XCEL ENERGY INC

Form 10-K

February 22, 2019

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-K

(Mark One)

x ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2018

or

..TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

001-3034 41-0448030

(Commission File Number) (I.R.S. Employer Identification No.)

(Registrant,

State of

Incorporation

or

Organization,

Address of

Principal

Executive

Officers and

Telephone

Number)

Xcel Energy

Inc.

(a Minnesota

corporation)

414 Nicollet

Mall

Minneapolis,

MN 55401

612-330-5500

Title of each class

Securities registered pursuant to Section 12(b) of the Act:

securities registered pursuant to section 12(0) or the rich

Common Stock, \$2.50 par value per share

Nasdaq Stock Market LLC

registered

Name of each exchange on which

Securities registered pursuant to section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. x Yes "No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. "Yes x No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. x Yes "No Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 and Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). x Yes "No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulations S-K (§229.405 of this chapter) is not contained herein, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K."

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act. x Large accelerated filer "Accelerated filer "Non-accelerated filer "Smaller Reporting Company" Emerging growth company If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. "

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). "Yes x No As of June 29, 2018, the aggregate market value of the voting common stock held by non-affiliates of the Registrants was \$23,246,479,826 and there were 508,898,420 shares of common stock outstanding.

As of Feb. 14, 2019, there were 514,211,368 shares of common stock outstanding, \$2.50 par value.

DOCUMENTS INCORPORATED BY REFERENCE

The Registrant's Definitive Proxy Statement for its 2019 Annual Meeting of Shareholders is incorporated by reference into Part III of this Form 10-K.

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PART I

Item 1 — Business

ABBREVIATIONS AND INDUSTRY TERMS

Xcel Energy Inc.'s Subsidiaries and Affiliates (current and former)

Capital Services Capital Services, LLC Eloigne Eloigne Company e prime e prime inc.

NCE New Century Energies, Inc.

NSP-Minnesota Northern States Power Company, a Minnesota corporation

NSP System

The electric production and transmission system of NSP-Minnesota and NSP-Wisconsin operated

on an integrated basis and managed by NSP-Minnesota
NSP-Wisconsin
Northern States Power Company, a Wisconsin corporation

Operating NCD Minnesote NCD Wisconsin DCCs and CDC

companies

NSP-Minnesota, NSP-Wisconsin, PSCo and SPS

PSCo Public Service Company of Colorado SPS Southwestern Public Service Co.

Utility subsidiaries NSP-Minnesota, NSP-Wisconsin, PSCo and SPS

WGI WestGas InterState, Inc. WYCO WYCO Development, LLC

Xcel Energy Inc. and its subsidiaries

Federal and State Regulatory Agencies

CPUC Colorado Public Utilities Commission

D.C. Circuit United States Court of Appeals for the District of Columbia Circuit

DOC Minnesota Department of Commerce DOE United States Department of Energy

DOJ Department of Justice

DOT United States Department of Transportation
EPA United States Environmental Protection Agency

FERC Federal Energy Regulatory Commission

Fifth Circuit United States Court of Appeals for the Fifth Circuit

IRS Internal Revenue Service

Minnesota District Court U.S. District Court for the District of Minnesota

MPSC Michigan Public Service Commission
MPUC Minnesota Public Utilities Commission
NDPSC North Dakota Public Service Commission
NERC North American Electric Reliability Corporation
Ninth Circuit U.S. Court of Appeals for the Ninth Circuit
NMPRC New Mexico Public Regulation Commission

NRC Nuclear Regulatory Commission

OAG Minnesota Office of the Attorney General

PHMSA Pipeline and Hazardous Materials Safety Administration

PSCW Public Service Commission of Wisconsin
PUCT Public Utility Commission of Texas
SDPUC South Dakota Public Utilities Commission
SEC Securities and Exchange Commission

TCEQ Texas Commission on Environmental Quality

Electric, Purchased Gas and Resource Adjustment

Clauses

CIP Conservation improvement program

DCRF Distribution cost recovery factor **DSM** Demand side management DSMCA Demand side management cost adjustment **ECA** Retail electric commodity adjustment EE Energy efficiency EECRF Energy efficiency cost recovery factor Environmental improvement rider EIR Fuel clause adjustment **FCA** FPPCACFuel and purchased power cost adjustment clause Gas cost adjustment GCA **GUIC** Gas utility infrastructure cost rider **PCCA** Purchased capacity cost adjustment **PCRF** Power cost recovery factor Purchased gas adjustment PGA **PSIA** Pipeline system integrity adjustment Renewable development fund **RDF RER** Renewable energy rider Renewable energy standard RES Renewable energy standard adjustment RESA Steam cost adjustment **SCA SEP** State energy policy rider **TCA** Transmission cost adjustment **TCR** Transmission cost recovery adjustment **TCRF** Transmission cost recovery factor WCA Windsource® cost adjustment Other AFUDC Allowance for funds used during construction ALJ Administrative law judge **APBO** Accumulated postretirement benefit obligation ARAM Average rate assumption method Asset retirement obligation ARO **ASC** FASB Accounting Standards Codification FASB Accounting Standards Update **ASU** At-the-market ATM Annual transmission revenue requirement **ATRR** Best available retrofit technology **BART** City of Boulder, CO Boulder Commercial and Industrial C&I **CAPM** Capital Asset Pricing Model Clean Air Clean Jobs Act **CACJA CAISO** California Independent System Operator CapX2020 Alliance of electric cooperatives, municipals and investor-owned utilities in the upper Midwest involved in a joint transmission line planning and construction effort Collective-bargaining agreement **CBA CCR** Coal combustion residuals Final rule (40 CFR 257.50 - 257.107) published by the EPA regulating the management, storage and CCR Rule disposal of CCRs as a nonhazardous waste

Cooling degree-days

Colorado Energy Plan

Colorado Interstate Gas Company, LLC

CDD CEP

CIG

Carbon dioxide

CO₂ Corps U.S. Army Corps of Engineers

Certificate of public convenience and necessity CPCN

Clean Power Plan CPP CWA Clean Water Act

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CWIP Construction work in progress

DCF Discounted Cash Flows

DECON Decommissioning method where radioactive contamination is removed and safely disposed at a

requisite facility, or decontaminated to a permitted level.

DRC Development Recovery Company
DRIP Dividend Reinvestment Program

EEI Edison Electric Institute
ELG Effluent limitations guidelines

EMANI European Mutual Association for Nuclear Insurance

EPS Earnings per share
EPU Extended power uprate
ERP Electric resource plan
ETR Effective tax rate

FASB Financial Accounting Standards Board

FTR Financial transmission right

GAAP Generally accepted accounting principles

GE General Electric
GHG Greenhouse gas
HDD Heating degree-days
HTY Historic test year
IM Integrated market

IPP Independent power producing entity

IRC Internal Revenue Code
IRP Integrated Resource Plan

ISFSI Independent Spent Fuel Storage Installation

ITC Investment Tax Credit
JOA Joint operating agreement
LCM Life cycle management
LLW Low-level radioactive waste

LSP LSP Transmission Holdings, LLC

Transmission

Mankato 1 Mankato Energy Center, LLC Mankato 2 Mankato Energy Center II, LLC

MDL Multi-district litigation
MGP Manufactured gas plant

MISO Midcontinent Independent System Operator, Inc.

Moody's Investor Services

NAAOS National Ambient Air Quality Standard

Native load Demand of retail and wholesale customers that a utility has an obligation to serve under statute or

contract

NAV Net asset value

NEIL Nuclear Electric Insurance Ltd.
NETO New England Transmission Owners

NOL Net operating loss NOX Nitrogen oxide

O&M Operating and maintenance
OATT Open Access Transmission Tariff
OCC Office of Consumer Counsel

Opinion 531 Methodology for calculating base ROE adopted by the FERC in June 2014

Paris Agreement contributions") Establishes a framework for GHG mitigation actions by all countries ("nationally determined

PΙ Prairie Island nuclear generating plant

PJM PJM Interconnection, LLC

PM Particulate matter Post-65 Post-Medicare

PPA Purchased power agreement

Pre-Medicare Pre-65

PRP Potentially responsible party

PTC Production tax credit OF **Qualifying facilities**

Research and experimentation R&E **REC** Renewable energy credit RFP Request for proposal Return on equity **ROE** Right-of-first-refusal **ROFR**

RPS Renewable portfolio standards Regional Transmission Organization **RTO**

Standard &

Standard & Poor's Ratings Services Poor's

SAB Staff Accounting Bulletin

SAB 118 Income Tax Accounting Implications of the Tax Cuts and Jobs Act

Supplemental executive retirement plan **SERP**

SMMPA Southern Minnesota Municipal Power Agency

Sulfur dioxide SO2

SPP Southwest Power Pool, Inc.

Statistically significant increase over established groundwater standards **SSL**

TCEH Texas Competitive Energy Holdings

2017 federal tax reform enacted as Public Law No: 115-97, commonly referred to as the Tax Cuts **TCJA**

and Jobs Act

THI Temperature-humidity index

TOs Transmission owners

Transmission-only subsidiary TransCo Total shareholder return **TSR**

VaR Value at Risk

Variable interest entity **VIE WOTUS** Waters of the U.S.

Measurements

Billion cubic feet Bcf

Kilovolts KV KWh Kilowatt hours

MMBtu Million British thermal units

MWMegawatts MWh Megawatt hours

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Forward-Looking Statements

Except for the historical statements contained in this report, the matters discussed herein are forward-looking statements that are subject to certain risks, uncertainties and assumptions. Such forward-looking statements, including the 2019 EPS guidance, long-term EPS and dividend growth rate, as well as assumptions and other statements are intended to be identified in this document by the words "anticipate," "believe," "could," "estimate," "expect," "intend," "may," "objective," "outlook," "plan," "project," "possible," "potential," "should," "will," "would" and similar expressions. Actual res vary materially. Forward-looking statements speak only as of the date they are made, and we expressly disclaim any obligation to update any forward-looking information. The following factors, in addition to those discussed elsewhere in this Annual Report on Form 10-K for the fiscal year ended Dec. 31, 2018 (including the items described under Factors Affecting Results of Operations; and the other risk factors listed from time to time by Xcel Energy Inc. in reports filed with the SEC, including "Risk Factors" in Item 1A of this Annual Report on Form 10-K hereto), could cause actual results to differ materially from management expectations as suggested by such forward-looking information: changes in environmental laws and regulations; climate change and other weather, natural disaster and resource depletion, including compliance with any accompanying legislative and regulatory changes; ability of subsidiaries to recover costs from customers; reductions in our credit ratings and the cost of maintaining certain contractual relationships; general economic conditions, including inflation rates, monetary fluctuations and their impact on capital expenditures and the ability of Xcel Energy Inc. and its subsidiaries to obtain financing on favorable terms; availability or cost of capital; our customers' and counterparties' ability to pay their debts to us; assumptions and costs relating to funding our employee benefit plans and health care benefits; our subsidiaries' ability to make dividend payments; tax laws; operational safety, including our nuclear generation facilities; successful long-term operational planning; commodity risks associated with energy markets and production; rising energy prices; costs of potential regulatory penalties; effects of geopolitical events, including war and acts of terrorism; cyber security threats and data security breaches; fuel costs; and employee work force and third party contractor factors.

Where To Find More Information

Xcel Energy's website address is www.xcelenergy.com. Xcel Energy makes available, free of charge through its website, its annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and all amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934 as soon as reasonably practicable after the reports are electronically filed with or furnished to the SEC. The SEC maintains an internet site that contains reports, proxy and information statements, and other information regarding issuers that file electronically at http://www.sec.gov.

COMPANY OVERVIEW

Xcel Energy Inc. and its subsidiaries ("Xcel Energy" or the "Company") is a major U.S. regulated electric and natural gas delivery company which serves customers in eight mid-western and western states, including portions of Colorado, Michigan, Minnesota, New Mexico, North Dakota, South Dakota, Texas and Wisconsin. The Company provides a comprehensive portfolio of energy-related products and services to approximately 3.6 million electric customers and 2.0 million natural gas customers through four operating companies (e.g., NSP-Minnesota, NSP-Wisconsin, PSCo and SPS)

Xcel Energy's vision is to be the preferred and trusted provider of the energy our customers need and we strive to provide our investors an attractive total return value proposition and customers with safe, clean and reliable energy services at a competitive price. This mission is enabled via three key strategic priorities:

Lead the clean energy transition;

Enhance the customer experience; and,

Keep the bills low.

Xcel Energy is an environmental leader and in 2018 was the first major utility in the nation to announce a vision to serve all customers with 100% zero-carbon emissions by 2050. The Company is also implementing the nation's largest multi-state wind plan with 12 new, low-cost wind farms across seven states. By leading the clean energy transition, we have positioned ourselves to create economic development for the communities and customers we serve.

See Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations — Management's Strategic Priorities for further discussion.

* Holding company incorporated under the laws of Minnesota in 1909 and its executive offices are located at 414 Nicollet Mall, Minneapolis, MN 55401.

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NSP-Minnesota

NSP-Minnesota conducts business in Minnesota, North Dakota and South Dakota and has electric operations in all three states including the generation, purchase, transmission, distribution and sale of electricity as managed on the NSP System. NSP-Minnesota also purchases, transports, distributes and sells natural gas to retail customers and transports customer-owned natural gas in Minnesota and North Dakota.

NSP-Minnesota

Electric customers

Natural gas customers

Consolidated earnings contribution 35% to 45%

Total assets

\$18.5 billion

Electric generating capacity

7,530 MW

Gas storage capacity

14.7 Bcf

NSP-Wisconsin

NSP-Wisconsin conducts business in Wisconsin and Michigan and generates, transmits, distributes and sells electricity as managed on the NSP System. NSP-Wisconsin also purchases, transports, distributes and sells natural gas to retail customers and transports customer-owned natural gas.

NSP-Wisconsin

Electric customers 0.3 million
Natural gas customers 0.1 million
Consolidated earnings contribution 5% to 10%
Total assets \$2.7 billion
Electric generating capacity 563 MW
Gas storage capacity 3.6 Bcf

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PSCo

PSCo conducts business in Colorado and generates, purchases, transmits, distributes and sells electricity in addition to purchasing, transporting, distributing and selling natural gas to retail customers and transporting customer-owned natural gas.

PSCo

Electric customers
Natural gas customers
1.4 million
Consolidated earnings contribution 35% to 45%
Total assets
\$17.3 billion
Electric generating capacity
5,685 MW
Gas storage capacity
27.1 Bcf

SPS

SPS conducts business in Texas and New Mexico and generates, purchases, transmits, distributes and sells electricity.

SPS

Electric customers 0.4 million
Consolidated earnings contribution 15% to 20%
Total assets \$6.7 billion
Electric generating capacity 4,406 MW

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ELECTRIC UTILITY OPERATIONS

Electric Operating Statistics

Electric Operating Statistics	Year Ended Dec. 31			
	2018	2017	2016	
Electric sales (Millions of KWh)				
Residential	25,518	24,216	24,726	
Large C&I	28,686	27,951	27,664	
Small C&I	36,308	35,493	35,830	
Public authorities and other	1,071	1,055	1,103	
Total retail	91,583	88,715	89,323	
Sales for resale	24,199	18,349	18,694	
Total energy sold	115,782	107,064	108,017	
Number of customers at end of period				
Residential	3,117,26	23,082,974	3,053,732	
Large C&I	1,253	1,241	1,228	
Small C&I	436,836	433,883	432,012	
Public authorities and other	69,794	69,376	68,935	
Total retail	3,625,14	3,555,907		
Wholesale	70	58	52	
Total customers	3,625,21	53,587,532	3,555,959	
Electric revenues (Millions of Dollars)				
Residential	\$3,006	\$ 2,975	\$ 2,966	
Large C&I	1,696	1,779	1,707	
Small C&I	3,343	3,463	3,328	
Public authorities and other	136	143	140	
Total retail	8,181	8,360	8,141	
Wholesale	801	719	693	
Other electric revenues	737	597	666	
Total electric revenues	\$9,719	\$ 9,676	\$ 9,500	
KWh sales per retail customer	25,263	24,729	25,120	
Revenue per retail customer	\$2,257	\$2,330	\$ 2,289	
Residential revenue per KWh	11.78¢	12.29 ¢	11.99 ¢	
Large C&I revenue per KWh	5.91	6.36	6.17	
Small C&I revenue per KWh	9.21	9.76	9.29	
Total retail revenue per KWh	8.93	9.42	9.11	
Wholesale revenue per KWh	3.31	3.92	3.71	

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Energy Sources 2018

*Distributed generation from the Solar*Rewards® program is not included (approximately 432 million KWh for 2018).

Energy Source Statistics

	Xcel Energy				PSCo		SPS	
2018								
Owned Generation	67	%	77	%	70	%	49	%
Purchased Generation	133		23		30		51	
	100	%	100	%	100)%	100)%
2017								
Owned Generation	66	%	75	%	70	%	47	%
Purchased Generation	134		25		30		53	
	100	%	100	%	100)%	100)%

Renewable Sources

Xcel Energy's renewable energy portfolio includes wind, hydroelectric, biomass and solar power from both owned generating facilities and PPAs. As of Dec. 31, 2018, each utility or system was in compliance with their applicable RPS. Renewable percentages will vary year over year based on local weather, system demand and transmission constraints.

NSP System

Renewable energy as a percentage of the NSP System's total:

 Wind
 2018
 2017

 Wind
 16.4%
 18.3%

 Hydroelectric
 5.8
 6.3

 Biomass and solar
 4.8
 4.2

 Renewable
 27.0%
 28.8%

Wind — The NSP System has more than 130 PPAs ranging from under one MW to more than 200 MW. The NSP System owns and operates five wind farms with 840 MW, net, of capacity.

The NSP System had approximately 2,550 MW and 2,600 MW of wind energy on its system at the end of 2018 and 2017, respectively.

Average cost per MWh of wind energy under existing PPAs was approximately \$44 for 2018 and 2017.

Average cost per MWh of wind energy from owned generation was approximately \$37 and \$42 for 2018 and 2017, respectively.

PSCo

Renewable energy as a percentage of PSCo's total:

| 2018 | 2017 | Wind | 23.8% | 23.7% | Hydroelectric and solar | 3.6 | 3.9 | Renewable | 27.4% | 27.6%

Wind — PSCo has 19 PPAs ranging from two MW to over 300 MW. PSCo owns and operates the Rush Creek wind farm which has 600 MW, net, of capacity.

PSCo had approximately 3,160 MW and 2,560 MW of wind energy on its system at the end of 2018 and 2017, respectively.

Average cost per MWh of wind energy under these contracts was approximately \$43 and \$42 for 2018 and 2017, respectively.

Rush Creek became operational in December 2018. The 2019 average cost per MWh is expected to be \$29. SPS

Renewable energy as a percentage of SPS' total:

2018 2017 Wind 19.1% 21.2% Solar 2.0 2.8 Renewable 21.1% 24.0%

Wind — SPS has 18 PPAs with facilities ranging from under one MW to 250 MW.

SPS had approximately 1,565 MW and 1,500 MW of wind energy on its system at the end of 2018 and 2017, respectively.

Average cost per MWh of wind energy under the IPP contracts and QF tariffs was approximately \$26 and \$27 for 2018 and 2017, respectively.

In 2018, SPS began construction on the Sagamore and Hale County wind farms. Refer to the SPS Wind Development section for further information.

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Non-Renewable Sources

Delivered cost per MMBtu of each significant category of fuel consumed for owned electric generation and the percentage of total fuel requirements represented by each category of fuel:

	Coal (a	a)	Nuclea	ar	Natural Gas		
	Cost	Percent	Cost	Percent	Cost	Percent	
NSP System							
2018	\$2.13	42 %	\$0.80	45 %	\$3.87	13 %	
2017	2.08	45	0.78	45	4.10	10	
PSCo							
2018	1.45	62		_	3.74	38	
2017	1.56	70		_	3.82	30	
SPS							
2018	2.04	56			2.24	44	
2017	2.18	74	_	_	3.39	26	

⁽a) Includes refuse-derived fuel and wood for the NSP System.

Weighted average cost per MMBtu of all fuels for owned electric generation:

See Items 1A and 7 for further information.

Coal — Inventory maintained (in days):

Normal Dec. 31, 2018 Actual Dec. 31, 2017 Actual ^(a)
NSP System 35 - 50 47 53
PSCo 35 - 50 48 48
SPS 35 - 50 44 52

(a) Milder weather, purchase commitments and low power and natural gas prices impacted coal inventory levels.

Coal requirements (in million tons):

2018 2017 NSP System 7.8 8.0 PSCo 9.4 10.0 SPS 5.1 5.5

Coal supply as a percentage of requirements (in million tons) for 2019:

Contracted Coal Supply 2019 Estimated Requirements

 $\begin{array}{cccc} & Contracted \ Coal \ Supply & 201 \\ NSP \ System \ ^{(a)} \ 76\% & ^{(b)} \ 8.4 \\ PSCo \ ^{(a)} & 83 & 8.4 \\ SPS \ ^{(a)} & 64 & 4.1 \end{array}$

- (a) The general coal purchasing objective is to contract for approximately 75% of first year requirements, 40% of year two requirements and 20% of year three requirements.
- (b) Increase in estimated million tons was due to lower delivered coal prices at Sherco in January 2019, combined with higher future forecasted gas prices for 2019 (higher burn forecast).

Contracted coal transportation as a percentage of requirements in 2019 and 2020:

2019 2020 NSP System 100% 100% PSCo 100 100 SPS 100 100

Natural Gas — Natural gas supplies, transportation and storage services for power plants are procured to provide an adequate supply of fuel. Remaining requirements are procured through a liquid spot market. Generally, natural gas

supply contracts have variable pricing that is tied to natural gas indices. Natural gas supply and transportation agreements include obligations for the purchase and/or delivery of specified volumes or payments in lieu of delivery. Contracts and commitments at Dec. 31:

NSP System	PSCo	SPS
Gas Transportation Supply and Storage (a)	Gas Gas SupplyTransportation (b) and Storage (a)	Gas Transportation Supply and Storage (a)
\$ -\$ 406	\$412 \$ 589	\$20 \$ 152
398	545 620	11 191
N/A2020 - 2037	2021 - 2019 - 2040 2023	One year or 2019 - 2033 less
	Gas Transportation Supply and Storage (a) \$-\$ 406 398	Gas Gas Gas Transportation Supply Transportation (b) and Storage (a) \$412 \$589 -398

- (a) For incremental supplies, there are limited on-site fuel storage facilities, with a primary reliance on the spot market. Majority of natural gas supply under contract is covered by a long-term agreement with Anadarko Energy Services
- (b) Company and the balance of natural gas supply contracts have variable pricing features tied to changes in various natural gas indices. PSCo hedges a portion of that risk through financial instruments. See Note 10 to the consolidated financial statements for further information.

Nuclear — NSP-Minnesota secures contracts for uranium concentrates, uranium conversion, uranium enrichment and fuel fabrication to operate its nuclear plants. The contract strategy involves a portfolio of spot purchases and medium and long-term contracts for uranium concentrates, conversion services and enrichment services with multiple producers and with a focus on diversification to minimize potential impacts caused by supply interruptions due to geographical and world political issues.

Current nuclear fuel supply contracts cover 100% of uranium concentrates requirements through 2021 and approximately 51% of the requirements for 2022 - 2033.

Current contracts for conversion services cover 100% of the requirements through 2021 and approximately 43% of the requirements for 2022 - 2033.

Current enrichment service contracts cover 100% of the requirements through 2025 and approximately 19% of the requirements for 2026 - 2033.

Fabrication services for Monticello and PI are 100% committed through 2030 and 2027, respectively.

NSP-Minnesota expects sufficient uranium concentrates, conversion services and enrichment services to be available for the requirements of its nuclear generating plants. Some exposure to market price volatility will remain due to index-based pricing structures contained in supply contracts.

See Item 7 for further information.

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Capacity and Demand

Uninterrupted system peak demand and date for the regulated utilities:

System Peak Demand (in

MW)

2018 2017

NSP System ^(a) 8,927 June 29 8,546 July 17 PSCo ^(a) 6,718 July 10 6,671 July 19 SPS ^(a) 4,648 July 19 4,374 July 26

(a) Peak demand typically occurs in the summer. The increase in peak load from 2017 to 2018 is partly due to warmer weather in 2018.

NSP-Minnesota

Public Utility Regulation

Summary of Regulatory Agencies and Areas of Jurisdiction — Retail rates, services and other aspects of NSP-Minnesota's operations are regulated by the MPUC, NDPSC and SDPUC. The MPUC also has regulatory authority over security issuances, certain property transfers, mergers, dispositions of assets and transactions between NSP-Minnesota and its affiliates. In addition, the MPUC reviews and approves NSP-Minnesota's IRPs for meeting future energy needs. In addition, MPUC certifies the need and siting for generating plants greater than 50 MW and transmission lines greater than 100 KV that will be located within the state. The NDPSC and SDPUC have regulatory authority over generation and transmission facilities, along with the siting and routing of new generation and transmission facilities in North Dakota and South Dakota, respectively.

NSP-Minnesota is subject to the jurisdiction of the FERC for its wholesale electric operations, hydroelectric licensing, accounting practices, wholesale sales for resale, transmission of electricity in interstate commerce, compliance with NERC electric reliability standards, asset transfers and mergers, and natural gas transactions in interstate commerce. NSP-Minnesota is a transmission owning member of the MISO RTO and operates within the MISO RTO and MISO wholesale markets. NSP-Minnesota makes wholesale sales in other RTO markets at market-based rates.

NSP-Minnesota and NSP-Wisconsin also make wholesale electric sales at market-based prices to customers outside of their balancing authority as jointly authorized by the FERC.

Fuel, Purchased Energy and Conservation Cost-Recovery

Mechanisms —

CIP rider — Recovers the costs of conservation and demand-side management programs.

EIR — Recovers the costs of environmental improvement projects.

RDF — Allocates money collected from retail customers to support the research and development of emerging renewable energy projects and technologies.

RES — Recovers the cost of renewable generation in Minnesota.

RER — Recovers the cost of renewable generation located in North Dakota.

SEP — Recovers costs related to various energy policies approved by the Minnesota legislature.

TCR — Recovers costs associated with investments in electric transmission and distribution grid modernization costs. Infrastructure rider — Recovers costs for investments in generation and incremental property taxes in South Dakota.

NSP-Minnesota's retail electric rates in Minnesota, North Dakota and South Dakota include a FCA for monthly billing adjustments to recover changes in prudently incurred costs of fuel related items and purchased energy. Capacity costs are recovered through base rates and are not recovered through the FCA. Costs associated with MISO are generally recovered through either the FCA or base rates.

In 2017, the MPUC voted to change the FCA process in Minnesota. Under the new process, each month utilities would collect amounts equal to the baseline cost of energy set at the start of the plan year (base would be reset annually). Monthly variations to the baseline costs would be tracked and netted over a 12-month period. Utilities would issue refunds above the baseline costs, and could seek recovery of any overage. Recently, the MPUC delayed implementation until January 2020.

Minnesota state law requires NSP-Minnesota to invest 2% of its state electric revenues and 0.5% of its state gas revenues in CIP. These costs are recovered through an annual cost-recovery mechanism for electric conservation and energy management program expenditures.

Energy Sources and Transmission Service Provider

NSP-Minnesota expects to use power plants, power purchases, CIP/DSM options, new generation facilities and expansion of power plants to meet its system capacity requirements.

Purchased Power — NSP-Minnesota has contracts to purchase power from other utilities and IPPs. Long-term purchased power contracts for dispatchable resources typically require a capacity charge and an energy charge. NSP-Minnesota makes short-term purchases to meet system requirements, replace company owned generation, meet operating reserve obligations or obtain energy at a lower cost.

Purchased Transmission Services — NSP-Minnesota and NSP-Wisconsin have contracts with MISO and other regional transmission service providers to deliver power and energy to their customers.

Wind Development — In 2017, the MPUC approved NSP-Minnesota's proposal to add 1,550 MW of new wind generation including ownership of 1,150 MW of wind generation.

In April 2018, the MPUC approved NSP-Minnesota's petition to build and own the Dakota Range, a 300 MW wind project in South Dakota. NSP-Minnesota's capital investment for the Dakota Range is expected to be approximately \$350 million and placed in service in 2021.

In December 2018, the NDPSC approved a settlement agreement for these wind development projects.

PPA Terminations and Amendments — In June 2018, NSP-Minnesota terminated the Benson and Laurentian PPAs, and purchased the Benson biomass facility. As a result, a \$103 million regulatory asset was recognized for the costs of the Benson transaction. For Laurentian, a regulatory asset of \$109 million was recognized for annual termination payments/obligations. Regulatory approvals provide for recovery of the Benson regulatory asset over 10 years and Laurentian termination payments as they occur (over six years). Termination of the PPAs is expected to save customers over \$600 million throughout the next 10 years.

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Jurisdictional Cost Recovery Allocation — In December 2016, NSP-Minnesota filed a resource treatment framework with the NDPSC and MPUC. The filing proposed a framework to allow NSP-Minnesota's operations in North Dakota and Minnesota to gradually become more independent of one another with respect to future generation resource selection while also identifying a path for cost sharing of current resources. NSP-Minnesota's filing identified two options: a legal separation, creating a separate North Dakota operating company; or a pseudo-separation, which maintains the current corporate structure but directly assigns the costs and benefits of each resource to the jurisdiction that supports it. Docket remains under consideration by the NDPSC.

Minnesota State ROFR Statute Complaint — In September 2017, LSP Transmission filed a complaint in the Minnesota District Court against the Minnesota Attorney General, MPUC and DOC. The complaint was in response to MISO assigning NSP-Minnesota and ITC Midwest, LLC to jointly own a new 345 KV transmission line from near Mankato, Minnesota to Winnebago, Minnesota. The project was estimated by MISO to cost \$108 million and was assigned to NSP-Minnesota and ITC Midwest as the incumbent utilities, consistent with a Minnesota state ROFR statute. The complaint challenged the constitutionality of the state ROFR statute and is seeking declaratory judgment that the statute violates the Commerce Clause of the U.S. Constitution and should not be enforced. The Minnesota state agencies and NSP-Minnesota filed motions to dismiss. In June 2018, the Minnesota District Court granted the defendants' motions to dismiss with prejudice. LSP Transmission filed an appeal in July 2018. It is uncertain when a decision will be rendered.

Nuclear Power Operations and Waste Disposal

NSP-Minnesota owns two nuclear generating plants: the Monticello plant and the PI plant. Nuclear power plant operations produce gaseous, liquid and solid radioactive wastes which are controlled by federal regulation. High-level radioactive wastes primarily include used nuclear fuel. LLW consists primarily of demineralizer resins, paper, protective clothing, rags, tools and equipment that have become contaminated through use in a plant.

NRC Regulation — The NRC regulates nuclear operations. Costs of complying with NRC requirements can affect both operating expenses and capital investments of the plants. NSP-Minnesota has obtained recovery of these compliance costs in customer rates and expects future compliance costs will continue to be recoverable.

LLW Disposal — LLW from NSP-Minnesota's Monticello and PI nuclear plants is currently disposed at the Clive facility located in Utah and the Waste Control Specialists facility located in Texas. If off-site LLW disposal facilities become unavailable, NSP-Minnesota has storage capacity available on-site at PI and Monticello which would allow both plants to continue to operate until the end of their current licensed lives.

High-Level Radioactive Waste Disposal — The federal government has responsibility to permanently dispose domestic spent nuclear fuel and other high-level radioactive wastes. The Nuclear Waste Policy Act requires the DOE to implement a program for nuclear high-level waste management. This includes the siting, licensing, construction and operation of a repository for spent nuclear fuel from civilian nuclear power reactors and other high-level radioactive wastes at a permanent federal storage or disposal facility. The federal government has been evaluating a nuclear geologic repository at Yucca Mountain, Nevada for many years. Currently, there are no definitive plans for a permanent federal storage facility at Yucca Mountain or any other site.

Review of PI Costs — As part of NSP-Minnesota's 2016 multi-year electric rate case and IRP, the MPUC ordered an investigation into NSP-Minnesota's PI nuclear investments. The issue was resolved as part of the 2016 multi-year electric rate case settlement. In November 2018, the DOC issued a final report, in which no cost disallowances were recommended.

Nuclear Spent Fuel Storage — NSP-Minnesota has interim on-site storage for spent nuclear fuel at its Monticello and PI nuclear generating plants. Authorized storage capacity is sufficient to allow NSP-Minnesota to operate until the end of the operating licenses in 2030 for Monticello, 2033 for PI Unit 1, and 2034 for PI Unit 2. Authorizations for additional spent fuel storage capacity may be required at each site to support either continued operation or decommissioning if the federal government does not commence storage operations.

In 2013, NSP-Minnesota's Monticello nuclear generating plant loaded and placed five storage canisters (canisters #11-15) in the ISFSI and a sixth canister (canister #16) was loaded but remained in the plant pending resolution of weld inspection issues. Successful pressure and leak testing demonstrated the safety and integrity of all six canisters

involved. NSP-Minnesota took several actions to assure compliance with the NRC's regulations and Monticello's storage license. The NRC has approved NSP-Minnesota's compliance plan for all canisters.

NSP-Minnesota intends to seek recovery of these costs in a future regulatory proceeding. No public safety issues have been raised, or are believed to exist, in this matter.

See Note 12 to the consolidated financial statements for further information.

Wholesale and Commodity Marketing Operations

NSP-Minnesota conducts various wholesale marketing operations, including the purchase and sale of electric capacity, energy, ancillary services and energy-related products. NSP-Minnesota uses physical and financial instruments to minimize commodity price and credit risk and hedge sales and purchases. NSP-Minnesota also engages in trading activity unrelated to hedging and sharing of any margins is determined through state regulatory proceedings as well as the operation of the FERC approved JOA. NSP-Minnesota does not serve any wholesale requirements customers at cost-based regulated rates.

NSP-Wisconsin

Public Utility Regulation

Summary of Regulatory Agencies and Areas of Jurisdiction — Retail rates, services and other aspects of NSP-Wisconsin's operations are regulated by the PSCW and the MPSC. In addition, each of the state commissions certifies the need for new generating plants and electric transmission lines before the facilities may be sited and built. NSP-Wisconsin is subject to the jurisdiction of the FERC for its wholesale electric operations, hydroelectric generation licensing, accounting practices, wholesale sales for resale, transmission of electricity in interstate commerce, compliance with NERC electric reliability standards, asset transactions and mergers and natural gas transactions in interstate commerce. NSP-Wisconsin is a transmission owning member of the MISO RTO that operates within the MISO RTO and wholesale energy market. NSP-Wisconsin and NSP-Minnesota are jointly authorized by the FERC to make wholesale electric sales at market-based prices.

The PSCW has a biennial base rate filing requirement. By June of each odd numbered year, NSP-Wisconsin must submit a rate filing for the test year beginning the following January.

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Fuel and Purchased Energy Cost Recovery Mechanisms — NSP-Wisconsin does not have an automatic electric fuel adjustment clause. Instead, under Wisconsin rules, utilities submit a forward-looking annual fuel cost plan to the PSCW. Once the PSCW approves the fuel cost plan, utilities defer the amount of any fuel cost under-recovery or over-recovery in excess of a 2% annual tolerance band, for future rate recovery or refund. Approval of a fuel cost plan and any rate adjustment for refund or recovery of deferred costs is determined by the PSCW. Rate recovery of deferred fuel cost is subject to an earnings test based on the utility's most recently authorized ROE. Fuel cost under-collections that exceed the 2% annual tolerance band may not be recovered if the utility earnings for that year exceed the authorized ROE.

NSP-Wisconsin's electric fuel costs for 2018 were lower than authorized in rates and outside the 2% annual tolerance band, primarily due to greater than forecasted generation sales into the MISO market and lower purchased power costs coupled with moderate weather. Under the fuel cost recovery rules, NSP-Wisconsin retained approximately \$3.6 million of fuel costs and deferred approximately \$2.8 million. NSP-Wisconsin will file a reconciliation of 2018 fuel costs with the PSCW by March 31, 2019.

NSP-Wisconsin's retail electric rate schedules for Michigan customers include power supply cost recovery factors, which are based on 12-month projections. After each 12-month period, a reconciliation is submitted whereby over-recoveries are refunded and any under-recoveries are collected from customers.

Wisconsin Energy Efficiency Program — The primary energy efficiency program is funded by the state's utilities, but operated by independent contractors subject to oversight by the PSCW and utilities. NSP-Wisconsin recovers these costs from retail customers.

Transmission Initiatives

NSP-Wisconsin operates an integrated system with NSP-Minnesota. See NSP-Minnesota-Energy Sources and Transmission Service Provider.

NSP-Wisconsin / American Transmission Company, LLC - La Crosse to Madison, WI Transmission Line — In December 2018, construction was completed on the Badger Coulee 345 KV transmission line. The line extends from La Crosse, WI. to Madison, WI. NSP-Wisconsin's half of the line is shared with Dairyland Power Cooperative, WPPI Energy and Southern Minnesota Municipal Power Agency-Wisconsin.

Wholesale and Commodity Marketing Operations

NSP-Wisconsin does not serve any wholesale requirements customers at cost-based regulated rates.

PSCo

Public Utility Regulation

Summary of Regulatory Agencies and Areas of Jurisdiction — PSCo is regulated by the CPUC with respect to its facilities, rates, accounts, services and issuance of securities. PSCo is regulated by the FERC for its wholesale electric operations, accounting practices, hydroelectric licensing, wholesale sales for resale, transmission of electricity in interstate commerce, compliance with the NERC electric reliability standards, asset transactions and mergers and natural gas transactions in interstate commerce. PSCo is not presently a member of an RTO and does not operate within an RTO energy market. However, PSCo does make certain sales to other RTO's, including SPP. PSCo makes wholesale electric sales at cost-based prices to customers inside PSCo's balancing authority area and at market-based prices to customers outside PSCo's balancing authority area as authorized by the FERC.

Fuel, Purchased Energy and Conservation Cost-Recovery

Mechanisms

ECA — Recovers fuel and purchased energy costs. Short-term sales margins are shared with retail customers through the ECA. The ECA is revised quarterly.

PCCA — Recovers purchased capacity payments.

SCA — Recovers the difference between PSCo's actual cost of fuel and costs recovered under its steam service rates. The SCA rate is revised quarterly.

DSMCA — Recovers DSM, interruptible service costs and performance initiatives for achieving energy savings goals.

RESA — Recovers the incremental costs of compliance with the RES with a maximum of 2% of the customer's bill.

WCA — Recovers costs for customers who choose renewable resources.

•TCA — Recovers costs for transmission investment outside of rate cases.

CACJA — Recovers costs associated with the CACJA.

PSCo recovers fuel and purchased energy costs from its wholesale electric customers through a fuel cost adjustment clause approved by the FERC. Wholesale customers pay their jurisdictional allocation of production costs through a fully forecasted formula rate with true-up.

Energy Sources and Transmission Service Providers

PSCo expects to meet its system capacity requirements through electric generating stations, power purchases, new generation facilities, DSM options and expansion of generation plants.

Purchased Power — PSCo purchases power from other utilities and IPPs. Long-term purchased power contracts for dispatchable resources typically require capacity and energy charges. It also contracts to purchase power for both wind and solar resources. PSCo makes short-term purchases to meet system load and energy requirements, replace owned generation, meet operating reserve obligations, or obtain energy at a lower cost.

Purchased Transmission Services — In addition to using its own transmission system, PSCo has contracts with regional transmission service providers to deliver energy to its customers.

Wind Development — In 2018, PSCo completed construction and placed in service its Rush Creek 600 MW wind farm in Colorado.

CEP — In September 2018, the CPUC approved PSCo's preferred CEP portfolio, which included the retirement of two coal-fired generation units, Comanche Unit 1 (in 2022) and Comanche Unit 2 (in 2025), and the following additions:

Total Capacity PSCo's Ownership

Wind generation