

STERICYCLE INC

Form 10-Q

May 02, 2019

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UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  
1934

For the quarterly period ended March 31, 2019

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  
1934

For the transition period from            to

Commission File Number 1-37556

Stericycle, Inc.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

36-3640402

(IRS Employer Identification Number)

28161 North Keith Drive

Lake Forest, Illinois 60045

(Address of principal executive offices, including zip code)

(847) 367-5910

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

| <u>Title of each class</u>               | <u>Trading Symbol(s)</u> | <u>Name of each exchange on which registered</u> |
|--|--------------------------|--|
| Common Stock, par value \$0.01 per share | SRCL                     | Nasdaq Global Select Market                      |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file reports), and (2) has been subject to such filing requirements for the past 90 days. YES NO

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). YES NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "accelerated filer", "large accelerated filer", "smaller reporting company", and "emerging growth company" in Rule 12b-2 of the Exchange Act.

|                           |                         |                       |
|---------------------------|-------------------------|-----------------------|
| Large accelerated filer   | Accelerated filer       | Non-accelerated filer |
| Smaller reporting company | Emerging Growth Company |                       |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
YES NO

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On April 30, 2019, there were 91,040,915 shares of the Registrant's Common Stock outstanding.

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## Glossary of Defined Terms

Unless the context requires otherwise, “Company”, “Stericycle”, “we,” “us” or “our” refers to Stericycle, Inc. on a consolidated basis. We also have used several other terms in this Quarterly Report on Form 10-Q, most of which are explained or defined below:

| Abbreviation     | Description  |
|------------------|--|
| 2018 Form 10-K   | Annual report on Form 10-K for the year ended December 31, 2018  |
| Adjusted EBITDA  | EBITDA adjusted for certain items discussed in Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations |
| APAC             | Asia Pacific   |
| ASC 606          | Accounting Standards Codification Topic 606 " <i>Revenues from Contracts with Customers</i> "  |
| ASC 740          | Accounting Standards Codification Topic 740 " <i>Income Taxes</i> "  |
| ASC 842          | Accounting Standards Codification Topic 842 " <i>Leases</i> "  |
| ASU              | Accounting Standards Update  |
| Canada ESPP      | Canadian Employee Stock Purchase Plan  |
| COR              | Cost of revenues   |
| COSO Framework   | Internal Control-Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission                  |
| CRS              | Communication and Related Services   |
| DOJ              | United States' Department of Justice   |
| EMEAA            | Europe, Middle East, Africa and Asia   |
| E.U.             | European Union   |
| EBITDA           | Earnings before interest, tax, depreciation and amortization   |
| EPA              | United States' Environmental Protection Agency   |
| EPM              | Enterprise Performance Management  |
| ERP              | Enterprise Resource Planning   |
| ESPP             | Employee Stock Purchase Plan   |
| Exchange Act     | Securities and Exchange Act of 1934  |
| Expert Solutions | Recall and return services   |
| FASB             | Financial Accounting Standards Board   |
| FCPA             | United States' Foreign Corrupt Practices Act   |
| IRS              | United States' Internal Revenue Service  |
| PFA              | Pre-filing agreement   |
| PMO              | Project Management Office  |
| PSU              | Performance-based restricted stock unit  |
| RCS              | Regulated Waste and Compliance Services  |
| ROU              | Right-of-use   |
| RSU              | Restricted stock unit  |
| S&P              | Standard & Poor's  |
| SEC              | United States Securities and Exchange Commission   |
| Series A         | Series A Mandatory Convertible Preferred Stock, par value \$0.01 per share   |
| SG&A             | Selling, general and administrative expenses   |
| SOX              | United States Sarbanes-Oxley Act of 2002   |
| SQ               | Small quantity   |
| SQ Settlement    | Small quantity medical waste customers class action settlement   |
| Tax Act          | United States Tax Cuts and Jobs Act of 2017  |

U.K. United Kingdom  
U.S. United States of America  
U.S. GAAP United States Generally Accepted Accounting Principles

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**PART I – FINANCIAL INFORMATION**

## Item 1. Financial Statements (Unaudited)

STERICYCLE, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF (LOSS) INCOME

(Unaudited)

In millions, except per share data

|  | Three Months<br>Ended<br>March 31, |         |
|--|------------------------------------|---------|
|  | 2019                               | 2018    |
| Revenues   | \$830.1                            | \$895.0 |
| Cost of revenues   | 533.0                              | 536.5   |
| Gross profit   | 297.1                              | 358.5   |
| Selling, general and administrative expenses   | 280.4                              | 304.4   |
| Goodwill impairment  | 20.9                               | -       |
| (Loss) income from operations  | (4.2 )                             | 54.1    |
| Interest expense, net  | (27.6 )                            | (25.0 ) |
| Other expense, net   | (2.2 )                             | -       |
| (Loss) income before income taxes  | (34.0 )                            | 29.1    |
| Income tax expense   | (3.6 )                             | (6.6 )  |
| Net (loss) income  | (37.6 )                            | 22.5    |
| Net income attributable to noncontrolling interests                                    | (0.2 )                             | -       |
| Net (loss) income attributable to Stericycle, Inc.                                     | (37.8 )                            | 22.5    |
| Mandatory convertible preferred stock dividend   | -                                  | (8.8 )  |
| Gain on repurchases of preferred stock   | -                                  | 7.3     |
| Net (loss) income attributable to Stericycle, Inc. common shareholders                 | \$(37.8 )                          | \$21.0  |
| (Loss) earnings per common share attributable to Stericycle, Inc. common shareholders: |                                    |         |
| Basic  | \$(0.42 )                          | \$0.25  |
| Diluted  | \$(0.42 )                          | \$0.25  |
| Weighted average number of common shares outstanding:                                  |                                    |         |
| Basic  | 90.7                               | 85.5    |
| Diluted  | 90.7                               | 85.8    |

See accompanying Notes to Condensed Consolidated Financial Statements.

STERICYCLE, INC.

CONDENSED CONSOLIDATED STATEMENTS OF

COMPREHENSIVE (LOSS) INCOME

(Unaudited)

In millions

|  | Three Months<br>Ended<br>March 31, |        |
|--|------------------------------------|--------|
|  | 2019                               | 2018   |
| Net (loss) income  | \$(37.6)                           | \$22.5 |
| Other comprehensive income:  |                                    |        |
| Currency translation adjustments   | 8.5                                | 16.3   |
| Amortization of cash flow hedge into income, net of tax expense (\$0.1 and \$0.1) for the three months ended March 31, 2019 and 2018, respectively | 0.2                                | 0.1    |
| Total other comprehensive income   | 8.7                                | 16.4   |
| Comprehensive (loss) income  | (28.9)                             | 38.9   |
| Less: comprehensive income attributable to noncontrolling interests  | 0.5                                | 0.1    |
| Comprehensive (loss) income attributable to Stericycle, Inc. common shareholders   | \$(29.4)                           | \$38.8 |

See accompanying Notes to Condensed Consolidated Financial Statements.

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STERICYCLE, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited)

In millions, except per share data

|   | March 31,<br>2019 | December 31,<br>2018 |
|---|-------------------|----------------------|
| <b>ASSETS</b>   |                   |                      |
| Current Assets:   |                   |                      |
| Cash and cash equivalents   | \$ 48.2           | \$ 34.3              |
| Accounts receivable, less allowance for doubtful accounts of \$72.7 in 2019 and \$71.9 in 2018  | 600.9             | 599.6                |
| Prepaid expenses  | 87.0              | 50.0                 |
| Other current assets  | 65.5              | 63.4                 |
| Total Current Assets  | 801.6             | 747.3                |
| Property, plant and equipment, less accumulated depreciation of \$709.5 in 2019 and \$678.1 in 2018                                     | 760.0             | 743.5                |
| Operating lease right-of-use assets   | 385.6             | -                    |
| Goodwill  | 3,197.5           | 3,222.2              |
| Intangible assets, less accumulated amortization of \$535.9 in 2019 and \$499.9 in 2018   | 1,599.7           | 1,637.7              |
| Other assets  | 106.3             | 104.8                |
| Total Assets  | \$ 6,850.7        | \$ 6,455.5           |
| <b>LIABILITIES AND EQUITY</b>   |                   |                      |
| Current Liabilities:  |                   |                      |
| Current portion of long-term debt   | \$ 101.9          | \$ 104.3             |
| Bank overdrafts   | 7.4               | 14.8                 |
| Accounts payable  | 210.7             | 225.8                |
| Accrued liabilities   | 331.5             | 340.8                |
| Operating lease liabilities   | 92.8              | -                    |
| Other liabilities   | 41.7              | 47.5                 |
| Total Current Liabilities   | 786.0             | 733.2                |
| Long-term debt, net   | 2,702.4           | 2,663.9              |
| Long-term operating lease liabilities   | 297.5             | -                    |
| Deferred income taxes   | 347.7             | 307.3                |
| Long-term taxes payable   | 74.4              | 83.3                 |
| Other long-term liabilities   | 72.2              | 70.7                 |
| Total Liabilities   | 4,280.2           | 3,858.4              |
| Commitments and contingencies   |                   |                      |
| Equity:   |                   |                      |
| Preferred stock (par value \$0.01 per share, 1.0 shares authorized), 0.0 issued and outstanding in 2019 and 2018, respectively          | -                 | -                    |
| Common stock (par value \$0.01 per share, 120.0 shares authorized, 90.8 and 90.7 issued and outstanding in 2019 and 2018, respectively) | 0.9               | 0.9                  |

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|                                      |            |            |
|--------------------------------------|------------|------------|
| Additional paid-in capital           | 1,171.2    | 1,162.6    |
| Retained earnings                    | 1,751.4    | 1,789.2    |
| Accumulated other comprehensive loss | (356.9 )   | (365.3 )   |
| Total Stericycle, Inc.'s Equity      | 2,566.6    | 2,587.4    |
| Noncontrolling interests             | 3.9        | 9.7        |
| Total Equity                         | 2,570.5    | 2,597.1    |
| Total Liabilities and Equity         | \$ 6,850.7 | \$ 6,455.5 |

See accompanying Notes to Condensed Consolidated Financial Statements.

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STERICYCLE, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

In millions

|   | Three Months<br>Ended March 31, |          |
|---|---------------------------------|----------|
|   | 2019                            | 2018     |
| <b>OPERATING ACTIVITIES:</b>  |                                 |          |
| Net (loss) income   | \$ (37.6 )                      | \$ 22.5  |
| Adjustments to reconcile net (loss) income to net cash from operating activities:                 |                                 |          |
| Depreciation  | 31.8                            | 30.8     |
| Intangible amortization   | 37.8                            | 31.9     |
| Stock-based compensation expense  | 4.3                             | 7.1      |
| Deferred income taxes   | 7.3                             | (18.3 )  |
| Asset impairment charges and gain on divestiture of business, net                                 | 18.9                            | 9.8      |
| Other, net  | (0.4 )                          | (0.3 )   |
| Changes in operating assets and liabilities, net of the effects of acquisitions and divestitures: |                                 |          |
| Accounts receivable   | (2.2 )                          | (6.8 )   |
| Prepaid expenses  | (11.7 )                         | 13.6     |
| Accounts payable  | (1.2 )                          | (19.4 )  |
| Accrued liabilities   | (18.4 )                         | 31.9     |
| Other assets and liabilities  | 7.6                             | 7.6      |
| Net cash from operating activities  | 36.2                            | 110.4    |
| <b>INVESTING ACTIVITIES:</b>  |                                 |          |
| Capital expenditures  | (66.1 )                         | (28.5 )  |
| Payments for acquisitions, net of cash acquired   | (0.3 )                          | (15.9 )  |
| Proceeds from divestiture of business   | 13.6                            | -        |
| Other, net  | 0.5                             | 0.3      |
| Net cash from investing activities  | (52.3 )                         | (44.1 )  |
| <b>FINANCING ACTIVITIES:</b>  |                                 |          |
| Repayments of long-term debt and other obligations  | (6.8 )                          | (12.2 )  |
| Proceeds from foreign bank debt   | 7.4                             | 1.9      |
| Repayment of foreign bank debt  | (1.9 )                          | (2.8 )   |
| Repayment of term loan  | (11.9 )                         | (11.9 )  |
| Proceeds from senior credit facility  | 411.5                           | 303.1    |
| Repayment of senior credit facility   | (359.6 )                        | (332.1 ) |
| (Repayments of) proceeds from bank overdrafts, net  | (6.9 )                          | 5.5      |
| Payments of capital lease obligations   | (0.8 )                          | (1.6 )   |
| Proceeds from issuance of common stock, net of shares withheld for tax                            | 0.3                             | 3.7      |
| Payments for repurchase of mandatory convertible preferred stock                                  | -                               | (7.4 )   |
| Dividends paid on mandatory convertible preferred stock   | -                               | (8.8 )   |
| Net cash from financing activities  | 31.3                            | (62.6 )  |



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|  |        |        |
|--|--------|--------|
| Effect of exchange rate changes on cash and cash equivalents | (1.3 ) | 3.5    |
| Net change in cash and cash equivalents                      | 13.9   | 7.2    |
| Cash and cash equivalents at beginning of period             | 34.3   | 42.2   |
| Cash and cash equivalents at end of period                   | \$48.2 | \$49.4 |

SUPPLEMENTAL CASH FLOW INFORMATION:

|  |        |        |
|--|--------|--------|
| Net issuances of obligations for acquisitions                | \$0.3  | \$11.2 |
| Accrued capital expenditures                                 | \$16.9 | \$5.0  |
| Interest paid during the period, net of capitalized interest | \$21.7 | \$16.6 |
| Income taxes paid during the period, net of refunds          | \$0.5  | \$2.6  |

See accompanying Notes to Condensed Consolidated Financial Statements.

STERICYCLE, INC.

CONDENSED CONSOLIDATED STATEMENTS OF

CHANGES IN EQUITY

(Unaudited)

In millions

|   | Stericycle, Inc. Equity |         |            |          |               |                |             |              |            |
|---|-------------------------|---------|------------|----------|---------------|----------------|-------------|--------------|------------|
|   | Preferred               | Common  | Additional | Retained | Accumulated   | Noncontrolling |             | Total Equity |            |
|   | Stock                   | Stock   | Paid-In    | Earnings | Other         | Interests      |             |              |            |
| Shares  | Shares                  | Capital |            | Loss     | Comprehensive |                |             |              |            |
|   | Amount                  | Amount  |            |          |               |                |             |              |            |
| Balance as of January 1, 2019   | 0.0                     | \$ -    | 90.7       | \$ 0.9   | \$ 1,162.6    | \$ 1,789.2     | \$ (365.3 ) | \$ 9.7       | \$ 2,597.1 |
| Net (loss) income   |                         |         |            |          | (37.8 )       |                |             | 0.2          | (37.6 )    |
| Currency translation adjustment   |                         |         |            |          |               | 8.2            |             | 0.3          | 8.5        |
| Change in qualifying cash flow hedge, net of tax  |                         |         |            |          |               | 0.2            |             |              | 0.2        |
| Issuance of common stock for exercise of options, RSU vesting and employee stock purchases, net |                         | 0.1     | -          |          | (2.0 )        |                |             |              | (2.0 )     |
| Stock compensation expense  |                         |         |            |          | 4.3           |                |             |              | 4.3        |
| Change in noncontrolling interest   |                         |         |            |          | 6.3           |                |             | (6.3 )       | -          |
| Balance as of March 31, 2019  | 0.0                     | \$ -    | 90.8       | \$ 0.9   | \$ 1,171.2    | \$ 1,751.4     | \$ (356.9 ) | \$ 3.9       | \$ 2,570.5 |

|  | Stericycle, Inc. Equity |        |            |          |             |                |             |              |            |
|--|-------------------------|--------|------------|----------|-------------|----------------|-------------|--------------|------------|
|  | Preferred               | Common | Additional | Retained | Accumulated | Noncontrolling |             | Total Equity |            |
|  | Stock                   | Stock  | Paid-In    | Earnings | Other       | Interests      |             |              |            |
|  | Shares                  | Shares | Capital    |          | Loss        |                |             |              |            |
|  | Amount                  | Amount |            |          |             |                |             |              |            |
| Balance as of January 1, 2018                            | 0.7                     | \$ -   | 85.5       | \$ 0.9   | \$ 1,153.2  | \$ 2,029.5     | \$ (287.0 ) | \$ 12.0      | \$ 2,908.6 |
| Cumulative effect of new accounting standard, net of tax |                         |        |            |          |             | 13.0           |             |              | 13.0       |
| Net income   |                         |        |            |          | 22.5        |                |             | -            | 22.5       |
| Currency translation adjustment                          |                         |        |            |          |             | 16.2           |             | 0.1          | 16.3       |
| Change in qualifying cash flow hedge, net of tax         |                         |        |            |          |             | 0.1            |             |              | 0.1        |
| Issuance of common stock for exercise of options, RSU    |                         | 0.1    | -          |          | 0.7         |                |             |              | 0.7        |

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|  |     |      |       |        |            |            |           |           |            |
|--|-----|------|-------|--------|------------|------------|-----------|-----------|------------|
| vesting and employee stock purchases, net                  |     |      |       |        |            |            |           |           |            |
| Repurchase and cancellation of convertible preferred stock | -   | -    | (14.7 | )      | 7.3        |            | (7.4      | )         |            |
| Preferred stock dividend                                   |     |      |       |        | (8.8       | )          | (8.8      | )         |            |
| Stock compensation expense                                 |     |      | 7.1   |        |            |            | 7.1       |           |            |
| Balance as of March 31, 2018                               | 0.7 | \$ - | 85.6  | \$ 0.9 | \$ 1,146.3 | \$ 2,063.5 | \$ (270.7 | ) \$ 12.1 | \$ 2,952.1 |

See accompanying Notes to Condensed Consolidated Financial Statements.

## STERICYCLE, INC.

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

(In millions, except per share data and unless otherwise indicated)

#### NOTE 1 – BASIS OF PRESENTATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

##### Summary of Significant Accounting Policies

**Basis of Presentation:** The accompanying unaudited Condensed Consolidated Financial Statements include the accounts of Stericycle, Inc. and its subsidiaries. All intercompany accounts and transactions have been eliminated in consolidation. The Company's Condensed Consolidated Financial Statements were prepared in accordance with U.S. GAAP and include the assets, liabilities, revenues and expenses of all wholly-owned subsidiaries and majority-owned subsidiaries over which the Company exercises control. Outside shareholders' interests in subsidiaries are shown on the Condensed Consolidated Financial Statements as "Noncontrolling interests."

The accompanying unaudited Condensed Consolidated Financial Statements as of March 31, 2019 and for the three months ended March 31, 2019 and 2018 have been prepared pursuant to the rules and regulations of the SEC for interim reporting and, therefore, do not include all information and footnote disclosures normally included in audited financial statements prepared in conformity with U.S. GAAP. However, in the opinion of management, all adjustments, consisting of normal recurring adjustments, necessary to present fairly the results of operations, financial position and cash flows have been made. These Condensed Consolidated Financial Statements should be read in conjunction with the consolidated financial statements and notes thereto included in the 2018 Form 10-K. The results of operations for any interim period are not necessarily indicative of the results of operations to be expected for the full year or any other period.

**Use of Estimates:** The preparation of financial statements in conformity with U.S. GAAP requires us to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Some areas where we make estimates include our allowance for doubtful accounts, credit memo reserve, accrued employee health and welfare benefits, environmental liabilities, stock-based compensation expense, income tax liabilities, accrued auto and workers' compensation insurance claims, intangible asset valuations and long-lived asset and goodwill impairment assessments. Such estimates are based on historical trends and on various other assumptions that are believed to be reasonable under the circumstances. Actual results could differ from our estimates.

**Leases (Accounted for as of January 1, 2019 and thereafter under ASC 842):** Operating leases are included in Operating lease ROU assets, Operating lease liabilities and Long-term operating lease liabilities on our Condensed Consolidated Balance Sheets. Finance leases are included in Property, plant and equipment, Current portion of long-term debt, and Long-term debt on our Condensed Consolidated Balance Sheets.

Operating lease ROU assets, operating lease liabilities and Long-term operating lease liabilities are recognized based on the present value of the future minimum lease payments over the lease term at



commencement date. Nearly all of our lease contracts do not provide a readily determinable implicit rate. For these contracts, the Company uses an estimated incremental borrowing rate, which is based on information available at the lease commencement. The Company used incremental borrowing rates as of January 1, 2019 for operating leases that commenced prior to that date.

Our leases generally do not require material variable lease payments and generally do not contain options to purchase the leased property, any material residual value guarantees, or material restrictive covenants. At commencement, the operating lease ROU asset is equal to the lease liability and is adjusted for lease incentives and initial direct costs incurred. We review all options for the Company to extend, terminate, or purchase its right of use assets at the commencement of the lease and on an ongoing basis and account for these options when they are reasonably certain of being exercised. Lease expense for minimum lease payments is recognized on a straight-line basis over the lease term.

We have lease agreements with lease and non-lease components, including payments for common area maintenance and vehicle maintenance costs, which are accounted for separately for each class of underlying assets.

In addition, the Company applies the short-term lease recognition exemption for leases with terms at commencement of not greater than 12 months.

Adoption of New Accounting Standards:

#### Leases

In February 2016, the FASB issued *ASC 842*. The amended guidance, which was effective for the Company on January 1, 2019, requires the recognition of lease assets and lease liabilities on the balance sheet for those leases with terms in excess of 12 months and previously classified as operating leases. The Company elected the optional transition method which allows entities to continue to apply historical accounting guidance in the comparative periods presented.

The Company elected to apply a package of practical expedients which allowed us to not reassess at transition: (i) whether any expired or existing contracts are or contain leases; (ii) lease classification for any expired or existing leases and (iii) whether initial direct costs for any expired or existing leases qualify for capitalization under the amended guidance.

The standard had a material impact on our Consolidated Balance Sheets, but did not have an impact on our Consolidated Statements of (Loss) Income. The most significant impact was the recognition of ROU assets and lease liabilities for operating leases, while our accounting for finance leases remained substantially unchanged (see *Note 5 – Leases*).

#### Derivatives and Hedging

In August 2017, the FASB issued ASU No. 2017-12, “*Derivatives and Hedging*” (*Topic 815*): *Targeted Improvements to Accounting for Hedging Activities* (“*ASU 2017-12*”). ASU 2017-12 amends the hedge accounting recognition and presentation requirements with the objective of improving the financial reporting of hedging relationships to better portray the economic results of an entity’s risk management activities in its financial statements and enhance the transparency and understandability of hedge transactions. In addition, ASU 2017-12 makes improvements to simplify the application of the hedge accounting guidance. ASU 2017-12 was effective for us on January 1, 2019, and the adoption did not have a material impact on our Consolidated Financial Statements.



### Stranded Tax Effects

In February 2018, the FASB issued ASU 2018-02, “*Income Statement - Reporting Comprehensive Income (Topic 220): Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income*” (“ASU 2018-02”), which allows for stranded tax effects in accumulated other comprehensive income resulting from the Tax Act to be reclassified to retained earnings. ASU 2018-02 was effective for us on January 1, 2019. The adoption of ASU 2018-02 did not have a material impact on our Consolidated Financial Statements.

### Stock Compensation

In June 2018, the FASB issued ASU 2018-07 “*Compensation – Stock Compensation (Topic 718): Improvements to Nonemployee Share-Based Payment Accounting*” (“ASU 2018-07”). ASU 2018-07 extends the scope of Topic 718 to include share-based payment transactions for acquiring goods and services from nonemployees. ASU 2018-07 was effective for us on January 1, 2019. The adoption of ASU 2018-07 did not have a material impact on our Consolidated Financial Statements.

### Changes in Stockholders Equity and Noncontrolling Interest

In August 2018, the SEC issued the final rule on Regulation S-X, Rule 3-04 (“Rule 3-04”) requiring entities to disclose changes in stockholders’ equity in the form of a reconciliation for the current and comparative year-to-date interim periods, with subtotals for each interim period. The Company adopted Rule 3-04 in the first quarter of fiscal 2019.

### Accounting Standards Issued But Not Yet Adopted

#### Financial Instrument Credit Losses

In June 2016, the FASB issued ASU No. 2016-13, “*Financial Instruments – Credit Losses*” (“ASU 2016-13”) associated with the measurement of credit losses on financial instruments. ASU 2016-13 replaces the current incurred loss impairment methodology of recognizing credit losses when a loss is probable, with a methodology that reflects expected credit losses and requires consideration of a broader range of reasonable and supportable information to assess credit loss estimates. The amended guidance is effective for us on January 1, 2020. We are evaluating the impact of adopting ASU 2016-13 on our Consolidated Financial Statements.

#### Implementation Costs Incurred in a Cloud Computing Arrangement

In August 2018, the FASB issued ASU 2018-15, “*Goodwill and Other Intangibles- Internal Use Software – Customer’s Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract*” (“ASU 2018-15”). ASU 2018-15 aligns the requirements for capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs for internal-use software. The accounting for any hosting contract is unchanged. ASU 2018-15 is effective on January 1, 2020 with early adoption permitted, including adoption in any interim period. We are evaluating the impact of adopting ASU 2018-15 on our Consolidated Financial Statements.





## NOTE 2 – REVENUES FROM CONTRACTS WITH CUSTOMERS

## Disaggregation of Revenues

The following table presents our revenues disaggregated by service and primary geographical regions, and includes a reconciliation of disaggregated revenue to revenue reported by our reportable segments, Domestic and Canada RCS and International RCS:

In millions

| Reportable Segment                      | Three Months Ended March 31, 2019           |         |                                       |        |                               |         |
|---|---|---------|---------------------------------------|--------|-------------------------------|---------|
|   | Domestic and<br>Canada RCS<br>United States |         | International<br>RCS<br>Europe Others |        | All<br>Other<br>United States | Total   |
| Revenues by Service:                    |   |         |                                       |        |                               |         |
| Medical Waste and Compliance Solutions  | \$283.1                                     | \$ 10.1 | \$62.1                                | \$42.2 | \$ -                          | \$397.5 |
| Secure Information Destruction Services | 182.1                                       | 16.0    | 30.7                                  | 3.2    | -                             | 232.0   |
| Manufacturing and Industrial Services   | 54.1  | 5.3     | 1.0                                   | 7.3    | -                             | 67.7    |
| Hazardous Waste Solutions               | 71.7  | -       | -                                     | -      | -                             | 71.7    |
| Communication Services                  | -   | 4.0     | 3.1                                   | -      | 34.6                          | 41.7    |
| Expert Solutions                        | -   | 2.4     | 1.7                                   | -      | 15.4                          | 19.5    |
| Total                                   | \$591.0                                     | \$ 37.8 | \$98.6                                | \$52.7 | \$50.0                        | \$830.1 |

In millions

| Reportable Segment                      | Three Months Ended March 31, 2018           |         |                                       |        |                               |         |
|---|---|---------|---------------------------------------|--------|-------------------------------|---------|
|   | Domestic and<br>Canada RCS<br>United States |         | International<br>RCS<br>Europe Others |        | All<br>Other<br>United States | Total   |
| Revenues by Service:                    |   |         |                                       |        |                               |         |
| Medical Waste and Compliance Solutions  | \$292.8                                     | \$ 9.8  | \$65.3                                | \$52.0 | \$ -                          | \$419.9 |
| Secure Information Destruction Services | 170.3                                       | 16.2    | 30.4                                  | 3.0    | -                             | 219.9   |
| Manufacturing and Industrial Services   | 58.8  | 5.5     | 8.7                                   | 12.8   | -                             | 85.8    |
| Hazardous Waste Solutions               | 77.5  | -       | -                                     | -      | -                             | 77.5    |
| Communication Services                  | -   | 4.5     | 5.3                                   | -      | 39.7                          | 49.5    |
| Expert Solutions                        | -   | 3.1     | 2.8                                   | -      | 36.5                          | 42.4    |
| Total                                   | \$599.4                                     | \$ 39.1 | \$112.5                               | \$67.8 | \$76.2                        | \$895.0 |

## Contract Liabilities

Contract liabilities at March 31, 2019 and December 31, 2018 were \$13.5 million and \$15.0 million, respectively. The contract liabilities as of March 31, 2019 are expected to be recognized in Revenues, as the amounts are earned, during the remainder of 2019.

## Contract Acquisition Costs

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Our incremental direct costs of obtaining a contract, which consist primarily of sales incentives, are deferred and amortized to SG&A over a weighted average estimated period of benefit of 6.3 years.

During the three months ended March 31, 2019 and 2018, we amortized \$2.2 million and \$1.6 million, respectively, of deferred sales incentives to SG&A.

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Total contract acquisition costs at March 31, 2019 and December 31, 2018 were classified as follows:

In millions

|                                  | March 31,<br>2019 | December 31,<br>2018 |
|----------------------------------|-------------------|----------------------|
| Other current assets             | \$ 8.5            | \$ 8.5               |
| Other assets                     | 24.3              | 23.3                 |
| Total contract acquisition costs | \$ 32.8           | \$ 31.8              |

### NOTE 3 – RESTRUCTURING AND DIVESTITURES

#### Restructuring - Business Transformation

Stericycle is focused on driving long-term growth, profitability and delivering enhanced shareholder value.

As part of our business strategy, in the third quarter of 2017, we initiated a comprehensive multi-year Business Transformation with the objective to improve long-term operational and financial performance which we expect to complete by 2022. Through March 31, 2019, we have substantially incurred the originally anticipated employee termination charges, including incremental charges related principally to executive management, in connection with our initial restructuring estimate. As the Company continues to consider each key initiative of the Business Transformation additional charges may be recorded. The amount, timing and recognition of any such charges will be affected by the occurrence of commitments and triggering events, as defined under U.S. GAAP, among other factors.

During the three months ended March 31, 2019, we recognized \$5.3 million in charges related to executive and employee termination costs of which \$4.6 million was recognized within All Other, \$0.6 million within our International RCS reportable segment and \$0.1 million in our Domestic and Canada RCS reportable segment. These amounts are reflected as part of SG&A in the Condensed Consolidated Statements of (Loss) Income and will be paid out over approximately two years. As of March 31, 2019 approximately \$5.1 million in future payments remained outstanding.

#### Divestitures

During the three months ended March 31, 2019, we completed, as part of our portfolio rationalization, the sale of the non-core U.K. based texting business that was part of our International RCS reportable segment. The proceeds of the sale were \$14.9 million, including a \$1.3 million note receivable due in six months from the closing of the transaction, resulting in a pre-tax gain of approximately \$5.8 million, which is recognized in SG&A.

During the three months ended March 31, 2018, we recognized non-cash impairment charges of \$4.1 million in connection with changes in the fair value of assets held for sale in the U.K. These charges are included in SG&A in the Condensed Consolidated Statements of (Loss) Income.

NOTE 4 – GOODWILL AND OTHER INTANGIBLE ASSETS

Goodwill:

Changes in the carrying amount of goodwill by reportable segment were as follows:

In millions

|  | Domestic<br>and |               | Total     |
|--|-----------------|---------------|-----------|
|  | Canada          | International |           |
|  | RCS             | RCS           |           |
| Balance as of December 31, 2018              | \$2,848.4       | \$ 373.8      | \$3,222.2 |
| Goodwill acquired during period              | 0.3             | -             | 0.3       |
| Purchase accounting adjustments              | (2.1 )          | -             | (2.1 )    |
| Impairment during the period                 | -               | (20.9 )       | (20.9 )   |
| Divestiture of business                      | -               | (6.2 )        | (6.2 )    |
| Changes due to foreign currency fluctuations | 2.6             | 1.6           | 4.2       |
| Balance as of March 31, 2019                 | \$2,849.2       | \$ 348.3      | \$3,197.5 |

During the first quarter of 2019, there were business, market, and strategic developments which negatively impacted the estimated cash flows of our Latin America reporting unit and triggered an interim assessment as of March 31, 2019. The Company determined that the Latin America reporting unit's carrying value was in excess of its estimated fair value.

Factors that contributed to the estimated fair value of the Latin America reporting unit as of March 31, 2019, included continued challenges and volatility in certain of our markets due to declining market trends, cost pressures and insights from strategic developments.

These items were factored into updates to our forecasted cash-flow assumptions during the first quarter to reflect our current outlook. As a result of this impairment assessment, we recognized \$20.9 million of non-cash goodwill impairment charges related to our Latin America reporting unit. Following the impairment, the Latin America reporting unit has no remaining goodwill.

Accumulated non-cash impairment charges by segment as of March 31, 2019 were as follows:

In millions

|                   | 2019    |
|-------------------|---------|
| International RCS | \$158.3 |
| All Other         | 286.3   |
| Total             | \$444.6 |



**Other Intangible Assets:**

As of March 31, 2019 and December 31, 2018, the values of other intangible assets were as follows:

In millions

|                               | March 31, 2019        |                          |                  | December 31, 2018     |                          |                  |
|-------------------------------|-----------------------|--------------------------|------------------|-----------------------|--------------------------|------------------|
|                               | Gross Carrying Amount | Accumulated Amortization | Net Value        | Gross Carrying Amount | Accumulated Amortization | Net Value        |
| Amortizable intangibles:      |                       |                          |                  |                       |                          |                  |
| Customer relationships        | \$1,588.5             | \$ 527.5                 | \$1,061.0        | \$1,591.5             | \$ 492.0                 | \$1,099.5        |
| Covenants not-to-compete      | 5.1                   | 3.4                      | 1.7              | 5.1                   | 3.2                      | 1.9              |
| Tradenames                    | 4.2                   | 1.3                      | 2.9              | 3.9                   | 1.2                      | 2.7              |
| Other                         | 12.2                  | 3.7                      | 8.5              | 12.3                  | 3.5                      | 8.8              |
| Indefinite lived intangibles: |                       |                          |                  |                       |                          |                  |
| Operating permits             | 212.2                 | -                        | 212.2            | 212.5                 | -                        | 212.5            |
| Tradenames                    | 313.4                 | -                        | 313.4            | 312.3                 | -                        | 312.3            |
| <b>Total</b>                  | <b>\$2,135.6</b>      | <b>\$ 535.9</b>          | <b>\$1,599.7</b> | <b>\$2,137.6</b>      | <b>\$ 499.9</b>          | <b>\$1,637.7</b> |

Changes in the carrying amount of intangible assets were as follows:

In millions

|   | Total     |
|---|-----------|
| Balance as of December 31, 2018                   | \$1,637.7 |
| Intangible assets acquired during the period      | 0.2       |
| Valuation adjustments for prior year acquisitions | 2.5       |
| Divestiture of business                           | (5.7 )    |
| Amortization during the period                    | (37.8 )   |
| Changes due to foreign currency fluctuations      | 2.8       |
| Balance as of March 31, 2019                      | \$1,599.7 |

The estimated amortization expense for each of the next five years (based upon exchange rates at March 31, 2019) is as follows for the years ended December 31:

In millions

|      |         |
|------|---------|
| 2019 | \$144.5 |
| 2020 | 140.0   |
| 2021 | 135.7   |
| 2022 | 134.1   |
| 2023 | 131.5   |





## NOTE 5 – LEASES

We have operating leases for transfer sites, processing facilities, communication centers, corporate and regional offices, vehicles, and certain equipment.

The components of net lease cost were as follows:

In millions

|                               | Three<br>Months<br>Ended<br>March 31,<br>2019 |
|-------------------------------|---|
| Operating lease cost          | \$ 29.2                                       |
| Finance lease cost            |   |
| Amortization of leased assets | 1.1   |
| Interest on lease liabilities | 0.2   |
| Net lease cost <sup>(1)</sup> | \$ 30.5                                       |

<sup>(1)</sup> Short-term lease cost, variable lease cost and sublease income were not significant during the period.

Supplemental cash flow information related to leases was as follows:

In millions

|   | Three<br>Months<br>Ended<br>March 31,<br>2019 |
|---|---|
| Cash paid for amounts included in the measurement of lease liabilities: |   |
| Operating cash flows from operating leases                              | \$ (29.3 )                                    |
| Operating cash flows from finance leases                                | (0.2 )  |
| Financing cash flows from finance leases                                | \$ (0.8 )                                     |

Right-of-use assets obtained in exchange for lease obligations:

|                  |         |
|------------------|---------|
| Operating leases | \$ 29.2 |
| Finance leases   | \$ -    |

Finance lease assets, net of accumulated amortization, were \$21.4 million as of March 31, 2019 and are include in Property, Plant and Equipment, net on the Condensed Consolidated Balance Sheet.

Information regarding lease terms and discount rates is as follows:

In millions

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March 31,  
2019

|  |     |   |
|--|-----|---|
| Weighted average remaining lease term (years): |     |   |
| Operating leases                               | 6.0 |   |
| Finance leases                                 | 6.5 |   |
| Weighted average discount rate:                |     |   |
| Operating leases                               | 3.9 | % |
| Finance leases                                 | 5.9 | % |

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Maturities of lease liabilities were as follows:

In millions

|                                    | Operating<br>Leases | Finance<br>Leases |
|------------------------------------|---------------------|-------------------|
| 2019 (remaining 9 months)          | \$ 81.8             | \$ 3.7            |
| 2020                               | 91.9                | 5.3               |
| 2021                               | 73.7                | 2.5               |
| 2022                               | 54.8                | 2.2               |
| 2023                               | 40.0                | 2.0               |
| thereafter                         | 95.3                | 5.8               |
| Total lease payments               | 437.5               | 21.5              |
| Less: interest                     | 47.1                | 2.8               |
| Present value of lease liabilities | \$ 390.4            | \$ 18.7           |

As of March 31, 2019, we had additional operating leases, primarily related to our new corporate headquarters, which have not yet commenced of \$49.3 million. These operating leases are expected to commence in fiscal years 2019 and 2020 with lease terms of 1 to 15 years.

#### NOTE 6 – DEBT

Long-term debt consisted of the following:

In millions

|   | March 31,<br>2019 | December 31,<br>2018 |
|---|-------------------|----------------------|
| \$1.2 billion senior credit facility, due in 2022   | \$ 633.9          | \$ 583.3             |
| \$950 million term loan, due in 2022  | 890.6             | 902.5                |
| \$125 million private placement notes, due in 2019  | 125.0             | 125.0                |
| \$225 million private placement notes, due in 2020  | 225.0             | 225.0                |
| \$150 million private placement notes, due in 2021  | 150.0             | 150.0                |
| \$125 million private placement notes, due in 2022  | 125.0             | 125.0                |
| \$200 million private placement notes, due in 2022  | 200.0             | 200.0                |
| \$100 million private placement notes, due in 2023  | 100.0             | 100.0                |
| \$150 million private placement notes, due in 2023  | 150.0             | 150.0                |
| Promissory notes and deferred consideration weighted average maturity 2.6 years at 2019 and 2.7 years at 2018 | 114.3             | 120.9                |
| Foreign bank debt weighted average maturity 1.6 years at 2019 and 1.9 years at 2018                           | 82.8              | 76.7                 |
| Obligations under capital leases  | 18.7              | 20.3                 |
| Total debt  | 2,815.3           | 2,778.7              |
| Less: current portion of total debt   | 101.9             | 104.3                |
| Less: unamortized debt issuance costs   | 11.0              | 10.5                 |
| Long-term portion of total debt   | \$ 2,702.4        | \$ 2,663.9           |

Our senior credit facility, term loan, and the private placement notes all require us to comply with the same financial, reporting and other covenants and restrictions, including a restriction on dividend payments. At March 31, 2019, we were in compliance, at an elevated level, with all of our financial debt covenants, although the Company's level of

leverage is higher than anticipated. Based upon the Company's current financial projections, it is reasonably likely that the Company could exceed a Debt/EBITDA leverage threshold (leverage covenant) under these facilities at some point in 2019. This risk can be mitigated and potentially managed through appropriate spending controls, divestitures, restructuring the Company's existing indebtedness, amending the Company's credit facilities, or seeking temporary relief from the leverage covenant from our lenders. Our senior credit facility, term loan, and private placement notes rank pari passu to each other and all other unsecured debt obligations.

The Company has the ability and intent to use some of its availability under the revolving credit facility to refinance the \$125 million private placement notes due in 2019, and accordingly has presented the balance of these notes within the long-term portion of total debt as of March 31, 2019.

Amounts committed to outstanding letters of credit, the unused portion of our senior credit facility and other letters of credit outstanding as of March 31, 2019 and December 31, 2018, were as follows:

In millions

|  | March 31,<br>2019 | December 31,<br>2018 |
|--|-------------------|----------------------|
| Outstanding letters of credit under senior credit facility | \$ 50.4           | \$ 63.1              |
| Unused portion of the revolving credit facility            | 515.7             | 553.6                |
| Other letters of credit outstanding                        | 52.2              | 52.2                 |

#### NOTE 7 – INCOME TAXES

Income tax expense was \$3.6 million in the first quarter of 2019 compared to \$6.6 million in the first quarter of 2018. The effective tax rates in the first quarter of 2019 and 2018 were (10.7%) and 22.7%, respectively. The negative effective tax rate for the three months ended March 31, 2019 is due to the impact of the goodwill impairment and valuation allowances recognized against current period losses in several countries. The effective tax rate for the three months ended March 31, 2018 was impacted by certain tax reserve and deferred tax adjustments.

The Company files income tax returns in the U.S., in various states and in certain foreign jurisdictions. The Company has recorded liabilities to cover certain uncertain tax positions. Such uncertain tax positions relate to additional taxes that the Company may be required to pay in various tax jurisdictions. During the course of examinations by various taxing authorities, proposed adjustments may be asserted. The Company evaluates such items on a case-by-case basis and adjusts the accrual for uncertain tax positions as deemed necessary.

The Company has filed a PFA with the IRS related to a claim under Internal Revenue Code Section 1341 concerning the tax rate to be applied to the SQ Settlement on the Company's 2018 tax return. The Company recorded a liability for this uncertain tax position in 2018. Any positive income tax benefit resulting from it in a future period will be recognized as appropriate in accordance with the guidance in *ASC 740* on the accounting for uncertain tax positions. There can be no assurance that this amount or any amount will be recovered as a result of this claim.

#### NOTE 8 – FAIR VALUE MEASUREMENTS

For our derivative financial instruments, we use a market approach valuation technique based on observable market transactions of spot and forward rates.

As of March 31, 2019 and December 31, 2018, we recognized an asset of \$0.3 million and \$0.3 million, respectively, established using Level 2 inputs, related to the fair value of the U.S. dollar-Canadian dollar foreign currency swap which was classified as Other assets as of March 31, 2019 and December 31, 2018. The objective of the swap is to offset the foreign exchange risk to the U.S. dollar equivalent cash outflows for our Canadian subsidiary.



Our contingent consideration liabilities, recorded using Level 3 inputs, as of March 31, 2019 and December 31, 2018 were classified as follows:

In millions

|                                | March 31,<br>2019 | December 31,<br>2018 |
|--------------------------------|-------------------|----------------------|
| Other liabilities              | \$ 2.7            | \$ 2.8               |
| Other long-term liabilities    | 7.5               | 7.5                  |
| Total contingent consideration | \$ 10.2           | \$ 10.3              |

Contingent consideration represents amounts expected to be paid as part of acquisition consideration only if certain future events occur. These events are usually the achievement of targets for revenues, earnings, or other milestones related to the business acquired. We arrive at the fair value of contingent consideration by applying a weighted probability of potential payment outcomes. The calculation of these potential outcomes is dependent on both past financial performance and management assumptions about future performance. If the financial performance measures were all fully met, our maximum liability would be \$13.5 million as of March 31, 2019. Contingent consideration liabilities are reassessed each reporting period.

Changes to contingent consideration were as follows:

In millions

|  |        |
|--|--------|
| Contingent consideration as of December 31, 2018 | \$10.3 |
| Changes due to foreign currency fluctuations     | (0.1 ) |
| Contingent consideration as of March 31, 2019    | \$10.2 |

In addition to assets and liabilities that are recorded at fair value on a recurring basis, the Company is required to record certain assets and liabilities at fair value on a nonrecurring basis, generally as result of acquisitions or the remeasurement of assets resulting in impairment charges. See *Note 4 — Goodwill And Other Intangibles* for further discussion of impairment charges recognized during the quarter.

Fair Value of Debt: At March 31, 2019 and December 31, 2018, the estimated fair value of the Company's debt obligations, using Level 2 inputs, compared to the carrying value was as follows:

In billions

|                                    | March 31,<br>2019 | December 31,<br>2018 |
|------------------------------------|-------------------|----------------------|
| Fair value of debt obligations     | \$ 2.81           | \$ 2.75              |
| Carrying value of debt obligations | 2.82              | 2.78                 |

The fair value was estimated using an income approach by applying market interest rates for comparable instruments.

Accounts receivable, accounts payable and accrued liabilities are financial assets and liabilities, respectively, with carrying values that approximate fair value, using Level 3 inputs.





## NOTE 9 – STOCK-BASED COMPENSATION

## Stock-Based Compensation Expense:

The following table presents the total stock-based compensation expense resulting from stock option awards, RSUs, PSUs, and the ESPP included in SG&A in the Condensed Consolidated Statements of (Loss) Income:

In millions

|                       | Three<br>Months<br>Ended<br>March 31, |       |
|-----------------------|---------------------------------------|-------|
|                       | 2019                                  | 2018  |
| Stock option plan     | \$2.0                                 | \$3.0 |
| RSUs                  | 1.8                                   | 2.1   |
| PSUs                  | 0.2                                   | 1.6   |
| ESPP                  | 0.3                                   | 0.4   |
| Total pre-tax expense | \$4.3                                 | \$7.1 |

The decrease in expense during the three months ended March 31, 2019, as compared to the three months ended March 31, 2018 was primarily the result of forfeitures.

## Stock Options:

Stock option activity for the three months ended March 31, 2019 is summarized as follows:

|                                  | Number of<br>Options | Weighted<br>Average<br>Exercise<br>Price per<br>Share | Weighted<br>Average<br>Remaining<br>Contractual<br>Life<br>(in years) | Total<br>Aggregate<br>Intrinsic<br>Value<br>(in<br>millions) |
|----------------------------------|----------------------|---|---|--|
| Outstanding at January 1, 2019   | 4,896,386            | \$ 95.85  |   |  |
| Granted                          | 277,134              | 48.36   |   |  |
| Exercised                        | (1,752 )             | 47.24   |   |  |
| Forfeited                        | (150,367 )           | 86.79   |   |  |
| Canceled or expired              | (86,680 )            | 84.21   |   |  |
| Outstanding as of March 31, 2019 | 4,934,721            | \$ 93.62  | 3.9   | \$ 2.9   |
| Exercisable as of March 31, 2019 | 3,842,475            | \$ 97.05  | 3.2   | \$ 1.1   |

At March 31, 2019, there was \$18.1 million of total unrecognized compensation expense related to stock options, which is expected to be recognized over a weighted average period of 2.8 years. Current period grants vest over a period of three years.

For the three months ended March 31, 2019 and 2018, the intrinsic value of options exercised was \$- million and \$0.6 million, respectively. The exercise intrinsic value represents the total pre-tax intrinsic value (the difference between

the fair value on the trading day the option was exercised and the exercise price associated with the respective option).

The Company uses historical data to estimate expected life and volatility.

The estimated fair value of stock options at the time of the grant using the Black-Scholes option pricing model was as follows:

|   | Three Months Ended |         |
|---|--------------------|---------|
|   | March 31,          |         |
|   | 2019               | 2018    |
| Stock options granted (shares)            | 277,134            | 338,334 |
| Weighted average fair value at grant date | \$14.15            | \$16.87 |
| Assumptions:                              |                    |         |
| Expected term (in years)                  | 4.39               | 4.89    |
| Expected volatility                       | 30.58 %            | 25.33 % |
| Expected dividend yield                   | 0.00 %             | 0.00 %  |
| Risk free interest rate                   | 2.41 %             | 2.57 %  |
| Restricted Stock Units:                   |                    |         |

RSU activity for the three months ended March 31, 2019, is summarized as follows:

|                                 | Number of | Weighted   | Weighted    | Total     |
|---------------------------------|-----------|------------|-------------|-----------|
|                                 | Units     | Average    | Average     | Aggregate |
|                                 |           | Grant Date | Remaining   | Intrinsic |
|                                 |           | Fair Value | Contractual | Value     |
|                                 |           |            | Life        | (in       |
|                                 |           |            | (in years)  | millions) |
| Non-vested at January 1, 2019   | 429,810   | \$ 72.02   |             |           |
| Granted                         | 210,028   | 48.34      |             |           |
| Vested and Released             | (79,601 ) | 76.32      |             |           |
| Forfeited                       | (33,248 ) | 72.55      |             |           |
| Non-vested as of March 31, 2019 | 526,989   | \$ 61.89   | 2.0         | \$ 28.7   |

At March 31, 2019, there was \$29.0 million of total unrecognized compensation expense related to RSUs, which is expected to be recognized over a weighted average period of 3.2 years. The fair value of RSUs that vested during the three months ended March 31, 2019 was \$3.9 million. Current period grants vest over a period of three years.

Performance-Based Restricted Stock Units:

PSU activity for the three months ended March 31, 2019, is summarized as follows:

|           | Weighted   |
|-----------|------------|
|           | Average    |
| Number of | Grant Date |
| Units     | Fair Value |

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|                                 |           |          |
|---------------------------------|-----------|----------|
| Non-vested at January 1, 2019   | 115,508   | \$ 63.77 |
| Granted                         | 145,514   | 48.44    |
| Vested and Released             | (63,219 ) | 63.35    |
| Forfeited                       | (57,786 ) | 61.95    |
| Non-vested as of March 31, 2019 | 140,017   | \$ 48.78 |

At March 31, 2019, there was approximately \$5.0 million of total unrecognized compensation expense related to the 2019 installments of PSUs. At March 31, 2019, approximately 249,000 of additional installments of PSUs exist which will vest, or not, based on achievement of performance goals to be established for fiscal years 2020 through 2021.

## NOTE 10 – (LOSS) EARNINGS PER COMMON SHARE

The following table sets forth the computation of basic and diluted (loss) earnings per share:

In millions, except per share data

|  | Three Months<br>Ended<br>March 31, |        |
|--|------------------------------------|--------|
|  | 2019                               | 2018   |
| Numerator:   |                                    |        |
| Net (loss) income attributable to Stericycle, Inc.   | \$(37.8)                           | \$22.5 |
| Mandatory convertible preferred stock dividend   | -                                  | (8.8)  |
| Gain on repurchases of preferred stock   | -                                  | 7.3    |
| Numerator for basic (loss) earnings per share attributable to Stericycle, Inc. common shareholders               | \$(37.8)                           | \$21.0 |
| Denominator:   |                                    |        |
| Denominator for basic (loss) earnings per share - weighted average shares  | 90.7                               | 85.5   |
| Effect of dilutive securities:   |                                    |        |
| Stock-based compensation awards <sup>(1)</sup>   | -                                  | 0.3    |
| Mandatory convertible preferred stock <sup>(2)</sup>   | -                                  | -      |
| Denominator for diluted earnings (loss) per share - adjusted weighted average shares and after assumed exercises | 90.7                               | 85.8   |
| (Loss) earnings per share – Basic  | \$(0.42)                           | \$0.25 |
| (Loss) earnings per share – Diluted <sup>1)</sup>  | \$(0.42)                           | \$0.25 |

<sup>(1)</sup>For the three months ended March 31, 2019, 67 incremental shares (in thousands) related to RSU's were not included in the computation of diluted loss per share because of the net loss during this period.

<sup>(2)</sup>Weighted average common shares (in thousands), issuable upon the assumed conversion of the Series A, totaling 4,903, were excluded from the computation of diluted earnings per share for the three months ended March 31, 2018, as such conversion would have been anti-dilutive.

For the three months ended March 31, 2019 and 2018, options to purchase shares (in thousands) of 4,888 and 4,700, respectively, were not included in the computation of diluted earnings per share because the effect would have been anti-dilutive.

For the three months ended March 31, 2019 and 2018, RSUs (in thousands) of 412 and 51, respectively, were not included in the computation of diluted earnings per share because the effect would have been anti-dilutive.

During the three months ended March 31, 2019 and 2018, all of the Company's outstanding PSUs were subject to the achievement of specified performance conditions. Contingently issuable shares are excluded from the computation of diluted earnings per share if, based on current period results, the shares would not be issuable if the end of the reporting period were the end of the contingency period. These outstanding PSUs were excluded from the (loss) earnings per share calculation for the three months ended March 31, 2019 and 2018 as the performance conditions were not satisfied as of the end of the respective periods.

## NOTE 11 – SEGMENT REPORTING

The following tables show financial information for the Company's reportable segments:

In millions

|                         | Three Months<br>Ended<br>March 31,<br>2019 2018 |         |
|-------------------------|---|---------|
| Revenues:               |   |         |
| Domestic and Canada RCS | \$628.8   | \$638.5 |
| International RCS       | 151.3   | 180.3   |
| All Other               | 50.0  | 76.2    |
| Total                   | \$830.1   | \$895.0 |
| Adjusted EBITDA:        |   |         |
| Domestic and Canada RCS | \$154.6   | \$190.0 |
| International RCS       | 23.9  | 33.0    |
| All Other               | (41.7 )   | (33.7 ) |
| Total                   | \$136.8   | \$189.3 |

The following table reconciles the Company's primary measure of segment profitability (Adjusted EBITDA) to (Loss) income from operations:

In millions

|   | Three Months<br>Ended<br>March 31,<br>2019 2018 |         |
|---|---|---------|
| Reportable Segments Adjusted EBITDA               | \$136.8   | \$189.3 |
| Depreciation                                      | (31.8 )   | (30.8 ) |
| Business Transformation                           | (20.5 )   | (22.1 ) |
| Intangible Amortization                           | (37.8 )   | (31.9 ) |
| Acquisition and Integration                       | (1.9 )  | (4.1 )  |
| Operational Optimization                          | (3.6 )  | (8.9 )  |
| Divestitures                                      | 2.8   | (4.1 )  |
| Litigation, Settlements and Regulatory Compliance | (9.8 )  | (27.5 ) |
| Impairment  | (22.5 )   | -       |
| Other   | (15.9 )   | (5.8 )  |
| (Loss) income from operations                     | \$(4.2 )  | \$54.1  |

There were no significant changes in total assets by segment from the information provided in our 2018 Form 10-K.

## NOTE 12 – ENVIRONMENTAL REMEDIATION LIABILITIES

Total environmental liabilities at March 31, 2019 and December 31, 2018, were classified as follows:

In millions

|                                 | March 31,<br>2019 | December 31,<br>2018 |
|---------------------------------|-------------------|----------------------|
| Accrued liabilities             | \$ 4.5            | \$ 5.3               |
| Other long-term liabilities     | 27.8              | 28.2                 |
| Total environmental liabilities | \$ 32.3           | \$ 33.5              |

We project payments over approximately 30 years.

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NOTE 13 – LEGAL PROCEEDINGS

We operate in highly regulated industries and respond to regulatory inquiries or investigations from time to time that may be initiated for a variety of reasons. At any given time, the Company has matters at various stages of resolution with the applicable government authorities. We are also routinely involved in actual or threatened legal actions, including those involving alleged personal injuries and commercial, employment, environmental, tax, and other issues. The outcomes of these matters are not within the Company's complete control and may not be known for prolonged periods of time. In some actions, claimants seek damages, as well as other relief, including injunctive relief, that could require significant expenditures or result in lost revenue.

In accordance with applicable accounting standards, the Company establishes an accrued liability for loss contingencies related to legal and regulatory matters when the loss is both probable and reasonably estimable. If the reasonable estimate of a probable loss is a range, and no amount within the range is a better estimate than any other, the minimum amount of the range is accrued. If a loss is not probable or a probable loss is not reasonably estimable, no liability is recorded. When determining the estimated loss or range of loss, significant judgment is required to estimate the amount and timing of a loss to be recorded. These accruals represent management's best estimate of probable losses and, in such cases, there may be an exposure to loss in excess of the amounts accrued. Estimates of probable losses resulting from litigation and regulatory proceedings are difficult to predict. Legal and regulatory matters inherently involve significant uncertainties based on, among other factors, the jurisdiction and stage of the proceedings, developments in the applicable facts or law, and the unpredictability of the ultimate determination of the merits of any claim, any defenses the Company may assert against that claim and the amount of any damages that may be awarded. The Company's accrued liabilities for loss contingencies related to legal and regulatory matters may change in the future as a result of new developments, including, but not limited to, the occurrence of new legal matters, changes in the law or regulatory environment, adverse or favorable rulings, newly discovered facts relevant to the matter, or changes in the strategy for the matter. Regardless of the outcome, litigation can have an adverse impact on the Company because of defense and settlement costs, diversion of management resources and other factors.

**Contract Class Action Lawsuits.** Beginning on March 12, 2013, we were served with several class action complaints filed in federal and state courts in several jurisdictions. These complaints asserted, among other things, that we had imposed unauthorized or excessive price increases and other charges on our customers in breach of our contracts and in violation of the Illinois Consumer Fraud and Deceptive Business Practices Act. The complaints sought certification of the lawsuit as a class action and the award to class members of appropriate damages and injunctive relief. These related actions were ultimately transferred to the United States District Court for the Northern District of Illinois for centralized pretrial proceedings (the "MDL Action").

On February 16, 2017, the Court entered an order granting plaintiffs' motion for class certification. The Court certified a class of "[a]ll persons and entities that, between March 8, 2003 through the date of trial resided in the United States (except Washington and Alaska), were identified by Stericycle as 'Small Quantity' or 'SQ' customer, and were charged and paid more than their contractually-agreed price for Stericycle's medical waste disposal goods and services pursuant to Stericycle's automated price increase policy. Governmental entities whose claims were asserted in United States ex rel. *Perez v. Stericycle Inc.* shall be excluded from the class."



The parties engaged in discussions through and overseen by a mediator regarding a potential resolution of the matter and reached an agreement in principle for settlement in July 2017, which was subsequently documented in a definitive settlement agreement (the "Settlement") on October 17, 2017. The Settlement provided a global resolution of all cases and claims against the Company in the MDL Action. It also provided that the Company would establish a common fund of \$295.0 million from which would be paid all compensation to members of the settlement class, attorneys' fees to class counsel, incentive awards to the named class representatives and all costs of notice and administration. It also provided that our existing contracts with customers would remain in force, while we would also establish as part of the Settlement guidelines for future price increases and provide customers additional transparency regarding such increases. Under the terms of the Settlement, the Company admitted no fault or wrongdoing whatsoever, and it entered into the Settlement to avoid the cost and uncertainty of litigation. The Settlement provided that, upon final approval by the Court following a fairness hearing, it would fully and finally resolve all claims against the Company alleged in the MDL Action.

The court held a fairness hearing on March 8, 2018 and granted approval of the Proposed MDL Settlement that same day. The Proposed MDL Settlement became finally effective on June 7, 2018 (the "Final Settlement"), and the Company funded the Final Settlement on July 6, 2018.

Certain class members who have opted out of the Final Settlement have filed lawsuits against the Company, and the Company will defend and resolve those actions. The Company has accrued its estimate of the probable loss for these collective matters, which is not material.

**Securities Class Action Lawsuit.** On July 11, 2016, two purported stockholders filed a putative class action complaint in the U.S. District Court for the Northern District of Illinois. The plaintiffs purported to sue for themselves and on behalf of all purchasers of our publicly traded securities between February 7, 2013 and April 28, 2016, inclusive, and all those who purchased securities in our public offering of depositary shares, each representing a 1/10th interest in a share of our mandatory convertible preferred stock, on or around September 15, 2015. The complaint named as defendants the Company, our directors and certain of our current and former officers, and certain of the underwriters in the public offering. The complaint purports to assert claims under Sections 11, 12(a)(2) and 15 of the Securities Act of 1933 and Sections 10(b) and 20(a) of the Securities Exchange Act of 1934, as well as SEC Rule 10b-5, promulgated thereunder. The complaint alleges, among other things, that the Company imposed unauthorized or excessive price increases and other charges on its customers in breach of its contracts, and that defendants failed to disclose those alleged practices in public filings and other statements issued during the proposed class period beginning February 7, 2013 and ending April 28, 2016. Plaintiffs filed an Amended Complaint on August 4, 2016 and a Corrected Amended Complaint on October 21, 2016.

On November 1, 2016, the Court appointed the Public Employees' Retirement System of Mississippi and the Arkansas Teacher Retirement System as Lead Plaintiffs and their counsel as Lead Counsel. On February 1, 2017, Lead Plaintiff filed a Consolidated Amended Complaint with additional purported factual material supporting the same legal claims from the prior complaints for a class period from February 7, 2013 through September 18, 2016. Defendants filed a motion to dismiss the Consolidated Amended Complaint on April 1, 2017. On May 19, 2017, plaintiffs filed a response in opposition to the motion to dismiss and on June 19, 2017, Defendants filed a reply brief in support of their motion.

On March 31, 2018, plaintiffs filed a further Amended Complaint, alleging additional corrective disclosures and extending the purported class period through February 21, 2018. Defendants filed a motion to dismiss the Consolidated Amended Complaint on May 25, 2018. The Motion was fully briefed on July 13, 2018, and awaited a ruling by the Court.



The parties engaged in discussions through and overseen by a mediator regarding a potential resolution of the matter and reached an agreement in principle for settlement in December 2018 (the “Proposed Securities Class Action Settlement”).

As we disclosed on December 20, 2018, the terms of the Proposed Securities Class Action Settlement provided that the Company would establish a common fund of \$45 million, from which would be paid all compensation to members of the settlement class, attorneys’ fees to class counsel, incentive awards to the named class representatives and all costs of notice and administration. In the Proposed Securities Class Action Settlement, we admitted no fault or wrongdoing whatsoever. We entered into the Proposed Securities Class Action Settlement in order to avoid the cost and uncertainty of litigation.

On February 14, 2019, the Company executed a definitive written settlement agreement (the “Settlement”), which incorporated the terms of the agreement in principle announced in December 2018. The Settlement incorporated the terms of the Proposed Securities Class Action Settlement, described above. Under the terms of the Settlement, the Company admitted no fault or wrongdoing whatsoever, and it entered into the Settlement to avoid the cost and uncertainty of litigation. The Settlement provided that, upon final approval by the Court following a fairness hearing, it would fully and finally resolve all claims against the Company alleged in the Securities Class Action.

On February 25, 2019, plaintiffs in the Securities Class Action filed Plaintiffs’ Unopposed Motion for an Order Preliminarily Approving Class Settlement and Authorizing Dissemination of Notice of Settlement (the “Preliminary Approval Motion”). The Preliminary Approval Motion asked the Court to preliminarily approve the Settlement, to approve the manner and content of the notice to be given to potential class members, and to set a schedule for, among other things, deadlines for potential class members to file claims, object to the Settlement, or seek exclusion from the Settlement class. The Court approved the Preliminary Approval Motion on March 12, 2019, and the Company funded the settlement on March 25, 2019. The large majority of the \$45 million common fund has been funded by the Company’s insurers. The Court has scheduled a fairness hearing for July 22, 2019.

**Shareholder Derivative Lawsuits.** On September 1, 2016, a purported stockholder filed a putative derivative action complaint in the Circuit Court of Cook County, Illinois against certain officers and directors of the Company, naming the Company as nominal defendant. The complaint alleges that defendants breached their fiduciary duties to the Company and its stockholders by causing the Company to allegedly overcharge certain customers in breach of those customers’ contracts, otherwise provide unsatisfactory customer service and injure customer relationships, and make materially false and misleading statements and omissions regarding the Company’s business, operational and compliance policies between February 7, 2013 and the present.

On March 1, 2017, another purported stockholder filed a putative derivative action complaint containing substantially similar allegations in the Circuit Court of Cook County, Illinois against certain officers and directors of the Company, naming the Company as nominal defendant. The Company notes, among other things, that, in addition to failing to make the required demand on the board of directors, both of these filings are in violation of the Company’s Bylaws, which require any such actions to be brought in a court in Delaware.

On June 29, 2017, the Court entered an agreed order consolidating the two putative derivative actions for all purposes under the caption *Kaushal Shah v. Charles A. Alutto, et al.* On July 11, 2017, the Court entered a further agreed order appointing lead counsel for plaintiffs and staying the action pending resolution of the motion to dismiss the securities class action discussed above. Pursuant to the agreed order,



defendants reserved all potential defenses to both actions, should the stay be lifted. On February 14, 2019, the Court entered an Agreed Order to Lift Stay and Set Briefing Schedule, under which the Court lifted the stay of litigation, granted plaintiffs leave to file an amended complaint on or before April 15, 2019, and set a briefing schedule for a motion to dismiss by the Company. On April 18, 2019, by stipulation of the parties, the Court entered an order extending these deadlines until after the fairness hearing in *Rick Siu v. Mark C. Miller*, described below. In the event the Court approves the settlement on that action, plaintiffs in *Kaushal Shah v. Charles A. Alutto* agree to dismiss their action within 7 days after that settlement becomes final.

On March 26, 2018, *Alvin Janklow v. Charles A. Alutto, et al.*, was filed in the Federal District Court for the District of Delaware. On April 16, 2018, *John Brennan v. Charles A. Alutto, et al.*, was filed in the same court. On May 16, 2018, the Court entered an order consolidating *Brennan* and *Janklow*. On April 18, 2018, the company filed a motion to stay the combined *Janklow* and *Brennan* cases, and the Court granted the Company's motion. On January 11, 2019, the parties stipulated to, and the Court entered an order, lifting the stay to allow the Company to file a motion to dismiss and setting a briefing schedule on that motion. On January 25, 2019, Stericycle filed its motion to dismiss; on February 25, 2019, Plaintiffs filed an opposition to the motion; the Company filed its reply on March 12, 2019. On March 19, 2019, Plaintiffs filed a motion for leave to file a sur-reply, which the Company has opposed.

On April 12, 2018, *Rick Siu v. Mark C. Miller, et al.*, was filed in Delaware Chancery Court. By agreement of the parties, the *Siu* case was stayed by order of the Court on May 24, 2018, pending resolution of the motion to dismiss the securities class action discussed above. The parties subsequently engaged in discussions through and overseen by a mediator regarding a potential resolution of the matter. On February 25, 2019, the parties executed and filed with the Court a written Stipulation and Agreement of Settlement, Compromise, and Release (the "Siu Settlement"). Under the Siu Settlement, the Defendants will implement and/or maintain certain corporate governance changes for a period of four years following approval of the settlement. In addition, the Company expects to receive payment from applicable insurance in the amount of \$7.5 million, less any amounts ordered by the Court to be paid for Plaintiff's attorneys' fees and expenses or as a service award to Plaintiff.

Neither the Company nor the Defendants have admitted any fault or wrongdoing whatsoever in connection with the Siu Settlement, but have entered into the Siu Settlement in order to avoid the cost and uncertainty of litigation. The Siu Settlement remains subject to Court approval at a final hearing, which the Court has scheduled for July 30, 2019.

On October 18, 2016, the Company received a letter from an attorney purporting to represent a current stockholder of the Company demanding, pursuant to Del. Ct. Ch. R. 23.1, that the Company's Board of Directors take action to remedy alleged breaches of fiduciary duties by certain officers and directors of the Company. The factual allegations set forth in the letter were similar to those asserted in the Securities Class Action Lawsuit and the Shareholder Derivative Lawsuits.

The Company's Board of Directors constituted a Special Demand Review Committee to investigate the claims made in the demand letter and the Committee retained independent counsel to assist with the investigation. At the conclusion of its investigation, the Committee's counsel advised the stockholder that the Board had completed its investigation and determined not to pursue legal action.

On July 30, 2018, the purported stockholder on whose behalf the demand letter was sent filed a stockholder derivative action, *Damon Turney v. Mark C. Miller, et al.*, in the Federal District Court of the Northern District of Illinois, alleging that the demand was wrongfully refused. The Company moved to



dismiss the action on December 5, 2018. The motion was fully briefed on February 8, 2019, and is currently pending before the Court.

On January 22, 2019, the Company received a letter from an attorney purporting to represent another current stockholder of the Company setting forth allegations and demands substantially similar to those previously presented in the October 18, 2016 demand letter, the Securities Class Action Lawsuit and the Shareholder Derivative Lawsuits. The Company's Board of Directors referred this letter to the Special Demand Review Committee and its independent counsel for consideration. After the Committee had considered the January 22, 2019 letter in light of its prior investigation, the Committee's counsel advised the stockholder that the Board had determined not to pursue legal action.

We have not accrued any amounts in respect of these lawsuits, and we cannot estimate the reasonably possible loss or the range of reasonably possible losses that we may incur. We are unable to make such an estimate because (i) litigation is by its nature uncertain and unpredictable and (ii) in our judgment, the factual and legal allegations asserted by plaintiffs are sufficiently unique that we are unable to identify other proceedings with circumstances sufficiently comparable to provide guidance in making estimates.

We intend to vigorously defend ourselves against each of the derivative lawsuits

**FCPA Investigation.** On June 12, 2017, the SEC issued a subpoena to the Company, requesting documents and information relating to the Company's compliance with the FCPA or other foreign or domestic anti-corruption laws with respect to certain of the Company's operations in Latin America. In addition, the DOJ has notified the Company that it is investigating this matter in parallel with the SEC. The Company is cooperating with these agencies. The Company is also conducting an internal investigation of these and other matters, including outside of Latin America, under the oversight of the Audit Committee of the Board of Directors and with the assistance of outside counsel, and this investigation has found evidence of improper conduct.

We have not accrued any amounts in respect of this matter, as we cannot estimate any reasonably possible loss or any range of reasonably possible losses that we may incur. We are unable to make such an estimate because, based on what we know now, in our judgment, the factual and legal issues presented in this matter are sufficiently unique that we are unable to identify other circumstances sufficiently comparable to provide guidance in making estimates.

**Environmental Matters.** Our Environmental Solutions business is regulated by federal, state and local laws enacted to regulate the discharge of materials into the environment, the generation, transportation and disposal of waste, and the cleanup of contaminated soil and groundwater and protection of the environment. Because of the highly regulated nature of this business, we frequently become a party to legal or administrative proceedings involving various governmental authorities and other interested parties. The issues involved in these proceedings generally relate to alleged violations of existing permits and licenses or alleged responsibility under federal or state Superfund laws to remediate contamination at properties owned either by us or by other parties to which either we or the prior owners of certain of its facilities shipped wastes. From time to time, we may be subject to fines or penalties in regulatory proceedings relating primarily to waste treatment, storage or disposal facilities.

**North Salt Lake, Utah.** We have continued to toll the statute of limitations with the United States Attorney's Office for the District of Utah (the "USAO") relating to an investigation by the U.S. Environmental Protection Agency (the "EPA") into past Clean Air Act emissions and permit requirements, as previously alleged in the notice of violation (the "NOV") issued by the State of Utah Division of Air





Quality (the "DAQ"). The NOV resulted in our December 2014 settlement with the DAQ, as previously disclosed.

The government indicated that the matter will be resolved civilly, not criminally, and the parties have reached agreement in principle, to be documented in the form of a civil consent decree, under which the company will undertake a Supplemental Environmental Project and pay a civil penalty under the Clean Air Act.

The Company has accrued the total amount of the agreement in principle.

Tabasco, Mexico. In late 2016, the National Agency for Industrial Security and the Protection of the Environment for the Hydrocarbon Sector in Mexico ("ASEA") conducted a permit compliance inspection at a hazardous waste treatment facility acquired by one of our subsidiaries in Dos Bocas, Tabasco, Mexico. ASEA subsequently claimed that the soil treatment process described in the facility's treatment permit had not been followed properly and issued an order imposing a fine and directing that the facility be closed and that alleged contamination on a certain portion of the facility be remediated. Our subsidiary has engaged a firm of environmental technicians to assess the contamination described in the ASEA order and to conduct a broader environmental assessment of the facility. The preliminary estimate of the remediation costs necessary to address the ASEA order was \$2.0 million. Our review and assessment of the overall facility is ongoing. In November 2017, ASEA rescinded the prior order imposing the fine. After reassessing the evidence and arguments presented, ASEA issued a new resolution on March 9, 2018, containing a lower, revised fine and including remedial obligations. In March 2018, the Company submitted a proposal for remedial measures. On April 26, 2018, the Company appealed the fines in the most recent order.

In December 2018, ASEA approved the Company's remedial plan for the facility, which will involve an amendment to the facility's permit to allow for on-site, in-situ remediation of the one treatment cell subject to ASEA's original order.

In June 2018, the Company instituted both civil and criminal legal proceedings in Mexico against the company from which it acquired the relevant facility, seeking to hold the seller liable for any remediation as well as lost profits and damages. The defendants named in the civil complaint filed their answers in September 2018.

The Company has accrued its estimate of the probable loss and costs necessary to comply with the ASEA order and remediate the treatment cell, which are not material.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

### Safe Harbor Statement

This document may contain forward-looking statements that involve risks and uncertainties, some of which are beyond our control (for example, general economic and market conditions). Statements pertaining to our portfolio rationalization, business transformation, capital expenditures, cost savings initiatives and remediation efforts with respect to identified material weaknesses contain forward-looking statements. When we use words such as "believes," "expects," "anticipates," "estimates" or similar expressions, we are making forward-looking statements. Actual results could differ significantly from the results described here. Factors that could cause such differences include changes in governmental

regulation of the collection, transportation, treatment and disposal of regulated waste or the proper handling and protection of personal and confidential information, the level of government enforcement of regulations governing regulated waste collection and treatment or the proper handling and protection of personal and confidential information, decreases in the volume of regulated wastes or personal and confidential information collected from customers, the ability to implement our ERP or execute on Business Transformation initiatives and achieve the anticipated benefits and cost savings, charges related to the portfolio rationalization strategy or the failure of this strategy to achieve the desired results, failure to consummate strategic alternative transactions with respect to CRS or other non-core businesses, potential charges related to a strategic alternative transactions with respect to CRS, or the failure of any such transactions to achieve desired results, the obligations to service substantial indebtedness and comply with the covenants and restrictions contained in private placement notes and credit agreements, a downgrade in our credit rating resulting in an increase in interest expense, political, economic, inflationary, currency and other risks related to our foreign operations, the outcome of pending or future litigation or investigations including with respect to the FCPA, changing market conditions in the healthcare industry, competition and demand for services in the regulated waste and secure information destruction industries, changes in the demand and price for recycled paper, failure to maintain an effective system of internal control over financial reporting, delays in implementing remediation efforts with respect to existing material weaknesses, identification of additional material weaknesses, failure of current remediation efforts to address existing material weaknesses, disruptions in or attacks on information technology systems, as well as other factors described in filings with the SEC, including our Annual Report on Form 10-K and subsequent Quarterly Reports on Forms 10-Q. As a result, past financial performance should not be considered a reliable indicator of future performance, and investors should not use historical trends to anticipate future results or trends. To the extent permitted under applicable law, we make no commitment to disclose any subsequent revisions to forward-looking statements.

The following discussion of Stericycle's financial condition and results of operations should be read in conjunction with our Condensed Consolidated Financial Statements and related notes in Part I, Item 1. Financial Statements (Unaudited) of this Quarterly Report and our Consolidated Financial Statements and related notes thereto and related Management's Discussion and Analysis of Financial Condition and Results of Operations included in our 2018 Form 10-K.

## Overview

Stericycle is a multinational business-to-business services provider with a core purpose to help our customers fulfill their promise by providing solutions that protect people and brands, promote health, and safeguard the environment. We are focused on driving long-term growth, profitability, and delivering enhanced shareholder value and operate in highly regulated markets which, we believe will continue to grow as a result of a number of factors (see *Part I. Item 1. Business*, in our 2018 Form 10-K). We aim to take advantage of that growth both organically, by focusing on enhancing our service offerings and platforms, and by acquisitions in what we believe are highly fragmented industries. We serve customers in all 50 states of the U.S., Puerto Rico, and in 21 other countries. As part of our business strategy, in the third quarter of 2017, we initiated a comprehensive multi-year Business Transformation.

For further information on the Company's business, segments, and services, see *Part I. Item 1. Business*, in our 2018 Form 10-K.

The following table identifies key strategies and other significant matters impacting our business and how they are classified in the Condensed Consolidated Statements of (Loss) income for the three months ended March 31, 2019 and 2018, respectively:

In millions

|   | Three Months<br>Ended<br>March 31,<br>2019    2018 |         |
|---|--|---------|
| Pre-tax items:                                      |  |         |
| Included in COR                                     |  |         |
| Operational Optimization                            | \$2.0  | \$-     |
| Impairment  | 1.6  | -       |
| Total included in COR                               | 3.6  | -       |
| Included in SG&A                                    |  |         |
| Business Transformation                             | 20.5   | 22.1    |
| Intangible Amortization                             | 37.8   | 31.9    |
| Acquisition and Integration                         | 1.9  | 4.1     |
| Operational Optimization                            | 1.6  | 8.9     |
| Divestitures  | (2.8 )   | 4.1     |
| Litigation, Settlements and Regulatory Compliance   | 9.8  | 27.5    |
| Other   | 15.9   | 5.8     |
| Total included in SG&A                              | 84.7   | 104.4   |
| Goodwill Impairment                                 | 20.9   | -       |
| Included in Other expense, net                      |  |         |
| Other (including highly inflationary exchange loss) | 1.1  | -       |
| Capital Allocation (debt modification fees)         | -  | 2.7     |
| Total included in Other expense, net                | 1.1  | 2.7     |
| Total pre-tax                                       | \$110.3  | \$107.1 |
| After tax items:                                    |  |         |
| Capital Allocation (preferred dividends)            | \$-  | \$8.8   |
| Total after-tax                                     | \$-  | \$8.8   |
| Business Transformation                             |  |         |

The Business Transformation is based on a strategic vision to build a best-in-class EPM operating model to enable the Company to operate more efficiently, provide an enhanced experience to customers, better capitalize on future growth opportunities and establish greater controls and oversight to drive more consistent results. Additionally, a key component to the Business Transformation is the implementation of an ERP system which will leverage standard processes throughout the organization to accelerate decision making, expedite acquisition integration, remediate compliance and control issues, and enable real-time analytics.

See Divestiture section below for further information regarding recent activity and related financial impacts associated with our Portfolio Rationalization strategy.



For the three months ended March 31, 2019 and 2018 and for the cumulative period since inception of Business Transformation, we have recognized the following charges:

In millions

|   | Three<br>Months<br>Ended<br>March 31, |        | Cumulative<br>Since<br>Inception |
|---|---------------------------------------|--------|----------------------------------|
|   | 2019                                  | 2018   |                                  |
| Included in COR                                   |                                       |        |                                  |
| Exit costs - employee termination                 | \$-                                   | \$-    | \$ 0.7                           |
| Other related expenses                            | -                                     | -      | 0.4                              |
| Non-cash charges                                  | -                                     | -      | 7.7                              |
| Total included in COR                             | -                                     | -      | 8.8                              |
| Included in SG&A                                  |                                       |        |                                  |
| Exit costs - executive and employee termination   | 5.3                                   | 0.5    | 19.8                             |
| Internal costs                                    | 2.2                                   | 2.5    | 17.8                             |
| Consulting and professional fees                  | 7.6                                   | 18.2   | 68.9                             |
| Software usage/maintenance fees                   | 4.4                                   | 0.6    | 8.9                              |
| Other related expenses                            | 1.0                                   | 0.3    | 6.4                              |
| Non-cash charges                                  | -                                     | -      | 3.8                              |
| Total included in SG&A                            | 20.5                                  | 22.1   | 125.6                            |
| Total charges                                     | \$20.5                                | \$22.1 | \$ 134.4                         |
| Non-cash impairment charges                       | \$-                                   | \$-    | \$ 11.5                          |
| Cash charges (including stock based compensation) | \$20.5                                | \$22.1 | \$ 122.9                         |

Capital expenditures \$31.0 \$- \$ 59.9

As we continue to evolve our future information systems strategy, in conjunction with our implementation of a global ERP system we may identify further items that will be abandoned or whose useful lives may be shortened, resulting in additional impairment charges and/or increases in depreciation/amortization charges.

Business Transformation charges were primarily incurred in our All Other reportable segment for the three months ended March 31, 2019 and 2018, respectively.

As part of our Business Transformation we are undertaking legal entity organizational restructuring actions to assist with streamlining and simplifying business operations and to help lower general and administrative costs. Such actions could result in additional charges associated with consulting and professional services, and increases in potential exposure to U.S. and foreign taxes and foreign exchange charges.

#### Intangible Amortization

For the three months ended March 31, 2019 and 2018, the Company recognized \$37.8 million and \$31.9 million, respectively, of intangible amortization expense from acquisitions in the Condensed Consolidated Statements of

(Loss) Income. The increase in amortization is a result of reassessing the remaining useful lives of certain intangible assets in connection with our annual review in the fourth quarter of 2018.

## *Acquisition and Integration*

For the three months ended March 31, 2019 and 2018, we recognized the following Acquisition and Integration expenses in the Condensed Consolidated Statements of (Loss) Income:

In millions

|  | Three<br>Months<br>Ended<br>March 31, |       |
|--|---------------------------------------|-------|
|  | 2019                                  | 2018  |
| Acquisition expenses                           | \$1.8                                 | \$1.6 |
| Integration expenses                           | 0.1                                   | 2.0   |
| Unfavorable change in contingent consideration | -                                     | 0.5   |
| Total  | \$1.9                                 | \$4.1 |

The results of operations of our acquired businesses have been included in the Condensed Consolidated Statements of (Loss) Income from the date of each such acquisition. Pro forma results of operations for these acquisitions are not presented because the pro forma effects, individually or in the aggregate, were not material to the Company's results of operations.

## Operational Optimization

For the three months ended March 31, 2019, we recognized the following Operational Optimization expenses, in the Condensed Consolidated Statements of (Loss) Income:

In millions

|                                | Domestic<br>and<br>Canada |        | International | All   | Total  |
|--------------------------------|---------------------------|--------|---------------|-------|--------|
|                                | RCS                       | RCS    | RCS           | Other |        |
| Closure and exit costs - other | \$ -                      | \$ 1.5 | \$ -          | \$ -  | \$ 1.5 |
| Non-cash charges               | 2.0                       | -      | -             | -     | 2.0    |
| Other expenses                 | 0.1                       | -      | -             | -     | 0.1    |
| Total                          | \$ 2.1                    | \$ 1.5 | \$ -          | \$ -  | \$ 3.6 |

• Domestic and Canada RCS non-cash charges relate to impairment of long-lived assets; and

• International RCS closure and exit costs - other mostly relate to site clean-up costs incurred in Latin America.

For the three months ended March 31, 2018, we recognized the following Operational Optimization expenses, in the Condensed Consolidated Statements of (Loss) Income:

In millions

|  | Domestic<br>and | International<br>RCS | All<br>Other | Total |
|--|-----------------|----------------------|--------------|-------|
|--|-----------------|----------------------|--------------|-------|

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|                                   | Canada |        | RCS    |        |
|-----------------------------------|--------|--------|--------|--------|
| Exit costs - employee termination | \$ -   | \$ 0.3 | \$ -   | \$ 0.3 |
| Closure and exit costs - other    | -      | 0.9    | 1.6    | 2.5    |
| Non-cash charges                  | -      | 4.7    | -      | 4.7    |
| Consulting and professional fees  | 1.4    | -      | -      | 1.4    |
| Total                             | \$ 1.4 | \$ 5.9 | \$ 1.6 | \$ 8.9 |

Domestic and Canada RCS consulting and professional fees related to charges to improve operational efficiency such as optimizing overall logistics and sales functions, primarily for our Secure Information Destruction locations;



International RCS non-cash charges related to impairments of long-lived assets, customer relationships and operating permits; and

All Other closure and exit costs – other related to the closure and consolidation of call centers in Domestic CRS. Divestitures

For the three months ended March 31, 2019, we recognized a \$5.8 million gain, in the Condensed Consolidated Statements of (Loss) Income, related to the divestiture of a U.K. based texting business for total proceeds of \$14.9 million, including a \$1.3 million note receivable due in six months from the closing of the transaction. We also incurred charges of \$3.0 million of consulting and professional fees associated with our portfolio rationalization efforts, mostly in the U.S.

For the three months ended March 31, 2018, we recognized \$4.1 million related to non-cash asset impairment charges arising from changes in the fair value of assets held for sale in the U.K. in the Condensed Consolidated Statements of (Loss) Income.

#### Litigation, Settlements and Regulatory Compliance

We operate in highly regulated industries and must address regulatory inquiries or respond to investigations from time to time. We are also involved in a variety of civil litigation matters from time to time including the items detailed in *Item 1. Financial Statements (Unaudited); Note 13 – Legal Proceedings*. Our financial results may also include considerations of non-recurring matters including settlements, environmental remediation, and legal related consulting and professional fees in the Condensed Consolidated Statements of (Loss) Income.

For the three months ended March 31, 2019 and 2018, we recognized \$9.8 million and \$27.5 million, respectively, of legal, settlement and regulatory compliance expenses, consulting and professional fees related to certain litigation matters.

#### Impairment

For the three months ended March 31, 2019 and 2018, we recognized the following impairment charges:

In millions

|                             | Three<br>Months<br>Ended<br>March 31,<br>2019 2018 |      |
|-----------------------------|--|------|
| Impairments included in COR | \$ 1.6   | \$ - |

Goodwill impairment:

|                              |         |      |
|------------------------------|---------|------|
| Latin America reporting unit | \$ 20.9 | \$ - |
| Goodwill impairment          | \$ 20.9 | \$ - |

For the three months ended March 31, 2019, we recognized impairment charges related to software, as a result of rationalizing applications, of which \$1.3 million was incurred in our All Other reportable segment and \$0.3 million in our International RCS reportable segment.

As a result of an interim assessment performed in the first quarter of 2019, we recognized a non-cash goodwill impairment charge of \$20.9 million related to our Latin America reporting unit. The goodwill impairment charge is discussed further below in the Goodwill Impairment section.

## *Other*

During the three months ended March 31, 2019 and 2018, we recognized \$15.9 million and \$5.8 million, respectively, of consulting and professional services related to internal control remediation activities as well as the implementation of new accounting standards, in the Condensed Consolidated Statements of (Loss) Income.

For the three months ended March 31, 2019, we recognized a foreign exchange loss of \$1.1 million, in the Condensed Consolidated Statements of (Loss) Income, related to the re-measurement of net monetary assets held in Argentina as a result of its designation as a highly inflationary economy, effective July 1, 2018.

### Capital Allocation

We declared and paid dividends of \$8.8 million to the Series A shareholders during the three months ended March 31, 2018. The Series A was converted, in accordance with its terms of issuance, to common stock in September 2018 and as a result no dividends were due or payable for the three months ended March 31, 2019.

During the three months ended March 31, 2018, we recognized \$2.7 million of debt modification charges related to amending our credit agreements. These charges have been recorded as Interest expense, net in the Condensed Consolidated Statements of (Loss) Income.

### Three Months Ended March 31, 2019 Compared to Three Months Ended March 31, 2018

#### Consolidated:

Financial results for the three months ended March 31, 2019 compared to the prior year include:

Revenues for the quarter ended March 31, 2019 were \$830.1 million, a decrease of 7.3% compared to \$895.0 million in the first quarter of last year. The effect of foreign exchange rates reduced revenues by \$24.9 million and the expected declines within CRS, primarily due to declines in recall activity, reduced organic revenues by \$28.0 million. Divestitures net of acquisitions reduced revenues by \$5.1 million. Revenues were also impacted by extreme weather conditions and one less operating day compared to the same quarter in the prior year. Organic revenues decreased 3.9%, reflecting 4.3% growth in Secure Information Destruction offset by CRS and the RCS business including non-recurring project-related revenue in the first quarter of 2018.

(Loss) Income from operations in the quarter was \$(4.2) million, compared to \$54.1 million in the first quarter of last year, due to a non-cash goodwill impairment charge related to Latin America, expected lower revenue, the impact of weather conditions and one less operating day, and higher operating costs that are not expected to continue in future periods.

Diluted loss per share was \$0.42, compared to diluted earnings per share of \$0.25 in the first quarter of last year, due to a non-cash goodwill impairment charge related to Latin America, current operating results, higher interest expense and effective tax rate, and the absence of gains on share repurchases this quarter as compared to first quarter 2018.

Cash flow from operations in the quarter was \$36.2 million, compared to \$110.4 million last year. The decrease was primarily a result of loss from operations and the timing of net working capital movements. Capital expenditures were \$66.1 million, an increase of \$37.6 million compared to the first quarter of last year due to the expected timing of these payments.

Revenues:

In analyzing our Company's performance, it is necessary to understand that our various regulated services share a common infrastructure and customer base. We market our regulated and compliance services by offering various pricing options to meet our customers' preferences, and customers move between these different billing paradigms. For example, our customers may contract with us for Medical Waste Disposal services that are billed based on the weight of waste collected, processed and disposed during a particular period, and in a subsequent period, the same customer could move to our standard service, which packages the same regulated medical waste services with training and education services for a contracted subscription fee. Another example is a customer that purchases our Medical Waste Disposal and Sharps Disposal Management services which provides the customer with the same regulated services under a different pricing and billing arrangement. We do not track the movement of customers between the various types of regulated services we offer. Although we can identify directional trends in our services, because the regulated services are similar in nature and there are inherent inaccuracies in disaggregation, we analyze revenues on an aggregated basis. We analyze our revenue growth by identifying changes related to organic growth, acquired growth, divestitures and changes due to currency exchange fluctuations.

Consolidated Revenues decreased \$64.9 million, or 7.3%, in the first quarter of 2019 to \$830.1 million from \$895.0 million in the first quarter of last year. Year on year movements in Revenue by service and Segment in the first quarter of 2019 compared to the same period in 2018 were as follows:

|   | In millions |         | Percentage Change % |          |              |              | Foreign  |          |  |  |  |
|---|-------------|---------|---------------------|----------|--------------|--------------|----------|----------|--|--|--|
|   | 2019        | 2018    | Change              | Organic  | Acquisitions | Divestitures | Exchange | Change   |  |  |  |
| Revenues by Service                     |             |         |                     |          |              |              |          |          |  |  |  |
| Regulated Waste and Compliance Services | \$469.2     | \$497.4 | \$(28.2)            | (2.0 %)  | 0.2 %        | (0.5 %)      | (3.4 %)  | (5.7 %)  |  |  |  |
| Secure Information Destruction Services | 232.0       | 219.9   | 12.1                | 4.3 %    | 2.7 %        | –            | (1.5 %)  | 5.5 %    |  |  |  |
| Communication and Related Services      | 61.2        | 91.9    | (30.7)              | (30.5 %) | –            | (2.2 %)      | (0.7 %)  | (33.4 %) |  |  |  |
| Manufacturing and Industrial Services   | 67.7        | 85.8    | (18.1)              | (7.3 %)  | –            | (8.8 %)      | (5.0 %)  | (21.1 %) |  |  |  |
| Total Revenues                          | \$830.1     | \$895.0 | \$(64.9)            | (3.9 %)  | 0.8 %        | (1.3 %)      | (2.9 %)  | (7.3 %)  |  |  |  |
| Revenues by Segment                     |             |         |                     |          |              |              |          |          |  |  |  |
| Domestic and Canada RCS                 | \$628.8     | \$638.5 | \$(9.7)             | (1.9 %)  | 1.1 %        | (0.4 %)      | (0.3 %)  | (1.5 %)  |  |  |  |
| International RCS                       | 151.3       | 180.3   | (29.0)              | 1.9 %    | –            | (5.3 %)      | (12.7 %) | (16.1 %) |  |  |  |
| All Other                               | 50.0        | 76.2    | (26.2)              | (34.4 %) | –            | –            | –        | (34.4 %) |  |  |  |
| Total Revenues                          | \$830.1     | \$895.0 | \$(64.9)            | (3.9 %)  | 0.8 %        | (1.3 %)      | (2.9 %)  | (7.3 %)  |  |  |  |

Domestic and Canada RCS revenues decreased \$9.7 million, or 1.5%, in the first quarter of 2019 to \$628.8 million from \$638.5 million in the first quarter of 2018. The decrease was driven primarily by ongoing pricing impacts in RCS, as well as the impact of temporary facility closures as a result of the extreme weather during February, higher

revenues in the first quarter of 2018 in hazardous waste and Manufacturing and Industrial due to natural disaster clean-up efforts and one less operating day versus

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the first quarter of 2018. Organic revenues reduced \$12.2 million, or 1.9% and acquisitions contributed \$6.8 million, or 1.1%, to revenues. Divestitures, primarily related to the U.S. clean room business, reduced revenues by \$2.3 million, or 0.4%.

International RCS revenue decreased \$29.0 million, or 16.1%, in the first quarter of 2019 to \$151.3 million from \$180.3 million in the first quarter of 2018. The increase in International RCS segment organic revenues was \$3.5 million, or 1.9% due to higher volumes in Regulated Waste and Compliance revenues as a result of the implementation of new sales strategies and higher Secure Information Destruction revenues, due to higher volumes, recycling revenues, and increases in fuel surcharge revenue. Divestitures of businesses, primarily the U.K hazardous waste business and the recently completed texting business in the U.K. reduced revenues by \$9.6 million, or 5.3%. The effect of foreign exchange rates unfavorably impacted international revenues in 2019 by \$22.9 million, or 12.7%, as foreign currencies, notably those in Latin America, declined against the U.S. dollar.

All Other revenues, related to Domestic CRS, decreased \$26.2 million, or 34.4%, in the first quarter of 2019 to \$50.0 million from \$76.2 million in 2018. Revenues were impacted by reductions in CRS volumes due to smaller sized recall events and fewer mandated recalls as a result of the U.S. Federal government shutdown in early 2019.

#### Gross Profit:

In millions

|              | Three Months Ended March 31, |      |       |      |        |        |
|--------------|------------------------------|------|-------|------|--------|--------|
|              | 2019                         |      | 2018  |      | Change |        |
|              | \$                           | %    | \$    | %    | \$     | %      |
| Gross profit | 297.1                        | 35.8 | 358.5 | 40.1 | (61.4) | (17.1) |

Consolidated Gross profit decreased \$61.4 million, or 17.1%, in the first quarter of 2019 to \$297.1 million from \$358.5 million in the first quarter of 2018. As a percentage of Revenues, consolidated Gross profit decreased to 35.8% in the first quarter of 2019 compared to 40.1% in the first quarter of 2018. The decrease in Gross profit was primarily due to lower revenues as discussed above, the impact of charges associated with our key strategies, and higher operational costs that are not expected to repeat in future periods.

International Gross profit is lower than domestic Gross profit because our international operations have fewer small account customers, which tend to generate higher Gross profit. Historically, our international operations generate most of their revenues from large account customers, such as hospitals. If our international revenues increase, consolidated Gross profit percentages may experience downward pressure due to this "business mix" shift, which may be offset by additional international small account market penetration, operational optimization and domestic business expansion.

#### SG&A:

In millions

|  | Three Months Ended March 31, |   |         |   |        |   |
|--|------------------------------|---|---------|---|--------|---|
|  | 2019                         |   | 2018    |   | Change |   |
|  | \$                           | % | \$      | % | \$     | % |
|  | Revenue                      |   | Revenue |   |        |   |

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SG&A 280.4 33.8 % 304.4 34.0 % (24.0) (7.9%)

Consolidated SG&A expenses decreased \$24.0 million, or 7.9%, in the first quarter of 2019 to \$280.4 million from \$304.4 million in the first quarter of 2018. The decrease was primarily the result of lower

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charges associated with key strategies and other significant matters, which were \$84.7 million in 2019 compared to \$104.4 million in 2018. These matters are discussed above.

#### Goodwill Impairment

Goodwill impairment was \$20.9 million in the first quarter of 2019.

During the first quarter of 2019, there were business, market, and strategic developments which negatively impacted the estimated cash flows of our Latin America reporting unit and triggered an interim assessment as of March 31, 2019. The Company determined that the Latin America reporting unit's carrying value was in excess of its estimated fair value.

Factors that contributed to the estimated fair value of the Latin America reporting unit as of March 31, 2019, included continued challenges and volatility in certain of our markets due to declining market trends, cost pressures and insights from strategic developments.

These items were factored into updates to our forecasted cash-flow assumptions during the first quarter to reflect our current outlook. As a result of this impairment assessment, we recognized \$20.9 million of non-cash goodwill impairment charges related to our Latin America reporting unit. Following the impairment, the Latin America reporting unit has no remaining goodwill

#### Segment Profitability:

We use Adjusted EBITDA as the primary measure of profitability for each of our Reportable Segments – see *Part II, Note 17 – Segment Reporting* in our 2018 Form 10-K for an explanation of this measure.



Segment profitability and a reconciliation of the total for segment profitability to (loss) income from operations for the first quarters of 2019 and 2018, respectively, was as follows:

In millions

|   | Three Months Ended March 31, |                             |         |                             |        |         | Change 2019<br>versus 2018 |  |
|---|------------------------------|-----------------------------|---------|-----------------------------|--------|---------|----------------------------|--|
|   | 2019                         |                             | 2018    |                             |        |         |                            |  |
|   | \$                           | % of<br>Segment<br>Revenues | \$      | % of<br>Segment<br>Revenues | \$     | %       |                            |  |
| Adjusted EBITDA                                   |                              |                             |         |                             |        |         |                            |  |
| Domestic and Canada RCS                           | 154.6                        | 24.6 %                      | 190.0   | 29.8 %                      | (35.4) | (18.6%) |                            |  |
| International RCS                                 | 23.9                         | 15.8 %                      | 33.0    | 18.3 %                      | (9.1 ) | (27.6%) |                            |  |
| All Other   | (41.7 )                      | (83.4 %)                    | (33.7 ) | (44.2 %)                    | (8.0 ) | 23.7 %  |                            |  |
| Total   | 136.8                        | 16.5 %                      | 189.3   | 21.2 %                      | (52.5) | (27.7%) |                            |  |
| Reconciliation to (Loss) income from operations:  |                              |                             |         |                             |        |         |                            |  |
| Total Adjusted EBITDA above                       | 136.8                        |                             | 189.3   |                             |        |         |                            |  |
| Depreciation                                      | (31.8 )                      |                             | (30.8 ) |                             |        |         |                            |  |
| Business Transformation                           | (20.5 )                      |                             | (22.1 ) |                             |        |         |                            |  |
| Intangible Amortization                           | (37.8 )                      |                             | (31.9 ) |                             |        |         |                            |  |
| Acquisition and Integration                       | (1.9 )                       |                             | (4.1 )  |                             |        |         |                            |  |
| Operational Optimization                          | (3.6 )                       |                             | (8.9 )  |                             |        |         |                            |  |
| Divestitures                                      | 2.8                          |                             | (4.1 )  |                             |        |         |                            |  |
| Litigation, Settlements and Regulatory Compliance | (9.8 )                       |                             | (27.5 ) |                             |        |         |                            |  |
| Impairment  | (22.5 )                      |                             | -       |                             |        |         |                            |  |
| Other   | (15.9 )                      |                             | (5.8 )  |                             |        |         |                            |  |
| (Loss) income from operations                     | (4.2 )                       |                             | 54.1    |                             |        |         |                            |  |

Adjusted EBITDA for our Domestic and Canada RCS reportable segment decreased \$35.4 million, or 18.6%, in the first quarter of 2019 to \$154.6 million from \$190.0 million in the first quarter of 2018. As a percentage of Domestic and Canada RCS revenues, Adjusted EBITDA was 24.6% and 29.8%, for the first quarters of 2019 and 2018, respectively. This decrease was primarily a result of lower gross margins due to the impact of lower revenues over a fixed infrastructure, one less operating day, the impact of extreme weather and higher operational costs in 2019, which are not expected to continue in future periods.

Adjusted EBITDA for our International RCS reportable segment decreased \$9.1 million, or 27.6%, in the first quarter of 2019 to \$23.9 million from \$33.0 million in the first quarter of 2018. As a percentage of International RCS revenues, Adjusted EBITDA was 15.8% and 18.3% for the first quarters of 2019 and 2018, respectively. This decrease as a percentage of revenues was primarily the result of lower gross profit percentage in Latin America, due to the impacts of lower revenue volume, partially offset by higher gross profit percentage in Europe as a result of the divestitures of the lower margin businesses in 2018.

Adjusted EBITDA for All Other decreased \$8.0 million in the first quarter of 2019 to \$(41.7) million from \$(33.7) million in the first quarter of 2018. The decrease is a result of lower revenues in our Domestic CRS business due to smaller sized recall events and fewer mandated recalls as a result of the U.S. Federal government shutdown in early 2019, combined with disproportionately lower gross profits due to the higher fixed cost nature of this business.



**Interest expense, net:**

In millions

|                       | Three Months Ended March 31, |     |      |     |        |      |
|-----------------------|------------------------------|-----|------|-----|--------|------|
|                       | 2019                         |     | 2018 |     | Change |      |
|                       | \$                           | %   | \$   | %   | \$     | %    |
| Interest expense, net | 27.6                         | 3.3 | 25.0 | 2.8 | 2.6    | 10.4 |

Interest expense, net increased in the first quarter of 2019 to \$27.6 million from \$25.0 million in the first quarter of 2018 due to an increase in the overall interest rates on our borrowings caused by an increase in the LIBOR rate and interest rate adjustments related to both our private placement notes and senior credit facility combined with an overall increase in our average outstanding debt balance. *See Part II, Item 8. Financial Statements and Supplementary Data; Note 8 – Debt* in the Consolidated Financial Statements included in our 2018 Form 10-K.

Other expense, net: Other expense, net was \$2.2 million in the first quarter of 2019, primarily arising from a foreign exchange loss resulting from the remeasurement of our Argentinian peso denominated net monetary assets as a result of the designation of Argentina as a highly inflationary economy, effective July 1, 2018.

Income tax expense:

In millions

|                    | Three Months Ended March 31, |        |       |      |        |        |
|--------------------|------------------------------|--------|-------|------|--------|--------|
|                    | 2019                         |        | 2018  |      | Change |        |
|                    | \$                           | %      | \$    | %    | \$     | %      |
| Income tax expense | (3.6)                        | (10.7) | (6.6) | 22.7 | 3.0    | (33.4) |

Income tax expense was \$3.6 million in the first quarter of 2019 compared to \$6.6 million in the first quarter of 2018. The effective tax rates in the first quarter of 2019 and 2018 were (10.7%) and 22.7%, respectively. The negative effective tax rate for the three months ended March 31, 2019 is due to the impact of the goodwill impairment and valuation allowances recognized against losses in several countries. The effective tax rate for the three months ended March 31, 2018 was impacted by certain tax reserve and deferred tax adjustments.

**Liquidity and Capital Resources**

The Company believes it has sufficient liquidity to support its ongoing operations, including Business Transformation, and to invest in future growth to create value for its shareholders. Operating cash flows and the Company's \$1.2 billion senior credit facility are the Company's primary sources of liquidity and are expected to be used for, among other things, payment of interest and principal on the Company's long-term debt obligations, acquisitions, capital expenditures necessary to support growth and productivity improvements, including those associated with our multi-year Business Transformation, and any Board of Directors approved shareholder distributions.

The Company's credit facilities contain a number of covenants, including financial covenants, (*See Part II, Item 8. Financial Statements and Supplementary Data; Note 8 – Debt* in our 2018 Form 10-K), with which the Company was in compliance at March 31, 2019, although the Company's level of leverage is higher than anticipated. Based upon the Company's current financial projections, it is reasonably likely that the Company could exceed a Debt/EBITDA

leverage threshold (leverage covenant) under these facilities at

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some point in 2019. This risk can be mitigated and potentially managed through appropriate spending controls, divestitures, restructuring the Company's existing indebtedness, amending the Company's credit facilities, or seeking temporary relief from the leverage covenant from our lenders (see also Part II- Other Information; Item 1A. Risk Factors in this Form 10-Q).

**Working Capital:** At March 31, 2019, our working capital increased \$1.5 million to \$15.6 million compared to \$14.1 million at December 31, 2018. This change is primarily related to increases in Cash and cash equivalents and Prepaid expenses and decreases in Accounts payable and Bank overdrafts, partially offset by the addition of Operating lease liabilities associated with the adoption of ASC 842.

Current assets increased \$54.3 million at March 31, 2019 to \$801.6 million from \$747.3 million at December 31, 2018, primarily driven by increases in Cash and cash equivalents and Prepaid expenses, as a result of increases in prepaid software-as-a-service fees. Days sales outstanding ("DSO") was 64 days and 63 days as of March 31, 2019 and December 31, 2018, respectively.

Current liabilities increased \$52.8 million at March 31, 2019 to \$786.0 million from \$733.2 million at December 31, 2018, primarily as a result of the adoption of ASC 842, which now requires recognition of Operating lease liabilities on the Condensed Consolidated Balance Sheet. This increase was partially offset by decreases in Accounts payable, due to timing of payments, and bank overdrafts, as we used a portion of the proceeds from the divestiture of a business to reduce overdraft balances in the U.K.

In millions

|  | Three Months<br>Ended<br>March 31, |         |
|--|------------------------------------|---------|
|  | 2019                               | 2018    |
| Net cash from operating activities                           | \$36.2                             | \$110.4 |
| Net cash from investing activities                           | (52.3)                             | (44.1)  |
| Net cash from financing activities                           | 31.3                               | (62.6)  |
| Effect of exchange rate changes on cash and cash equivalents | (1.3)                              | 3.5     |
| Net change in cash and cash equivalents                      | \$13.9                             | \$7.2   |

**Operating Cash Flows:** Net cash from operating activities decreased \$74.2 million, or 67.2%, in the first quarter of 2019 to \$36.2 million from \$110.4 million in the first quarter of 2018, primarily as a result of the current quarter operational performance, the timing of working capital movements and payments made in 2019 related to annual incentive plans and prepaid software-as-a-service fees that did not occur in the first quarter of 2018.

**Investing Cash Flows:** Net cash from investing activities changed \$8.2 million, or 18.6%, in the first quarter of 2019 to \$52.3 million from \$44.1 million in the first quarter of 2018. Our capital expenditures increased by \$37.6 million to \$66.1 million from \$28.5 million in the first quarter of 2018, primarily as a result of capital expenditure payments for work associated with our ERP initiative under our Business Transformation in the first quarter of 2019. We also received \$13.6 million from the divestiture of a business during the first quarter of 2019. Payments for acquisitions, net of cash acquired decreased by \$15.6 million due to fewer acquisitions in the first quarter of 2019 compared to the first quarter of 2018.

**Financing Cash Flows:** Net cash from financing activities changed \$93.9 million, or 150.0%, in the first quarter of 2019 to net proceeds of \$31.3 million from net cash used of \$62.6 million in the first quarter of 2018. Our net borrowings on our senior credit facility and term loan were \$40.0 million in the first quarter of 2019 compared to net

repayments of \$40.9 million in the first quarter of 2018. Using a portion of the proceeds from the divestiture of a business, we also made repayments on our bank overdrafts of \$6.9 million in the first quarter of 2019. We made Series A repurchases of \$7.4 million and paid dividends of

\$8.8 million to the holders of Series A during the first quarter of 2018. The Series A was converted, in accordance with its terms of issuance, in September 2018 and as a result these payments were not made in the first quarter of 2019.

#### Critical Accounting Policies and Estimates

As discussed in the 2018 Form 10-K, the preparation of the consolidated financial statements in conformity with U.S. GAAP requires management to make certain estimates and assumptions that affect the amount of reported assets and liabilities and disclosure of contingent assets and liabilities at the date of the Condensed Consolidated Financial Statements and revenues and expenses during the periods reported. Actual results may differ from those estimates.

Effective January 1, 2019, the Company adopted *ASC 842* using the modified retrospective method to all contracts that were not completed as of January 1, 2019. See *Note 1 - Basis of Presentation and Summary of Significant Accounting Policies* and *Note 5 – Leases* included in *Item 1. Financial Statements (Unaudited)*, of this Form 10-Q, for additional information on the adoption of *ASC 842*.

#### Item 3. Quantitative and Qualitative Disclosures about Market Risk

Quantitative and qualitative disclosures about the various risks to which we have exposure are included in Item 7A "Quantitative and Qualitative Disclosures about Market Risk" of our 2018 Form 10-K. There were no material changes from the information provided therein.

#### Item 4. Controls and Procedures

##### Evaluation of disclosure controls and procedures

The term "disclosure controls and procedures" is defined in Rule 13a-15(e) of the Exchange Act as "controls and other procedures of an issuer that are designed to ensure that information required to be disclosed by the issuer in the reports that it files or submits under the Act is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms." Our disclosure controls and procedures are designed to ensure that material information relating to us and our consolidated subsidiaries is accumulated and communicated to our management, including our Chief Executive Officer and our Chief Financial Officer, as appropriate to allow timely decisions regarding our required disclosures.

Our management, with the participation of our Chief Executive Officer and our Chief Financial Officer, conducted an evaluation of the effectiveness of our disclosure controls and procedures as of March 31, 2019 (the end of the period covered by this Quarterly Report on Form 10-Q). Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures were not effective as of March 31, 2019, because of material weaknesses in internal control over financial reporting, as described below.

##### Internal Control Over Financial Reporting

Management of Stericycle is responsible for establishing and maintaining adequate internal control over financial reporting (as defined in Rules 13a-15(f) and 15d(f) under the Exchange Act). Internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external reporting purposes in





accordance with U.S. GAAP. Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate. A material weakness is a deficiency, or a combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of the Company's annual or interim financial statements will not be prevented or detected on a timely basis.

Stericycle conducted an assessment of the effectiveness of its internal control over financial reporting as of December 31, 2018 based on the criteria established by the COSO Framework.

As of December 31, 2018, material weaknesses continued to exist in our Control Environment and Control Activity components of the COSO Framework. Management identified material weaknesses in controls related to (a) not fully designing, implementing and monitoring general information technology controls in the areas of user access and program change-management for systems supporting all of the Company's internal control processes; and (b) the aggregation of open control deficiencies across our financial reporting processes because the controls were not fully designed and operating effectively.

As a result of the material weaknesses described above, management concluded that, as of December 31, 2018, our internal control over financial reporting was ineffective.

#### Changes in internal controls

As described below, we have undertaken and continue to undertake significant remediation actions to address the material weaknesses in our internal controls over financial reporting. These remediation actions continued throughout the quarter ended March 31, 2019, but have not materially affected our internal control over financial reporting.

We have now designed a significant number of controls through the quarter ended March 31, 2019, that we have evaluated, are evaluating or awaiting additional testing samples to evaluate operating effectiveness. Controls that have been properly designed need to be operating effectively for acceptable periods of time. Due to the nature of the remediation process and the need to allow adequate time after implementation to evaluate and test the effectiveness of the controls, no assurance can be given as to the timing of remediation, but management has made further progress and intends to continue to pursue significant remediation efforts during 2019.

#### Remediation activities

Consistent with Stericycle's Business Transformation, the Company has advanced an Internal Control Transformation Program to address historical material weaknesses. The Company has previously communicated certain remediation efforts in its Annual Report on Form 10-K for the year ended December 31, 2018. Management continues to advance the design of financial reporting controls to ensure that the level of precision is adequate to address the assessed risks at an assertion level and the period of operation is sufficient to conclude on the operating effectiveness of the controls. In working with the Audit Committee, Management has:

- Established a more formal SOX PMO Office within the Controllershship function to provide governance, drive accountability and gain alignment between all key stakeholders.
- Developed a 2019 SOX Program Roadmap with defined milestones that allows the Company to follow a traditional SOX timeline, fosters accountability, measures progress and engages key stakeholders



timely throughout the year. This allows for timely assessment of control design and operating effectiveness to measure progress against our material weaknesses.

• Developed a roadmap which includes critical activities, which have commenced during the first quarter such as our top-down risk-assessment and control documentation updates.

When fully implemented and operational, we believe the controls we have designed or plan to design will remediate the control deficiencies that have led to the material weaknesses we have identified and strengthen our internal controls over financial reporting.

Notwithstanding the existence of the material weaknesses as described above, we believe that the Condensed Consolidated Financial Statements in this Quarterly Report fairly present, in all material respects, our financial position, results of operations and cash flows as of the dates, and for the periods, presented, in conformity with U.S. GAAP.

## PART II

### PART II – OTHER INFORMATION

#### Item 1. Legal Proceedings

See *Note 13 - Legal Proceedings* in the Notes to the Condensed Consolidated Financial Statements (Item 1 of Part I).

#### Item 1A. Risk Factors

For information about the Company's risk factors, refer to *Part I, "Item 1A. Risk Factors"* in the Company's 2018 Form 10-K and the following which provides an update to the Risk Factor with respect to "Restrictions in our private placement notes and our Credit Agreement could adversely affect our business, financial condition, results of operations, ability to make distributions and value of our securities", discussed therein:

Our private placement notes and Credit Agreement entered into as of November 17, 2017 (as amended, the "Credit Agreement") contain customary affirmative covenants, including, among others, covenants pertaining to the delivery of financial statements; certain financial covenants; notices of default and certain other material events; payment of obligations; preservation of corporate existence, rights, privileges, permits, licenses, franchises and intellectual property; maintenance of property and insurance and compliance with laws, as well as customary negative covenants, including, among others, limitations on the incurrence of liens, investments and indebtedness; mergers and certain other fundamental changes; dispositions of assets; restricted payments; changes in our line of business; transactions with affiliates and burdensome agreements. These covenants could affect our ability to operate our business, increase the amount of interest expense we ultimately pay pursuant to the Credit Agreement and private placement notes, and may limit our ability to take advantage of potential business opportunities as they arise. In addition, our private placement notes provide that we pay increased rates of interest in the event of a credit rating downgrade (see *Part II, Item 8. Financial Statements and Supplementary Data; Note 8 – Debt* included in our 2018 Form 10-K).

Our ability to comply with the covenants and restrictions contained in the private placement notes and our Credit Agreement may be affected by events beyond our control, including prevailing economic, financial, and industry conditions. If market or other economic conditions deteriorate, our ability to comply with these covenants may be impaired. A failure to comply with these provisions could result in a default or an event of default. Upon an event of default, unless waived, the lenders could elect to terminate their commitments, cease making further loans, require cash collateralization of letters of credit, cause their loans to become due and payable in full and force us and our subsidiaries into bankruptcy or liquidation. If the payment of our debt is accelerated, our assets may be insufficient to repay such debt in full, and the holders of our stock could experience a partial or total loss of their investment. See *Part II, Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations, Liquidity and Capital Resources* included in our 2018 Form 10-K and *Part I, Item 1. Financial Statements (Unaudited); Note 6 – Debt*, in this Form 10-Q.

#### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

There were no sales of unregistered equity securities during the three months ended March 31, 2019.



## PART IV

**Item 6. Exhibits**

See the Exhibit Index for a list of exhibits filed or furnished with this report, which Exhibit Index is incorporated herein by reference.

## Exhibit Index

| Exhibit Index | Description  |
|---------------|--|
| 3.1           | <u>Amended and restated certificate of incorporation (incorporated by reference to Exhibit 3.1 to our registration statement on Form S-1 declared effective on August 22, 1996)</u>  |
| 3.2           | <u>First certificate of amendment to amended and restated certificate of incorporation (incorporated by reference to Exhibit 3.1 to our current report on Form 8-K filed November 29, 1999)</u>  |
| 3.3           | <u>Second certificate of amendment to amended and restated certificate of incorporation (incorporated by reference to Exhibit 3.4 to our annual report on Form 10-K for 2002)</u>  |
| 3.4           | <u>Third certificate of amendment to amended and restated certificate of incorporation (incorporated by reference to Exhibit 3.4 to our registration statement on Form S-4 declared effective on October 10, 2007)</u>   |
| 3.5           | <u>Fourth certificate of amendment to amended and restated certificate of incorporation (incorporated by reference to Exhibit 3(i).1 to our quarterly report on Form 10-Q filed August 7, 2014)</u>  |
| 3.6           | <u>Certificate of Elimination of the Certificate of Designations relating to Series A Convertible Preferred Stock, par value 0.01 per share (incorporated by reference to Exhibit 3.1 and 4.1 to our current report on Form 8-K filed September 15, 2015)</u>  |
| 3.7           | <u>Certificate of Designations setting forth the specific rights, preferences, limitations, restrictions and other terms and conditions of the Mandatory Convertible Preferred Stock (incorporated by reference to Exhibit 4.1 to our Registration Statement on Form 8-A filed September 15, 2015)</u> |
| 3.8           | <u>Amended and restated bylaws (incorporated by reference to Exhibit 3(ii).1 to our current report on Form 8-K filed June 1, 2016)</u>   |
| 3.9           | <u>Certificate of Elimination of the Certificate of Designations of 5.25% Series A Mandatory Convertible Preferred Stock (incorporated by reference to Exhibit 3.9 to our Quarterly Report on Form 10-Q filed November 11, 2018)</u>   |
| 10.1          | <u>Stock Option Award Agreement under Stericycle, Inc. 2017 Long-Term Incentive Plan (Participants Eligible for Executive Severance and CIC Plan) (incorporated by reference to Exhibit 10.46 to our annual report on Form 10-K for 2018)</u>  |
| 10.2          | <u>Stock Option Award Agreement under Stericycle, Inc. 2017 Long-Term Incentive Plan (Participants Not Eligible for Executive Severance and CIC Plan) (incorporated by reference to Exhibit 10.47 to our annual report on Form 10-K for 2018)</u>  |
| 10.3          | <u>Confidential Transition Agreement and General Release dated February 28, 2019, between the Company and Charles A. Alutto (incorporated by reference to Exhibit 10.1 to our current report on Form 8-K filed February 28, 2019)</u>  |
| 31.1          | <u>Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer</u>   |
| 31.2          | <u>Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer</u>   |
| 32            | <u>Section 1350 Certification of Chief Executive Officer and Chief Financial Officer</u>   |
| 101.INS       | XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBLR tags are embedded within the Inline XBLR document   |
| 101.SCH       | XBRL Taxonomy Extension Schema Document  |
| 101.CAL       | XBRL Taxonomy Extension Calculation Linkbase Document  |
| 101.DEF       | XBRL Taxonomy Definition Linkbase Document   |

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101.LAB XBRL Taxonomy Extension Label Linkbase Document

101.PRE XBRL Taxonomy Extension Presentation Linkbase Document

\* The Company agrees to furnish supplementally a copy of any omitted exhibit or appendix to the Securities and Exchange Commission upon request.

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SIGNATURES

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Dated: May 2, 2019

STERICYCLE, INC.

(Registrant)

By: /s/ Daniel V. Ginnetti

Daniel V. Ginnetti

Chief Financial Officer

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