redesigns we have developed in partnership with key vendors. We are also pleased with the growth of our services business and with the lessons we are learning as a result.

Our second fiscal 2017 priority is to reduce costs and seek efficiencies throughout the business. As it relates to our Renew Blue Phase 2 target of \$400 million by the end of fiscal 2018, we achieved another \$50 million in the third quarter of fiscal 2017. This brings our current total to \$300 million in annualized cost reductions and gross profit optimization. As a result of our successful focus on driving out costs, we expect to be able to improve the customer experience while maintaining flat SG&A for fiscal 2017.

Our third fiscal 2017 priority is to advance key initiatives to drive future growth and differentiation. We intend to be the company that makes it easy for customers to learn about and enjoy the latest technology as they pursue their passions and take care of what is important to them in their lives. With our combination of digital, store and in-home assets, we feel we have a great opportunity to address key customer pain points, build stronger ongoing relationships with our customers and unleash growth opportunities. Fiscal 2017 is a year of exploration and experimentation, and we are testing several concepts around the country that have the potential to be compelling customer experiences. Based on early results, we have expanded both the in-home advisor program and the Geek Squad on demand pilots to additional markets. The in-home advisor program pilot involves a free in-home consultation with an experienced technology advisor who can identify a customer's needs, design a personalized solution and become a personal resource over time. Our Geek Squad on demand pilot provides services to customers who need immediate technology help or advice, including same-day. We also recently launched a new program called Magnolia Care to provide ongoing support and trouble-shooting for the comprehensive custom home theater solutions we provide to our Magnolia Design Center clients. In Canada, we are testing a new service offering called Geek Squad Home Membership that provides support for all of the technology products a customer may own, regardless of whether they were bought at Best Buy. In addition, we are testing different connected home merchandising concepts, like creating displays with actual front door experiences to demonstrate front door security solutions.

Results of Operations

In order to align our fiscal reporting periods and comply with statutory filing requirements, we consolidate the financial results of our Mexico operations on a one-month lag. Consistent with such consolidation, the financial and non-financial information presented in our MD&A relative to Mexico is also presented on a one-month lag. Our policy is to accelerate recording the effect of events occurring in the lag period that significantly affect our consolidated financial statements. There were no significant intervening events which would have materially affected our financial condition, results of operations, liquidity or other factors had they been recorded during the three months ended October 29, 2016.

Discontinued operations are comprised primarily of Five Star within our International segment. Unless otherwise stated, financial results discussed herein refer to continuing operations.

Table of Contents

Consolidated Performance Summary

The following table presents selected consolidated financial data (\$ in millions, except per share amounts):

	Three Months Ended		Nine Months Ended	
	October 29, 2016	October 31, 2015	October 29, 2016	October 31, 2015
Revenue	\$8,945	\$8,819	\$25,921	\$25,905
Revenue % gain (decline)	1.4	% (2.4)	% 0.1	% (0.9)
Comparable sales % gain ⁽¹⁾	1.8	% 0.8	% 0.8	% 1.7
Restructuring charges – cost of goods sold	\$—	\$(1)	\$—	\$4
Gross profit	\$2,203	\$2,112	\$6,410	\$6,240
Gross profit as a % of revenue ⁽²⁾	24.6	% 23.9	% 24.7	% 24.1
SG&A	\$1,890	\$1,874	\$5,407	\$5,451
SG&A as a % of revenue ⁽²⁾	21.1	% 21.2	% 20.9	% 21.0
Restructuring charges	\$1	\$8	\$30	\$185
Operating income	\$312	\$230	\$973	\$604
Operating income as a % of revenue	3.5	% 2.6	% 3.8	% 2.3
Net earnings from continuing operations	\$192	\$129	\$600	\$330
Earnings (loss) from discontinued operations	\$2	\$(4)	\$21	\$88
Net earnings	\$194	\$125	\$621	\$418
Diluted earnings per share from continuing operations	\$0.60	\$0.37	\$1.85	\$0.93
Diluted earnings per share	\$0.61	\$0.36	\$1.92	\$1.18

The Canadian brand consolidation that was initiated in the first quarter of fiscal 2016 had a material impact on a year-over-year basis on the Canadian retail stores and the website. As such, beginning in the first quarter of fiscal 2016, all store and website revenue was removed from the comparable sales base, and an International segment (1) (comprised of Canada and Mexico) comparable sales metric has not been provided. Therefore, the Consolidated comparable sales for the three and nine months ended October 29, 2016, and October 31, 2015, equal the Domestic segment comparable sales.

Because retailers vary in how they record costs of operating their supply chain between cost of goods sold and SG&A, our gross profit rate and SG&A rate may not be comparable to other retailers' corresponding rates. For (2) additional information regarding costs classified in cost of goods sold and SG&A, refer to Note 1, Summary of Significant Accounting Policies, in the Notes to Consolidated Financial Statements included in our Annual Report on Form 10-K for the fiscal year ended January 30, 2016.

The components of the 1.4% revenue increase for the third quarter of fiscal 2017 and the 0.1% increase for the first nine months of fiscal 2017 were as follows:

	Three		Nine	
	Months	Months	Months	Months
	Ended	Ended	Ended	Ended
	October 29, 2016	October 29, 2016	October 29, 2016	October 29, 2016
Comparable sales impact	1.6	% 0.6	% 0.6	%
Non-comparable sales ⁽¹⁾	(0.1)	% (0.2)	% (0.2)	%
Impact of foreign currency exchange rate fluctuations	(0.1)	% (0.3)	% (0.3)	%
Total revenue increase	1.4	% 0.1	% 0.1	%

Non-comparable sales reflects the impact of all revenue in our International segment, net store opening and closing activity, as well as the impact of revenue streams not included within our comparable sales calculation, such as (1) profit sharing benefits, certain credit card revenue, gift card breakage, commercial sales and sales of merchandise to wholesalers and dealers, as applicable.

The gross profit rate increased by 0.7% of revenue in the third quarter of fiscal 2017. For the first nine months of fiscal 2017, the gross profit rate increased by 0.6% of revenue. For both periods, the increase was due to increases in the Domestic and International segments. For further discussion of each segment's gross profit rate changes, see Segment Performance Summary below.

The SG&A rate decreased by 0.1% of revenue in the third quarter of fiscal 2017. The SG&A rate in the first nine months of fiscal 2017 decreased by 0.1% of revenue. The decrease was due to a decrease in the International segment. For further discussion of each segment's SG&A rate changes, see Segment Performance Summary below.

We recorded \$1 million of restructuring charges in the third quarter of fiscal 2017 and \$7 million of restructuring charges in the third quarter of fiscal 2016. For the first nine months of fiscal 2017, we recorded \$30 million of restructuring charges compared

Table of Contents

to \$189 million recorded in the first nine months of fiscal 2016. The current fiscal year charges primarily relate to our Domestic segment, while the prior fiscal year charges primarily related to our International segment. For further discussion of each segment's restructuring charges, see Segment Performance Summary below.

Operating income increased \$82 million and our operating income rate increased to 3.5% of revenue in the third quarter of fiscal 2017, compared to 2.6% of revenue the third quarter of fiscal 2016. For the first nine months of fiscal 2017, operating income increased \$369 million and our operating rate increased to 3.8% of revenue, compared to 2.3% of revenue in the first nine months of fiscal 2016. The increase in operating income was primarily due to the decrease in restructuring charges driven by our International segment and an increase in gross profit. For further discussion on each segment's operating income, see Segment Performance Summary below.

Income Tax Expense

Income tax expense increased to \$112 million in the third quarter of fiscal 2017 compared to \$84 million in the prior-year period, primarily as a result of an increase in pre-tax earnings. Our effective income tax rate in the third quarter of fiscal 2017 was 36.7% compared to a rate of 39.4% in the third quarter of fiscal 2016. The decrease in the effective income tax rate was primarily due to a higher mix of forecast taxable income from foreign operations in the current year period, partially offset by the resolution of certain tax matters in the prior-year period.

Income tax expense increased to \$343 million in the first nine months of fiscal 2017 compared to \$230 million in the prior-year period, primarily as a result of an increase in pre-tax earnings. Our effective income tax rate for the first nine months of fiscal 2017 was 36.4%, compared to a rate of 41.1% the first nine months of fiscal 2016. The decrease in the effective income tax rate was primarily due to a higher mix of forecast taxable income from foreign operations and the resolution of certain tax matters in the current year period, as well as the increase in pre-tax earnings as the impact of discrete items on our effective income tax rate is less when our pre-tax earnings are higher.

Our tax provision for interim periods is determined using an estimate of our annual effective tax rate, adjusted for discrete items, if any, that are taken into account in the relevant period. We update our estimate of the annual effective tax rate each quarter, and we make a cumulative adjustment if our estimated tax rate changes. These interim estimates are subject to variation due to several factors, including our ability to accurately forecast our pre-tax and taxable income and loss by jurisdiction, tax audit developments, changes in laws or regulations and expenses or losses for which tax benefits are not recognized. Our effective tax rate can be more or less volatile based on the amount of pre-tax income. For example, the impact of discrete items and non-deductible losses on our effective tax rate is greater when our pre-tax income is lower.

In addition, our consolidated effective tax rate is impacted by the statutory income tax rates applicable to each of the jurisdictions in which we operate. As our foreign earnings are generally taxed at lower statutory rates than the 35% U.S. statutory rate, changes in the proportion of our consolidated taxable earnings originating in foreign jurisdictions impact our consolidated effective rate. Our foreign earnings have been indefinitely reinvested outside the U.S. and are not subject to current U.S. income tax.

Discontinued Operations

We recognized \$2 million and \$21 million of earnings from discontinued operations in the three and nine months ended October 29, 2016, respectively. These amounts were primarily related to the gain on sale of a retail property in Shanghai, China, which related to our disposal of our Five Star business in China. We recognized a \$4 million loss and \$88 million of earnings from discontinued operations in the three and nine months ended October 31, 2015, respectively. The prior period amount was primarily due to a \$99 million gain on sale of our Five Star business in China. Refer to Note 2, Discontinued Operations, in the Notes to Condensed Consolidated Financial Statements for

additional information.

27

Table of Contents

Segment Performance Summary

Domestic

The following table presents selected financial data for the Domestic segment (\$ in millions):

	Three Months Ended		Nine Months Ended		
	October 29, 2016	October 31, 2015	October 29, 2016	October 31, 2015	
Revenue	\$8,192	\$ 8,090	\$23,910	\$23,858	
Revenue % gain	1.3	% 1.2	% 0.2	% 2.1	%
Comparable sales % gain ⁽¹⁾	1.8	% 0.8	% 0.8	% 1.7	%
Gross profit	\$2,020	\$ 1,948	\$5,901	\$5,780	
Gross profit as a % of revenue	24.7	% 24.1	% 24.7	% 24.2	%
SG&A	\$1,720	\$ 1,702	\$4,915	\$4,922	
SG&A as a % of revenue	21.0	% 21.0	% 20.6	% 20.6	%
Restructuring charges	\$2	\$ 2	\$27	\$1	
Operating income	\$298	\$ 244	\$959	\$857	
Operating income as a % of revenue	3.6	% 3.0	% 4.0	% 3.6	%

Selected Online Revenue Data

Online revenue as a % of total segment revenue	10.8	% 8.8	% 10.7	% 8.6	%
Comparable online sales % gain ⁽¹⁾	24.1	% 18.3	% 23.9	% 13.3	%

(1) Comparable online sales is included in the comparable sales calculation.

Domestic segment revenue of \$8.2 billion in the third quarter of fiscal 2017 increased 1.3% compared to the same period in the prior year. This increase was driven by comparable sales growth of 1.8%, partially offset by the loss of revenue from Best Buy and Best Buy Mobile store closures. Contributing to the quarter-over-quarter growth was Domestic segment online revenue of \$881 million, which increased 24.1% on a comparable basis with increased traffic, higher average order values and higher conversion rates.

Domestic segment revenue of \$23.9 billion for the first nine months of fiscal 2017 increased 0.2% compared to the same period in the prior year. This increase was driven by comparable sales growth of 0.8%, partially offset by the loss of revenue from store closures. For the first nine months of fiscal 2017, Domestic segment online revenue was \$2.5 billion, which increased 23.9% on a comparable basis.

The components of our Domestic segment's 1.3% and 0.2% revenue increases for the third quarter and first nine months of fiscal 2017, respectively, were as follows:

	Three Months Ended October 29, 2016	%	Nine Months Ended October 29, 2016	%
Comparable sales impact	1.8	%	0.8	%
Non-comparable sales ⁽¹⁾	(0.5))%	(0.6))%
Total revenue increase	1.3	%	0.2	%

Non-comparable sales reflects the impact of net store opening and closing activity, as well as the impact of revenue (1) streams not included within our comparable sales calculation, such as profit sharing benefits, certain credit card revenue, gift card breakage, commercial sales and sales of merchandise to wholesalers and dealers, as applicable.

Table of Contents

The following table reconciles the number of Domestic stores open at the beginning and end of the third quarters of fiscal 2017 and 2016:

	Fiscal 2017			Fiscal 2016			Total Stores at End of Third Quarter
	Total Stores at Beginning of Third Quarter	Stores Opened	Stores Closed	Total Stores at End of Third Quarter	Stores Opened	Stores Closed	
Best Buy	1,035	—	(9)	1,026	1,047	—	1,047
Best Buy Mobile stand-alone	334	—	(3)	331	356	(2)	354
Pacific Sales stand-alone	28	—	—	28	29	—	29
Magnolia Audio Video stand-alone	—	—	—	—	1	—	1
Total Domestic segment stores	1,397	—	(12)	1,385	1,433	(2)	1,431

We continuously monitor store performance. As we approach the expiration date of our store leases, we evaluate various options for each location, including whether a store should remain open.

The following table presents the Domestic segment's revenue mix percentages and comparable sales percentage changes by revenue category in the third quarters of fiscal 2017 and 2016:

	Revenue Mix		Comparable Sales	
	Three Months Ended		Three Months Ended	
	October 2016	October 2015	October 2016	October 2015
Consumer Electronics	31 %	30 %	4.9 %	3.0 %
Computing and Mobile Phones	49 %	49 %	1.6 %	(0.9)%
Entertainment	6 %	6 %	(9.4)%	(6.0)%
Appliances	9 %	9 %	3.0 %	16.4 %
Services	5 %	5 %	(1.8)%	(11.1)%
Other	— %	1 %	n/a	n/a
Total	100 %	100 %	1.8 %	0.8 %

The following is a description of the notable comparable sales changes in our Domestic segment by revenue category:

Consumer Electronics: The 4.9% comparable sales gain was driven primarily by an increase in home theater accessories, including streaming devices, large screen televisions and home automation products.

Computing and Mobile Phones: The 1.6% comparable sales gain was primarily due to an increase in mobile phones and wearables.

Entertainment: The 9.4% comparable sales decline was driven primarily by declines in gaming.

Appliances: The 3.0% comparable sales gain was driven by an increase in both small and large appliances.

Services: The 1.8% comparable sales decline was due to lower warranty repair revenues.

The gross profit rate of our Domestic segment increased to 24.7% of revenue in the third quarter of fiscal 2017 from 24.1% of revenue in the third quarter of fiscal 2016. The increase was primarily due to improved margin rates in the computing and home theater categories, which were partially offset by the mobile category.

The gross profit rate of our Domestic segment increased to 24.7% of revenue for the first nine months of fiscal 2017 from 24.2% of revenue for the first nine months of fiscal 2016 primarily due to CRT settlement proceeds.

Domestic SG&A and SG&A rate remained flat for both the three and nine months ended October 29, 2016, compared to the three and nine months ended October 31, 2015.

In the first nine months of fiscal 2017, our Domestic segment recorded restructuring charges of \$27 million driven by our Renew Blue Phase 2 activity. Refer to Note 5, Restructuring Charges, in the Notes to the Condensed Consolidated Financial Statements for additional information.

Our Domestic segment operating income increased by \$54 million in the third quarter of fiscal 2017, compared to the same period in the prior year, primarily due to an increase in our gross profit rate, as described above.

Table of Contents

For the first nine months of fiscal 2017, our Domestic segment operating income increased by \$102 million compared to the prior-year period. The increase in the first nine months of fiscal 2017 was primarily due to the net CRT settlement proceeds, partially offset by higher restructuring charges, as described above.

International

The following table presents selected financial data for the International segment (\$ in millions):

	Three Months Ended		Nine Months Ended	
	October 29, 2016	October 31, 2015	October 29, 2016	October 31, 2015
Revenue	\$753	\$ 729	\$2,011	\$ 2,047
Revenue % gain (decline)	3.3 %	(29.9)%	(1.8)%	(26.2)%
Comparable sales % gain (decline) ⁽¹⁾	n/a	n/a	n/a	n/a
Restructuring charges – cost of goods sold	\$—	\$ (1)	\$—	\$ 4
Gross profit	\$183	\$ 164	\$509	\$ 460
Gross profit as a % of revenue	24.3 %	22.5 %	25.3 %	22.5 %
SG&A	\$170	\$ 172	\$492	\$ 529
SG&A as a % of revenue	22.6 %	23.6 %	24.5 %	25.8 %
Restructuring charges	\$(1)	\$ 6	\$3	\$ 184
Operating income (loss)	\$14	\$ (14)	\$14	\$(253)
Operating income (loss) as a % of revenue	1.9 %	(1.9)%	0.7 %	(12.4)%

(1) On March 28, 2015, we consolidated the Future Shop and Best Buy stores and websites in Canada under the Best Buy brand. This resulted in the permanent closure of 66 Future Shop stores, the conversion of 65 Future Shop stores to Best Buy stores and the elimination of the Future Shop website. The Canadian brand consolidation had a material impact on a year-over-year basis on the Canadian retail stores and the website. As such, beginning in the first quarter of fiscal 2016, all store and website revenue was removed from the comparable sales base, and an International segment (comprised of Canada and Mexico) comparable sales metric has not been provided.

International segment revenue of \$753 million in the third quarter of fiscal 2017 increased 3.3% compared to the same period in the prior year. The increase was driven by growth in both Canada and Mexico. For the first nine months of fiscal 2017, International segment revenue declined 1.8% to \$2.0 billion. On a constant currency basis, International revenue increased 4.0% and 2.3% for the third quarter and first nine months of fiscal 2017 compared to the third quarter and first nine months of fiscal 2016, respectively. The increase for both periods was driven by growth in both Canada and Mexico.

The components of our International segment's 3.3% revenue increase and 1.8% revenue decrease for the third quarter and first nine months of fiscal 2017, respectively, were as follows:

	Three Months Ended		Nine Months Ended	
	October 29, 2016	October 29, 2016	October 29, 2016	October 29, 2016
Non-comparable sales ⁽¹⁾	4.0 %	2.3 %		
Impact of foreign currency exchange rate fluctuations	(0.7)%	(4.1)%		
Total revenue increase (decrease)	3.3 %	(1.8)%		

(1) Non-comparable sales reflects the impact of net store opening and closing activity, including the Canadian brand consolidation activity, as well as the impact of revenue streams not included within our comparable sales

calculation, such as profit sharing benefits, certain credit card revenue, gift card breakage, commercial sales and sales of merchandise to wholesalers and dealers.

30

Table of Contents

The following table reconciles the number of International stores open at the beginning and end of the third quarters of fiscal 2017 and 2016:

	Fiscal 2017			Fiscal 2016			
	Total Stores at Beginning of Third Quarter	Stores Opened	Stores Closed	Total Stores at End of Third Quarter	Stores Opened	Stores Closed	Total Stores at End of Third Quarter
Canada							
Best Buy	135	—	—	135	136	—	136
Best Buy Mobile stand-alone	54	—	(1)	53	56	—	56
Mexico							
Best Buy	18	—	—	18	18	—	18
Express	6	—	(1)	5	5	—	5
Total International segment stores	213	—	(2)	211	215	—	215

The following table presents revenue mix percentages for the International segment by revenue category in the third quarters of fiscal 2017 and 2016:

	Revenue Mix Three Months Ended		
	October 2016	October 2015	October 2015
Consumer Electronics	28 %	27 %	%
Computing and Mobile Phones	54 %	55 %	%
Entertainment	6 %	8 %	%
Appliances	5 %	4 %	%
Services	6 %	5 %	%
Other	1 %	1 %	%
Total	100 %	100 %	%

The gross profit rate of our International segment increased to 24.3% of revenue in the third quarter of fiscal 2017 from 22.5% of revenue in the third quarter of fiscal 2016. For the first nine months of fiscal 2017, our International segment gross profit rate increased to 25.3% of revenue compared to 22.5% of revenue for the first nine months of fiscal 2016. The gross profit rate increase for both periods was primarily driven by a higher year-over-year gross profit rate in Canada due to a more favorable product mix and the impact of the significant disruption and corresponding increased promotional activity related to the brand consolidation in fiscal 2016.

Our International segment SG&A was \$170 million, or 22.6% of revenue, in the third quarter of fiscal 2017 compared to \$172 million, or 23.6% of revenue in the third quarter of fiscal 2016. For the first nine months of fiscal 2017, our International segment SG&A decreased to \$492 million, or 24.5% of revenue, from \$529 million, or 25.8% of revenue, for the first nine months of fiscal 2016. Rate decreases in both periods were driven by the elimination of expenses associated with closed stores as part of the Canadian brand consolidation.

In the third quarter and first nine months of fiscal 2016, our International segment recorded restructuring charges of \$5 million and \$188 million, respectively driven by our Canadian brand consolidation. Refer to Note 5, Restructuring Charges, in the Notes to the Condensed Consolidated Financial Statements for additional information.

Our International segment recorded \$14 million of operating income in the third quarter of fiscal 2017 compared to an operating loss of \$14 million in the third quarter of fiscal 2016 driven by an increase in gross profit rate, as described above. For the first nine months of fiscal 2017, our International segment recorded \$14 million of operating income compared to an operating loss of \$253 million for the prior-year period driven by lower restructuring charges and lower SG&A, as described above.

Table of Contents

Consolidated Non-GAAP Financial Measures

The following table reconciles consolidated operating income, effective tax rate, net earnings and diluted earnings per share from continuing operations for the periods presented (GAAP financial measures) to non-GAAP operating income, non-GAAP effective tax rate, non-GAAP net earnings and non-GAAP diluted earnings per share from continuing operations for the periods presented (\$ in millions, except per share amounts):

	Three Months Ended		Nine Months Ended	
	October 29, 2016	October 31, 2015	October 29, 2016	October 31, 2015
Operating income	\$312	\$ 230	\$973	\$ 604
Net CRT settlements ⁽¹⁾	—	—	(161)	(75)
Restructuring charges – COGS ⁽²⁾	—	(1)	—	4
Other Canadian brand consolidation charges - SG&A ⁽³⁾	—	1	1	6
Non-restructuring asset impairments - SG&A ⁽⁴⁾	8	9	16	34
Restructuring charges ⁽²⁾	1	8	30	185
Non-GAAP operating income	\$321	\$ 247	\$859	\$ 758
Income tax expense	\$112	\$ 84	\$343	\$ 230
Effective tax rate	36.7 %	39.4 %	36.4 %	41.1 %
Income tax impact of non-GAAP adjustments ⁽⁵⁾	3	2	(43)	33
Non-GAAP income tax expense	\$115	\$ 86	\$300	\$ 263
Non-GAAP effective tax rate	36.6 %	37.1 %	36.3 %	36.9 %
Net earnings from continuing operations	\$192	\$ 129	\$600	\$ 330
Net CRT settlements ⁽¹⁾	—	—	(161)	(75)
Restructuring charges – COGS ⁽²⁾	—	(1)	—	4
Other Canadian brand consolidation charges - SG&A ⁽³⁾	—	1	1	6
Non-restructuring asset impairments - SG&A ⁽⁴⁾	8	9	16	34
Restructuring charges ⁽²⁾	1	8	30	185
Gain on sale of investments	—	—	(2)	(2)
Income tax impact of non-GAAP adjustments ⁽⁵⁾	(3)	(2)	43	(33)
Non-GAAP net earnings from continuing operations	\$198	\$ 144	\$527	\$ 449
Diluted earnings per share from continuing operations	\$0.60	\$ 0.37	\$1.85	\$ 0.93
Per share impact of net CRT settlements ⁽¹⁾	—	—	(0.50)	(0.21)
Per share impact of restructuring charges - COGS ⁽²⁾	—	—	—	0.01
Per share impact of other Canadian brand consolidation charges SG&A ⁽³⁾	—	—	0.01	0.02
Per share impact of non-restructuring asset impairments - SG&A ⁽⁴⁾	0.03	0.02	0.05	0.10
Per share impact of restructuring charges ⁽²⁾	—	0.02	0.09	0.52
Per share impact of gain on sale of investments	—	—	(0.01)	(0.01)
Per share income tax impact of non-GAAP adjustments ⁽⁵⁾	(0.01)	—	0.14	(0.09)
Non-GAAP diluted earnings per share from continuing operations	\$0.62	\$ 0.41	\$1.63	\$ 1.27

Represents cathode ray tube ("CRT") litigation settlements reached, net of related legal fees and costs. Settlements relate to products purchased and sold in prior fiscal years. Refer to Note 12, Contingencies and Commitments, in the Notes to Consolidated Financial Statements included in the company's Annual Report on Form 10-K for the fiscal year ended January 30, 2016, for additional information.

(1) Refer to Note 12, Contingencies and Commitments, in the Notes to Consolidated Financial Statements included in the company's Annual Report on Form 10-K for the fiscal year ended January 30, 2016, for additional information.

(2) Refer to Note 5, Restructuring Charges, in the Notes to Condensed Consolidated Financial Statements for additional information regarding the nature of these charges. For the three months ended October 29, 2016, a

charge of \$2 million related to the United States and a benefit of the \$1 million related to Canada. For the three months ended October 31, 2015, a charge of \$2 million related to the United States and a charge of the \$5 million related to Canada. For the nine months ended October 29, 2016, \$27 million related to the United States and \$3 million related to Canada. For the nine months ended October 31, 2015, a charge of \$1 million related to the United States and a charge of \$188 million related to Canada.

Table of Contents

Represents charges related to the Canadian brand consolidation initiated in the first quarter of fiscal 2016, (3) primarily due to retention bonuses and other store-related costs that were a direct result of the consolidation but did not qualify as restructuring charges.

Refer to Note 3, Fair Value Measurements, in the Notes to Condensed Consolidated Financial Statements for additional information regarding the nature of these charges. For the three months ended October 29, 2016, \$7 (4) million related to the United States and \$1 million related to Canada. For the three months ended October 31, 2015, the entire balance related to the United States. For the nine months ended October 29, 2016, \$14 million related to the United States and \$2 million related to Canada. For the nine months ended October 31, 2015, \$31 million related to the United States and \$3 million related to Canada.

Income tax impact of non-GAAP adjustments is the summation of the calculated income tax charge related to each (5) non-GAAP non-income tax adjustment. The non-GAAP adjustments relate primarily to adjustments in the United States and Canada. As such, the income tax charge is calculated using the statutory tax rates of 38.0% for the United States and 26.4% for Canada, applied to the non-GAAP adjustments of each country.

Non-GAAP operating income rate was 3.6% and 2.8% of revenue for the third quarter of fiscal 2017 and fiscal 2016, respectively. This increase was driven by increases in gross profit rate for the Domestic segment, due to improved margin rates in the computing and home theater categories, which were partially offset by the mobile category, and for the International segment, due to more favorable product mix in Canada.

Non-GAAP operating income rate was 3.3% and 2.9% of revenue for the first nine months of fiscal 2017 and fiscal 2016, respectively. This increase was primarily driven by the International segment, which experienced an increase in gross profit rate due to more favorable product mix in Canada and a decrease in SG&A rate due to the elimination of expenses associated with closed stores as part of the Canadian brand consolidation.

Non-GAAP net earnings from continuing operations increased to \$198 million in the third quarter of fiscal 2017 from \$144 million in the third quarter of fiscal 2016. For the first nine months of fiscal 2017, non-GAAP net earnings from continuing operations was \$527 million compared to \$449 million for the first nine months of fiscal 2016. The increase in both periods was driven by increases in non-GAAP operating income as discussed above, partially offset by increases in income tax expense, which was driven by the increase in non-GAAP operating income.

Non-GAAP diluted earnings per share from continuing operations in the third quarter and first nine months of fiscal 2017 increased year-over-year due to increases in the non-GAAP net earnings from continuing operations as discussed above and lower diluted weighted-average common shares outstanding driven by our share repurchases. Refer to the Share Repurchases and Dividends section below for additional details.

Liquidity and Capital Resources

Summary

We closely manage our liquidity and capital resources. Our liquidity requirements depend on key variables, including the level of investment needed to support our business strategies, the performance of our business, capital expenditures, credit facilities and short-term borrowing arrangements and working capital management. Capital expenditures and share repurchases are a component of our cash flow and capital management strategy which, to a large extent, we can adjust in response to economic and other changes in our business environment. We have a disciplined approach to capital allocation, which focuses on investing in key priorities that support our Renew Blue strategy.

The following table summarizes our cash and cash equivalents and short-term investments balances at October 29, 2016, January 30, 2016, and October 31, 2015 (\$ in millions):

Edgar Filing: BEST BUY CO INC - Form 10-Q

	October 29, 2016	January 30, 2016	October 31, 2015
Cash and cash equivalents	\$ 1,341	\$ 1,976	\$ 1,697
Short-term investments	1,777	1,305	1,650
Total cash and cash equivalents and short-term investments	\$ 3,118	\$ 3,281	\$ 3,347

Existing cash and cash equivalents and short-term investments as well as cash generated from operations were sufficient to fund additional share repurchases, capital spending, dividends and repayment of our 2016 Notes in fiscal 2017 without the need to utilize our credit facilities or other debt arrangements.

Table of Contents

Cash Flows

The following table summarizes our cash flows from total operations for the first nine months of fiscal 2017 and 2016 (\$ in millions):

	Nine Months Ended	
	October 29, 2016	October 31, 2015
Total cash provided by (used in):		
Operating activities	\$1,395	\$ 463
Investing activities	(856)	(618)
Financing activities	(1,187)	(761)
Effect of exchange rate changes on cash	13	(13)
Decrease in cash and cash equivalents	\$(635)	\$(929)

Operating activities

The increase in cash provided by operating activities in fiscal 2017 as compared to fiscal 2016 was primarily due to higher net earnings in fiscal 2017 and timing of receipts and payments of inventory. During fiscal 2016, we generally purchased and paid for inventory earlier in the Holiday season than in the prior year, meaning that the cash paid in the first quarter of fiscal 2017 was lower than in fiscal 2016. In addition, the first quarter of fiscal 2017 included the Super Bowl, which also increased cash inflows compared to the first quarter of fiscal 2016.

Investing activities

The increase in cash used in investing activities in the first nine months of fiscal 2017 compared to the prior-year period is primarily due to an increase in the net investment into short-term investments in fiscal 2017.

Financing activities

The increase in cash used in financing activities in the first nine months of fiscal 2017 compared to the prior-year period was primarily the result of the repayment of our 2016 Notes and an increase in the number of common shares repurchased. Dividend payments were relatively unchanged; while the regular dividend rate increased to \$0.28 from \$0.23, this was offset by fewer shares outstanding and a smaller special dividend in fiscal 2017.

Sources of Liquidity

Funds generated by operating activities, available cash and cash equivalents, short-term investments, our credit facilities and other debt arrangements and trade payables are our most significant sources of liquidity. We believe our sources of liquidity will be sufficient to sustain operations and to finance anticipated capital investments and strategic initiatives. However, in the event our liquidity is insufficient, we may be required to limit our spending. There can be no assurance that we will continue to generate cash flows at or above current levels or that we will be able to maintain our ability to borrow under our existing credit facilities or obtain additional financing, if necessary, on favorable terms.

On June 27, 2016, we entered into a \$1.25 billion five-year senior unsecured revolving credit facility (the "Five-Year Facility Agreement") with a syndicate of banks. The Five-Year Facility Agreement replaced the previous \$1.25 billion senior unsecured revolving credit facility (the "Previous Facility"), which was originally scheduled to expire in June 2019, but was terminated on June 27, 2016. The Five-Year Facility Agreement permits borrowings up to \$1.25 billion and expires in June 2021. At October 29, 2016, we had no borrowings outstanding under the Five-Year Facility Agreement. The Five-Year Facility Agreement contains substantially the same terms as the Previous Facility. Refer to Note 6, Debt, in the Notes to Condensed Consolidated Financial Statements for additional information about the Five-Year Facility Agreement.

Our ability to access our revolving credit facility under the Five-Year Facility Agreement is subject to our compliance with the terms and conditions of the facility, including financial covenants. The financial covenants require us to maintain certain financial ratios. At October 29, 2016, we were in compliance with all such financial covenants. If an event of default were to occur with respect to any of our other debt, it would likely constitute an event of default under our facilities as well.

Table of Contents

Our credit ratings and outlooks at December 2, 2016 are summarized below. On July 26, 2016, Standard & Poor's Rating Services ("Standard & Poor's") upgraded its long-term credit rating from BB+ to BBB- with a Stable outlook. On August 24, 2016, Moody's Investors Service, Inc. ("Moody's") affirmed its long-term credit rating of Baa1 with a Stable outlook. On November 1, 2016, Fitch Ratings Limited ("Fitch") affirmed its long-term credit rating of BBB- with a Stable outlook.

Rating Agency	Rating	Outlook
Standard & Poor's	BBB-	Stable
Moody's	Baa1	Stable
Fitch	BBB-	Stable

Credit rating agencies review their ratings periodically, and, therefore, the credit rating assigned to us by each agency may be subject to revision at any time. Accordingly, we are not able to predict whether our current credit ratings will remain as disclosed above. Factors that can affect our credit ratings include changes in our operating performance, the economic environment, conditions in the retail and consumer electronics industries, our financial position and changes in our business strategy. If further changes in our credit ratings were to occur, they could impact, among other things, interest costs for certain of our credit facilities, our future borrowing costs, access to capital markets, vendor financing terms and future store leasing costs.

Restricted Cash

Our liquidity is also affected by restricted cash balances that are pledged as collateral or restricted to use for general liability insurance, workers' compensation insurance and our product warranty program. Restricted cash and cash equivalents related to our continuing operations, which are included in other current assets, remained consistent at \$193 million, \$185 million, and \$183 million at October 29, 2016, January 30, 2016, and October 31, 2015, respectively.

Debt and Capital

In March 2016, we repaid our \$350 million principal amount of notes due March 15, 2016, using existing cash resources. As of October 29, 2016, we have \$500 million principal amount of notes due August 1, 2018 (the "2018 Notes") and \$650 million principal amount of notes due March 15, 2021 (the "2021 Notes"). Refer to Note 5, Debt, in the Notes to Consolidated Financial Statements included in our Annual Report on Form 10-K for the fiscal year ended January 30, 2016, for further information about our 2018 Notes and 2021 Notes.

Other

At October 29, 2016, January 30, 2016, and October 31, 2015, we had \$180 million, \$178 million, and \$88 million, respectively, outstanding under financing lease obligations. The increase in financing lease obligations from October 31, 2015, to October 29, 2016, was primarily due to renewals on existing leases.

Share Repurchases and Dividends

We repurchase our common stock in the open market pursuant to programs approved by our Board. We may repurchase our common stock for a variety of reasons, such as acquiring shares to offset dilution related to equity-based incentives, including stock options and our employee stock purchase plan, and optimizing our capital structure. We consider several factors in determining whether to make share repurchases including, among other things, our cash needs, the availability of funding, our future business plans and the market price of our stock. If we decide to make future share repurchases, we expect that cash provided by future operating activities as well as available cash and cash equivalents will be the sources of funding for our share repurchases.

We have a \$5.0 billion share repurchase program that was authorized by our Board in June 2011. There is no expiration date governing the period over which we can repurchase shares under the June 2011 share repurchase program. In fiscal 2016, we repurchased \$1.0 billion, and as of January 30, 2016, there was \$3.0 billion available for share repurchases.

On February 25, 2016, we announced a plan to return capital to shareholders. The plan included a special dividend of \$0.45 per share, or approximately \$145 million, and a 22% increase in our regular quarterly dividend to \$0.28 per share. We plan to continue share repurchases under the June 2011 share repurchase program, with the intent to repurchase \$1.0 billion in shares in fiscal 2017 and fiscal 2018.

Table of Contents

For the nine months ended October 29, 2016, we repurchased 16.0 million shares at a cost of \$528 million. At October 29, 2016, \$2.5 billion remained available for additional purchases under the June 2011 share repurchase program. For the nine months ended October 31, 2015, we repurchased 11.3 million shares at a cost of \$388 million. Repurchased shares are retired and constitute authorized but unissued shares.

During the third quarters of fiscal 2017 and 2016, we declared and paid our regular quarterly cash dividend of \$0.28 and \$0.23 per common share, or \$89 million and \$79 million in the aggregate, respectively. In the first nine months of fiscal 2017 and 2016, we declared and paid \$414 million and \$421 million, respectively, in regular and special dividends. As announced on November 18, 2016, our Board authorized payment of our next regular quarterly cash dividend of \$0.28 per common share, payable on December 29, 2016, to shareholders of record as of the close of business on December 8, 2016.

Other Financial Measures

Our current ratio, calculated as current assets divided by current liabilities, was 1.3 at the end of the third quarter of fiscal 2017, compared to 1.4 at the end of fiscal 2016 and 1.4 at the end of the third quarter of fiscal 2016. The decline in the current ratio in the third quarter of fiscal 2017 compared to the end of fiscal 2016 and the third quarter of fiscal 2016 was due to the timing of inventory purchasing and payments partially offset by the payment of the 2016 Notes.

Our debt to net earnings ratio was 1.3 at the end of the third quarter of fiscal 2017, compared to 2.1 at the end of fiscal 2016 and 1.9 at the end of the third quarter of fiscal 2016. The decrease at the end of the third quarter of fiscal 2017 compared to both periods was primarily due to the payment of our 2016 Notes and an increase in net earnings in the trailing twelve months for each period presented. Our non-GAAP debt to EBITDAR ratio, which includes capitalized operating lease obligations in its calculation, decreased to 1.6 at the end of the third quarter of fiscal 2017, compared to 1.8 at the end of fiscal 2016 and 1.9 at the end of the third quarter of fiscal 2016. The lower non-GAAP debt to EBITDAR ratio as of the end of the third quarter of fiscal 2017 was also primarily due to the payment of our 2016 Notes and an increase in net earnings in the trailing twelve months for each period presented.

Commencing in fiscal 2017, we modified the multiple used to calculate our estimated capitalized operating lease obligation included in our non-GAAP debt calculation. Due to changes in the average remaining lease life of our operating lease portfolio, we have lowered the multiple used from eight times annual rent expense to five times annual rent expense. The multiple of five aligns with the multiple used by one of the nationally recognized credit rating agencies when evaluating the creditworthiness of companies within the retail sector. Prior periods presented have been adjusted to use this new multiple.

Our non-GAAP debt to EBITDAR ratio is calculated as follows:

$$\text{Non-GAAP debt to EBITDAR} = \frac{\text{Non-GAAP debt}}{\text{Non-GAAP EBITDAR}}$$

The most directly comparable GAAP financial measure to our non-GAAP debt to EBITDAR ratio is our debt to net earnings ratio, which excludes capitalized operating lease obligations from debt in the numerator of the calculation and does not adjust net earnings in the denominator of the calculation.

Table of Contents

The following table presents a reconciliation of our debt to net earnings ratio and our non-GAAP debt to EBITDAR ratio for continuing operations (\$ in millions):

	October 29, 2016 ⁽¹⁾	January 30, 2016 ⁽¹⁾⁽²⁾	October 31, 2015 ⁽¹⁾⁽²⁾
Debt (including current portion)	\$ 1,367	\$ 1,734	\$ 1,639
Capitalized operating lease obligations (5 times rental expense) ⁽²⁾	3,834	3,916	3,961
Non-GAAP debt	\$ 5,201	\$ 5,650	\$ 5,600
Net earnings from continuing operations	\$ 1,077	\$ 807	\$ 854
Other income (expense) (including interest expense, net)	51	65	56
Income tax expense	616	503	504
Depreciation and amortization expense	654	656	661
Rental expense	767	783	792
Restructuring charges and other ⁽³⁾	85	263	156
Non-GAAP EBITDAR	\$ 3,250	\$ 3,077	\$ 3,023
Debt to net earnings ratio	1.3	2.1	1.9
Non-GAAP debt to EBITDAR ratio	1.6	1.8	1.9

(1) Debt is reflected as of the balance sheet dates for each of the respective fiscal periods, while rental expense and the other components of EBITDAR represent activity for the 12-months ended as of each of the respective dates.

The multiple of five times annual rental expense in the calculation of our capitalized operating lease obligations is the multiple used for the retail sector by one of the nationally recognized credit rating agencies that rate our creditworthiness, and we consider it to be an appropriate multiple for our lease portfolio. Historically, we used a capitalized lease multiple of eight times annual rent expense; however, due to changes in the average remaining lease life of our operating leases, we have lowered the multiple to five. The prior period calculations have been updated to reflect the use of the changes.

(2) Includes the impact of restructuring charges and non-restructuring asset impairments. Refer to Note 3, Fair Value Measurements, and Note 5, Restructuring Charges, in the Notes to Condensed Consolidated Financial Statements for additional information regarding the nature of these charges.

Off-Balance-Sheet Arrangements and Contractual Obligations

Our liquidity is not dependent on the use of off-balance-sheet financing arrangements other than in connection with our operating leases and our \$1.25 billion in undrawn capacity on our credit facilities at October 29, 2016, which, if drawn upon, would be included as short-term debt in our Condensed Consolidated Balance Sheets.

There has been no material change in our contractual obligations other than as described in Note 6, Debt, in the Notes to Condensed Consolidated Financial Statements, above, and in the ordinary course of business since the end of fiscal 2016. See our Annual Report on Form 10-K for the fiscal year ended January 30, 2016, for additional information regarding our off-balance-sheet arrangements and contractual obligations.

Significant Accounting Policies and Estimates

We describe our significant accounting policies in Note 1, Summary of Significant Accounting Policies, of the Notes to Consolidated Financial Statements included in our Annual Report on Form 10-K for the fiscal year ended January 30, 2016. We discuss our critical accounting estimates in Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations, in our Annual Report on Form 10-K for the fiscal year ended January 30, 2016. There has been no significant change in our significant accounting policies or critical accounting

estimates since the end of fiscal 2016.

New Accounting Pronouncements

For a description of new applicable accounting pronouncements, see Note 1, Basis of Presentation, of the Notes to Condensed Consolidated Financial Statements of this Quarterly Report on Form 10-Q.

37

Table of Contents

Safe Harbor Statement Under the Private Securities Litigation Reform Act

Section 27A of the Securities Act of 1933, as amended (“Securities Act”), and Section 21E of the Securities Exchange Act of 1934, as amended (“Exchange Act”), provide a “safe harbor” for forward-looking statements to encourage companies to provide prospective information about their companies. With the exception of historical information, the matters discussed in this Quarterly Report on Form 10-Q are forward-looking statements and may be identified by the use of words such as "anticipate," "assume," "believe," "estimate," "expect," "guidance," "intend," "outlook," "plan," "project" and other words and terms of similar meaning. Such statements reflect our current views and estimates with respect to future market conditions, company performance and financial results, business prospects, new strategies, the competitive environment and other events. These statements are subject to certain risks and uncertainties that could cause actual results to differ materially from the potential results discussed in such forward-looking statements. Readers should review Item 1A, Risk Factors, of our Annual Report on Form 10-K for the fiscal year ended January 30, 2016, for a description of important factors that could cause our actual results to differ materially from those contemplated by the forward-looking statements made in this Quarterly Report on Form 10-Q. Among the factors that could cause actual results and outcomes to differ materially from those contained in such forward-looking statements are the following: macro-economic conditions (including fluctuations in housing prices, oil markets and jobless rates), conditions in the industries and categories in which we operate, changes in consumer preferences, changes in consumer confidence, consumer spending and debt levels, online sales levels and trends, average ticket size, the mix of products and services offered for sale in our physical stores and online, credit market changes and constraints, product availability, competitive initiatives of competitors (including pricing actions and promotional activities of competitors), strategic and business decisions of our vendors (including actions that could impact promotional support, product margin and/or supply), the success of new product launches, the impact of pricing investments and promotional activity, weather, natural or man-made disasters, attacks on our data systems, our ability to prevent or react to a disaster recovery situation, changes in law or regulations, changes in tax rates, changes in taxable income in each jurisdiction, tax audit developments and resolution of other discrete tax matters, foreign currency fluctuation, availability of suitable real estate locations, our ability to manage our property portfolio, the impact of labor markets, our ability to retain qualified employees, changes in senior management, failure to achieve anticipated expense and cost reductions from operational and restructuring changes, disruptions in our supply chain, inventory availability, product recalls, the costs of procuring goods we sell, failure to achieve anticipated revenue and profitability increases from operational and restructuring changes (including investments in our multi-channel capabilities and brand consolidations), inability to secure or maintain favorable terms with our major vendors and other partners (including, but not limited to, product suppliers and carriers that operate competing retail channels), failure to accurately predict the duration over which we will incur costs, acquisitions and development of new businesses, divestitures of existing businesses, failure to complete or achieve anticipated benefits of announced transactions, integration challenges relating to new ventures and our ability to protect information relating to our employees and customers. We caution that the foregoing list of important factors is not complete. Any forward-looking statements speak only as of the date they are made, and we assume no obligation to update any forward-looking statement that we may make.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

As disclosed in our Form 10-K for fiscal 2016, in addition to the risks inherent in our operations, we are exposed to certain market risks.

Interest Rate Risk

We are exposed to changes in short-term market interest rates and these changes in rates will impact our net interest expense. Our cash and short-term investments generate interest income that will vary based on changes in short-term interest rates. In addition, we have swapped a portion of our fixed-rate debt to a floating-rate such that the interest rate

expense on this debt will vary with short-term interest rates. Refer to Note 5, Debt, and Note 6, Derivative Instruments, in the Notes to Consolidated Financial Statements included in our Annual Report on Form 10-K for the fiscal year ended January 30, 2016 for further information regarding our interest rate swaps.

As of October 29, 2016, we had \$3.1 billion of cash and short-term investments and \$750 million of debt that has been swapped to floating rate. Therefore, we had net cash and short-term investments of \$2.4 billion generating income, which is exposed to interest rate changes. As of October 29, 2016, a 50 basis point increase in short-term interest rates would lead to an estimated \$12 million reduction in net interest expense, and conversely a 50 basis point decrease in short-term interest rates would lead to an estimated \$12 million increase in net interest expense.

Table of Contents

Foreign Currency Exchange Rate Risk

We have market risk arising from changes in foreign currency exchange rates related to our International segment operations. On a limited basis, we utilize foreign exchange forward contracts to manage foreign currency exposure to certain forecast inventory purchases, recognized receivable and payable balances and our investment in our Canadian operations. Our primary objective in holding derivatives is to reduce the volatility of net earnings and cash flows, as well as net asset value associated with changes in foreign currency exchange rates. Our foreign currency risk management strategy includes both hedging instruments and derivatives that are not designated as hedging instruments, which generally have terms of up to 12 months. The aggregate notional amount related to our foreign exchange forward contracts outstanding at October 29, 2016, was \$262 million. The net fair value recorded on our Condensed Consolidated Balance Sheets at October 29, 2016, related to our foreign exchange forward contracts was \$2 million. The amount recorded in our Condensed Consolidated Statements of Earnings from continuing operations related to all contracts settled and outstanding was a gain of \$1 million in the third quarter of fiscal 2017.

The strength of the U.S. dollar compared to the Canadian dollar and Mexican peso compared to the prior-year period had a negative overall impact on our revenue as these foreign currencies translated into fewer U.S. dollars. We estimate that foreign currency exchange rate fluctuations had a net unfavorable impact on our revenue of approximately \$5 million and a positive impact on our net earnings of \$1 million in the third quarter of fiscal 2017.

Item 4. Controls and Procedures

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed by us in the reports we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer (principal executive officer) and Chief Financial Officer (principal financial officer), to allow timely decisions regarding required disclosure. We have established a Disclosure Committee, consisting of certain members of management, to assist in this evaluation. The Disclosure Committee meets on a regular quarterly basis, and otherwise as needed.

Our management, including our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) promulgated under the Exchange Act), at October 29, 2016. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, at October 29, 2016, our disclosure controls and procedures were effective.

There was no change in internal control over financial reporting during the fiscal quarter ended October 29, 2016, that has materially affected or is reasonably likely to materially affect our internal control over financial reporting.

Table of Contents

PART II — OTHER INFORMATION

Item 1. Legal Proceedings

For a description of our legal proceedings, see Note 12, Contingencies, of the Notes to Condensed Consolidated Financial Statements of this Quarterly Report on Form 10-Q.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

(c) Stock Repurchases

The following table presents the total number of shares of our common stock that we purchased during the third quarter of fiscal 2017, the average price paid per share, the number of shares that we purchased as part of our publicly announced repurchase program and the approximate dollar value of shares that still could have been repurchased at the end of the applicable fiscal period, pursuant to our June 2011 \$5.0 billion share repurchase program:

Fiscal Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Program ⁽¹⁾	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Program ⁽¹⁾
July 31, 2016 through Aug. 27, 2016	966,889	\$ 34.12	966,889	\$2,634,000,000
Aug. 28, 2016 through Oct. 1, 2016	2,560,829	\$ 38.00	2,560,829	\$2,536,000,000
Oct. 2, 2016 through Oct. 29, 2016	1,933,727	\$ 39.00	1,933,727	\$2,461,000,000
Total Fiscal 2017 Third Quarter	5,461,445	\$ 37.67	5,461,445	

We have a \$5.0 billion share repurchase program that was authorized by our Board in June 2011. At the beginning of the third quarter of fiscal 2017, there was \$2.7 billion available for share repurchases. The "Approximate Dollar Value of Shares that May Yet Be Purchased Under the Program" reflects the \$206 million we purchased in the (1)third quarter of fiscal 2017 pursuant to such program. There is no expiration date governing the period over which we can repurchase shares under the June 2011 share repurchase program. For additional information see Note 10, Repurchase of Common Stock, of the Notes to Condensed Consolidated Financial Statements included in this Quarterly Report on Form 10-Q.

Table of Contents

Item 6. Exhibits

- 3.1 Restated Articles of Incorporation (incorporated herein by reference to the Definitive Proxy Statement filed by Best Buy Co., Inc. on May 12, 2009)
- 3.2 Amended and Restated By-Laws (incorporated herein by reference to Exhibit 3.1 to the Current Report on Form 8-K filed by Best Buy Co., Inc. on September 26, 2013)
- 31.1 Certification of the Chief Executive Officer pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31.2 Certification of the Chief Financial Officer pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32.1 Certification of the Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002⁽¹⁾
- 32.2 Certification of the Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002⁽¹⁾

101 The following financial information from our Quarterly Report on Form 10-Q for the third quarter of fiscal 2017, filed with the SEC on December 2, 2016, formatted in Extensible Business Reporting Language (XBRL): (i) the Condensed Consolidated Balance Sheets at October 29, 2016, January 30, 2016, and October 31, 2015, (ii) the Condensed Consolidated Statements of Earnings for the three and nine months ended October 29, 2016, and October 31, 2015, (iii) the Condensed Consolidated Statements of Comprehensive Income for the three and nine months ended October 29, 2016, and October 31, 2015, (iv) the Condensed Consolidated Statements of Cash Flows for the nine months ended October 29, 2016, and October 31, 2015, (v) the Condensed Consolidated Statements of Changes in Shareholders' Equity for the nine months ended October 29, 2016, and October 31, 2015 and (vi) the Notes to Condensed Consolidated Financial Statements.

(1) The certifications in Exhibit 32.1 and Exhibit 32.2 to this Quarterly Report on Form 10-Q shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to liability of that section and shall not be incorporated by reference into any filing or other document pursuant to the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such filing or document.

Pursuant to Item 601(b)(4)(iii) of Regulation S-K under the Securities Act of 1933, as amended, the registrant has not filed as exhibits to this Quarterly Report on Form 10-Q certain instruments with respect to long-term debt under which the amount of securities authorized does not exceed 10% of the total assets of the registrant. The registrant hereby agrees to furnish copies of all such instruments to the SEC upon request.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BEST BUY CO., INC.
(Registrant)

Date: December 2, 2016 By: /s/ HUBERT JOLY
Hubert Joly
Chairman and Chief Executive Officer

Date: December 2, 2016 By: /s/ CORIE BARRY
Corie Barry
Chief Financial Officer

Date: December 2, 2016 By: /s/ MATHEW R. WATSON
Mathew R. Watson
Vice President, Finance – Controller and Chief Accounting Officer