

Delphi Automotive PLC  
Form 424B3  
July 31, 2012  
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Prospectus Supplement  
No. 1  
to Prospectus dated  
May 15, 2012

Filed pursuant  
to Rule 424(b)(3)  
File No.  
333-179282  
333-181090

243,472,444 SHARES  
DELPHI AUTOMOTIVE PLC

### Ordinary Shares

This prospectus supplement relates to the prospectus dated May 15, 2012, which permits the resale of up to an aggregate of 243,472,444 ordinary shares of Delphi Automotive PLC by selling shareholders from time to time at prevailing market prices or at privately negotiated prices.

This prospectus supplement is being filed to update, amend, and supplement the information previously included in the prospectus with the information contained in our Quarterly Report on Form 10-Q for the quarter ended June 30, 2012, filed with the Securities and Exchange Commission on July 31, 2012 (the "10-Q"). Accordingly, we have attached the 10-Q to this prospectus supplement. You should read this prospectus supplement together with the prospectus, which is to be delivered with this prospectus supplement.

Our ordinary shares are quoted on the New York Stock Exchange under the symbol "DLPH". On July 30, 2012, the last reported closing sale price of our ordinary shares was \$27.99.

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See "Risk Factors" beginning on page 3 of the prospectus, and under similar headings in any amendments or supplements to the prospectus, including under the heading "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2011, to read about factors you should consider before buying ordinary shares.

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Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved of these securities or passed upon the accuracy or adequacy of the prospectus or this prospectus supplement. Any representation to the contrary is a criminal offense.

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The date of this prospectus supplement is July 31, 2012.



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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2012

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: 001-35346

DELPHI AUTOMOTIVE PLC  
(Exact name of registrant as specified in its charter)

|  |                                      |
|--|--------------------------------------|
| Jersey   | 98-1029562                           |
| (State or other jurisdiction of incorporation or organization) | (I.R.S. Employer Identification No.) |

Courtney Road  
Hoath Way  
Gillingham, Kent ME8 0RU  
United Kingdom

(Address of principal executive offices)  
011-44-163-423-4422  
(Registrant's telephone number, including area code)

N/A  
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes . No .

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes . No .

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

|                         |   |                           |                          |
|-------------------------|---|---------------------------|--------------------------|
| Large accelerated filer | <input type="checkbox"/>  | Accelerated filer         | <input type="checkbox"/> |
| Non-accelerated filer   | <input checked="" type="checkbox"/> (Do not check if a smaller reporting company) | Smaller reporting company | <input type="checkbox"/> |

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes . No .

The number of the registrant's ordinary shares outstanding, \$0.01 par value per share as of July 27, 2012, was 322,997,253.

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## PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

## DELPHI AUTOMOTIVE PLC

## CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

|   | Three Months Ended                      |         | Six Months Ended |         |
|---|---|---------|------------------|---------|
|   | June 30,                                |         | June 30,         |         |
|   | 2012                                    | 2011    | 2012             | 2011    |
|   | (in millions, except per share amounts) |         |                  |         |
| Net sales   | \$3,997                                 | \$4,213 | \$8,089          | \$8,210 |
| Operating expenses:                                   |   |         |                  |         |
| Cost of sales   | 3,272                                   | 3,518   | 6,645            | 6,871   |
| Selling, general and administrative                   | 230                                     | 240     | 458              | 445     |
| Amortization  | 19                                      | 19      | 40               | 37      |
| Restructuring (Note 7)                                | 8                                       | 8       | 14               | 17      |
| Total operating expenses                              | 3,529                                   | 3,785   | 7,157            | 7,370   |
| Operating income                                      | 468                                     | 428     | 932              | 840     |
| Interest expense                                      | (33)                                    | (41)    | (68)             | (47)    |
| Other income (expense), net (Note 14)                 | 5                                       | (4)     | 12               | (1)     |
| Income before income taxes and equity income          | 440                                     | 383     | 876              | 792     |
| Income tax expense                                    | (98)                                    | (73)    | (175)            | (189)   |
| Income before equity income                           | 342                                     | 310     | 701              | 603     |
| Equity income, net of tax                             | 8                                       | 6       | 12               | 23      |
| Net income  | 350                                     | 316     | 713              | 626     |
| Net income attributable to noncontrolling interest    | 20                                      | 18      | 41               | 37      |
| Net income attributable to Delphi                     | \$330                                   | \$298   | \$672            | \$589   |
| Basic net income per share:                           |   |         |                  |         |
| Basic net income per share attributable to Delphi     | \$1.01                                  | \$0.88  | \$2.05           | \$1.15  |
| Weighted average number of basic shares outstanding   | 325.87                                  | 337.78  | 327.06           | 512.38  |
| Diluted net income per share:                         |   |         |                  |         |
| Diluted net income per share attributable to Delphi   | \$1.01                                  | \$0.88  | \$2.05           | \$1.15  |
| Weighted average number of diluted shares outstanding | 326.14                                  | 337.78  | 327.30           | 512.38  |

See notes to consolidated financial statements.

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CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Unaudited)

|  | Three Months<br>Ended June 30, |       | Six Months Ended<br>June 30, |       |
|--|--------------------------------|-------|------------------------------|-------|
|  | 2012                           | 2011  | 2012                         | 2011  |
|  | (in millions)                  |       |                              |       |
| Net income:  | \$350                          | \$316 | \$713                        | \$626 |
| Other comprehensive (loss) income :  |                                |       |                              |       |
| Currency translation adjustments   | (151 )                         | 50    | (73 )                        | 117   |
| Net change in unrecognized (loss) gain on derivative instruments, net of tax (a) (Note 13) | (15 )                          | (12 ) | 36                           | (13 ) |
| Employee benefit plans adjustment, net of tax (b) (Note 9)                                 | (1 )                           | —     | (1 )                         | 2     |
| Other comprehensive (loss) income  | (167 )                         | 38    | (38 )                        | 106   |
| Comprehensive income   | 183                            | 354   | 675                          | 732   |
| Comprehensive income attributable to noncontrolling interests                              | 18                             | 20    | 40                           | 41    |
| Comprehensive income attributable to Delphi  | \$165                          | \$334 | \$635                        | \$691 |

Other comprehensive income (loss) is net of a \$8 million and \$6 million tax effect and a \$21 million and \$9 million (a) tax effect related to unrecognized gain (loss) on derivative instruments for the three and six months ended June 30, 2012 and 2011, respectively.

Other comprehensive income is net of a \$0 million and \$0 million tax effect and a \$0 million and \$(1) million tax (b) effect related to employee benefit plans adjustments for the three and six months ended June 30, 2012 and 2011, respectively.

See notes to consolidated financial statements.

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CONSOLIDATED BALANCE SHEETS

|  | June 30,<br>2012<br>(unaudited)<br>(in millions) | December 31,<br>2011 |
|--|--|----------------------|
| <b>ASSETS</b>  |  |                      |
| Current assets:  |  |                      |
| Cash and cash equivalents  | \$1,523  | \$ 1,363             |
| Restricted cash  | 12   | 9                    |
| Accounts receivable, net   | 2,635  | 2,459                |
| Inventories (Note 3)   | 1,106  | 1,054                |
| Other current assets (Note 4)  | 574  | 616                  |
| Total current assets   | 5,850  | 5,501                |
| Long-term assets:  |  |                      |
| Property, net  | 2,367  | 2,315                |
| Investments in affiliates  | 207  | 257                  |
| Intangible assets, net (Note 2)  | 552  | 596                  |
| Other long-term assets (Note 4)  | 461  | 459                  |
| Total long-term assets   | 3,587  | 3,627                |
| Total assets   | \$9,437  | \$ 9,128             |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>  |  |                      |
| Current liabilities:   |  |                      |
| Short-term debt (Note 8)   | \$69   | \$ 107               |
| Accounts payable   | 2,356  | 2,397                |
| Accrued liabilities (Note 5)   | 1,271  | 1,208                |
| Total current liabilities  | 3,696  | 3,712                |
| Long-term liabilities:   |  |                      |
| Long-term debt (Note 8)  | 1,995  | 1,996                |
| Pension benefit obligations  | 671  | 674                  |
| Other long-term liabilities (Note 5)   | 412  | 575                  |
| Total long-term liabilities  | 3,078  | 3,245                |
| Total liabilities  | 6,774  | 6,957                |
| Commitments and contingencies (Note 10)  |  |                      |
| Shareholders' equity:  |  |                      |
| Preferred shares, \$0.01 par value per share, 50,000,000 shares authorized, none issued and outstanding  | —  | —                    |
| Ordinary shares, \$0.01 par value per share, 1,200,000,000 shares authorized, 322,997,253 and 328,244,510 issued and outstanding as of June 30, 2012 and December 31, 2011, respectively | 3  | 3                    |
| Additional paid-in-capital   | 1,742  | 1,758                |
| Retained earnings  | 660  | 110                  |
| Accumulated other comprehensive (loss) income  | (220)  | (183)                |
| Total Delphi shareholders' equity  | 2,185  | 1,688                |
| Noncontrolling interest  | 478  | 483                  |
| Total shareholders' equity   | 2,663  | 2,171                |
| Total liabilities and shareholders' equity   | \$9,437  | \$ 9,128             |

See notes to consolidated financial statements.





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CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

|   | Six Months Ended<br>June 30, |         |
|---|------------------------------|---------|
|   | 2012                         | 2011    |
|   | (in millions)                |         |
| Cash flows from operating activities:   |                              |         |
| Net income  | \$713                        | \$626   |
| Adjustments to reconcile net income to net cash provided by operating activities: |                              |         |
| Depreciation  | 187                          | 196     |
| Amortization  | 40                           | 37      |
| Amortization of deferred issuance costs   | 8                            | 1       |
| Restructuring expense, net of cash paid   | (29)                         | (43)    |
| Deferred income taxes   | 7                            | (7)     |
| Pension benefit expenses  | 33                           | 38      |
| Income from equity method investments, net of dividends received                  | 13                           | (15)    |
| Gain on investments and extinguishment of debt                                    | (4)                          | 10      |
| Share-based compensation  | 12                           | 4       |
| Changes in operating assets and liabilities:                                      |                              |         |
| Accounts receivable, net  | (186)                        | (555)   |
| Inventories   | (57)                         | (149)   |
| Other current assets  | 13                           | (73)    |
| Accounts payable  | 79                           | 371     |
| Accrued and other long-term liabilities   | (42)                         | 103     |
| Other, net  | (7)                          | (12)    |
| Pension contributions   | (26)                         | (33)    |
| Net cash provided by operating activities   | 754                          | 499     |
| Cash flows from investing activities:   |                              |         |
| Capital expenditures  | (400)                        | (292)   |
| Maturity of time deposits   | —                            | 550     |
| Proceeds from sale of property / investments                                      | 16                           | 49      |
| Cost of acquisitions, net of cash acquired  | —                            | (17)    |
| (Increase) decrease in restricted cash  | (3)                          | 30      |
| Acquisition of minority held shares   | (16)                         | (5)     |
| Dividends from equity method investments in excess of earnings                    | 37                           | —       |
| Other, net  | —                            | (4)     |
| Net cash (used in) provided by investing activities                               | (366)                        | 311     |
| Cash flows from financing activities:   |                              |         |
| Net repayments under other short-term debt agreements                             | (38)                         | (52)    |
| Proceeds from issuance of senior secured term loans, net of issuance costs        | —                            | 2,386   |
| Repayment of senior secured term loans  | —                            | (1,440) |
| Proceeds from issuance of senior notes, net of issuance costs                     | —                            | 977     |
| Repayment of five-year notes  | —                            | (57)    |
| Dividend payments of consolidated affiliates to minority shareholders             | (5)                          | (5)     |
| Repurchase of ordinary shares   | (150)                        | —       |
| Redemption of membership interests  | —                            | (4,566) |
| Net cash used in financing activities   | (193)                        | (2,757) |
| Effect of exchange rate fluctuations on cash and cash equivalents                 | (35)                         | 50      |
| Increase (decrease) in cash and cash equivalents                                  | 160                          | (1,897) |

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|  |         |         |
|--|---------|---------|
| Cash and cash equivalents at beginning of period | 1,363   | 3,219   |
| Cash and cash equivalents at end of period       | \$1,523 | \$1,322 |
| See notes to consolidated financial statements.  |         |         |

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DELPHI AUTOMOTIVE PLC  
CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY  
(Unaudited)

|                                     | Ordinary Shares        |        | Additional<br>Paid in<br>Capital | Retained<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Income<br>(Loss) |       | Total<br>Delphi<br>Shareholders'<br>Equity | Noncontrolling<br>Interest | Total<br>Shareholders'<br>Equity |
|-------------------------------------|------------------------|--------|----------------------------------|----------------------|---|-------|--|----------------------------|----------------------------------|
|                                     | Number<br>of<br>Shares | Amount |                                  |                      |   |       |  |                            |                                  |
|                                     | (in millions)          |        |                                  |                      |   |       |  |                            |                                  |
| Balance at<br>January 1, 2012       | 328                    | \$3    | \$ 1,758                         | \$ 110               | \$ (183   | ) (a) | \$ 1,688                                   | \$ 483                     | \$ 2,171                         |
| Net income                          | —                      | —      | —                                | 672                  | —   |       | 672  | 41                         | 713                              |
| Other<br>comprehensive<br>income    | —                      | —      | —                                | —                    | (37   | )     | (37  | ) (1                       | ) (38                            |
| Dividends                           | —                      | —      | —                                | —                    | —   |       | —  | (28                        | ) (28                            |
| Acquisition of<br>minority interest | —                      | —      | —                                | —                    | —   |       | —  | (17                        | ) (17                            |
| Repurchase of<br>ordinary shares    | (5                     | ) —    | (28                              | ) (122               | ) —   |       | (150                                       | ) —                        | (150                             |
| Share based<br>compensation         | —                      | —      | 12                               | —                    | —   |       | 12   | —                          | 12                               |
| Balance at<br>June 30, 2012         | 323                    | \$3    | \$ 1,742                         | \$ 660               | \$ (220   | ) (b) | \$ 2,185                                   | \$ 478                     | \$ 2,663                         |

(a) As of January 1, 2012, Accumulated Other Comprehensive Loss totaled \$183 million (net of a \$31 million tax effect) and included:

- ▲ a loss from currency translation adjustments and other of \$120 million;
- ▲ a loss from net changes in unrecognized income on derivative instruments of \$45 million (net of a \$26 million tax effect); and
- ▲ a loss from employee benefit plans adjustments of \$18 million (net of a \$5 million tax effect)

(b) As of June 30, 2012, Accumulated Other Comprehensive Loss totaled \$220 million (net of a \$10 million tax effect) and included:

- ▲ a loss from currency translation adjustments and other of \$192 million;
- ▲ a loss from net changes in unrecognized income on derivative instruments of \$9 million (net of a \$5 million tax effect); and
- ▲ a loss from employee benefit plans adjustments of \$19 million (net of a \$5 million tax effect)

See notes to consolidated financial statements.

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DELPHI AUTOMOTIVE PLC

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

1. GENERAL

General and basis of presentation—“Delphi” and the “Company” refer to Delphi Automotive PLC, a public limited company which was formed under the laws of Jersey on May 19, 2011, together with its subsidiaries, including Delphi Automotive LLP, a limited liability partnership incorporated under the laws of England and Wales which was formed on August 19, 2009 for the purpose of acquiring certain assets of the former Delphi Corporation, and became a subsidiary of Delphi Automotive PLC in connection with the completion of the Company’s initial public offering on November 22, 2011. The former Delphi Corporation (now known as DPH Holdings Corp. (“DPHH”)) and, as the context may require, its subsidiaries and affiliates, are referred to herein as the “Predecessor”. The consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”). The consolidated financial statements and notes thereto included in this report should be read in conjunction with Delphi’s 2011 Annual Report on Form 10-K.

Nature of operations—Delphi is a leading global vehicle components manufacturer and provides electrical and electronic, powertrain, safety and thermal technology solutions to the global automotive and commercial vehicle markets. Delphi operates manufacturing facilities and technical centers utilizing a regional service model that enables the Company to efficiently and effectively serve its global customers from low cost countries. In line with the growth in emerging markets, Delphi has been increasing its focus on these markets, particularly in China, where the Company has a major manufacturing base and strong customer relationships.

Acquisition and acquisition accounting—On October 6, 2009 (the “Acquisition Date”), Delphi acquired the businesses (other than the global steering business and the manufacturing facilities in the United States (“U.S.”) in which the hourly employees are represented by the International Union, United Automobile, Aerospace and Agricultural Implement Workers of America) of the Predecessor (the “Acquisition”). In accordance with Financial Accounting Standards Board Accounting Standards Codification (“FASB ASC”) 805, Business Combinations, as of the Acquisition Date, the Company recognized and measured the fair value of the identifiable assets acquired and the liabilities assumed from the Predecessor.

2. SIGNIFICANT ACCOUNTING POLICIES

Consolidation—The consolidated financial statements include the accounts of Delphi and U.S. and non-U.S. subsidiaries in which Delphi holds a controlling financial or management interest and variable interest entities of which Delphi has determined that it is the primary beneficiary. Delphi’s share of the earnings or losses of non-controlled affiliates, over which Delphi exercises significant influence (generally a 20% to 50% ownership interest), is included in the consolidated operating results using the equity method of accounting. All adjustments, consisting of only normal recurring items, which are necessary for a fair presentation, have been included. The results for interim periods are not necessarily indicative of results that may be expected from any other interim period or for the full year and may not necessarily reflect the consolidated results of operations, financial position and cash flows of Delphi in the future. All significant intercompany transactions and balances between consolidated Delphi businesses have been eliminated. During the six months ended June 30, 2012, Delphi received a dividend of \$62 million from one of its equity method investments. The dividend was recognized as a reduction to the investment with \$25 million representing a return on investment included in cash flows from operating activities and \$37 million representing a return of capital investment and included in cash flows from investing activities.

Use of estimates—Preparation of consolidated financial statements in conformity with U.S. GAAP requires the use of estimates and assumptions that affect amounts reported therein. Generally, matters subject to estimation and judgment include amounts related to accounts receivable realization, inventory obsolescence, asset impairments, useful lives of intangible and fixed assets, deferred tax asset valuation allowances, income taxes, pension benefit plan assumptions, accruals related to litigation, warranty costs, environmental remediation costs, worker’s compensation accruals and healthcare accruals. Due to the inherent uncertainty involved in making estimates, actual results reported in future periods may be based upon amounts that differ from those estimates.

Membership interests—At the Acquisition Date, the outstanding common stock of the Predecessor was canceled and membership interests in Delphi Automotive LLP were issued to Delphi’s owners. On March 31, 2011, all of the outstanding Class A and Class C membership interests held by General Motors Company (“GM”) and the Pension Benefit Guaranty Corporation (“PBGC”) were redeemed for approximately \$4.4 billion.

In conjunction with the completion of the initial public offering on November 22, 2011 of 24,078,827 ordinary shares by the selling shareholders for an aggregate purchase price of approximately \$530 million, all of the outstanding equity of Delphi Automotive LLP was exchanged for 328,244,510 ordinary shares, par value \$0.01 in Delphi Automotive PLC. As a result,

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Delphi Automotive LLP became a wholly-owned subsidiary of Delphi Automotive PLC. Delphi did not receive any proceeds from this offering.

Prior to the initial public offering, total membership interests and net income were allocated among the respective classes based on the cumulative distribution provisions of the Fourth Amended and Restated Limited Liability Partnership Agreement of Delphi Automotive LLP (the "Fourth LLP Agreement"). Refer to Note 12. Shareholders' Equity and Net Income Per Share for additional information.

Net income per share—Basic net income per share is computed by dividing net income attributable to Delphi by the weighted-average number of ordinary shares outstanding during the period. Diluted net income per share reflects the weighted average dilutive impact of all potentially dilutive securities from the date of issuance and is computed using the treasury stock method by dividing net income attributable to Delphi by the diluted weighted-average number of ordinary shares outstanding. See Note 12. Shareholders' Equity and Net Income Per Share for additional information including the calculation of basic and diluted net income per share.

Cash and cash equivalents—Cash and cash equivalents are defined as short-term, highly liquid investments with original maturities of three months or less.

Intangible assets—Intangible assets were \$552 million and \$596 million as of June 30, 2012 and December 31, 2011, respectively. In general, definite-lived intangible assets are being amortized over their useful lives, normally 6-20 years. Costs to renew or extend the term of acquired intangible assets are recognized as expense as incurred.

Amortization expense was \$19 million and \$40 million for the three and six months ended June 30, 2012 and \$19 million and \$37 million for the three and six months ended June 30, 2011, respectively.

Customer concentrations—Sales to GM were approximately 18% and 20% of our total net sales for the three and six months ended June 30, 2012 and 2011, respectively. Accounts and other receivables due from GM were \$452 million and \$382 million as of June 30, 2012 and December 31, 2011, respectively.

Recently issued accounting pronouncements—The FASB amended ASC 820, "Fair Value Measurements," with ASU 2011-04, "Fair Value Measurement (Topic 820) - Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs." This update provides converged guidance on how to measure fair value, which is largely consistent with existing U.S. GAAP. This update also requires additional fair value measurement disclosures. The provisions of this update were effective as of January 1, 2012. The effects of adoption were not significant.

### 3. INVENTORIES

Inventories are stated at the lower of cost, determined on a first-in, first-out basis, or market, including direct material costs and direct and indirect manufacturing costs. A summary of inventories is shown below:

|                     | June 30,<br>2012 | December 31,<br>2011 |
|---------------------|------------------|----------------------|
|                     | (in millions)    |                      |
| Productive material | \$602            | \$594                |
| Work-in-process     | 132              | 144                  |
| Finished goods      | 372              | 316                  |
| Total               | \$1,106          | \$1,054              |

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## 4. ASSETS

Other current assets consisted of the following:

|  | June 30,<br>2012<br>(in millions) | December 31,<br>2011 |
|--|-----------------------------------|----------------------|
| Value added tax receivable                 | \$183                             | \$226                |
| Deferred income taxes                      | 171                               | 183                  |
| Prepaid insurance and other expenses       | 76                                | 69                   |
| Reimbursable engineering costs             | 36                                | 24                   |
| Notes receivable                           | 29                                | 24                   |
| Debt issuance costs (Note 8)               | 17                                | 17                   |
| Income and other taxes receivable          | 13                                | 36                   |
| Deposits to vendors                        | 12                                | 12                   |
| Derivative financial instruments (Note 13) | 16                                | 4                    |
| Other                                      | 21                                | 21                   |
| Total                                      | \$574                             | \$616                |

Other long-term assets consisted of the following:

|  | June 30,<br>2012<br>(in millions) | December 31,<br>2011 |
|--|-----------------------------------|----------------------|
| Deferred income taxes                      | \$203                             | \$204                |
| Debt issuance costs (Note 8)               | 63                                | 71                   |
| Income and other taxes receivable          | 69                                | 58                   |
| Reimbursable engineering costs             | 37                                | 41                   |
| Value added tax receivable                 | 33                                | 35                   |
| Derivative financial instruments (Note 13) | 4                                 | —                    |
| Other                                      | 52                                | 50                   |
| Total                                      | \$461                             | \$459                |

## 5. LIABILITIES

Accrued liabilities consisted of the following:

|  | June 30,<br>2012<br>(in millions) | December 31,<br>2011 |
|--|-----------------------------------|----------------------|
| Payroll-related obligations                              | \$250                             | \$214                |
| Employee benefits, including current pension obligations | 76                                | 145                  |
| Executive long-term incentive plan (Note 16)             | 187                               | —                    |
| Income and other taxes payable                           | 250                               | 257                  |
| Warranty obligations (Note 6)                            | 87                                | 182                  |
| Restructuring (Note 7)                                   | 58                                | 55                   |
| Customer deposits  | 31                                | 20                   |
| Deferred income taxes                                    | 28                                | 28                   |
| Derivative financial instruments (Note 13)               | 23                                | 43                   |
| Accrued interest   | 9                                 | 10                   |
| Other  | 272                               | 254                  |
| Total  | \$1,271                           | \$1,208              |





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Other long-term liabilities consisted of the following:

|  | June 30,<br>2012 | December 31,<br>2011 |
|--|------------------|----------------------|
|  | (in millions)    |                      |
| Environmental (Note 10)                      | \$19             | \$17                 |
| Executive long-term incentive plan (Note 16) | —                | 107                  |
| Extended disability benefits                 | 11               | 10                   |
| Warranty obligations (Note 6)                | 137              | 133                  |
| Restructuring (Note 7)                       | 6                | 41                   |
| Payroll-related obligations                  | 10               | 10                   |
| Accrued income taxes                         | 37               | 46                   |
| Deferred income taxes                        | 141              | 134                  |
| Derivative financial instruments (Note 13)   | 5                | 26                   |
| Other  | 46               | 51                   |
| Total  | \$412            | \$575                |

## 6. WARRANTY OBLIGATIONS

Expected warranty costs for products sold are recognized principally at the time of sale of the product based on estimates of the amount that will eventually be required to settle such obligations. These accruals are based on factors such as past experience, production changes, industry developments and various other considerations. These estimates are adjusted from time to time based on facts and circumstances that impact the status of existing claims. Delphi has recognized its best estimate for its total aggregate warranty reserves across all of its operating segments as of June 30, 2012. The estimated reasonably possible amounts to ultimately resolve all matters are not materially different from the recorded reserves as of June 30, 2012.

The table below summarizes the activity in the product warranty liability for the six months ended June 30, 2012:

|   | Warranty<br>Obligations<br>(in millions) |
|---|--|
| Accrual balance at January 1, 2012                            | \$315                                    |
| Provision for estimated warranties incurred during the period | 38                                       |
| Provision for changes in estimate for pre-existing warranties | (8)                                      |
| Settlements made during the period (in cash or in kind)       | (120)                                    |
| Foreign currency translation and other                        | (1)                                      |
| Accrual balance at June 30, 2012                              | \$224                                    |

In March 2011, Delphi reached a settlement with its customer related to warranty claims on certain components supplied by Delphi's Powertrain segment and reflected a change in its previous estimate of probable loss as a result of the settlement agreement by recognizing \$76 million of warranty expense in cost of sales. This adjustment resulted in a corresponding \$76 million decrease in net income attributable to Delphi and a corresponding unfavorable earnings per share impact of \$0.15 for the six months ended June 30, 2011. In April 2011, in accordance with the terms of the settlement agreement, Delphi made a payment of €90 million (approximately \$133 million at April 30, 2011 exchange rates) related to this matter. In April 2012, Delphi made the final scheduled payment of €60 million (approximately \$80 million at April 30, 2012 exchange rates) related to this matter.

## 7. RESTRUCTURING

Delphi continually evaluates alternatives to align its business with the changing needs of its customers and to lower the operating costs of the Company. This includes the realignment of its existing manufacturing capacity, facility closures, or similar actions in the normal course of business. These actions may result in voluntary or involuntary

employee termination benefits, which are mainly pursuant to union or other contractual agreements. Voluntary termination benefits are accrued when an employee accepts the related offer. Involuntary termination benefits are accrued when Delphi commits to a termination plan

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and the benefit arrangement is communicated to affected employees, or when liabilities are determined to be probable and estimable, depending on the existence of a substantive plan for severance or termination. Contract termination costs are recorded when contracts are terminated or when Delphi ceases to use the leased facility and no longer derives economic benefit from the contract. All other exit costs are accrued when incurred.

Delphi's restructuring costs are undertaken as necessary to implement management's strategy, streamline operations, take advantage of available capacity and resources, and ultimately achieve net cost reductions. These activities generally relate to the realignment of existing manufacturing capacity and closure of facilities and other exit or disposal activities, as it relates to executing the Company's strategy in the normal course of business and transforming the salaried workforce to reduce general and administrative expenses.

The table below summarizes the activity in the restructuring liability for the six months ended June 30, 2012:

|   | Employee<br>Termination<br>Benefits<br>Liability<br>(in millions) | Other Exit<br>Costs Liability | Total |
|---|---|-------------------------------|-------|
| Accrual balance at January 1, 2012                          | \$86  | \$10                          | \$96  |
| Provision for estimated expenses incurred during the period | 13  | 1                             | 14    |
| Payments made during the period                             | (39   | ) (4                          | ) (43 |
| Foreign currency and other                                  | (3  | ) —                           | (3    |
| Accrual balance at June 30, 2012                            | \$57  | \$7                           | \$64  |

Delphi has initiated several programs to streamline operations and lower costs. As part of Delphi's ongoing efforts to lower costs and operate efficiently, the Company recorded \$8 million and \$14 million of restructuring costs during the three and six months ended June 30, 2012 and \$8 million and \$17 million for the three and six months ended June 30, 2011, respectively, primarily related to plant closures and programs related to the rationalization of manufacturing and engineering processes. These restructuring costs were primarily incurred by the Company's Powertrain and Electrical/Electronic Architecture segments.

## 8. DEBT

The following is a summary of debt outstanding, net of discounts of approximately \$2 million and \$2 million related to the Tranche A Term Loan and the Tranche B Term Loan, defined below, as of June 30, 2012 and December 31, 2011:

|                                | June 30,<br>2012<br>(in millions) | December 31,<br>2011 |
|--------------------------------|-----------------------------------|----------------------|
| Accounts receivable factoring  | \$45                              | \$54                 |
| 5.875%, senior notes, due 2019 | 500                               | 500                  |
| 6.125%, senior notes, due 2021 | 500                               | 500                  |
| Tranche A Term Loan, due 2016  | 210                               | 210                  |
| Tranche B Term Loan, due 2017  | 772                               | 772                  |
| Capital leases and other       | 37                                | 67                   |
| Total debt                     | 2,064                             | 2,103                |
| Less: current portion          | (69                               | ) (107               |
| Long-term debt                 | \$1,995                           | \$1,996              |

## Credit Agreement

In March 2011, in conjunction with the redemption of membership interests from Class A and Class C membership interest holders, Delphi Corporation, a wholly-owned U.S. subsidiary of Delphi Automotive LLP, entered into a credit agreement with JPMorgan Chase Bank, N.A., as lead arranger and administrative agent, with respect to \$3.0 billion in

senior secured credit facilities. The March 2011 credit agreement has been amended and restated (the “Credit Agreement”) and as of June 30, 2012 consists of a \$1.3 billion 5-year senior secured revolving credit facility (the “Revolving Credit Facility”), a senior secured 5-year term A loan in an original amount of \$258 million (the “Tranche A Term Loan”) and a senior secured 6-

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year term B loan in an original amount of \$950 million (the “Tranche B Term Loan”). Delphi paid approximately \$86 million of debt issuance costs in connection with the Credit Agreement, of which approximately \$10 million has been extinguished. The debt issuance costs are being amortized over the life of the facility. The Revolving Credit Facility was undrawn at June 30, 2012. As of June 30, 2012, Delphi had approximately \$9 million in letters of credit issued under the Credit Agreement. Letters of credit issued under the Credit Agreement reduce availability under the Revolving Credit Facility.

Delphi Corporation is obligated to make quarterly principal payments throughout the terms of the Tranche A and Tranche B Term Loans according to the amortization schedule in the Credit Agreement. In conjunction with repayments made during the year ended December 31, 2011, all quarterly principal payment obligations prior to maturity have been satisfied for the Tranche B Term Loan and quarterly principal payments have been satisfied through December 31, 2013 for the Tranche A Term Loan and partially satisfied through March 31, 2014. The Credit Agreement also contains certain mandatory prepayment provisions in the event the Company generates excess cash flow (as defined in the Credit Agreement) or Delphi receives net cash proceeds from any asset sale or casualty event. No mandatory prepayments, under these provisions, have been made or are due through June 30, 2012.

The interest rate period with respect to LIBOR interest rate options can be set at one-, two-, three-, or six-months as selected by Delphi Corporation in accordance with the terms of the Credit Agreement (or other period as may be agreed by the applicable lenders), but payable no less than quarterly. Delphi Corporation may elect to change the selected interest rate over the term of the credit facilities in accordance with the provisions of the Credit Agreement. As of June 30, 2012, Delphi Corporation selected the one-month London Interbank Offered Rate (“LIBOR”) interest rate option, as detailed in the table below, and the amounts outstanding, net of the discount (in millions) and rates effective as of June 30, 2012 were based on Delphi’s current credit rating and applicable margin for the Credit Agreement:

|                           | LIBOR plus | Borrowings as of | Rates effective as of |    |
|---------------------------|------------|------------------|-----------------------|----|
|                           |            | June 30, 2012    | June 30, 2012         |    |
| Revolving Credit Facility | 2.00       | % \$—            | —                     | %  |
| Tranche A Term Loan       | 2.00       | % 210            | 2.25                  | %  |
| Tranche B Term Loan       | 2.50       | % 772            | 3.50                  | %* |

\* includes LIBOR floor of 1.00%.

The Credit Agreement contains certain covenants that limit, among other things, the Company’s (and the Company’s subsidiaries’) ability to incur additional indebtedness or liens, to dispose of assets, to make certain investments, to prepay certain indebtedness and to pay dividends, or to make other distributions or redemptions/repurchases, in respect of the Company’s equity interests. In addition, the Credit Agreement requires that the Company maintain a consolidated leverage ratio (the ratio of Consolidated Total Indebtedness to Consolidated EBITDA, each as defined in the Credit Agreement) of less than 2.75 to 1.0. The Credit Agreement also contains events of default customary for financings of this type. The Company was in compliance with the Credit Agreement covenants as of June 30, 2012. All obligations under the Credit Agreement are borrowed by Delphi Corporation and jointly and severally guaranteed by its direct and indirect parent companies and by certain of Delphi Automotive PLC’s existing and future direct and indirect subsidiaries, subject to certain exceptions set forth in the Credit Agreement. All obligations under the Credit Agreement, including the guarantees of those obligations, are secured by certain assets of Delphi Corporation and the guarantors, including substantially all of the assets of Delphi Automotive PLC, and its U.S. subsidiaries, and certain assets of Delphi Corporation’s direct and indirect parent companies.

#### Senior Notes

On May 17, 2011, Delphi Corporation issued \$500 million of 5.875% senior notes due 2019 and \$500 million of 6.125% senior notes due 2021 (the “Senior Notes”) in a transaction exempt from registration under Rule 144A and Regulation S of the Securities Act. Delphi paid approximately \$23 million of debt issuance costs in connection with the Senior Notes. The net proceeds of approximately \$1 billion as well as cash on hand were used to pay down amounts outstanding under the Credit Agreement. In May 2012, Delphi Corporation exchanged all of the Senior Notes

for registered notes ("New Senior Notes") with terms identical in all material respects to the terms of the Senior Notes, except that the New Senior Notes are registered under the Securities Act of 1933 (the "Securities Act"), and the transfer restrictions and registration rights relating to the Senior Notes no longer apply. No proceeds were received by Delphi Corporation as a result of the exchange. The New Senior Notes are fully and unconditionally guaranteed, jointly and severally, by Delphi Automotive PLC and certain of its existing and future subsidiaries. Interest is payable semi-annually on May 15 and November 15 of each year to holders of record at the close of business on May 1 or November 1 immediately preceding the interest payment date.

The indenture governing the New Senior Notes limits, among other things, Delphi's (and Delphi's subsidiaries') ability to

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incur additional indebtedness or liens, dispose of assets, make certain restricted payments or investments, enter into transactions with affiliates or merge with or into other entities. As of June 30, 2012 the Company was in compliance with the provisions of the New Senior Notes.

**Acquisition Financing**

In connection with the Acquisition, (i) Delphi Automotive LLP issued \$41 million in senior unsecured five-year notes (the “Old Notes”) pursuant to a Note Purchase Agreement (the “NPA”) with an Acquisition Date fair value of \$49 million and (ii) entered into a senior secured delayed draw term loan facility (the “DDTL”) with a syndicate of lenders. Additionally, in connection with the redemption of the Class A and Class C membership interests on March 31, 2011 and execution of the Credit Agreement, each of the DDTL and the NPA was terminated (including the termination, discharge and release of all security and guarantees granted in connection with the DDTL and the NPA) and Delphi paid approximately \$57 million to redeem the Old Notes in full. In connection with the termination of the Old Notes, Delphi incurred early termination penalties and recognized a loss on extinguishment of debt of approximately \$9 million during the six months ended June 30, 2011.

**Other Financing**

**Accounts receivable factoring**—Various accounts receivable factoring facilities are maintained in Europe and are accounted for as short-term debt. These uncommitted factoring facilities are available through various financial institutions. As of June 30, 2012 and December 31, 2011, \$45 million and \$54 million, respectively, were outstanding under these accounts receivable factoring facilities.

**Capital leases and other**—As of June 30, 2012 and December 31, 2011, approximately \$37 million and approximately \$67 million, respectively, of other debt issued by certain international subsidiaries and capital lease obligations were outstanding.

**Interest**—Cash paid for interest related to amounts outstanding totaled \$61 million and \$35 million for the six months ended June 30, 2012 and 2011, respectively.

**9. PENSION BENEFITS**

Certain of Delphi’s non-U.S. subsidiaries sponsor defined benefit pension plans, which generally provide benefits based on negotiated amounts for each year of service. Delphi’s primary non-U.S. plans are located in France, Germany, Luxembourg, Mexico, Portugal and the United Kingdom (“U.K.”). The U.K. and certain Mexican plans are funded. In addition, Delphi has defined benefit plans in South Korea, Turkey and Italy for which amounts are payable to employees immediately upon separation. The obligations for these plans are recorded based on the vested obligation. Delphi sponsors a Supplemental Executive Retirement Program (“SERP”) for those employees who were U.S. executives prior to September 30, 2008 and were still U.S. executives on October 7, 2009, the effective date of the program. This program is unfunded. Executives receive benefits over 5 years after an involuntary or voluntary separation from Delphi. The SERP is closed to new members and was frozen effective September 30, 2008.

The amounts shown below reflect the defined benefit pension expense for the three and six months ended June 30, 2012 and 2011:

|                                | Non-U.S. Plans              |       | U.S. Plans |      |
|--------------------------------|-----------------------------|-------|------------|------|
|                                | Three Months Ended June 30, |       |            |      |
|                                | 2012                        | 2011  | 2012       | 2011 |
|                                | (in millions)               |       |            |      |
| Service cost                   | \$12                        | \$12  | \$—        | \$—  |
| Interest cost                  | 20                          | 23    | 1          | 1    |
| Expected return on plan assets | (17                         | ) (16 | ) —        | —    |
| Net periodic benefit cost      | \$15                        | \$19  | \$1        | \$1  |

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|                                | Non-U.S. Plans            |       | U.S. Plans |      |
|--------------------------------|---------------------------|-------|------------|------|
|                                | Six Months Ended June 30, |       | 2012       | 2011 |
|                                | 2012                      | 2011  | 2012       | 2011 |
|                                | (in millions)             |       |            |      |
| Service cost                   | \$23                      | \$23  | \$—        | \$—  |
| Interest cost                  | 41                        | 45    | 2          | 2    |
| Expected return on plan assets | (33                       | ) (31 | ) —        | —    |
| Net periodic benefit cost      | \$31                      | \$37  | \$2        | \$2  |

**10. COMMITMENTS AND CONTINGENCIES****European Union Antitrust Investigation**

Delphi has received requests for information from antitrust authorities at the European Commission seeking information about alleged conduct by Delphi in connection with an investigation of automotive parts suppliers concerning possible violations of antitrust laws related to the supply of wire harnesses to vehicle manufacturers. Delphi is cooperating fully with the European authorities. Investigations of this nature often continue for several years and may result in fines imposed by the European authorities. Depending on its size, a potential fine could result in a material adverse impact on the Company's operating results and cash flows. At this time, Delphi is unable to estimate any reasonably possible range of loss that may ultimately result from this investigation. No accrual for this matter has been recorded as of June 30, 2012.

**Class Action Antitrust Litigation**

A number of class action complaints have been filed in various U.S. federal district courts alleging that several wire harness manufacturers, including Delphi, have violated U.S. antitrust laws. These complaints allege that direct and indirect purchasers overpaid for their vehicles as a result of the alleged conduct of the wire harness manufacturers. In February 2012, these complaints were consolidated and transferred to the federal district court in the Eastern District of Michigan. In June 2012, Delphi was dismissed, without prejudice, from these actions.

**Unsecured Creditors Litigation**

In December 2011, a complaint was filed in the United States Bankruptcy Court for the Southern District of New York (the "Bankruptcy Court") alleging that the redemption by Delphi Automotive LLP of the membership interests of GM and the PBGC, the initial public offering and a distribution by Delphi Automotive LLP in the amount of \$95 million principally in respect of taxes constituted, in the aggregate, distributions to the members of Delphi Automotive LLP in excess of \$7.2 billion. The complaint further alleges that such aggregate distributions obligate Delphi Automotive LLP to pay to the holders of allowed general unsecured claims against the Predecessor \$32.50 for every \$67.50 in excess of \$7.2 billion in distributions, up to a maximum of \$300 million. In March 2012, the Bankruptcy Court heard arguments and granted Delphi's motion to dismiss the complaint. In June 2012, the unsecured creditors filed an appeal of the decision of the Bankruptcy Court with the federal district court for the Southern District of New York. The Company continues to believe that the allegations contained in the original complaint are without merit and intends to vigorously contest the appeal. No accrual for this matter has been recorded as of June 30, 2012.

**Environmental Matters**

Delphi is subject to the requirements of U.S. federal, state, local and non-U.S. environmental and safety and health laws and regulations. As of June 30, 2012 and December 31, 2011, the undiscounted reserve for environmental investigation and remediation was approximately \$22 million (of which \$3 million was recorded in accrued liabilities and \$19 million was recorded in other long-term liabilities) and \$22 million (of which \$5 million was recorded in accrued liabilities and \$17 million was recorded in other long-term liabilities). Delphi cannot ensure that environmental requirements will not change or become more stringent over time or that its eventual environmental remediation costs and liabilities will not exceed the amount of its current reserves. In the event that such liabilities were to significantly exceed the amounts recorded, Delphi's results of operations could be materially affected. At June 30, 2012, the difference between the recorded liabilities and the reasonably possible range of loss was not material.

**Ordinary Business Litigation**



Delphi is from time to time subject to various legal actions and claims incidental to its business, including those arising out of alleged defects, breach of contracts, product warranties, intellectual property matters, and employment-related matters. It is the opinion of Delphi that the outcome of such matters will not have a material adverse impact on the consolidated financial position, results of operations, or cash flows of Delphi. With respect to warranty matters, although Delphi cannot ensure that

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the future costs of warranty claims by customers will not be material, Delphi believes its established reserves are adequate to cover potential warranty settlements.

**Brazil Matters**

Delphi conducts significant business operations in Brazil that are subject to the Brazilian federal labor, social security, environmental, tax and customs laws, as well as a variety of state and local laws. While Delphi believes it complies with such laws, they are complex, subject to varying interpretations, and the Company is often engaged in litigation with government agencies regarding the application of these laws to particular circumstances. In addition, Delphi also is a party to commercial and labor litigation with private parties in Brazil. As of June 30, 2012, related claims totaling \$210 million (using June 30, 2012 foreign currency rates) have been asserted against Delphi. As of June 30, 2012, the Company maintains accruals for these asserted claims of \$37 million (using June 30, 2012 foreign currency rates). The amounts accrued represent claims that are deemed probable of loss and are reasonably estimable based on the Company's analyses and assessment of the asserted claims and prior experience with similar matters. While the Company believes its accruals are adequate, the final amounts required to resolve these matters could differ materially from the Company's recorded estimates and Delphi's results of operations could be materially affected.

**11. INCOME TAXES**

For purposes of comparability and consistency the Company uses the notional U.S. federal income tax rate when presenting the Company's reconciliation of the income tax provision. The Company is a U.K. resident taxpayer and as such is not generally subject to U.K. tax on remitted foreign earnings. As a result, the Company does not anticipate foreign earnings would be subject to a 35% tax rate upon repatriation to the U.K., as is the case when U.S. based companies repatriate earnings to the U.S. A reconciliation of the provision for income taxes compared with the amounts at the notional U.S. federal statutory rate was:

|  | Six Months Ended June 30, |        |
|--|---------------------------|--------|
|  | 2012                      | 2011   |
|  | (in millions)             |        |
| Notional U.S. federal income taxes at statutory rate | \$306                     | \$277  |
| Income taxed at other rates                          | (121                      | ) (101 |
| Change in valuation allowance                        | —                         | (5     |
| Other changes in tax reserves                        | (16                       | ) 2    |
| Withholding taxes                                    | 2                         | 26     |
| Other adjustments                                    | 4                         | (10    |
| Total income tax expense                             | \$175                     | \$189  |

The Company's tax rate is affected by the tax rates in the jurisdictions in which the Company operates, the relative amount of income earned in each jurisdiction and the relative amount of losses or income for which no tax benefit or expense was recognized due to a valuation allowance, which was favorably impacted in 2012 as compared to 2011 primarily due to tax planning initiatives.

The effective tax rate for the six months ended June 30, 2012 was impacted by a reduction of \$22 million in tax reserves due to resolution of open issues with tax authorities and a reduction of \$14 million in withholding tax expense. The effective tax rate in the six months ended June 30, 2011 was impacted by a reduction of \$11 million due to tax planning actions offset by an increase of \$10 million in withholding tax expense related to the funding of the redemption of all the outstanding Class A and Class C membership interests in Delphi Automotive LLP.

Cash paid for income taxes was approximately \$153 million and \$155 million for the six months ended June 30, 2012 and 2011, respectively.

**Tax return filing determinations and elections**

Delphi Automotive LLP, which acquired the automotive supply and other businesses of the Predecessor on October 6, 2009, the Acquisition Date, was established on August 19, 2009 as a limited liability partnership incorporated under the laws of England and Wales. At the time of its formation, Delphi Automotive LLP elected to be treated as a partnership for U.S. federal income tax purposes. Prior to the Acquisition Date, the Internal Revenue Service (the "IRS")

issued Notice 2009-78 (the “Notice”) announcing its intent to issue regulations under Section 7874 of the Internal Revenue Code of 1986, as amended (the “Code”), with an effective date prior to the Acquisition Date. If regulations as described in the Notice are issued with the

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effective date indicated in the Notice and with no exceptions for transactions that were subject to binding commitments on that date, the Company believes there is a significant risk that the IRS may assert that Delphi Automotive LLP, and as a result Delphi Automotive PLC, should be treated as a domestic corporation for U.S. federal income tax purposes, retroactive to the Acquisition Date. If Delphi Automotive LLP were treated as a domestic corporation for U.S. federal income tax purposes, the Company expects that, although it is incorporated under the laws of Jersey and a tax resident in the U.K., it would also be treated as a domestic corporation for U.S. federal income tax purposes.

Delphi Automotive LLP has filed U.S. federal partnership tax returns for 2009 and 2010. In light of the Notice, the IRS is currently reviewing whether Section 7874 applies to Delphi Automotive LLP's acquisition of the automotive supply and other businesses of the Predecessor. The Company believes, after consultation with counsel, that neither Delphi Automotive LLP nor Delphi Automotive PLC should be treated as domestic corporations for U.S. federal income tax purposes, and intends to vigorously defend any assertion by the IRS to the contrary, including through litigation if the Company were unable to reach a satisfactory resolution with the IRS. However, no assurance can be given that the IRS will not contend, or that a court would not conclude, that Delphi Automotive LLP, and therefore Delphi Automotive PLC should not be treated as a domestic corporation for U.S. federal income tax purposes. No accrual for this matter has been recorded as of June 30, 2012.

If the Company was treated as a domestic corporation for U.S. federal income tax purposes, the Company would be subject to U.S. federal income tax on its worldwide taxable income, including some or all of the distributions from subsidiaries as well as some of the undistributed earnings of foreign subsidiaries that constitute "controlled foreign corporations." This could have a material adverse impact on our future tax liability related to these distributions and earnings. Future cash distributions made by the Company to non-U.S. shareholders could be subject to U.S. income tax withholding at a rate of 30%, unless reduced or eliminated by a tax treaty. In addition, the Company could be liable for additional U.S. federal income taxes on such distributions and earnings, and for the failure by Delphi Automotive LLP to withhold U.S. income taxes on distributions to its non-U.S. members, for periods beginning on or after, the Acquisition Date, which liability could have a material adverse impact on our results of operations and financial condition.

12. SHAREHOLDERS' EQUITY AND NET INCOME PER SHARE

Overview

On May 19, 2011, Delphi Automotive PLC was formed as a Jersey public limited company, and had nominal assets, no liabilities and had conducted no operations prior to its initial public offering. On November 22, 2011, in conjunction with the completion of its initial public offering, all of the outstanding equity of Delphi Automotive LLP was exchanged for 328,244,510 ordinary shares, par value \$0.01 in Delphi Automotive PLC. As a result, Delphi Automotive LLP became a wholly-owned subsidiary of Delphi Automotive PLC, and subsequent to the exchange, Delphi Automotive PLC completed the initial public offering of 24,078,827 ordinary shares by the selling shareholders for an aggregate purchase price of approximately \$530 million. Delphi Automotive PLC did not receive any proceeds from the offering, and incurred transaction fees and expenses of approximately \$44 million.

Immediately prior to the exchange of membership interests for ordinary shares and the completion of the initial public offering, there were 344,495 Class B and 24,000 Class E-1 membership interests outstanding. Substantially all of the membership interests were exchanged for 326,306,261 ordinary shares and 1,938,249 ordinary shares of Delphi Automotive PLC, respectively. Additionally, in conjunction with the Acquisition on October 6, 2009, there were also 1,750,000 Class A and 100,000 Class C membership interests issued and outstanding until March 31, 2011, when all Class A and Class C membership interests were redeemed. See "Class A and Class C Membership Interests Redemption" below for additional information.

Net Income Per Share

Basic net income per share is computed by dividing net income attributable to Delphi by the weighted average number of ordinary shares outstanding during the period. Diluted net income per share reflects the weighted average dilutive impact of all potentially dilutive securities from the date of issuance and is computed using the treasury stock method by dividing net income attributable to Delphi by the diluted weighted average number of ordinary shares outstanding.

For all periods presented, the calculation of net income per share contemplates the dilutive impacts, if any, of the Company's share-based compensation plans. Refer to Note 16. Share-Based Compensation for additional information. For all periods presented, the effect of the Value Creation Plan (the "VCP") awards was anti-dilutive and therefore excluded from the calculation of diluted net income per share, as discussed in Note 16. Share-Based Compensation. Weighted Average Shares

As described above, on November 22, 2011, Delphi Automotive PLC completed the exchange of all of the outstanding equity of Delphi Automotive LLP for 328,244,510 ordinary shares in Delphi Automotive PLC. For the three and six months ended June 30, 2011, the net income per share is presented giving effect to this transaction on a retrospective basis. In addition, weighted average shares outstanding for the three and six months ended June 30, 2011 were impacted by the following

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transactions:

- The redemption of all outstanding Class A and Class C membership interests for \$4,565 million on March 31, 2011.
- The repurchase of 10,005 Class B membership interests for approximately \$180 million in the second half of 2011.

The impact of the above transactions on weighted average shares outstanding follows:

|   | Three Months<br>Ended June 30,<br>2011 | Six Months<br>Ended June 30,<br>2011 |
|---|--|--------------------------------------|
|   | (shares in millions)                   |                                      |
| Weighted average ordinary shares outstanding as result of the initial public offering | 328.24                                 | 328.24                               |
| Redemption of Class A & C membership interests (1)                                    | —                                      | 174.60                               |
| Repurchase of Class B membership interests  | 9.54                                   | 9.54                                 |
| Weighted average ordinary shares outstanding for the period                           | 337.78                                 | 512.38                               |

(1) The Class A and C membership interests redeemed on March 31, 2011 represented approximately 51% of all outstanding membership interests at the Acquisition Date. The remaining 49% membership interests consisted primarily of Class B membership interests. The 328.24 million ordinary shares outstanding as of the date of the initial public offering were adjusted to reflect ordinary shares outstanding for the Class A and C membership interests prior to March 31, 2011.

The following table illustrates net income per share attributable to Delphi and the weighted average shares outstanding used in calculating basic and diluted income per share:

|   | Three Months Ended June<br>30,       |         | Six Months Ended June 30, |         |
|---|--------------------------------------|---------|---------------------------|---------|
|   | 2012                                 | 2011    | 2012                      | 2011    |
|   | (in millions, except per share data) |         |                           |         |
| Numerator:  |                                      |         |                           |         |
| Net income attributable to Delphi                                       | \$ 330                               | \$ 298  | \$ 672                    | \$ 589  |
| Denominator:  |                                      |         |                           |         |
| Weighted average ordinary shares outstanding, basic                     | 325.87                               | 337.78  | 327.06                    | 512.38  |
| Dilutive shares related to RSUs   | 0.27                                 | —       | 0.24                      | —       |
| Weighted average ordinary shares outstanding, including dilutive shares | 326.14                               | 337.78  | 327.30                    | 512.38  |
| Net income per share attributable to Delphi:                            |                                      |         |                           |         |
| Basic   | \$ 1.01                              | \$ 0.88 | \$ 2.05                   | \$ 1.15 |
| Diluted   | \$ 1.01                              | \$ 0.88 | \$ 2.05                   | \$ 1.15 |
| Anti-dilutive securities share impact:                                  | 2.31                                 | 1.92    | 2.99                      | 1.69    |

#### Share Repurchase Program

In January 2012, the Board of Directors authorized a share repurchase of up to \$300 million of ordinary shares. The program will terminate on the earlier to occur of December 31, 2012 or when the Company attains \$300 million in ordinary share repurchases. During the three months ended June 30, 2012, Delphi repurchased 5,297,240 shares at an average price of \$28.35, which totaled approximately \$150 million, leaving approximately \$150 million of share repurchases available under the program. All repurchased shares were retired, and are reflected as a reduction of ordinary share capital for the par value of the shares, with the excess applied as reductions to additional paid-in capital and retained earnings.

#### Class A and Class C Membership Interests Redemption

On March 31, 2011, all 1,750,000 outstanding Class A membership interests held by GM and 100,000 Class C membership interests held by the PBGC were redeemed for \$3,791 million and \$594 million, respectively. In conjunction with the redemption transaction, Delphi Automotive LLP incurred transaction-related fees and expenses totaling approximately \$180 million, including amounts paid to certain membership interest holders.

Other

Prior to the completion of the initial public offering on November 22, 2011, net income and other changes to membership interests were allocated to the respective outstanding classes based on the cumulative distribution provisions of the Fourth LLP Agreement.

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Under the terms of the Acquisition and the Fourth LLP Agreement, if cumulative distributions to the members of Delphi Automotive LLP under certain provisions of the Fourth LLP Agreement exceed \$7.2 billion, Delphi, as disbursing agent on behalf of DPHH, is required to pay to the holders of allowed general unsecured claims against the Predecessor, \$32.50 for every \$67.50 in excess of \$7.2 billion distributed to the members, up to a maximum amount of \$300 million. Refer to Note 10. Commitments and Contingencies for additional information.

**13. FAIR VALUE OF FINANCIAL INSTRUMENTS, DERIVATIVES AND HEDGING ACTIVITIES****Financial Instruments**

Delphi's non-derivative financial instruments include debt which consists of its accounts receivable factoring arrangements, capital leases and other debt issued by Delphi's foreign subsidiaries, the Tranche A Term Loan, the Tranche B Term Loan and the New Senior Notes. The fair value of debt is based on quoted market prices for instruments with public market data or the current book value for instruments without a quoted public market price (Level 2). As of June 30, 2012 and December 31, 2011, the total of debt was recorded at \$2,064 million and \$2,103 million, respectively, and had estimated fair values of \$2,142 million and \$2,125 million, respectively. For all other financial instruments recorded at June 30, 2012 and December 31, 2011, fair value approximates book value.

**Derivatives and Hedging Activities**

Delphi is exposed to market risk, such as fluctuations in foreign currency exchange rates, commodity prices and changes in interest rates, which may result in cash flow risks. To manage the volatility relating to these exposures, Delphi aggregates the exposures on a consolidated basis to take advantage of natural offsets. For exposures that are not offset within its operations, Delphi enters into various derivative transactions pursuant to its risk management policies, which prohibit holding or issuing derivative financial instruments for trading purposes, and designation of derivative instruments is performed on a transaction basis to support hedge accounting. The changes in fair value of these hedging instruments are offset in part or in whole by corresponding changes in the fair value or cash flows of the underlying exposures being hedged. Delphi assesses the initial and ongoing effectiveness of its hedging relationships in accordance with its documented policy. As of June 30, 2012, Delphi has entered into derivative instruments to hedge cash flows extending out to July 2014.

As of June 30, 2012, the Company had the following outstanding notional amounts related to commodity and foreign currency forward contracts that were entered into to hedge forecasted exposures:

| Commodity             | Quantity Hedged<br>(in thousands) | Unit of Measure |
|-----------------------|-----------------------------------|-----------------|
| Copper                | 63,485                            | pounds          |
| Primary Aluminum      | 39,725                            | pounds          |
| Secondary Aluminum    | 21,991                            | pounds          |
| Silver                | 23                                | troy ounces     |
| Foreign Currency      | Quantity Hedged<br>(in millions)  | Unit of Measure |
| Hungarian Forint      | 9,306                             | HUF             |
| Mexican Peso          | 7,438                             | MXN             |
| South Korean Won      | 1,282                             | KRW             |
| Thai Baht             | 1,216                             | THB             |
| Chinese Yuan Renminbi | 427                               | CNY             |
| Romanian Leu          | 325                               | RON             |
| Japanese Yen          | 128                               | JPY             |
| Euro                  | 95                                | EUR             |
| New Turkish Lira      | 150                               | TRY             |
| Polish Zloty          | 233                               | PLN             |
| Brazilian Real        | 50                                | BRL             |



|                  |    |     |
|------------------|----|-----|
| British Pound    | 28 | GBP |
| Singapore Dollar | 1  | SGD |

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The fair value of derivative financial instruments recorded in the consolidated balance sheets as of June 30, 2012 and December 31, 2011 are as follows:

| Asset Derivatives                   |                             | June 30,<br>2012     | Liability Derivatives       |                      |
|-------------------------------------|-----------------------------|----------------------|-----------------------------|----------------------|
| Balance Sheet Location              | June 30,<br>2012            |                      | Balance Sheet Location      | June 30,<br>2012     |
| (in millions)                       |                             |                      |                             |                      |
| Designated derivatives instruments: |                             |                      |                             |                      |
| Commodity derivatives               | Other Current Assets        | \$ 1                 | Accrued Liabilities         | \$ 18                |
| Foreign currency derivatives*       | Other Current Assets        | 10                   | Other Current Assets        | 2                    |
| Foreign currency derivatives*       | Accrued Liabilities         | 4                    | Accrued Liabilities         | 9                    |
| Commodity derivatives               | Other Long-Term Assets      | —                    | Other Long-Term Liabilities | 5                    |
| Foreign currency derivatives*       | Other Long-Term Assets      | 6                    | Other Long-Term Assets      | 2                    |
| Total                               |                             | \$21                 |                             | \$36                 |
| Derivatives not designated:         |                             |                      |                             |                      |
| Foreign currency derivatives        | Other Current Assets        | \$7                  | Accrued Liabilities         | \$—                  |
| Total                               |                             | \$7                  |                             | \$—                  |
| Asset Derivatives                   |                             | December 31,<br>2011 | Liability Derivatives       |                      |
| Balance Sheet Location              | December 31,<br>2011        |                      | Balance Sheet Location      | December 31,<br>2011 |
| (in millions)                       |                             |                      |                             |                      |
| Designated derivatives instruments: |                             |                      |                             |                      |
| Commodity derivatives               | Other Current Assets        | \$ 1                 | Accrued Liabilities         | \$ 17                |
| Foreign currency derivatives        | Other Current Assets        | 3                    | Accrued Liabilities         | —                    |
| Foreign currency derivatives*       | Accrued Liabilities         | 9                    | Accrued Liabilities         | 35                   |
| Commodity derivatives               | Other Long-Term Assets      | —                    | Other Long-Term Liabilities | 11                   |
| Foreign currency derivatives*       | Other Long-Term Liabilities | 2                    | Other Long-Term Liabilities | 17                   |
| Total                               |                             | \$ 15                |                             | \$ 80                |
| Derivatives not designated:         |                             |                      |                             |                      |
| None                                |                             |                      |                             |                      |

\* Derivative instruments within this category are subject to master netting arrangements and are presented on a net basis in the consolidated balance sheets in accordance with accounting guidance related to the offsetting of amounts related to certain contracts.

The fair value of Delphi's derivative financial instruments increased from a net liability position at December 31, 2011 to a smaller net liability position at June 30, 2012 primarily due to favorable movements in the forward rates of certain commodities and currencies.

The effect of derivative financial instruments in the consolidated statement of operations for the three months ended June 30, 2012 is as follows:

| Three Months Ended June 30, 2012 | (Loss) Gain<br>Recognized in<br>OCI (Effective<br>Portion) | Gain  | Gain Recognized   |
|----------------------------------|--|---|---|
|                                  |  | Reclassified<br>from OCI<br>into Income<br>(Effective<br>Portion) | in Income<br>(Ineffective<br>Portion Excluded<br>from Effectiveness<br>Testing) |
| (in millions)                    |  |   |   |
|                                  |  |   |   |

Designated derivatives instruments:

|                              |       |   |     |      |
|------------------------------|-------|---|-----|------|
| Commodity derivatives        | \$(23 | ) | \$— | \$ — |
| Foreign currency derivatives | 1     |   | 1   | 1    |
| Total                        | \$(22 | ) | \$1 | \$ 1 |

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|                              |                                 |
|------------------------------|---------------------------------|
|                              | Loss<br>Recognized in<br>Income |
| Derivatives not designated:  |                                 |
| Commodity derivatives        | \$—                             |
| Foreign currency derivatives | (3 )                            |
| Total                        | \$(3 )                          |

The effect of derivative financial instruments in the consolidated statement of operations for the three months ended June 30, 2011 is as follows:

| Three Months Ended June 30, 2011    | (Loss) Gain<br>Recognized in<br>OCI (Effective<br>Portion) | Gain<br>Reclassified<br>from OCI<br>into Income<br>(Effective<br>Portion) | Loss Recognized<br>in Income<br>(Ineffective<br>Portion Excluded<br>from Effectiveness<br>Testing) |
|-------------------------------------|--|---|--|
|                                     | (in millions)  |   |  |
| Designated derivatives instruments: |  |   |  |
| Commodity derivatives               | \$(1 )   | \$11  | \$ (1 )  |
| Foreign currency derivatives        | 1  | 9   | —  |
| Total                               | \$—  | \$20  | \$ (1 )  |
|                                     |  |   | Loss<br>Recognized in<br>Income  |
| Derivatives not designated:         |  |   |  |
| Commodity derivatives               |  |   | \$—  |
| Foreign currency derivatives        |  |   | (1 )   |
| Total                               |  |   | \$(1 )   |

The effect of derivative financial instruments in the consolidated statement of operations for the six months ended June 30, 2012 is as follows:

| Six Months Ended June 30, 2012      | Gain<br>Recognized in<br>OCI (Effective<br>Portion) | Loss<br>Reclassified<br>from OCI<br>into Income<br>(Effective<br>Portion) | Gain Recognized<br>in Income<br>(Ineffective<br>Portion Excluded<br>from Effectiveness<br>Testing) |
|-------------------------------------|---|---|--|
|                                     | (in millions)                                       |   |  |
| Designated derivatives instruments: |   |   |  |
| Commodity derivatives               | \$4   | \$(2 )  | \$ —   |
| Foreign currency derivatives        | 51  | —   | 1  |
| Total                               | \$55  | \$(2 )  | \$ 1   |
|                                     |   |   | Loss<br>Recognized in<br>Income  |
| Derivatives not designated:         |   |   |  |
| Commodity derivatives               |   |   | \$—  |
| Foreign currency derivatives        |   |   | (4 )   |

Total \$(4 )

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The effect of derivative financial instruments in the consolidated statement of operations for the six months ended June 30, 2011 is as follows:

| Six Months Ended June 30, 2011      | Gain<br>Recognized in<br>OCI (Effective<br>Portion) | Gain<br>Reclassified<br>from OCI<br>into Income<br>(Effective<br>Portion) | Loss Recognized<br>in Income<br>(Ineffective<br>Portion Excluded<br>from Effectiveness<br>Testing) |
|-------------------------------------|---|---|--|
|                                     | (in millions)                                       |   |  |
| Designated derivatives instruments: |   |   |  |
| Commodity derivatives               | \$5   | \$23  | \$ (1 )  |
| Foreign currency derivatives        | 13  | 17  | —  |
| Total                               | \$18  | \$40  | \$ (1 )  |
|                                     |   |   | Gain<br>Recognized in<br>Income  |
| Derivatives not designated:         |   |   |  |
| Commodity derivatives               |   |   | \$—  |
| Foreign currency derivatives        |   |   | —  |
| Total                               |   |   | \$—  |

The gain or loss reclassified from OCI into income for the effective portion of designated derivative instruments and the gain or loss recognized in income for the ineffective portion of designated derivative instruments excluded from effectiveness testing were recorded to cost of sales in the consolidated statements of operations for the three and six months ended June 30, 2012 and 2011. The gain or loss recognized in income for non-designated derivative instruments was recorded in other income, net and cost of goods sold for the three and six months ended June 30, 2012 and 2011.

Gains and losses on derivatives qualifying as cash flow hedges are recorded in OCI, to the extent that hedges are effective, until the underlying transactions are recognized in earnings. Unrealized amounts in accumulated OCI will fluctuate based on changes in the fair value of hedge derivative contracts at each reporting period. Net losses included in accumulated OCI as of June 30, 2012 were \$14 million (\$9 million net of tax). Of this loss, approximately \$14 million is expected to be included in cost of sales within the next 12 months and no gain is expected to be included in cost of sales in subsequent periods. Cash flow hedges are discontinued when Delphi determines it is no longer probable that the originally forecasted transactions will occur. The amount included in cost of sales related to hedge ineffectiveness was insignificant for the three and six months ended June 30, 2012 and 2011.

As more fully disclosed in Note 15. Acquisitions and Divestitures, Delphi has entered into an agreement to acquire FCI Group's ("FCI") Motorized Vehicles Division ("MVL"). In conjunction with the transaction, in June 2012, the Company entered into option contracts with notional amounts totaling €250 million to hedge portions of the currency risk associated with the cash payment for the planned acquisition at a cost of \$9 million. Pursuant to the requirements of ASC 815, Derivatives and Hedging, the options are unable to qualify as hedges for accounting purposes, and therefore, changes in the fair value of the options are recognized in other income(expense), net. The options expire in the fourth quarter of 2012. During the three and six months ended June 30, 2012, the change in fair value resulted in a \$2 million loss.

## Fair Value Measurements

## Fair Value Measurements on a Recurring Basis

All derivative instruments are required to be reported on the balance sheet at fair value unless the transactions qualify and are designated as normal purchases or sales. Changes in fair value are reported currently through earnings unless they meet hedge accounting criteria. Delphi's derivative exposures are with counterparties with long-term investment

grade credit ratings. Delphi estimates the fair value of its derivative contracts using an income approach based on valuation techniques to convert future amounts to a single, discounted amount. Estimates of the fair value of foreign currency and commodity derivative instruments are determined using exchange traded prices and rates. Delphi also considers the risk of non-performance in the estimation of fair value, and includes an adjustment for non-performance risk in the measure of fair value of derivative instruments. The non-performance risk adjustment reflects the credit default spread (“CDS”) applied to the net commodity by counterparty and foreign currency exposures by counterparty. When Delphi is in a net derivative asset position, the counterparty CDS rates are applied to the net derivative asset position. When Delphi is in a net derivative liability position,

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estimates of peer companies' CDS rates are applied to the net derivative liability position.

In certain instances where market data is not available, Delphi uses management judgment to develop assumptions that are used to determine fair value. This could include situations of market illiquidity for a particular currency or commodity or where observable market data may be limited. In those situations, Delphi generally surveys investment banks and/or brokers and utilizes the surveyed prices and rates in estimating fair value.

As of June 30, 2012 and December 31, 2011, Delphi was in a net derivative liability position of \$8 million and \$65 million, respectively, and no significant adjustments were recorded for nonperformance risk based on the application of peer companies' CDS rates and because Delphi's exposures were to counterparties with investment grade credit ratings.

As of June 30, 2012 and December 31, 2011, Delphi had the following assets measured at fair value on a recurring basis:

|                              | Total         | Quoted Prices in<br>Active Markets<br>Level 1 | Significant Other<br>Observable<br>Inputs<br>Level 2 | Significant<br>Unobservable<br>Inputs<br>Level 3 |
|------------------------------|---------------|---|--|--|
|                              | (in millions) |   |  |  |
| As of June 30, 2012:         |               |   |  |  |
| Commodity derivatives        | \$1           | \$—   | \$1  | \$—  |
| Foreign currency derivatives | 19            | —   | 19   | —  |
| Total                        | \$20          | \$—   | \$20   | \$—  |
| As of December 31, 2011:     |               |   |  |  |
| Commodity derivatives        | \$1           | \$—   | \$1  | \$—  |
| Foreign currency derivatives | 3             | —   | 3  | —  |
| Total                        | \$4           | \$—   | \$4  | \$—  |

As of June 30, 2012 and December 31, 2011, Delphi had the following liabilities measured at fair value on a recurring basis:

|                              | Total         | Quoted Prices in<br>Active Markets<br>Level 1 | Significant Other<br>Observable<br>Inputs<br>Level 2 | Significant<br>Unobservable<br>Inputs<br>Level 3 |
|------------------------------|---------------|---|--|--|
|                              | (in millions) |   |  |  |
| As of June 30, 2012:         |               |   |  |  |
| Commodity derivatives        | \$23          | \$—   | \$23   | \$—  |
| Foreign currency derivatives | 5             | —   | 5  | —  |
| Total                        | \$28          | \$—   | \$28   | \$—  |
| As of December 31, 2011:     |               |   |  |  |
| Commodity derivatives        | \$28          | \$—   | \$28   | \$—  |
| Foreign currency derivatives | 41            | —   | 41   | —  |
| Total                        | \$69          | \$—   | \$69   | \$—  |

#### Fair Value Measurements on a Nonrecurring Basis

In addition to items that are measured at fair value on a recurring basis, Delphi also has items in its balance sheet that are measured at fair value on a nonrecurring basis. As these items are not measured at fair value on a recurring basis, they are not included in the tables above. Nonfinancial assets and liabilities that are measured at fair value on a nonrecurring basis include long-lived assets, intangible assets, asset retirement obligations and liabilities for exit or disposal activities measured at fair value upon initial recognition. No significant impairment charges were recorded during the six months ended June 30, 2012 and 2011. Fair value of long-lived assets is determined primarily using the anticipated cash flows discounted at a rate commensurate with the risk involved and a review of appraisals. As such, Delphi has determined that the fair value measurements of long-lived assets fall in Level 3 of the fair value hierarchy.





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## 14. OTHER INCOME (EXPENSE), NET

Other income (expense), net included:

|  | Three Months Ended |       | Six Months Ended |       |
|--|--------------------|-------|------------------|-------|
|  | June 30,           |       | June 30,         |       |
|  | 2012               | 2011  | 2012             | 2011  |
|  | (in millions)      |       |                  |       |
| Interest income  | \$4                | \$7   | \$9              | \$16  |
| Impairment - investment in available-for-sale security | —                  | (6)   | —                | (6)   |
| Loss on extinguishment of debt                         | —                  | (8)   | —                | (17)  |
| Other, net   | 1                  | 3     | 3                | 6     |
| Other income (expense), net                            | \$5                | \$(4) | \$12             | \$(1) |

During the three and six months ended June 30, 2011, Delphi recognized a \$6 million impairment of an investment in available-for-sale securities. Additionally, Delphi paid \$36.5 million and \$137.5 million of the Tranche A Term Loan and Tranche B Term Loan, respectively and paid \$57 million to extinguish the Notes and recognized a loss on extinguishment of debt of \$8 million and \$17 million during the three and six months ended June 30, 2011, respectively.

## 15. ACQUISITIONS AND DIVESTITURES

## Agreement to Acquire Motorized Vehicles Division of FCI

In May 2012, Delphi entered into exclusive negotiations and made a binding offer to acquire FCI's MVL division. In July 2012, the parties entered into a purchase agreement. MVL is a leading global manufacturer of automotive connection systems with a focus on high-value, leading technology applications. The transaction is denominated primarily in Euros, and based on currency exchange rates as of June 30, 2012, is valued at approximately \$950 million on a cash and debt-free basis. The transaction is expected to close in the fourth quarter of 2012, subject to standard regulatory approvals.

## Sale of Italian Thermal Special Application Business

On April 30, 2012, Delphi completed the sale of its Thermal Special Application business located in Italy. The net sales of this business were approximately \$23 million for the period from January 1 to April 30, 2012. Delphi received net proceeds of \$14 million from the sale and recognized a gain on divestiture of \$3 million, which is included in cost of sales in the consolidated statement of operations for the three and six months ended June 30, 2012. The results of operations, including the gain on divestiture were not significant to the consolidated financial statements in any period presented, and the divestiture did not meet the discontinued operations criteria.

## Purchase of Noncontrolling Interest in JV

In February 2012, Delphi's Powertrain segment completed the acquisition of the remaining ownership interest in a majority-owned joint venture for a purchase price of \$16 million. The acquisition was not material to the Company's consolidated financial statements. Delphi previously had effective control of the joint venture and consolidated its results. The acquisition resulted in the elimination of the non-controlling interest.

## Sale of Daesung Investment

On January 31, 2011, Delphi completed the sale of its 49.5% ownership interest in Daesung Electric, Co., Ltd. Delphi received \$35 million in net proceeds and recognized a gain on divestiture of \$8 million, which is included in equity income, net of tax, in the consolidated statement of operations for the six months ended June 30, 2011.

## 16. SHARE-BASED COMPENSATION

## Long Term Incentive Plan

In November 2011, the Delphi Automotive PLC Long Term Incentive Plan (the "PLC LTIP") was established, which allowed for the grant of awards of up to 22,977,116 ordinary shares for long-term compensation. The PLC LTIP is designed to align the interests of management and shareholders. The awards can be in the form of shares, options, stock appreciation rights, restricted stock, restricted stock units ("RSUs"), performance awards, and other share-based

awards to the employees, directors, consultants or advisors of the Company. The Company has competitive and market appropriate holding requirements.

On June 14, 2012, Delphi granted 64,459 RSUs to the Board of Directors at a grant date fair value of approximately \$2 million. The grant date fair value was determined based on the closing price of the Company's ordinary shares on June 14,

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2012. The RSUs will vest on April 24, 2013.

On June 13, 2012, 51,003 RSUs granted to the Board of Directors on November 22, 2011 vested. The grant date fair value was approximately \$1 million, and was determined based on the closing price of the Company's ordinary shares on November 22, 2011. Upon vesting of the RSUs, 49,983 ordinary shares were issued to the Board of Directors and 1,020 ordinary shares were withheld to cover the minimum U.K. withholding taxes.

In February 2012, Delphi granted 1.88 million RSUs to its executives. These awards include a time-based vesting portion and a performance-based vesting portion. The time-based RSUs, which make up 25% of the awards for Delphi's officers and 50% for Delphi's other executives, will vest ratably over three years beginning on the first anniversary of the grant date. The performance-based RSUs, which make up 75% of the awards for Delphi's officers and 50% for Delphi's other executives, will vest at the completion of a three-year performance period at the end of 2014. Any new executives prior to the end of 2014 may be granted RSUs which will be valued at their grant date fair value and will vest as described above. Each executive will receive between 0% and 200% of his/her target performance-based award based on the Company's performance against established company-wide performance metrics, which are:

| Metric                                | Weighting |   |
|---------------------------------------|-----------|---|
| Average Return on Net Assets (1)      | 50        | % |
| Cumulative Net Income                 | 30        | % |
| Relative Total Shareholder return (2) | 20        | % |

(1) Average return on net assets measured by tax-effected operating income divided by average net working capital plus average net property, plant and equipment expense for each calendar year;

(2) Relative total shareholder return (measured by comparing the average closing price per share of the Company's ordinary shares for all available trading days in the fourth quarter of 2014 to the average closing price per share of the Company's ordinary shares for all available trading days in the fourth quarter of 2011, including dividends, and assessing against a comparable measure of the Russell 3000 Auto Parts Index companies).

The grant date fair value of the RSUs was determined based on the closing price of the Company's ordinary shares on the date of the grant of the award, including an estimate for forfeitures, and a contemporaneous valuation performed by an independent valuation specialist with respect to the relative total shareholder return awards, and is estimated to be approximately \$58 million based on the target number of awards issued.

A summary of activity, including award grants, vesting and forfeitures is provided below

|                              | RSUs           | Weighted Average Grant Date Fair Value |
|------------------------------|----------------|--|
|                              | (in thousands) |  |
| Outstanding, January 1, 2012 | 51             | 19.90                                  |
| Granted                      | 1,942          | 31.07                                  |
| Vested                       | (51)           | ) 19.90                                |
| Forfeited                    | (7)            | ) 30.81                                |
| Outstanding, June 30, 2012   | 1,935          |  |

Delphi recognized compensation expense of \$8 million (\$6 million, net of tax) and \$12 million (\$9 million, net of tax) based on the Company's best estimate of ultimate performance against target during the three and six months ended June 30, 2012, respectively. Delphi will continue to recognize compensation expense, based on the grant date fair value of the awards applied to the Company's best estimate of ultimate performance against the respective targets, over the requisite vesting periods of the awards. Based on the grant date fair value of the awards and the Company's best estimate of ultimate performance against the respective targets as of June 30, 2012, unrecognized compensation expense on a pretax basis of approximately \$58 million is anticipated to be recognized through the end of 2014. There were no cash flow impacts for the six months ended June 30, 2012.

#### Value Creation Plan

During the second quarter of 2010, the Board of Managers approved and authorized the VCP, a long-term incentive plan designed to assist the Company in attracting, retaining, motivating and rewarding key employees of the Company

and promoting the creation of long-term value. Participants were granted an award in September 2010 for the performance period ending December 31, 2012. Each individual participant's target value was based on the participants' level of responsibility within the Company and the country in which the participant is located. The awards cliff vest at the end of the performance period, but may immediately fully vest upon a change in control, as defined in the VCP, for certain participants, or a qualifying termination following a change in control, for officers. In the event of a qualified termination, as defined in the VCP, the

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participant shall vest in a pro-rata percentage of their award as of the termination date. For any other termination, the award shall be forfeited.

The amounts to be settled under the VCP will be determined based on Delphi's enterprise value and accumulated distributions (as well as \$4.4 billion paid to repurchase Class A and Class C membership interests (Refer to Note 12. Shareholders' Equity and Net Income Per Share for more information)), any Class B membership interest repurchases, any additional distributions to Class B and Class E-1 membership interest holders and any amounts distributed to holders of Class E-1 membership interests to repurchase their Class E-1 membership interests, all as of December 31, 2012, compared to a target enterprise value of \$8.25 billion. An enterprise value of \$2.5 billion must be achieved to receive a minimum award payout and above this level the payout is determined as a percentage of the target award. The authorized target amount of the awards is \$135 million (of which awards in the amount of \$105 million are outstanding as of June 30, 2012), but the ultimate final settlement amount of the awards could be higher or lower, depending on the enterprise value of Delphi at December 31, 2012. The estimated fair value of the awards granted as of June 30, 2012 was \$229 million. Because of Delphi's completed initial public offering, the estimated enterprise value will be based on the average daily closing market price of the Company between November 17, 2011 and the end of the performance period, plus any distributions to holders of all membership interests and the approximately \$4.4 billion paid to repurchase Class A and Class C membership interests, any Class B membership interest repurchases, any additional distributions to Class B and Class E-1 membership interest holders and any amounts distributed to holders of Class E-1 membership interests with respect to or to repurchase their Class E-1 membership interests. Delphi recognizes compensation expense based on estimates of the enterprise value, over the requisite vesting periods of the awards. Compensation expense recognized during the three months ended June 30, 2012 and 2011 totaled \$34 million (\$26 million, net of tax) and \$31 million (\$24 million, net of tax), respectively. Compensation expense recognized during the six months ended June 30, 2012 and 2011 totaled \$80 million (\$60 million, net of tax) and \$48 million (\$38 million, net of tax), respectively. Based on the estimate of enterprise value as of June 30, 2012, which incorporates an average daily closing market price from the initial public offering date to June 30, 2012 of \$27.55, unrecognized compensation expense on a pretax basis of approximately \$42 million is anticipated to be recognized during the remainder of 2012. There were no cash flow impacts for the three and six months ended June 30, 2012 and 2011. The liability related to this expense is included in accrued liabilities as of June 30, 2012.

The VCP awards are accounted for as liability awards pursuant to FASB ASC 718, Compensation-Stock Compensation. Estimating the fair value of the liability awards under the VCP requires assumptions regarding the Company's enterprise value. Any differences in actual results from management's estimates could result in fair values different from estimated fair values, which could materially impact the Company's future results of operations and financial condition. Prior to public quoted market prices for averages to determine fair value estimates for the VCP, the fair market value of the liability awards were based on contemporaneous valuations performed by an independent valuation specialist, utilizing generally accepted valuation approaches.

## 17. SUPPLEMENTAL GUARANTOR AND NON-GUARANTOR CONDENSED CONSOLIDATING FINANCIAL STATEMENTS

### Basis of Presentation

In May 2011, Delphi Corporation issued the Senior Notes in a transaction exempt from registration under Rule 144A and Regulation S of the Securities Act. The Senior Notes were exchanged for registered notes in an exchange offer completed in May 2012. Refer to Note 8. Debt for more information. All obligations under the New Senior Notes are borrowed by Delphi Corporation ("Subsidiary Issuer") and are fully and unconditionally guaranteed by certain of its direct and indirect parent companies the ("Parent Companies") and by certain of Delphi Automotive PLC's direct and indirect subsidiaries (the "Guarantor Subsidiaries") on a joint and several basis, subject to customary release provisions. Subsidiaries not subject to the guarantee ("Non-Guarantor Subsidiaries") consist primarily of the non-U.S. subsidiaries of the Company.

In lieu of providing separate audited financial statements for the Guarantors, the Company has included the accompanying condensed consolidating financial statements. These condensed consolidating financial statements are

presented on the equity method. Under this method, the investments in subsidiaries are recorded at cost and adjusted for the parent's share of the subsidiary's cumulative results of operations, capital contributions and distributions and other equity changes. The Guarantor Subsidiaries are combined in the condensed consolidating financial statements. The principal elimination entries are to eliminate the investments in subsidiaries and intercompany balances and transactions.

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## Statement of Operations Three Months Ended June 30, 2012

|  | Parent<br>Companies | Subsidiary<br>Issuer | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|---------------------|----------------------|---------------------------|-----------------------------------|--------------|--------------|
|  | (in millions)       |                      |                           |                                   |              |              |
| Net sales  | \$—                 | \$—                  | \$1,453                   | \$2,927                           | \$(383)      | ) \$3,997    |
| Operating expenses:                                    |                     |                      |                           |                                   |              |              |
| Cost of sales  | —                   | —                    | 1,225                     | 2,437                             | (390)        | ) 3,272      |
| Selling, general and administrative                    | 33                  | —                    | 75                        | 122                               | —            | 230          |
| Amortization   | —                   | —                    | 13                        | 6                                 | —            | 19           |
| Restructuring  | —                   | —                    | 2                         | 6                                 | —            | 8            |
| Total operating expenses                               | 33                  | —                    | 1,315                     | 2,571                             | (390)        | ) 3,529      |
| Operating (loss) income                                | (33)                | ) —                  | 138                       | 356                               | 7            | 468          |
| Interest expense                                       | (17)                | ) (45)               | ) (15)                    | ) (2)                             | ) 46         | (33)         |
| Other income (expense), net                            | 15                  | 26                   | (1)                       | ) 12                              | (47)         | ) 5          |
| (Loss) income before income taxes<br>and equity income | (35)                | ) (19)               | ) 122                     | 366                               | 6            | 440          |
| Income tax benefit (expense)                           | —                   | 7                    | (49)                      | ) (55)                            | ) (1)        | ) (98)       |
| (Loss) income before equity income                     | (35)                | ) (12)               | ) 73                      | 311                               | 5            | 342          |
| Equity in net income of affiliates                     | —                   | —                    | —                         | 8                                 | —            | 8            |
| Equity in net income (loss) of<br>subsidiaries         | 365                 | 73                   | —                         | —                                 | (438)        | ) —          |
| Net income (loss)                                      | 330                 | 61                   | 73                        | 319                               | (433)        | ) 350        |
| Net income attributable to<br>noncontrolling interest  | —                   | —                    | —                         | 20                                | —            | 20           |
| Net income (loss) attributable to<br>Delphi            | \$330               | \$61                 | \$73                      | \$299                             | \$(433)      | ) \$330      |

## Statement of Operations Six Months Ended June 30, 2012

|  | Parent<br>Companies | Subsidiary<br>Issuer | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|---------------------|----------------------|---------------------------|-----------------------------------|--------------|--------------|
|  | (in millions)       |                      |                           |                                   |              |              |
| Net sales  | \$—                 | \$—                  | \$2,895                   | \$5,971                           | \$(777)      | ) \$8,089    |
| Operating expenses:                                    |                     |                      |                           |                                   |              |              |
| Cost of sales  | —                   | —                    | 2,456                     | 4,976                             | (787)        | ) 6,645      |
| Selling, general and administrative                    | 63                  | —                    | 148                       | 247                               | —            | 458          |
| Amortization   | —                   | —                    | 27                        | 13                                | —            | 40           |
| Restructuring  | —                   | —                    | 4                         | 10                                | —            | 14           |
| Total operating expenses                               | 63                  | —                    | 2,635                     | 5,246                             | (787)        | ) 7,157      |
| Operating (loss) income                                | (63)                | ) —                  | 260                       | 725                               | 10           | 932          |
| Interest expense                                       | (35)                | ) (82)               | ) (23)                    | ) (7)                             | ) 79         | (68)         |
| Other income (expense), net                            | 22                  | 45                   | —                         | 24                                | (79)         | ) 12         |
| (Loss) income before income taxes<br>and equity income | (76)                | ) (37)               | ) 237                     | 742                               | 10           | 876          |
| Income tax benefit (expense)                           | —                   | 14                   | (63)                      | ) (123)                           | ) (3)        | ) (175)      |
| (Loss) income before equity income                     | (76)                | ) (23)               | ) 174                     | 619                               | 7            | 701          |
| Equity in net income of affiliates                     | —                   | —                    | —                         | 12                                | —            | 12           |
|  | 748                 | 174                  | —                         | —                                 | (922)        | ) —          |



Equity in net income (loss) of subsidiaries

|  |       |       |       |       |        |   |        |
|--|-------|-------|-------|-------|--------|---|--------|
| Net income (loss)                                  | 672   | 151   | 174   | 631   | (915   | ) | 713    |
| Net income attributable to noncontrolling interest | —     | —     | —     | 41    | —      |   | 41     |
| Net income (loss) attributable to Delphi           | \$672 | \$151 | \$174 | \$590 | \$(915 | ) | \$ 672 |

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## Statement of Operations Three Months Ended June 30, 2011

|  | Parent<br>Companies | Subsidiary<br>Issuer | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|---------------------|----------------------|---------------------------|-----------------------------------|--------------|--------------|
|  | (in millions)       |                      |                           |                                   |              |              |
| Net sales  | \$—                 | \$—                  | \$1,366                   | \$3,231                           | \$(384)      | ) \$4,213    |
| Operating expenses:                                    |                     |                      |                           |                                   |              |              |
| Cost of sales  | —                   | —                    | 1,214                     | 2,693                             | (389)        | ) 3,518      |
| Selling, general and administrative                    | 28                  | —                    | 73                        | 139                               | —            | 240          |
| Amortization   | —                   | —                    | 12                        | 7                                 | —            | 19           |
| Restructuring  | —                   | —                    | 2                         | 6                                 | —            | 8            |
| Total operating expenses                               | 28                  | —                    | 1,301                     | 2,845                             | (389)        | ) 3,785      |
| Operating (loss) income                                | (28)                | ) —                  | 65                        | 386                               | 5            | 428          |
| Interest expense                                       | (16)                | ) (34)               | ) (1)                     | ) (7)                             | ) 17         | (41)         |
| Other income (expense), net                            | —                   | 8                    | 3                         | 1                                 | (16)         | ) (4)        |
| (Loss) income before income taxes<br>and equity income | (44)                | ) (26)               | ) 67                      | 380                               | 6            | 383          |
| Income tax benefit (expense)                           | —                   | 10                   | (14)                      | ) (68)                            | ) (1)        | ) (73)       |
| (Loss) income before equity income                     | (44)                | ) (16)               | ) 53                      | 312                               | 5            | 310          |
| Equity in net income of affiliates                     | —                   | —                    | —                         | 6                                 | —            | 6            |
| Equity in net income (loss) of<br>subsidiaries         | 342                 | 53                   | —                         | —                                 | (395)        | ) —          |
| Net income (loss)                                      | 298                 | 37                   | 53                        | 318                               | (390)        | ) 316        |
| Net income attributable to<br>noncontrolling interest  | —                   | —                    | —                         | 18                                | —            | 18           |
| Net income (loss) attributable to<br>Delphi            | \$298               | \$37                 | \$53                      | \$300                             | \$(390)      | ) \$298      |

## Statement of Operations Six Months Ended June 30, 2011

|  | Parent<br>Companies | Subsidiary<br>Issuer | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|---------------------|----------------------|---------------------------|-----------------------------------|--------------|--------------|
|  | (in millions)       |                      |                           |                                   |              |              |
| Net sales  | \$—                 | \$—                  | \$2,724                   | \$6,207                           | \$(721)      | ) \$8,210    |
| Operating expenses:                                    |                     |                      |                           |                                   |              |              |
| Cost of sales  | —                   | —                    | 2,344                     | 5,256                             | (729)        | ) 6,871      |
| Selling, general and administrative                    | 54                  | —                    | 131                       | 260                               | —            | 445          |
| Amortization   | —                   | —                    | 24                        | 13                                | —            | 37           |
| Restructuring  | —                   | —                    | 2                         | 15                                | —            | 17           |
| Total operating expenses                               | 54                  | —                    | 2,501                     | 5,544                             | (729)        | ) 7,370      |
| Operating (loss) income                                | (54)                | ) —                  | 223                       | 663                               | 8            | 840          |
| Interest expense                                       | (16)                | ) (34)               | ) (1)                     | ) (13)                            | ) 17         | (47)         |
| Other income (expense), net                            | —                   | 8                    | (1)                       | ) 8                               | (16)         | ) (1)        |
| (Loss) income before income taxes<br>and equity income | (70)                | ) (26)               | ) 221                     | 658                               | 9            | 792          |
| Income tax benefit (expense)                           | —                   | 10                   | (70)                      | ) (126)                           | ) (3)        | ) (189)      |
| (Loss) income before equity income                     | (70)                | ) (16)               | ) 151                     | 532                               | 6            | 603          |
| Equity in net income of affiliates                     | —                   | —                    | —                         | 23                                | —            | 23           |
|  | 659                 | 151                  | —                         | —                                 | (810)        | ) —          |

Equity in net income (loss) of subsidiaries

|  |       |       |       |       |        |         |
|--|-------|-------|-------|-------|--------|---------|
| Net income (loss)                                  | 589   | 135   | 151   | 555   | (804   | ) 626   |
| Net income attributable to noncontrolling interest | —     | —     | —     | 37    | —      | 37      |
| Net income (loss) attributable to Delphi           | \$589 | \$135 | \$151 | \$518 | \$(804 | ) \$589 |

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## Statement of Comprehensive Income Three Months Ended June 30, 2012

|  | Parent<br>Companies | Subsidiary<br>Issuer | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|---------------------|----------------------|---------------------------|-----------------------------------|--------------|--------------|
|  | (in millions)       |                      |                           |                                   |              |              |
| Net income (loss)  | \$330               | \$61                 | \$73                      | \$319                             | \$(433 )     | \$ 350       |
| Other comprehensive income (loss):                                       |                     |                      |                           |                                   |              |              |
| Currency translation adjustments   | —                   | —                    | —                         | (151 )                            | —            | (151 )       |
| Net change in unrecognized loss on<br>derivative instruments, net of tax | —                   | —                    | (15 )                     | —                                 | —            | (15 )        |
| Employee benefit plans adjustment,<br>net of tax                         | —                   | —                    | —                         | (1 )                              | —            | (1 )         |
| Other comprehensive loss   | —                   | —                    | (15 )                     | (152 )                            | —            | (167 )       |
| Equity in other comprehensive (loss)<br>income of subsidiaries           | (165 )              | (15 )                | —                         | —                                 | 180          | —            |
| Comprehensive income (loss)  | 165                 | 46                   | 58                        | 167                               | (253 )       | 183          |
| Comprehensive income attributable to<br>noncontrolling interests         | —                   | —                    | —                         | 18                                | —            | 18           |
| Comprehensive income (loss)<br>attributable to Delphi                    | \$165               | \$46                 | \$58                      | \$149                             | \$(253 )     | \$ 165       |

## Statement of Comprehensive Income Six Months Ended June 30, 2012

|  | Parent<br>Companies | Subsidiary<br>Issuer | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|---------------------|----------------------|---------------------------|-----------------------------------|--------------|--------------|
|  | (in millions)       |                      |                           |                                   |              |              |
| Net income (loss)  | \$672               | \$151                | \$174                     | \$631                             | \$(915 )     | \$ 713       |
| Other comprehensive income (loss):                                       |                     |                      |                           |                                   |              |              |
| Currency translation adjustments   | —                   | —                    | —                         | (73 )                             | —            | (73 )        |
| Net change in unrecognized gain on<br>derivative instruments, net of tax | —                   | —                    | 36                        | —                                 | —            | 36           |
| Employee benefit plans adjustment,<br>net of tax                         | —                   | —                    | —                         | (1 )                              | —            | (1 )         |
| Other comprehensive income (loss)  | —                   | —                    | 36                        | (74 )                             | —            | (38 )        |
| Equity in other comprehensive (loss)<br>income of subsidiaries           | (37 )               | 36                   | —                         | —                                 | 1            | —            |
| Comprehensive income (loss)  | 635                 | 187                  | 210                       | 557                               | (914 )       | 675          |
| Comprehensive income attributable to<br>noncontrolling interests         | —                   | —                    | —                         | 40                                | —            | 40           |
| Comprehensive income (loss)<br>attributable to Delphi                    | \$635               | \$187                | \$210                     | \$517                             | \$(914 )     | \$ 635       |

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## Statement of Comprehensive Income Three Months Ended June 30, 2011

|  | Parent<br>Companies | Subsidiary<br>Issuer | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|---------------------|----------------------|---------------------------|-----------------------------------|--------------|--------------|
|  | (in millions)       |                      |                           |                                   |              |              |
| Net income (loss)  | \$298               | \$37                 | \$53                      | \$318                             | \$(390)      | ) \$316      |
| Other comprehensive income (loss):                                       |                     |                      |                           |                                   |              |              |
| Currency translation adjustments   | —                   | —                    | —                         | 50                                | —            | 50           |
| Net change in unrecognized loss on<br>derivative instruments, net of tax | —                   | —                    | (12)                      | ) —                               | —            | (12)         |
| Employee benefit plans adjustment,<br>net of tax                         | —                   | —                    | (1)                       | ) 1                               | —            | —            |
| Other comprehensive (loss) income  | —                   | —                    | (13)                      | ) 51                              | —            | 38           |
| Equity in other comprehensive income<br>(loss) of subsidiaries           | 36                  | (13)                 | ) —                       | —                                 | (23)         | ) —          |
| Comprehensive income (loss)  | 334                 | 24                   | 40                        | 369                               | (413)        | ) 354        |
| Comprehensive income attributable to<br>noncontrolling interests         | —                   | —                    | —                         | 20                                | —            | 20           |
| Comprehensive income (loss)<br>attributable to Delphi                    | \$334               | \$24                 | \$40                      | \$349                             | \$(413)      | ) \$334      |

## Statement of Comprehensive Income Six Months Ended June 30, 2011

|  | Parent<br>Companies | Subsidiary<br>Issuer | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|---------------------|----------------------|---------------------------|-----------------------------------|--------------|--------------|
|  | (in millions)       |                      |                           |                                   |              |              |
| Net income (loss)  | \$589               | \$135                | \$151                     | \$555                             | \$(804)      | ) \$626      |
| Other comprehensive income (loss):                                       |                     |                      |                           |                                   |              |              |
| Currency translation adjustments   | —                   | —                    | —                         | 117                               | —            | 117          |
| Net change in unrecognized loss on<br>derivative instruments, net of tax | —                   | —                    | (12)                      | ) (1)                             | ) —          | (13)         |
| Employee benefit plans adjustment,<br>net of tax                         | —                   | —                    | (1)                       | ) 3                               | —            | 2            |
| Other comprehensive (loss) income  | —                   | —                    | (13)                      | ) 119                             | —            | 106          |
| Equity in other comprehensive<br>income (loss) of subsidiaries           | 102                 | (13)                 | ) —                       | —                                 | (89)         | ) —          |
| Comprehensive income (loss)  | 691                 | 122                  | 138                       | 674                               | (893)        | ) 732        |
| Comprehensive income attributable to<br>noncontrolling interests         | —                   | —                    | —                         | 41                                | —            | 41           |
| Comprehensive income (loss)<br>attributable to Delphi                    | \$691               | \$122                | \$138                     | \$633                             | \$(893)      | ) \$691      |

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Balance Sheet as of June 30, 2012

|   | Parent<br>Companies | Subsidiary<br>Issuer | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|---|---------------------|----------------------|---------------------------|-----------------------------------|--------------|--------------|
|   | (in millions)       |                      |                           |                                   |              |              |
| <b>ASSETS</b>                               |                     |                      |                           |                                   |              |              |
| Current assets:                             |                     |                      |                           |                                   |              |              |
| Cash and cash equivalents                   | \$4                 | \$—                  | \$221                     | \$1,298                           | \$—          | \$1,523      |
| Restricted cash                             | —                   | —                    | —                         | 12                                | —            | 12           |
| Accounts receivable, net                    | —                   | —                    | 797                       | 1,838                             | —            | 2,635        |
| Inventories                                 | —                   | —                    | 335                       | 781                               | (10)         | 1,106        |
| Other current assets                        | —                   | 17                   | 147                       | 411                               | (1)          | 574          |
| Total current assets                        | 4                   | 17                   | 1,500                     | 4,340                             | (11)         | 5,850        |
| Long-term assets:                           |                     |                      |                           |                                   |              |              |
| Property, net                               | —                   | —                    | 555                       | 1,812                             | —            | 2,367        |
| Investments in affiliates                   | —                   | —                    | —                         | 207                               | —            | 207          |
| Investments in subsidiaries                 | 3,436               | 313                  | —                         | —                                 | (3,749)      | —            |
| Intangible assets, net                      | —                   | —                    | 411                       | 141                               | —            | 552          |
| Other long-term assets                      | 3                   | 63                   | 21                        | 374                               | —            | 461          |
| Total long-term assets                      | 3,439               | 376                  | 987                       | 2,534                             | (3,749)      | 3,587        |
| Total assets                                | \$3,443             | \$393                | \$2,487                   | \$6,874                           | \$(3,760)    | \$9,437      |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b> |                     |                      |                           |                                   |              |              |
| Current liabilities:                        |                     |                      |                           |                                   |              |              |
| Short-term debt                             | \$—                 | \$—                  | \$21                      | \$48                              | \$—          | \$69         |
| Accounts payable                            | —                   | —                    | 645                       | 1,711                             | —            | 2,356        |
| Accrued liabilities                         | —                   | 8                    | 359                       | 904                               | —            | 1,271        |
| Total current liabilities                   | —                   | 8                    | 1,025                     | 2,663                             | —            | 3,696        |
| Long-term liabilities:                      |                     |                      |                           |                                   |              |              |
| Long-term debt                              | —                   | 1,982                | 4                         | 9                                 | —            | 1,995        |
| Intercompany accounts, net                  | 1,258               | (1,300)              | 872                       | (830)                             | —            | —            |
| Pension benefit obligations                 | —                   | —                    | 75                        | 596                               | —            | 671          |
| Other long-term liabilities                 | —                   | —                    | 198                       | 214                               | —            | 412          |
| Total long-term liabilities                 | 1,258               | 682                  | 1,149                     | (11)                              | —            | 3,078        |
| Total liabilities                           | 1,258               | 690                  | 2,174                     | 2,652                             | —            | 6,774        |
| Total Delphi shareholders' equity           | 2,185               | (297)                | 313                       | 3,744                             | (3,760)      | 2,185        |
| Noncontrolling interest                     | —                   | —                    | —                         | 478                               | —            | 478          |
| Total shareholders' equity                  | 2,185               | (297)                | 313                       | 4,222                             | (3,760)      | 2,663        |
| Total liabilities and shareholders' equity  | \$3,443             | \$393                | \$2,487                   | \$6,874                           | \$(3,760)    | \$9,437      |

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Balance Sheet as of December 31, 2011

|   | Parent<br>Companies | Subsidiary<br>Issuer | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|---|---------------------|----------------------|---------------------------|-----------------------------------|--------------|--------------|
|   | (in millions)       |                      |                           |                                   |              |              |
| <b>ASSETS</b>                               |                     |                      |                           |                                   |              |              |
| Current assets:                             |                     |                      |                           |                                   |              |              |
| Cash and cash equivalents                   | \$53                | \$—                  | \$186                     | \$1,124                           | \$—          | \$1,363      |
| Restricted cash                             | —                   | —                    | —                         | 9                                 | —            | 9            |
| Accounts receivable, net                    | —                   | —                    | 636                       | 1,823                             | —            | 2,459        |
| Inventories                                 | —                   | —                    | 294                       | 768                               | (8)          | 1,054        |
| Other current assets                        | —                   | 17                   | 157                       | 446                               | (4)          | 616          |
| Total current assets                        | 53                  | 17                   | 1,273                     | 4,170                             | (12)         | 5,501        |
| Long-term assets:                           |                     |                      |                           |                                   |              |              |
| Property, net                               | —                   | —                    | 514                       | 1,801                             | —            | 2,315        |
| Investments in affiliates                   | —                   | —                    | —                         | 257                               | —            | 257          |
| Investments in subsidiaries                 | 3,302               | 690                  | —                         | —                                 | (3,992)      | —            |
| Intangible assets, net                      | —                   | —                    | 438                       | 158                               | —            | 596          |
| Other long-term assets                      | 3                   | 71                   | 19                        | 364                               | 2            | 459          |
| Total long-term assets                      | 3,305               | 761                  | 971                       | 2,580                             | (3,990)      | 3,627        |
| Total assets                                | \$3,358             | \$778                | \$2,244                   | \$6,750                           | \$(4,002)    | \$9,128      |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b> |                     |                      |                           |                                   |              |              |
| Current liabilities:                        |                     |                      |                           |                                   |              |              |
| Short-term debt                             | \$—                 | \$—                  | \$20                      | \$87                              | \$—          | \$107        |
| Accounts payable                            | 2                   | —                    | 565                       | 1,830                             | —            | 2,397        |
| Accrued liabilities                         | 2                   | 9                    | 292                       | 908                               | (3)          | 1,208        |
| Total current liabilities                   | 4                   | 9                    | 877                       | 2,825                             | (3)          | 3,712        |
| Long-term liabilities:                      |                     |                      |                           |                                   |              |              |
| Long-term debt                              | —                   | 1,981                | 5                         | 10                                | —            | 1,996        |
| Intercompany accounts, net                  | 1,666               | (1,307)              | 296                       | (654)                             | (1)          | —            |
| Pension benefit obligations                 | —                   | —                    | 78                        | 596                               | —            | 674          |
| Other long-term liabilities                 | —                   | —                    | 298                       | 275                               | 2            | 575          |
| Total long-term liabilities                 | 1,666               | 674                  | 677                       | 227                               | 1            | 3,245        |
| Total liabilities                           | 1,670               | 683                  | 1,554                     | 3,052                             | (2)          | 6,957        |
| Total Delphi shareholders' equity           | 1,688               | 95                   | 690                       | 3,215                             | (4,000)      | 1,688        |
| Noncontrolling interest                     | —                   | —                    | —                         | 483                               | —            | 483          |
| Total shareholders' equity                  | 1,688               | 95                   | 690                       | 3,698                             | (4,000)      | 2,171        |
| Total liabilities and shareholders' equity  | \$3,358             | \$778                | \$2,244                   | \$6,750                           | \$(4,002)    | \$9,128      |

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## Statement of Cash Flows for the Six Months Ended June 30, 2012

|  | Parent<br>Companies | Subsidiary<br>Issuer | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|---------------------|----------------------|---------------------------|-----------------------------------|--------------|--------------|
|  | (in millions)       |                      |                           |                                   |              |              |
| Net cash (used in) provided by operating activities                            | \$(33 )             | \$—                  | \$280                     | \$507                             | \$—          | \$754        |
| Cash flows from investing activities:  |                     |                      |                           |                                   |              |              |
| Capital expenditures   | —                   | —                    | (113 )                    | (287 )                            | —            | (400 )       |
| Proceeds from sale of property/investments                                     | —                   | —                    | 2                         | 14                                | —            | 16           |
| Increase in restricted cash  | —                   | —                    | —                         | (3 )                              | —            | (3 )         |
| Acquisition of minority held shares  | —                   | —                    | —                         | (16 )                             | —            | (16 )        |
| Dividends from equity method investments in excess of earnings                 | —                   | —                    | —                         | 37                                | —            | 37           |
| Net cash used in investing activities  | —                   | —                    | (111 )                    | (255 )                            | —            | (366 )       |
| Cash flows from financing activities:  |                     |                      |                           |                                   |              |              |
| Net repayments under other short-term debt agreements                          | —                   | —                    | —                         | (38 )                             | —            | (38 )        |
| Dividend payments of consolidated affiliates to minority shareholders          | —                   | —                    | —                         | (5 )                              | —            | (5 )         |
| Intercompany dividends and net increase (decrease) in intercompany obligations | 134                 | —                    | (134 )                    | —                                 | —            | —            |
| Repurchase of ordinary shares  | (150 )              | —                    | —                         | —                                 | —            | (150 )       |
| Net cash used in financing activities  | (16 )               | —                    | (134 )                    | (43 )                             | —            | (193 )       |
| Effect of exchange rate fluctuations on cash and cash equivalents              | —                   | —                    | —                         | (35 )                             | —            | (35 )        |
| (Decrease) increase in cash and cash equivalents                               | (49 )               | —                    | 35                        | 174                               | —            | 160          |
| Cash and cash equivalents at beginning of period                               | 53                  | —                    | 186                       | 1,124                             | —            | 1,363        |
| Cash and cash equivalents at end of period                                     | \$4                 | \$—                  | \$221                     | \$1,298                           | \$—          | \$1,523      |



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## Statement of Cash Flows for the Six Months Ended June 30, 2011

|  | Parent<br>Companies | Subsidiary<br>Issuer | Guarantor<br>Subsidiaries | Non-<br>Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|---------------------|----------------------|---------------------------|-----------------------------------|--------------|--------------|
|  | (in millions)       |                      |                           |                                   |              |              |
| Net cash (used in) provided by operating activities                            | \$(21 )             | \$17                 | \$58                      | \$445                             | \$—          | \$ 499       |
| Cash flows from investing activities:  |                     |                      |                           |                                   |              |              |
| Capital expenditures   | —                   | —                    | (67 )                     | (225 )                            | —            | (292 )       |
| Maturity of time deposits  | —                   | —                    | 550                       | —                                 | —            | 550          |
| Proceeds from sale of property/investments                                     | —                   | —                    | —                         | 49                                | —            | 49           |
| Cost of acquisitions, net of cash acquired                                     | —                   | —                    | —                         | (17 )                             | —            | (17 )        |
| Decrease in restricted cash  | —                   | —                    | 25                        | 5                                 | —            | 30           |
| Acquisition of minority held shares  | —                   | —                    | —                         | (5 )                              | —            | (5 )         |
| Other, net   | —                   | —                    | (4 )                      | —                                 | —            | (4 )         |
| Net cash provided by (used in) investing activities                            | —                   | —                    | 504                       | (193 )                            | —            | 311          |
| Cash flows from financing activities:  |                     |                      |                           |                                   |              |              |
| Net repayments under other short-term debt agreements                          | —                   | —                    | —                         | (52 )                             | —            | (52 )        |
| Proceeds from issuance of senior secured term loans, net of issuance costs     | —                   | 2,386                | —                         | —                                 | —            | 2,386        |
| Repayments of senior secured term loans  | —                   | (1,440 )             | —                         | —                                 | —            | (1,440 )     |
| Proceeds from issuance senior notes, net of issuance costs                     | —                   | 977                  | —                         | —                                 | —            | 977          |
| Repayment of five-year notes   | —                   | —                    | —                         | (57 )                             | —            | (57 )        |
| Intercompany dividends and net increase (decrease) in intercompany obligations | 4,591               | (1,940 )             | (2,446 )                  | (205 )                            | —            | —            |
| Dividend payments of consolidated affiliates to minority shareholders          | —                   | —                    | —                         | (5 )                              | —            | (5 )         |
| Redemption of membership interests   | (4,566 )            | —                    | —                         | —                                 | —            | (4,566 )     |
| Net cash provided (used in) by financing activities                            | 25                  | (17 )                | (2,446 )                  | (319 )                            | —            | (2,757 )     |
| Effect of exchange rate fluctuations on cash and cash equivalents              | —                   | —                    | —                         | 50                                | —            | 50           |
| Increase (decrease) in cash and cash equivalents                               | 4                   | —                    | (1,884 )                  | (17 )                             | —            | (1,897 )     |
| Cash and cash equivalents at—beginning of period                               | 8                   | —                    | 2,010                     | 1,203                             | —            | 3,219        |
| Cash and cash equivalents at end of period                                     | \$10                | \$—                  | \$126                     | \$1,186                           | \$—          | \$1,322      |



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## 18. SEGMENT REPORTING

Delphi operates its core business along the following operating segments, which are grouped on the basis of similar product, market and operating factors:

- Electrical/Electronic Architecture, which includes complete electrical architecture and component products.
- Powertrain Systems, which includes extensive systems integration expertise in gasoline, diesel and fuel handling and full end-to-end systems including fuel and air injection, combustion, electronics controls, exhaust handling, test and validation capabilities, diesel and automotive aftermarket, and original equipment service.
- Electronics and Safety, which includes component and systems integration expertise in infotainment and connectivity, body controls and security systems, displays, mechatronics, passive and active safety electronics and electric and hybrid electric vehicle power electronics, as well as advanced development of software.
- Thermal Systems, which includes heating, ventilating and air conditioning (“HVAC”) systems, components for multiple transportation and other adjacent markets, and powertrain cooling and related technologies.
- Eliminations and Other, which includes i) the elimination of inter-segment transactions, and ii) certain other expenses and income of a non-operating or strategic nature.

The accounting policies of the segments are the same as those described in Note 2. Significant Accounting Policies, except that the disaggregated financial results for the segments have been prepared using a management approach, which is consistent with the basis and manner in which management internally disaggregates financial information for the purposes of assisting internal operating decisions. The Company’s management utilizes net income before depreciation and amortization (including long-lived asset and goodwill impairment), interest expense, other income (expense), net, income tax expense and equity income, net of tax (“EBITDA”) as a key performance measure. Segment EBITDA should not be considered a substitute for results prepared in accordance with U.S. GAAP and should not be considered an alternative to net income attributable to Delphi, which is the most directly comparable financial measure to EBITDA that is in accordance with U.S. GAAP. Segment EBITDA, as determined and measured by Delphi, should also not be compared to similarly titled measures reported by other companies.

Included below are sales and operating data for Delphi’s segments for the three and six months ended June 30, 2012 and 2011.

|  | Electrical/<br>Electronic<br>Architecture<br>(in millions) | Powertrain<br>Systems | Electronics<br>and Safety | Thermal<br>Systems | Eliminations<br>and Other (1) | Total   |
|--|--|-----------------------|---------------------------|--------------------|-------------------------------|---------|
| For the Three Months Ended June 30, 2012:          |  |                       |                           |                    |                               |         |
| Net sales  | \$1,677  | \$1,246               | \$685                     | \$389              | \$ —                          | \$3,997 |
| Inter-segment net sales                            | 35   | —                     | 18                        | 10                 | (63 )                         | —       |
| Total net sales                                    | \$1,712  | \$1,246               | \$703                     | \$399              | \$(63 )                       | \$3,997 |
| EBITDA   | \$251  | \$202                 | \$93                      | \$35               | \$ —                          | \$581   |
| Depreciation and amortization                      | \$37   | \$46                  | \$20                      | \$10               | \$ —                          | \$113   |
| Operating income                                   | \$214  | \$156                 | \$73                      | \$25               | \$ —                          | \$468   |
| Equity income (loss)                               | \$6  | \$—                   | \$—                       | \$3                | \$(1 )                        | \$8     |
| Net income attributable to noncontrolling interest | \$10   | \$7                   | \$—                       | \$3                | \$ —                          | \$20    |

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|   | Electrical/<br>Electronic<br>Architecture<br>(in millions) | Powertrain<br>Systems | Electronics<br>and Safety | Thermal<br>Systems | Eliminations<br>and Other (1) | Total   |
|---|--|-----------------------|---------------------------|--------------------|-------------------------------|---------|
| For the Three Months Ended June 30, 2011:             |  |                       |                           |                    |                               |         |
| Net sales   | \$1,700  | \$1,308               | \$747                     | \$458              | \$—                           | \$4,213 |
| Inter-segment net sales                               | 41   | 1                     | 17                        | 15                 | (74 )                         | —       |
| Total net sales                                       | \$1,741  | \$1,309               | \$764                     | \$473              | \$(74 )                       | \$4,213 |
| EBITDA  | \$217  | \$188                 | \$93                      | \$46               | \$—                           | \$544   |
| Depreciation and amortization                         | \$32   | \$46                  | \$26                      | \$12               | \$—                           | \$116   |
| Operating income                                      | \$185  | \$142                 | \$67                      | \$34               | \$—                           | \$428   |
| Equity income (loss)                                  | \$4  | \$—                   | \$—                       | \$3                | \$(1 )                        | \$6     |
| Net income attributable to<br>noncontrolling interest | \$8  | \$8                   | \$—                       | \$2                | \$—                           | \$18    |
|   | Electrical/<br>Electronic<br>Architecture<br>(in millions) | Powertrain<br>Systems | Electronics<br>and Safety | Thermal<br>Systems | Eliminations<br>and Other (1) | Total   |
| For the Six Months Ended June 30, 2012:               |  |                       |                           |                    |                               |         |
| Net sales   | \$3,373  | \$2,510               | \$1,410                   | \$796              | \$—                           | \$8,089 |
| Inter-segment net sales                               | 69   | —                     | 34                        | 22                 | (125 )                        | —       |
| Total net sales                                       | \$3,442  | \$2,510               | \$1,444                   | \$818              | \$(125 )                      | \$8,089 |
| EBITDA  | \$498  | \$402                 | \$191                     | \$68               | \$—                           | \$1,159 |
| Depreciation and amortization                         | \$73   | \$90                  | \$42                      | \$22               | \$—                           | \$227   |
| Operating income                                      | \$425  | \$312                 | \$149                     | \$46               | \$—                           | \$932   |
| Equity income (loss)                                  | \$9  | \$1                   | \$—                       | \$4                | \$(2 )                        | \$12    |
| Net income attributable to<br>noncontrolling interest | \$18   | \$16                  | \$—                       | \$7                | \$—                           | \$41    |
|   | Electrical/<br>Electronic<br>Architecture<br>(in millions) | Powertrain<br>Systems | Electronics<br>and Safety | Thermal<br>Systems | Eliminations<br>and Other (1) | Total   |
| For the Six Months Ended June 30, 2011:               |  |                       |                           |                    |                               |         |
| Net sales   | \$3,278  | \$2,544               | \$1,493                   | \$895              | \$—                           | \$8,210 |
| Inter-segment net sales                               | 76   | 2                     | 33                        | 27                 | (138 )                        | —       |
| Total net sales                                       | \$3,354  | \$2,546               | \$1,526                   | \$922              | \$(138 )                      | \$8,210 |
| EBITDA  | \$457  | \$320                 | \$198                     | \$98               | \$—                           | \$1,073 |
| Depreciation and amortization                         | \$64   | \$93                  | \$53                      | \$23               | \$—                           | \$233   |
| Operating income                                      | \$393  | \$227                 | \$145                     | \$75               | \$—                           | \$840   |
| Equity income (loss)                                  | \$11   | \$1                   | \$8                       | \$5                | \$(2 )                        | \$23    |
| Net income attributable to<br>noncontrolling interest | \$16   | \$16                  | \$—                       | \$5                | \$—                           | \$37    |

(1)Eliminations and Other includes the elimination of inter-segment transactions.

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The reconciliation of EBITDA to net income attributable to Delphi for the three and six months ended June 30, 2012 and 2011 are as follows:

|  | Electrical/<br>Electronic<br>Architecture<br>(in millions) | Powertrain<br>Systems | Electronics<br>and Safety | Thermal<br>Systems | Eliminations<br>and Other | Total |
|--|--|-----------------------|---------------------------|--------------------|---------------------------|-------|
| For the Three Months Ended June 30, 2012:          |  |                       |                           |                    |                           |       |
| EBITDA   | \$251  | \$202                 | \$93                      | \$35               | \$—                       | \$581 |
| Depreciation and amortization                      | (37)   | (46)                  | (20)                      | (10)               | —                         | (113) |
| Operating income                                   | \$214  | \$156                 | \$73                      | \$25               | \$—                       | 468   |
| Interest expense                                   |  |                       |                           |                    |                           | (33)  |
| Other income, net                                  |  |                       |                           |                    |                           | 5     |
| Income before income taxes and equity income       |  |                       |                           |                    |                           | 440   |
| Income tax expense                                 |  |                       |                           |                    |                           | (98)  |
| Equity income, net of tax                          |  |                       |                           |                    |                           | 8     |
| Net income   |  |                       |                           |                    |                           | \$350 |
| Net income attributable to noncontrolling interest |  |                       |                           |                    |                           | 20    |
| Net income attributable to Delphi                  |  |                       |                           |                    |                           | \$330 |
|  | Electrical/<br>Electronic<br>Architecture<br>(in millions) | Powertrain<br>Systems | Electronics<br>and Safety | Thermal<br>Systems | Eliminations<br>and Other | Total |
| For the Three Months Ended June 30, 2011:          |  |                       |                           |                    |                           |       |
| EBITDA   | \$217  | \$188                 | \$93                      | \$46               | \$—                       | \$544 |
| Depreciation and amortization                      | (32)   | (46)                  | (26)                      | (12)               | —                         | (116) |
| Operating income                                   | \$185  | \$142                 | \$67                      | \$34               | \$—                       | 428   |
| Interest expense                                   |  |                       |                           |                    |                           | (41)  |
| Other expense, net                                 |  |                       |                           |                    |                           | (4)   |
| Income before income taxes and equity income       |  |                       |                           |                    |                           | 383   |
| Income tax expense                                 |  |                       |                           |                    |                           | (73)  |
| Equity income, net of tax                          |  |                       |                           |                    |                           | 6     |
| Net income   |  |                       |                           |                    |                           | \$316 |
| Net income attributable to noncontrolling interest |  |                       |                           |                    |                           | 18    |
| Net income attributable to Delphi                  |  |                       |                           |                    |                           | \$298 |

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|   | Electrical/<br>Electronic<br>Architecture<br>(in millions) | Powertrain<br>Systems | Electronics<br>and Safety | Thermal<br>Systems | Eliminations<br>and Other | Total   |
|---|--|-----------------------|---------------------------|--------------------|---------------------------|---------|
| For the Six Months Ended June 30, 2012:               |  |                       |                           |                    |                           |         |
| EBITDA  | \$498  | \$402                 | \$191                     | \$68               | \$—                       | \$1,159 |
| Depreciation and amortization                         | (73 )  | (90 )                 | (42 )                     | (22 )              | —                         | (227 )  |
| Operating income                                      | \$425  | \$312                 | \$149                     | \$46               | \$—                       | 932     |
| Interest expense                                      |  |                       |                           |                    |                           | (68 )   |
| Other income, net                                     |  |                       |                           |                    |                           | 12      |
| Income before income taxes and<br>equity income       |  |                       |                           |                    |                           | 876     |
| Income tax expense                                    |  |                       |                           |                    |                           | (175 )  |
| Equity income, net of tax                             |  |                       |                           |                    |                           | 12      |
| Net income  |  |                       |                           |                    |                           | \$713   |
| Net income attributable to<br>noncontrolling interest |  |                       |                           |                    |                           | 41      |
| Net income attributable to<br>Delphi                  |  |                       |                           |                    |                           | \$672   |

|   | Electrical/<br>Electronic<br>Architecture<br>(in millions) | Powertrain<br>Systems | Electronics<br>and Safety | Thermal<br>Systems | Eliminations<br>and Other | Total   |
|---|--|-----------------------|---------------------------|--------------------|---------------------------|---------|
| For the Six Months Ended June 30, 2011:               |  |                       |                           |                    |                           |         |
| EBITDA  | \$457  | \$320                 | \$198                     | \$98               | \$—                       | \$1,073 |
| Depreciation and amortization                         | (64 )  | (93 )                 | (53 )                     | (23 )              | —                         | (233 )  |
| Operating income                                      | \$393  | \$227                 | \$145                     | \$75               | \$—                       | 840     |
| Interest expense                                      |  |                       |                           |                    |                           | (47 )   |
| Other expense, net                                    |  |                       |                           |                    |                           | (1 )    |
| Income before income taxes and<br>equity income       |  |                       |                           |                    |                           | 792     |
| Income tax expense                                    |  |                       |                           |                    |                           | (189 )  |
| Equity income, net of tax                             |  |                       |                           |                    |                           | 23      |
| Net income  |  |                       |                           |                    |                           | \$626   |
| Net income attributable to<br>noncontrolling interest |  |                       |                           |                    |                           | 37      |
| Net income attributable to<br>Delphi                  |  |                       |                           |                    |                           | \$589   |

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**CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING INFORMATION**

This Quarterly Report on Form 10-Q, as well as other statements made by Delphi Automotive PLC (“Delphi,” the “Company,” “we,” “us” and “our”), contain forward-looking statements that reflect, when made, the Company’s current views with respect to current events and financial performance. Such forward-looking statements are subject to many risks, uncertainties and factors relating to the Company’s operations and business environment, which may cause the actual results of the Company to be materially different from any future results, express or implied, by such forward-looking statements. All statements that address future operating, financial or business performance or the Company’s strategies or expectations are forward-looking statements. In some cases, you can identify these statements by forward-looking words such as “may,” “might,” “will,” “should,” “expects,” “plans,” “intends,” “anticipates,” “believes,” “estimates,” “predicts,” “potential,” “outlook” or “continue,” and other comparable terminology. Factors that could cause actual results to differ materially from these forward-looking statements include, but are not limited to, the following: global economic conditions, including conditions affecting the credit market; the cyclical nature of automotive sales and production; the potential disruptions in the supply of and changes in the competitive environment for raw material integral to the Company’s products; the Company’s ability to maintain contracts that are critical to its operations; the ability of the Company to attract, motivate and/or retain key executives; the ability of the Company to avoid or continue to operate during a strike, or partial work stoppage or slow down by any of its unionized employees or those of its principal customers, and the ability of the Company to attract and retain customers. Additional factors are discussed under the captions “Risk Factors” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in the Company’s filings with the Securities and Exchange Commission, including those set forth in the Company’s Annual Report on Form 10-K for fiscal year ended December 31, 2011. New risks and uncertainties arise from time to time, and it is impossible for us to predict these events or how they may affect the Company. It should be remembered that the price of the ordinary shares and any income from them can go down as well as up. Delphi disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events and/or otherwise, except as may be required by law.

**ITEM 2. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The following management’s discussion and analysis of financial condition and results of operations (“MD&A”) is intended to help you understand the business operations and financial condition of the Company for the three and six months ended June 30, 2012. This discussion should be read in conjunction with Item 1. Financial Statements. Our MD&A is presented in seven sections:

- Executive Overview
- Consolidated Results of Operations
- Results of Operations by Segment
- Liquidity and Capital Resources
- Off-Balance Sheet Arrangements and Other Matters
- Significant Accounting Policies and Critical Accounting Estimates
- Recently Issued Accounting Pronouncements

Within the MD&A, “Delphi,” the “Company,” “we,” “us” and “our” refer to Delphi Automotive PLC, a public limited company which was formed under the laws of Jersey on May 19, 2011, together with its subsidiaries, including Delphi Automotive LLP, a limited liability partnership incorporated under the laws of England and Wales which was formed on August 19, 2009 for the purpose of acquiring certain assets of the former Delphi Corporation, and became a subsidiary of Delphi Automotive PLC in connection with the completion of the Company’s initial public offering on November 22, 2011. The former Delphi Corporation and, as the context may require, its subsidiaries and affiliates, are referred to herein as the “Predecessor”.

- Executive Overview
- Our Business

We are a leading global vehicle components manufacturer and provide electrical and electronic, powertrain, safety and thermal technology solutions to the global automotive and commercial vehicle markets. We are one of the largest vehicle component manufacturers and our customers include the largest automotive original equipment manufacturers (“OEMs”) in the world.

Delphi's total net sales during the three and six months ended June 30, 2012 were \$4.0 billion and \$8.1 billion, representing slight decreases as compared to the same periods of 2011, the result of negative currency translation from Euro



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and Brazilian Real denominated sales to U.S. dollars. Although global OEM production increased approximately 11% and 9% for the three and six months ended June 30, 2012 versus 2011, the majority of production increases were attributable to Japanese OEMs' recovering from the March 2011 tsunami. Delphi has a relatively limited content penetration with the Japanese OEMs.

Although OEM production volumes increased in both the North American and Asia Pacific regions, European and South American production declined significantly in the three and six months ended June 30, 2012 compared to the prior year periods. In the Eurozone, continued economic uncertainties have negatively impacted vehicle production. However, Delphi's favorable channel and customer mix in Europe helped to mitigate the impact of the current weakness in this market.

In addition, our overall lean cost structure enabled us to achieve strong gross margins and improved operating earnings in the three and six months ended June 30, 2012 compared to the prior year periods. While Delphi continues to operate in a cyclical industry that is impacted by movements in the macro economy, our strong balance sheet coupled with our flexible cost structure position us to capitalize on any strengthening of the global economy and improvements in OEM production volumes.

Trends, Uncertainties and Opportunities

Resin supply disruption. In March 2012, the operations of a chemical supplier that produces a key component of plastics primarily used in brake and fuel systems were disrupted by a fire at their production facility in Europe. Although we have only a limited direct supply relationship with this vendor, this material is used by suppliers throughout the interconnected automotive supply chain. To date, we have not experienced any adverse impacts to our production, however, we are actively monitoring the supply base and OEM production and have worked with others in the industry in developing supply alternatives to mitigate possible supply disruptions.

Rate of economic recovery. Our business is directly related to automotive sales and automotive vehicle production by our customers. Automotive sales depend on a number of factors, including economic conditions. Although, global automotive vehicle production increased over 3% from 2010 to 2011 and is expected to increase by an additional 6% to 7% in 2012, economic uncertainties persist in Europe, resulting in reduced consumer demand for vehicles.

Continued economic weakness could result in a significant reduction in automotive sales and production by our customers, which would have an adverse effect on our business, results of operations and financial condition.

Additionally, volatility in oil and gasoline prices negatively impacts consumer confidence and automotive sales, as well as the mix of future sales (from trucks and sport utility vehicles toward smaller, fuel-efficient passenger cars).

While our diversified customer and geographic revenue base have well positioned us to withstand the impact of industry downturns and benefit from industry upturns, shifts to vehicles with less content would adversely impact our profitability.

Emerging markets growth. Rising income levels in the emerging markets of China, Brazil, India and Russia are resulting in stronger growth rates in these markets. Our strong global presence and presence in these markets have positioned us to experience above-market growth rates. We continue to expand our established presence in emerging markets, positioning us to benefit from the expected growth opportunities in these regions. We will accomplish this by capitalizing on our long-standing relationships with the global OEMs and further enhancing our positions with the emerging market OEMs to continue expanding our worldwide leadership. We will continue to build upon our extensive geographic reach to capitalize on the fast-growing automotive markets, particularly China, Brazil, India and Russia. We believe that our presence in low cost countries positions us to realize incremental margin improvements as the global balance of automotive production shifts towards the emerging markets.

We have a strong presence in China, where we have operated for nearly 20 years. All of our business segments have operations and sales in China. As a result, we have well-established relationships with all of the major OEMs in China. We generated approximately \$2 billion in revenue from China in 2011. With only 21 of our 33 offered products locally manufactured in 2011, we believe we have the opportunity to expand additional product lines into China, and as a result, we see further growth potential.

Market driven products. Our product offerings satisfy the OEMs' need to meet increasingly stringent government regulations and fulfill consumer preferences for products that address the mega trends of Safe, Green and Connected, leading to increased content per vehicle, greater profitability and higher margins. With these offerings, we believe we

are well-positioned to capitalize on demand for increased safety, fuel efficiency, emissions control and connectivity to the global information network. There has been a substantial increase in vehicle content and electrification requiring a complex and reliable electrical architecture and systems to operate, such as hybrid power electronics, electrical vehicle monitoring, lane departure warning systems, integrated electronic displays, navigation systems and consumer electronics. Our ability to design a reliable electrical architecture that optimizes power distribution and/or consumption is key to satisfying the OEMs' need to reduce emissions while continuing to meet the demands of consumers. Additionally, our Powertrain Systems and Thermal Systems segments are also focused on addressing the demand for increased fuel efficiency and emission control by controlling fuel consumption and heat dissipation, which are principal factors influencing fuel efficiency and emissions.

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Global capabilities. Many OEMs are adopting global vehicle platforms to increase standardization, reduce per unit cost and increase capital efficiency and profitability. As a result, OEMs are selecting suppliers that have the capability to manufacture products on a worldwide basis, as well as, the flexibility to adapt to regional variations. Suppliers with global scale and strong design, engineering and manufacturing capabilities, are best positioned to benefit from this trend. Our global footprint enables us to serve the global OEMs on a worldwide basis as we gain market share with the emerging market OEMs. This regional model has largely migrated to service the North American market out of Mexico, the South American market out of Brazil, the European market out of Eastern Europe and North Africa and the Asia Pacific market out of China.

Product development. The automotive component supply industry is highly competitive, both domestically and internationally. Our ability to anticipate changes in technology and regulatory standards and to successfully develop and introduce new and enhanced products on a timely basis will be a significant factor in our ability to remain competitive. To compete effectively in the automotive supply industry, we must be able to launch new products to meet our customers' demands in a timely manner. Our innovative technologies and robust global engineering and development capabilities have well positioned us to meet the increasingly stringent vehicle manufacturer demands. OEMs are increasingly looking to their suppliers to simplify vehicle design and assembly processes to reduce costs. As a result, suppliers that sell vehicle components directly to manufacturers (Tier I suppliers) have assumed many of the design, engineering, research and development and assembly functions traditionally performed by vehicle manufacturers. Suppliers that can provide fully-engineered solutions, systems and pre-assembled combinations of component parts are positioned to leverage the trend toward system sourcing.

Engineering, design & development. Our history and culture of innovation have enabled us to develop significant intellectual property and design and development expertise to provide advanced technology solutions that meet the demands of our customers. We have a team of more than 17,000 scientists, engineers and technicians focused on developing leading product solutions for our key markets, located at 15 major technical centers in Brazil, China, France, Germany, India, Luxembourg, Mexico, Poland, South Korea, the United Kingdom and the United States. We invest approximately \$1 billion annually in research and development, including engineering, to maintain our portfolio of innovative products, and owned/held approximately 6,000 patents and protective rights as of December 31, 2011. We also encourage "open innovation" and collaborate extensively with peers in the industry, government agencies and academic institutions. Our technology competencies are recognized by both customers and government agencies, who have co-invested approximately \$400 million of additional funds annually in new product development, increasing our total spend accordingly, accelerating the pace of innovation and reducing the risk associated with successful commercialization of technological breakthroughs.

In the past, suppliers often incurred the initial cost of engineering, designing and developing automotive component parts, and recovered their investments over time by including a cost recovery component in the price of each part based on expected volumes. Recently, we and many other suppliers have negotiated for cost recovery payments independent of volumes. This trend reduces our economic risk.

Pricing. Cost-cutting initiatives adopted by our customers result in increased downward pressure on pricing. Our customer supply agreements generally require step-downs in component pricing over the periods of production and OEMs have historically possessed significant leverage over their outside suppliers because the automotive component supply industry is fragmented and serves a limited number of automotive OEMs. Our profitability depends in part on our ability to generate sufficient production cost savings in the future to offset price reductions.

In 2010, we largely completed our restructuring activities, resulting in a lower fixed cost base, improved manufacturing footprint and reduced overhead. We dramatically reduced our United States ("U.S.") and Western European footprints, realigned our selling, general and administrative cost structure and increased the variable nature of our employee base. As a result, approximately 90% of our hourly workforce is located in low cost countries. Furthermore, we have substantial operational flexibility by leveraging a large workforce of temporary workers, which represented approximately 33% of the hourly workforce as of June 30, 2012. We are focused on maintaining a low fixed cost base to minimize our net income before depreciation and amortization (including long-lived asset and goodwill impairment), interest expense, other income (expense), net, income tax expense and equity income, net of tax ("EBITDA") breakeven, which we estimate to be approximately 38% below the current production volumes,

assuming constant product mix and based on 2011 results. We believe that our lean cost structure will allow us to remain profitable at all points of the traditional vehicle industry production cycle.

Efficient use of capital. The global vehicle components industry is generally capital intensive and a portion of a supplier's capital equipment is frequently utilized for specific customer programs. Lead times for procurement of capital equipment are long and typically exceed start of production by one to two years. Substantial advantages exist for suppliers that can leverage their prior investments in capital equipment or amortize the investment over higher volume global customer programs.

Industry consolidation. Consolidation among worldwide suppliers is expected to continue as suppliers seek to achieve operating synergies and value stream efficiencies, acquire complementary technologies, and build stronger customer relationships as OEMs continue to expand globally. To this point, Delphi has entered into exclusive negotiations and made a

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binding offer to acquire FCI Group's ("FCI") Motorized Vehicles Division ("MVL"). MVL is a leading global manufacturer of automotive connection systems with a focus on high-value, leading technology applications. This transaction would enhance our position as a leading supplier of automotive electrical/electronic architecture, expand our portfolio of high-growth electronic connectors, further strengthen our premier customer base, enhance our footprint in fast-growing markets, provide significant opportunity to accelerate long-term sales and earnings growth and deliver significant synergies which would be expected to expand EBITDA margins. We believe companies with strong balance sheets and financial discipline are in the best position to take advantage of the industry consolidation trend.

We have a strong balance sheet with gross debt of approximately \$2.1 billion and substantial liquidity of approximately \$2.8 billion of cash and cash equivalents and available financing under our Revolving Credit Facility (as defined below in Liquidity and Capital Resources) as of June 30, 2012, and no significant U.S. defined benefit or workforce postretirement health care benefits and employer-paid postretirement basic life insurance benefits ("OPEB") liabilities. We intend to maintain strong financial discipline targeting industry-leading earnings growth, cash flow generation and return on invested capital and to maintain sufficient liquidity to sustain our financial flexibility throughout the industry cycle.

Consolidated Results of Operations

Delphi typically experiences fluctuations in revenue due to changes in OEM production schedules, vehicle sales mix and the net of new and lost business (which we refer to collectively as volume), increased prices attributable to escalation clauses in our supply contracts for recovery of increased commodity costs (which we refer to as commodity pass-through), fluctuations in foreign currency exchange rates (which we refer to as FX), contractual reductions of the sales price to the OEM (which we refer to as contractual price reductions) and engineering changes. Changes in sales mix can have either favorable or unfavorable impact on revenue. Such changes can be the result of shifts in regional growth, shifts in OEM sales demand, as well as shifts in consumer demand related to vehicle segment purchases and content penetration. For instance, a shift in sales demand favoring a particular OEM's vehicle model for which we do not have a supply contract may negatively impact our revenue. A shift in regional sales demand toward certain markets could favorably impact the sales of those of our customers that have a large market share in those regions, which in turn would be expected to have a favorable impact on our revenue.

We typically experience (as described below) fluctuations in operating income due to:

- Volume, net of contractual price reductions—changes in volume offset by contractual price reductions (which typically range from 1% to 3% of net sales);
- Operational performance—changes to costs for materials and commodities or manufacturing variances; and
- Other—including restructuring costs and any remaining variances not included in Volume, net of contractual price reductions or Operational performance.

The automotive component supply industry is subject to inflationary pressures with respect to raw materials and labor which have placed and will continue to place operational and profitability burdens on the entire supply chain. We will continue to work with our customers and suppliers to mitigate the impact of these inflationary pressures in the future. In addition, we expect commodity cost volatility, particularly related to copper, aluminum and petroleum-based resin products, to have a continual impact on future earnings and/or operating cash flows. As such, we continually seek to mitigate both inflationary pressures and our material-related cost exposures using a number of approaches, including combining purchase requirements with customers and/or other suppliers, using alternate suppliers or product designs, negotiating cost reductions and/or commodity cost contract escalation clauses into our vehicle manufacturer supply contracts, and hedging.

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Three and Six Months Ended June 30, 2012 versus Three and Six Months Ended June 30, 2011

The results of operations for the three and six months ended June 30, 2012 and 2011 were as follows:

|  | Three Months Ended June 30, |            |                             | Six Months Ended June 30, |              |                             |
|--|-----------------------------|------------|-----------------------------|---------------------------|--------------|-----------------------------|
|  | 2012                        | 2011       | Favorable/<br>(unfavorable) | 2012                      | 2011         | Favorable/<br>(unfavorable) |
|  | (dollars in millions)       |            |                             |                           |              |                             |
| Net sales  | \$3,997                     | \$4,213    | \$ (216 )                   | \$8,089                   | \$8,210      | \$ (121 )                   |
| Cost of sales                                      | 3,272                       | 3,518      | 246                         | 6,645                     | 6,871        | 226                         |
| Gross margin                                       | 725                         | 18.1 % 695 | 16.5 % 30                   | 1,444                     | 17.9 % 1,339 | 16.3 % 105                  |
| Selling, general and administrative                | 230                         | 240        | 10                          | 458                       | 445          | (13 )                       |
| Amortization                                       | 19                          | 19         | —                           | 40                        | 37           | (3 )                        |
| Restructuring                                      | 8                           | 8          | —                           | 14                        | 17           | 3                           |
| Operating income                                   | 468                         | 428        | 40                          | 932                       | 840          | 92                          |
| Interest expense                                   | (33 )                       | (41 )      | 8                           | (68 )                     | (47 )        | (21 )                       |
| Other income (expense), net                        | 5                           | (4 )       | 9                           | 12                        | (1 )         | 13                          |
| Income before income taxes and equity income       | 440                         | 383        | 57                          | 876                       | 792          | 84                          |
| Income tax expense                                 | (98 )                       | (73 )      | (25 )                       | (175 )                    | (189 )       | 14                          |
| Income before equity income                        | 342                         | 310        | 32                          | 701                       | 603          | 98                          |
| Equity income, net of tax                          | 8                           | 6          | 2                           | 12                        | 23           | (11 )                       |
| Net income   | 350                         | 316        | 34                          | 713                       | 626          | 87                          |
| Net income attributable to noncontrolling interest | 20                          | 18         | (2 )                        | 41                        | 37           | (4 )                        |
| Net income attributable to Delphi                  | \$330                       | \$298      | \$ 32                       | \$672                     | \$589        | \$ 83                       |

**Total Net Sales**

Below is a summary of Delphi's total net sales for the three months ended June 30, 2012 versus June 30, 2011.

|                 | Three Months Ended June 30, |         |                             | Variance Due To:   |          |                        |         |          |
|-----------------|-----------------------------|---------|-----------------------------|--|----------|------------------------|---------|----------|
|                 | 2012                        | 2011    | Favorable/<br>(unfavorable) | Volume, net of contractual price reductions<br>(in millions) | FX       | Commodity pass-through | Other   | Total    |
|                 | (in millions)               |         |                             |  |          |                        |         |          |
| Total net sales | \$3,997                     | \$4,213 | \$ (216 )                   | \$57   | \$(227 ) | \$(34 )                | \$(12 ) | \$(216 ) |

Total net sales for the three months ended June 30, 2012 decreased 5% compared to the three months ended June 30, 2011. Although we experienced volume growth of approximately 1%, reported sales decreased due to unfavorable currency impacts, principally related to the Euro and Brazilian Real, and commodity pass-through.

Below is a summary of Delphi's total net sales for the six months ended June 30, 2012 versus June 30, 2011.

|  | Six Months Ended June 30, |      |                             | Variance Due To:              |                 |       |
|--|---------------------------|------|-----------------------------|-------------------------------|-----------------|-------|
|  | 2012                      | 2011 | Favorable/<br>(unfavorable) | Volume, net of FX contractual | Commodity pass- | Other |
|  |                           |      |                             |                               |                 |       |

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|                 | (in millions) |         |        | price<br>reductions<br>(in millions) |        | through |         |          |   |   |
|-----------------|---------------|---------|--------|--------------------------------------|--------|---------|---------|----------|---|---|
| Total net sales | \$8,089       | \$8,210 | \$(121 | ) \$245                              | \$(297 | ) \$(56 | ) \$(13 | ) \$(121 | ) | ) |

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Total net sales for the six months ended June 30, 2012 decreased 1% compared to the six months ended June 30, 2011. Although we experienced volume growth of approximately 3%, reported sales decreased due to unfavorable currency impacts, principally related to the Euro and Brazilian Real, and commodity pass-through.

**Operating Results**

The information below summarizes the operating results for the three and six months ended June 30, 2012 as compared to the three and six months ended June 30, 2011.

**Cost of Sales**

Cost of sales is primarily comprised of material, labor, manufacturing overhead, freight, fluctuations in foreign currency exchange rates, product engineering, design and development expenses, depreciation and amortization, warranty costs and other operating expenses. Gross margin is revenue less cost of sales and gross margin percentage is gross margin as a percent of net sales.

Cost of sales decreased \$246 million for the three months ended June 30, 2012 compared to the three months ended June 30, 2011, as summarized below.

|                         | Three Months Ended June 30, |         | Favorable/<br>(unfavorable) | Variance Due To: |                            |         | Total |
|-------------------------|-----------------------------|---------|-----------------------------|------------------|----------------------------|---------|-------|
|                         | 2012                        | 2011    |                             | Volume (a)       | Operational<br>performance | Other   |       |
|                         | (dollars in millions)       |         |                             | (in millions)    |                            |         |       |
| Cost of sales           | \$3,272                     | \$3,518 | \$ 246                      | \$(125 )         | \$ 110                     | \$261   | \$246 |
| Gross margin            | \$725                       | \$695   | \$ 30                       | \$(68 )          | \$ 110                     | \$(12 ) | \$30  |
| Percentage of net sales | 18.1                        | % 16.5  | %                           |                  |                            |         |       |

(a) Presented net of contractual price reductions for gross margin variance.

The decrease in cost of sales reflects increases in volume that were more than offset by operational performance and the following items in Other above:

• \$34 million of decreased pass-through commodity cost, which were primarily offset in sales through contract escalation/de-escalation clauses with our customers; and

▲ Approximately \$190 million of decreased expense due to fluctuations in foreign currency exchange rates.

Cost of sales decreased \$226 million for the six months ended June 30, 2012 compared to the six months ended June 30, 2011, as summarized below.

|                         | Six Months Ended June 30, |         | Favorable/<br>(unfavorable) | Variance Due To: |                            |       | Total |
|-------------------------|---------------------------|---------|-----------------------------|------------------|----------------------------|-------|-------|
|                         | 2012                      | 2011    |                             | Volume (a)       | Operational<br>performance | Other |       |
|                         | (dollars in millions)     |         |                             | (in millions)    |                            |       |       |
| Cost of sales           | \$6,645                   | \$6,871 | \$ 226                      | \$(314 )         | \$ 154                     | \$386 | \$226 |
| Gross margin            | \$1,444                   | \$1,339 | \$ 105                      | \$(69 )          | \$ 154                     | \$20  | \$105 |
| Percentage of net sales | 17.9                      | % 16.3  | %                           |                  |                            |       |       |

(a) Presented net of contractual price reductions for gross margin variance.

The decrease in cost of sales reflects increases in volume that were more than offset by operational performance and the following items in Other above:

• Decreased warranty expense in 2012 primarily related to a \$76 million charge in 2011 as a result of the settlement for certain components supplied by Delphi's Powertrain segment;

• \$56 million of decreased pass-through commodity cost, which were primarily offset in sales through contract escalation/de-escalation clauses with our customers; and

▲ Approximately \$250 million of decreased expense due to fluctuations in foreign currency exchange rates.





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## Selling, General and Administrative Expense

|   | Three Months Ended June 30, |       |                             |
|---|-----------------------------|-------|-----------------------------|
|   | 2012                        | 2011  | Favorable/<br>(unfavorable) |
|   | (dollars in millions)       |       |                             |
| Selling, general and administrative expense | \$230                       | \$240 | \$ 10                       |
| Percentage of net sales                     | 5.8                         | % 5.7 | %                           |
|   | Six Months Ended June 30,   |       |                             |
|   | 2012                        | 2011  | Favorable/<br>(unfavorable) |
|   | (dollars in millions)       |       |                             |
| Selling, general and administrative expense | \$458                       | \$445 | \$(13 )                     |
| Percentage of net sales                     | 5.7                         | % 5.4 | %                           |

Selling, general and administrative expense (“SG&A”) includes administrative expenses, information technology costs and incentive compensation related costs, and increased as a percent of sales during the six months ended June 30, 2012 compared to 2011 due largely to increased accruals for incentive compensation of \$16 million.

## Amortization

|              | Three Months Ended June 30, |      |                             |
|--------------|-----------------------------|------|-----------------------------|
|              | 2012                        | 2011 | Favorable/<br>(unfavorable) |
|              | (in millions)               |      |                             |
| Amortization | \$19                        | \$19 | \$—                         |
|              | Six Months Ended June 30,   |      |                             |
|              | 2012                        | 2011 | Favorable/<br>(unfavorable) |
|              | (in millions)               |      |                             |
| Amortization | \$40                        | \$37 | \$(3 )                      |

Amortization expense reflects the non-cash charge related to definite-lived intangible assets primarily recognized as part of the Acquisition.

## Restructuring

|                         | Three Months Ended June 30, |       |                             |
|-------------------------|-----------------------------|-------|-----------------------------|
|                         | 2012                        | 2011  | Favorable/<br>(unfavorable) |
|                         | (dollars in millions)       |       |                             |
| Restructuring           | \$8                         | \$8   | \$—                         |
| Percentage of net sales | 0.2                         | % 0.2 | %                           |
|                         | Six Months Ended June 30,   |       |                             |
|                         | 2012                        | 2011  | Favorable/<br>(unfavorable) |
|                         | (dollars in millions)       |       |                             |
| Restructuring           | \$14                        | \$17  | \$3                         |
| Percentage of net sales | 0.2                         | % 0.2 | %                           |



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The relatively constant amount of restructuring expense is a result of largely completing major restructuring activities by the end of 2010.

Refer to Note 7. Restructuring to the consolidated financial statements for additional information.

## Interest Expense

|                  | Three Months Ended June 30, |      |                             |
|------------------|-----------------------------|------|-----------------------------|
|                  | 2012                        | 2011 | Favorable/<br>(unfavorable) |
|                  | (in millions)               |      |                             |
| Interest expense | \$33                        | \$41 | \$8                         |
|                  | Six Months Ended June 30,   |      |                             |
|                  | 2012                        | 2011 | Favorable/<br>(unfavorable) |
|                  | (in millions)               |      |                             |
| Interest expense | \$68                        | \$47 | \$(21)                      |

The decrease in interest expense for the three months ended June 30, 2012 as compared to the three months ended June 30, 2011 is the result of lower overall debt balances. The increase in interest expense for the six months ended June 30, 2012 as compared to the six months ended June 30, 2011 is due to the issuance of the credit agreement and \$500 million of 5.875% senior notes due 2019 and \$500 million of 6.125% senior notes due 2021 (collectively, the “Senior Notes”), in conjunction with the redemption of the Class A and Class C membership interests in March 2011. Refer to Note 8. Debt, to the consolidated financial statements for additional information.

## Other Income (Expense), net

|                             | Three Months Ended June 30, |       |                             |
|-----------------------------|-----------------------------|-------|-----------------------------|
|                             | 2012                        | 2011  | Favorable/<br>(unfavorable) |
|                             | (in millions)               |       |                             |
| Other income (expense), net | \$5                         | \$(4) | \$9                         |
|                             | Six Months Ended June 30,   |       |                             |
|                             | 2012                        | 2011  | Favorable/<br>(unfavorable) |
|                             | (in millions)               |       |                             |
| Other income (expense), net | \$12                        | \$(1) | \$13                        |

The increase in other income (expense), net is primarily related to the absence of a \$6 million impairment of an investment in available-for-sale securities and losses on extinguishment of debt of \$8 million and \$17 million during the three and six months ended June 30, 2011, respectively, partially offset by lower interest income.

Refer to Note 14. Other income (expense), net to the consolidated financial statements for additional information.

## Income Taxes

|                    | Three Months Ended June 30, |      |                             |
|--------------------|-----------------------------|------|-----------------------------|
|                    | 2012                        | 2011 | Favorable/<br>(unfavorable) |
|                    | (in millions)               |      |                             |
| Income tax expense | \$98                        | \$73 | \$(25)                      |

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|                    | Six Months Ended June 30, |        |                             |
|--------------------|---------------------------|--------|-----------------------------|
|                    | 2012                      | 2011   | Favorable/<br>(unfavorable) |
|                    | (in millions)             |        |                             |
| Income tax expense | \$ 175                    | \$ 189 | \$ 14                       |

The Company's tax rates in both periods are affected by the tax rates in the jurisdictions in which the Company operates, the relative amount of income earned in each jurisdiction and the relative amount of losses or income for which no tax benefit or expense was recognized due to a valuation allowance, which was favorably impacted in 2012 as compared to 2011, primarily due to tax planning initiatives.

The effective tax rate was 22% and 19% for the three months ended June 30, 2012 and 2011, respectively. The effective tax rate for the three months ended June 30, 2012 was impacted by a reduction of \$3 million in withholding tax expense. The effective tax rate in the three months ended June 30, 2011 was impacted by a reduction of \$11 million due to tax planning actions.

The effective tax rate was 20% and 24% for the six months ended June 30, 2012 and 2011, respectively. The effective tax rate in the six months ended June 30, 2012 was impacted by a reduction of \$22 million in tax reserves due to resolution of open issues with tax authorities and a reduction of \$14 million in withholding tax expense. The effective tax rate in the six months ended June 30, 2011 was impacted by an reduction of \$11 million due to tax planning actions offset by an increase of \$10 million in withholding tax expense related to the funding of the redemption of all the outstanding Class A and Class C membership interests in Delphi Automotive LLP.

## Equity Income

|                           | Three Months Ended June 30, |       |                             |
|---------------------------|-----------------------------|-------|-----------------------------|
|                           | 2012                        | 2011  | Favorable/<br>(unfavorable) |
|                           | (in millions)               |       |                             |
| Equity income, net of tax | \$ 8                        | \$ 6  | \$ 2                        |
|                           | Six Months Ended June 30,   |       |                             |
|                           | 2012                        | 2011  | Favorable/<br>(unfavorable) |
|                           | (in millions)               |       |                             |
| Equity income, net of tax | \$ 12                       | \$ 23 | \$ (11 )                    |

Equity income, net of tax reflects Delphi's interest in the results of ongoing operations of entities accounted for as equity-method investments. Equity income decreased during the six months ended June 30, 2012 as compared to the six months ended June 30, 2011 primarily due to the recognition of \$8 million of gain on the sale of our 49.5% interest in Daesung Electric, Co., Ltd in January 2011.

## Results of Operations by Segment

We operate our core business along the following operating segments, which are grouped on the basis of similar product, market and operating factors:

• Electrical/Electronic Architecture, which includes complete electrical architecture and component products.

• Powertrain Systems, which includes extensive systems integration expertise in gasoline, diesel and fuel handling and full end-to-end systems including fuel injection, combustion, electronics controls, exhaust handling, test and validation capabilities, diesel and automotive aftermarket, and original equipment service.

• Electronics and Safety, which includes component and systems integration expertise in infotainment and connectivity, body controls and security systems, displays, mechatronics, passive and active safety electronics and electric and hybrid electric vehicle power electronics, as well as advanced development of software.

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Thermal Systems, which includes heating, ventilating and air conditioning systems, components for multiple transportation and other adjacent markets, and powertrain cooling and related technologies.

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- Eliminations and Other, which includes i) the elimination of inter-segment transactions, and ii) certain other expenses and income of a non-operating or strategic nature.

Our management utilizes segment EBITDA as a key performance measure. Segment EBITDA should not be considered a substitute for results prepared in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”) and should not be considered an alternative to net income attributable to Delphi, which is the most directly comparable financial measure to EBITDA that is in accordance with U.S. GAAP. Segment EBITDA, as determined and measured by us, should also not be compared to similarly titled measures reported by other companies.

The reconciliation of EBITDA to net income attributable to Delphi for the three and six months ended June 30, 2012 and 2011 are as follows:

|  | Electrical/<br>Electronic<br>Architecture<br>(in millions) | Powertrain<br>Systems | Electronics<br>and Safety | Thermal<br>Systems | Eliminations<br>and Other | Total |
|--|--|-----------------------|---------------------------|--------------------|---------------------------|-------|
| For the Three Months Ended June 30, 2012:          |  |                       |                           |                    |                           |       |
| EBITDA   | \$251  | \$202                 | \$93                      | \$35               | \$—                       | \$581 |
| Depreciation and amortization                      | (37)   | (46)                  | (20)                      | (10)               | —                         | (113) |
| Operating income                                   | \$214  | \$156                 | \$73                      | \$25               | \$—                       | 468   |
| Interest expense                                   |  |                       |                           |                    |                           | (33)  |
| Other income, net                                  |  |                       |                           |                    |                           | 5     |
| Income before income taxes and equity income       |  |                       |                           |                    |                           | 440   |
| Income tax expense                                 |  |                       |                           |                    |                           | (98)  |
| Equity income, net of tax                          |  |                       |                           |                    |                           | 8     |
| Net income   |  |                       |                           |                    |                           | \$350 |
| Net income attributable to noncontrolling interest |  |                       |                           |                    |                           | 20    |
| Net income attributable to Delphi                  |  |                       |                           |                    |                           | \$330 |
|  | Electrical/<br>Electronic<br>Architecture<br>(in millions) | Powertrain<br>Systems | Electronics<br>and Safety | Thermal<br>Systems | Eliminations<br>and Other | Total |
| For the Three Months Ended June 30, 2011:          |  |                       |                           |                    |                           |       |
| EBITDA   | \$217  | \$188                 | \$93                      | \$46               | \$—                       | \$544 |
| Depreciation and amortization                      | (32)   | (46)                  | (26)                      | (12)               | —                         | (116) |
| Operating income                                   | \$185  | \$142                 | \$67                      | \$34               | \$—                       | 428   |
| Interest expense                                   |  |                       |                           |                    |                           | (41)  |
| Other expense, net                                 |  |                       |                           |                    |                           | (4)   |
| Income before income taxes and equity income       |  |                       |                           |                    |                           | 383   |
| Income tax expense                                 |  |                       |                           |                    |                           | (73)  |
| Equity income, net of tax                          |  |                       |                           |                    |                           | 6     |
| Net income   |  |                       |                           |                    |                           | \$316 |
| Net income attributable to noncontrolling interest |  |                       |                           |                    |                           | 18    |
| Net income attributable to Delphi                  |  |                       |                           |                    |                           | \$298 |





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|   | Electrical/<br>Electronic<br>Architecture<br>(in millions) | Powertrain<br>Systems | Electronics<br>and Safety | Thermal<br>Systems | Eliminations<br>and Other | Total   |
|---|--|-----------------------|---------------------------|--------------------|---------------------------|---------|
| For the Six Months Ended June 30, 2012:               |  |                       |                           |                    |                           |         |
| EBITDA  | \$498  | \$402                 | \$191                     | \$68               | \$—                       | \$1,159 |
| Depreciation and amortization                         | (73 )  | (90 )                 | (42 )                     | (22 )              | —                         | (227 )  |
| Operating income                                      | \$425  | \$312                 | \$149                     | \$46               | \$—                       | 932     |
| Interest expense                                      |  |                       |                           |                    |                           | (68 )   |
| Other income, net                                     |  |                       |                           |                    |                           | 12      |
| Income before income taxes and<br>equity income       |  |                       |                           |                    |                           | 876     |
| Income tax expense                                    |  |                       |                           |                    |                           | (175 )  |
| Equity income, net of tax                             |  |                       |                           |                    |                           | 12      |
| Net income  |  |                       |                           |                    |                           | \$713   |
| Net income attributable to<br>noncontrolling interest |  |                       |                           |                    |                           | 41      |
| Net income attributable to<br>Delphi                  |  |                       |                           |                    |                           | \$672   |
|   | Electrical/<br>Electronic<br>Architecture<br>(in millions) | Powertrain<br>Systems | Electronics<br>and Safety | Thermal<br>Systems | Eliminations<br>and Other | Total   |
| For the Six Months Ended June 30, 2011:               |  |                       |                           |                    |                           |         |
| EBITDA  | \$457  | \$320                 | \$198                     | \$98               | \$—                       | \$1,073 |
| Depreciation and amortization                         | (64 )  | (93 )                 | (53 )                     | (23 )              | —                         | (233 )  |
| Operating income                                      | \$393  | \$227                 | \$145                     | \$75               | \$—                       | 840     |
| Interest expense                                      |  |                       |                           |                    |                           | (47 )   |
| Other expense, net                                    |  |                       |                           |                    |                           | (1 )    |
| Income before income taxes and<br>equity income       |  |                       |                           |                    |                           | 792     |
| Income tax expense                                    |  |                       |                           |                    |                           | (189 )  |
| Equity income, net of tax                             |  |                       |                           |                    |                           | 23      |
| Net income  |  |                       |                           |                    |                           | \$626   |
| Net income attributable to<br>noncontrolling interest |  |                       |                           |                    |                           | 37      |
| Net income attributable to<br>Delphi                  |  |                       |                           |                    |                           | \$589   |

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Net sales, gross margin as a percentage of net sales and EBITDA by segment for the three and six months ended June 30, 2012 and 2011 are as follows:

## Net Sales by Segment

|                                       | Three Months Ended<br>June 30, |         |                             | Variance Due To:  |         |                           |         |          |
|---------------------------------------|--------------------------------|---------|-----------------------------|---|---------|---------------------------|---------|----------|
|                                       | 2012                           | 2011    | Favorable/<br>(unfavorable) | Volume, net of<br>contractual<br>price<br>reductions<br>(in millions) | FX      | Commodity<br>Pass-through | Other   | Total    |
|                                       |                                |         |                             |   |         |                           |         |          |
| Electrical/Electronic<br>Architecture | \$1,712                        | \$1,741 | \$ (29 )                    | \$91  | \$(86 ) | \$(33 )                   | \$(1 )  | \$(29 )  |
| Powertrain Systems                    | 1,246                          | 1,309   | (63 )                       | 14  | (77 )   | —                         | —       | (63 )    |
| Electronics and Safety                | 703                            | 764     | (61 )                       | (22 )   | (40 )   | —                         | 1       | (61 )    |
| Thermal Systems                       | 399                            | 473     | (74 )                       | (34 )   | (29 )   | (1 )                      | (10 )   | (74 )    |
| Eliminations and Other                | (63 )                          | (74 )   | 11                          | 8   | 5       | —                         | (2 )    | 11       |
| Total                                 | \$3,997                        | \$4,213 | \$ (216 )                   | \$57  | \$(227) | \$(34 )                   | \$(12 ) | \$(216 ) |
|                                       | Six Months Ended<br>June 30,   |         |                             | Variance Due To:  |         |                           |         |          |
|                                       | 2012                           | 2011    | Favorable/<br>(unfavorable) | Volume, net of<br>contractual<br>price<br>reductions<br>(in millions) | FX      | Commodity<br>Pass-through | Other   | Total    |
|                                       |                                |         |                             |   |         |                           |         |          |
| Electrical/Electronic<br>Architecture | \$3,442                        | \$3,354 | \$ 88                       | \$253   | \$(110) | \$(53 )                   | \$(2 )  | \$88     |
| Powertrain Systems                    | 2,510                          | 2,546   | (36 )                       | 68  | (103 )  | —                         | (1 )    | (36 )    |
| Electronics and Safety                | 1,444                          | 1,526   | (82 )                       | (29 )   | (53 )   | —                         | —       | (82 )    |
| Thermal Systems                       | 818                            | 922     | (104 )                      | (53 )   | (38 )   | (3 )                      | (10 )   | (104 )   |
| Eliminations and Other                | (125 )                         | (138 )  | 13                          | 6   | 7       | —                         | —       | 13       |
| Total                                 | \$8,089                        | \$8,210 | \$ (121 )                   | \$245   | \$(297) | \$(56 )                   | \$(13 ) | \$(121 ) |

## Gross Margin Percentage by Segment

|                                    | Three Months Ended<br>June 30, |        | Six Months Ended<br>June 30, |        |   |
|------------------------------------|--------------------------------|--------|------------------------------|--------|---|
|                                    | 2012                           | 2011   | 2012                         | 2011   |   |
| Electrical/Electronic Architecture | 18.0                           | % 16.4 | % 17.8                       | % 17.2 | % |
| Powertrain Systems                 | 20.0                           | % 18.0 | % 19.8                       | % 15.9 | % |
| Electronics and Safety             | 17.1                           | % 15.2 | % 16.7                       | % 15.6 | % |
| Thermal Systems                    | 11.8                           | % 12.1 | % 11.4                       | % 12.9 | % |
| Eliminations and Other             | —                              | % —    | % —                          | % —    | % |
| Total                              | 18.1                           | % 16.5 | % 17.9                       | % 16.3 | % |

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## EBITDA by Segment

|                                    | Three Months Ended<br>June 30, |       |                             | Variance Due To:                                     |                            |         |       |
|------------------------------------|--------------------------------|-------|-----------------------------|--|----------------------------|---------|-------|
|                                    | 2012                           | 2011  | Favorable/<br>(unfavorable) | Volume, net of<br>contractual<br>price<br>reductions | Operational<br>performance | Other   | Total |
|                                    | (in millions)                  |       |                             | (in millions)  |                            |         |       |
| Electrical/Electronic Architecture | \$251                          | \$217 | \$34                        | \$3  | \$42                       | \$(11 ) | \$34  |
| Powertrain Systems                 | 202                            | 188   | 14                          | (19 )  | 35                         | (2 )    | 14    |
| Electronics and Safety             | 93                             | 93    | —                           | (30 )  | 21                         | 9       | —     |
| Thermal Systems                    | 35                             | 46    | (11 )                       | (22 )  | 12                         | (1 )    | (11 ) |
| Eliminations and Other             | —                              | —     | —                           | —  | —                          | —       | —     |
| Total                              | \$581                          | \$544 | \$37                        | \$(68 )  | \$110                      | \$(5 )  | \$37  |

As noted in the table above, EBITDA for the three months ended June 30, 2012 as compared to the three months ended June 30, 2011 was impacted by volume and contractual price reductions including product mix and operational performance improvements, as well as the following item included in Other in the table above:

- \$32 million of decreased EBITDA due to fluctuations in foreign currency exchange rates.

|                                    | Six Months Ended<br>June 30, |         |                             | Variance Due To:                                     |                            |         |       |
|------------------------------------|------------------------------|---------|-----------------------------|--|----------------------------|---------|-------|
|                                    | 2012                         | 2011    | Favorable/<br>(unfavorable) | Volume, net of<br>contractual<br>price<br>reductions | Operational<br>performance | Other   | Total |
|                                    | (in millions)                |         |                             | (in millions)  |                            |         |       |
| Electrical/Electronic Architecture | \$498                        | \$457   | \$41                        | \$31   | \$43                       | \$(33 ) | \$41  |
| Powertrain Systems                 | 402                          | 320     | 82                          | (13 )  | 60                         | 35      | 82    |
| Electronics and Safety             | 191                          | 198     | (7 )                        | (48 )  | 35                         | 6       | (7 )  |
| Thermal Systems                    | 68                           | 98      | (30 )                       | (39 )  | 16                         | (7 )    | (30 ) |
| Eliminations and Other             | —                            | —       | —                           | —  | —                          | —       | —     |
| Total                              | \$1,159                      | \$1,073 | \$86                        | \$(69 )  | \$154                      | \$1     | \$86  |

As noted in the table above, EBITDA for the six months ended June 30, 2012 as compared to the six months ended June 30, 2011 was impacted by volume and contractual price reductions including product mix and operational performance improvements, as well as the following items included in Other in the table above:

- Decreased warranty expense in 2012, primarily, related to a \$76 million charge in 2011 as a result of the settlement for certain components supplied by Delphi's Powertrain segment;
- Offset by \$41 million of decreased EBITDA due to fluctuations in foreign currency exchange rates; and
- \$27 million due to increased accruals for incentive compensation in 2012 related to Delphi's salaried workforce.

## Liquidity and Capital Resources

## Overview of Capital Structure

As of June 30, 2012, we had cash and cash equivalents of \$1.5 billion and net debt (defined as outstanding debt less cash and cash equivalents) of \$541 million. We also have access to additional liquidity pursuant to the terms of the \$1.3 billion Revolving Credit Facility as described below. We expect existing cash, available liquidity and cash flows

from operations to continue to be sufficient to fund our global operating activities, including any payments required pursuant to the anticipated settlement of the Value Creation Plan (the “VCP”) awards (the portion expected to be settled in cash approximates \$200 million), any mandatory payments required under the Credit Agreement, and capital expenditures. Refer to Note 16. Share-Based Compensation for additional information. We also continue to expect to be able to move funds between different

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countries to manage our global liquidity needs without material adverse tax implications, subject to current monetary policies and to the terms of the Credit Agreement. Based on this, we believe we possess sufficient liquidity to fund our operations and capital investments in 2012 and beyond.

In conjunction with the completion of the initial public offering on November 22, 2011 of 24,078,827 ordinary shares by the selling shareholders for an aggregate purchase price of approximately \$530 million, all of the outstanding equity of Delphi Automotive LLP was exchanged for 328,244,510 ordinary shares, par value \$0.01 in Delphi Automotive PLC. As a result, Delphi Automotive LLP became a wholly-owned subsidiary of Delphi Automotive PLC. Delphi did not receive any proceeds from this offering.

On March 31, 2011, all outstanding Class A and Class C membership interests of Delphi Automotive LLP were redeemed for \$3,791 million and \$594 million, respectively. In conjunction with the redemption transaction, Delphi Automotive LLP incurred transaction-related fees and expenses totaling approximately \$180 million, including amounts paid to certain membership interest holders. In addition, Delphi Automotive LLP obtained necessary consents to the redemption of the Class A and Class C membership interests and modified and eliminated specific rights provided to these membership interest holders under the Second Amended and Restated Limited Liability Partnership Agreement of Delphi Automotive LLP. Subsequent to the redemption transaction on March 31, 2011, Delphi Automotive LLP membership interest equity was comprised of a single voting class of membership interests, the Class B membership interests of Delphi Automotive LLP. In addition to this class of voting membership interests, non-voting Class E-1 membership interests were held by the Board of Managers of Delphi Automotive LLP. These remaining membership interests were exchanged for shares of Delphi Automotive PLC in conjunction with the initial public offering in November 2011.

### Share Repurchases and Dividends

In January 2012, the Board of Directors authorized a share repurchase of up to \$300 million of ordinary shares. The program will terminate on the earlier to occur of December 31, 2012 or when the Company attains \$300 million in ordinary share repurchases. During the three months ended June 30, 2012, Delphi repurchased 5,297,240 shares at an average price of \$28.35, which totaled approximately \$150 million, leaving approximately \$150 million of share repurchases available under the program. All repurchased shares were retired.

During the six months ended June 30, 2012, Delphi received a dividend of \$62 million from one of its equity method investments. The dividend was recognized as a reduction to the investment with \$25 million representing a return on investment included in cash flows from operating activities and \$37 million representing a return of capital investment and included in cash flows from investing activities.

To the extent we generate discretionary cash flow we may consider using this additional cash flow for optional prepayments of existing indebtedness, strategic acquisitions, dividends on share capital, additional share repurchases, and/or general corporate purposes.

### Agreement to Acquire Motorized Vehicles Division of FCI

In May 2012, Delphi entered into exclusive negotiations and made a binding offer to acquire FCI Group's ("FCI") Motorized Vehicles Division ("MVL"). In July 2012, the parties entered into a purchase agreement. MVL is a leading global manufacturer of automotive connection systems with a focus on high-value, leading technology applications. The transaction is denominated primarily in Euros, and based on currency exchange rates as of June 30, 2012, is valued at approximately \$950 million on a cash and debt-free basis.

The transaction is expected to close in the fourth quarter of 2012, subject to standard regulatory approvals. Delphi currently anticipates financing approximately 60% of the acquisition with cash on hand and the remaining approximately 40% with debt.

Subsequent to announcing the transaction, in June 2012, the Company entered into €250 million of option contracts to hedge a portion of the currency risk associated with the cash payment for the planned acquisition of MVL at a cost of \$9 million. The options are unable to qualify as hedges for accounting purposes, and therefore, changes in the fair value of the options are recognized in other income (expense), net. The options expire in the fourth quarter of 2012.

### Credit Agreement

In March 2011, in conjunction with the redemption of membership interests from Class A and Class C membership interest holders, Delphi Corporation, a wholly-owned U.S. subsidiary of Delphi Automotive LLP, entered into a credit

agreement with JPMorgan Chase Bank, N.A., as lead arranger and administrative agent, with respect to \$3.0 billion in senior secured credit facilities. The March 2011 credit agreement has been amended and restated (the "Credit Agreement") and as of June 30, 2012 consists of a \$1.3 billion 5-year senior secured revolving credit facility (the "Revolving Credit Facility"), a senior secured 5-year term A loan in an original amount of \$258 million (the "Tranche A Term Loan") and a senior secured 6-

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year term B loan in an original amount of \$950 million (the “Tranche B Term Loan”). Delphi paid approximately \$86 million of debt issuance costs in connection with the Credit Agreement, of which approximately \$10 million has been extinguished. The debt issuance costs are being amortized over the life of the facility. The maximum amount drawn under the Revolving Credit Facility in the six months ended June 30, 2012 to manage intra-month working capital needs was \$210 million. The Revolving Credit Facility was undrawn at June 30, 2012. As of June 30, 2012, Delphi had approximately \$9 million in letters of credit issued under the Credit Agreement. Letters of credit issued under the Credit Agreement reduce availability under the Revolving Credit Facility.

Delphi Corporation is obligated to make quarterly principal payments throughout the terms of the Tranche A and Tranche B Term Loans according to the amortization schedule in the Credit Agreement. In conjunction with repayments made during the year ended December 31, 2011, all quarterly principal payment obligations prior to maturity have been satisfied for the Tranche B Term Loan and quarterly principal payments have been satisfied through December 31, 2013 for the Tranche A Term Loan and partially satisfied through March 31, 2014. The Credit Agreement also contains certain mandatory prepayment provisions in the event the Company generates excess cash flow (as defined in the Credit Agreement) or Delphi receives net cash proceeds from any asset sale or casualty event. No mandatory prepayments, under these provisions, have been made or are due through June 30, 2012.

The interest rate period with respect to LIBOR interest rate options can be set at one-, two-, three-, or six-months as selected by Delphi Corporation in accordance with the terms of the Credit Agreement (or other period as may be agreed by the applicable lenders), but payable no less than quarterly. Delphi Corporation may elect to change the selected interest rate over the term of the credit facilities in accordance with the provisions of the Credit Agreement. As of June 30, 2012, Delphi Corporation selected the one-month London Interbank Offered Rate (“LIBOR”) interest rate option, as detailed in the table below, and the amounts outstanding, net of the discount (in millions) and rates effective as of June 30, 2012 were based on Delphi’s current credit rating and applicable margin for the Credit Agreement:

|                           | LIBOR plus | Borrowings as of | Rates effective as of |    |
|---------------------------|------------|------------------|-----------------------|----|
|                           |            | June 30, 2012    | June 30, 2012         |    |
| Revolving Credit Facility | 2.00       | % \$—            | —                     | %  |
| Tranche A Term Loan       | 2.00       | % 210            | 2.25                  | %  |
| Tranche B Term Loan       | 2.50       | % 772            | 3.50                  | %* |

\* includes LIBOR floor of 1.00%.

The Credit Agreement contains certain covenants that limit, among other things, the Company’s (and the Company’s subsidiaries’) ability to incur additional indebtedness or liens, to dispose of assets, to make certain investments, to prepay certain indebtedness and to pay dividends, or to make other distributions or redemptions/repurchases, in respect of the Company’s equity interests. In addition, the Credit Agreement requires that the Company maintain a consolidated leverage ratio (the ratio of Consolidated Total Indebtedness to Consolidated EBITDA, each as defined in the Credit Agreement) of less than 2.75 to 1.0. The Credit Agreement also contains events of default customary for financings of this type. The Company was in compliance with the Credit Agreement covenants as of June 30, 2012. All obligations under the Credit Agreement are borrowed by Delphi Corporation and jointly and severally guaranteed by its direct and indirect parent companies and by certain of Delphi Automotive PLC’s existing and future direct and indirect subsidiaries, subject to certain exceptions set forth in the Credit Agreement. All obligations under the Credit Agreement, including the guarantees of those obligations, are secured by certain assets of Delphi Corporation and the guarantors, including substantially all of the assets of Delphi Automotive PLC, and its U.S. subsidiaries, and certain assets of Delphi Corporation’s direct and indirect parent companies.

**Senior Notes**

On May 17, 2011, Delphi Corporation issued \$500 million of 5.875% senior notes due 2019 and \$500 million of 6.125% senior notes due 2021 (the “Senior Notes”) in a transaction exempt from registration under Rule 144A and Regulation S of the Securities Act. Delphi paid approximately \$23 million of debt issuance costs in connection with the Senior Notes. The net proceeds of approximately \$1 billion as well as cash on hand were used to pay down

amounts outstanding under the Credit Agreement. In May 2012, Delphi Corporation exchanged all of the Senior Notes for registered notes ("New Senior Notes") with terms identical in all material respects to the terms of the Senior Notes, except that the New Senior Notes are registered under the Securities Act of 1933 (the "Securities Act"), and the transfer restrictions and registration rights relating to the Senior Notes no longer apply. No proceeds were received by Delphi Corporation as a result of the exchange. The New Senior Notes are fully and unconditionally guaranteed, jointly and severally, by Delphi Automotive PLC and certain of its existing and future subsidiaries. Interest is payable semi-annually on May 15 and November 15 of each year to holders of record at the close of business on May 1 or November 1 immediately preceding the interest payment date.



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The indenture governing the New Senior Notes limits, among other things, Delphi's (and Delphi's subsidiaries') ability to incur additional indebtedness or liens, dispose of assets, make certain restricted payments or investments, enter into transactions with affiliates or merge with or into other entities. As of June 30, 2012 the Company was in compliance with the provisions of the New Senior Notes.

**Acquisition Financing**

In connection with the Acquisition, (i) Delphi Automotive LLP issued \$41 million in senior unsecured five-year notes (the "Old Notes") pursuant to a Note Purchase Agreement (the "NPA") with an Acquisition Date fair value of \$49 million and (ii) entered into a senior secured delayed draw term loan facility (the "DDTL") with a syndicate of lenders.

Additionally, in connection with the redemption of the Class A and Class C membership interests on March 31, 2011 and execution of the Credit Agreement, each of the DDTL and the NPA was terminated (including the termination, discharge and release of all security and guarantees granted in connection with the DDTL and the NPA) and Delphi paid approximately \$57 million to redeem the Old Notes in full. In connection with the termination of the Old Notes, Delphi incurred early termination penalties and recognized a loss on extinguishment of debt of approximately \$9 million during the six months ended June 30, 2011.

**Other Financing**

**Accounts receivable factoring**—Various accounts receivable factoring facilities are maintained in Europe and are accounted for as short-term debt. These uncommitted factoring facilities are available through various financial institutions. As of June 30, 2012 and December 31, 2011, \$45 million and \$54 million, respectively, were outstanding under these accounts receivable factoring facilities.

**Capital leases and other**—As of June 30, 2012 and December 31, 2011, approximately \$37 million and approximately \$67 million, respectively, of other debt issued by certain international subsidiaries and capital lease obligations were outstanding.

**U.S. Federal Government Programs**—We have numerous technology and manufacturing development programs that are competitively awarded from agencies of the U.S. Federal Government. These programs are from the U.S. Department of Transportation ("DOT"), the U.S. Department of Energy ("DOE"), and the U.S. Department of Defense ("DoD"). We received \$10 million from these Federal agencies in the three months ended June 30, 2012 for work performed. These programs supplement our internal research and development funds and directly support our product focus of Safe, Green and Connected. The largest current program by cost was awarded as part of the American Recovery and Reinvestment Act of 2009, through which the DOE will reimburse us for 50% of project costs up to total reimbursements of \$89 million associated with the development and low cost U.S. manufacturing of power electronics related to electric and hybrid electric vehicles. The project period for this grant is January 2010 through December 2012. As of June 30, 2012, we have received from the DOE related project cost reimbursements on this project of \$77 million. During the rest of 2012, we expect to complete this project and receive the remaining project cost reimbursements from the DOE of \$12 million. During 2011 and the six months ended June 30, 2012, we continued to pursue many technology development programs by bidding on competitively procured programs from DOT, DOE and DoD. Some of these programs were bid with us being the lead or "Prime Contractor", and some were bid with us as a "Subrecipient" to the Prime Contractor. For the six months ended June 30, 2012, Delphi was awarded 1 new program with nearly \$4 million of U.S. Government funds that will be received over the next 36 months.

**Warranty settlement**—On April 30, 2011, we paid €90 million (approximately \$133 million at April 30, 2011 exchange rates) under the terms of a March 2011 warranty settlement. In April 2012, we made the final scheduled payment of €60 million (approximately \$80 million at April 30, 2012 exchange rates) related to this matter.

**Cash Flows**

Intra-month cash flow cycles vary by region, but in general we are users of cash through the first half of a typical month and we generate cash during the latter half of a typical month. Due to this cycle of cash flows, we may utilize short-term financing, including our Revolving Credit Facility and European factoring lines, to manage our intra-month working capital needs. Our cash balance typically peaks at month end.

Cash in the U.S. is managed centrally through a U.S. cash pooling arrangement and cash in Europe is managed centrally through a European cash pooling arrangement. Outside the U.S. and Europe, cash may be managed through a country cash pool, a self-managed cash flow arrangement or a combination of the two depending on our presence in

the respective country.

Operating Activities. Net cash provided by operating activities totaled \$754 million and \$499 million for the six months ended June 30, 2012 and 2011, respectively. The \$255 million increase primarily reflects higher earnings resulting from increased volumes and a reduction in net working capital requirements. Cash flow from operating activities for the six months ended June 30, 2012 consisted of net earnings of \$713 million increased by \$227 million for non-cash charges for depreciation and amortization, partially offset by \$255 million related to changes in operating assets and liabilities, net of restructuring and pension contributions. Cash flow from operating activities for the six months ended June 30, 2011 consisted of net earnings of

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\$626 million increased by \$233 million for non-cash charges for depreciation and amortization, partially offset by \$391 million related to changes in operating assets and liabilities, net of restructuring and pension contributions. Investing Activities. Net cash used by investing activities totaled \$366 million for six months ended June 30, 2012 and net cash provided by investing activities totaled \$311 million for the six months ended June 30, 2011. The decrease is primarily due to the maturities of time deposits of \$550 million in 2011 and a \$108 million increase in capital expenditures, primarily related to investments in new facilities as well as investments in equipment at existing facilities.

Financing Activities. Net cash used in financing activities totaled \$193 million and \$2,757 million for the six months ended June 30, 2012 and 2011, respectively. During the six months ended June 30, 2012, \$150 million of cash on hand was used to repurchase 5,297,240 of ordinary shares. The remainder of the decrease in net cash used in financing activities is due to the redemption of membership interests for \$4,566 million offset by the proceeds received, net of repayments, from the issuance of debt to partially fund the redemption transaction and the repayment of the Senior Notes and the Old Notes, of \$1,866 million during the six months ended June 30, 2011.

### Off-Balance Sheet Arrangements

We do not engage in any off-balance sheet financial arrangements that have or are reasonably likely to have a material current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

### Contingencies and Environmental Matters

The information concerning contingencies, including environmental contingencies and the amount currently held in reserve for environmental matters, contained in Note 10. Commitments and Contingencies, to the unaudited consolidated financial statements including in Part I, Item 1 of this report is incorporated herein by reference.

### Recently Issued Accounting Pronouncements

The information concerning recently issued accounting pronouncements contained in Note 2. Significant Accounting Policies, to the unaudited consolidated financial statements including in Part I, Item 1 of this report is incorporated herein by reference.

### Critical Accounting Estimates

There have been no significant changes in our critical accounting estimates during the three and six months ended June 30, 2012.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There have been no material changes to the information concerning our exposures to market risk as stated in the Company's Annual Report on Form 10-K for the year ended December 31, 2011.

## ITEM 4. CONTROLS AND PROCEDURES

A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected.

### Disclosure Controls and Procedures

Management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Rules 13a-15(f) and 15d-15(f) under the U.S. Securities Exchange Act of 1934. The Company maintains disclosure controls and procedures that are designed to provide reasonable assurance of achieving their objectives.

As of June 30, 2012, the Company's management, with the participation of the Chief Executive Officer and the Chief Financial Officer, has evaluated for disclosure, changes to the Company's internal control over financial reporting that occurred during the six months ended June 30, 2012 that have materially affected, or are reasonably likely to affect, the Company's internal control over financial reporting. Based on that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective to provide reasonable assurance that the desired control objectives were achieved as of June 30, 2012.

### Changes in Internal Control over Financial Reporting

There were no material changes in the Company's internal controls over financial reporting during the six months ended June 30, 2012 that have materially affected, or are reasonably likely to materially affect, the Company's internal controls over financial reporting.

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## PART II

## ITEM 1. LEGAL PROCEEDINGS

We are involved from time to time in various legal proceedings and claims, including, without limitation, commercial and contractual disputes, product liability claims and environmental and other matters. For a description of risks related to various legal proceedings and claims, see Item 1A, "Risk Factors," in our Annual Report on Form 10-K for the year ended December 31, 2011. For a description of our outstanding material legal proceedings, see Note 10. Commitments and Contingencies to the condensed consolidated financial statements included in this Report.

## ITEM 1A. RISK FACTORS

There have been no material changes in risk factors for the Company in the period covered by this report. For information regarding factors that could affect the Company's results of operations, financial condition and liquidity, see the risk factors discussed in Part I, "Item 1A. Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2011.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

A summary of our ordinary shares repurchased during the quarter ended June 30, 2012, is shown below:

| Period                          | Total Number of Shares Purchased (1) | Average Price Paid per Share (2) | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | Approximate Dollar Value of Shares that May Yet be Purchased Under the Program (in millions) (3) |
|---------------------------------|--------------------------------------|----------------------------------|--|--|
| April 1, 2012 to April 30, 2012 | —                                    | \$—                              | N/A  | \$300  |
| May 1, 2012 to May 31, 2012     | 4,080,584                            | 28.40                            | 4,080,584  | 184  |
| June 1, 2012 to June 30, 2012   | 1,217,676                            | 28.16                            | 1,216,656  | 150  |
| Total                           | 5,298,260                            | 28.35                            | 5,297,240  |  |

(1) The total number of shares purchased includes: (i) shares purchased under the Board authorized plan described below and (ii) 1,020 shares withheld to satisfy U.K. withholding taxes upon vesting of RSUs.

(2) Excluding commissions.

In January 2012, the Board of Directors authorized a share repurchase of up to \$300 million of ordinary shares.

(3) The program will terminate on the earlier to occur of December 31, 2012 or when the Company attains \$300 million in ordinary share repurchases. The timing of such repurchases is dependent on price, market conditions and applicable regulatory requirements.

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ITEM 6. EXHIBITS

| Exhibit<br>Number | Description   |
|-------------------|---|
| 10.1              | Form of Non-Employee Director RSU Award Agreement pursuant to Delphi Automotive PLC Long Term Incentive Plan, as amended.*                          |
| 10.2              | Second Amended and Restated Delphi Automotive LLP 2010 Management Value Creation Plan.*   |
| 31.1              | Rule 13a-14(a)/15d-14(a) Certification of Principal Executive Officer.*   |
| 31.2              | Rule 13a-14(a)/15d-14(a) Certification of Principal Financial Officer.*   |
| 32.1              | Certification by Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.* |
| 32.2              | Certification by Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.* |
| 101.INS           | XBRL Instance Document.#  |
| 101.SCH           | XBRL Taxonomy Extension Schema Document.#   |
| 101.CAL           | XBRL Taxonomy Extension Calculation Linkbase Document.#   |
| 101.DEF           | XBRL Taxonomy Extension Definition Linkbase Document.#  |
| 101.LAB           | XBRL Taxonomy Extension Label Linkbase Document.#   |
| 101.PRE           | XBRL Taxonomy Extension Presentation Linkbase Document.#  |

\* Filed herewith.

# Filed electronically with the Report

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

DELPHI AUTOMOTIVE PLC

/s/ KEVIN P. CLARK  
By: Kevin P. Clark  
Senior Vice President and  
Chief Financial Officer

Dated: July 31, 2012

EXHIBIT 10.1

DELPHI AUTOMOTIVE PLC

LONG TERM INCENTIVE PLAN

Non-Employee Director RSU Award Agreement

You have been granted a Restricted Stock Unit (“RSU”) award (this “Award”) on the following terms and subject to the provisions of Attachment A and the Delphi Automotive PLC Long Term Incentive Plan (the “Plan”). Unless defined in this Award agreement (including Attachment A, this “Agreement”), capitalized terms will have the meanings assigned to them in the Plan. In the event of a conflict among the provisions of the Plan, this Agreement and any descriptive materials provided to you, the provisions of the Plan will prevail.

|                                   |  |
|-----------------------------------|--|
| Participant                       | [Full name]  |
| Number of Shares Underlying Award | [•] Shares (the “RSU Shares”)  |
| Grant Date                        | , 20XX   |
| Vesting                           | Subject to Section 2, the RSU Shares shall vest on _____, 20XX (the “Scheduled Vesting Date”). |

Attachment A

Non-Employee Director RSU Award Agreement  
Terms and Conditions

Grant to: [Full name]

Section 1. Grant of Award. Subject to the terms and conditions of the Plan and this Agreement, the Company hereby grants this Award to the Participant on the Grant Date on the terms set forth on the cover page of this Agreement, as more fully described in this Attachment A. This Award is granted under the Plan, which is incorporated herein by this reference and made a part of this Agreement.

Section 2. Timing of Vesting and Delivery.

(a) Scheduled Vesting. Subject to this Section 2, the RSU Shares shall vest on the Scheduled Vesting Date.

(b) Terminations of Service.

(i) If the Participant's service with the Board terminates prior to the Scheduled Vesting Date as a result of a removal from office pursuant to Article 24.1.5 of the Delphi Automotive PLC Memorandum and Articles of Association, the Participant shall forfeit the Award.

(ii) If the Participant's service with the Board terminates prior to the Scheduled Vesting Date for any reason other than as described in clause (i) above, a pro rata portion of the RSU Shares shall vest on the date of such termination and the portion of the RSU Shares that does not vest on the date of such termination shall be forfeited without any payment to the Participant. The pro rata portion of the RSU Shares that vests upon the Participant's termination of service pursuant to this clause (ii) shall equal (A) the total number of RSU Shares underlying the Award, multiplied by (B) a fraction, the numerator of which shall be the number of days between the Grant Date and the termination date (counting both the Grant Date and the termination date) and the denominator of which shall be the number of days between the Grant Date and the Scheduled Vesting Date (counting both the Grant Date and the Scheduled Vesting Date).

(c) Change in Control. Upon a Change in Control prior to the Scheduled Vesting Date, the RSU Shares shall vest in full.

(d) Delivery of Shares. The Company shall deliver the RSU Shares to the Participant on or as soon as practicable following the date on which the RSU Shares vest.

Section 3. Dividend Equivalents. If a dividend is paid on Shares during the period commencing on the Grant Date and ending on the date on which the RSU Shares are delivered to the Participant, the Participant shall be eligible to receive an amount equal to the amount of the dividend that the Participant would have received had the RSU Shares been delivered to the Participant as of the time at which such dividend is paid; which amount shall be calculated and reinvested in Shares as of the time at which such dividend is paid. No such amount shall be payable with respect to any RSU Shares that are forfeited pursuant to Section 2(b). Such amount shall be paid to the Participant on the date on which the RSU Shares are delivered to the Participant in and shall be paid in Shares; provided that the Committee retains the discretion to pay such amount in cash rather than Shares in the event that an insufficient number of Shares are authorized and available for issuance under the Plan.. Any Shares that the Participant is eligible to receive pursuant to this Section 3 are referred to herein as "Dividend Shares."

Section 4. Additional Terms and Conditions.

(a) Issuance of Shares. Upon delivery of the RSU Shares and, if applicable, any Dividend Shares, such Shares shall be evidenced by book-entry registration; provided, however, that the Committee may determine that such Shares shall be evidenced in such other manner as it deems appropriate, including the issuance of a share certificate or certificates. Any such fractional Shares shall be rounded using conventional rounding methods.

(b) Voting Rights. The Participant shall not have voting rights with respect to the RSU Shares or, if applicable, any Dividend Shares unless and until such Shares are delivered to the Participant.

(c) Transferability. Unless and until the RSU Shares and, if applicable, any Dividend Shares are delivered to the Participant, such Shares shall not be assigned, sold, transferred or otherwise be subject to alienation by the Participant.

Section 5. Miscellaneous Provisions.

(a) Notices. All notices, requests and other communications under this Agreement shall be in writing and shall be delivered in person (by courier or otherwise), mailed by certified or registered mail, return receipt requested, or sent by facsimile transmission, as follows:

if to the Company, to:



Delphi Automotive PLC  
5725 Delphi Drive  
Troy, MI 48098  
Attention: David M. Sherbin  
Facsimile: (248) 813-2491

if to the Participant, to the address that the Participant most recently provided to the Company,

or to such other address or facsimile number as such party may hereafter specify for the purpose by notice to the other parties hereto. All such notices, requests and other communications shall be deemed received on the date of receipt by the recipient thereof if received prior to 5:00 p.m. on a business day in the place of receipt. Otherwise, any such notice, request or communication shall be deemed received on the next succeeding business day in the place of receipt.

(b) Entire Agreement. This Agreement, the Plan, and any other agreements referred to herein and therein and any attachments referred to herein or therein, constitute the entire agreement and understanding between the parties in respect of the subject matter hereof and supersede all prior and contemporaneous arrangements, agreements and understandings, both oral and written, whether in term sheets, presentations or otherwise, between the parties with respect to the subject matter hereof.

(c) Amendment; Waiver. No amendment or modification of any provision of this Agreement shall be effective unless signed in writing by or on behalf of the Company and the Participant, except that the Committee may amend or modify this Agreement without the Participant's consent in accordance with the provisions of the Plan or as otherwise set forth in this Agreement. No waiver of any breach or condition of this Agreement shall be deemed to be a waiver of any other or subsequent breach or condition whether of like or different nature. Any amendment or modification of or to any provision of this Agreement, or any waiver of any provision of this Agreement, shall be effective only in the specific instance and for the specific purpose for which made or given.

(d) Assignment. Neither this Agreement nor any right, remedy, obligation or liability arising hereunder or by reason hereof shall be assignable by the Participant.

(e) Successors and Assigns; No Third Party Beneficiaries. This Agreement shall inure to the benefit of and be binding upon the Company and the Participant and their respective heirs, successors, legal representatives and permitted assigns. Nothing in this Agreement, expressed or implied, is intended to confer on anyone other than the Company and the Participant, and their respective heirs, successors, legal representatives and permitted assigns, any rights, remedies, obligations or liabilities under or by reason of this Agreement.

(f) Counterparts. This Agreement may be signed in any number of counterparts, each of which shall be an original, with the same effect as if the signatures thereto and hereto were upon the same instrument.

(g) Participant Undertaking. By accepting this Award, the Participant agrees to take whatever additional action and execute whatever additional documents the Company may deem necessary or advisable to carry out or give effect to any of the obligations or restrictions imposed on the Participant pursuant to the provisions of this Agreement.

(h) Plan. The Participant acknowledges and understands that material definitions and provisions concerning this Award and the Participant's rights and obligations with respect thereto are set forth in the Plan. The Participant has read carefully, and understands, the provisions of the Plan.

(i) Risk Statement. The Participant acknowledges and accepts that the future value of the Shares is unknown and cannot be predicted with certainty and that the value the Award at the time when the RSU Shares are delivered may be

less than the value of the Award on the Grant Date. The Participant understands that if he or she is in any doubt as to whether he or she should accept this Award, the Participant should obtain independent advice.

(j) Governing Law. The Agreement shall be governed by the laws of the State of New York, without application of the conflicts of law principles thereof.

(k) WAIVER OF JURY TRIAL. EACH OF THE PARTIES HERETO IRREVOCABLY WAIVES ANY AND ALL RIGHT TO TRIAL BY JURY IN ANY LEGAL PROCEEDING ARISING OUT OF OR RELATED TO THIS AGREEMENT OR THE TRANSACTIONS CONTEMPLATED HEREBY.

IN WITNESS WHEREOF, the parties have executed this Agreement as of the day and year first written above.

DELPHI AUTOMOTIVE PLC

By:

Name:

Title:

PARTICIPANT

Name:

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EXHIBIT 10.2

SECOND AMENDED AND RESTATED

DELPHI AUTOMOTIVE LLP

2010 MANAGEMENT VALUE CREATION PLAN

1. Purpose.

The purpose of the Plan is to assist the Company in attracting, retaining, motivating and rewarding key employees of the Company, and promoting the creation of long-term value for the Members by closely aligning the interests of Participants with the Members. The Plan authorizes the award of Value Creation Awards to Participants to encourage such persons to expend their maximum efforts in the creation of value to the Members.

Capitalized terms have the meaning set forth in the Definitions Appendix.

2. Administration.

The Plan shall be administered by the Committee, which shall have the sole authority, in its absolute discretion, to (i) select Eligible Individuals to become Participants, (ii) grant Value Creation Awards, (iii) modify, amend or equitably adjust the Target Value of outstanding Value Creation Awards in the event of a Participant's promotion or demotion, (iv) construe, interpret, and implement the Plan, (v) prescribe, amend, and rescind rules and regulations relating to the Plan, and (vi) make all other determinations deemed necessary or advisable for the administration of the Plan. The determination of the Committee on all matters relating to the Plan or any amounts payable hereunder shall be final, binding, and conclusive. The Committee may delegate to officers, other members of the Board, or employees of the Company, or committees thereof, the authority, subject to such terms as the Committee shall determine, to perform such functions, as the Committee may determine appropriate. The Committee may appoint agents to assist it in administering the Plan.

3. Value Creation Awards.

(a) From time to time, the Committee may grant Value Creation Awards by providing any Eligible Individual with a Participation Agreement, the execution of which by such Eligible Individual shall be a requirement to participation in this Plan. The grant of a Value Creation Award hereunder shall also be conditioned upon and subject to the Participant's execution and delivery of a Noninterference Agreement to the Company.

(b) A Participant's Value Creation Award shall be unvested as of the date of grant. The Participant shall vest as to one hundred percent (100%) of the Value Creation Award on the Full Vesting Date. In the event a Participant undergoes a Termination for any reason prior to the Full Vesting Date, the Participant's Value Creation Award shall be forfeited without payment, and the Participant shall have no further right with respect thereto; provided, however, that if the Participant's Termination is a Qualifying Termination, such Participant shall vest in a Pro Rata Percentage of his or her Value Creation Award as of such Qualifying Termination.

(c) The vested portion of each Value Creation Award shall be paid on or as soon as reasonably practicable following the applicable Settlement Date, which payment shall in all events occur prior to the 15th day of March of the calendar year immediately following the calendar year in which the Settlement Date occurs. As provided herein, the amount paid will be equal to the Payment Value of the Value Creation Award multiplied by either 100% (if fully vested) or the Pro Rata Percentage, whichever is applicable. The Payment Value will be calculated based on the Target Value of the Value Creation Award and the level of Company Equity Value achieved. The amount paid in connection with any Settlement Date shall be made in cash, membership interests, Common Stock, or a combination thereof, as may be provided in a Participant's Participation Agreement or otherwise determined by the Committee prior to the Settlement Date; provided, that, any payment in the form of membership interests shall only be made to a Senior Executive and then only to the extent provided in the Participant's Participation Agreement, and provided, further, in the case of a Senior Executive with a Settlement Date following a Change in Control, at the discretion of the Committee, the amount paid in connection with such Settlement Date may be paid in substantially the same form of consideration received by other equity interest holders of the Company in connection with such Change in Control (with the value of any securities delivered based on the fair market value of such securities as of the applicable Settlement Date, as

determined by the Committee in good faith). For avoidance of doubt, if, after compliance by the Company with all of its obligations hereunder and under the applicable Participation Agreement, the Company is unable to promptly deliver to any Participant the membership interests or Common Stock required to be so delivered, the Committee may elect to distribute cash in lieu thereof that has the same value as the membership interests or Common Stock that were required to be delivered by the Company.

(d) Notwithstanding anything herein or in a Participant's Participation Agreement to the contrary, pursuant to its authority to amend the Plan under Section 4(e) and its discretion with respect to amounts paid in connection with any Settlement Date under Section 3(c), the Committee has determined that the following provisions shall apply in the case of the December 31, 2012 Settlement Date:

(i) In the event the Committee determines to pay the vested portion of each Value Creation Award on the December 31, 2012 Settlement Date, then for purposes of determining the Average Common Equity Value for the December 31, 2012 Settlement Date, the Applicable Market Capitalization for each business day commencing December 17, 2012 through the December 31, 2012 Settlement Date shall be the average Applicable Market Capitalization for the ten business days ending on and including December 14, 2012.

(ii) The Company shall deduct from the amount payable to a participant all federal, state, local, and other taxes required to be withheld by law with respect to such payment (such resulting amount, the "Net Amount"). Except as provided below, the Net Amount shall be paid in shares of Common Stock to those Participants who are Senior Executives and in cash to all other Participants.

(iii) The Net Amount payable to a Senior Executive shall be paid in shares of Common Stock, or in such combination of shares of Common Stock and cash elected by the Senior Executive in accordance with rules prescribed by the Committee. The number of shares of Common Stock paid shall be equal to the portion of the Net Amount payable to the Senior Executive in shares divided by the closing price of the Common Stock as reported on the principal stock exchange on which the Common Stock is listed on December 31, 2012. For avoidance of doubt if the Value Creation Award payable to a Senior Executive is \$170,000 and the Net Amount is \$100,000, absent an election by the Senior Executive to receive a portion of such amount in cash, 100% of the Net Amount shall be paid in shares of Common Stock having a value of \$100,000 based on the closing price on December 31, 2012. If the Senior Executive has elected to receive 50% of the Net Amount in cash, \$50,000 shall be paid in cash and the remaining 50% shall be paid in shares of Common Stock having a value of \$50,000 based on the closing price of December 31, 2012.

#### 4. General Provisions.

(a) **Compliance with Law.** The obligation of the Company, if any, to deliver membership interests or Common Stock hereunder shall be subject to all applicable laws, rules, and regulations, and to such approvals by governmental agencies as may be required. Notwithstanding any terms or conditions of any Participation Agreement to the contrary, the Company shall be under no obligation to offer to sell or to sell and shall be prohibited from offering to sell or selling any membership interests or shares of Common Stock to the Participants hereunder unless such shares have been properly registered for sale pursuant to the Securities Act with the Securities and Exchange Commission or unless the Company has received advice of counsel, satisfactory to the Company, that such membership interests or Common Stock may be offered or sold to the Participants without such registration pursuant to an available exemption therefrom and the terms and conditions of such exemption have been fully complied with. The Company shall be under no obligation to register for sale or resale under the Securities Act any of the membership interests or Common Stock to be offered or sold under the Plan. If the membership interests or Common Stock offered for sale or sold under the Plan are offered or sold pursuant to an exemption from registration under the Securities Act, the Company may restrict the transfer of such membership interests or Common Stock and may legend the membership interests or Common Stock certificates representing such membership interests or Common Stock in such manner as it deems advisable to ensure the availability of any such exemption.

(b) **Share Ownership Guidelines.** The Company shall not adopt any Share Ownership Guidelines that restrict a Senior Executive's right or ability to, following an Initial Public Offering, sell more than one-third (1/3rd) of the net (after withholding) shares of Common Stock, if any, acquired pursuant to this Plan.

(c) **Underwriter Lockup.** Notwithstanding anything herein to the contrary, if required by any underwriters managing an Initial Public Offering, shares of Common Stock acquired by a Participant pursuant to the settlement of a Value Creation Award hereunder (or the conversion of any membership interests acquired by a Participant pursuant to the

settlement of a Value Creation Award hereunder in connection with such Initial Public Offering) may not be sold, transferred or otherwise disposed of prior to the date that is one hundred eighty (180) days following the Initial Public Offering, or if later, the date upon which a similar lock-up imposed on other holders of Company securities expires, and in such case, each Participant shall, at the request of such underwriters, execute a separate agreement to the foregoing effect. The Company may impose stop-transfer instructions with respect to the Common Stock subject to the foregoing restriction until the expiration of such restriction.

(d) No Right to Continued Employment. Nothing in the Plan shall confer upon any Participant the right to continue in the employ of the Company or to be entitled to any remuneration or benefits not set forth in the Plan or to interfere with or limit in any way the right of the Company to terminate any Participant's employment.

(e) Amendment and Termination of the Plan. Subject to subsection (a) of this Section 4, the Committee may at any time and from time to time alter, amend, suspend, or terminate the Plan in whole or in part; provided that no such action may adversely affect in any material respect a Participant's outstanding Value Creation Award without the consent of the Participant. Unless sooner terminated, the Plan shall terminate on December 31, 2012. Notwithstanding anything contained in this Section 4(e) to the contrary, the termination of the Plan on December 31, 2012 shall not diminish a Participant's right hereunder with respect to Value Creation Awards outstanding as of such date. No Value Creation Award may be granted under the Plan while the Plan is suspended or after it is terminated.

(f) Participant Rights. Nothing in the Plan shall give any Participant any claim to be granted any Value Creation Awards under the Plan, and there is no obligation for uniformity of treatment among Participants. The receipt of a Value Creation Award in any given year does not entitle any Participant to a Value Creation Award for any subsequent year.

(g) Funding. No provision of the Plan shall require the Company, for the purpose of satisfying any obligations under the Plan, to purchase assets or place any assets in a trust or other entity to which contributions are made or otherwise to segregate any assets. Participants shall have no rights under the Plan other than as unsecured general creditors of the Company, except that insofar as they may have become entitled to payment of additional compensation by performance of services, they shall have the same rights as other employees under general law.

(h) Additional Section 409A Provisions.

(i) Any payment otherwise required to be made hereunder to a Participant at any date as a result of a Termination shall be delayed for such period of time as may be necessary to meet the requirements of Section 409A(a)(2)(B)(i) of the Code.

(ii) Notwithstanding anything herein to the contrary, the payment of any "nonqualified deferred compensation" (within the meaning of Section 409A of the Code) hereunder upon a Termination shall be delayed until such time as the Participant has also undergone a "separation from service" as defined in Treas. Reg. 1.409A-1(h), at which time such nonqualified deferred compensation (calculated as of the date of the Participant's Termination hereunder) shall be paid to the Participant as if the Participant had undergone such Termination (under the same circumstances) on the date of his or her ultimate "separation from service."

(iii) While the payments and benefits provided hereunder are intended to be structured in a manner to avoid the implication of any penalty taxes under Section 409A of the Code, in no event whatsoever shall the Company be liable for any additional tax, interest, or penalties that may be imposed on a Participant as a result of Section 409A of the Code or any damages for failing to comply with Section 409A of the Code (other than for withholding obligations or other obligations applicable to employers, if any, under Section 409A of the Code).

(i) Separate Accounts. The Company may maintain a separate bookkeeping account for each Participant to track the notional value of such Participant's Value Creation Award.

(j) Titles and Headings. The titles and headings of the sections in the Plan are for convenience of reference only, and in the event of any conflict, the text of the Plan, rather than such titles or headings, shall control.

(k) Governing Law. The Plan and the rights of all persons claiming hereunder shall be construed and determined in accordance with the laws of the State of Delaware without giving effect to the choice of law principles thereof.

\* \* \*

## DEFINITIONS APPENDIX

Capitalized terms used in the Plan (including this Appendix) shall have the meanings set forth below.

- (a) “Accrued Distributions” shall mean the sum of (i) any amounts distributed to the Members by the Company in respect of Applicable Membership Interests prior to an Initial Public Offering pursuant to Section 5.1 of the LLP Agreement, (ii) any dividends (other than normal quarterly dividends) paid by the Company in respect of the number of shares of Common Stock issued to Members in exchange for their Applicable Membership Interests in connection with the Initial Public Offering (as adjusted pursuant to (b) below) following an Initial Public Offering, and (iii) any amounts paid by the Company to repurchase Applicable Membership Interests from Members prior to the IPO Date.
- (b) “Applicable Market Capitalization” shall mean, for each business day during the Post-IPO Period, the product of (i) an amount equal to the closing price of the Common Stock as reported on the principal stock exchange on which the Common Stock is listed, and (ii) the aggregate number of shares of Common Stock issued to Members in exchange for their Applicable Membership Interests in connection with the Initial Public Offering (as adjusted in accordance with the following sentence). The Committee shall equitably adjust the Applicable Market Capitalization in the event that there is a stock split, stock dividend or similar event affecting the Common Stock in connection with or following an Initial Public Offering.
- (c) “Applicable Membership Interests” shall mean the membership interests of the Company issued and outstanding as of May 31, 2010, together with any membership interests issued after May 31, 2010 in respect of or in exchange therefor.
- (d) “Average Common Equity Value” shall mean an amount equal to the average Applicable Market Capitalization during the Post-IPO Period.
- (e) “Board” shall mean the Board of Managers of Delphi Automotive LLP or the comparable governing body of its successor or any parent holding company.
- (f) “Cause” shall mean (i) a Participant’s conviction of or indictment for any crime (A) constituting a felony, or (B) that has, or could reasonably be expected to result in, an adverse impact on the performance of a Participant’s duties to the Company, or otherwise has, or could reasonably be expected to result in, an adverse impact to the business or reputation of the Company; (ii) conduct of a Participant, in connection with his or her employment or service, which is not taken in good faith and has, or could reasonably be expected to result in, material injury to the business or reputation of the Company; (iii) any willful violation of the Company’s Foundation for Excellence or other material policies set forth in the manuals or statements of policy of the Company; or (iv) willful neglect in the performance of a Participant’s duties for the Company or willful or repeated failure or refusal to perform such duties.
- (g) “Change in Control” shall mean:
- (i) on or prior to the IPO Date, any sale of all or substantially all of the assets or equity interests in Delphi Automotive LLP (by merger or otherwise) in a single transaction or series of related transactions to any persons or entities unaffiliated with Delphi Automotive LLP that results in net proceeds to Delphi Automotive LLP or the Members of not less than \$3,641,757,563 less any amounts distributed by the Company to its Members prior to such sale; and
- (ii) following the IPO Date:
- (A) a direct or indirect change in ownership or control of Delphi Automotive LLP (or its successor) effected through a transaction or series of transactions (other than an offering of Common Stock to the general public through a registration statement filed with the Securities and Exchange Commission) whereby any “person” (as defined in Section 3(a)(9) of the Exchange Act) or any two or more persons deemed to be one “person” (as used in Sections 13(d)(3) and 14(d)(2) of the Exchange Act), other than the Company, or an employee benefit plan maintained by the Company, directly or indirectly acquire “beneficial ownership” (within the meaning of Rule 13d-3 under the Exchange Act) of securities of Delphi Automotive LLP (or its successor) possessing more than fifty percent (50%) of the total combined voting power of Delphi Automotive LLP’s (or its successor’s) equity securities outstanding immediately after such acquisition;
- (B) the date upon which individuals who, as of the IPO Date, constitute the Board (the “Incumbent Board”), cease for any reason to constitute at least a majority of the Board; provided, however, that any individual becoming a director subsequent to the IPO Date whose election, or nomination for election by the Delphi Automotive LLP’s (or its successor’s) stockholders, was approved by a vote of at least a majority of the directors then constituting the Incumbent Board shall be considered as though such individual were a member of the Incumbent Board, but excluding, for this purpose, any such individual whose initial assumption of office occurs as a result of an actual or threatened election contest with respect to the election or removal of directors or other actual or threatened solicitation of proxies or

consents by or on behalf of a person other than the Board; or

(C) the direct or indirect sale or disposition, in one or a series of related transactions, of all or substantially all of the assets of Delphi Automotive LLP (or its successor) to any “person” (as defined in Section 3(a)(9) of the Exchange Act) or to any two or more persons deemed to be one “person” (as used in Sections 13(d)(3) and 14(d)(2) of the Exchange Act) other than the Company.

For the avoidance of doubt, an Initial Public Offering shall not constitute a Change in Control for purposes of this Plan.

(h) “Code” shall mean the United States Internal Revenue Code of 1986, as amended from time to time, including regulations thereunder and successor provisions and regulations thereto.

(i) “Committee” shall mean the Compensation Committee of the Board or the comparable body of any successor to Delphi Automotive LLP or any parent holding company.

(j) “Common Stock” shall mean the common stock of the Company following an Initial Public Offering.

(k) “Company” shall mean Delphi Automotive LLP, a limited liability partnership incorporated under the laws of England and Wales, and its successors, together with its direct or indirect subsidiaries, and, if applicable, its parent holding company.

(l) “Company Equity Value” shall mean, with respect to each Participant

(i) who incurs a Qualifying Termination before his or her Full Vesting Date, an amount equal to the sum of (I) the Accrued Distributions as of the date of the Qualifying Termination, plus (II)(x) if such Qualifying Termination occurs prior to an Initial Public Offering, the fair market value of the Applicable Membership Interests outstanding as of the date of such Qualifying Termination, which fair market value will be the fair market value of the Applicable Membership Interests on the most recent Valuation Date prior to the Qualifying Termination as determined by the Committee based upon a determination by a Valuation Firm, or (y) if the Qualifying Termination occurs on or following an Initial Public Offering, the Average Common Equity Value, calculated as of the date of the Qualifying Termination;

(ii) who is not described in clause (i) above, if the Settlement Date occurs on or following a Change in Control, an amount equal to the sum of (A) the Accrued Distributions through consummation of the Change in Control, plus (B) the fair market value on the date of such Change in Control of the Applicable Membership Interests outstanding as of the date of such Change in Control, as determined by the Committee, based on the aggregate value of the proceeds received by the Company or its Members, as applicable, in connection with such Change in Control; or

(iii) who is not described in clauses (i) or (ii) above, if the Settlement Date occurs on December 31, 2012, an amount equal to the sum of (A) the Accrued Distributions through December 31, 2012, plus (B)(x) if an Initial Public Offering has not occurred, the fair market value on December 31, 2012 of the Applicable Membership Interests outstanding as of December 31, 2012, as determined by the Committee based upon a determination by a Valuation Firm, or (y) if an Initial Public Offering has occurred, the Average Common Equity Value, calculated as of December 31, 2012.

(m) “Disability” shall have the meaning ascribed to such term in the Company’s long-term disability policy.

(n) “Eligible Individual” shall mean each employee of the Company and any other individual who provides substantial services to the Company.

(o) “Exchange Act” means the Securities Exchange Act of 1934, as amended from time to time, including rules thereunder and successor provisions and rules thereto.

(p) “Full Vesting Date” shall mean, as to any Participant, December 31, 2012; provided, that, if the date of consummation of a Change in Control occurs before December 31, 2012, then (i) for all Participants other than Senior Executives, such consummation date shall be the Full Vesting Date, and (ii) for Senior Executives, the date of a Post-CIC Senior Executive Termination, if any, prior to December 31, 2012 shall be the Full Vesting Date.

(q) “Initial Public Offering” shall mean a firm commitment underwritten public offering registered under the Securities Act covering the offer and sale of the common equity securities of the Company pursuant to which the aggregate public offering price (before deduction of underwriters’ discounts and commissions) equals or exceeds \$200 million.

(r) “IPO Date” shall mean the effective date of an Initial Public Offering.

(s) [Intentionally Omitted]

(t) “LLP Agreement” shall mean the Second Amended and Restated Limited Liability Partnership Agreement of the Company, as it may be amended from time to time.

(u) “Member” shall mean a “member” (as such term is defined in the Limited Liability Partnership Act 2000 under the laws of England and Wales, as amended from time to time) of Delphi Automotive LLP.

(v) “Noninterference Agreement” shall mean an agreement between a Participant and the Company, in a form determined by the Committee in its sole discretion, pursuant to which the Participant agrees to restrictions on one or more of the following activities that apply during his or her employment with the Company and for a period of time thereafter (i) disclosing confidential information, (ii) competing with the Company, (iii) soliciting employees, customers or suppliers of the Company, and/or (iv) engaging in any activity that the Committee determines could be detrimental to the Company.

(w) “Participant” shall mean each Eligible Individual who has received and executed a Participation Agreement and a Noninterference Agreement.

(x) “Participation Agreement” shall mean an agreement evidencing the terms and conditions of a Participant’s award under the Plan, including the Participant’s Target Value.

(y) “Payment Value” shall mean the value of the Value Creation Award as of the applicable Settlement Date based on the Target Value of the Award and the Company Equity Value, calculated as follows:

| Company Equity Value            | Payment Value of Value Creation Award  |
|---------------------------------|--|
| < \$2.5 billion                 | 0% of Target Value   |
| \$2.5 billion to \$5.5 billion  | 20% of Target Value  |
| \$5.5 billion                   | 40% of Target Value  |
|                                 | 40% of Target Value plus the product of (x) 2.95% of the Company Equity Value above \$5.5 billion, and (y) the Target Value Percentage   |
| \$5.5 billion to \$8.25 billion |  |
| \$8.25 billion                  | 100% of Target Value   |
|                                 | 100% of Target Value plus the product of (x) 2.97% of the Company Equity Value above \$8.25 billion, and (y) the Target Value Percentage |
| >\$8.25 billion                 |  |

(z) “Plan” shall mean this Delphi Automotive LLP 2010 Management Value Creation Plan.

(aa) “Post-CIC Senior Executive Termination” shall mean a Termination of a Participant who is a Senior Executive upon or after a Change in Control either by the Company without Cause or by the Participant as a result of:

(i) a material diminution in the Participant’s base salary;

(ii) a material diminution in the Participant’s authority, duties, or responsibilities from those in effect immediately prior to the Change in Control;

(iii) a relocation of the Participant’s principal place of employment more than fifty (50) miles from its location immediately prior to such Change in Control; or

(iv) any other action or inaction that constitutes a material breach by the Company of the then-effective agreement, if any, under which the Participant provides services;

in each case without the Participant’s consent. A Participant must provide notice to the Company of the existence of any one or more of the conditions described in (i) through (iv) above within sixty (60) days of the initial existence of the condition, upon the notice of which the Company will have a period of thirty (30) days during which it may remedy the condition before a Post-CIC Senior Executive Termination will be effective.

(bb) “Post-IPO Period” shall mean, for each Participant, the period commencing on the IPO Date and ending on the Settlement Date or the date of such Participant’s Qualifying Termination, if earlier.

(cc) [Intentionally Omitted]

(dd) “Pro Rata Percentage” shall mean:

(i) if a Qualifying Termination occurs prior to December 31, 2010, zero (0);

(ii) if a Qualifying Termination occurs after December 31, 2010 and on or before December 31, 2011, twenty-five percent (25%); and

(iii) if a Qualifying Termination occurs after December 31, 2011, a percentage equal to the sum of (x) fifty percent (50%) and (y) the product of four and one-sixth percent (4-1/6%) and the number of full calendar months that the Participant worked during the 2012 calendar year prior to the Qualifying Termination.



- (ee) “Qualifying Termination” shall mean, with respect to each Participant, either (i) a Termination by the Company without Cause or as a result of the Participant’s death or Disability, or (ii) the Participant’s voluntary Termination following attainment of age 55 with at least ten years of service with the Company (including service with the Company’s predecessor) (or such earlier time specified by the Committee).
- (ff) “Securities Act” means the Securities Act of 1933, as amended from time to time, including rules thereunder and successor provisions and rules thereto.
- (gg) “Senior Executive” shall mean each Participant designated by the Committee as Senior Executive in a Participation Agreement.
- (hh) “Settlement Date” shall mean the first to occur of (i) December 31, 2012, (ii) as to any Participant, the date of such Participant’s Termination as a result of his or her death or Disability, (iii) as to any Participant who is not a Senior Executive, the date of the consummation of a Change in Control, or (iv) as to any Senior Executive, the date of such Senior Executive’s Post-CIC Senior Executive Termination.
- (ii) “Share Ownership Guidelines” shall mean any share ownership guidelines established by the Board or the Committee and applicable to Senior Executives following an Initial Public Offering.
- (jj) “Target Value” shall mean the Payment Value of a Participant’s Value Creation Award, assuming a Company Equity Valuation equal to \$8.25 billion as of the Settlement Date; provided, that in no event may the aggregate Target Value for all Participants under this Plan exceed \$135 million. Notwithstanding anything herein to the contrary, the Committee may, without the consent of a Participant and by delivering a notice to the Participant, modify, amend or equitably adjust a Participant’s Target Value in the event of such Participant’s promotion or demotion prior to the Settlement Date.
- (kk) “Target Value Percentage” shall mean, for each Participant, a percentage determined by dividing the Target Value by \$135 million.
- (ll) “Termination” shall mean the termination of a Participant’s employment or service with the Company; provided, however, that if so determined by the Committee at the time of any change in status in relation to the Company (e.g., a Participant ceases to be an employee and begins providing services as a consultant, or vice versa), such change in status will be not deemed to be a Termination hereunder. Unless otherwise determined by the Committee, in the event that any subsidiary of Delphi Automotive LLP ceases to be a subsidiary of Delphi Automotive LLP (by reason of sale, divesture, spin-off, or other similar transaction), unless a Participant’s employment or service is transferred to the Company, any Participants employed by or providing services to such former subsidiary of Delphi Automotive LLP shall be deemed to have a Termination hereunder as of the date of the consummation of such transaction.
- (mm) “Valuation Date” shall mean December 31, 2010, 2011 and 2012 and any other date that the Committee may, in its sole discretion, declare to be a Valuation Date in order to update the Company Equity Value to reflect events subsequent to any such December 31 that may materially affect the Company Equity Value.
- (nn) “Valuation Firm” shall mean an independent valuation firm selected by the Committee.
- (oo) “Value Creation Award” shall mean an award of an opportunity to earn a payment under this Plan.

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Exhibit 31.1

CERTIFICATIONS

Certification of Principal Executive Officer

I, Rodney O'Neal, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Delphi Automotive PLC;

Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a

2. material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

Based on my knowledge, the financial statements, and other financial information included in this report, fairly

3. present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and

4. procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be

(a) designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

Designed such internal control over financial reporting, or caused such internal control over financial reporting to

(b) be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our

(c) conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during

(d) the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control

5. over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

All significant deficiencies and material weaknesses in the design or operation of internal control over financial

(a) reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 31, 2012

/s/ Rodney O'Neal

Rodney O'Neal

Chief Executive Officer & President

(Principal Executive Officer)

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Exhibit 31.2

CERTIFICATIONS

Certification of Principal Financial Officer

I, Kevin P. Clark, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Delphi Automotive PLC;

Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a

2. material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

Based on my knowledge, the financial statements, and other financial information included in this report, fairly

3. present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and

4. procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be

(a) designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

Designed such internal control over financial reporting, or caused such internal control over financial reporting to

(b) be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our

(c) conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during

(d) the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control

5. over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

All significant deficiencies and material weaknesses in the design or operation of internal control over financial

(a) reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 31, 2012

/s/ Kevin P. Clark

Kevin P. Clark

Senior Vice President and Chief Financial Officer  
(Principal Financial Officer)

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Exhibit 32.1

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the filing of this quarterly report on Form 10-Q of Delphi Automotive PLC (the "Company") for the period ended June 30, 2012, with the Securities and Exchange Commission on the date hereof (the "Report"), I, Rodney O'Neal, Chief Executive Officer, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 to the best of my knowledge, that:

1. The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: July 31, 2012

/s/ Rodney O'Neal  
Rodney O'Neal  
Chief Executive Officer & President  
(Principal Executive Officer)

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

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Exhibit 32.2

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the filing of this quarterly report on Form 10-Q of Delphi Automotive PLC (the "Company") for the period ended June 30, 2012, with the Securities and Exchange Commission on the date hereof (the "Report"), I, Kevin Clark, Chief Financial Officer, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 to the best of my knowledge, that:

1. The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: July 31, 2012

/s/ Kevin P. Clark  
Kevin P. Clark  
Senior Vice President and Chief Financial Officer  
(Principal Financial Officer)

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.