

CHARLES RIVER LABORATORIES INTERNATIONAL INC  
Form 10-Q  
August 07, 2012

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q  
(Mark  
One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2012  
OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934

FOR THE TRANSITION PERIOD FROM TO

Commission File No. 001-15943

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

(Exact Name of Registrant as Specified in Its Charter)

Delaware

(State or Other Jurisdiction of  
Incorporation or Organization)

251 Ballardvale Street  
Wilmington, Massachusetts

(Address of Principal Executive Offices)

06-1397316

(I.R.S. Employer  
Identification No.)

01887

(Zip Code)

(Registrant's telephone number, including area code): (781) 222-6000

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files. Yes  No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer   
(Do not check if smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of July 24, 2012, there were 48,730,630 shares of the Registrant's common stock outstanding.

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

FORM 10-Q

For the Quarterly Period Ended June 30, 2012

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### Special Note on Factors Affecting Future Results

This Quarterly Report on Form 10-Q contains forward looking statements regarding future events and the future results of Charles River Laboratories International, Inc. (Charles River or We) that are based on current expectations, estimates, forecasts, and projections about the industries in which Charles River operates and the beliefs and assumptions of our management. Words such as “expect,” “anticipate,” “target,” “goal,” “project,” “intend,” “plan,” “believe,” “estimate,” “will,” “likely,” “may,” “designed,” “would,” “future,” “can,” “could” and other similar expressions that are predictive indicate future events and trends or which do not relate to historical matters are intended to identify such forward looking statements. These statements are based on our current expectations and beliefs and involve a number of risks, uncertainties, and assumptions that are difficult to predict. For example, we may use forward looking statements when addressing topics such as: the pursuit of our initiatives to optimize returns for stockholders, including efforts to improve our operating margins, improve free cash flow, invest in growth businesses and return value to shareholders; future demand for drug discovery and development products and services, including the outsourcing of these services and spending trends by our customers; our expectations regarding stock repurchases; present spending trends and other cost reduction activities by our customers; future actions by our management; the outcome of contingencies; changes in our business strategy; changes in our business practices and methods of generating revenue; the development and performance of our services and products; market and industry conditions, including competitive and pricing trends; changes in the composition or level of our revenues; our cost structure; the impact of acquisitions and dispositions; our expectations with respect to sales growth and operating synergies (including the impact of specific actions intended to cause related improvements); the impact of specific actions intended to improve overall operating efficiencies and profitability (and our ability to accommodate future demand with our infrastructure); changes in our expectations regarding future stock option, restricted stock, and other equity grants to employees and directors; expectations with respect to foreign currency exchange; assessing (or changing our assessment of) our tax positions for financial statement purposes; and our cash flow and liquidity. In addition, these statements include the impact of economic and market conditions on our customers; the effects of our cost-saving actions and the steps to optimize returns to shareholders on an effective and timely basis and the ability of Charles River to withstand the current market conditions. You should not rely on forward looking statements because they are predictions and are subject to risks, uncertainties and assumptions that are difficult to predict. Therefore, actual results may differ materially and adversely from those expressed in any forward looking statements. You are cautioned not to place undue reliance on these forward looking statements, which speak only as of the date of this document or in the case of statements incorporated by reference, on the date of the document incorporated by reference. Factors that might cause or contribute to such differences include, but are not limited to, those discussed in our Annual Report on Form 10-K for the year ended December 31, 2011 under the section entitled “Our Strategy,” the section entitled “Risks Related to Our Business and Industry,” the section entitled “Management's Discussion and Analysis of Financial Condition and Results of Operations” and in our press releases and other financial filings with the Securities and Exchange Commission. We have no obligation to publicly update or revise any forward looking statements, whether as a result of new information, future events or risks. New information, future events or risks may cause the forward looking events we discuss in this report not to occur.

Part I. Financial Information  
Item 1. Financial Statements

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.  
CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)  
(dollars in thousands, except per share amounts)

|   | Three Months Ended |                  | Six Months Ended |                  |
|---|--------------------|------------------|------------------|------------------|
|   | June 30,<br>2012   | June 25,<br>2011 | June 30,<br>2012 | June 25,<br>2011 |
| Net sales related to products                             | \$ 119,125         | \$ 122,741       | \$ 245,339       | \$ 244,137       |
| Net sales related to services                             | 165,598            | 165,522          | 325,365          | 329,969          |
| Net sales   | 284,723            | 288,263          | 570,704          | 574,106          |
| Costs and expenses  |                    |                  |                  |                  |
| Cost of products sold                                     | 62,035             | 65,271           | 126,980          | 131,037          |
| Cost of services provided                                 | 119,103            | 116,672          | 235,927          | 234,111          |
| Selling, general and administrative                       | 49,900             | 47,209           | 105,877          | 102,216          |
| Amortization of other intangibles                         | 4,411              | 5,797            | 8,906            | 11,177           |
| Operating income  | 49,274             | 53,314           | 93,014           | 95,565           |
| Other income (expense)                                    |                    |                  |                  |                  |
| Interest income   | 151                | 558              | 336              | 922              |
| Interest expense  | (8,079)            | ) (10,659)       | ) (16,514)       | ) (20,675)       |
| Other, net  | (1,346)            | ) (408)          | ) (1,690)        | ) (345)          |
| Income from continuing operations, before income taxes    | 40,000             | 42,805           | 75,146           | 75,467           |
| Provision (benefit) for income taxes                      | 9,453              | 8,649            | 18,129           | 5,934            |
| Income from continuing operations, net of income taxes    | 30,547             | 34,156           | 57,017           | 69,533           |
| Income (loss) from discontinued operations, net of taxes  | 42                 | (1,732)          | ) 119            | (5,677)          |
| Net income  | 30,589             | 32,424           | 57,136           | 63,856           |
| Less: Net income attributable to noncontrolling interests | (121)              | ) (106)          | ) (229)          | ) (203)          |
| Net income attributable to common shareowners             | \$ 30,468          | \$ 32,318        | \$ 56,907        | \$ 63,653        |
| Earnings (loss) per common share                          |                    |                  |                  |                  |
| Basic:  |                    |                  |                  |                  |
| Continuing operations attributable to common shareowners  | \$ 0.63            | \$ 0.67          | \$ 1.18          | \$ 1.32          |
| Discontinued operations                                   | \$—                | \$ (0.03)        | ) \$—            | ) \$ (0.11)      |
| Net income attributable to common shareowners             | \$ 0.63            | \$ 0.63          | \$ 1.18          | \$ 1.21          |
| Diluted:  |                    |                  |                  |                  |
| Continuing operations attributable to common shareowners  | \$ 0.63            | \$ 0.66          | \$ 1.17          | \$ 1.30          |
| Discontinued operations                                   | \$—                | \$ (0.03)        | ) \$—            | ) \$ (0.11)      |
| Net income attributable to common shareowners             | \$ 0.63            | \$ 0.63          | \$ 1.17          | \$ 1.20          |

See Notes to Condensed Consolidated Interim Financial Statements.

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.  
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)  
 (dollars in thousands, except per share amounts)

|  | Three Months Ended |               | Six Months Ended |               |
|--|--------------------|---------------|------------------|---------------|
|  | June 30, 2012      | June 25, 2011 | June 30, 2012    | June 25, 2011 |
| Net income   | \$30,589           | \$32,424      | \$57,136         | \$63,856      |
| Foreign currency translation adjustment  | (10,871 )          | (2,558 )      | (4,091 )         | 5,700         |
| Unrealized gains (losses) on marketable securities:  |                    |               |                  |               |
| Unrealized gains (losses) for the period   | —                  | (52 )         | 209              | (137 )        |
| Add: reclassification adjustment for losses included in net income   | —                  | —             | 712              | —             |
| Defined benefit plan gains (losses) and prior service costs not yet recognized as components of net periodic pension cost: |                    |               |                  |               |
| Amortization of prior service costs and net gains and losses   | 659                | 236           | 1,320            | 499           |
| Comprehensive income, before tax   | 20,377             | 30,050        | 55,286           | 69,918        |
| Income tax expense related to items of other comprehensive income  | 284                | 335           | 545              | 539           |
| Comprehensive income, net of tax   | 20,093             | 29,715        | 54,741           | 69,379        |
| Less: comprehensive income related to noncontrolling interests   | (108 )             | (124 )        | (234 )           | (233 )        |
| Comprehensive income attributable to common shareholders   | \$19,985           | \$29,591      | \$54,507         | \$69,146      |

See Notes to Condensed Consolidated Interim Financial Statements.



CHARLES RIVER LABORATORIES INTERNATIONAL, INC.  
 CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)  
 (dollars in thousands, except per share amounts)

|  | June 30,<br>2012 | December 31,<br>2011 |
|--|------------------|----------------------|
| Assets   |                  |                      |
| Current assets   |                  |                      |
| Cash and cash equivalents  | \$76,076         | \$68,905             |
| Trade receivables, net   | 208,046          | 184,810              |
| Inventories  | 92,283           | 92,969               |
| Other current assets   | 75,047           | 79,052               |
| Current assets of discontinued businesses  | 107              | 107                  |
| Total current assets   | 451,559          | 425,843              |
| Property, plant and equipment, net   | 727,405          | 738,030              |
| Goodwill, net  | 196,225          | 197,561              |
| Other intangibles, net   | 84,570           | 93,437               |
| Deferred tax asset   | 43,983           | 44,804               |
| Other assets   | 41,399           | 57,659               |
| Long-term assets of discontinued businesses  | 932              | 986                  |
| Total assets   | \$1,546,073      | \$1,558,320          |
| Liabilities and Equity   |                  |                      |
| Current liabilities  |                  |                      |
| Current portion of long-term debt and capital leases   | \$134,830        | \$14,758             |
| Accounts payable   | 34,487           | 34,332               |
| Accrued compensation   | 37,363           | 41,602               |
| Deferred revenue   | 60,993           | 56,530               |
| Accrued liabilities  | 45,033           | 54,377               |
| Other current liabilities  | 14,367           | 14,033               |
| Current liabilities of discontinued businesses   | 1,053            | 1,165                |
| Total current liabilities  | 328,126          | 216,797              |
| Long-term debt and capital leases  | 551,397          | 703,187              |
| Other long-term liabilities  | 99,319           | 108,451              |
| Long-term liabilities of discontinued businesses   | 2,381            | 2,522                |
| Total liabilities  | 981,223          | 1,030,957            |
| Commitments and contingencies  |                  |                      |
| Shareowners' equity  |                  |                      |
| Preferred stock, \$0.01 par value; 20,000,000 shares authorized; no shares issued and outstanding  | —                | —                    |
| Common stock, \$0.01 par value; 120,000,000 shares authorized; 79,079,407 issued and 48,591,443 shares outstanding at June 30, 2012 and 78,473,888 issued and 48,875,715 shares outstanding at December 31, 2011 | 791              | 785                  |
| Capital in excess of par value   | 2,070,474        | 2,056,921            |
| Accumulated deficit  | (408,689)        | (465,596)            |
| Treasury stock, at cost, 30,487,964 shares and 29,598,173 shares at June 30, 2012 and December 31, 2011, respectively  | (1,101,933)      | (1,071,120)          |
| Accumulated other comprehensive income   | 2,193            | 4,593                |
| Total shareowners' equity  | 562,836          | 525,583              |
| Noncontrolling interests   | 2,014            | 1,780                |
| Total equity   | 564,850          | 527,363              |

|                              |             |             |
|------------------------------|-------------|-------------|
| Total liabilities and equity | \$1,546,073 | \$1,558,320 |
|------------------------------|-------------|-------------|

See Notes to Condensed Consolidated Interim Financial Statements.



CHARLES RIVER LABORATORIES INTERNATIONAL, INC.  
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)  
 (dollars in thousands)

|  | Six Months Ended |                  |
|--|------------------|------------------|
|  | June 30,<br>2012 | June 25,<br>2011 |
| Cash flows relating to operating activities  |                  |                  |
| Net income   | \$57,136         | \$63,856         |
| Less: Income (loss) from discontinued operations   | 119              | (5,677)          |
| Income from continuing operations  | 57,017           | 69,533           |
| Adjustments to reconcile net income from continuing operations to net cash provided by operating activities: |                  |                  |
| Depreciation and amortization  | 40,067           | 43,081           |
| Amortization of debt issuance costs and discounts  | 8,662            | 8,851            |
| Non-cash compensation  | 10,586           | 11,348           |
| Deferred income taxes  | 4,590            | 2,735            |
| Other, net   | 3,315            | 1,238            |
| Changes in assets and liabilities:   |                  |                  |
| Trade receivables  | (25,390)         | (14,218)         |
| Inventories  | (1,206)          | 1,562            |
| Other assets   | (2,665)          | 759              |
| Accounts payable   | 617              | (397)            |
| Accrued compensation   | (3,890)          | 3,430            |
| Deferred revenue   | 4,349            | (8,882)          |
| Accrued liabilities  | (9,080)          | (2,750)          |
| Taxes payable and prepaid taxes  | 2,737            | (24,274)         |
| Other liabilities  | (7,065)          | (5,319)          |
| Net cash provided by operating activities  | 82,644           | 86,697           |
| Cash flows relating to investing activities  |                  |                  |
| Capital expenditures   | (23,553)         | (13,450)         |
| Purchases of investments   | (8,178)          | (15,334)         |
| Proceeds from sale of investments  | 21,424           | 19,917           |
| Other, net   | 1,729            | 988              |
| Net cash used in investing activities  | (8,578)          | (7,879)          |
| Cash flows relating to financing activities  |                  |                  |
| Proceeds from long-term debt and revolving credit agreement  | 38,117           | 150,835          |
| Proceeds from exercises of stock options and warrants  | 3,107            | 12,713           |
| Payments on long-term debt, capital lease obligation and revolving credit agreement                          | (76,355)         | (82,014)         |
| Purchase of treasury stock and Accelerated Stock Repurchase Program  | (30,813)         | (191,109)        |
| Other, net   | 474              | (62)             |
| Net cash used in financing activities  | (65,470)         | (109,637)        |
| Discontinued operations  |                  |                  |
| Net cash used in operating activities  | (88)             | (1,748)          |
| Net cash used in discontinued operations   | (88)             | (1,748)          |
| Effect of exchange rate changes on cash and cash equivalents   | (1,337)          | (762)            |
| Net change in cash and cash equivalents  | 7,171            | (33,329)         |
| Cash and cash equivalents, beginning of period   | 68,905           | 179,160          |
| Cash and cash equivalents, end of period   | \$76,076         | \$145,831        |
| Supplemental cash flow information   |                  |                  |

|                      |       |       |
|----------------------|-------|-------|
| Capitalized interest | \$373 | \$148 |
|----------------------|-------|-------|

See Notes to Condensed Consolidated Interim Financial Statements.

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CHARLES RIVER LABORATORIES INTERNATIONAL, INC.  
 CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY (UNAUDITED)  
 (dollars in thousands)

|   | Total     | Accumulated<br>(Deficit)<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Income | Common<br>Stock | Capital in<br>Excess<br>of Par | Treasury<br>Stock | Non-controlling<br>Interest |
|---|-----------|--------------------------------------|---|-----------------|--------------------------------|-------------------|-----------------------------|
| December 31, 2011   | \$527,363 | \$(465,596 )                         | \$ 4,593  | \$785           | \$2,056,921                    | \$(1,071,120)     | \$ 1,780                    |
| Components of<br>comprehensive income,<br>net of tax:                                 |           |                                      |   |                 |                                |                   |                             |
| Net income  | 57,136    | 56,907                               |   |                 |                                |                   | 229                         |
| Other comprehensive<br>income   | (2,395 )  |                                      | (2,400 )  |                 |                                |                   | 5                           |
| Total comprehensive<br>income   | 54,741    |                                      |   |                 |                                |                   | 234                         |
| Tax detriment associated<br>with stock issued under<br>employee compensation<br>plans | (148 )    |                                      |   |                 | (148 )                         |                   |                             |
| Issuance of stock under<br>employee compensation<br>plans                             | 3,121     |                                      |   | 6               | 3,115                          |                   |                             |
| Acquisition of treasury<br>shares   | (30,813 ) |                                      |   |                 | —                              | (30,813 )         |                             |
| Stock-based<br>compensation   | 10,586    |                                      |   |                 | 10,586                         |                   |                             |
| June 30, 2012   | \$564,850 | \$(408,689 )                         | \$ 2,193  | \$791           | \$2,070,474                    | \$(1,101,933)     | \$ 2,014                    |

See Notes to Condensed Consolidated Interim Financial Statements.

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CHARLES RIVER LABORATORIES INTERNATIONAL, INC.  
 NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS  
 (dollars in thousands, except per share amounts)

1. Basis of Presentation

The condensed consolidated interim financial statements are unaudited, and certain information and footnote disclosures related thereto normally included in financial statements prepared in accordance with generally accepted accounting principles in the United States of America have been omitted in accordance with Rule 10-01 of Regulation S-X. In the opinion of management, the accompanying unaudited condensed consolidated financial statements were prepared following the same policies and procedures used in the preparation of the audited financial statements and reflect all adjustments (consisting of normal recurring adjustments) considered necessary to state fairly the financial position and results of operations of Charles River Laboratories International, Inc. The results of operations for the interim periods are not necessarily indicative of the results for the entire fiscal year. These condensed consolidated financial statements should be read in conjunction with our Annual Report on Form 10-K for the year ended December 31, 2011.

Certain amounts in prior-year financial statements and related notes have been reclassified to conform with the current year presentation.

2. Restructuring and Contract Termination Costs

We have implemented staffing reductions over the past few years to improve operating efficiency and profitability at various sites. As a result of these actions, for the three months ended June 30, 2012 and June 25, 2011, we recorded severance and retention charges as shown below. As of June 30, 2012, \$1,047 was included in accrued compensation and \$2,005 in other long-term liabilities on our consolidated balance sheet.

The following table rolls forward our severance and retention cost liability:

|                              | Six Months Ended |               |
|------------------------------|------------------|---------------|
|                              | June 30, 2012    | June 25, 2011 |
| Balance, beginning of period | \$3,374          | \$10,658      |
| Expense                      | 911              | 1,392         |
| Payments/utilization         | (1,233           | ) (6,065      |
| Balance, end of period       | \$3,052          | \$5,985       |

The following table presents severance and retention costs by classification on the income statement:

|   | Six Months Ended |               |
|---|------------------|---------------|
|   | June 30, 2012    | June 25, 2011 |
| Severance charges included in cost of sales                               | \$—              | \$431         |
| Severance charges included in selling, general and administrative expense | 911              | 961           |
| Total expense   | \$911            | \$1,392       |

The following table presents severance and retention cost by segment:

|                              | Six Months Ended |               |
|------------------------------|------------------|---------------|
|                              | June 30, 2012    | June 25, 2011 |
| Research models and services | \$—              | \$408         |
| Preclinical services         | 911              | 984           |
| Corporate                    | —                | —             |
| Total expense                | \$911            | \$1,392       |

## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

## 3. Supplemental Balance Sheet Information

The composition of net trade receivables is as follows:

|                                      | June 30, 2012 | December 31,<br>2011 |
|--------------------------------------|---------------|----------------------|
| Client receivables                   | \$ 181,363    | \$ 159,381           |
| Unbilled revenue                     | 30,682        | 29,446               |
| Total                                | 212,045       | 188,827              |
| Less allowance for doubtful accounts | (3,999        | ) (4,017             |
| Net trade receivables                | \$ 208,046    | \$ 184,810           |

The composition of inventories is as follows:

|                            | June 30, 2012 | December 31,<br>2011 |
|----------------------------|---------------|----------------------|
| Raw materials and supplies | \$ 13,076     | \$ 13,987            |
| Work in process            | 16,548        | 13,533               |
| Finished products          | 62,659        | 65,449               |
| Inventories                | \$ 92,283     | \$ 92,969            |

The composition of other current assets is as follows:

|                       | June 30, 2012 | December 31,<br>2011 |
|-----------------------|---------------|----------------------|
| Prepaid assets        | \$ 24,659     | \$ 22,828            |
| Deferred tax asset    | 26,265        | 30,894               |
| Marketable securities | 6,623         | 5,359                |
| Prepaid income tax    | 17,271        | 19,742               |
| Restricted cash       | 229           | 229                  |
| Other current assets  | \$ 75,047     | \$ 79,052            |

The composition of net property, plant and equipment is as follows:

|                                   | June 30, 2012 | December 31,<br>2011 |
|-----------------------------------|---------------|----------------------|
| Land                              | \$ 40,482     | \$ 40,517            |
| Buildings                         | 699,041       | 696,275              |
| Machinery and equipment           | 337,820       | 332,683              |
| Leasehold improvements            | 38,689        | 29,975               |
| Furniture and fixtures            | 27,932        | 26,775               |
| Vehicles                          | 3,140         | 5,226                |
| Computer hardware and software    | 104,959       | 105,563              |
| Construction in progress          | 45,798        | 57,661               |
| Total                             | 1,297,861     | 1,294,675            |
| Less accumulated depreciation     | (570,456      | ) (556,645           |
| Net property, plant and equipment | \$ 727,405    | \$ 738,030           |

## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

Depreciation is calculated for financial reporting purposes using the straight-line method based on the estimated useful lives of the assets. Depreciation expense for the six month ended June 30, 2012 and June 25, 2011 was \$31,161 and \$31,904, respectively.

The composition of other assets is as follows:

|   | June 30, 2012 | December 31,<br>2011 |
|---|---------------|----------------------|
| Deferred financing costs                        | \$ 7,677      | \$ 9,239             |
| Cash surrender value of life insurance policies | 20,273        | 25,057               |
| Long term marketable securities                 | —             | 11,051               |
| Other assets                                    | 13,449        | 12,312               |
| Other assets                                    | \$ 41,399     | \$ 57,659            |

The composition of other current liabilities is as follows:

|                                | June 30, 2012 | December 31,<br>2011 |
|--------------------------------|---------------|----------------------|
| Accrued income taxes           | \$ 10,854     | \$ 10,552            |
| Current deferred tax liability | 1,342         | 1,379                |
| Accrued interest and other     | 2,171         | 2,102                |
| Other current liabilities      | \$ 14,367     | \$ 14,033            |

The composition of other long-term liabilities is as follows:

|  | June 30, 2012 | December 31,<br>2011 |
|--|---------------|----------------------|
| Deferred tax liability   | \$ 15,416     | \$ 16,074            |
| Long-term pension liability  | 40,866        | 49,223               |
| Accrued Executive Supplemental Life Insurance Retirement Plan and Deferred Compensation Plan | 26,112        | 25,739               |
| Other long-term liabilities  | 16,925        | 17,415               |
| Other long-term liabilities  | \$ 99,319     | \$ 108,451           |

#### 4. Marketable Securities and Equity-Method Affiliates

Investments in marketable securities are reported at fair value and consist of time deposits and auction rate securities. During the six month ended June 30, 2012, we sold our auction rate securities for \$11,260 in cash and recorded a realized loss of \$712, which is included in other income (expense).

The amortized cost, gross unrealized gains, gross unrealized losses and fair value for marketable securities by major security type were as follows:

|                         | June 30, 2012     |                              |                               |               |
|-------------------------|-------------------|------------------------------|-------------------------------|---------------|
|                         | Amortized<br>Cost | Gross<br>Unrealized<br>Gains | Gross<br>Unrealized<br>Losses | Fair<br>Value |
| Time deposits           | \$ 6,623          | \$ —                         | \$ —                          | \$ 6,623      |
| Auction rate securities | —                 | —                            | —                             | —             |
|                         | \$ 6,623          | \$ —                         | \$ —                          | \$ 6,623      |

## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

|                         | December 31, 2011 |                              |                               |               |
|-------------------------|-------------------|------------------------------|-------------------------------|---------------|
|                         | Amortized<br>Cost | Gross<br>Unrealized<br>Gains | Gross<br>Unrealized<br>Losses | Fair<br>Value |
| Time deposits           | \$ 5,359          | \$—                          | \$—                           | \$ 5,359      |
| Auction rate securities | 11,972            | —                            | (921                          | ) 11,051      |
|                         | \$ 17,331         | \$—                          | \$(921                        | ) \$ 16,410   |

Maturities of debt securities were as follows:

|                                       | June 30, 2012     |               | December 31, 2011 |               |
|---------------------------------------|-------------------|---------------|-------------------|---------------|
|                                       | Amortized<br>Cost | Fair<br>Value | Amortized<br>Cost | Fair<br>Value |
| Due less than one year                | \$ 6,623          | \$ 6,623      | \$ 5,359          | \$ 5,359      |
| Due after one year through five years | —                 | —             | —                 | —             |
| Due after ten years                   | —                 | —             | 11,972            | 11,051        |
|                                       | \$ 6,623          | \$ 6,623      | \$ 17,331         | \$ 16,410     |

## Equity-Method Affiliates

In 2009, we entered into a limited partnership, which invests in biotechnology and medical device companies. We committed \$20,000, or approximately 12%, of the limited partnership's total committed capital. As of June 30, 2012, we have contributed \$7,120 of our total committed capital of \$20,000. We recognized equity income (loss) of \$(262) and \$135 for the three and six month ended June 30, 2012, respectively. This income is reported as other income (expense). As of June 30, 2012, equity method affiliates had a carrying value of \$7,544, which is reported in other assets on the consolidated balance sheets.

## 5. Fair Value

Valuation methodologies used for assets and liabilities measured or disclosed at fair value are as follows:

• Time deposits—Valued at their ending balances as reported by the financial institutions that hold our securities, which approximates fair value.

• Life policies—Valued at cash surrender value.

• Contingent consideration—Consists of future acquisition-related payments based on certain agreed upon revenue and technical milestones valued using the income approach.

• Hedge contract—Valued at fair value by management based on our foreign exchange rates and forward points provided by banks.

• Long-term debt—Valued based on current market pricing for similar debt.

Assets and liabilities measured at fair value on a recurring basis are summarized below:



## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

|  | Fair Value Measurements at June 30, 2012 using               |                                       |                                   |   |                                      |
|--|--|---------------------------------------|-----------------------------------|---|--------------------------------------|
|  | Quoted Prices in Active Markets for Identical Assets Level 1 | Significant Observable Inputs Level 2 | Other Unobservable Inputs Level 3 | Significant Unobservable Inputs Level 3 | Assets and Liabilities at Fair Value |
| Time deposits                            | \$—  | \$ 6,623                              | \$—                               | \$—                                     | \$ 6,623                             |
| Auction rate securities                  | —  | —                                     | —                                 | —                                       | —                                    |
| Fair value of life policies              | —  | 14,663                                | —                                 | —                                       | 14,663                               |
| Hedge contract                           | —  | 70                                    | —                                 | —                                       | 70                                   |
| Total assets measured at fair value      | \$—  | \$ 21,356                             | \$—                               | \$—                                     | \$ 21,356                            |
| Contingent consideration                 | —  | —                                     | —                                 | —                                       | —                                    |
| Total liabilities measured at fair value | \$—  | \$—                                   | \$—                               | \$—                                     | \$—                                  |
|  | Fair Value Measurements at December 31, 2011 using           |                                       |                                   |   |                                      |
|  | Quoted Prices in Active Markets for Identical Assets Level 1 | Significant Observable Inputs Level 2 | Other Unobservable Inputs Level 3 | Significant Unobservable Inputs Level 3 | Assets and Liabilities at Fair Value |
| Time deposits                            | \$—  | \$ 5,359                              | \$—                               | \$—                                     | \$ 5,359                             |
| Auction rate securities                  | —  | —                                     | —                                 | 11,051                                  | 11,051                               |
| Fair value of life policies              | —  | 19,520                                | —                                 | —                                       | 19,520                               |
| Hedge contract                           | —  | 5                                     | —                                 | —                                       | 5                                    |
| Total assets measured at fair value      | \$—  | \$ 24,884                             | \$—                               | \$ 11,051                               | \$ 35,935                            |
| Contingent consideration                 | —  | —                                     | —                                 | —                                       | —                                    |
| Total liabilities measured at fair value | \$—  | \$—                                   | \$—                               | \$—                                     | \$—                                  |

The book value of our term and revolving loans, which are variable rate loans carried at amortized cost, approximates fair value based current market pricing of similar debt. The fair value of our 2.25% Senior Convertible Debentures (2013 Notes), which are carried at cost less unamortized discount on our consolidated balance sheets, was \$350,870 as of June 30, 2012. We determine the fair value of these 2013 Notes based on their most recent quoted market price and by reference to the market value of similar debt instruments. We classify the fair value of our debt as Level 2 (significant other observable inputs) on the valuation hierarchy, where Level 2 inputs include quoted prices for similar assets and liabilities in active markets and/or quoted prices for identical or similar assets and liabilities in markets that are not active.

The following table presents a reconciliation for all assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the six month ended June 30, 2012 and June 25, 2011.

## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

|  | Fair Value Measurements<br>Using Significant<br>Unobservable Inputs<br>(Level 3) |               |
|--|--|---------------|
|  | Six Months Ended   |               |
| Auction rate securities                      | June 30, 2012  | June 25, 2011 |
| Beginning balance                            | \$ 11,051  | \$ 11,377     |
| Transfers in and/or out of Level 3           | —  | —             |
| Total gains or losses (realized/unrealized): |  |               |
| Included in other income (expense)           | (712   | ) (1          |
| Included in other comprehensive income       | 921  | (137          |
| Purchases, issuances and settlements         | (11,260  | ) —           |
| Ending balance                               | \$—  | \$ 11,239     |

We enter into derivative instruments to hedge foreign currency exchange risk to reduce the impact of changes to foreign currency rates on our financial statements. During the quarter ended June 30, 2012, we recognized \$1,431 of hedge losses associated with forward currency contracts open during the quarter. As of June 30, 2012, outstanding forward currency contracts had a fair value of \$70.

## 6. Goodwill and Other Intangible Assets

The following table displays goodwill and other intangible assets not subject to amortization and other intangible assets that continue to be subject to amortization:

|   | June 30, 2012            |  | December 31, 2011        |  |
|---|--------------------------|--|--------------------------|--|
|   | Gross Carrying<br>Amount | Accumulated<br>Amortization &<br>Impairment Loss | Gross Carrying<br>Amount | Accumulated<br>Amortization &<br>Impairment Loss |
| Goodwill  | \$ 1,212,924             | \$ (1,016,700                                    | ) \$ 1,214,285           | \$ (1,016,724                                    |
| Other intangible assets not subject to<br>amortization: |                          |  |                          |  |
| Research models   | \$ 3,438                 | \$—  | \$ 3,438                 | \$—  |
| Other intangible assets subject to<br>amortization:     |                          |  |                          |  |
| Backlog   | 2,833                    | (2,299   | ) 2,856                  | (2,253   |
| Client relationships                                    | 298,774                  | (219,456   | ) 298,813                | (210,816   |
| Trademarks and trade names                              | 5,017                    | (4,751   | ) 5,022                  | (4,706   |
| Other identifiable intangible assets                    | 5,395                    | (4,380   | ) 5,415                  | (4,332   |
| Total other intangible assets                           | \$ 315,457               | \$ (230,886                                      | ) \$ 315,544             | \$ (222,107                                      |

## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

The changes in the gross carrying amount and accumulated amortization of goodwill are as follows:

|                                     | December<br>31, 2011 | Adjustments to<br>Goodwill |                                    | June 30,<br>2012 |
|-------------------------------------|----------------------|----------------------------|------------------------------------|------------------|
|                                     |                      | Acquisitions               | Foreign<br>Exchange/<br>Impairment |                  |
| <b>Research Models and Services</b> |                      |                            |                                    |                  |
| Gross carrying amount               | \$56,402             | \$—                        | \$(275)                            | \$56,127         |
| Accumulated amortization            | (3,721)              | —                          | 24                                 | (3,697)          |
| <b>Preclinical Services</b>         |                      |                            |                                    |                  |
| Gross carrying amount               | 1,157,883            | —                          | (1,086)                            | 1,156,797        |
| Accumulated impairment loss         | (1,005,000)          | —                          | —                                  | (1,005,000)      |
| Accumulated amortization            | (8,003)              | —                          | —                                  | (8,003)          |
| <b>Total</b>                        |                      |                            |                                    |                  |
| Gross carrying amount               | \$1,214,285          | \$—                        | \$(1,361)                          | \$1,212,924      |
| Accumulated impairment loss         | (1,005,000)          | —                          | —                                  | (1,005,000)      |
| Accumulated amortization            | (11,724)             | —                          | 24                                 | (11,700)         |

## 7. Long-Term Debt and Capital Lease Obligations

## Long-Term Debt

Long-term debt consists of the following:

|  | June 30, 2012 | December 31,<br>2011 |
|--|---------------|----------------------|
| <b>2.25% Senior convertible debentures:</b>  |               |                      |
| Principal  | \$349,995     | \$349,995            |
| Unamortized debt discount  | (14,433)      | (21,533)             |
| Net carrying amount of senior convertible debentures   | 335,562       | 328,462              |
| Term loan facilities   | 315,420       | 356,322              |
| Revolving credit facility  | 35,000        | 33,000               |
| Other long-term debt represents secured and unsecured promissory notes, interest rates ranging from 0% to 0.5% at both June 30, 2012 and December 31, 2011, maturing between 2012 and 2013 | 222           | 118                  |
| Total debt   | 686,204       | 717,902              |
| Less: current portion of long-term debt  | (134,812)     | (14,732)             |
| Long-term debt   | \$551,392     | \$703,170            |

Our credit agreement dated September 23, 2011 provides for a \$299,750 term loan, a €69,414 Euro term loan and a \$350,000 revolving credit facility. Under specified circumstances, we have the ability to increase the term loan and/or revolving line of credit by up to \$250,000 in the aggregate. The term loan facility matures in 20 quarterly installments with the last installment due September 23, 2016. The \$350,000 revolving facility also matures on September 23, 2016 and requires no scheduled payment before that date. The book value of our term and revolving loans approximates fair value.

The credit agreement includes certain customary representations and warranties, events of default, notices of material adverse changes to our business and negative and affirmative covenants. As of June 30, 2012, we were compliant with all financial covenants specified in the credit agreement. We had \$4,325 outstanding under letters of credit as of June 30, 2012.



## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

As of June 30, 2012, our debt included \$349,995 of 2.25% Senior Convertible Debentures (2013 Notes) due June 2013. At June 30, 2012, the fair value of these outstanding 2013 Notes was approximately \$350,870 based on their quoted market value and no conversion triggers were met. The current portion of the 2013 Notes is \$100,670, which represents the amount we expect to settle upon maturity through available cash and future borrowings. We expect to settle the remaining balance on the 2013 Notes utilizing the capacity on our current revolving credit facility when the 2013 Notes mature. As of June 30, 2012, we had the ability and intent to settle the principal balance of the 2013 Notes at maturity by using a combination of the available capacity on our current credit agreement, available cash, and future borrowings.

As of June 30, 2012, \$14,433 of debt discount related to the 2013 Notes remained and will be amortized over 4 quarters. Interest expense related to our convertible debt of \$3,587 and \$3,403 for quarters ended June 30, 2012 and June 25, 2011, respectively, yielded an effective interest rate of 6.93% on the liability component. In addition, \$1,969 and \$1,969 of contractual interest expense was recognized on our convertible debt during the quarters ended June 30, 2012 and June 25, 2011, respectively.

Principal maturities of existing debt, which excludes unamortized discount, for the periods set forth in the table below are as follows:

|                      |           |
|----------------------|-----------|
| Twelve Months Ending |           |
| June 2013            | \$384,137 |
| June 2014            | 38,766    |
| June 2015            | 62,884    |
| June 2016            | 59,950    |
| June 2017            | 154,900   |
| Total                | \$700,637 |

We have capital leases for equipment. These leases are capitalized using interest rates considered appropriate at the inception of the lease. Capital lease obligations amounted to \$22 and \$43 at June 30, 2012 and December 31, 2011, respectively.

## 8. Equity

## Earnings Per Share

Basic earnings per share for the three and six months ended June 30, 2012 and June 25, 2011 was computed by dividing earnings available to common shareowners for these periods by the weighted average number of common shares outstanding in the respective periods adjusted for contingently issuable shares. The weighted average number of common shares outstanding for the three and six month ended June 30, 2012 and June 25, 2011 has been adjusted to include common stock equivalents for the purpose of calculating diluted earnings per share for these periods. Options to purchase 4,672,900 shares and 4,005,165 shares were outstanding in each of the three months ended June 30, 2012 and June 25, 2011, respectively, but were not included in computing diluted earnings per share because their inclusion would have been anti-dilutive. Options to purchase 4,534,065 shares and 4,028,815 shares were outstanding in each of the six month ended June 30, 2012 and June 25, 2011, respectively, but were not included in computing diluted earnings per share because their inclusion would have been anti-dilutive. Basic weighted average shares outstanding for the three months ended June 30, 2012 and June 25, 2011 excluded the weighted average impact of 5,447 and 718,089 shares, respectively, of non-vested fixed restricted stock awards. Basic weighted average shares outstanding for the six month ended June 30, 2012 and June 25, 2011 excluded the weighted average impact of 316,596 and 718,089 shares, respectively, of non-vested fixed restricted stock awards.

The following table illustrates the reconciliation of the numerator and denominator in the computations of the basic and diluted earnings per share:



## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

|   | Three Months Ended |               | Six Months Ended |               |
|---|--------------------|---------------|------------------|---------------|
|   | June 30, 2012      | June 25, 2011 | June 30, 2012    | June 25, 2011 |
| Numerator:  |                    |               |                  |               |
| Income from continuing operations for purposes of calculating earnings per share                  | \$ 30,426          | \$ 34,050     | \$ 56,788        | \$ 69,330     |
| Income (loss) from discontinued businesses  | 42                 | \$(1,732)     | \$ 119           | \$(5,677)     |
| Denominator:  |                    |               |                  |               |
| Weighted-average shares outstanding—Basic   | 48,029,744         | 50,991,731    | 48,142,347       | 52,464,839    |
| Effect of dilutive securities:  |                    |               |                  |               |
| 2.25% senior convertible debentures   | —                  | —             | —                | —             |
| Stock options and contingently issued restricted stock  | 383,056            | 689,006       | 439,844          | 687,166       |
| Weighted-average shares outstanding—Diluted   | 48,412,800         | 51,680,737    | 48,582,191       | 53,152,005    |
| Basic earnings per share from continuing operations attributable to common shareowners            | \$ 0.63            | \$ 0.67       | \$ 1.18          | \$ 1.32       |
| Basic earnings (loss) per share from discontinued operations attributable to common shareowners   | \$ —               | \$(0.03)      | \$ —             | \$(0.11)      |
| Diluted earnings per share from continuing operations attributable to common shareowners          | \$ 0.63            | \$ 0.66       | \$ 1.17          | \$ 1.30       |
| Diluted earnings (loss) per share from discontinued operations attributable to common shareowners | \$ —               | \$(0.03)      | \$ —             | \$(0.11)      |

## Treasury Shares

For the six months ended June 30, 2012 and June 25, 2011, we repurchased 806,454 shares of common stock for \$27,800 and 1,102,392 shares of common stock for \$42,095, respectively, through open market purchases made in reliance on Rules 10b5-1 and 10b-18 of the Securities Exchange Act of 1934, as amended. Additionally, our 2000 Incentive Plan permits the netting of common stock upon vesting of restricted stock awards in order to satisfy individual tax withholding requirements. During the six month ended June 30, 2012 and June 25, 2011, we acquired 83,337 shares for \$3,013 and 78,607 shares for \$2,903, respectively, as a result of such withholdings. The six month ended June 25, 2011 also includes the acquisition of 4,637,732 shares under accelerated stock repurchase programs (ASR).

Share repurchases for the six month ended June 30, 2012 and June 25, 2011 were as follows:

|  | Six Months Ended |               |
|--|------------------|---------------|
|  | June 30, 2012    | June 25, 2011 |
| Number of shares of common stock repurchased | 889,791          | 5,818,731     |
| Total cost of repurchase                     | \$ 30,813        | \$ 213,624    |





## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

## 9. Income Taxes

The following table provides a reconciliation of the provision for income taxes on the condensed consolidated statements of income:

|   | Three Months Ended |               | Six Months Ended |               |   |
|---|--------------------|---------------|------------------|---------------|---|
|   | June 30, 2012      | June 25, 2011 | June 30, 2012    | June 25, 2011 |   |
| Income from continuing operations before income taxes | 40,000             | 42,805        | 75,146           | 75,467        |   |
| Effective tax rate                                    | 23.6               | % 20.2        | % 24.1           | % 7.9         | % |
| Provision (benefit) for income taxes                  | 9,453              | 8,649         | 18,129           | 5,934         |   |

Our overall effective tax rate was 23.6% in the second quarter of 2012 and 20.2% in the second quarter of 2011. The change was primarily attributable to the tax benefit recorded in the second quarter of 2011 resulting from the receipt of a \$7,710 tax exempt gain on the settlement of a life insurance policy. The effective tax rate for the second quarter of 2012 also increased due to a decline in research and development tax benefits compared to the second quarter of 2011. The effective tax rate for the six months ended June 30, 2012 reflects an unbenefitted capital loss on the sale of auction rate securities recorded in the first quarter of 2012. Additionally, the effective tax rate for the six months ended June 25, 2011 reflects an \$11,111 tax benefit recorded in the first quarter of 2011 associated with a tax loss incurred with the disposition of our Phase I clinical business.

In accordance with Canadian Federal tax law, we claim scientific research and experimental development (SR&ED) credits on qualified research and development costs incurred by our preclinical services facility in Canada in the performance of projects for non-Canadian clients. Additionally, in accordance with the tax law of the United Kingdom, we claim enhanced deductions related to qualified research and development costs incurred by our preclinical services facility in Edinburgh, Scotland, in the performance of certain client contracts.

During the fourth quarter of 2010, we took actions to divest our Phase 1 clinical business. We recorded in discontinued operations a deferred tax asset associated with the excess of the tax outside basis over the basis for financial reporting purposes of the Phase 1 clinical business. As of the fourth quarter of 2010, we determined that we did not meet the more-likely-than-not realization threshold for this deferred tax asset and we recorded a valuation allowance against it as part of discontinued operations. During the first quarter of 2011, we determined that the tax loss would more-likely-than-not be benefitted as a worthless stock deduction. As such, we released the valuation allowance recorded against the tax loss on the Phase 1 clinical business and recognized the benefit in continuing operations.

During the second quarter of 2012, our unrecognized tax benefits recorded increased by \$160 to \$28,880 primarily due to ongoing evaluation of uncertain tax positions in the current and prior periods and foreign exchange movement. The amount of unrecognized income tax benefits that would impact the effective tax rate favorably increased by \$100 to \$23,036, and the amount of accrued interest on unrecognized tax benefits increased by \$46 to \$1,545 in the second quarter of 2012.

We conduct business in a number of tax jurisdictions. As a result, we are subject to tax audits in jurisdictions including, but not limited to, the United States, the United Kingdom, Japan, France, Germany and Canada. With few exceptions, we are no longer subject to U.S. and international income tax examinations for years before 2005.

We and certain of our subsidiaries are currently under audit by the Canadian Revenue Authority (CRA) and various state tax authorities. We do not believe that resolution of these controversies will have a material impact on our financial position or results of operations. During the second quarter of 2012, we concluded an audit by the Minister of Revenue Quebec provincial tax authority (MRQ) for an immaterial amount.

We are challenging the reassessments received by the CRA with respect to the SR&ED credits claimed in 2003 and 2004 by our Canadian preclinical services subsidiary in the Tax Court of Canada (TCC). Additionally, we filed

Notices of

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## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

Objection in response to Notices of Reassessment received from the MRQ with respect to our 2003 and 2004 claims for the Quebec Research and Development tax credits. We disagree with the positions taken by the CRA and MRQ with regard to the credits claimed. We believe that it is reasonably possible that we will conclude the controversies with respect to our 2003 and 2004 claims with the TCC and MRQ within the next twelve months. We do not believe that resolution of these controversies will have a material impact on our financial position or results of operations.

We believe we have appropriately provided for all uncertain tax positions.

In accordance with our policy, the undistributed earnings of our non-U.S. subsidiaries remain indefinitely reinvested as of the end of the second quarter of 2012 as they are required to fund needs outside the U.S. and cannot be repatriated in a manner that is substantially tax free.

The tax expense (benefit) related to items of other comprehensive income are as follows:

|   | Three Months Ended |               | Six Months Ended |               |
|---|--------------------|---------------|------------------|---------------|
|   | June 30, 2012      | June 25, 2011 | June 30, 2012    | June 25, 2011 |
| Tax expense (benefit) related to foreign currency translation adjustment                    | 51                 | 313           | (38              | ) 379         |
| Tax expense related to change in unrecognized pension gains, losses and prior service costs | 233                | 22            | 583              | 160           |
| Income tax expense related to items of other comprehensive income                           | \$284              | \$335         | \$545            | \$539         |

## 10. Employee Benefits

The following table provides the components of net periodic benefit cost for our defined benefit plans for the three month period ended:

|   | Pension Benefits |               | Supplemental Retirement Benefits |               |
|---|------------------|---------------|----------------------------------|---------------|
|   | June 30, 2012    | June 25, 2011 | June 30, 2012                    | June 25, 2011 |
| Service cost                                | \$979            | \$755         | \$160                            | \$159         |
| Interest cost                               | 2,810            | 3,018         | 223                              | 300           |
| Expected return on plan assets              | (3,430           | ) (3,418      | ) —                              | —             |
| Amortization of prior service cost (credit) | (159             | ) (157        | ) 165                            | 125           |
| Amortization of net loss (gain)             | 588              | 215           | 65                               | 53            |
| Net periodic benefit cost                   | 788              | 413           | 613                              | 637           |
| Company contributions                       | \$2,323          | \$2,428       | \$—                              | \$—           |

The following table provides the components of net periodic benefit cost for our defined benefit plans for the six month period ended:

## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

|   | Pension Benefits |               | Supplemental Retirement Benefits |               |
|---|------------------|---------------|----------------------------------|---------------|
|   | June 30, 2012    | June 25, 2011 | June 30, 2012                    | June 25, 2011 |
| Service cost                                | 1,958            | 1,521         | 320                              | 318           |
| Interest cost                               | 5,621            | 6,040         | 446                              | 600           |
| Expected return on plan assets              | (6,860           | ) (6,806      | ) —                              | —             |
| Amortization of prior service cost (credit) | (310             | ) (311        | ) 330                            | 250           |
| Amortization of net loss (gain)             | 1,170            | 454           | 130                              | 106           |
| Net periodic benefit cost                   | 1,579            | 898           | 1,226                            | 1,274         |
| Company contributions                       | \$8,008          | \$6,019       | \$—                              | \$—           |

During 2012, we expect to contribute \$13,868 to our pension plans.

## 11. Stock Plans and Stock Based Compensation

The estimated fair value of our stock-based awards, less expected forfeitures, is amortized over the awards' vesting period on a straight-line basis. The following table presents stock-based compensation included in our consolidated statement of income:

|   | Three Months Ended |               | Six Months Ended |               |
|---|--------------------|---------------|------------------|---------------|
|   | June 30, 2012      | June 25, 2011 | June 30, 2012    | June 25, 2011 |
| Stock-based compensation expense included in: |                    |               |                  |               |
| Cost of sales                                 | \$2,345            | \$1,700       | \$3,792          | \$3,378       |
| Selling and administration                    | 2,976              | 3,730         | 6,794            | 7,970         |
| Stock-based compensation, before income taxes | 5,321              | 5,430         | 10,586           | 11,348        |
| Provision for income taxes                    | (1,884             | ) (1,940      | ) (3,768         | ) (4,058      |
| Stock-based compensation, net of tax          | \$3,437            | \$3,490       | \$6,818          | \$7,290       |

The fair value of stock-based awards granted during the first six months of 2012 and 2011 was estimated on the grant date using the Black-Scholes option-pricing model with the following weighted-average assumptions:

|  | June 30, 2012 | June 25, 2011 |   |  |
|--|---------------|---------------|---|--|
| Expected life (in years)               | 4.5           | 4.2           |   |  |
| Expected volatility                    | 34.9          | % 33.4        | % |  |
| Risk-free interest rate                | 0.84          | % 2.22        | % |  |
| Expected dividend yield                | 0             | % 0           | % |  |
| Weighted-average grant date fair value | \$10.94       | \$11.35       |   |  |

## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

## Stock Options

The following table summarizes stock option activities under our plans:

|   | Shares    | Weighted<br>Average<br>Exercise Price | Weighted<br>Average<br>Remaining<br>Contractual<br>Life<br>(in years) | Aggregate<br>Intrinsic<br>Value |
|---|-----------|---------------------------------------|---|---------------------------------|
| Options outstanding as of December 31, 2011 | 6,081,263 | \$ 38.25                              |   |                                 |
| Options granted                             | 588,125   | \$ 36.08                              |   |                                 |
| Options exercised                           | (125,104) | ) \$ 24.96                            |   |                                 |
| Options canceled                            | (119,712) | ) \$ 40.26                            |   |                                 |
| Options outstanding as of June 30, 2012     | 6,424,572 | \$ 38.27                              | 3.50 years  | \$ 8,671                        |
| Options exercisable as of June 30, 2012     | 4,421,703 | \$ 39.80                              | 2.65 years  | \$ 6,049                        |

As of June 30, 2012, the unrecognized compensation cost related to 2,002,869 unvested stock options expected to vest was \$16,906. This unrecognized compensation will be recognized over an estimated weighted-average amortization period of 30 months.

The total intrinsic value of options exercised during the three months ended June 30, 2012 and June 25, 2011 was \$177 and \$4,583, respectively, with intrinsic value defined as the difference between the market price on the date of exercise and the grant date price. The total intrinsic value of options exercised during the six month ended June 30, 2012 and June 25, 2011 was \$1,308 and \$6,711, respectively. The total amount of cash received from the exercise of options during the six month ended June 30, 2012 and June 25, 2011 was \$3,107 and \$12,713, respectively. The actual tax benefit realized for the tax deductions from option exercises during the six month ended June 30, 2012 was \$420. A charge of \$148 was recorded in capital in excess of par value in the first six months of 2012 for the excess of deferred tax assets over the actual tax benefits at option exercise. We settle stock option exercises with newly issued common shares.

## Restricted Stock

Stock compensation expense associated with restricted common stock is charged for the market value on the date of grant, less estimated forfeitures, and is amortized over the awards' vesting period on a straight-line basis.

The following table summarizes the restricted stock activity for the six months ended June 30, 2012 :

|                                     | Restricted Stock | Weighted<br>Average<br>Grant Date<br>Fair Value |
|-------------------------------------|------------------|---|
| Outstanding as of December 31, 2011 | 703,011          | \$ 35.70  |
| Granted                             | 539,470          | 36.09   |
| Vested                              | (283,812)        | ) 35.96   |
| Canceled                            | (15,946)         | ) 35.45   |
| Outstanding as of June 30, 2012     | 942,723          | \$ 35.85  |

As of June 30, 2012, the unrecognized compensation cost related to shares of unvested restricted stock expected to vest was \$27,101. This unrecognized compensation will be recognized over an estimated weighted-average amortization period of 35 months. The total fair value of restricted stock grants that vested during the three and six month ended June 30, 2012 was \$813 and \$10,206, respectively. The total fair value of restricted stock grants that vested during the three and six month ended June 25, 2011 was \$861 and \$10,997, respectively. The actual tax benefit realized for the tax deductions from restricted stock grants that vested during the six months ending June 30, 2012 was \$3,662.

Performance Based Stock Award Program

Compensation expense associated with performance-based stock awards of \$0 and \$54 has been recorded during the

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## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

three months ended June 30, 2012 and June 25, 2011, respectively.

## 12. Commitments and Contingencies

Various lawsuits, claims and proceedings of a nature considered normal to our business are pending against us. In the opinion of management, the outcome of such proceedings and litigation currently pending will not materially affect our consolidated financial statements.

On January 31, 2012, a putative class action, entitled Irma Garcia v. Charles River Laboratories, Inc., was filed against us in the San Diego Superior Court, alleging various causes of action related to failure to make proper and timely payments to employees in California, failure to timely furnish accurate itemized wage statements, unfair business practices, associated penalties pursuant to California law, and declaratory relief. While no prediction may be made as to the outcome of litigation, we intend to defend against this proceeding vigorously and therefore an estimate of the possible loss or range of loss cannot be made.

## 13. Business Segment Information

We report two business segments: Research Models and Services (RMS) and Preclinical Services (PCS). Our RMS segment includes sales of research models, genetically engineered models and services (GEMS), insourcing solutions (IS), research animal diagnostic services (RADS), discovery research services (DRS), in vitro products, and avian vaccine products and services. Our PCS segment includes services required to take a drug through the development process, which include discovery research services (DRS), safety assessment and biopharmaceutical services.

The following table presents sales and other financial information by business segment.

|  | Three Months Ended |               | Six Months Ended |               |
|--|--------------------|---------------|------------------|---------------|
|  | June 30, 2012      | June 25, 2011 | June 30, 2012    | June 25, 2011 |
| <b>Research Models and Services</b>  |                    |               |                  |               |
| Net sales  | \$ 173,611         | \$ 178,163    | \$ 356,763       | \$ 351,534    |
| Gross margin   | 76,266             | 78,307        | 158,462          | 152,146       |
| Operating income   | 55,542             | 55,691        | 115,009          | 107,433       |
| Depreciation and amortization  | 9,085              | 9,318         | 18,027           | 18,587        |
| Capital expenditures   | 7,569              | 4,010         | 20,469           | 8,413         |
| <b>Preclinical Services</b>  |                    |               |                  |               |
| Net sales  | \$ 111,112         | \$ 110,100    | \$ 213,941       | \$ 222,572    |
| Gross margin   | 27,319             | 28,013        | 49,335           | 56,812        |
| Operating income   | 10,809             | 7,875         | 14,983           | 17,181        |
| Depreciation and amortization  | 10,980             | 12,498        | 22,040           | 24,494        |
| Capital expenditures   | 1,872              | 2,650         | 3,084            | 5,037         |
| A reconciliation of segment operating income to consolidated operating income is as follows: |                    |               |                  |               |
|  | Three Months Ended |               | Six Months Ended |               |
|  | June 30, 2012      | June 25, 2011 | June 30, 2012    | June 25, 2011 |
| Total segment operating income   | \$ 66,351          | \$ 63,566     | \$ 129,992       | \$ 124,614    |
| Unallocated corporate overhead   | (17,077)           | (10,252)      | (36,978)         | (29,049)      |
| Consolidated operating income  | \$ 49,274          | \$ 53,314     | \$ 93,014        | \$ 95,565     |

## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

Net sales for each significant service area are as follows:

|                              | Three Months Ended |               | Six Months Ended |               |
|------------------------------|--------------------|---------------|------------------|---------------|
|                              | June 30, 2012      | June 25, 2011 | June 30, 2012    | June 25, 2011 |
| Research models              | \$87,119           | \$90,190      | \$181,140        | \$183,590     |
| Research model services      | 53,975             | 55,422        | 110,306          | 107,397       |
| Other products               | 32,517             | 32,551        | 65,317           | 60,547        |
| Research Models and Services | 173,611            | 178,163       | 356,763          | 351,534       |
| Preclinical Services         | 111,112            | 110,100       | 213,941          | 222,572       |
| Total sales                  | \$284,723          | \$288,263     | \$570,704        | \$574,106     |

A summary of unallocated corporate overhead consists of the following:

|  | Three Months Ended |               | Six Months Ended |               |   |
|--|--------------------|---------------|------------------|---------------|---|
|  | June 30, 2012      | June 25, 2011 | June 30, 2012    | June 25, 2011 |   |
| Stock-based compensation expense                                 | \$2,900            | \$2,528       | \$5,685          | \$5,514       |   |
| U.S. retirement plans  | 1,014              | 1,055         | 2,386            | 2,112         |   |
| Audit, tax and related expense                                   | 637                | 505           | 1,291            | 1,260         |   |
| Salary and bonus   | 4,866              | 4,642         | 9,789            | 9,335         |   |
| Global IT  | 3,366              | 2,794         | 6,216            | 5,787         |   |
| Employee health, long-term disability and fringe benefit expense | (1,140             | ) 675         | 853              | 2,314         |   |
| Consulting and professional services                             | 778                | 2,201         | 2,520            | 3,532         |   |
| Depreciation expense   | 1,570              | 1,593         | 3,139            | 3,174         |   |
| Life insurance death benefit gain                                | —                  | (7,710        | ) —              | (7,710        | ) |
| Other general unallocated corporate expenses                     | 3,086              | 1,969         | 5,099            | 3,731         |   |
| Total unallocated corporate overhead costs                       | \$17,077           | \$10,252      | \$36,978         | \$29,049      |   |

Other general unallocated corporate expenses consist of various departmental costs including those associated with departments such as senior executives, corporate accounting, legal, tax, human resources, treasury and investor relations.

## 14. Discontinued Operations

On March 28, 2011, we disposed of our Phase I clinical business for a nominal amount. As part of the disposition we remained the guarantor of the Phase I facility lease. During the second quarter of 2011, we recognized the value of the guarantee net of the buyer's related indemnity as a liability of \$2,994, which we are accreting ratably over the remaining term of the lease. The facility lease runs through January 2021 with remaining lease payments totaling \$13,992 as of June 30, 2012.

The consolidated financial statements have been reclassified to segregate, as discontinued operations, the assets and liabilities, operating results and cash flows, of the businesses being discontinued for all periods presented. Operating results from discontinued operations are as follows:



## CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

|   | Three Months Ended |               | Six Months Ended |               |
|---|--------------------|---------------|------------------|---------------|
|   | June 30,<br>2012   | June 25, 2011 | June 30,<br>2012 | June 25, 2011 |
| Net sales   | \$—                | \$ 10         | \$—              | \$ 2,122      |
| Income (loss) from operations of discontinued businesses, before income taxes | 69                 | (2,951 )      | 172              | (8,153 )      |
| Provision (benefit) for income taxes  | 27                 | (1,219 )      | 53               | (2,476 )      |
| Income (loss) from operations of discontinued businesses, net of taxes        | \$ 42              | \$(1,732 )    | \$ 119           | \$(5,677 )    |

Assets and liabilities of discontinued operations at June 30, 2012 and December 31, 2011 consisted of the following:

|                       | June 30,<br>2012 | December 31,<br>2011 |
|-----------------------|------------------|----------------------|
| Current assets        | \$ 107           | \$ 107               |
| Long-term assets      | 932              | 986                  |
| Total assets          | \$ 1,039         | \$ 1,093             |
| Current liabilities   | \$ 1,053         | \$ 1,165             |
| Long-term liabilities | 2,381            | 2,522                |
| Total liabilities     | \$ 3,434         | \$ 3,687             |

Current assets and non-current assets include a short-term and long-term deferred tax asset related to lease guarantee.

Current and long-term liabilities consist of the carrying value of the lease guarantee and accrued expenses.

## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following Management's Discussion and Analysis will help you understand our financial condition and results of operations. The Management's Discussion and Analysis is a supplement to, and should be read in conjunction with, our consolidated financial statements and the accompanying notes to the consolidated financial statements.

### Overview

We are a leading global provider of solutions that advance the drug discovery and development process, including research models and associated services and outsourced preclinical services. We provide our products and services to global pharmaceutical companies and biotechnology companies, as well as government agencies, leading hospitals and academic institutions throughout the world in order to bring drugs to market faster and more efficiently. We have built upon our core competency of in vivo biology, including laboratory animal medicine and science (research model technologies) to develop a diverse portfolio of preclinical services - both GLP (Good Laboratory Practice) and non-GLP - which address drug discovery and development. Utilizing our broad portfolio of products and services enables our clients to create a more flexible drug development model which reduces their costs, enhances their productivity and effectiveness, and increase speed to market. We have been in business for 65 years and currently operate approximately 64 facilities in 15 countries worldwide.

For the last few years, large pharmaceutical and biotechnology companies have been undergoing significant change as they endeavor to improve the productivity of their drug development pipelines, and at the same time, streamline their infrastructures in order to improve efficiency and reduce operating costs. Our clients' efforts have had an unfavorable impact on our operations as a result of: measured research and development spending by major pharmaceutical and biotechnology companies; delays in customer decisions and commitments; tight cost constraints and the resultant pricing pressure, particularly in view of excess capacity in the contract research industry; a focus on late-stage clinical testing as customers accelerate their efforts to bring drugs to market in the face of expiration of patents on branded drugs; decreased funding for biopharmaceutical companies; and the impact of healthcare reform initiatives. In addition, consolidation in the pharmaceutical and biotechnology industry has affected demand for our products and services. All of these ongoing factors continue to contribute to demand uncertainty and are expected to impact future sales.

Our market for goods and services appears to continue to stabilize. As part of our clients' efforts to improve pipeline productivity, pharmaceutical and biotechnology companies are emphasizing efficacy testing in order to eliminate therapies from the pipeline earlier in the drug development process. This trend is visible in increasing demand for our non-GLP in vivo pharmacology and drug metabolism and pharmacokinetics services. We continue to anticipate that our clients will reduce their internal capacity through closure of underutilized facilities and increase their use of these outsourced services in the future, because utilizing outsourced services enables them to create a flexible drug development model which improves operating efficiency and reduces costs. We believe that increased focus on strategic outsourcing by our clients should result in the expansion of strategic relationships with a reduced and limited number of partners, which will drive demand for our services. We believe that the long-term drivers for our business as a whole will primarily emerge from our clients' continued demand for research models and services and both GLP and non-GLP in vivo biology services, which are essential to the drug development process. However, presently it is challenging to predict the timing associated with these drivers.

We continue to focus on our four key initiatives designed to allow us to drive profitable growth and to maximize value for shareholders, and thus better position ourselves to operate successfully in the current and future business environment. These four initiatives are:

**Improving the consolidated operating margin.** We continue to aggressively manage our cost structure and drive operating efficiencies, which are expected to generate improvement in our operating margins. We have already implemented significant actions to reduce costs during the last two years to manage challenging industry-wide preclinical market conditions. During the first half of 2012, we continued to selectively adjust our cost structure by headcount reductions and other cost initiatives.

**Improving free cash flow generation.** We believe we have adequate capacity to support revenue growth in both business segments without significant additional investment for expansion. Capital expenditures were \$23.6 million in the first half of 2012 and we expect capital expenditures to be approximately \$50.0 million for this year.

Disciplined investment in growth businesses. We continue to maintain a disciplined focus on deployment of capital, investing in those areas of our existing business which will generate the greatest sales growth and profitability, such as Genetically Engineered Models and Services (GEMS), Research Animal Diagnostic Services (RADS), Discovery Research Services (DRS) and In Vitro products.

Returning value to shareholders. We are repurchasing our stock with the intent to drive immediate shareholder

value and earnings per share accretion. During the second quarter of 2012 and 2011, we repurchased 0.9 million and 8.4 million shares, respectively. Our weighted average shares outstanding for the second quarter of 2012 has decreased to 48.4 million shares from 51.7 million shares for the second quarter of 2011 .

Total net sales during the the second quarter of 2012 were \$284.7 million, a decrease of 1.2% over the same period last year. The sales decrease was due primarily to the effect of foreign currency translation which had a negative impact on sales of 3.1%. On a segment basis, sales increased in the Preclinical Services (PCS) segment, but declined in the Research Models and Services (RMS) segment due to foreign currency translation. Our gross margin decreased to 36.4% of net sales for the second quarter of 2012 compared to 36.9% of net sales for the second quarter of 2011. Our operating income was \$49.3 million for the second quarter of 2012 compared to operating income of \$53.3 million for the second quarter of 2011, a decrease of 7.5% due primarily to a prior year insurance gain of \$7.7 million, unfavorable foreign exchange and lower gross margin partially offset by an insurance settlement related to last year's disaster on Japan operations. Operating margin was 17.3% for the second quarter of 2012, compared to 18.5% for the second quarter of 2011.

Our net income attributable to common shareholders was \$30.5 million for the three months ended June 30, 2012 compared to \$32.3 million for the three months ended June 25, 2011. Diluted earnings per share for the second quarter of 2012 was \$0.63 compared to diluted earnings per share of \$0.63 for the second quarter of 2011.

Total net sales during the the six months ended June 30, 2012 were \$570.7 million, a decrease of 0.6% over the same period last year. The sales decrease was due primarily to the effect of foreign currency translation which had a negative impact on sales of 2.0%. Our gross margin was flat at 36.4% of net sales for the six months ended June 30, 2012 compared to the six months ended June 25, 2011. Our operating income was \$93.0 million for the six months ended June 30, 2012 compared to operating income of \$95.6 million for the six months ended June 25, 2011, a decrease of 2.7% due to prior year insurance gain of \$7.7 million. Operating margin was 16.3% for the six months ended June 30, 2012, compared to 16.7% for the six months ended June 25, 2011.

Our net income attributable to common shareholders was \$56.9 million for the six months ended June 30, 2012 compared to \$63.7 million for the six months ended June 25, 2011. Diluted earnings per share for the six months ended June 30, 2012 was \$1.17 compared to diluted earnings per share of \$1.17 for the six months ended June 25, 2011.

We report two segments: Research Models and Services (RMS) and Preclinical Services (PCS), which reflects the manner in which our operating units are managed.

Our RMS segment, which represented 61.0% of net sales in the second quarter of 2012, includes three categories: production of research models, Research Model Services, and Other Products. Research Model Services include four business units: Genetically Engineered Models and Services (GEMS), Research Animal Diagnostics (RADs), Discovery Services (DS), and Insourcing Solutions (IS). Other Products includes our In Vitro business and avian vaccine services. Net sales for the RMS segment decreased 2.6% compared to the second quarter of 2011, primarily driven by the effect of foreign currency translation which had a negative impact on sales of 3.8%. Gross margin percentage was relatively unchanged at 43.9% compared to 44.0% in the prior year. Operating margin percentage increased slightly to 32.0% from 31.3% due mainly to an insurance settlement related to our Japan operations.

Our PCS segment, which represented 39.0% of net sales in the second quarter of 2012, includes services required to take a drug through the development process including discovery support, safety assessment and biopharmaceutical services. Sales for this segment increased 0.9% from the second quarter of 2011 due to stronger sales driven by increased demand for non-GLP discovery services partially offset by the impact of foreign currency translation which reduced the sales growth rate by 2.1%. We experienced a decrease in the PCS gross margin to 24.6% from 25.4% in the second quarter of 2011 primarily attributable to the transfer of client protocols under the expanded preferred provider agreement. Operating margin for the second quarter of 2012 was 9.7% , compared to 7.2% in the second quarter of 2011, due mainly to lower amortization expense partially offset by lower gross margin.

Three Months Ended June 30, 2012 Compared to the Three Months Ended June 25, 2011

Net Sales. Net sales for the three months ended June 30, 2012 were \$284.7 million, a decrease of \$3.6 million, or 1.2%, from \$288.3 million for the three months ended June 25, 2011 due primarily to unfavorable foreign currency translation of 3.1%.

Research Models and Services. For the three months ended June 30, 2012, net sales for our RMS segment were \$173.6 million, a decrease of \$4.6 million, or 2.6%, from \$178.2 million for the three months ended June 25, 2011, due

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primarily to the effect of unfavorable foreign currency translation which decreased sales by 3.8%.

**Preclinical Services.** For the three months ended June 30, 2012, net sales for our PCS segment were \$111.1 million, an increase of \$1.0 million, or 0.9%, from \$110.1 million for the three months ended June 25, 2011. The sales increase was driven by increased sales driven by increased demand for non-GLP discovery services partially offset by unfavorable foreign currency translation of 2.1%.

**Cost of Products Sold and Services Provided.** Cost of products sold and services provided during the second quarter of 2012 was \$181.1 million, a decrease of \$0.8 million, or 0.4%, from \$181.9 million during the second quarter of 2011. Cost of products sold and services provided during the three months ended June 30, 2012 was 63.6% of net sales, compared to 63.1% during the three months ended June 25, 2011.

**Research Models and Services.** Cost of products sold and services provided for RMS during the second quarter of 2012 was \$97.3 million, a decrease of \$2.6 million, or 2.5%, compared to \$99.9 million in 2011. Cost of products sold and services provided for the three months ended June 30, 2012 was essentially flat at 56.1% of net sales compared to 56.0% of net sales for 2011.

**Preclinical Services.** Cost of services provided for the PCS segment in the second quarter of 2012 was \$83.8 million, an increase of \$1.7 million, compared to \$82.1 million in the second quarter of 2011. Cost of services provided as a percentage of net sales was 75.4% during the three months ended June 30, 2012, compared to 74.6% for the three months ended June 25, 2011. The increase in cost of services provided as a percentage of net sales was primarily attributable to the transfer of client protocols under an expanded preferred provider agreement with a global pharmaceutical client.

**Selling, General and Administrative Expenses.** Selling, general and administrative expenses for the three months ended June 30, 2012 were \$49.9 million, an increase of \$2.7 million, or 5.7%, from \$47.2 million for the three months ended June 25, 2011. Selling, general and administrative expenses in the second quarter of 2012 were 17.5% of net sales compared to 16.4% for the second quarter of 2011.

**Research Models and Services.** Selling, general and administrative expenses for RMS for the second quarter of 2012 were \$19.3 million, a decrease of \$1.6 million, or 7.8%, compared to \$20.9 million in 2011. Selling, general and administrative expenses decreased as a percentage of sales to 11.1% for the three months ended June 30, 2012 from 11.7% for the three months ended June 25, 2011 due mainly to an insurance settlement related to our Japan operations.

**Preclinical Services.** Selling, general and administrative expenses for the PCS segment for the second quarter of 2012 were \$13.5 million, an decrease of \$2.5 million, or 15.6%, compared to \$16.0 million during the second quarter of 2011. Selling, general and administrative expenses for the three months ended June 30, 2012 decreased to 12.2% of net sales, compared to 14.6% of net sales for the three months ended June 25, 2011, due mainly to cost savings actions and expense control.

**Unallocated Corporate Overhead.** Unallocated corporate overhead, which consists of various costs primarily associated with activities centered at our corporate headquarters, such as compensation (including stock-based compensation), information systems, compliance and facilities expenses associated with our corporate, administration and professional services functions, was \$17.1 million during the three months ended June 30, 2012, compared to \$10.3 million during the three months ended June 25, 2011. The increase was primarily due to a prior year insurance gain of \$7.7 million.

**Amortization of Other Intangibles.** Amortization of other intangibles for the three months ended June 30, 2012 was \$4.4 million, a decrease of \$1.4, from \$5.8 million for the three months ended June 25, 2011. Amortization expense decreased as a percentage of sales to 1.5% for the three months ended June 30, 2012, from 2.0% for the three months ended June 25, 2011.

**Research Models and Services.** In the second quarter of 2012, amortization of other intangibles for our RMS segment was \$1.4 million, a decrease of \$0.3 million from \$1.7 million in the second quarter of 2011.

**Preclinical Services.** For the three months ended June 30, 2012, amortization of other intangibles for our PCS segment was \$3.0 million, a decrease of \$1.1 million from \$4.1 million for the three months ended June 25, 2011.

**Operating Income.** Operating income for the three months ended June 30, 2012 was \$49.3 million, a decrease of \$4.0 million compared to operating income of \$53.3 million for the three months ended June 25, 2011. Operating income

as a percentage of net sales for the three months ended June 30, 2012 was 17.3% compared to 18.5% for the three months ended June 25, 2011.

**Research Models and Services.** For the three months ended June 30, 2012, operating income for our RMS segment was \$55.5 million, a decrease of \$0.2 million, or 0.3%, from \$55.7 million for the three months ended June 25, 2011. Operating income as a percentage of net sales for the three months ended June 30, 2012 was 32.0%, compared to 31.3% for the three months ended June 25, 2011. The increase in operating income as a percentage of net sales was primarily due to an insurance settlement related to our Japan operations.

**Preclinical Services.** For the the three months ended June 30, 2012, operating income for our PCS segment was \$10.8 million, an increase of \$2.9 million compared to \$7.9 million for the three months ended June 25, 2011. Operating income as a percentage of net sales declined to 9.7% compared to 7.2% of net sales in the three months ended June 25, 2011. The increase in operating income as a percentage of net sales was primarily due to increased sales and the lower amortization expense.

**Unallocated Corporate Overhead.** Unallocated corporate overhead was \$17.1 million during the three months ended June 30, 2012, compared to \$10.3 million during the three months ended June 25, 2011. The increase was primarily due to the one-time effect of a prior year insurance gain of \$7.7 million.

**Interest Expense.** Interest expense for the second quarter of 2012 was \$8.1 million, compared to \$10.7 million for the second quarter of 2011. The decrease was due mainly to decreased debt balances and lower interest rates.

**Interest Income.** Interest income for the second quarter of 2012 was \$0.2 million, compared to \$0.6 million for the second quarter of 2011 due to lower cash balances and lower interest rates on invested funds.

**Income Taxes.** Income tax expense for the three months ended June 30, 2012 was \$9.5 million, an increase of \$0.9 million compared to income tax expense of \$8.6 million for the three months ended June 25, 2011. Our effective tax rate was 23.6% for the three months ended June 30, 2012 compared to 20.2% for the three months ended June 25, 2011. The increase of 3.4% in the effective tax rate for the three months ended June 30, 2012 was primarily attributable to the receipt of a \$7.7 million tax exempt gain on the settlement of a life insurance policy recorded in the second quarter of 2011. Additionally, there was an increase in the tax rate in three months ended June 30, 2012 due to a decline in research and development tax benefits.

**Net Income Attributable to Common Shareowners.** Net income attributable to common shareowners for the three months ended June 30, 2012 was \$30.5 million compared to \$32.3 million for the three months ended June 25, 2011.

#### Six Months Ended June 30, 2012 Compared to the Six Months Ended June 25, 2011

**Net Sales.** Net sales for the six months ended June 30, 2012 were \$570.7 million, a decrease of \$3.4 million, or 0.6%, from \$574.1 million for the six months ended June 25, 2011, due primarily to increased RMS sales partially offset by lower PCS sales. The effect of unfavorable foreign currency translation was 2.0% .

**Research Models and Services.** For the six months ended June 30, 2012, net sales for our RMS segment were \$356.8 million, an increase of \$5.3 million, or 1.5%, from \$351.5 million for the six months ended June 25, 2011, due primarily to higher Other Product sales, which include our Avian and In Vitro businesses, as well as Research Model Services. The effect of unfavorable foreign currency translation decreased sales by 2.3%.

**Preclinical Services.** For the six months ended June 30, 2012, net sales for our PCS segment were \$213.9 million, a decrease of \$8.7 million, or 3.9%, from \$222.6 million for the six months ended June 25, 2011. The sales decrease was driven by unfavorable sales mix with a greater proportion of non-GLP discovery services as well as lower sales of biopharmaceutical services combined with unfavorable foreign currency translation of 1.5%.

**Cost of Products Sold and Services Provided.** Cost of products sold and services provided during the six months ended June 30, 2012 was \$362.9 million, a decrease of \$2.2 million, or 0.6%, from \$365.1 million during the six months ended June 25, 2011. Cost of products sold and services provided during the six months ended June 30, 2012 was flat at 63.6% of net sales, compared to 63.6% during the six months ended June 25, 2011.

**Research Models and Services.** Cost of products sold and services provided for RMS during the six months ended June 30, 2012 was \$198.3 million, a decrease of \$1.1 million, or 0.5%, compared to \$199.4 million in 2011. Cost of products sold and services provided for the six months ended June 30, 2012 decreased to 55.6% of net sales compared to 56.7% of net sales for 2011. The decrease in cost as a percentage of sales was primarily due to the impact of sales and our cost savings actions.

**Preclinical Services.** Cost of services provided for the PCS segment during the six months ended June 30, 2012 was





\$164.6 million, a decrease of \$1.2 million, compared to \$165.8 million during the six months ended June 25, 2011. Cost of services provided as a percentage of net sales was 76.9% during the six months ended June 30, 2012, compared to 74.5% for the six months ended June 25, 2011. The increase in cost of services provided as a percentage of net sales was primarily due to the impact of lower sales on our fixed cost base and the transfer of client protocols under an expanded preferred provider agreement with a global pharmaceutical client.

**Selling, General and Administrative Expenses.** Selling, general and administrative expenses for the six months ended June 30, 2012 were \$105.9 million, an increase of \$3.7 million, or 3.6%, from \$102.2 million for the six months ended June 25, 2011. Selling, general and administrative expenses for the six months ended June 30, 2012 were 18.6% of net sales compared to 17.8% for the six months ended June 25, 2011.

**Research Models and Services.** Selling, general and administrative expenses for RMS for the six months ended June 30, 2012 were \$40.5 million, a decrease of 0.8 million, or 1.9%, compared to \$41.3 million in the six months ended June 25, 2011. Selling, general and administrative expenses decreased as a percentage of sales to 11.4% for the six months ended June 30, 2012 from 11.8% for the six months ended June 25, 2011. The decrease in selling, general and administrative expenses as a percent of sales was primarily due to cost savings actions and an insurance settlement related to our Japan operations.

**Preclinical Services.** Selling, general and administrative expenses for the PCS segment for the six months ended June 30, 2012 were \$28.4 million, a decrease of \$3.5 million, or 10.9%, compared to \$31.9 million during the six months ended June 25, 2011. Selling, general and administrative expenses for the six months ended June 30, 2012 decreased to 13.3% of net sales, compared to 14.3% of net sales for the six months ended June 25, 2011, due mainly to cost savings actions and expense control.

**Unallocated Corporate Overhead.** Unallocated corporate overhead, which consists of various costs primarily associated with activities centered at our corporate headquarters, such as compensation (including stock-based compensation), information systems, compliance and facilities expenses associated with our corporate, administration and professional services functions, was \$37.0 million during the six months ended June 30, 2012, compared to \$29.0 million during the six months ended June 25, 2011. The increase was primarily due to the one-time effect of a prior year insurance gain of \$7.7 million.

**Amortization of Other Intangibles.** Amortization of other intangibles for the six months ended June 30, 2012 was \$8.9 million, a decrease of \$2.3 million, from \$11.2 million for the six months ended June 25, 2011. Amortization expense decreased as a percentage of sales to 1.6% for the six months ended June 30, 2012, from 1.9% for the six months ended June 25, 2011.

**Research Models and Services.** In the six months ended June 30, 2012, amortization of other intangibles for our RMS segment was \$2.9 million, a decrease of \$0.5 million from \$3.4 million in the six months ended June 25, 2011.

**Preclinical Services.** For the six months ended June 30, 2012, amortization of other intangibles for our PCS segment was \$6.0 million, a decrease of \$1.8 million from \$7.8 million for the six months ended June 25, 2011.

**Operating Income.** Operating income for the six months ended June 30, 2012 was \$93.0 million, a decrease of \$2.6 million compared to operating income of \$95.6 million for the six months ended June 25, 2011. Operating income as a percentage of net sales for the six months ended June 30, 2012 was 16.3% compared to 16.6% for the six months ended June 25, 2011.

**Research Models and Services.** For the six months ended June 30, 2012, operating income for our RMS segment was \$115.0 million, an increase of \$7.6 million, or 7.1%, from \$107.4 million in the six months ended June 25, 2011.

Operating income as a percentage of net sales for the six months ended June 30, 2012 was 32.2%, compared to 30.6% for the six months ended June 25, 2011. The increase in operating income as a percentage of net sales was primarily due to higher sales and cost-savings actions.

**Preclinical Services.** For the six months ended June 30, 2012, operating income for our PCS segment was \$15.0 million, a decrease of \$2.2 million compared to \$17.2 million for the six months ended June 25, 2011. Operating income as a percentage of net sales declined to 7.0% compared to 7.7% of net sales in the six months ended June 25, 2011. The decrease in operating income as a percentage of net sales was primarily due to lower sales partially offset by cost-savings actions

Unallocated Corporate Overhead. Unallocated corporate overhead was \$37.0 million during the six months ended June 30, 2012, compared to \$29.0 million during the six months ended June 25, 2011. The increase was primarily due to prior year insurance gain of \$7.7 million.

**Interest Expense.** Interest expense for the six months ended June 30, 2012 was \$16.5 million, compared to \$20.7 million in the six months ended June 25, 2011. The decrease was due mainly to decreased debt balances and lower interest rates.

**Interest Income.** Interest income for the six months ended June 30, 2012 was \$0.3 million, compared to \$0.9 million for the six months ended June 25, 2011 due to lower cash balances and lower interest rates on invested funds.

**Income Taxes.** Income tax expense for the six months ended June 30, 2012 was \$18.1 million, an increase of \$12.2 million compared to income tax expense of \$5.9 million for the six months ended June 25, 2011. Our effective tax rate was 24.1% for the six months ended June 30, 2012 compared to 7.9% for the six months ended June 25, 2011. The increase in the effective tax rate for the six months ended June 30, 2012 was primarily due to an \$11.1 million tax benefit recorded in the first quarter of 2011 associated with a tax loss incurred with the disposition of our Phase I clinical business and the receipt of a \$7.7 million tax exempt gain on the settlement of a life insurance policy recorded in the second quarter of 2011. Additionally, there was an increase in the tax rate in the first six months of 2012 primarily due to an unbenefitted capital loss of \$0.7 million on the sale of our auction rate securities and a decline in research and development tax benefits.

**Net Income Attributable to Common Shareowners.** Net income attributable to common shareowners for the six months ended June 30, 2012 was \$56.9 million compared to \$63.7 million for the six months ended June 25, 2011.

#### Liquidity and Capital Resources

The following discussion analyzes liquidity and capital resources by operating, investing and financing activities as presented in our consolidated statements of cash flows.

Our principal sources of liquidity have been our cash flow from operations, our marketable securities and our revolving line of credit arrangements.

Our credit agreement dated September 23, 2011 provides for a \$299.8 million term loan, a €69.4 million Euro term loan and a \$350.0 million revolving credit facility. The term loan facility matures in 20 quarterly installments with the last installment due September 23, 2016. The \$350 million revolving facility also matures on September 23, 2016 and requires no scheduled payment before that date. The book value of our term and revolving loans approximates fair value.

The credit agreement includes certain customary representations and warranties, events of default, notices of material adverse changes to our business and negative and affirmative covenants. As of June 30, 2012, we were compliant with all financial covenants specified in the credit agreement. We had \$4.3 million outstanding under letters of credit as of June 30, 2012.

Our debt also includes \$350.0 million of 2.25% Senior Convertible Debentures (2013 Notes) due June 2013. At June 30, 2012, the fair value of our outstanding 2013 Notes was approximately \$350.9 million based on their quoted market value and no conversion triggers were met. Upon maturity, we will settle the principal balance of the 2013 Notes in cash and any additional amount due to the conversion feature in cash or shares. We intend to utilize the existing capacity of our credit agreement, our existing cash and marketable securities as well as evaluate other financing alternatives to meet the cash requirement at maturity in June 2013. We classified \$234.9 million of our 2013 Notes as long term debt, which represents the amount we expect to settle by utilizing the existing capacity to be available on our current revolving credit facility when the 2013 Notes mature.

In accordance with our policy, the undistributed earnings of our non-U.S. subsidiaries remain indefinitely reinvested as of the end of the second quarter of 2012 as they are required to fund needs outside the U.S. and cannot be repatriated in a manner that is substantially tax free.

For the six month ended June 30, 2012, we repurchased 889,791 shares of common stock for \$30.8 million primarily through open market purchases made in reliance on Rule 10b5-1 and 10b-18 of the Securities Exchange Act of 1934, as amended. The timing and amount of any future repurchases will depend on market conditions and corporate considerations.

As of June 30, 2012, we had \$6.6 million in time deposits classified as marketable securities. During the six month period ended June 30, 2012, we sold our auction rate securities for \$11.3 million in cash and recorded a realized loss of \$0.7 million, which is included in other income (expense). The June 30, 2012 balance of marketable securities was

comprised of \$6.6 million held by non-U.S. subsidiaries.

Cash and cash equivalents totaled \$76.1 million at June 30, 2012, compared to \$68.9 million at December 31, 2011.

At

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June 30, 2012, the \$76.1 million of cash and cash equivalents was comprised of \$9.6 million held in the United States and \$66.5 million held by non-U.S. subsidiaries. At December 31, 2011, the \$68.9 million was comprised of \$0.4 million held in the United States and \$68.5 million held by non-U.S. subsidiaries. We are a net borrower and closely manage our cash to keep balances low. We were able to maintain liquidity by having the ability to borrow on our revolving line of credit.

Net cash provided by operating activities for the six months ending June 30, 2012 and June 25, 2011 was \$82.6 million and \$86.7 million, respectively. The decrease in cash provided by operations was primarily due to income taxes. The tax benefit related to the disposition of our Phase I clinical business, which increased net income in 2011, will be realized in cash in the future. Our days sales outstanding (DSO) remained flat at 48 days as of June 30, 2012, compared to December 31, 2011 but decreased from 50 days as of June 25, 2011. Our DSO includes deferred revenue as an offset to accounts receivable in the calculation. Our net cash provided by operating activities will be impacted by future timing of client payments for products and services as evidenced in our DSO. A one-day increase or decrease in our DSO represents a change of approximately \$3.1 million of cash provided by operating activities. Our allowance for doubtful accounts was \$4.0 million as of June 30, 2012, compared to \$4.0 million as of December 31, 2011.

Net cash used in investing activities for the six month ended June 30, 2012 and June 25, 2011 was \$8.6 million and \$7.9 million, respectively. Our capital expenditures during the first half of 2012 were \$23.6 million, of which \$20.5 million was related to RMS and \$3.1 million to PCS. For 2012, we project capital expenditures to be approximately \$50.0 million. We anticipate that future capital expenditures will be funded by operating activities, marketable securities and existing credit facilities. For the six months ending June 30, 2012 and June 25, 2011, we sold \$21.4 million and \$19.9 million of marketable securities, respectively.

Net cash used in financing activities for the six month ended June 30, 2012 and June 25, 2011 was \$65.5 million and \$109.6 million, respectively. Proceeds from long-term debt were \$38.1 million and \$150.8 million for the six month ended June 30, 2012 and June 25, 2011, respectively. Payments on long-term debt and revolving credit agreements were \$76.4 million and \$82.0 million for the six month ended June 30, 2012 and June 25, 2011, respectively. For the six month ended June 30, 2012 and June 25, 2011, we paid \$30.8 million and \$191.1 million, respectively, for the purchase of treasury stock acquired through open market purchases and the accelerated share repurchase program in 2011.

#### Off-Balance Sheet Arrangements

The conversion features of our 2013 Notes are equity-linked derivatives. As such, we recognize these instruments as off-balance sheet arrangements. Because the conversion features associated with these notes are indexed to our common stock and classified in stockholders' equity, these instruments are not accounted for as derivatives.

#### Recent Accounting Pronouncements

In May 2011, the FASB issued an accounting standard update to require disclosure of information about fair value measurements. This amendment was effective for us on January 1, 2012 and was applied prospectively.

In June 2011, the FASB issued an accounting standard update that increases the prominence of items reported in other comprehensive income, eliminates the option to present components of other comprehensive income as part of the statement of changes in stockholders' equity, and requires that all non-owner changes in stockholders' equity be presented either in a single continuous statement of comprehensive income or in two separate but consecutive statements. We elected the two-statement approach, where the first statement presents total net income and its components, followed consecutively by a second statement that presents total other comprehensive income, the components of other comprehensive income, net of tax effects, and total of comprehensive income. This amendment was effective for us on January 1, 2012 and was applied retrospectively.

In September 2011, the FASB issued an accounting standard update related to the goodwill impairment test. The revised standard is intended to reduce the cost and complexity of the annual goodwill impairment test by providing companies with the option of performing a qualitative assessment to determine whether future impairment testing is necessary. The revised standard was effective for us on January 1, 2012 and will be applied prospectively.



### Item 3. Quantitative and Qualitative Disclosures about Market Risk

Certain of our financial instruments are subject to market risks, including interest rate risk and foreign currency exchange rates. We generally do not use financial instruments for trading or other speculative purposes.

#### Interest Rate Risk

We entered into our amended credit agreement on September 23, 2011. Our primary interest rate exposure results from changes in LIBOR or the base rates which are used to determine the applicable interest rates under our term loans and revolving credit facility in the credit agreement.

Our potential additional interest expense over one year that would result from a hypothetical, instantaneous and unfavorable change of 100 basis points in the interest rate would be approximately \$6.7 million on a pre-tax basis. The book value of our debt approximates fair value.

We issued \$350.0 million of the 2013 Notes in a private placement in the second quarter of 2006. The 2013 Notes bear an interest rate of 2.25%. The fair market value of the outstanding notes was approximately \$350.9 million on June 30, 2012.

#### Foreign Currency Exchange Rate Risk

We operate on a global basis and have exposure to some foreign currency exchange rate fluctuations for our earnings and cash flows. This risk is mitigated by the fact that various foreign operations are principally conducted in their respective local currencies. A portion of the revenue from our foreign operations is denominated in U.S. dollars, with the costs accounted for in their local currencies. Additionally, we have exposure on certain intercompany loans. We attempt to minimize this exposure by using certain financial instruments, for purposes other than trading, in accordance with our overall risk management and our hedge policy. In accordance with our hedge policy, we designate such transactions as hedges.

During the first six months of 2012, we utilized foreign exchange contracts, principally to hedge the impact of currency fluctuations on client transactions and certain balance sheet items, including intercompany loans. The foreign currency contract outstanding as of June 30, 2012 is a non-designated hedge, and is marked to market with changes in fair value recorded to other income (expense).

### Item 4. Controls and Procedures

#### (a) Evaluation of Disclosure Controls and Procedures

Based on their evaluation, required by paragraph (b) of Rules 13a-15 or 15d-15, promulgated by the Securities Exchange Act of 1934 (Exchange Act), the Company's principal executive officer and principal financial officer have concluded that the Company's disclosure controls and procedures as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act are effective, at a reasonable assurance level, as of June 30, 2012 to ensure that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Exchange Act is accumulated and communicated to the issuer's management, including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, our management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurances of achieving the desired control objectives, and management necessarily was required to apply its judgment in designing and evaluating the controls and procedures. We continually are in the process of further reviewing and documenting our disclosure controls and procedures, and our internal control over financial reporting, and accordingly may from time to time make changes aimed at enhancing their effectiveness and to ensure that our systems evolve with our business.





## (b)Changes in Internal Controls

There were no changes in the Company's internal controls over financial reporting identified in connection with the evaluation required by paragraph (d) of the Exchange Act Rules 13a-15 or 15d-15 that occurred during the quarter ended June 30, 2012 that materially affected, or were reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II

## Item 1A. Risk Factors

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2011, which could materially affect our business, financial condition or future results. The risks described in our Annual Report on Form 10-K are not the only risks facing us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and/or operating results. There have been no material changes to the risk factors set forth in our Annual Report on Form 10-K for the year ended December 31, 2011.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table provides information relating to the our purchases of shares of our common stock during the quarter ended June 30, 2012.

|                                 | Total Number<br>of Shares<br>Purchased | Average<br>Price Paid<br>per Share | Total Number of<br>Shares Purchased<br>as Part of Publicly<br>Announced Plans<br>or Programs | Approximate<br>Dollar<br>Value of Shares<br>That May Yet Be<br>Purchased Under<br>the Plans or<br>Programs |
|---------------------------------|--|------------------------------------|--|--|
| April 1, 2012 to April 28, 2012 | 5,724                                  | \$ 34.95                           | 5,724  | \$ 103,558   |
| April 29, 2012 to May 26, 2012  | 253,897                                | \$ 33.70                           | 252,935  | \$ 95,003  |
| May 27, 2012 to June 30, 2012   | 199,827                                | \$ 32.75                           | 199,827  | \$ 88,458  |
| Total:                          | 459,448                                |                                    | 458,486  |  |

On July 29, 2010, our Board of Directors authorized a \$500.0 million stock repurchase program. Our Board of Directors increased the stock repurchase authorization by \$250.0 million to \$750.0 million on October 20, 2010. During the second quarter of 2012, we repurchased 458,486 shares of common stock for \$15.3 million under our Rule 10b5-1 and 10b5-18 Purchase Plan and in open market trading.

Additionally, the Company's Incentive Plans permit the netting of common stock upon vesting of restricted stock awards in order to satisfy individual tax withholding requirements. Accordingly, during the quarter ended June 30, 2012, we acquired 962 shares for a nominal amount as a result of such withholdings.

Item 6. Exhibits

(a) Exhibits

10.1 Charles River Laboratories Amended and Restated Deferred Compensation Plan amended December 2, 2008, July 20, 2011, October 27, 2011 and July 17, 2012. Filed herewith.

31.1 Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer. Filed herewith.

31.2 Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer. Filed herewith.

32.1 Certification of the Principal Executive Officer and the Principal Financial Officer required by Rule 13a-14(a) of 15d-14(a) of the Exchange Act. Filed herewith.

The following materials from the Form 10-Q for the year period ended June 30, 2012 formatted in XBRL (eXtensible Business Reporting Language): (i) the Condensed Consolidated Statements of Operations, (ii) the 101 Condensed Consolidated Statements of Comprehensive Income , (iii) the Condensed Consolidated Balance Sheets, (iv) the Condensed Consolidated Statements of Shareholders' Equity, (v) the Condensed Consolidated Statements of Cash Flows, and (vi) related notes to these Unaudited, Condensed Consolidated Interim Financial Statements.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

August 7, 2012

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.  
/s/ JAMES C. FOSTER  
James C. Foster  
Chairman, President and Chief Executive Officer

August 7, 2012

/s/ THOMAS F. ACKERMAN  
Thomas F. Ackerman  
Corporate Executive Vice President and  
Chief Financial Officer and Principal Accounting Officer

Exhibit 31.1

CERTIFICATION PURSUANT TO  
SECTION 302 OF THE SARBANES OXLEY ACT OF 2002  
AND RULE 13a-14(a)/15d-14(a) OF THE EXCHANGE ACT OF 1934

I, James C. Foster, Chief Executive Officer of Charles River Laboratories International, Inc. (the registrant) certify that:

1. I have reviewed this quarterly report on Form 10-Q for the quarter ended June 30, 2012 of the registrant;  
Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;  
Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;  
The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures as of the end of the period covered by this report based on such evaluation; and
  - d. disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a. all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ James C. Foster

Dated: August 7, 2012

James C. Foster  
Chairman, President and Chief Executive Officer  
Charles River Laboratories International, Inc.



Exhibit 31.2

CERTIFICATION PURSUANT TO  
SECTION 302 OF THE SARBANES OXLEY ACT OF 2002  
AND RULE 13a-14(a)/15d-14(a) OF THE EXCHANGE ACT OF 1934

I, Thomas F. Ackerman, Corporate Executive Vice President and Chief Financial Officer of Charles River Laboratories International, Inc. (the registrant) certify that:

1. I have reviewed this quarterly report on Form 10-Q for the quarter ended June 30, 2012 of the registrant;

Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

a. designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

b. designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

c. evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures as of the end of the period covered by this report based on such evaluation; and

d. disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):

a. all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

b. any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Thomas F. Ackerman

Thomas F. Ackerman  
Corporate Executive Vice President and Chief  
Financial Officer  
Charles River Laboratories International, Inc.

Dated: August 7, 2012





Exhibit 32.1

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES OXLEY ACT OF 2002

In connection with the quarterly report on Form 10-Q for the quarter ended June 30, 2012 of Charles River Laboratories International, Inc. (the "Company") as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned, James C. Foster, Chairman, Chief Executive Officer and President of the Company, and Thomas F. Ackerman, Corporate Executive Vice President and Chief Financial Officer of the Company, each hereby certifies, to the best of his knowledge and pursuant to 18 U.S.C. Section 1350, that:

- (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (the "Exchange Act"); and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ James C. Foster

Dated: August 7, 2012

James C. Foster  
Chairman, President and Chief Executive Officer  
Charles River Laboratories International, Inc.  
/s/ Thomas F. Ackerman

Dated: August 7, 2012

Thomas F. Ackerman  
Corporate Executive Vice President and Chief  
Financial Officer  
Charles River Laboratories International, Inc.

This certification shall not be deemed "filed" for any purpose, nor shall it be deemed to be incorporated by reference into any filing under the Securities Act of 1933 or the Exchange Act.