

Upland Software, Inc.
Form 10-Q
November 16, 2015
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2015

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____
Commission file number 001-36720

UPLAND SOFTWARE, INC.
(Exact name of registrant as specified in its charter)

State of Delaware 27-2992077
(State or other jurisdiction of (I.R.S. Employer
incorporation or organization) Identification No.)

401 Congress Avenue, Suite 1850 78701
Austin, Texas (Zip Code)

Registrant's telephone number, including area code: (512) 960-1010

Not Applicable

(Former name, former address, and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Edgar Filing: Upland Software, Inc. - Form 10-Q

Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| Class | Shares Outstanding at November 5, 2015 |
|----------------------------------|--|
| Common Stock, \$0.0001 par value | 15,554,588 |

Table of Contents

Upland Software, Inc.
Table of Contents

| | Page |
|----------------------|--|
| <u>Part I.</u> | <u>FINANCIAL INFORMATION</u> |
| <u>Item 1.</u> | <u>Financial Statements (unaudited)</u> |
| | Condensed Consolidated Balance Sheets as of September 30, 2015 and December 31, 2014 |
| | <u>1</u> |
| | Condensed Consolidated Statements of Operations for the Three and Nine months ended September 30, 2015 and September 30, 2014 |
| | <u>2</u> |
| | Condensed Consolidated Statements of Comprehensive Loss for the Three and Nine months ended September 30, 2015 and September 30, 2014 |
| | <u>3</u> |
| | Condensed Consolidated Statements of Cash Flows for the Nine Months Ended September 30, 2015 and September 30, 2014 |
| | <u>4</u> |
| | <u>Notes to Condensed Consolidated Financial Statements</u> |
| | <u>5</u> |
| <u>Item 2.</u> | <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u> |
| | <u>13</u> |
| <u>Item 3.</u> | <u>Quantitative and Qualitative Disclosures About Market Risk</u> |
| | <u>30</u> |
| <u>Item 4.</u> | <u>Controls and Procedures</u> |
| | <u>31</u> |
| <u>Part II.</u> | <u>OTHER INFORMATION</u> |
| | <u>32</u> |
| <u>Item 6.</u> | <u>Exhibits</u> |
| | <u>32</u> |
| <u>Signature</u> | <u>33</u> |
| <u>Exhibit Index</u> | <u>34</u> |

Table of Contents

Item 1. Financial Statements

Upland Software, Inc.

Condensed Consolidated Balance Sheets

(in thousands, except share and per share data)

| | September 30, 2015 (unaudited) | December 31, 2014 |
|---|--------------------------------------|----------------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$28,694 | \$30,988 |
| Accounts receivable, net of allowance of \$896 and \$890 at September 30, 2015 and December 31, 2014, respectively | 10,433 | 14,559 |
| Prepaid and other | 1,778 | 2,069 |
| Total current assets | 40,905 | 47,616 |
| Canadian tax credits receivable | 2,167 | 3,959 |
| Property and equipment, net | 4,507 | 3,930 |
| Intangible assets, net | 29,972 | 34,751 |
| Goodwill | 43,098 | 45,146 |
| Other assets | 368 | 364 |
| Total assets | \$121,017 | \$135,766 |
| Liabilities and stockholders' equity | | |
| Current liabilities: | | |
| Accounts payable | \$2,241 | \$2,258 |
| Accrued compensation | 3,064 | 2,372 |
| Accrued expenses and other | 3,111 | 4,304 |
| Deferred revenue | 18,749 | 21,182 |
| Due to seller | 1,898 | 4,365 |
| Current maturities of notes payable (includes unamortized discount of \$255 and \$38 at September 30, 2015 and December 31, 2014, respectively, based on imputed interest rate of 6.3%) | 1,495 | 10,964 |
| Total current liabilities | 30,558 | 45,445 |
| Canadian tax credit liability to sellers | 452 | 1,616 |
| Notes payable, less current maturities (includes unamortized discount of \$813 and \$117 at September 30, 2015 and December 31, 2014, respectively, based on imputed interest rate of 6.3%) | 22,624 | 12,407 |
| Deferred revenue | 21 | 194 |
| Noncurrent deferred tax liability, net | 2,712 | 3,006 |
| Other long-term liabilities | 1,847 | 1,701 |
| Total liabilities | 58,214 | 64,369 |
| Stockholders' equity: | | |
| Common stock, \$0.0001 par value; 50,000,000 shares authorized: 15,554,588 and 15,249,118 shares issued and outstanding as of September 30, 2015 and December 31, 2014, respectively | 2 | 2 |
| Additional paid-in capital | 110,389 | 108,337 |
| Accumulated other comprehensive loss | (2,961 |) (1,716 |
| Accumulated deficit | (44,627 |) (35,226 |
| Total stockholders' equity | 62,803 | 71,397 |
| Total liabilities and stockholders' equity | \$121,017 | \$135,766 |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

Table of Contents

Upland Software, Inc.
Condensed Consolidated Statements of Operations
(in thousands, except per share data)

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|----------------------------------|-------------|---------------------------------|-------------|
| | 2015 | 2014 | 2015 | 2014 |
| | (unaudited) | (unaudited) | (unaudited) | (unaudited) |
| Revenue: | | | | |
| Subscription and support | \$14,129 | \$12,368 | \$42,474 | \$35,910 |
| Perpetual license | 540 | 850 | 2,197 | 1,947 |
| Total product revenue | 14,669 | 13,218 | 44,671 | 37,857 |
| Professional services | 2,436 | 3,057 | 7,640 | 10,242 |
| Total revenue | 17,105 | 16,275 | 52,311 | 48,099 |
| Cost of revenue: | | | | |
| Subscription and support | 4,771 | 3,488 | 14,344 | 10,092 |
| Professional services | 1,677 | 2,305 | 5,317 | 7,042 |
| Total cost of revenue | 6,448 | 5,793 | 19,661 | 17,134 |
| Gross profit | 10,657 | 10,482 | 32,650 | 30,965 |
| Operating expenses: | | | | |
| Sales and marketing | 2,929 | 3,767 | 9,907 | 10,918 |
| Research and development | 3,852 | 3,793 | 11,930 | 22,186 |
| Refundable Canadian tax credits | (115) | (138) | (358) | (412) |
| General and administrative | 4,494 | 3,555 | 14,327 | 9,231 |
| Depreciation and amortization | 1,130 | 1,067 | 3,207 | 3,188 |
| Acquisition-related expenses | 176 | 108 | 1,081 | 629 |
| Total operating expenses | 12,466 | 12,152 | 40,094 | 45,740 |
| Loss from operations | (1,809) | (1,670) | (7,444) | (14,775) |
| Other expense: | | | | |
| Interest expense, net | (462) | (397) | (1,385) | (1,231) |
| Other expense, net | 137 | 60 | (387) | (308) |
| Total other expense | (325) | (337) | (1,772) | (1,539) |
| Loss before provision for income taxes | (2,134) | (2,007) | (9,216) | (16,314) |
| Provision for income taxes | (190) | (438) | (185) | (1,128) |
| Net loss | \$(2,324) | \$(2,445) | \$(9,401) | \$(17,442) |
| Preferred stock dividends and accretion | — | (445) | — | (1,320) |
| Net loss attributable to common shareholders | \$(2,324) | \$(2,890) | \$(9,401) | \$(18,762) |
| Net loss per common share, basic and diluted | \$(0.16) | \$(0.80) | \$(0.63) | \$(5.60) |
| Weighted-average common shares outstanding, basic and diluted | 14,934,796 | 3,610,459 | 14,882,893 | 3,350,786 |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

Table of Contents

Upland Software, Inc.
 Condensed Consolidated Statements of Comprehensive Loss
 (in thousands)

| | Three Months Ended September 30, 2015 | | Nine Months Ended September 30, 2015 | |
|---|---|---------------------|--|---------------------|
| | (unaudited) | 2014 (unaudited) | (unaudited) | 2014 (unaudited) |
| Net loss | \$ (2,324 |) \$ (2,445 |) \$ (9,401 |) \$ (17,442 |
| Foreign currency translation adjustment | (757 |) (502 |) (1,245 |) (426 |
| Comprehensive loss | \$ (3,081 |) \$ (2,947 |) \$ (10,646 |) \$ (17,868 |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

Table of Contents

Upland Software, Inc.

Condensed Consolidated Statements of Cash Flows

(in thousands)

(unaudited)

| | Nine Months Ended September 30, | |
|---|------------------------------------|-------------|
| | 2015 | 2014 |
| Operating activities | | |
| Net loss | \$(9,401 |) \$(17,442 |
| Adjustments to reconcile net loss to net cash provided by (used in) operating activities: | | |
| Depreciation and amortization | 6,077 | 5,463 |
| Deferred income taxes | 450 | 52 |
| Foreign currency re-measurement loss | 779 | — |
| Non-cash interest and other expense | 312 | 519 |
| Non-cash stock compensation expense | 1,990 | 617 |
| Stock-based compensation—related party vendor | — | 11,220 |
| Changes in operating assets and liabilities, net of purchase business combinations: | | |
| Accounts receivable | 3,689 | (3,487 |
| Prepays and other | 1,097 | (3,643 |
| Accounts payable | 40 | 3,545 |
| Accrued expenses and other liabilities | (2,069 |) 250 |
| Deferred revenue | (1,293 |) 3,574 |
| Net cash provided by operating activities | 1,671 | 668 |
| Investing activities | | |
| Purchase of property and equipment | (461 |) (544 |
| Purchase of customer relationships | (372 |) — |
| Purchase business combinations, net of cash acquired | (2,714 |) — |
| Net cash used in investing activities | (3,547 |) (544 |
| Financing activities | | |
| Payments on capital leases | (767 |) (384 |
| Proceeds from notes payable, net of issuance costs | 24,088 | 2,700 |
| Payments on notes payable | (23,592 |) (3,753 |
| Issuance costs | — | (97 |
| Issuance of common stock, net of issuance costs | 62 | — |
| Additional consideration paid to sellers of businesses | (9 |) — |
| Net cash used in financing activities | (218 |) (1,534 |
| Effect of exchange rate fluctuations on cash | (200 |) (103 |
| Change in cash and cash equivalents | (2,294 |) (1,513 |
| Cash and cash equivalents, beginning of period | 30,988 | 4,703 |
| Cash and cash equivalents, end of period | \$28,694 | \$3,190 |
| Supplemental disclosures of cash flow information | | |
| Cash paid for interest | \$1,108 | \$1,035 |
| Cash paid for taxes | \$327 | \$34 |
| Noncash investing and financing activities | | |
| Equipment acquired pursuant to capital lease obligations | \$1,796 | \$1,059 |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

Upland Software, Inc.

Notes to Unaudited Condensed Consolidated Financial Statements

1. Summary of Significant Accounting Policies

Basis of Presentation

These condensed consolidated financial statements have been prepared in conformity with accounting principles generally accepted in the United States ("GAAP"). The condensed consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries. All intercompany accounts and transactions have been eliminated in consolidation.

The accompanying unaudited interim condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (the "SEC") for interim financial reporting. In the opinion of management of the Company, the unaudited interim condensed consolidated financial statements have been prepared on the same basis as the audited consolidated financial statements and include all adjustments necessary for a fair presentation. The results of operations for the three and nine months ended September 30, 2015 are not necessarily indicative of the results to be expected for the year ending December 31, 2015 or for any other period. The financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's 2014 Annual Report on Form 10-K filed with the SEC on March 31, 2015.

Use of Estimates

The preparation of the accompanying condensed consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses. Significant items subject to such estimates include allowance for doubtful accounts, stock-based compensation, warrant liabilities, acquired intangible assets, the useful lives of intangible assets and property and equipment, and income taxes. In accordance with GAAP, management bases its estimates on historical experience and on various other assumptions that management believes are reasonable under the circumstances. Management regularly evaluates its estimates and assumptions using historical experience and other factors; however, actual results could differ from those estimates.

Concentrations of Credit Risk and Significant Customers

Financial instruments that potentially subject the Company to credit risk consist of cash and cash equivalents and accounts receivable. The Company's cash and cash equivalents are placed with high-quality financial institutions, which, at times, may exceed federally insured limits. The Company has not experienced any losses in these accounts, and the Company does not believe it is exposed to any significant credit risk related to cash and cash equivalents. The Company provides credit, in the normal course of business, to a number of its customers. The Company performs periodic credit evaluations of its customers and generally does not require collateral. No individual customer represented more than 10% of total revenues in the three and nine months ended September 30, 2015 or 2014 or for the year ended December 31, 2014, or more than 10% of accounts receivable as of September 30, 2015.

Fair Value of Financial Instruments

The Company's financial instruments consist principally of cash and cash equivalents, accounts receivable, and accounts payable, and long-term debt. The carrying value of cash and cash equivalents, accounts receivable, and accounts payable approximate fair value, primarily due to short maturities. The carrying values of the Company's debt instruments approximated their fair value based on rates currently available to the Company.

Upland Software, Inc.

Notes to Unaudited Condensed Consolidated Financial Statements (continued)

Recent Accounting Pronouncements

In May 2014, the FASB issued FASB ASU No. 2014-09, Revenue from Contracts with Customers (Topic 606), which supersedes the revenue recognition requirements in ASC 605, Revenue Recognition. The core principle of ASU 2014-09 is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The guidance provides a five-step process to achieve that core principle. ASU 2014-09 requires disclosures enabling users of financial statements to understand the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers. Additionally, qualitative and quantitative disclosures are required about contracts with customers, significant judgments and changes in judgments, and assets recognized from the costs to obtain or fulfill a contract. ASU 2014-09 is effective for annual reporting periods beginning after December 15, 2017, including interim periods within that reporting period, using one of two retrospective application methods. Early application is permitted. The Company has not selected a transition method and is currently evaluating the impact of the provisions of ASC 606 as well as the timing of its adoption.

In August 2014, the FASB issued FASB ASU No. 2014-15, Presentation of Financial Statements - Going Concern (Subtopic 205-40): Disclosure of Uncertainties about an Entity's Ability to Continue as a Going Concern. The new standard provides guidance around management's responsibility to evaluate whether there is substantial doubt about an entity's ability to continue as a going concern and to provide related footnote disclosures. The new standard is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2016, with early adoption permitted. The adoption of this standard is not expected to have a material impact on our financial statements. The Company does not intend to adopt this standard prior to the effective date.

In April 2015, the FASB issued FASB ASU No. 2015-03 Interest—Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs. Under this revised guidance, debt issuance costs should be presented in the balance sheet as a direct deduction from the carrying value of the associated debt, consistent with the presentation of a debt discount. The recognition and measurement guidance for debt issuance costs are not affected by the amendments in this update. This revised guidance is effective for annual periods beginning after December 15, 2015, and interim periods within those fiscal years, with early adoption permitted. The Company has adopted this standard in the second quarter of 2015. The December 31, 2014 balance sheet was retrospectively adjusted to reclassify \$0.1 million from Other non-current assets to a reduction of the Notes payable liability.

In September 2015, the FASB issued ASU 2015-16, Business Combinations (Topic 805): Simplifying the Accounting for Measurement-Period Adjustments. ASU 2015-16 eliminates the requirement that an acquirer in a business combination account for measurement-period adjustments retrospectively. Instead, an acquirer will recognize a measurement-period adjustment during the period in which it determines the amount of the adjustment. The guidance is effective for public business entities for fiscal years beginning after December 15, 2015, and interim periods within those fiscal years, with early adoption permitted. The Company does not intend to adopt this standard prior to the effective date.

2. Acquisitions

2014 Acquisitions

On November 21, 2014, the Company acquired 100% of the outstanding capital of Solution Q Inc. (Solution Q). On December 10, 2014, the Company acquired 100% of the outstanding capital of Mobile Commons, Inc. (Mobile Commons).

The Company recorded the purchase of the acquisitions described above using the acquisition method of accounting and, accordingly, recognized the assets acquired and liabilities assumed at their fair values as of the date of the acquisition. The results of operations of the acquisitions are included in the Company's consolidated results of operations beginning with the date of the acquisition. The purchase price allocations for the 2014 acquisitions are preliminary as the Company has not obtained and evaluated all of the detailed information necessary to finalize the opening balance sheet amounts. The Company has recorded the purchase price

Upland Software, Inc.

Notes to Unaudited Condensed Consolidated Financial Statements (continued)

allocations based upon acquired company information that is currently available. The Company expects to finalize its purchase price allocations in late 2015.

3. Fair Value Measurements

Fair value is defined as the exit price, or the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants as of the measurement date. GAAP sets forth a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value. The three tiers are Level 1, defined as observable inputs, such as quoted market prices in active markets; Level 2, defined as inputs other than quoted prices in active markets that are either directly or indirectly observable; and Level 3, defined as unobservable inputs in which little or no market data exists, therefore, requiring an entity to develop its own assumptions.

Changes to the fair value of earnout liabilities are recorded to other expense, net. Liabilities measured at fair value on a recurring basis are summarized below (in thousands):

| | Fair Value Measurements at December 31, 2014 | | | |
|---------------------------------|---|---------|---------|-------|
| | Level 1 | Level 2 | Level 3 | Total |
| Earnout consideration liability | \$— | \$— | \$500 | \$500 |
| | Fair Value Measurements at September 30, 2015 | | | |
| | Level 1 | Level 2 | Level 3 | Total |
| Earnout consideration liability | \$— | \$— | \$500 | \$500 |

The fair value of the earnout consideration was determined using the Binary Option model based on the present value of the probability-weighted earnout consideration.

4. Goodwill and Other Intangible Assets

Changes in the Company's goodwill balance for the nine months ended September 30, 2015 are summarized in the table below (in thousands):

| | |
|---|----------|
| Balance at January 1, 2015 | \$45,146 |
| Adjustment of 2014 business combination | (153) |
| Foreign currency translation adjustment | (1,895) |
| Balance at September 30, 2015 | \$43,098 |

Intangible assets, net, include the estimated acquisition-date fair values of customer relationships, marketing-related assets, and developed technology that the Company recorded as part of its business acquisitions and additional purchases of customer relationships, with useful lives of approximately 1 year, totaling \$766,000 for the nine months ended September 30, 2015. The following is a summary of the Company's intangible assets, net (in thousands):

| | Estimated Useful Life (Years) | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount |
|-------------------------|----------------------------------|--------------------------|-----------------------------|------------------------|
| December 31, 2014: | | | | |
| Customer relationships | 10 | \$30,053 | \$5,813 | \$24,240 |
| Trade name | 1-3 | 2,812 | 2,027 | 785 |
| Developed technology | 4-7 | 13,305 | 3,579 | 9,726 |
| Total intangible assets | | \$46,170 | \$11,419 | \$34,751 |

Upland Software, Inc.

Notes to Unaudited Condensed Consolidated Financial Statements (continued)

| | Estimated Useful Life (Years) | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount |
|-------------------------|----------------------------------|--------------------------|-----------------------------|------------------------|
| September 30, 2015: | | | | |
| Customer relationships | 1-10 | \$29,683 | \$8,041 | \$21,642 |
| Trade name | 1-3 | 2,777 | 2,367 | 410 |
| Developed technology | 4-7 | 12,928 | 5,008 | 7,920 |
| Total intangible assets | | \$45,388 | \$15,416 | \$29,972 |

The following table summarizes the Company's weighted-average amortization period, in total and by major finite-lived intangible asset class (in years), as of:

| | September 30, 2015 | December 31, 2014 |
|--|--------------------|-------------------|
| Customer relationships | 9.5 | 10 |
| Trade name | 3 | 3 |
| Developed technology | 6.4 | 6.6 |
| Total weighted-average amortization period | 8.3 | 8.7 |

The Company periodically reviews the estimated useful lives of its identifiable intangible assets, taking into consideration any events or circumstances that might result in either a diminished fair value or revised useful life. There have been no indicators of impairment or change in the useful life during the three and nine months ended September 30, 2015 and 2014. Total amortization expense was \$4.5 million and \$3.8 million during the nine months ended September 30, 2015 and 2014, respectively.

Estimated annual amortization expense for the next five years and thereafter is as follows (in thousands):

| | Amortization Expense |
|--------------------------|-------------------------|
| Year ending December 31: | |
| Remainder of 2015 | \$1,550 |
| 2016 | 5,828 |
| 2017 | 5,181 |
| 2018 | 4,947 |
| 2019 and thereafter | 12,466 |
| Total | \$29,972 |

Upland Software, Inc.

Notes to Unaudited Condensed Consolidated Financial Statements (continued)

5. Income Taxes

The Company's income tax provision for the three and nine months ended September 30, 2015 and 2014 reflects its estimate of the effective tax rates expected to be applicable for the full years, adjusted for any discrete events that are recorded in the period in which they occur. The estimates are reevaluated each quarter based on the estimated tax expense for the full year. The tax provision for the three and nine months ended September 30, 2015 and 2014 is primarily related to foreign income taxes associated with our Canadian operations, changes in deferred tax liabilities associated with amortization of United States tax deductible goodwill and state taxes in certain states in which the Company does not file on a consolidated basis. The Company has historically incurred operating losses in the United States and, given its cumulative losses and limited history of profits, has recorded a valuation allowance against its United States net deferred tax assets, exclusive of tax deductible goodwill, at September 30, 2015 and 2014.

The Company has not taken any uncertain tax positions impacting current or deferred taxes. Federal, state, and foreign income tax returns have been filed in jurisdictions with varying statutes of limitations. Varying among the separate companies, tax years 1998 through 2014 remain subject to examination by federal and most state tax authorities due to our net operating loss carryforwards. In the foreign jurisdictions, tax years 2008 through 2014 remain subject to examination.

6. Net Loss Per Share

The following table sets forth the computations of loss per share (in thousands, except share and per share amounts):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|-------------------------------------|------------|------------------------------------|-------------|
| | 2015 | 2014 | 2015 | 2014 |
| Numerators: | | | | |
| Net Loss | \$(2,324 |) \$(2,445 |) \$(9,401 |) \$(17,442 |
| Preferred stock dividends and accretion | — | (445 |) — | (1,320 |
| Net loss attributable to common stockholders | \$(2,324 |) \$(2,890 |) \$(9,401 |) \$(18,762 |
| Denominator: | | | | |
| Weighted-average common shares outstanding, basic and diluted | 14,934,796 | 3,610,459 | 14,882,893 | 3,350,786 |
| Net loss per common share, basic and diluted | \$(0.16 |) \$(0.80 |) \$(0.63 |) \$(5.60 |

Upland Software, Inc.

Notes to Unaudited Condensed Consolidated Financial Statements (continued)

Due to the net losses for the three and nine months ended September 30, 2015 and 2014, basic and diluted loss per share were the same, as the effect of all potentially dilutive securities would have been anti-dilutive. The following table sets forth the anti-dilutive common share equivalents:

| | September 30, 2015 | 2014 |
|--|-----------------------|-----------|
| Redeemable Convertible preferred stock: | | |
| Series A preferred stock | — | 2,821,181 |
| Series B preferred stock | — | 1,701,909 |
| Series B-1 preferred stock | — | 237,740 |
| Series B-2 preferred stock | — | 155,598 |
| Series C preferred stock | — | 1,918,048 |
| Stock options | 718,434 | 702,849 |
| Restricted stock | 583,142 | 338,773 |
| Total anti-dilutive common share equivalents | 1,301,576 | 7,876,098 |

7. Commitments and Contingencies

Capital Leases

During the three months ended September 30, 2015, the Company entered into six capital lease agreements for computer equipment. The term of each lease is 48 months and the Company anticipates making approximately \$554,000 in total payments throughout the lease term.

The current and long-term portion of capital lease obligations are recorded in the accrued expenses and other long-term liabilities line items on the balance sheet, respectively.

Purchase Commitments

The Company has an outstanding purchase commitment for software development services pursuant to a technology services agreement in the amount of \$2.1 million in 2015, of which \$1.4 million was incurred during the nine months ended September 30, 2015. For years after 2015, the purchase commitment amount for software development services will be equal to the prior year purchase commitment increased (decreased) by the percentage change in total revenue for the prior year as compared to the preceding year. For example, if 2015 total revenues increase by 10% as compared to 2014 total revenues, then the 2016 purchase commitment would increase by approximately \$213,000 from the 2015 purchase commitment amount to \$2.3 million. A similar 10% increase in 2016 total revenues as compared to 2015 total revenues would increase the 2017 purchase commitment amount from the 2016 purchase commitment amount of \$2.3 million by approximately \$234,000 to \$2.6 million.

Litigation

In the normal course of business, the Company may become involved in various lawsuits and legal proceedings. While the ultimate results of these matters cannot be predicted with certainty, the Company does not expect them to have a material adverse effect on the consolidated financial position or results of operations of the Company.

8. Stockholders' Equity

Restricted Stock Awards

Restricted share activity during the nine months ended September 30, 2015 was as follows:

Upland Software, Inc.

Notes to Unaudited Condensed Consolidated Financial Statements (continued)

| | Number of Restricted Shares Outstanding | Weighted-Average Grant Date Fair Value |
|-----------------------------------|---|---|
| Outstanding at December 31, 2014 | 438,939 | \$8.71 |
| Shares granted | 190,000 | \$6.64 |
| Shares vested | (45,797 |) \$5.25 |
| Shares forfeited | — | \$— |
| Outstanding at September 30, 2015 | 583,142 | \$8.31 |

Stock Option Activity

Stock option activity during the nine months ended September 30, 2015 was as follows:

| | Number of Options Outstanding | Weighted- Average Exercise Price |
|-----------------------------------|-------------------------------------|---|
| Outstanding at December 31, 2014 | 665,210 | \$4.39 |
| Options granted | 315,359 | \$6.64 |
| Options exercised | (105,545 |) \$2.18 |
| Options forfeited | (156,590 |) \$6.07 |
| Outstanding at September 30, 2015 | 718,434 | \$5.33 |

Share-based Compensation

The Company recognized share-based compensation expense from all awards in the following expense categories (in thousands):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|-------------------------------------|-------|------------------------------------|-------|
| | 2015 | 2014 | 2015 | 2014 |
| Cost of subscription and support revenue | \$17 | \$8 | \$41 | \$21 |
| Cost of professional services revenue | 1 | 5 | (7 |) 16 |
| Sales and marketing | 5 | 10 | 55 | 24 |
| Research and development | 69 | 16 | 189 | 45 |
| General and administrative | 563 | 211 | 1,712 | 511 |
| Total | \$655 | \$250 | \$1,990 | \$617 |

9. Domestic and Foreign Operations

Revenue by geography is based on the ship-to address of the customer, which is intended to approximate where the customer's users are located. The ship-to country is generally the same as the billing country. The Company has operations in the U.S., Canada and Europe. Information about these operations is presented below (in thousands):

Upland Software, Inc.

Notes to Unaudited Condensed Consolidated Financial Statements (continued)

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---------------------|----------------------------------|----------|---------------------------------|----------|
| | 2015 | 2014 | 2015 | 2014 |
| Revenues: | | | | |
| U.S. | \$14,271 | \$12,856 | \$42,531 | \$37,870 |
| Canada | 981 | 929 | 3,203 | 2,811 |
| Other International | 1,853 | 2,490 | 6,577 | 7,418 |
| Total Revenues | \$17,105 | \$16,275 | \$52,311 | \$48,099 |

10. Related Party Transactions

The Company purchased software development services pursuant to a technology services agreement with a company controlled by a non-management investor in the Company during the three months ended September 30, 2015 and 2014 in the amount of \$550,000 and \$532,000, and during the nine ended September 30, 2015 and 2014 in the amount of \$1.4 million and \$1.6m, respectively. In January 2014, the Company issued 1,803,574 shares of common stock to this company in connection with the amendment of such technology services agreement and took a noncash charge of \$11.2 million recorded in research and development expenses. Refer to Note 7 for a description of purchase commitments to this company.

When the Company receives requested services as detailed by statements of work pursuant to the software development agreement, it determines whether such software development costs should be capitalized as either internally-used software or software to be sold or otherwise marketed. If such costs are not capitalizable, the Company expenses such costs as the services are received. If the Company anticipates that it will not utilize the full amount of the annual minimum fee, the estimated unused portion of the annual minimum fee is expensed at that time.

11. Subsequent Events

On November 13, 2015, the Company acquired all outstanding shares of Ultriva, Inc., a cloud-based supply chain work management software provider. The purchase price consideration paid in the transaction is approximately \$4.9 million in cash payable at closing (net of approximately \$0.5 million of cash acquired), a \$0.1 million cash holdback payable in four (4) months (subject to working capital claims), a \$0.6 million cash holdback payable in twelve (12) months (subject to indemnifications claims) and approximately 225,000 shares of the Company's common stock (additionally, up to \$0.2 million in shares are expected to be held for 12 months and subject to indemnification claims by the Company).

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Forward Looking Statements

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with our unaudited condensed consolidated financial statements and the notes thereto appearing elsewhere in this Quarterly Report on Form 10-Q.

This Quarterly Report on Form 10-Q contains "forward-looking statements" within the meaning of Section 27A of the Securities Act, and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act").

Forward-looking statements may be identified by the use of forward-looking words such as "anticipate," "believe," "may," "will," "continue," "seek," "estimate," "intend," "hope," "predict," "could," "should," "would," "project," "plan," "expect" or the plural of these words or similar expressions, although not all forward-looking statements contain these words. Factors or risks that could cause our actual results to differ from the results we anticipate include, but are not limited to:

- our financial performance and our ability to achieve or sustain profitability or predict future results;
- our ability to attract and retain customers; our ability to deliver high-quality customer service;
- the growth of demand for enterprise work management applications;
- our ability to effectively manage our growth;
- our ability to consummate and integrate acquisitions;
- maintaining our senior management team and key personnel;
- our ability to maintain and expand our direct sales organization;
- our ability to obtain financing in the future on acceptable terms or at all;
- our ability to adapt to changing market conditions and competition;
- our ability to successfully enter new markets and manage our international expansion;
- the operation and reliability of our third-party data centers;
- our ability to adapt to technological change and continue to innovate;
- economic and financial conditions;
- our ability to integrate our applications with other software applications;
- maintaining and expanding our relationships with third parties;
- costs associated with defending intellectual property infringement and other claims;
- our ability to maintain, protect and enhance our brand and intellectual property;
- our ability to comply with privacy laws and regulations; and
- other risk factors included under "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2014, filed with the SEC on March 31, 2015, as updated by this Quarterly Report on Form 10-Q.

Table of Contents

The outcome of the events described in these forward-looking statements is subject to known and unknown risks, uncertainties and other factors that could cause actual results to differ materially from our forward-looking statements, including those factors discussed in Part I: "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2014, filed with the SEC on March 31, 2015, as updated by Part II, Item 1A: "Risk Factors" of this Quarterly Report on Form 10-Q and other risks and uncertainties detailed in this and our other reports and filings with the SEC. The forward-looking statements in this Quarterly Report on Form 10-Q represent our views as of the date of this Quarterly Report on Form 10-Q. We anticipate that subsequent events and developments may cause our views to change. However, while we may elect to update these forward-looking statements at some point in the future, we have no current intention of doing so except to the extent required by applicable law. You should, therefore, not rely on these forward-looking statements as representing our views as of any date subsequent to the date of this Quarterly Report on Form 10-Q.

Overview

Upland is a leading provider of cloud-based enterprise work management software. We define enterprise work management software as software applications that enable organizations to plan, manage and execute projects and work. Our software applications help organizations better optimize the allocation and utilization of their people, time and money. We provide a family of cloud-based enterprise work management software applications for the information technology, process excellence, finance, professional services and marketing functions within organizations. Our software applications address a broad range of enterprise work management needs, from strategic planning to task execution.

We are helping transform how work gets done by providing organizations and their knowledge workers with software applications that better align resources with business objectives and increase visibility, governance, collaboration, quality of customer experience and responsiveness to changes in the business environment. This results in increased work capacity, higher productivity, better execution and greater levels of customer engagement. Our applications are easy-to-use, highly scalable and offer real-time collaboration for knowledge workers distributed on a local or global scale. Our applications address enterprise work challenges in the following categories:

• **Program and Portfolio Management:** Enables customers to gain high-level visibility across their organizations and improve top-down governance and management of programs, initiatives, investments and projects.

• **Project Management and Collaboration:** Enables customers to improve collaboration and the execution of both projects and unstructured work.

• **Workflow Automation and Enterprise Content Management:** Enables customers to automate document-based workflows and control access and distribution of their content to boost productivity, encourage collaboration, improve compliance and enhance and influence customer engagement.

• **Digital Engagement Management:** Enables customers to automate the digital provision of personalized content to target audiences via website and mobile devices, providing a timely and highly relevant customer experience.

• **Professional Services Automation:** Enables customers to more effectively manage their knowledge workers to better track work, expenses and client billing while improving scheduling, utilization and alignment of human capital.

• **Financial Management:** Enables customers to have visibility into the cost, quality and value of internal services delivered within their organizations, which helps improve alignment during planning and budgeting processes, and better assess and validate proposed investments and initiatives of a particular line of business.

We sell our software applications primarily through a direct sales organization comprised of inside sales and field sales personnel. In addition to our direct sales organization, we have an indirect sales organization, which sells to distributors and value-added resellers. We employ a land-and-expand go-to-market strategy. After we demonstrate the value of an initial application to an organization, our sales and account management teams work to expand the

Table of Contents

adoption of that initial application across the organization, as well as cross-sell additional applications to address other enterprise work management needs of the organization. Our customer success organization supports our direct sales efforts by managing the post-sale customer lifecycle.

Our subscription agreements are typically sold either on a per-seat basis or on a minimum contracted volume basis with overage fees billed in arrears, depending on the application being sold. We service customers ranging from large global corporations and government agencies to small- and medium-sized businesses. As of December 31, 2014, we had more than 1,600 customers with over 225,000 users, excluding users under volume-based contracts, across a broad range of industries, including financial services, retail, technology, manufacturing, education, consumer goods, media, telecommunications, government, food and beverage, healthcare and life sciences.

We have achieved significant growth and scale in a relatively short period of time. Through a series of acquisitions, we have established a diverse family of software applications under the Upland brand, each of which addresses a specific enterprise work management need. For the nine months ended September 30, 2015 compared to the nine months ended September 30, 2014, our total revenue grew from \$48.1 million to \$52.3 million, representing a 9% period-over-period growth rate. For the nine months ended September 30, 2015 compared to the nine months ended September 30, 2014, our total revenue declined by \$2.2 million due to lower total revenue from our Canada operations due to the change in the foreign currency exchange rate between the Canada dollar versus the U.S. dollar during those periods. Therefore, on a constant currency basis, total revenue increased by \$6.4 million, or 13%. For the nine months ended September 30, 2015 compared to the nine months ended September 30, 2014, our subscription and support revenue grew from \$35.9 million to \$42.5 million, representing an 18% period-over-period growth rate. For the nine months ended September 30, 2015 compared to the nine months ended September 30, 2014, our subscription and support revenue declined by \$1.7 million due to lower subscription and support revenue from our Canada operations due to the change in the foreign currency exchange rate between the Canada dollar versus the U.S. dollar during those periods. Therefore, on a constant currency basis, subscription and support revenue increased by \$8.3 million, or 23%. See Note 9 of the Notes to Condensed Consolidated Financial Statements for more information regarding our revenue as it relates to domestic and foreign operations.

Our operating results in a given period can fluctuate based on the mix of subscription and support, perpetual license and professional services revenue. For the nine months ended September 30, 2015 and 2014, our subscription and support revenue accounted for 81% and 75% of total revenue, respectively. Our customer agreements for program and portfolio management, project management and collaboration, and professional services automation typically are sold on a per-seat basis with terms varying from one to three years, paid in advance. Our customer agreements for workflow automation and enterprise content management and financial management historically have been sold on a volume basis with a one-year term, paid in advance. We generally seek to enter into multi-year contracts with our customers when possible. In each case, our customer agreements provide us with revenue visibility over a number of quarters. We typically negotiate the total number of seats or total minimum contracted volume a customer is entitled to use as part of its subscription, but these seats or minimum contracted volume may not be fully utilized over the term of the agreement. In addition, where customers exceed the minimum contracted volume, additional overage fees are billed in arrears.

Historically, we have sold certain of our applications under perpetual licenses, which also are paid in advance. For the nine months ended September 30, 2015 and 2014, our perpetual license revenue accounted for 4% and 4% of total revenue, respectively. We expect perpetual license revenue to decrease as a percentage of revenue in the future. The support agreements related to our perpetual licenses are one-year in duration and entitle the customer to support and unspecified upgrades. The revenue related to such support agreements is included as part of our subscription and support revenue.

Professional services revenue consists of fees related to implementation, data extraction, integration and configuration and training on our applications. For the nine months ended September 30, 2015 and 2014, our professional services revenue accounted for 15% and 21% of total revenue, respectively. We expect professional services revenue to decrease as a percentage of revenue in future periods due to customer expansion initiatives

Table of Contents

which have driven more focus on expanding existing customer recurring revenue and less focus on new customer professional service projects.

We sell our software applications primarily through a direct sales organization comprised of inside sales and field sales personnel. In addition to our direct sales organization, we have an indirect sales organization, which sells to distributors and value-added resellers. We employ a land-and-expand go-to-market strategy. After we demonstrate the value of an initial application to an organization, our sales and account management teams work to expand the adoption of that initial application across the organization, as well as cross-sell additional applications to address other enterprise work management needs of the organization. Our customer success organization supports our direct sales efforts and our professional services organization by managing the post-sale customer life cycle. To support continued growth, we intend to pursue acquisitions of complementary technologies, products and businesses to enhance the features and functionalities of our applications, expand our customer base and provide access to new markets and increased benefits of scale. We will prioritize acquisitions within the enterprise functions we currently serve, including information technology, process excellence, finance, professional services and marketing, as well as pursue acquisitions that serve other enterprise functions. Consistent with our growth strategy, we made a total of eight acquisitions in 2014, 2013, and 2012.

Key Metrics

In addition to the GAAP financial measures described below in “—Components of Operating Results,” we regularly review the following key metrics to evaluate and identify trends in our business, measure our performance, prepare financial projections and make strategic decisions:

Adjusted EBITDA

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|-----------------|----------------------------------|-------|---------------------------------|---------|
| | 2015 | 2014 | 2015 | 2014 |
| | (dollars in thousands) | | | |
| Adjusted EBITDA | \$1,059 | \$546 | \$2,075 | \$3,154 |

Adjusted EBITDA. We monitor our Adjusted EBITDA to help us evaluate the effectiveness and efficiency of our operations. Adjusted EBITDA is a non-GAAP financial measure. We define Adjusted EBITDA as net loss, calculated in accordance with GAAP, depreciation and amortization expense, interest expense, net, other expense (income), net, provision for (benefit from) income taxes, stock-based compensation expense, acquisition-related expenses and non-recurring litigation expenses.

The decrease in Adjusted EBITDA for the three and nine months ended September 30, 2015 is primarily due to additional operating expenses associated with being a new publicly traded company.

The following table presents a reconciliation of net loss from continuing operations, the most comparable GAAP measure, to Adjusted EBITDA for each of the periods indicated.

Table of Contents

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|----------------------------------|-------------|---------------------------------|--------------|
| | 2015 | 2014 | 2015 | 2014 |
| | (dollars in thousands) | | (dollars in thousands) | |
| Reconciliation of Net loss to Adjusted EBITDA: | | | | |
| Net Loss | \$(2,324) |) \$(2,445) |) \$(9,401) |) \$(17,442) |
| Depreciation and amortization expense | 2,037 | 1,858 | 6,077 | 5,463 |
| Interest expense, net | 462 | 397 | 1,385 | 1,231 |
| Other expense (income), net | (137) |) (60) |) 387 | 308 |
| Provision for income taxes | 190 | 438 | 185 | 1,128 |
| Stock-based compensation expense | 655 | 250 | 1,990 | 617 |
| Acquisition-related expense | 176 | 108 | 1,081 | 629 |
| Stock-based compensation expense --- related party vendor | — | — | — | 11,220 |
| Non-recurring litigation expense | — | — | 371 | — |
| Adjusted EBITDA | \$1,059 | \$546 | \$2,075 | \$3,154 |
| | | | | |
| Total Revenue | \$17,105 | \$16,275 | \$52,311 | \$48,099 |
| | | | | |
| Adjusted EBITDA margin | 6 | % 3 | % 4 | % 7 |

We believe that Adjusted EBITDA provides useful information to management, investors and others in understanding and evaluating our operating results for the following reasons:

Adjusted EBITDA is widely used by investors and securities analysts to measure a company's operating performance without regard to items that can vary substantially from company to company depending upon their financing, capital structures and the method by which assets were acquired;

our management uses Adjusted EBITDA in conjunction with GAAP financial measures for planning purposes, in the preparation of our annual operating budget, as a measure of our operating performance, to assess the effectiveness of our business strategies and to communicate with our board of directors concerning our financial performance because Adjusted EBITDA eliminates the impact of items that we do not consider indicative of our core operating performance;

Adjusted EBITDA provides more consistency and comparability with our past financial performance, facilitates period-to-period comparisons of our operations and also facilitates comparisons with other companies, many of which use similar non-GAAP financial measures to supplement their GAAP results; and we anticipate that our investor and analyst presentations will include Adjusted EBITDA as a supplemental measure of our overall operating performance. Adjusted EBITDA should not be considered as an alternative to net loss or any other measure of financial performance calculated and presented in accordance with GAAP. The use of Adjusted EBITDA as an analytical tool has limitations such as:

depreciation and amortization are non-cash charges, and the assets being depreciated or amortized will often have to be replaced in the future and Adjusted EBITDA does not reflect cash requirements for such replacements; however, much of the depreciation and amortization currently reflected relates to amortization of acquired intangible assets as a result of business combination purchase accounting adjustments, which will not need to be replaced in the future; Adjusted EBITDA may not reflect changes in, or cash requirements for, our working capital needs or contractual commitments;

Table of Contents

Adjusted EBITDA does not reflect the potentially dilutive impact of stock-based compensation;
Adjusted EBITDA does not reflect interest or tax payments that could reduce cash available for use; and
other companies, including companies in our industry, might calculate Adjusted EBITDA or similarly titled measures differently, which reduces their usefulness as comparative measures.
Because of these limitations, you should consider Adjusted EBITDA together with other financial performance measures, including various cash flow metrics, net loss and our other GAAP results.

Non-GAAP Net Income (Loss)

| | Three Months Ended September 30, 2015 | | Nine Months Ended September 30, 2015 | |
|---|---|-------------|---|--------------|
| | 2015 | 2014 | 2015 | 2014 |
| | (dollars in thousands, except share and per share data) | | (dollars in thousands, except share and per share data) | |
| Reconciliation of Non-GAAP net income (loss): | | | | |
| Net loss | \$ (2,324 |) \$ (2,445 |) \$ (9,401 |) \$ (17,442 |
| Add: | | | | |
| Stock-based compensation expense | 655 | 250 | 1,990 | 617 |
| Amortization of purchased intangibles | 1,535 | 1,275 | 4,451 | 3,820 |
| Amortization of debt discount | 66 | — | 99 | — |
| Acquisition-related expense | 176 | 108 | 1,081 | 629 |
| Stock-based compensation expense --- related party vendor | — | — | — | 11,220 |
| Non-recurring litigation expense | — | — | 371 | — |
| Tax effect on non-GAAP adjustments above | (81 |) (73 |) (291 |) (220 |
| Non-GAAP net income (loss) | \$ 27 | \$ (885 |) \$ (1,700 |) \$ (1,376 |
| Weighted average ordinary shares outstanding - diluted | 14,934,796 | 3,610,459 | 14,882,893 | 3,350,786 |
| Non-GAAP earnings (loss) per share - diluted | \$— | \$ (0.25 |) \$ (0.11 |) \$ (0.41 |

Non-GAAP net income (loss). We monitor our Non-GAAP net income (loss) to help us evaluate the effectiveness and efficiency of our operations. Non-GAAP net income (loss) is a non-GAAP financial measure. We define Non-GAAP net income (loss) as net loss, calculated in accordance with GAAP, stock-based compensation expense, amortization of purchased intangibles expense, amortization of debt discount, acquisition-related expense, non-recurring litigation expense, and the tax effect on these non-GAAP adjustments.

Table of Contents

Results of Operations

Consolidated Statements of Operations Data

The following tables set forth our results of operations for the specified periods, as well as our results of operations for the specified periods as a percentage of revenue. The period-to-period comparisons of results of operations are not necessarily indicative of results for future periods.

| | Three Months Ended September 30, | | | | Nine Months Ended September 30, | | | |
|---|----------------------------------|--------------------|------------|--------------------|---------------------------------|--------------------|-------------|--------------------|
| | 2015 | | 2014 | | 2015 | | 2014 | |
| | Amount | Percent of Revenue | Amount | Percent of Revenue | Amount | Percent of Revenue | Amount | Percent of Revenue |
| (dollars in thousands, except share and per share data) | | | | | | | | |
| Revenue: | | | | | | | | |
| Subscription and support | \$ 14,129 | 83 % | \$ 12,368 | 76 % | \$ 42,474 | 81 % | \$ 35,910 | 75 % |
| Perpetual license | 540 | 3 % | 850 | 5 % | 2,197 | 4 % | 1,947 | 4 % |
| Total product revenue | 14,669 | 86 % | 13,218 | 81 % | 44,671 | 85 % | 37,857 | 79 % |
| Professional services | 2,436 | 14 % | 3,057 | 19 % | 7,640 | 15 % | 10,242 | 21 % |
| Total revenue | 17,105 | 100 % | 16,275 | 100 % | 52,311 | 100 % | 48,099 | 100 % |
| Cost of revenue: | | | | | | | | |
| Subscription and support ⁽¹⁾⁽³⁾ | 4,771 | 28 % | 3,488 | 21 % | 14,344 | 27 % | 10,092 | 21 % |
| Professional services ⁽¹⁾ | 1,677 | 10 % | 2,305 | 15 % | 5,317 | 11 % | 7,042 | 15 % |
| Total cost of revenue | 6,448 | 38 % | 5,793 | 36 % | 19,661 | 38 % | 17,134 | 36 % |
| Gross profit | 10,657 | 62 % | 10,482 | 64 % | 32,650 | 62 % | 30,965 | 64 % |
| Operating expenses: | | | | | | | | |
| Sales and marketing ⁽¹⁾ | 2,929 | 17 % | 3,767 | 23 % | 9,907 | 19 % | 10,918 | 23 % |
| Research and development ⁽¹⁾ | 3,852 | 23 % | 3,793 | 23 % | 11,930 | 23 % | 22,186 | 46 % |
| Refundable Canadian tax credits | (115) | (1)% | (138) | (1)% | (358) | (1)% | (412) | (1)% |
| General and administrative ⁽¹⁾⁽²⁾ | 4,494 | 26 % | 3,555 | 22 % | 14,327 | 27 % | 9,231 | 19 % |
| Depreciation and amortization | 1,130 | 7 % | 1,067 | 7 % | 3,207 | 6 % | 3,188 | 7 % |
| Acquisition-related expenses | 176 | 1 % | 108 | 1 % | 1,081 | 3 % | 629 | 1 % |
| Total operating expenses | 12,466 | 73 % | 12,152 | 75 % | 40,094 | 77 % | 45,740 | 95 % |
| Loss from operations | (1,809) | (11)% | (1,670) | (11)% | (7,444) | (15)% | (14,775) | (31)% |
| Other Expense: | | | | | | | | |
| Interest expense, net | (462) | (3)% | (397) | (2)% | (1,385) | (3)% | (1,231) | (3)% |
| Other expense, net | 137 | 1 % | 60 | — % | (387) | — % | (308) | — % |
| Total other expense | (325) | (2)% | (337) | (2)% | (1,772) | (3)% | (1,539) | (3)% |
| Loss before provision for income taxes | (2,134) | (13)% | (2,007) | (13)% | (9,216) | (18)% | (16,314) | (34)% |
| Provision for income taxes | (190) | (1)% | (438) | (2)% | (185) | — % | (1,128) | (2)% |
| Loss from continuing operations | (2,324) | (14)% | (2,445) | (15)% | (9,401) | (18)% | (17,442) | (36)% |
| Net loss | \$(2,324) | (14)% | \$(2,445) | (15)% | \$(9,401) | (18)% | \$(17,442) | (36)% |
| Preferred stock dividends and accretion | — | — % | (445) | (3)% | — | — % | (1,320) | (3)% |

Edgar Filing: Upland Software, Inc. - Form 10-Q

| | | | | | | | | |
|--|-------------|--------|-------------|--------|-------------|--------|--------------|--------|
| Net loss attributable to common shareholders | \$ (2,324) | (14)% | \$ (2,890) | (18)% | \$ (9,401) | (18)% | \$ (18,762) | (39)% |
| Net loss per common share: | | | | | | | | |
| Loss per common share, basic and diluted | \$ (0.16) | | \$ (0.80) | | \$ (0.63) | | \$ (5.60) | |

(1) Includes stock-based compensation detailed under Share-based Compensation in Note 8 of the Notes to Condensed Consolidated Financial Statements.

(2) Includes General and administrative stock-based compensation of \$563,000 and \$211,000 for the three months ended September 30, 2015 and 2014, and \$1,712,000 and \$511,000 for the nine months ended September 30, 2015 and 2014, respectively.

(3) Includes depreciation and amortization of \$907,000 and \$792,000 for the three months ended September 30, 2015 and 2014, and \$2,870,000 and \$2,276,000 for the nine months ended September 30, 2015 and 2014, respectively.

Table of Contents

Comparison of the Three and Nine Months Ended September 30, 2015 and 2014

Revenue

| | Three Months Ended September 30, | | | Nine Months Ended September 30, | | | | |
|--------------------------|----------------------------------|----------|----------|---------------------------------|----------|----------|------|----|
| | 2015 | 2014 | % Change | 2015 | 2014 | % Change | | |
| | (dollars in thousands) | | | (dollars in thousands) | | | | |
| Revenue: | | | | | | | | |
| Subscription and support | \$14,129 | \$12,368 | 14 | % | \$42,474 | \$35,910 | 18 | % |
| Perpetual license | 540 | 850 | (36) |)% | 2,197 | 1,947 | 13 | % |
| Total product revenue | 14,669 | 13,218 | 11 | % | 44,671 | 37,857 | 18 | % |
| Professional services | 2,436 | 3,057 | (20) |)% | 7,640 | 10,242 | (25) |)% |
| Total revenue | \$17,105 | \$16,275 | 5 | % | \$52,311 | \$48,099 | 9 | % |
| Percentage of revenue: | | | | | | | | |
| Subscription and support | 83 | % 76 | % | 81 | % 75 | % | | |
| Perpetual license | 3 | % 5 | % | 4 | % 4 | % | | |
| Total product revenue | 86 | % 81 | % | 85 | % 79 | % | | |
| Professional services | 14 | % 19 | % | 15 | % 21 | % | | |
| Total revenue | 100 | % 100 | % | 100 | % 100 | % | | |

For the Three Months Ended September 30, 2015

Total revenue was \$17.1 million in the three months ended September 30, 2015, compared to \$16.3 million in the three months ended September 30, 2014, an increase of \$0.8 million, or 5%. Of the increase in total revenue, \$3.1 million was due to the 2014 acquisitions which includes a \$0.2 million decline due to the change in the foreign currency exchange rate between the Canada dollar versus the U.S. dollar during those periods. The organic businesses declined by \$2.3 million of which \$0.8 million was due to lower total revenue from our Canada operations for the same period due to the change in the foreign currency exchange rate between the Canada dollar versus the U.S. dollar during those periods. Therefore, on a constant currency basis, total revenue for the organic businesses declined by \$1.5 million, or 9%, which is attributed primarily to the decline in professional services revenue further described below.

Subscription and support revenue was \$14.1 million in the three months ended September 30, 2015, compared to \$12.4 million in the three months ended September 30, 2014, an increase of \$1.7 million, or 14%. Of the increase in subscription and support revenue, \$2.7 million was due to the 2014 acquisitions which includes a \$0.2 million decline due to the change in the foreign currency exchange rate between the Canada dollar versus the U.S. dollar during those periods. The organic businesses declined by \$1.0 million of which \$0.6 million was due to lower subscription and support revenue from our Canada operations for the same period due to the change in the foreign currency exchange rate between the Canada dollar versus the U.S. dollar during those periods. Therefore, on a constant currency basis, subscription and support revenue for the organic businesses declined by \$0.4 million, or 3%.

Perpetual license revenue was \$0.5 million in the three months ended September 30, 2015 as compared to \$0.9 million in the three months ended September 30, 2014, a decrease of \$0.4 million, or 36%. The organic portion of our business declined by \$0.4 million, or 49%.

Table of Contents

Professional services revenue was \$2.4 million in the three months ended September 30, 2015, compared to \$3.1 million in the three months ended September 30, 2014, a decrease of \$0.7 million, or 20%. Professional services revenue declined by \$0.9 million for the organic businesses of which \$0.2 million was due to lower professional services revenue from our Canada operations for the same period due to the change in the foreign currency exchange rate between the Canada dollar versus the U.S. dollar during those periods. Therefore, on a constant currency basis, professional services revenue for our organic businesses declined by \$0.7 million, or 24%. The decline in professional services revenue for the organic businesses was partially offset by \$0.2 million of revenue from the 2014 acquisitions which includes a \$0.1 million decline due to the change in the foreign currency exchange rate between the Canada dollar versus the U.S. dollar during those periods.

For the Nine Months Ended September 30, 2015

Total revenue was \$52.3 million in the nine months ended September 30, 2015, compared to \$48.1 million in the nine months ended September 30, 2014, an increase of \$4.2 million, or 9%. Of the increase in total revenue, \$8.5 million was due to the 2014 acquisitions which includes a \$0.5 million decline due to the change in the foreign currency exchange rate between the Canada dollar versus the U.S. dollar during those periods. The organic businesses declined by \$4.3 million of which \$1.7 million was due to lower total revenue from our Canada operations for the same period due to the change in the foreign currency exchange rate between the Canada dollar versus the U.S. dollar during those periods. Therefore, on a constant currency basis, total revenue for the organic businesses declined by \$2.6 million, or 5%, which is attributed primarily to the decline in professional services revenue further described below.

Subscription and support revenue was \$42.5 million in the nine months ended September 30, 2015, compared to \$35.9 million in the nine months ended September 30, 2014, an increase of \$6.6 million, or 18%. Of the increase in subscription and support revenue, \$7.6 million was due to the 2014 acquisitions which includes a \$0.4 million decline due to the change in the foreign currency exchange rate between the Canada dollar versus the U.S. dollar during those periods. The organic businesses declined by \$1.0 million of which \$1.4 million was due to lower total revenue from our Canada operations for the same period due to the change in the foreign currency exchange rate between the Canada dollar versus the U.S. dollar during those periods. Therefore, on a constant currency basis, subscription and support revenue for the organic businesses increased by \$0.4 million, or 1%.

Perpetual license revenue was \$2.2 million in the nine months ended September 30, 2015 as compared to \$1.9 million in the nine months ended September 30, 2014, an increase of \$0.3 million, or 13%. Of the increase in perpetual license revenue, \$0.3 million was due to the 2014 acquisitions which includes a \$0.1 million decline due to the change in the foreign currency exchange rate between the Canada dollar versus the U.S. dollar during those periods.

Professional services revenue was \$7.6 million in the nine months ended September 30, 2015, compared to \$10.2 million in the nine months ended September 30, 2014, a decrease of \$2.6 million, or 25%. Professional services revenue declined by \$3.3 million for the organic businesses of which \$0.3 million was due to lower professional services revenue from our Canada operations for the same period due to the change in the foreign currency exchange rate between the Canada dollar versus the U.S. dollar during those periods. Therefore, on a constant currency basis, professional services revenue for our organic businesses declined by \$2.9 million, or 29%. The decline in professional services revenue for the organic businesses was partially offset by \$0.7 million of revenue from the 2014 acquisitions which includes a \$0.1 million decline due to the change in the foreign currency exchange rate between the Canada dollar versus the U.S. dollar during those periods.

Table of Contents

Cost of Revenue and Gross Profit Percentage

| | Three Months Ended September 30, | | | Nine Months Ended September 30, | | | |
|---|----------------------------------|----------|----------|---------------------------------|----------|----------|----|
| | 2015 | 2014 | % Change | 2015 | 2014 | % Change | |
| | (dollars in thousands) | | | (dollars in thousands) | | | |
| Cost of revenue: | | | | | | | |
| Subscription and support ⁽¹⁾ | \$4,771 | \$3,488 | 37 | % \$14,344 | \$10,092 | 42 | % |
| Professional services | 1,677 | 2,305 | (27 |)% 5,317 | 7,042 | (24 |)% |
| Total cost of revenue | 6,448 | 5,793 | 11 | % 19,661 | 17,134 | 15 | % |
| Gross profit | \$10,657 | \$10,482 | 2 | % \$32,650 | \$30,965 | 5 | % |

Percentage of total revenue

| | | | | | | |
|---|----|------|---|----|------|---|
| Subscription and support ⁽¹⁾ | 28 | % 21 | % | 27 | % 21 | % |
| Professional services | 10 | % 15 | % | 11 | % 15 | % |
| Total cost of revenue | 38 | % 36 | % | 38 | % 36 | % |
| Gross profit | 62 | % 64 | % | 62 | % 64 | % |

⁽¹⁾ Includes depreciation and amortization expense as follows:

| | | | | |
|--------------|-------|-------|---------|---------|
| Depreciation | \$386 | \$337 | \$1,295 | \$913 |
| Amortization | \$521 | \$455 | \$1,575 | \$1,363 |

For the Three Months Ended September 30, 2015

Cost of subscription and support revenue was \$4.8 million in the three months ended September 30, 2015, compared to \$3.5 million in the three months ended September 30, 2014, an increase of \$1.3 million, or 37%. Of the increase in cost of subscription and support revenue, \$0.9 million is due to the 2014 acquisitions. The acquisitions contributed \$0.3 million in data center hosting fees, \$0.3 million in personnel and related costs, \$0.1 million in software and license expenses, and \$0.1 million in amortization of intangible assets. Cost of subscription and support revenue for the organic portion of our business increased \$0.4 million primarily due to personnel and related costs.

Cost of professional services revenue was \$1.7 million in the three months ended September 30, 2015, compared to \$2.3 million in the three months ended September 30, 2014, a decrease of \$0.6 million, or 27%. The organic portion of our business decreased \$0.7 million primarily due to a \$0.6 million decrease in personnel and related costs and a \$0.1 million decrease in outsourced contractor fees. These cost decreases in our organic business are due to the success of our 2015 customer expansion initiatives which have driven more focus on expanding existing customer recurring revenue and less focus on new customer professional service projects compared to the year ago period, and as a result professional services direct costs have been proportionately reduced in 2015 in order to maintain gross margin percentages on professional services revenue with normalized historical levels. The 2014 acquisitions contributed an increase in cost of professional services revenue of \$0.1 million primarily due to personnel and related costs.

Table of Contents

For the Nine Months Ended September 30, 2015

Cost of subscription and support revenue was \$14.3 million in the nine months ended September 30, 2015, compared to \$10.1 million in the nine months ended September 30, 2014, an increase of \$4.2 million, or 42%. Of the increase in cost of subscription and support revenue, \$2.6 million is due to the 2014 acquisitions. The acquisitions contributed \$0.8 million in data center hosting fees, \$0.8 million in personnel and related costs, \$0.7 million in software and license expenses, and \$0.2 million in amortization of intangible assets. Cost of subscription and support revenue for the organic portion of our business increased \$1.6 million primarily due to a \$1.0 million increase in personnel and related costs, a \$0.4 million increase in depreciation of data center equipment, and a \$0.2 million increase in facility costs.

Cost of professional services revenue was \$5.3 million in the nine months ended September 30, 2015, compared to \$7.0 million in the nine months ended September 30, 2014, a decrease of \$1.7 million, or 24%. The organic portion of our business decreased \$2.1 million due to a \$1.7 million decrease in personnel and related costs, a \$0.5 million decrease in outsourced contractor fees, partially offset by a \$0.1 million increase in facility costs. These cost decreases in our organic business are due to the success of our 2015 customer expansion initiatives which have driven more focus on expanding existing customer recurring revenue and less focus on new customer professional service projects compared to the year ago period, and as a result professional services direct costs have been proportionately reduced in 2015 in order to maintain gross margin percentages on professional services revenue with normalized historical levels. The 2014 acquisitions contributed a \$0.4 million increase in cost of professional services revenue primarily due to personnel and related costs.

Operating Expenses

Sales and Marketing Expense

| | Three Months Ended September 30, | | | Nine Months Ended September 30, | | |
|-----------------------------|----------------------------------|---------|----------|---------------------------------|----------|----------|
| | 2015 | 2014 | % Change | 2015 | 2014 | % Change |
| | (dollars in thousands) | | | (dollars in thousands) | | |
| Sales and marketing | \$2,929 | \$3,767 | (22)% | \$9,907 | \$10,918 | (9)% |
| Percentage of total revenue | 17% | 23% | | 19% | 23% | |

For the Three Months Ended September 30, 2015

Sales and marketing expense was \$2.9 million in the three months ended September 30, 2015, compared to \$3.8 million in the three months ended September 30, 2014, a decrease of \$0.9 million, or 22%. Sales and marketing expense for the organic portion of our business decreased \$1.3 million primarily due to a \$0.7 million decrease in personnel and related costs, a \$0.2 million decrease in bad debt expense, a \$0.1 million decrease in user conference expenses, a \$0.1 million decrease in sales commissions, and a \$0.1 million decrease in marketing program costs. The 2014 acquisitions contributed \$0.4 million of sales and marketing cost primarily due to \$0.2 million in personnel and related costs, \$0.1 million in marketing program costs and \$0.1 million in sales commissions.

For the Nine Months Ended September 30, 2015

Sales and marketing expense was \$9.9 million in the nine months ended September 30, 2015, compared to \$10.9 million in the nine months ended September 30, 2014, a decrease of \$1.0 million, or 9%. Sales and marketing expense for the organic portion of our business decreased \$2.4 million primarily due to a \$0.9 million decrease in personnel and related costs, a \$0.4 million decrease in marketing program costs, a \$0.3 million decrease in sales commissions, a \$0.3 decrease in user conference expenses, a \$0.2 million decrease in outsourced marketing contractor fees, and a \$0.2 million decrease in bad debt expense. The 2014 acquisitions contributed \$1.4 million of sales and marketing cost primarily due to \$0.7 million in personnel and related costs, \$0.3 million in sales commissions, \$0.2 million in marketing program costs, and \$0.1 million in marketing contractor costs.

Table of Contents

Research and Development Expense

| | Three Months Ended September 30, | | | Nine Months Ended September 30, | | | |
|---------------------------------|----------------------------------|---------|----------|---------------------------------|----------|----------|----|
| | 2015 | 2014 | % Change | 2015 | 2014 | % Change | |
| | (dollars in thousands) | | | (dollars in thousands) | | | |
| Research and development | \$3,852 | \$3,793 | 2 | % \$11,930 | \$22,186 | (46 |)% |
| Refundable Canadian tax credits | (115 |) (138 |) (17 |)% (358 |) (412 |) (13 |)% |
| Total research and development | \$3,737 | \$3,655 | 2 | % \$11,572 | \$21,774 | (47 |)% |

Percentage of total revenue

| | | | | | | |
|---------------------------------|----|-------|-------|-------|-------|----|
| Research and development | 23 | % 23 | % | 23 | % 46 | % |
| Refundable Canadian tax credits | (1 |)% (1 |)% (1 |)% (1 |)% (1 |)% |
| Total research and development | 22 | % 22 | % | 22 | % 45 | % |

For the Three Months Ended September 30, 2015

Research and development expense was \$3.9 million in the three months ended September 30, 2015, compared to \$3.8 million in the three months ended September 30, 2014, an increase of \$0.1 million, or 2%. The 2014 acquisitions contributed a \$0.5 million increase to research and development expense primarily due to personnel and related costs. Research and development expense for our organic business decreased by \$0.4 million primarily due to personnel and related costs.

Refundable Canadian tax credits were substantially unchanged in the three months ended September 30, 2015 as compared to the three months ended September 30, 2014.

For the Nine Months Ended September 30, 2015

Research and development expense was \$11.9 million in the nine months ended September 30, 2015, compared to \$22.2 million in the nine months ended September 30, 2014, a decrease of \$10.3 million, or 46%. Research and development expenses for our organic business decreased by \$11.7 million compared to the prior year period. In January 2014, we issued 1,803,574 shares of common stock in connection with an amendment of a technology services agreement with a related party and took a non-cash charge of \$11.2 million in the first quarter of 2014. Our agreement with the related party is viewed as a fixed purchase commitment contract that obligates us to annual purchase commitments even if we do not take delivery of the contracted services. Since the amended agreement still requires payments for future services that we believe are not discounted from amounts charged to other customers, we believe the fair value of the common stock consideration provided to the related party to amend the agreement does not represent an asset and, accordingly, was expensed immediately. The remaining cost decrease for our organic business is due to a \$0.8 million decrease in personnel and related costs partially offset by a \$0.2 million increase in outsourced contractor costs. The 2014 acquisitions contributed an increase of \$1.5 million in research and development expense primarily due to personnel and related costs.

Refundable Canadian tax credits were substantially unchanged in the nine months ended September 30, 2015 as compared to the nine months ended September 30, 2014.

Table of Contents

General and Administrative Expense

| | Three Months Ended September 30, | | | Nine Months Ended September 30, | | | |
|-----------------------------|----------------------------------|---------|----------|---------------------------------|---------|----------|---|
| | 2015 | 2014 | % Change | 2015 | 2014 | % Change | |
| | (dollars in thousands) | | | (dollars in thousands) | | | |
| General and administrative | \$4,494 | \$3,555 | 26 | % \$14,327 | \$9,231 | 55 | % |
| Percentage of total revenue | 26 | % 22 | % | 27 | % 19 | % | |

For the Three Months Ended September 30, 2015

General and administrative expense was \$4.5 million in the three months ended September 30, 2015, compared to \$3.6 million in the three months ended September 30, 2014, an increase of \$0.9 million, or 26%. Of the increase in general and administrative expenses, \$0.6 million is from our organic businesses primarily due to a \$0.6 million increase in personnel and related costs, which were for investments we made in the third and fourth quarters of 2014 in preparation for operating as a public company, a \$0.4 million increase in employee stock-based compensation expense, partially offset by a \$0.3 million decrease in professional service and contractor costs, and a \$0.1 million decrease in recruiter costs. General and administrative expenses include non-cash stock-based compensation of \$0.6 million and \$0.2 million for the three months ended September 30, 2015 and 2014, respectively. General and administrative expenses, excluding non-cash stock-based compensation, for the three months ended September 30, 2015 were \$3.9 million, or 23% of total revenue, and \$3.3 million, or 20% of total revenue, for the three months ended September 30, 2014. The remaining \$0.3 million increase in general and administrative expense was attributable to the 2014 acquisitions which consisted primarily of personnel and related costs and travel related costs.

For the Nine Months Ended September 30, 2015

General and administrative expense was \$14.3 million in the nine months ended September 30, 2015, compared to \$9.2 million in the nine months ended September 30, 2014, an increase of \$5.1 million, or 55%. Of the increase in general and administrative expenses, \$4.2 million is from our organic businesses primarily due to a \$2.5 million increase in personnel and related costs, which were for investments we made in the third and fourth quarters of 2014 in preparation for operating as a public company, a \$1.2 million increase in employee stock-based compensation expense, a \$0.3 million increase in software and license expenses, and a \$0.3 million increase in business insurance. General and administrative expenses include non-cash stock-based compensation of \$1.7 million and \$0.5 million for the nine months ended September 30, 2015 and 2014, respectively. General and administrative expenses, excluding non-cash stock-based compensation, for the nine months ended September 30, 2015 were \$12.6 million, or 24% of total revenue, and \$8.7 million, or 18% of total revenue, for the nine months ended September 30, 2014. The remaining \$0.9 million increase in general and administrative expense was attributable to the 2014 acquisitions which consisted primarily of personnel and related costs and travel related costs.

Table of Contents

Depreciation and Amortization Expense

| | Three Months Ended September 30, | | | Nine Months Ended September 30, | | | |
|-------------------------------------|----------------------------------|---------|----------|---------------------------------|---------|----------|--|
| | 2015 | 2014 | % Change | 2015 | 2014 | % Change | |
| | (dollars in thousands) | | | (dollars in thousands) | | | |
| Depreciation and amortization: | | | | | | | |
| Depreciation | \$116 | \$247 | (53)% | \$331 | \$731 | (55)% | |
| Amortization | 1,014 | 820 | 24% | 2,876 | 2,457 | 17% | |
| Total depreciation and amortization | \$1,130 | \$1,067 | 6% | \$3,207 | \$3,188 | 1% | |
| Percentage of total revenue | | | | | | | |
| Depreciation | 1 | % 2 | % | 1 | % 2 | % | |
| Amortization | 6 | % 5 | % | 5 | % 5 | % | |
| Total depreciation and amortization | 7 | % 7 | % | 6 | % 7 | % | |

For the Three Months Ended September 30, 2015

Depreciation and amortization expense was \$1.1 million in the three months ended September 30, 2015, compared to \$1.1 million in the three months ended September 30, 2014, substantially unchanged year-over-year. The organic businesses decreased by \$0.2 million primarily due to depreciation of equipment. The 2014 acquisitions contributed \$0.2 million primarily due to amortization of intangibles.

For the Nine Months Ended September 30, 2015

Depreciation and amortization expense was \$3.2 million in the nine months ended September 30, 2015, compared to \$3.2 million in the nine months ended September 30, 2014, substantially unchanged year-over-year. The organic businesses decreased by \$0.6 million primarily due to depreciation of equipment. The 2014 acquisitions contributed \$0.6 million primarily due to amortization of intangibles.

Acquisition-related Expenses

| | Three Months Ended September 30, | | | Nine Months Ended September 30, | | | |
|------------------------------|----------------------------------|-------|----------|---------------------------------|-------|----------|--|
| | 2015 | 2014 | % Change | 2015 | 2014 | % Change | |
| | (dollars in thousands) | | | (dollars in thousands) | | | |
| Acquisition-related expenses | \$176 | \$108 | 63% | \$1,081 | \$629 | 72% | |
| Percentage of total revenue | 1 | % 1 | % | 3 | % 1 | % | |

For the Three Months Ended September 30, 2015

Acquisition related expense was \$0.2 million in the three months ended September 30, 2015, compared to \$0.1 million in the three months ended September 30, 2014, an increase of \$0.2 million, or 63%. The increase was due to integration expenses related to the acquisitions we closed in late 2014.

For the Nine Months Ended September 30, 2015

Acquisition related expense was \$1.1 million in the nine months ended September 30, 2015, compared to \$0.6 million in the nine months ended September 30, 2014, an increase of \$0.5 million, or 72%. The increase was due to integration expenses related to the acquisitions we closed in late 2014.

Table of Contents

Other Income (Expense)

| | Three Months Ended September 30, | | | Nine Months Ended September 30, | | |
|-----------------------|----------------------------------|-----------|----------|---------------------------------|-------------|----------|
| | 2015 | 2014 | % Change | 2015 | 2014 | % Change |
| | (dollars in thousands) | | | (dollars in thousands) | | |
| Interest expense, net | \$ (462) | \$ (397) | 16 % | \$ (1,385) | \$ (1,231) | 13 % |
| Other expense, net | 137 | 60 | 128 % | (387) | (308) | 26 % |
| Total other expense | \$ (325) | \$ (337) | (4)% | \$ (1,772) | \$ (1,539) | 15 % |

Percentage of total revenue

| | | | | |
|-----------------------|-------|-------|-------|-------|
| Interest expense, net | (3)% | (2)% | (3)% | (3)% |
| Other expense, net | 1 % | — % | — % | — % |
| Total other expense | (2)% | (2)% | (3)% | (3)% |

For the Three Months Ended September 30, 2015

Interest expense was \$0.5 million in the three months ended September 30, 2015, compared to \$0.4 million in the three months ended September 30, 2014, an increase in interest expense of \$0.1 million, or 16%. The increase was due to an increase in borrowing on our debt facility with Wells Fargo Capital Finance.

Other expense was \$0.1 million in the three months ended September 30, 2015, compared to other expense of \$0.1 million in the three months ended September 30, 2014, substantially unchanged period over period.

For the Nine Months Ended September 30, 2015

Interest expense was \$1.4 million in the nine months ended September 30, 2015, compared to \$1.2 million in the nine months ended September 30, 2014, an increase in interest expense of \$0.2 million, or 13%. The increase was primarily due to deferred financing costs from our previous credit facility which were written off upon the closing of our \$60.0 million credit facility with Wells Fargo Capital Finance and an increase in borrowing from the new facility.

Other expense was \$0.4 million in the nine months ended September 30, 2015, compared to other expense of \$0.3 million in the nine months ended September 30, 2014, an increase in other expense of \$0.1 million, or 26%. The increase in other expense was primarily due to a loss on foreign currency re-measurements.

Provision for Income Taxes

| | Three Months Ended September 30, | | | Nine Months Ended September 30, | | |
|----------------------------|----------------------------------|-----------|----------|---------------------------------|-------------|----------|
| | 2015 | 2014 | % Change | 2015 | 2014 | % Change |
| | (dollars in thousands) | | | (dollars in thousands) | | |
| Provision for income taxes | \$ (190) | \$ (438) | (57)% | \$ (185) | \$ (1,128) | (84)% |
| | (1)% | (2)% | | — % | (2)% | |

For the Three and Nine Months Ended September 30, 2015 and 2014

Table of Contents

Provision for income taxes was \$0.2 million in the three months ended September 30, 2015, compared to the provision for income taxes of \$0.4 million in the three months ended September 30, 2014, a decrease in provision for income taxes of \$0.2 million, or 57%. Provision for income taxes was \$0.2 million for the nine months ended September 30, 2015, compared to the provision for income taxes of \$1.1 million for the nine months ended September 30, 2014, a decrease in provision for income taxes of \$0.9 million, or 84%. For both 2015 and 2014, we recorded income taxes that were principally attributable to state and foreign taxes, other than deferred taxes related to tax deductible goodwill. The primary decrease in income tax expense for the three and nine months ended September 30, 2015 is attributable to lower pre-tax net income in Canada in the three and nine months ended September 30, 2015 as compared to the three and nine months ended September 30, 2014. Because we have not generated domestic taxable net income in any period to date, we have recorded a full valuation allowance against our domestic net deferred tax assets, exclusive of tax deductible goodwill. Realization of any of our domestic deferred tax assets depends upon future taxable earnings, the timing and amount of which are uncertain. Based on analysis of acquired net operating losses, utilization of our net operating losses will be subject to annual limitations due to the ownership change rules under the Code and similar state provisions. In the event we have subsequent changes in ownership, the availability of net operating losses and research and development credit carryovers could be further limited.

Liquidity and Capital Resources

To date, we have financed our operations primarily through issuance of preferred stock and common stock and cash from operating activities, and to a lesser extent, borrowing under our loan and security agreements and the issuance of seller notes. As of September 30, 2015, we had cash and cash equivalents of \$28.7 million, \$20.0 million of available borrowings under our loan and security agreements, and \$24.7 million of borrowings outstanding under our loan and security agreements compared to cash and cash equivalents of \$31.0 million, \$5.0 million of available borrowings under our loan and security agreements, and \$19.9 million of borrowings outstanding under our loan and security agreements as of December 31, 2014. In addition to the available borrowings noted above, our current credit facility provides for an additional \$10.0 million in subordinated seller notes for acquisitions plus an uncommitted \$15.0 million accordion loan for future acquisitions.

As of September 30, 2015 and December 31, 2014, we had a working capital surplus of \$10.3 million and \$2.2 million, respectively, which included \$18.7 million and \$21.2 million of deferred revenue recorded as a current liability as of September 30, 2015 and December 31, 2014, respectively. This deferred revenue will be recognized as revenue in accordance with our revenue recognition policy.

The following table summarizes our cash flows for the periods indicated (including cash flows from discontinued operations):

| | Nine Months Ended September 30, 2015 2014 (dollars in thousands) | |
|---|---|---------------------|
| Consolidated Statements of Cash Flow Data: | | |
| Net cash provided by operating activities | \$1,671 | \$668 |
| Net cash used in investing activities | (3,547 |) (544) |
| Net cash used in financing activities | (218 |) (1,534) |
| Effect of exchange rate fluctuations on cash | (200 |) (103) |
| Change in cash and cash equivalents | (2,294 |) (1,513) |
| Cash and cash equivalents, beginning of period | 30,988 | 4,703 |
| Cash and cash equivalents, end of period | \$28,694 | \$3,190 |

Cash Flows from Operating Activities

Cash used in operating activities is significantly influenced by the amount of cash we invest in personnel and infrastructure to support the anticipated growth of our business. Our operating assets and liabilities consist primarily of receivables from customers and unbilled professional services, accounts payable and accrued expenses and deferred revenues. The volume of professional services rendered and the related timing of collections on those bookings, as well as payments of our accounts payable and accrued payroll and related benefits affect these account balances.

Table of Contents

Our cash used in operating activities for the nine months ended September 30, 2015 primarily reflects our net loss of \$9.4 million, offset by non-cash expenses that included \$6.1 million of depreciation and amortization, \$0.8 million of foreign currency re-measurement losses, and \$2.0 million of non-cash stock compensation expense. Working capital sources of cash included a \$3.7 million decrease in accounts receivable and a \$1.1 million decrease in prepaids and other. These sources of cash were offset by a \$0.0 million increase in accounts payable, a \$2.1 million decrease in accrued expenses and other liabilities and a \$1.3 million decrease in deferred revenue.

A substantial source of cash is provided as a result of invoicing for subscriptions in advance, which is recorded as deferred revenue, and is included on our consolidated balance sheet as a liability. Deferred revenue consists of the unearned portion of booked fees for our software subscriptions and support, which is amortized into revenue in accordance with our revenue recognition policy. We assess our liquidity, in part, through an analysis of new subscriptions invoiced, expected cash receipts on new and existing subscriptions, and our ongoing operating expense requirements.

Cash Flows from Investing Activities

Our primary investing activities have consisted of acquisitions of complementary technologies, products and businesses. As our business grows, we expect our primary investing activities to continue to further expand our family of software applications and infrastructure and support additional personnel.

For the nine months ended September 30, 2015 cash used in investing activities for business combinations, consisted of cash proceeds paid during the period to certain sellers of Mobile Commons, which was acquired in December, 2014 totaling \$2.7 million, purchases of customer relationships of \$0.4 million and purchases of property and equipment of \$0.5 million.

Our future capital requirements will depend on many factors, including our growth rate, the timing and extent of spending to support research and development efforts, the expansion of sales and marketing activities, the introduction of new and enhanced applications and professional service offerings and acquisitions of complementary technologies, products and businesses.

Cash Flows from Financing Activities

Our primary financing activities have consisted of capital raised to fund our operations, proceeds from debt obligations entered into to finance our operations, repayments of our debt obligations and share based payment activity.

During the nine months ended September 30, 2015, in conjunction with a new debt facility closed in May, 2015, we borrowed \$24.1 million of notes payable, net of issuance costs of \$1.2 million, repaid \$23.6 million of notes payable and made principal payments of \$0.8 million on capital leases.

Off-Balance Sheet Arrangements

During the nine months ended September 30, 2015 and 2014, we did not have any relationships with unconsolidated organizations or financial partnerships, such as structured finance or special-purpose entities, that would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes.

Table of Contents

Critical Accounting Policies and the Use of Estimates

We prepare our consolidated financial statements in accordance with generally accepted accounting principles in the United States. The preparation of consolidated financial statements also requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue, costs and expenses and related disclosures. We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances. Actual results could differ significantly from the estimates made by our management. To the extent that there are differences between our estimates and actual results, our future financial statement presentation, financial condition, results of operations and cash flows will be affected. We believe that the accounting policies discussed below are critical to understanding our historical and future performance, as these policies relate to the more significant areas involving management's judgments and estimates.

The following critical accounting policies reflect significant judgments and estimates used in the preparation of our consolidated financial statements:

- revenue recognition and deferred revenue;
- stock-based compensation;
- income taxes; and
- business combinations and the recoverability of goodwill and long-lived assets.

Our unaudited interim financial statements and other financial information for the three and nine months ended September 30, 2015, as presented herein and in Item 1 to this Quarterly Report on Form 10-Q, reflects no material changes in our critical accounting policies and estimates as set forth in our Annual report on Form 10-K for the year ended December 31, 2014 filed with the SEC on March 31, 2015. Please refer to this Annual Report for a detailed description of our critical accounting policies that involve significant management judgment.

We evaluate our estimates, judgments and assumptions on an ongoing basis, and while we believe that our estimates, judgments and assumptions are reasonable, they are based upon information available at the time. Actual results may differ significantly from these estimates under different assumptions, judgments or conditions.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

We have operations both within the United States and internationally, and we are exposed to market risks in the ordinary course of our business. These risks primarily include interest rate, foreign exchange and inflation risks, as well as risks relating to changes in the general economic conditions in the countries where we conduct business. The statement of operations impact is mitigated by having an offsetting liability in deferred revenue to partially or completely offset against the outstanding receivable if an account should become uncollectible. Our cash balances are kept in customary operating accounts, a portion of which are insured by the Federal Deposit Insurance Corporation, and uninsured money market accounts. The majority of our cash balances in money market accounts are with Comerica Bank, our former lender under our loan and security agreements. To date, we have not used derivative instruments to mitigate the impact of our market risk exposures. We also have not used, nor do we intend to use, derivatives for trading or speculative purposes.

Table of Contents

Interest Rate Risk

Our exposure to market risk for changes in interest rates primarily relates to our cash equivalents and any variable rate indebtedness. The primary objective of our investment activities is to preserve principal while maximizing yields without significantly increasing risk. This objective is accomplished currently by making diversified investments, consisting only of money market mutual funds and certificates of deposit. Any draws under our loan and security agreements bear interest at a variable rate tied to the prime rate. As of September 30, 2015, we had a principal balance of \$18.8 million under our U.S. Term Loan, \$0.0 million under our U.S. Revolver, \$5.9 million under our Canadian Term Loan and \$0 thousand under our Canadian Revolver. As of December 31, 2014, we had a principal balance of \$16.5 million under our U.S. Loan Agreement and \$3.4 million under our Canadian Loan Agreement.

Foreign Currency Exchange Risk

Our results of operations and cash flows are subject to fluctuations due to changes in foreign currency exchange rates. In addition, we incur a portion of our operating expenses in foreign currencies, including Canadian dollars, British pounds and Euros, and in the future as we expand into other foreign countries, we expect to incur operating expenses in other foreign currencies. In addition, our customers are generally invoiced in the currency of the country in which they are located. We are exposed to foreign exchange rate fluctuations as the financial results of our international operations are translated from the local functional currency into U.S. dollars upon consolidation. A decline in the U.S. dollar relative to foreign functional currencies would increase our non-U.S. revenue and improve our operating results. Conversely, if the U.S. dollar strengthens relative to foreign functional currencies, our revenue and operating results would be adversely affected. The effect of a hypothetical 10% change in foreign currency exchange rates applicable to our business would have resulted in a change in revenue of \$1.0 million for the nine months ended September 30, 2015. To date, we have not engaged in any hedging strategies. As our international operations grow, we will continue to reassess our approach to manage our risk relating to fluctuations in foreign currency exchange rates.

Inflation

We do not believe that inflation had a material effect on our business, financial condition or results of operations in the last three fiscal years. If our costs were to become subject to significant inflationary pressures, we may not be able to fully offset such higher costs through price increases. Our inability or failure to do so could harm our business, financial condition and results of operations.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

The term “disclosure controls and procedures,” as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act refers to controls and procedures that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that such information is accumulated and communicated to a company’s management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure.

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures as of September 30, 2015, the end of the period covered by this Quarterly Report on Form 10-Q. Based upon such evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures were effective as of such date.

Changes in Internal Control over Financial Reporting

Table of Contents

There were no changes in our internal control over financial reporting during the most recent fiscal quarter ended September 30, 2015 that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II – OTHER INFORMATION

Risks Related to Our Business

Other than with respect to the replacement of the risk factor entitled our loan agreements contain operating and financial covenants that may restrict our business and financing activities set forth in our Annual Report on Form 10-K for the year ended December 31, 2014, with the risk factor set forth below, there have been no material changes from the risk factors disclosed in our Annual Report on Form 10-K for the year ended December 31, 2014.

Our credit facility contains operating and financial covenants that may restrict our business and financing activities. On May 14, 2015, we entered into a \$60 million credit facility with Wells Fargo Capital Finance. The facility is comprised of a \$25 million term loan, a \$10 million revolving credit facility and a \$10 million delayed draw term loan for acquisitions. Additionally, the facility provides for an uncommitted \$15 million accordion loan to further support future acquisitions and an additional \$10 million of subordinated seller notes for acquisitions. As of June 30, 2015, there was \$25.1 million outstanding under the credit facility, \$25 million of which was outstanding under the term loan portion and \$.1 million outstanding under the revolving portion of the credit facility.

Our obligations and the obligations of the co-borrowers and any guarantors under the Wells Fargo credit facility are secured by a security interest in substantially all of our assets and assets of the co-borrowers' and of any guarantors, including intellectual property. The terms of the credit facility limits, among other things, our ability to

- sell, lease, license or otherwise dispose of assets;
- undergo a change in control;
- consolidate or merge with or into other entities;
- make or own loans, investments and acquisitions;
- create, incur or assume guarantees in respect of obligations of other persons;
- create, incur or assume liens and other encumbrances; or
- pay dividends or make distributions on, or purchase or redeem, our capital stock.

Furthermore, the Wells Fargo credit facility requires us and our subsidiaries to comply with certain financial covenants. The operating and other restrictions and covenants in the credit facility, and in any future financing arrangements that we may enter into, may restrict our ability to finance our operations, engage in certain business activities, or expand or fully pursue our business strategies, or otherwise limit our discretion to manage our business. Our ability to comply with these restrictions and covenants may be affected by events beyond our control, and we may not be able to meet those restrictions and covenants. A breach of any of the restrictions and covenants could result in a default under the credit facility or any future financing arrangements, which could cause any outstanding indebtedness under the credit facility or under any future financing arrangements to become immediately due and payable, and result in the termination of commitments to extend further credit.

Item 6. Exhibits

See the Exhibit Index immediately following the signature page of this Quarterly Report on Form 10-Q, which is incorporated herein by reference.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: November 16, 2015

UPLAND SOFTWARE, INC.
/s/ Michael D. Hill
Michael D. Hill
Chief Financial Officer
(Principal Financial Officer)

Table of Contents

EXHIBIT INDEX

| Exhibit Number | Exhibit Description | Incorporated by Reference | | | Filing Date |
|----------------|---|---------------------------|------------|---------|------------------|
| | | Form | File No. | Exhibit | |
| 3.1 | Amended and Restated Certificate of Incorporation, as currently in effect | S-1 | 333-198574 | 3.2 | October 27, 2014 |
| 3.2 | Amended and Restated Bylaws, as currently in effect | S-1 | 333-198574 | 3.4 | October 27, 2014 |
| 31.1* | Certification of Chief Executive Officer pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 | | | | |
| 31.2* | Certification of Chief Financial Officer pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 | | | | |
| 32.1** | Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 | | | | |
| 32.2** | Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 | | | | |
| 101.INS*** | XBRL Instance Document | | | | |
| 101.SCH*** | XBRL Taxonomy Extension Schema Document | | | | |
| 101.CAL*** | XBRL Taxonomy Extension Calculation Linkbase Document | | | | |
| 101.DEF*** | XBRL Taxonomy Extension Definition Linkbase Document | | | | |
| 101.LAB*** | XBRL Taxonomy Extension Label Linkbase Document | | | | |
| 101.PRE*** | XBRL Taxonomy Extension Presentation Linkbase Document | | | | |

*Filed herewith.

**Furnished herewith.

Edgar Filing: Upland Software, Inc. - Form 10-Q

The financial information contained in these XBRL documents is unaudited and these are not the official publicly filed financial statements of Upland Software, Inc. Investors should continue to rely on the official filed version of the furnished documents and not rely on this information in making investment decisions. In accordance with Rule ***402 of Regulation S-T, the information in these exhibits shall not be deemed to be “filed” for purposes of Section 18 of the Exchange Act, or otherwise subject to the liability of that section, and shall not be incorporated by reference into any registration statement or other document filed under the Securities Act, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.