

VISA INC.  
Form 10-Q  
July 27, 2018  
UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2018

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 001-33977

VISA INC.

(Exact name of Registrant as specified in its charter)

Delaware 26-0267673  
(State or other jurisdiction (IRS Employer  
of incorporation or organization) Identification No.)

P.O. Box 8999 94128-8999  
San Francisco, California

(Address of principal executive offices) (Zip Code)  
(650) 432-3200

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See definition of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Smaller reporting company

Non-accelerated filer  Emerging growth company

(Do not check if a smaller reporting company.)

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of July 20, 2018 there were 1,776,658,361 shares of class A common stock, par value \$0.0001 per share, 245,513,385 shares of class B common stock, par value \$0.0001 per share, and 12,079,719 shares of class C common

stock, par value \$0.0001 per share, of Visa Inc. outstanding.

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## PART I. FINANCIAL INFORMATION

## ITEM 1. Financial Statements

## VISA INC.

CONSOLIDATED BALANCE SHEETS  
(UNAUDITED)

|   | June 30,<br>2018                     | September 30,<br>2017 |
|---|--------------------------------------|-----------------------|
|   | (in millions, except par value data) |                       |
| Assets  |                                      |                       |
| Cash and cash equivalents   | \$8,505                              | \$ 9,874              |
| Restricted cash—U.S. litigation escrow (Note 2)   | 1,487                                | 1,031                 |
| Investment securities (Note 3):   |                                      |                       |
| Trading   | 94                                   | 82                    |
| Available-for-sale  | 3,302                                | 3,482                 |
| Settlement receivable   | 1,615                                | 1,422                 |
| Accounts receivable   | 1,220                                | 1,132                 |
| Customer collateral (Note 5)  | 1,346                                | 1,106                 |
| Current portion of client incentives  | 377                                  | 344                   |
| Prepaid expenses and other current assets   | 545                                  | 550                   |
| Total current assets  | 18,491                               | 19,023                |
| Investment securities, available-for-sale (Note 3)  | 2,835                                | 1,926                 |
| Client incentives   | 545                                  | 591                   |
| Property, equipment and technology, net   | 2,387                                | 2,253                 |
| Other assets  | 1,085                                | 1,226                 |
| Intangible assets, net  | 27,628                               | 27,848                |
| Goodwill  | 15,204                               | 15,110                |
| Total assets  | \$68,175                             | \$ 67,977             |
| Liabilities   |                                      |                       |
| Accounts payable  | \$ 145                               | \$ 179                |
| Settlement payable  | 2,310                                | 2,003                 |
| Customer collateral (Note 5)  | 1,346                                | 1,106                 |
| Accrued compensation and benefits   | 729                                  | 757                   |
| Client incentives   | 2,577                                | 2,089                 |
| Accrued liabilities   | 1,099                                | 1,129                 |
| Deferred purchase consideration   | 1,300                                | —                     |
| Current maturities of long-term debt (Note 4)   | —                                    | 1,749                 |
| Accrued litigation (Note 11)  | 1,428                                | 982                   |
| Total current liabilities   | 10,934                               | 9,994                 |
| Long-term debt (Note 4)   | 16,627                               | 16,618                |
| Deferred tax liabilities  | 4,802                                | 5,980                 |
| Deferred purchase consideration   | —                                    | 1,304                 |
| Other liabilities   | 2,494                                | 1,321                 |
| Total liabilities   | 34,857                               | 35,217                |
| Equity  |                                      |                       |
| Preferred stock, \$0.0001 par value, 25 shares authorized and 5 shares issued and outstanding as follows: |                                      |                       |
| Series A convertible participating preferred stock, none issued (Note 7)                                  | —                                    | —                     |
|   | 2,291                                | 2,326                 |

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|   |          |           |
|---|----------|-----------|
| Series B convertible participating preferred stock, 2 shares issued and outstanding at June 30, 2018 and September 30, 2017 (the "UK&I preferred stock") (Note 7)                   |          |           |
| Series C convertible participating preferred stock, 3 shares issued and outstanding at June 30, 2018 and September 30, 2017 (the "Europe preferred stock") (Note 7)                 | 3,179    | 3,200     |
| Class A common stock, \$0.0001 par value, 2,001,622 shares authorized, 1,778 and 1,818 shares issued and outstanding at June 30, 2018 and September 30, 2017, respectively (Note 7) | —        | —         |
| Class B common stock, \$0.0001 par value, 622 shares authorized, 245 shares issued and outstanding at June 30, 2018 and September 30, 2017 (Note 7)                                 | —        | —         |
| Class C common stock, \$0.0001 par value, 1,097 shares authorized, 12 and 13 shares issued and outstanding at June 30, 2018 and September 30, 2017, respectively (Note 7)           | —        | —         |
| Right to recover for covered losses (Note 2)  | (5       | ) (52 )   |
| Additional paid-in capital  | 16,686   | 16,900    |
| Accumulated income  | 10,426   | 9,508     |
| Accumulated other comprehensive income (loss), net:   |          |           |
| Investment securities, available-for-sale   | 110      | 73        |
| Defined benefit pension and other postretirement plans  | (74      | ) (76 )   |
| Derivative instruments classified as cash flow hedges   | 54       | (36 )     |
| Foreign currency translation adjustments  | 651      | 917       |
| Total accumulated other comprehensive income, net   | 741      | 878       |
| Total equity  | 33,318   | 32,760    |
| Total liabilities and equity  | \$68,175 | \$ 67,977 |

See accompanying notes, which are an integral part of these unaudited consolidated financial statements.

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VISA INC.  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(UNAUDITED)

|   | Three Months<br>Ended<br>June 30,<br>2018 |          | Nine Months<br>Ended<br>June 30,<br>2017 |          |
|---|---|----------|--|----------|
|   | 2018                                      | 2017     | 2018                                     | 2017     |
|   | (in millions, except per share data)      |          |  |          |
| <b>Operating Revenues</b>                                 |   |          |  |          |
| Service revenues  | \$2,196                                   | \$1,948  | \$6,595                                  | \$5,859  |
| Data processing revenues                                  | 2,359                                     | 1,984    | 6,633                                    | 5,719    |
| International transaction revenues                        | 1,830                                     | 1,571    | 5,248                                    | 4,529    |
| Other revenues  | 229                                       | 209      | 688                                      | 615      |
| Client incentives   | (1,374 )                                  | (1,147 ) | (3,989 )                                 | (3,219 ) |
| Net operating revenues                                    | 5,240                                     | 4,565    | 15,175                                   | 13,503   |
| <b>Operating Expenses</b>                                 |   |          |  |          |
| Personnel   | 852                                       | 698      | 2,355                                    | 1,973    |
| Marketing   | 240                                       | 221      | 724                                      | 632      |
| Network and processing                                    | 169                                       | 158      | 498                                      | 453      |
| Professional fees   | 112                                       | 102      | 312                                      | 265      |
| Depreciation and amortization                             | 152                                       | 132      | 450                                      | 409      |
| General and administrative                                | 230                                       | 230      | 688                                      | 822      |
| Litigation provision (Note 11)                            | 600                                       | —        | 600                                      | 17       |
| Total operating expenses                                  | 2,355                                     | 1,541    | 5,627                                    | 4,571    |
| Operating income  | 2,885                                     | 3,024    | 9,548                                    | 8,932    |
| <b>Non-operating Income (Expense)</b>                     |   |          |  |          |
| Interest expense  | (155 )                                    | (140 )   | (462 )                                   | (415 )   |
| Other   | 82  | 30       | 182                                      | 78       |
| Total non-operating expense                               | (73 )                                     | (110 )   | (280 )                                   | (337 )   |
| Income before income taxes                                | 2,812                                     | 2,914    | 9,268                                    | 8,595    |
| Income tax provision (Note 10)                            | 483                                       | 855      | 1,812                                    | 4,036    |
| Net income  | \$2,329                                   | \$2,059  | \$7,456                                  | \$4,559  |
| <b>Basic earnings per share (Note 8)</b>                  |   |          |  |          |
| Class A common stock                                      | \$1.00                                    | \$0.87   | \$3.20                                   | \$1.90   |
| Class B common stock                                      | \$1.66                                    | \$1.43   | \$5.27                                   | \$3.13   |
| Class C common stock                                      | \$4.02                                    | \$3.46   | \$12.78                                  | \$7.60   |
| <b>Basic weighted-average shares outstanding (Note 8)</b> |   |          |  |          |
| Class A common stock                                      | 1,784                                     | 1,840    | 1,798                                    | 1,852    |
| Class B common stock                                      | 245                                       | 245      | 245                                      | 245      |
| Class C common stock                                      | 12  | 14       | 12                                       | 15       |
| <b>Diluted earnings per share (Note 8)</b>                |   |          |  |          |
| Class A common stock                                      | \$1.00                                    | \$0.86   | \$3.19                                   | \$1.90   |
| Class B common stock                                      | \$1.65                                    | \$1.42   | \$5.26                                   | \$3.13   |

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|  |        |        |         |        |
|--|--------|--------|---------|--------|
| Class C common stock                                 | \$4.01 | \$3.45 | \$12.76 | \$7.59 |
| Diluted weighted-average shares outstanding (Note 8) |        |        |         |        |
| Class A common stock                                 | 2,321  | 2,385  | 2,337   | 2,404  |
| Class B common stock                                 | 245    | 245    | 245     | 245    |
| Class C common stock                                 | 12     | 14     | 12      | 15     |

See accompanying notes, which are an integral part of these unaudited consolidated financial statements.

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VISA INC.  
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
(UNAUDITED)

|  | Three Months<br>Ended<br>June 30,<br>2018 |         | 2017    |         | Nine Months<br>Ended<br>June 30,<br>2018 |  | 2017 |  |
|--|---|---------|---------|---------|--|--|------|--|
|  | (in millions)                             |         |         |         |  |  |      |  |
| Net income   | \$2,329                                   | \$2,059 | \$7,456 | \$4,559 |  |  |      |  |
| Other comprehensive income (loss), net of tax:                         |   |         |         |         |  |  |      |  |
| Investment securities, available-for-sale:                             |   |         |         |         |  |  |      |  |
| Net unrealized gain  | 45  | 22      | 95      | 38      |  |  |      |  |
| Income tax effect  | (10 )                                     | (9 )    | (22 )   | (17 )   |  |  |      |  |
| Reclassification adjustment for net (gain) loss realized in net income | (24 )                                     | —       | (52 )   | 1       |  |  |      |  |
| Income tax effect  | 6   | —       | 16      | —       |  |  |      |  |
| Defined benefit pension and other postretirement plans:                |   |         |         |         |  |  |      |  |
| Net unrealized actuarial loss and prior service credit                 | —   | —       | (2 )    | (5 )    |  |  |      |  |
| Income tax effect  | —   | —       | 1       | 2       |  |  |      |  |
| Reclassification adjustment for net loss realized in net income        | 4   | 12      | 4       | 33      |  |  |      |  |
| Income tax effect  | (1 )                                      | (3 )    | (1 )    | (12 )   |  |  |      |  |
| Derivative instruments classified as cash flow hedges:                 |   |         |         |         |  |  |      |  |
| Net unrealized gain (loss)   | 114                                       | (20 )   | 72      | 5       |  |  |      |  |
| Income tax effect  | (19 )                                     | 5       | (22 )   | 9       |  |  |      |  |
| Reclassification adjustment for net loss realized in net income        | 10  | 11      | 45      | 31      |  |  |      |  |
| Income tax effect  | —   | (5 )    | (5 )    | (10 )   |  |  |      |  |
| Foreign currency translation adjustments                               | (1,112 )                                  | 1,085   | (266 )  | 501     |  |  |      |  |
| Other comprehensive (loss) income, net of tax                          | (987 )                                    | 1,098   | (137 )  | 576     |  |  |      |  |
| Comprehensive income   | \$1,342                                   | \$3,157 | \$7,319 | \$5,135 |  |  |      |  |

See accompanying notes, which are an integral part of these unaudited consolidated financial statements.



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VISA INC.

CONSOLIDATED STATEMENTS OF CASH FLOWS  
(UNAUDITED)

|   | Nine Months<br>Ended<br>June 30,<br>2018    2017<br>(in millions) |          |
|---|---|----------|
| Operating Activities  |   |          |
| Net income  | \$7,456   | \$4,559  |
| Adjustments to reconcile net income to net cash provided by operating activities:                   |   |          |
| Client incentives   | 3,989   | 3,219    |
| Share-based compensation (Note 9)   | 242   | 183      |
| Depreciation and amortization of property, equipment, technology and intangible assets              | 450   | 409      |
| Deferred income taxes   | (1,133 )  | 1,715    |
| Right to recover for covered losses recorded in equity (Note 2)                                     | (9 )  | (165 )   |
| Charitable contribution of Visa Inc. shares (Note 10)   | —   | 192      |
| Other   | (44 )   | 30       |
| Change in operating assets and liabilities:   |   |          |
| Settlement receivable   | (239 )  | 42       |
| Accounts receivable   | (82 )   | (34 )    |
| Client incentives   | (3,483 )  | (3,376 ) |
| Other assets  | (143 )  | (192 )   |
| Accounts payable  | (18 )   | (71 )    |
| Settlement payable  | 379   | (19 )    |
| Accrued and other liabilities   | 1,408   | (65 )    |
| Accrued litigation (Note 11)  | 446   | 14       |
| Net cash provided by operating activities   | 9,219   | 6,441    |
| Investing Activities  |   |          |
| Purchases of property, equipment, technology and intangible assets                                  | (523 )  | (512 )   |
| Proceeds from sales of property, equipment and technology   | 14  | —        |
| Investment securities, available-for-sale:  |   |          |
| Purchases   | (3,354 )  | (1,877 ) |
| Proceeds from maturities and sales  | 2,789   | 4,296    |
| Acquisition of business, net of cash received   | (196 )  | (302 )   |
| Purchases of / contributions to other investments   | (35 )   | (18 )    |
| Net cash (used in) provided by investing activities   | (1,305 )  | 1,587    |
| Financing Activities  |   |          |
| Repurchase of class A common stock (Note 7)   | (5,604 )  | (5,170 ) |
| Repayments of long-term debt (Note 4)   | (1,750 )  | —        |
| Dividends paid (Note 7)   | (1,435 )  | (1,189 ) |
| Deposits into litigation escrow account—U.S. retrospective responsibility plan (Note 2 and Note 11) | (600 )  | —        |
| Payments from litigation escrow account—U.S. retrospective responsibility plan (Note 2 and Note 11) | 50  | —        |
| Cash proceeds from issuance of common stock under employee equity plans                             | 135   | 128      |
| Restricted stock and performance-based shares settled in cash for taxes                             | (90 )   | (73 )    |
| Net cash used in financing activities   | (9,194 )  | (6,304 ) |
| Effect of exchange rate changes on cash and cash equivalents  | (89 )   | 94       |
| (Decrease) increase in cash and cash equivalents  | (1,369 )  | 1,818    |
| Cash and cash equivalents at beginning of period  | 9,874   | 5,619    |

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|  |         |         |
|--|---------|---------|
| Cash and cash equivalents at end of period   | \$8,505 | \$7,437 |
| Supplemental Disclosure  |         |         |
| Income taxes paid, net of refunds  | \$1,649 | \$2,239 |
| Interest payments on debt (Note 4)   | \$510   | \$489   |
| Accruals related to purchases of property, equipment, technology and intangible assets | \$35    | \$35    |

See accompanying notes, which are an integral part of these unaudited consolidated financial statements.

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VISA INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2018

(UNAUDITED)

Note 1—Summary of Significant Accounting Policies

Organization. Visa Inc. (“Visa” or the “Company”) is a global payments technology company that enables fast, secure and reliable electronic payments across more than 200 countries and territories. Visa and its wholly-owned consolidated subsidiaries, including Visa U.S.A. Inc. (“Visa U.S.A.”), Visa International Service Association (“Visa International”), Visa Worldwide Pte. Limited, Visa Europe Limited (“Visa Europe”), Visa Canada Corporation, Visa Technology & Operations LLC and CyberSource Corporation, operate one of the world’s largest retail electronic payments networks — VisaNet — which facilitates authorization, clearing and settlement of payment transactions and enables the Company to provide its financial institution and merchant clients a wide range of products, platforms and value-added services. VisaNet also offers fraud protection for account holders and assured payment for merchants. Visa is not a bank and does not issue cards, extend credit or set rates and fees for account holders on Visa products. In most cases, account holder and merchant relationships belong to, and are managed by, Visa’s financial institution clients.

Consolidation and basis of presentation. The accompanying unaudited consolidated financial statements include the accounts of Visa and its consolidated entities and are presented in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”). The Company consolidates its majority-owned and controlled entities, including variable interest entities (“VIEs”) for which the Company is the primary beneficiary. The Company’s investments in VIEs have not been material to its consolidated financial statements as of and for the periods presented. All significant intercompany accounts and transactions are eliminated in consolidation.

The accompanying unaudited consolidated financial statements are presented in accordance with the U.S. Securities and Exchange Commission (SEC) requirements for Quarterly Reports on Form 10-Q and, consequently, do not include all of the annual disclosures required by U.S. GAAP. Reference should be made to the Visa Annual Report on Form 10-K for the year ended September 30, 2017 for additional disclosures, including a summary of the Company’s significant accounting policies.

In the opinion of management, the accompanying unaudited consolidated financial statements include all normal recurring adjustments necessary for a fair presentation of the Company’s financial position, results of operations and cash flows for the interim periods presented.

Recently Issued and Adopted Accounting Pronouncements.

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2014-09, which requires an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of goods or services to customers. The ASU replaces existing revenue recognition guidance in U.S. GAAP.

Subsequently, the FASB also issued a series of amendments to the new revenue standard. The Company will adopt the standard effective October 1, 2018, and expects to adopt the standard using the modified retrospective transition method. The Company expects that the new standard will primarily impact recognition timing for certain fixed incentives and price discounts provided to clients, and the classification of certain client incentives between contra revenues and operating expenses. The impact of the new standard to future financial results is unknowable as it is not possible to estimate the impact to the recognition of new customer contracts which may be executed in future periods. The Company has completed an assessment of its existing customer contracts through June 30, 2018. Application of the new standard to consolidated financial statements for the first three quarters of fiscal 2018 would not have resulted in a material impact. The Company will continue to assess the impact of the new standard as new customer contracts are executed going forward.

In March 2016, the FASB issued ASU 2016-05, which clarifies that a change in the counterparty to a derivative instrument that has been designated as the hedging instrument under Topic 815, Derivatives and Hedging, does not, in and of itself, require dedesignation of that hedging relationship provided that all other hedge accounting criteria continue to be met. The Company adopted the standard effective October 1, 2017. The adoption did not have a material impact on the consolidated financial statements.



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VISA INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

In March 2016, the FASB issued ASU 2016-06, which clarifies the requirements for assessing whether contingent call/put options that can accelerate the payment of principal on debt instruments are clearly and closely related to their debt hosts. An entity performing the assessment is required to assess the embedded call/put options solely in accordance with a four-step decision sequence. The Company adopted the standard effective October 1, 2017. The adoption did not have a material impact on the consolidated financial statements.

In March 2016, the FASB issued ASU 2016-07, which eliminates the requirement that an entity retroactively adopt the equity method of accounting if an investment qualifies for use of the equity method as a result of an increase in the level of ownership or degree of influence. The equity method investor is required to add the cost of acquiring the additional interest in the investee to the current basis of the investor's previously held interest and adopt the equity method of accounting as of the date the investment becomes qualified for equity method accounting. The Company adopted the standard effective October 1, 2017. The adoption did not have a material impact on the consolidated financial statements.

In February 2018, the FASB issued ASU 2018-02, which allows a reclassification from accumulated other comprehensive income to retained earnings for adjustments to tax effects that were originally recorded in other comprehensive income due to changes in the U.S. federal corporate income tax rate resulting from the enactment of the U.S. tax reform legislation, commonly referred to as the Tax Cuts and Jobs Act (the "Tax Act"). The Company will adopt the standard effective October 1, 2019. The adoption is not expected to have a material impact on the consolidated financial statements.

In March 2018, the FASB issued ASU 2018-05 to insert the SEC's interpretive guidance from Staff Accounting Bulletin No. 118 into the income tax accounting codification under U.S. GAAP. The ASU permits companies to use provisional amounts for certain income tax effects of the Tax Act during a one-year measurement period. The provisional accounting impacts for the Company may change in future reporting periods until the accounting analysis is finalized, which will occur no later than the first quarter of fiscal 2019.

## Note 2—U.S. and Europe Retrospective Responsibility Plans

## U.S. Retrospective Responsibility Plan

Under the terms of the U.S. retrospective responsibility plan, the Company maintains an escrow account from which settlements of, or judgments in, certain litigation referred to as the "U.S. covered litigation" are paid. The escrow funds are held in money market investments along with interest income earned, less applicable taxes and are classified as restricted cash on the consolidated balance sheets. During the nine months ended June 30, 2018, the Company deposited \$600 million into the litigation escrow account, and paid \$150 million from the litigation escrow account. The balance of the escrow account was \$1.5 billion at June 30, 2018 and \$1.0 billion at September 30, 2017. See Note 11—Legal Matters.

The accrual related to the U.S. covered litigation could be either higher or lower than the litigation escrow account balance. During the nine months ended June 30, 2018, the Company recorded an additional accrual of \$600 million for the U.S. covered litigation to address claims associated with the interchange multidistrict litigation. See Note 11—Legal Matters.

## Europe Retrospective Responsibility Plan

Visa Inc., Visa International and Visa Europe are parties to certain existing and potential litigation relating to the setting of multilateral interchange fee rates in the Visa Europe territory (the "VE territory covered litigation"). Under the terms of the Europe retrospective responsibility plan, the Company is entitled to recover certain losses resulting from VE territory covered litigation (the "VE territory covered losses") through a periodic adjustment to the class A common stock conversion rates applicable to the UK&I and Europe preferred stock. VE territory covered losses are recorded in "right to recover for covered losses" within equity before the corresponding adjustment to the applicable conversion rate is effected. Adjustments to the conversion rate may be executed once in any six-month period unless a single, individual loss greater than €20 million is incurred, in which case, the six-month limitation does not apply. When the adjustment to the conversion rate is made, the amount previously recorded in "right to recover for covered losses" as

contra-equity is then recorded against the book value of the preferred stock within stockholders' equity.

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VISA INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

During the three and nine months ended June 30, 2018, the Company recovered \$6 million and \$56 million, respectively, of VE territory covered losses through adjustments to the class A common stock conversion rates applicable to the UK&I and Europe preferred stock. The conversion rates applicable to the UK&I and Europe preferred stock were reduced from 13.077 and 13.948, respectively, at September 30, 2017 to 12.955 and 13.888, respectively, at June 30, 2018.

The following table sets forth the activities related to VE territory covered losses in preferred stock and “right to recover for covered losses” within equity during the nine months ended June 30, 2018. VE territory covered losses incurred reflect settlements with merchants and additional legal costs. See Note 11—Legal Matters.

|   | Preferred Stock |         | Right to<br>Recover<br>for<br>Covered<br>Losses |
|---|-----------------|---------|---|
|   | UK&I            | Europe  |   |
|   | (in millions)   |         |   |
| Balance as of September 30, 2017            | \$2,326         | \$3,200 | \$ (52 )  |
| VE territory covered losses incurred        | —               | —       | (9 )  |
| Recovery through conversion rate adjustment | (35 )           | (21 )   | 56  |
| Balance as of June 30, 2018                 | \$2,291         | \$3,179 | \$ (5 )   |

The following table sets forth the as-converted value of the preferred stock available to recover VE territory covered losses compared to the book value of preferred shares recorded in stockholders’ equity within the Company’s unaudited consolidated balance sheet as of June 30, 2018 and September 30, 2017.<sup>(1)</sup>

|   | June 30, 2018   |  | September 30,<br>2017   |  |
|---|---|--|---|--|
|   | As-Converted<br>Value of<br>Preferred<br>Stock <sup>(2)</sup> | Book<br>Value of<br>Preferred<br>Stock | As-Converted<br>Value of<br>Preferred<br>Stock <sup>(3)</sup> | Book<br>Value of<br>Preferred<br>Stock |
|   | (in millions)   |  |   |  |
| UK&I preferred stock                        | \$4,256   | \$ 2,291                               | \$3,414   | \$ 2,326                               |
| Europe preferred stock                      | 5,807   | 3,179                                  | 4,634   | 3,200                                  |
| Total                                       | 10,063  | 5,470                                  | 8,048   | 5,526                                  |
| Less: right to recover for covered losses   | (5 )  | (5 )                                   | (52 )   | (52 )                                  |
| Total recovery for covered losses available | \$10,058  | \$ 5,465                               | \$7,996   | \$ 5,474                               |

(1) Figures in the table may not recalculate exactly due to rounding. As-converted and book values are based on unrounded numbers.

The as-converted value of preferred stock is calculated as the product of: (a) 2 million and 3 million shares of the UK&I and Europe preferred stock outstanding, respectively, as of June 30, 2018; (b) 12.955 and 13.888, the class A common stock conversion rate applicable to the UK&I and Europe preferred stock as of June 30, 2018, respectively; and (c) \$132.45, Visa’s class A common stock closing stock price as of June 30, 2018.

The as-converted value of preferred stock is calculated as the product of: (a) 2 million and 3 million shares of the UK&I and Europe preferred stock outstanding, respectively, as of September 30, 2017; (b) 13.077 and 13.948, the class A common stock conversion rate applicable to the UK&I and Europe preferred stock as of September 30, 2017, respectively; and (c) \$105.24, Visa’s class A common stock closing stock price as of September 30, 2017.





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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## Note 3—Fair Value Measurements and Investments

## Fair Value Measurements

## Assets and Liabilities Measured at Fair Value on a Recurring Basis

|  | Fair Value Measurements    |                    |               |                    |
|--|----------------------------|--------------------|---------------|--------------------|
|  | Using Inputs Considered as |                    |               |                    |
|  | Level 1                    |                    | Level 2       |                    |
|  | June 30, 2018              | September 30, 2017 | June 30, 2018 | September 30, 2017 |
|  | (in millions)              |                    |               |                    |
| <b>Assets</b>                              |                            |                    |               |                    |
| Cash equivalents and restricted cash:      |                            |                    |               |                    |
| Money market funds                         | \$7,341                    | \$ 5,935           |               |                    |
| U.S. government-sponsored debt securities  |                            |                    | \$282         | \$ 2,870           |
| Investment securities, trading:            |                            |                    |               |                    |
| Equity securities                          | 94                         | 82                 |               |                    |
| Investment securities, available-for-sale: |                            |                    |               |                    |
| U.S. government-sponsored debt securities  |                            |                    | 3,895         | 3,663              |
| U.S. Treasury securities                   | 2,061                      | 1,621              |               |                    |
| Equity securities                          | 181                        | 124                |               |                    |
| Prepaid and other current assets:          |                            |                    |               |                    |
| Foreign exchange derivative instruments    |                            |                    | 76            | 18                 |
| Total                                      | \$9,677                    | \$ 7,762           | \$4,253       | \$ 6,551           |
| <b>Liabilities</b>                         |                            |                    |               |                    |
| Accrued liabilities:                       |                            |                    |               |                    |
| Foreign exchange derivative instruments    |                            |                    | \$38          | \$ 98              |
| Total                                      | \$—                        | \$ —               | \$38          | \$ 98              |

There were no transfers between Level 1 and Level 2 assets during the nine months ended June 30, 2018.

Level 1 assets measured at fair value on a recurring basis. Money market funds, publicly-traded equity securities and U.S. Treasury securities are classified as Level 1 within the fair value hierarchy, as fair value is based on quoted prices in active markets.

Level 2 assets and liabilities measured at fair value on a recurring basis. The fair value of U.S. government-sponsored debt securities, as provided by third-party pricing vendors, is based on quoted prices in active markets for similar, not identical, assets. The pricing data obtained from outside sources is reviewed internally for reasonableness, compared against benchmark quotes from independent pricing sources, then confirmed or revised accordingly. Foreign exchange derivative instruments are valued using inputs that are observable in the market or can be derived principally from or corroborated by observable market data. There were no substantive changes to the valuation techniques and related inputs used to measure fair value during the nine months ended June 30, 2018.

## Assets Measured at Fair Value on a Non-recurring Basis

Non-marketable equity investments and investments accounted for under the equity method. These investments are classified as Level 3 due to the absence of quoted market prices, the inherent lack of liquidity and the fact that inputs used to measure fair value are unobservable and require management's judgment. When certain events or circumstances indicate that impairment may exist, the Company revalues the investments using various assumptions, including the financial metrics and ratios of comparable public companies. There were no significant impairments during the nine months ended June 30, 2018 or 2017. These investments totaled \$125 million and \$94 million at June 30, 2018 and September 30, 2017, respectively, and are classified in other assets on the consolidated balance sheets.



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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Non-financial assets and liabilities. Long-lived assets such as goodwill, indefinite-lived intangible assets, finite-lived intangible assets, and property, equipment and technology are considered non-financial assets. The Company does not have any non-financial liabilities measured at fair value on a non-recurring basis. Finite-lived intangible assets primarily consist of customer relationships, trade names and reseller relationships, all of which were obtained through acquisitions.

If the Company were required to perform a quantitative assessment for impairment testing of goodwill and indefinite-lived intangible assets, the fair values would generally be estimated using an income approach. As the assumptions employed to measure these assets on a non-recurring basis are based on management's judgment using internal and external data, these fair value determinations are classified as Level 3 in the fair value hierarchy. The Company completed its annual impairment review of its indefinite-lived intangible assets and goodwill as of February 1, 2018, and concluded that there was no impairment. No recent events or changes in circumstances indicate that impairment existed at June 30, 2018.

**Other Fair Value Disclosures**

Long-term debt. Debt instruments are measured at amortized cost on the Company's unaudited consolidated balance sheet at June 30, 2018. The fair value of the debt instruments, as provided by third-party pricing vendors, is based on quoted prices in active markets for similar, not identical, assets. The pricing data obtained from outside sources is reviewed internally for reasonableness, compared against benchmark quotes from independent pricing sources, then confirmed or revised accordingly. If measured at fair value in the financial statements, these instruments would be classified as Level 2 in the fair value hierarchy.

The following table presents the carrying amount and estimated fair value of the Company's debt in order of maturity:

|                                       | June 30, 2018   |                      | September 30, 2017 |                      |
|---------------------------------------|-----------------|----------------------|--------------------|----------------------|
|                                       | Carrying Amount | Estimated Fair Value | Carrying Amount    | Estimated Fair Value |
|                                       | (in millions)   |                      |                    |                      |
| 1.20% Senior Notes due December 2017  | \$—             | \$—                  | \$1,749            | \$1,751              |
| 2.20% Senior Notes due December 2020  | 2,993           | 2,951                | 2,990              | 3,031                |
| 2.15% Senior Notes due September 2022 | 994             | 959                  | 993                | 997                  |
| 2.80% Senior Notes due December 2022  | 2,241           | 2,209                | 2,240              | 2,301                |
| 3.15% Senior Notes due December 2025  | 3,969           | 3,869                | 3,967              | 4,098                |
| 2.75% Senior Notes due September 2027 | 741             | 697                  | 740                | 737                  |
| 4.15% Senior Notes due December 2035  | 1,486           | 1,554                | 1,485              | 1,637                |
| 4.30% Senior Notes due December 2045  | 3,463           | 3,637                | 3,463              | 3,873                |
| 3.65% Senior Notes due September 2047 | 740             | 701                  | 740                | 746                  |
| Total                                 | \$16,627        | \$16,577             | \$18,367           | \$19,171             |

Other financial instruments not measured at fair value. The following financial instruments are not measured at fair value on the Company's unaudited consolidated balance sheet at June 30, 2018, but disclosure of their fair values is required: time deposits recorded in prepaid expenses and other current assets, settlement receivable and payable, and customer collateral. The estimated fair value of such instruments at June 30, 2018 approximates their carrying value due to their generally short maturities. If measured at fair value in the financial statements, these financial instruments would be classified as Level 2 in the fair value hierarchy.

**Investments**

Available-for-sale investment securities. The Company had \$175 million in gross unrealized gains and \$16 million in gross unrealized losses at June 30, 2018. There were \$120 million in gross unrealized gains and \$4 million in gross unrealized losses at September 30, 2017. For the three and nine months ended June 30, 2018, the Company recorded

gross realized gains on the sale of investment securities of \$32 million and \$64 million, respectively. There were no gross realized gains on the sale of investment securities recognized during the same periods in 2017. A majority of the Company's long-term available-for-sale investment securities have stated maturities between one to five years.

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VISA INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## Note 4—Debt

The Company had outstanding debt as follows:

|   | June 30, 2018                     |             |          | September 30, 2017 |             |          |           |
|---|-----------------------------------|-------------|----------|--------------------|-------------|----------|-----------|
|   | Principal                         | Unamortized | Carrying | Principal          | Unamortized | Carrying | Effective |
|   | Amount                            | Discounts   | Amount   | Amount             | and Debt    | Amount   | Interest  |
|   |                                   | and Debt    |          |                    | Issuance    |          | Rate      |
|   |                                   | Costs       |          |                    | Costs       |          |           |
|   | (in millions, except percentages) |             |          |                    |             |          |           |
| 1.20% Senior Notes due December 2017 (the “2017 Notes”) | \$—                               | \$ —        | \$—      | \$1,750            | \$ (1 )     | \$1,749  | 1.37 %    |
| Total current maturities of long-term debt              | —                                 | —           | —        | 1,750              | (1 )        | 1,749    |           |
| 2.20% Senior Notes due December 2020                    | 3,000                             | (7 )        | 2,993    | 3,000              | (10 )       | 2,990    | 2.30 %    |
| 2.15% Senior Notes due September 2022                   | 1,000                             | (6 )        | 994      | 1,000              | (7 )        | 993      | 2.30 %    |
| 2.80% Senior Notes due December 2022                    | 2,250                             | (9 )        | 2,241    | 2,250              | (10 )       | 2,240    | 2.89 %    |
| 3.15% Senior Notes due December 2025                    | 4,000                             | (31 )       | 3,969    | 4,000              | (33 )       | 3,967    | 3.26 %    |
| 2.75% Senior Notes due September 2027                   | 750                               | (9 )        | 741      | 750                | (10 )       | 740      | 2.91 %    |
| 4.15% Senior Notes due December 2035                    | 1,500                             | (14 )       | 1,486    | 1,500              | (15 )       | 1,485    | 4.23 %    |
| 4.30% Senior Notes due December 2045                    | 3,500                             | (37 )       | 3,463    | 3,500              | (37 )       | 3,463    | 4.37 %    |
| 3.65% Senior Notes due September 2047                   | 750                               | (10 )       | 740      | 750                | (10 )       | 740      | 3.73 %    |
| Total long-term debt                                    | 16,750                            | (123 )      | 16,627   | 16,750             | (132 )      | 16,618   |           |
| Total debt  | \$16,750                          | \$ (123 )   | \$16,627 | \$18,500           | \$ (133 )   | \$18,367 |           |

## Senior Notes

On October 11, 2017, the Company redeemed all of the \$1.75 billion principal amount outstanding of the 2017 Notes. The redemption was funded with net proceeds from new fixed-rate senior notes issued by the Company in September 2017. As a result of this redemption, the Company recorded a \$1 million loss on extinguishment of debt during the nine months ended June 30, 2018.

The Company recognized interest expense, as non-operating expense, for the senior notes of \$137 million and \$413 million for the three and nine months ended June 30, 2018, respectively, as compared to \$125 million and \$376 million for the same periods in 2017.

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## Note 5—Settlement Guarantee Management

The Company indemnifies its clients for settlement losses suffered due to failure of any other clients to fund its settlement obligations in accordance with the Visa rules. This indemnification creates settlement risk for the Company due to the difference in timing between the date of a payment transaction and the date of subsequent settlement. The Company's settlement exposure is limited to the amount of unsettled Visa payment transactions at any point in time. The Company requires certain clients that do not meet its credit standards to post collateral to offset potential losses from their estimated unsettled transactions. The Company's estimated maximum settlement exposure was \$73.2 billion during the three months ended June 30, 2018, compared to \$67.7 billion during the three months ended September 30, 2017. Of these amounts, \$2.8 billion was covered by collateral at June 30, 2018 and September 30, 2017. The total available collateral balances presented in the table below were greater than the settlement exposure covered by customer collateral held due to instances in which the available collateral exceeded the total settlement exposure for certain financial institutions at each date presented.

The Company maintained collateral as follows:

|                                    | June 30, 2018 | September 30, 2017 |
|------------------------------------|---------------|--------------------|
|                                    | (in millions) |                    |
| Cash equivalents <sup>(1)</sup>    | \$1,746       | \$ 1,490           |
| Pledged securities at market value | 164           | 167                |
| Letters of credit                  | 1,349         | 1,316              |
| Guarantees                         | 677           | 941                |
| Total                              | \$3,936       | \$ 3,914           |

Cash collateral held by Visa Europe is not included on the Company's consolidated balance sheets as its clients <sup>(1)</sup> retain beneficial ownership and the cash is only accessible to the Company in the event of default by the client on its settlement obligations.

Historically, the Company has experienced minimal losses as a result of its settlement risk guarantee. However, the Company's future obligations, which could be material under its guarantees, are not determinable as they are dependent upon future events.

## Note 6—Pension and Other Postretirement Benefits

The Company sponsors various qualified and non-qualified defined benefit pension and other postretirement benefit plans that provide for retirement and medical benefits for all eligible employees residing in the United States. The Company also sponsors other pension benefit plans that provide benefits for internationally-based employees at certain non-U.S. locations. The components of net periodic benefit cost presented below include the U.S. pension plans and the non-U.S. pension plans, comprising only the Visa Europe plans. Disclosures relating to other U.S. postretirement benefit plans and other non-U.S. pension benefit plans are not included as they are immaterial, individually and in aggregate.

|               | Pension Benefits                 |                                  |                                  |                                  |
|---------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|               | U.S. Plans                       |                                  | Non-U.S. Plans                   |                                  |
|               | Three Months Ended June 30, 2018 | Three Months Ended June 30, 2017 | Three Months Ended June 30, 2018 | Three Months Ended June 30, 2017 |
|               | (in millions)                    |                                  |                                  |                                  |
| Service cost  | \$ —                             | \$ —                             | \$ 1                             | \$ 2                             |
| Interest cost | 8                                | 9                                | 3                                | 3                                |

|                                 |       |      |       |      |
|---------------------------------|-------|------|-------|------|
| Expected return on plan assets  | (17)  | (17) | (5)   | (4)  |
| Amortization of actuarial loss  | —     | 3    | —     | —    |
| Settlement loss                 | 3     | 9    | —     | —    |
| Total net periodic benefit cost | \$(6) | \$ 4 | \$(1) | \$ 1 |

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VISA INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

|                                 | Pension Benefits                |                                 |                                 |                                 |
|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
|                                 | U.S. Plans                      |                                 | Non-U.S. Plans                  |                                 |
|                                 | Nine Months Ended June 30, 2018 | Nine Months Ended June 30, 2017 | Nine Months Ended June 30, 2018 | Nine Months Ended June 30, 2017 |
|                                 | (in millions)                   |                                 |                                 |                                 |
| Service cost                    | \$—                             | \$—                             | \$3                             | \$5                             |
| Interest cost                   | 24                              | 27                              | 9                               | 8                               |
| Expected return on plan assets  | (52)                            | (52)                            | (15)                            | (12)                            |
| Amortization of actuarial loss  | —                               | 11                              | —                               | 1                               |
| Settlement loss                 | 3                               | 22                              | —                               | —                               |
| Total net periodic benefit cost | \$(25)                          | \$8                             | \$(3)                           | \$2                             |

## Note 7—Stockholders' Equity

As-Converted Class A Common Stock. The number of shares of each series and class and the number of shares of class A common stock on an as-converted basis at June 30, 2018, are as follows:

| (in millions, except conversion rates) | Shares Outstanding | Conversion Rate Into Class A Common Stock | As-converted Class A Common Stock <sup>(1)</sup> |
|--|--------------------|---|--|
| UK&I preferred stock                   | 2                  | 12.9550                                   | 32   |
| Europe preferred stock                 | 3                  | 13.8880                                   | 44   |
| Class A common stock <sup>(2)</sup>    | 1,778              | —   | 1,778  |
| Class B common stock                   | 245                | 1.6298                                    | <sup>(3)</sup> 400                               |
| Class C common stock                   | 12                 | 4.0000                                    | 48   |
| Total                                  |                    |   | 2,302  |

(1) Figures in the table may not recalculate exactly due to rounding. As-converted class A common stock is calculated based on unrounded numbers.

(2) Class A common stock shares outstanding exclude repurchases traded but not yet settled on or before June 30, 2018.

(3) The class B to class A common stock conversion rate is presented on a rounded basis. Conversion calculations for dividend payments are based on a conversion rate rounded to the tenth decimal.

Reduction in as-converted shares. During the nine months ended June 30, 2018, total as-converted class A common stock was reduced by 52 million shares at an average price of \$120.37 per share. Of the 52 million shares, 47 million were repurchased in the open market using \$5.6 billion of operating cash on hand. Additionally, in June 2018, the Company deposited \$600 million of operating cash into the litigation escrow account previously established under the U.S. retrospective responsibility plan. Also, the Company recovered \$56 million of VE territory covered losses in accordance with the Europe retrospective responsibility plan during the nine months ended June 30, 2018. The deposit and recovery have the same economic effect on earnings per share as repurchasing the Company's class A common stock, because they reduce the class B common stock conversion rate and the UK&I and Europe preferred stock conversion rates and consequently reduce the as-converted class A common stock share count. See Note 2—U.S. and Europe Retrospective Responsibility Plans.

The following table presents share repurchases in the open market.<sup>(1)</sup>

| (in millions, except per share data) | Three Months | Nine Months |
|--------------------------------------|--------------|-------------|
|                                      |              |             |



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|  | Ended<br>June 30,<br>2018 | Ended<br>June 30,<br>2018 |
|--|---------------------------|---------------------------|
| Shares repurchased in the open market <sup>(2)</sup> | 14                        | 47                        |
| Average repurchase price per share <sup>(3)</sup>    | \$ 128.80                 | \$ 119.29                 |
| Total cost   | \$1,754                   | \$5,604                   |

Shares repurchased in the open market reflect repurchases settled during the three and nine months ended June 30, (1) 2018. These amounts include repurchases traded but not yet settled on or before September 30, 2017 for the nine months, or March 31, 2018 for the three months, and exclude repurchases traded but not yet settled on or before June 30, 2018.

(2) All shares repurchased in the open market have been retired and constitute authorized but unissued shares.

(3) Figures in the table may not recalculate exactly due to rounding. Average repurchase price per share is calculated based on unrounded numbers.

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

In January 2018, the Company's board of directors authorized an additional \$7.5 billion share repurchase program. As of June 30, 2018, the Company's January 2018 share repurchase program had remaining authorized funds of \$5.8 billion for share repurchase. All share repurchase programs authorized prior to January 2018 have been completed. Under the terms of the U.S. retrospective responsibility plan, when the Company makes a deposit into the litigation escrow account, the shares of class B common stock are subject to dilution through a reduction to the conversion rate of the shares of class B common stock to shares of class A common stock.

The following table presents as-converted class B common stock after deposits into the litigation escrow account for the three and nine months ended June 30, 2018.

|   | Three<br>and<br>Nine<br>Months<br>Ended<br>June 30,<br>2018 |
|---|---|
| (in millions, except per share data)  |   |
| Reduction in equivalent number of as-converted shares of class A common stock | 5   |
| Effective price per share <sup>(1)</sup>                                      | \$ 132.32   |
| Deposits under the U.S. retrospective responsibility plan                     | \$600   |

<sup>(1)</sup> Effective price per share is calculated using the volume-weighted average price of the Company's class A common stock over a pricing period in accordance with the Company's current certificate of incorporation.

Under the terms of the Europe retrospective responsibility plan, the Company is entitled to recover VE territory covered losses through periodic adjustments to the class A common stock conversion rates applicable to the UK&I and Europe preferred stock. See Note 2—U.S. and Europe Retrospective Responsibility Plans.

The following table presents as-converted UK&I and Europe preferred stock, after the Company recovered VE territory covered losses through conversion rate adjustments, for the three and nine months ended June 30, 2018.

|  | U.K.&I Preferred<br>Stock                    |   | Europe Preferred<br>Stock                    |   |
|--|--|---|--|---|
|  | Three<br>Months<br>Ended<br>June 30,<br>2018 | Nine<br>Months<br>Ended<br>June 30,<br>2018 | Three<br>Months<br>Ended<br>June 30,<br>2018 | Nine<br>Months<br>Ended<br>June 30,<br>2018 |
| (in millions, except per share data)   |  |   |  |   |
| Reduction in equivalent number of as-converted shares of class A common stock <sup>(1)</sup> | —  | —   | —  | —   |
| Effective price per share <sup>(2)</sup>   | \$ 130.50                                    | \$ 113.05                                   | \$ 130.50                                    | \$ 112.92                                   |
| Recovery through conversion rate adjustment  | \$4  | \$35  | \$2  | \$21  |

<sup>(1)</sup> The reduction in equivalent number of shares of class A common stock was less than one million shares for both series of preferred stock.

Effective price per share for the three months ended June 30, 2018 is calculated using the volume-weighted average price of the Company's class A common stock over a pricing period in accordance with the Company's

<sup>(2)</sup> current certificates of designations for its series B and C convertible participating preferred stock. Effective price per share for the nine months ended June 30, 2018 is calculated using the weighted-average effective prices of the November 2017 and May 2018 adjustments.

Dividends. In July 2018, the Company's board of directors declared a quarterly cash dividend of \$0.21 per share of class A common stock (determined in the case of class B and C common stock and UK&I and Europe preferred stock on an as-converted basis). The cash dividend will be paid on September 4, 2018, to all holders of record as of

August 17, 2018. The Company declared and paid \$487 million and \$1.4 billion in dividends to holders of the Company's common stock during the three and nine months ended June 30, 2018, respectively.

Note 8—Earnings Per Share

Basic earnings per share is computed by dividing net income available to each class by the weighted-average number of shares of common stock outstanding and participating securities during the period. Net income is allocated to each class of common stock and participating securities based on its proportional ownership on an as-converted basis. The weighted-average number of shares of each class of common stock outstanding reflects changes in ownership over the periods presented. See Note 7—Stockholders' Equity.

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Diluted earnings per share is computed by dividing net income available by the weighted-average number of shares of common stock outstanding, participating securities and, if dilutive, potential class A common stock equivalent shares outstanding during the period. Dilutive class A common stock equivalents may consist of: (1) shares of class A common stock issuable upon the conversion of UK&I and Europe preferred stock and class B and C common stock based on the conversion rates in effect through the period, and (2) incremental shares of class A common stock calculated by applying the treasury stock method to the assumed exercise of employee stock options, the assumed purchase of stock under the Employee Stock Purchase Plan and the assumed vesting of unearned performance shares. The following table presents earnings per share for the three months ended June 30, 2018.<sup>(1)</sup>

|   | Basic Earnings Per Share<br>(in millions, except per share data) |   |                              | Diluted Earnings Per Share           |   |                              |
|---|--|---|------------------------------|--------------------------------------|---|------------------------------|
|   | Income Allocation (A) <sup>(2)</sup>                             | Weighted-Average Shares Outstanding (B) | Earnings per Share = (A)/(B) | Income Allocation (A) <sup>(2)</sup> | Weighted-Average Shares Outstanding (B) | Earnings per Share = (A)/(B) |
| Class A common stock                    | \$1,793  | 1,784                                   | \$ 1.00                      | \$2,329                              | 2,321 <sup>(3)</sup>                    | \$ 1.00                      |
| Class B common stock                    | 406  | 245                                     | \$ 1.66                      | \$406                                | 245                                     | \$ 1.65                      |
| Class C common stock                    | 49   | 12                                      | \$ 4.02                      | \$49                                 | 12                                      | \$ 4.01                      |
| Participating securities <sup>(4)</sup> | 81   | Not presented                           | Not presented                | \$81                                 | Not presented                           | Not presented                |
| Net income                              | \$2,329  |   |                              |                                      |   |                              |

The following table presents earnings per share for the nine months ended June 30, 2018.<sup>(1)</sup>

|   | Basic Earnings Per Share<br>(in millions, except per share data) |   |                              | Diluted Earnings Per Share           |   |                              |
|---|--|---|------------------------------|--------------------------------------|---|------------------------------|
|   | Income Allocation (A) <sup>(2)</sup>                             | Weighted-Average Shares Outstanding (B) | Earnings per Share = (A)/(B) | Income Allocation (A) <sup>(2)</sup> | Weighted-Average Shares Outstanding (B) | Earnings per Share = (A)/(B) |
| Class A common stock                    | \$5,746  | 1,798                                   | \$ 3.20                      | \$7,456                              | 2,337 <sup>(3)</sup>                    | \$ 3.19                      |
| Class B common stock                    | 1,293  | 245                                     | \$ 5.27                      | \$1,291                              | 245                                     | \$ 5.26                      |
| Class C common stock                    | 159  | 12                                      | \$ 12.78                     | \$158                                | 12                                      | \$ 12.76                     |
| Participating securities <sup>(4)</sup> | 258  | Not presented                           | Not presented                | \$259                                | Not presented                           | Not presented                |
| Net income                              | \$7,456  |   |                              |                                      |   |                              |

The following table presents earnings per share for the three months ended June 30, 2017.<sup>(1)</sup>

|   | Basic Earnings Per Share<br>(in millions, except per share data) |   |                              | Diluted Earnings Per Share           |   |                              |
|---|--|---|------------------------------|--------------------------------------|---|------------------------------|
|   | Income Allocation (A) <sup>(2)</sup>                             | Weighted-Average Shares Outstanding (B) | Earnings per Share = (A)/(B) | Income Allocation (A) <sup>(2)</sup> | Weighted-Average Shares Outstanding (B) | Earnings per Share = (A)/(B) |
| Class A common stock                    | \$1,591  | 1,840                                   | \$ 0.87                      | \$2,059                              | 2,385 <sup>(3)</sup>                    | \$ 0.86                      |
| Class B common stock                    | 350  | 245                                     | \$ 1.43                      | \$349                                | 245                                     | \$ 1.42                      |
| Class C common stock                    | 47   | 14                                      | \$ 3.46                      | \$47                                 | 14                                      | \$ 3.45                      |
| Participating securities <sup>(4)</sup> | 71   | Not presented                           | Not presented                | \$71                                 | Not presented                           | Not presented                |
| Net income                              | \$2,059  |   |                              |                                      |   |                              |

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VISA INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

The following table presents earnings per share for the nine months ended June 30, 2017.<sup>(1)</sup>

|   | Basic Earnings Per Share<br>(in millions, except per share data) |  |                                 | Diluted Earnings Per Share              |  |                                 |
|---|--|--|---------------------------------|---|--|---------------------------------|
|   | Income Allocation<br>(A) <sup>(2)</sup>                          | Weighted-Average Shares Outstanding<br>(B) | Earnings per Share =<br>(A)/(B) | Income Allocation<br>(A) <sup>(2)</sup> | Weighted-Average Shares Outstanding<br>(B) | Earnings per Share =<br>(A)/(B) |
| Class A common stock                    | \$3,518  | 1,852                                      | \$ 1.90                         | \$4,559                                 | 2,404                                      | <sup>(3)</sup> \$ 1.90          |
| Class B common stock                    | 769  | 245  | \$ 3.13                         | \$767                                   | 245  | \$ 3.13                         |
| Class C common stock                    | 114  | 15   | \$ 7.60                         | \$114                                   | 15   | \$ 7.59                         |
| Participating securities <sup>(4)</sup> | 158  | Not presented                              | Not presented                   | \$158                                   | Not presented                              | Not presented                   |
| Net income                              | \$4,559  |  |                                 |   |  |                                 |

(1) Figures in the table may not recalculate exactly due to rounding. Earnings per share is calculated based on unrounded numbers.

Net income is allocated based on proportional ownership on an as-converted basis. The weighted-average number of shares of as-converted class B common stock used in the income allocation was 405 million for the three and nine months ended June 30, 2018 and 2017. The weighted-average number of shares of as-converted class C common stock used in the income allocation was 49 million and 50 million for the three and nine months ended June 30, 2018, respectively, and 54 million and 60 million for the three and nine months ended June 30, 2017,

(2) respectively. The weighted-average number of shares of preferred stock included within participating securities was 32 million of as-converted UK&I preferred stock for the three and nine months ended June 30, 2018, and 33 million and 34 million of as-converted UK&I preferred stock for the three and nine months ended June 30, 2017, respectively. The weighted-average number of shares of preferred stock included within participating securities was 44 million of as-converted Europe preferred stock for the three and nine months ended June 30, 2018 and 2017.

Weighted-average diluted shares outstanding are calculated on an as-converted basis and include incremental common stock equivalents, as calculated under the treasury stock method. The computation includes approximately 3 million common stock equivalents for the three and nine months ended June 30, 2018, and 4 million and 5 million common stock equivalents for the three and nine months ended June 30, 2017, respectively, (3) because their effect would be dilutive. The computation excludes less than 1 million and 1 million of common stock equivalents for the three and nine months ended June 30, 2018, respectively, and less than 1 million and 3 million of common stock equivalents for the three and nine months ended June 30, 2017, respectively, because their effect would have been anti-dilutive.

Participating securities include preferred stock outstanding and unvested share-based payment awards that contain (4) non-forfeitable rights to dividends or dividend equivalents, such as the Company's UK&I and Europe preferred stock, restricted stock awards, restricted stock units and earned performance-based shares. Participating securities' income is allocated based on the weighted-average number of shares of as-converted stock.

## Note 9—Share-based Compensation

The Company granted the following equity awards to employees and non-employee directors under the 2007 Equity Incentive Compensation Plan during the nine months ended June 30, 2018:

|   | Granted   | Weighted-Average Grant Date Fair Value | Weighted-Average Exercise Price |
|---|-----------|--|---------------------------------|
| Non-qualified stock options             | 1,622,760 | \$ 17.88                               | \$ 109.82                       |
| Restricted stock units ("RSUs")         | 2,776,303 | \$ 110.57                              |                                 |
| Performance-based shares <sup>(1)</sup> | 641,498   | \$ 120.11                              |                                 |

<sup>(1)</sup> Represents the maximum number of performance-based shares which could be earned.

The Company's non-qualified stock options and RSUs are equity awards with service-only conditions and are accordingly expensed on a straight-line basis over the vesting period. The Company's performance-based shares are equity awards with service, market and performance conditions that are accounted for using the graded-vesting method. The Company recorded share-based compensation cost of \$242 million for the nine months ended June 30, 2018, net of estimated forfeitures, which are adjusted as appropriate.

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VISA INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## Note 10—Income Taxes

The effective income tax rates were 17% and 20% for the three and nine months ended June 30, 2018, respectively, and 29% and 47% for the three and nine months ended June 30, 2017, respectively. The effective tax rates for the three and nine months ended June 30, 2018 differ from the effective tax rates in the same prior-year periods primarily due to:

- an \$81 million benefit due to a non-recurring audit settlement during the quarter ended June 30, 2018;
- an \$80 million benefit due to a non-recurring audit settlement during the quarter ended March 31, 2018;
- the effects of the Tax Act, enacted during the quarter ended December 31, 2017, as discussed below; and
- the absence of the following items related to the Visa Europe reorganization recorded during the quarter ended March 31, 2017:

- a \$1.5 billion non-recurring, non-cash income tax provision primarily related to the elimination of deferred tax balances originally recognized upon the acquisition of Visa Europe; and

- a \$71 million one-time tax benefit related to the Visa Foundation's receipt of Visa Inc. shares, previously recorded by Visa Europe as treasury stock.

The Tax Act, enacted on December 22, 2017, transitions the U.S. tax system to a new territorial system and lowers the statutory federal corporate income tax rate from 35% to 21%. The reduction of the statutory federal corporate tax rate to 21% became effective on January 1, 2018. In fiscal 2018, the Company's statutory federal corporate rate is a blended rate of 24.5%, which will be reduced to 21% in fiscal 2019 and thereafter.

As a result of the reduction in the federal corporate tax rate, the Company remeasured its net deferred tax liabilities as of the enactment date of the Tax Act. The deferred tax remeasurement resulted in a one-time, non-cash tax benefit estimated to be approximately \$1.1 billion, recorded in the three months ended December 31, 2017.

In transitioning to the new territorial tax system, the Tax Act requires the Company to include certain untaxed foreign earnings of non-U.S. subsidiaries in its fiscal 2018 taxable income. Such foreign earnings are subject to a one-time tax at 15.5% on the amount held in cash or cash equivalents, and at 8% on the remaining non-cash amount. The 15.5% and 8% tax, collectively referred to as the "transition tax", was estimated to be \$1.1 billion, and was recorded in the three months ended December 31, 2017. The Company intends to elect to pay the transition tax over a period of eight years as permitted by the Tax Act.

The above-mentioned accounting impacts of the deferred tax remeasurement and transition tax are provisional, based on currently available information and technical guidance on the interpretations of the new law. The Company continues to obtain and analyze additional information and guidance as they become available to complete the accounting for the tax impacts of the Tax Act. Additional information currently unavailable that is needed to complete the analysis includes, but is not limited to, foreign tax returns and foreign tax documentation for the computation of foreign tax credits, the final determination of the untaxed foreign earnings subject to the transition tax, and the final determination of the net deferred tax liabilities subject to remeasurement. The provisional accounting impacts may change in future reporting periods until the accounting analysis is finalized, which will occur no later than the first quarter of fiscal 2019, as permitted by ASU 2018-05.

The Tax Act also introduces several tax provisions, including:

- Tax on global intangible low-tax income, which, in general, is determined annually based on the Company's aggregate foreign subsidiaries' income in excess of certain qualified business asset investment return. This provision is effective for the Company on October 1, 2018. The Company needs additional information to complete its analysis on whether to adopt an accounting policy to account for the tax effects of global intangible low-tax income in the period that it is subject to such tax, or to provide deferred taxes for book and tax basis differences that, upon reversal, may be subject to such tax. Hence, the Company has not recorded any tax on global intangible low-tax income in the nine months ended June 30, 2018. The Company will make an accounting policy election no later than the first quarter of fiscal 2019.

Base erosion and anti-abuse tax, which, in general, functions like a minimum tax that partially disallows deductions for certain related party transactions. This new minimum tax is determined on a year-by-year basis, and this provision is effective for the Company on October 1, 2018. Hence, no base erosion anti-abuse tax has been recorded in the nine months ended June 30, 2018.



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VISA INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Deduction for foreign-derived intangible income, which, in general, allows a deduction of certain intangible income derived from serving foreign markets. This provision is effective for the Company on October 1, 2018. Hence, the Company has not recorded the impact of this provision in the nine months ended June 30, 2018.

Other new tax provisions, which disallow certain deductions related to entertainment expenses, fringe benefits provided to employees, executive compensation, and fines or penalties or similar payments to governments. The Company has recorded provisional amounts for the tax effects of these new provisions in the nine months ended June 30, 2018, based on information currently available. The provisional amounts may change in future reporting periods when additional information is obtained and analyzed, which will occur no later than the first quarter of fiscal 2019. During the three and nine months ended June 30, 2018, the Company's gross unrecognized tax benefits increased by \$244 million and \$237 million, respectively. The Company's net unrecognized tax benefits that, if recognized, would favorably impact the effective tax rate increased by \$69 million and \$73 million during the three and nine months ended June 30, 2018, respectively. The changes in unrecognized tax benefits are primarily related to various tax positions across several jurisdictions. During the three and nine months ended June 30, 2018 and 2017, there were no significant changes in interest and penalties related to uncertain tax positions.

The Company's tax filings are subject to examination by the U.S. federal, state and foreign taxing authorities. The timing and outcome of the final resolutions of the various ongoing income tax examinations are highly uncertain. It is not reasonably possible to estimate the increase or decrease in unrecognized tax benefits within the next twelve months.

## Note 11—Legal Matters

The Company is party to various legal and regulatory proceedings. Some of these proceedings involve complex claims that are subject to substantial uncertainties and unascertainable damages. Accordingly, except as disclosed, the Company has not established reserves or ranges of possible loss related to these proceedings, as at this time in the proceedings, the matters do not relate to a probable loss and/or the amount or range of losses are not reasonably estimable. Although the Company believes that it has strong defenses for the litigation and regulatory proceedings described below, it could, in the future, incur judgments or fines or enter into settlements of claims that could have a material adverse effect on the Company's financial position, results of operations or cash flows. From time to time, the Company may engage in settlement discussions or mediations with respect to one or more of its outstanding litigation matters, either on its own behalf or collectively with other parties.

The litigation accrual is an estimate and is based on management's understanding of its litigation profile, the specifics of each case, advice of counsel to the extent appropriate and management's best estimate of incurred loss as of the balance sheet date.

The following table summarizes the activity related to accrued litigation:

|  | Nine Months<br>Ended<br>June 30,<br>2018    2017<br>(in millions) |        |
|--|---|--------|
| Balance at beginning of period         | \$982   | \$981  |
| Provision for uncovered legal matters  | —   | 17     |
| Additional provision for legal matters | 601   | 142    |
| Payments on legal matters              | (155 )  | (145 ) |
| Balance at end of period               | \$1,428   | \$995  |

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VISA INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

## Accrual Summary—U.S. Covered Litigation

Visa Inc., Visa U.S.A. and Visa International are parties to certain legal proceedings that are covered by the U.S. retrospective responsibility plan, which the Company refers to as the U.S. covered litigation. See further discussion below under U.S. Covered Litigation and Note 2—U.S. and Europe Retrospective Responsibility Plans. An accrual for the U.S. covered litigation and a charge to the litigation provision are recorded when a loss is deemed to be probable and reasonably estimable. In making this determination, the Company evaluates available information, including but not limited to actions taken by the litigation committee. The total accrual related to the U.S. covered litigation could be either higher or lower than the escrow account balance.

The following table summarizes the activity related to U.S. covered litigation:

|   | Nine Months<br>Ended<br>June 30,<br>2018 2017<br>(in millions) |       |
|---|--|-------|
| Balance at beginning of period                                | \$978  | \$978 |
| Additional provision for interchange multidistrict litigation | 600  | —     |
| Payments on U.S. covered litigation                           | (150 )   | —     |
| Balance at end of period                                      | \$1,428  | \$978 |

## Accrual Summary—VE Territory Covered Litigation

Visa Inc., Visa International and Visa Europe are parties to certain legal proceedings that are covered by the Europe retrospective responsibility plan. Unlike the U.S. retrospective responsibility plan, the Europe retrospective responsibility plan does not have an escrow account that is used to fund settlements or judgments. The Company is entitled to recover VE territory covered losses through periodic adjustments to the conversion rates applicable to the UK&I preferred stock and Europe preferred stock. An accrual for the VE territory covered losses and a reduction to stockholders' equity will be recorded when the loss is deemed to be probable and reasonably estimable. See further discussion below under VE Territory Covered Litigation and Note 2—U.S. and Europe Retrospective Responsibility Plans.

The following table summarizes the activity related to VE territory covered litigation:

|   | Nine<br>Months<br>Ended<br>June 30,<br>2018 2017<br>(in<br>millions) |       |
|---|--|-------|
| Balance at beginning of period              | \$ 1   | \$ 2  |
| Accrual for VE territory covered litigation | 1  | 142   |
| Payments on VE territory covered litigation | (2 )   | (144) |
| Balance at end of period                    | \$ —   | \$ —  |

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VISA INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

U.S. Covered Litigation

Interchange Multidistrict Litigation (MDL) – Putative Class Actions

Defendants Visa, MasterCard, and certain U.S. financial institutions have reached an agreement in principle with plaintiffs purporting to act on behalf of the putative Damages Class to resolve all Damages Class claims. The agreement to resolve these claims is subject to negotiation of a full written settlement agreement, and such negotiations are ongoing. Discussions with plaintiffs purporting to act on behalf of the Injunctive Relief Class are ongoing.

The Company believes at this stage that some loss resulting from the Damages Class claims is probable and a range of loss is reasonably estimable. On June 28, 2018, the Company deposited an additional \$600 million into its covered litigation escrow account. During the nine months ended June 30, 2018, the Company increased the U.S. covered litigation accrual to \$1.43 billion. The balance of \$1.43 billion is consistent with the Company's estimate of its share of the lower end of a probable and reasonably estimable loss with respect to U.S. covered litigation. While this estimate is consistent with the Company's view of the current status of discussions, the probable and reasonably estimable loss or range of such loss could materially vary if settlements cannot be reached. The Company will continue to consider and reevaluate this estimate in light of the substantial uncertainties and mediation obstacles that persist. The Company is unable to estimate a potential loss or range of loss, if any, at trial if negotiated resolutions cannot be reached.

Interchange Multidistrict Litigation (MDL) – Individual Merchant Actions

A number of individual merchant actions previously filed have been settled, and remain settled. As of the filing date, Visa has reached settlement agreements with individual merchants representing approximately 51% of the Visa-branded payment card sales volume of merchants who opted out of the 2012 Settlement Agreement.

VE Territory Covered Litigation

UK Merchant Litigation

Since July 2013, in excess of 400 Merchants (the capitalized term "Merchant," when used in this section, means a merchant together with subsidiary/affiliate companies that are party to the same claim) have commenced proceedings against Visa Europe, Visa Inc. and Visa International relating to interchange rates in Europe. They seek damages for alleged anti-competitive conduct in relation to one or more of the following types of interchange fees for credit and debit card transactions: UK domestic, Irish domestic, other European domestic, intra-European Economic Area and/or other inter-regional. As of the filing date, Visa Europe, Visa Inc. and Visa International have settled the claims asserted by over 75 Merchants, leaving more than 300 Merchants with outstanding claims.

In November 2016, a trial commenced relating to claims filed by a number of Merchants. All of these Merchants except one settled before the trial concluded in March 2017. On November 30, 2017, the court found that Visa's UK domestic interchange was not restrictive of competition and dismissed the remaining claim. A further judgment was published on February 23, 2018, which did not change the court's November 30, 2017 ruling but found that Visa's UK domestic interchange would not have been exemptible under applicable law if it restricted competition. The remaining Merchant lodged an appeal and the matter was heard by the Court of Appeal in April 2018 in connection with two MasterCard cases. On July 4, 2018, the Court of Appeal overturned the lower court's rulings of November 30, 2017 and February 23, 2018, finding that Visa's UK domestic interchange restricted competition and the question of whether Visa's UK domestic interchange was exempt from the finding of restriction under applicable law had been incorrectly decided. The Court of Appeal remitted the claim to the lower court to reconsider the exemption issue and the assessment of damages. Visa intends to seek permission to appeal aspects of the Court of Appeal's judgment.

In addition, over 30 additional Merchants have threatened to commence similar proceedings. Standstill agreements have been entered into with respect to some of those Merchants' claims. While the amount of interchange being challenged could be substantial, these claims have not yet been filed and their full scope is not yet known. The Company has learned that several additional European entities have indicated that they may also bring similar claims and the Company anticipates additional claims in the future.



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VISA INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Other Litigation

European Commission Proceedings

Inter-regional Interchange Investigation. Visa responded in writing to the revised Supplementary Statement of Objections in November 2017 and an oral hearing was held in February 2018. Visa continues to cooperate with the European Commission (EC) in its investigation.

Further, the debit and credit commitments previously entered into to settle certain aspects of the EC's investigation have now both expired. However, the European Union rates on which those commitments were applied remain subject to limits imposed by the European Interchange Fee Regulation.

Canadian Competition Proceedings

Merchant Litigation. The court in Quebec held a class certification hearing in November 2017 and reserved decision. Courts in all five Canadian provinces have preliminarily approved Visa's settlement with merchant class plaintiffs, and hearings on final approval are scheduled from June through September 2018. On July 13, the court in British Columbia provided final approval of the settlement.

New Mexico Attorney General

The parties reached a settlement agreement and the case was dismissed on April 10, 2018.

EMV Chip Liability Shift

On March 11, 2018, the court denied the plaintiffs' motion for class certification without prejudice. Plaintiffs subsequently filed a renewed motion for class certification on July 16, 2018.

Kroger

On February 6, 2018, Kroger sought leave to file a second amended complaint. The parties have stipulated that the litigation, including consideration of that motion, be stayed until August 5, 2018.

Nuts for Candy

On March 6, 2018, the court denied Visa's motion for summary adjudication of Nuts for Candy's California unfair business statute claims. On April 2, 2018, Visa filed a petition for writ of mandate to the California Court of Appeal seeking to overturn the lower court's decision and stay the case, which was subsequently denied. On May 14, 2018, Nuts for Candy moved for class certification.

Black Card

On December 28, 2017, Black Card LLC ("Black Card") filed a lawsuit against Visa Inc., Visa U.S.A. Inc., and certain Visa member financial institutions in the U.S. District Court for the Western District of Wisconsin. The complaint alleged that defendants conspired to impede Black Card's business in violation of Section 1 of the Sherman Act and fraudulently concealed their conduct. Black Card sought treble damages, post-judgment interest, and attorneys' fees. On February 8, 2018, Black Card voluntarily dismissed its lawsuit in the U.S. District Court for the Western District of Wisconsin without prejudice.

This action followed a lawsuit filed by Black Card in the U.S. District Court for the District of Wyoming in February 2015 relating to a contractual dispute. The District Court in Wyoming granted Visa's motions for summary judgment and the matter was dismissed. Black Card appealed this decision to the U.S. Court of Appeals for the Tenth Circuit on May 10, 2017, and the appellate court held a hearing on March 22, 2018 and reserved decision.

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ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This management's discussion and analysis provides a review of the results of operations, financial condition and the liquidity and capital resources of Visa Inc. and its subsidiaries ("Visa," "we," "us," "our" or the "Company") on a historical basis and outlines the factors that have affected recent earnings, as well as those factors that may affect future earnings. The following discussion and analysis should be read in conjunction with our unaudited consolidated financial statements and related notes included elsewhere in this report.

Forward-Looking Statements

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of the U.S. Private Securities Litigation Reform Act of 1995 that relate to, among other things, our future operations, prospects, developments, strategies and growth of our business; integration of Visa Europe, including the migration of European activity to VisaNet and anticipated benefits for our European clients; anticipated expansion of our products in certain countries; industry developments; expectations regarding litigation matters, investigations and proceedings; timing and amount of stock repurchases; sufficiency of sources of liquidity and funding; effectiveness of our risk management programs; and expectations regarding the impact of recent U.S. Tax Reform and accounting pronouncements on our consolidated financial statements. Forward-looking statements generally are identified by words such as "believes," "estimates," "expects," "intends," "may," "projects," "could," "should," "will," "continue" and other expressions. All statements other than statements of historical fact could be forward-looking statements, which speak only as of the date they are made, are not guarantees of future performance and are subject to certain risks, uncertainties and other factors, many of which are beyond our control and are difficult to predict. We describe risks and uncertainties that could cause actual results to differ materially from those expressed in, or implied by, any of these forward-looking statements in our SEC filings, including our Annual Report on Form 10-K, for the year ended September 30, 2017 and our subsequent reports on Forms 10-Q and 8-K. Except as required by law, we do not intend to update or revise any forward-looking statements as a result of new information, future events or otherwise.

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## Overview

Visa is a global payments technology company that enables fast, secure and reliable electronic payments across more than 200 countries and territories. We facilitate global commerce through the transfer of value and information among a global network of consumers, merchants, financial institutions, businesses, strategic partners and government entities. Our advanced transaction processing network, VisaNet, enables authorization, clearing and settlement of payment transactions and allows us to provide our financial institution and merchant clients a wide range of products, platforms and value-added services.

Overall economic conditions. Our business is affected by overall economic conditions and consumer spending. Our business performance during the nine months ended June 30, 2018 reflects continued economic growth around the world.

U.S. Tax Reform Legislation. On December 22, 2017, the U.S. government enacted comprehensive tax reform legislation commonly referred to as the Tax Cuts and Jobs Act (the “Tax Act”). The Tax Act transitions the U.S. tax system to a new territorial system and lowers the statutory federal corporate income tax rate. As a result of the reduction in the federal corporate income tax rate, we remeasured our net deferred tax liabilities as of the enactment date and the remeasurement resulted in a one-time, non-cash tax benefit estimated to be approximately \$1.1 billion and was recorded in the nine months ended June 30, 2018. In transitioning to the new territorial system, the Tax Act requires us to include certain untaxed foreign earnings of non-U.S. subsidiaries in our fiscal 2018 taxable income. This tax, referred to as the “transition tax”, was estimated to be \$1.1 billion and was recorded in the nine months ended June 30, 2018. See Note 10—Income Taxes to our unaudited consolidated financial statements.

Financial highlights. Our financial results for the three and nine months ended June 30, 2018 and the nine months ended June 30, 2017 reflected the impact of certain significant items that we believe were not indicative of our operating performance in these or future periods, as they were either non-recurring or had no cash impact. There were no comparable adjustments recorded for the three months ended June 30, 2017. Our as-reported U.S. GAAP and adjusted non-GAAP net income and diluted earnings per share for these periods were as follows:

|  | Three Months |         | 2018                    |   | Nine Months |         | 2018                    |   |
|--|--------------|---------|-------------------------|---|-------------|---------|-------------------------|---|
|  | Ended        |         | vs.                     |   | Ended       |         | vs.                     |   |
|  | June 30,     |         | 2017                    |   | June 30,    |         | 2017                    |   |
| (in millions, except percentages and per share data)   | 2018         | 2017    | % Change <sup>(1)</sup> |   | 2018        | 2017    | % Change <sup>(1)</sup> |   |
| Net income, as reported                                | \$2,329      | \$2,059 | 13                      | % | \$7,456     | \$4,559 | 64                      | % |
| Diluted earnings per share, as reported                | \$1.00       | \$0.86  | 16                      | % | \$3.19      | \$1.90  | 68                      | % |
| Net income, as adjusted <sup>(2)</sup>                 | \$2,792      | \$2,059 | 36                      | % | \$7,933     | \$6,195 | 28                      | % |
| Diluted earnings per share, as adjusted <sup>(2)</sup> | \$1.20       | \$0.86  | 39                      | % | \$3.39      | \$2.58  | 32                      | % |

(1) Figures in the table may not recalculate exactly due to rounding. Percentage changes are calculated based on unrounded numbers.

(2) For a full reconciliation of our adjusted financial results, see tables in Adjusted financial results below.

Net operating revenues of \$5.2 billion and \$15.2 billion for the three and nine months ended June 30, 2018, respectively, increased 15% and 12% over the prior-year comparable periods, reflecting continued growth in nominal payments volume, nominal cross-border volume and processed transactions. The effect of exchange rate movements in the three and nine months ended June 30, 2018, as partially mitigated by our hedging program, resulted in an approximately one-and-a-half percentage point positive impact to our net operating revenue growth.

Total operating expenses of \$2.4 billion and \$5.6 billion for the three and nine months ended June 30, 2018, respectively, increased 53% and 23% over the prior-year comparable periods. Adjusted operating expenses, which excludes the non-cash operating expense for the litigation provision related to the interchange multidistrict litigation in the three and nine months ended June 30, 2018 and the non-recurring, non-cash operating expense related to Visa Inc. shares received by Visa Foundation in the nine months ended June 30, 2017, increased 14% and 15%, respectively, over prior-year comparable periods. The increase in both periods was primarily driven by continued investments to support our growth.





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Adjusted financial results. Our financial results for the three and nine months ended June 30, 2018 and the nine months ended June 30, 2017 reflected the impact of certain significant items that we believe were not indicative of our ongoing operating performance in these or future periods, as they were either non-recurring or had no cash impact. As such, we believe the presentation of adjusted financial results excluding the following items provides a clearer understanding of our operating performance for the periods presented. There were no comparable adjustments recorded for the three months ended June 30, 2017.

Litigation provision. During the three and nine months ended June 30, 2018, we recorded a litigation provision of \$600 million and related tax benefits of \$137 million associated with the interchange multidistrict litigation. The tax impact is determined by applying applicable federal and state tax rates to the litigation provision. Under the U.S. retrospective responsibility plan, we recover the monetary liabilities related to the U.S. covered litigation through a reduction to the conversion rate of our class B common stock to shares of class A common stock. See Note 2—U.S. and Europe Retrospective Responsibility Plans and Note 11—Legal Matters to our unaudited consolidated financial statements.

Remeasurement of deferred tax balances. During the nine months ended June 30, 2018, in connection with the Tax Act's reduction of the corporate income tax rate, we remeasured our net deferred tax liabilities as of the enactment date, resulting in the recognition of a non-recurring, non-cash income tax benefit estimated to be approximately \$1.1 billion. See Note 10—Income Taxes to our unaudited consolidated financial statements.

Transition tax on foreign earnings. During the nine months ended June 30, 2018, in connection with the Tax Act's requirement that we include certain untaxed foreign earnings of non-U.S. subsidiaries in our fiscal 2018 taxable income, we recorded a one-time transition tax estimated to be approximately \$1.1 billion. See Note 10—Income Taxes to our unaudited consolidated financial statements.

Elimination of deferred tax balances. During the nine months ended June 30, 2017, in connection with our legal entity reorganization, we eliminated deferred tax balances originally recognized upon the acquisition of Visa Europe, resulting in the recognition of a non-recurring, non-cash income tax provision of \$1.5 billion.

Charitable contribution. During the nine months ended June 30, 2017, associated with our legal entity reorganization, we recognized a non-recurring, non-cash general and administrative expense of \$192 million, before tax, related to the charitable donation of Visa Inc. shares that were acquired as part of the Visa Europe acquisition and held as treasury stock. Net of the related cash income tax benefit of \$71 million, determined by applying applicable tax rates, adjusted net income increased by \$121 million.

Adjusted financial results are non-GAAP financial measures and should not be relied upon as substitutes for measures calculated in accordance with U.S. GAAP. The following tables reconcile our as-reported financial measures calculated in accordance with U.S. GAAP, to our respective non-GAAP adjusted financial measures for the three and nine months ended June 30, 2018 and the nine months ended June 30, 2017. There were no comparable adjustments recorded for the three months ended June 30, 2017.

| (in millions, except percentages and per share data) | Three Months Ended June 30, 2018 |                                     |                      |            | Diluted Earnings Per Share <sup>(1)</sup> |
|--|----------------------------------|-------------------------------------|----------------------|------------|---|
|  | Operating Expenses               | Operating Margin <sup>(1),(2)</sup> | Income Tax Provision | Net Income |   |
| As reported  | \$2,355                          | 55 %                                | \$ 483               | \$ 2,329   | \$ 1.00                                   |
| Litigation provision                                 | (600 )                           | 11 %                                | 137                  | 463        | 0.20                                      |
| As adjusted  | \$ 1,755                         | 67 %                                | \$ 620               | \$ 2,792   | \$ 1.20                                   |
| (in millions, except percentages and per share data) | Nine Months Ended June 30, 2018  |                                     |                      |            | Diluted Earnings Per Share <sup>(1)</sup> |
|  | Operating Expenses               | Operating Margin <sup>(1),(2)</sup> | Income Tax Provision | Net Income |   |
| As reported  | \$5,627                          | 63 %                                | \$ 1,812             | \$ 7,456   | \$ 3.19                                   |
| Litigation provision                                 | (600 )                           | 4 %                                 | 137                  | 463        | 0.20                                      |

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|  |         |    |   |          |          |         |
|--|---------|----|---|----------|----------|---------|
| Remeasurement of deferred tax balances | —       | —  | % | 1,133    | (1,133 ) | (0.49 ) |
| Transition tax on foreign earnings     | —       | —  | % | (1,147 ) | 1,147    | 0.49    |
| As adjusted                            | \$5,027 | 67 | % | \$ 1,935 | \$7,933  | \$ 3.39 |

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|  | Nine Months Ended June 30, 2017 |                    |           |          |         | Diluted              |
|--|---------------------------------|--------------------|-----------|----------|---------|----------------------|
| (in millions, except percentages and per share data) | Operating                       | Operating          | Income    | Net      | Income  | Earnings             |
|  | Expenses                        | Margin             | Tax       | Income   | Per     | Share <sup>(1)</sup> |
|  |                                 | <sup>(1),(2)</sup> | Provision |          |         |                      |
| As reported  | \$4,571                         | 66 %               | \$ 4,036  | \$ 4,559 | \$ 1.90 |                      |
| Elimination of deferred tax balances                 | —                               | — %                | (1,515 )  | 1,515    | 0.63    |                      |
| Charitable contribution                              | (192 )                          | 1 %                | 71        | 121      | 0.05    |                      |
| As adjusted  | \$4,379                         | 68 %               | \$ 2,592  | \$ 6,195 | \$ 2.58 |                      |

(1) Figures in the table may not recalculate exactly due to rounding. Operating margin, diluted earnings per share and their respective totals are calculated based on unrounded numbers.

(2) Operating margin is calculated as operating income divided by net operating revenues.

Interchange multidistrict litigation. During the nine months ended June 30, 2018, we recorded an additional accrual of \$600 million to address claims associated with the interchange multidistrict litigation, resulting in an accrued litigation balance related to U.S. covered litigation of \$1.4 billion at June 30, 2018. We also deposited \$600 million of operating cash into the U.S. litigation escrow account. See Note 2—U.S. and Europe Retrospective Responsibility Plans and Note 11—Legal Matters to our unaudited consolidated financial statements.

Reduction in as-converted shares. During the nine months ended June 30, 2018, total as-converted class A common stock was reduced by 52 million shares at an average price of \$120.37 per share. Of the 52 million shares, 47 million were repurchased in the open market using \$5.6 billion of operating cash on hand. Additionally in June 2018, we deposited \$600 million of operating cash into the litigation escrow account previously established under the U.S. retrospective responsibility plan. Also, we recovered \$56 million of VE territory covered losses in accordance with the Europe retrospective responsibility plan during the nine months ended June 30, 2018. The deposit and the recovery have the same economic effect on earnings per share as repurchasing our class A common stock, because they reduce the class B common stock conversion rate and the UK&I and Europe preferred stock conversion rates, respectively, and consequently reduce the as-converted class A common stock share count. See Note 2—U.S. and Europe Retrospective Responsibility Plans and Note 7—Stockholders' Equity to our unaudited consolidated financial statements.

In January 2018, our board of directors authorized an additional \$7.5 billion share repurchase program. As of June 30, 2018, the program had remaining authorized funds of \$5.8 billion for share repurchase. All share repurchase programs authorized prior to January 2018 have been completed. See Note 7—Stockholders' Equity to our unaudited consolidated financial statements.

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Payments volume and transaction counts. Payments volume is the primary driver for our service revenues, and the number of processed transactions is the primary driver for our data processing revenues. Nominal payments volume in the United States posted low double-digit growth for the three and nine months ended March 31, 2018, driven mainly by consumer credit and debit. Nominal international payments volume growth was positively impacted by the weakening of the U.S. dollar. On a constant-dollar basis, which excludes the impact of exchange rate movements, our international payments volume growth rate for the three and nine months ended March 31, 2018<sup>(1)</sup> was 11%. Growth in processed transactions reflects the ongoing worldwide shift to electronic payments.

The following table presents nominal payments and cash volume.<sup>(2)</sup>

|                                     | United States                               |         |          | International                               |         |          | Visa Inc.                                   |         |          |
|-------------------------------------|---|---------|----------|---|---------|----------|---|---------|----------|
|                                     | Three Months Ended March 31, <sup>(1)</sup> |         |          | Three Months Ended March 31, <sup>(1)</sup> |         |          | Three Months Ended March 31, <sup>(1)</sup> |         |          |
|                                     | 2018  | 2017    | % Change | 2018  | 2017    | % Change | 2018  | 2017    | % Change |
| (in billions, except percentages)   |   |         |          |   |         |          |   |         |          |
| Nominal payments volume             |   |         |          |   |         |          |   |         |          |
| Consumer credit                     | \$342                                       | \$311   | 10 %     | \$610                                       | \$524   | 16 %     | \$952                                       | \$835   | 14 %     |
| Consumer debit <sup>(4)</sup>       | 376   | 342     | 10 %     | 443   | 362     | 22 %     | 818   | 704     | 16 %     |
| Commercial <sup>(5)</sup>           | 137   | 123     | 12 %     | 90  | 75      | 21 %     | 228   | 198     | 15 %     |
| Total nominal payments volume       | \$854                                       | \$776   | 10 %     | \$1,143                                     | \$960   | 19 %     | \$1,998                                     | \$1,736 | 15 %     |
| Cash volume                         | 139   | 133     | 5 %      | 584   | 551     | 6 %      | 724   | 684     | 6 %      |
| Total nominal volume <sup>(6)</sup> | \$993                                       | \$909   | 9 %      | \$1,728                                     | \$1,512 | 14 %     | \$2,721                                     | \$2,421 | 12 %     |
|                                     | United States                               |         |          | International <sup>(3)</sup>                |         |          | Visa Inc. <sup>(3)</sup>                    |         |          |
|                                     | Nine Months Ended March 31, <sup>(1)</sup>  |         |          | Nine Months Ended March 31, <sup>(1)</sup>  |         |          | Nine Months Ended March 31, <sup>(1)</sup>  |         |          |
|                                     | 2018  | 2017    | % Change | 2018  | 2017    | % Change | 2018  | 2017    | % Change |
| (in billions, except percentages)   |   |         |          |   |         |          |   |         |          |
| Nominal payments volume             |   |         |          |   |         |          |   |         |          |
| Consumer credit                     | \$1,064                                     | \$962   | 11 %     | \$1,816                                     | \$1,624 | 12 %     | \$2,880                                     | \$2,586 | 11 %     |
| Consumer debit <sup>(4)</sup>       | 1,098                                       | 1,013   | 8 %      | 1,306                                       | 1,099   | 19 %     | 2,404                                       | 2,112   | 14 %     |
| Commercial <sup>(5)</sup>           | 410   | 373     | 10 %     | 268   | 225     | 19 %     | 678   | 598     | 13 %     |
| Total nominal payments volume       | \$2,572                                     | \$2,348 | 10 %     | \$3,390                                     | \$2,948 | 15 %     | \$5,962                                     | \$5,296 | 13 %     |
| Cash volume                         | 418   | 402     | 4 %      | 1,803                                       | 1,732   | 4 %      | 2,221                                       | 2,135   | 4 %      |
| Total nominal volume <sup>(6)</sup> | \$2,990                                     | \$2,750 | 9 %      | \$5,193                                     | \$4,681 | 11 %     | \$8,183                                     | \$7,431 | 10 %     |

The following table presents nominal and constant payments and cash volume growth.<sup>(2)</sup>

|                                      | International   |                         | Visa Inc.   |                         | International <sup>(3)</sup>                             |                         | Visa Inc. <sup>(3)</sup>                                 |                         |
|--------------------------------------|---|-------------------------|---|-------------------------|--|-------------------------|--|-------------------------|
|                                      | Three Months Ended March 31, 2018 vs. 2017 <sup>(1)</sup> |                         | Three Months Ended March 31, 2018 vs. 2017 <sup>(1)</sup> |                         | Nine Months Ended March 31, 2018 vs. 2017 <sup>(1)</sup> |                         | Nine Months Ended March 31, 2018 vs. 2017 <sup>(1)</sup> |                         |
|                                      | Nominal   | Constant <sup>(7)</sup> | Nominal   | Constant <sup>(7)</sup> | Nominal  | Constant <sup>(7)</sup> | Nominal  | Constant <sup>(7)</sup> |
| Payments volume growth               |   |                         |   |                         |  |                         |  |                         |
| Consumer credit growth               | 16 %  | 10 %                    | 14 %  | 10 %                    | 12 %   | 9 %                     | 11 %   | 9 %                     |
| Consumer debit growth <sup>(4)</sup> | 22 %  | 12 %                    | 16 %  | 11 %                    | 19 %   | 12 %                    | 14 %   | 10 %                    |
| Commercial growth <sup>(5)</sup>     | 21 %  | 13 %                    | 15 %  | 12 %                    | 19 %   | 15 %                    | 13 %   | 12 %                    |
| Total payments volume growth         | 19 %  | 11 %                    | 15 %  | 11 %                    | 15 %   | 11 %                    | 13 %   | 10 %                    |
| Cash volume growth                   | 6 %   | 2 %                     | 6 %   | 2 %                     | 4 %  | 1 %                     | 4 %  | 2 %                     |
| Total volume growth                  | 14 %  | 8 %                     | 12 %  | 8 %                     | 11 %   | 7 %                     | 10 %   | 8 %                     |

<sup>(1)</sup> Service revenues in a given quarter are assessed based on nominal payments volume in the prior quarter.

Therefore, service revenues reported for the three and nine months ended June 30, 2018 and 2017 were based on

nominal payments volume reported by our financial institution clients for the three and nine months ended March 31, 2018 and 2017, respectively.

- (2) Figures in the table may not recalculate exactly due to rounding. Percentage changes are calculated based on unrounded numbers.

As a result of European Union Interchange Fee regulation changes, effective with the quarter ended December 31,

- (3) 2016, Europe co-badged payments volume is no longer included in reported volume. For comparative purposes, international volume for the nine months ended March 31, 2017 was adjusted to exclude co-badged volume. The associated growth rates for the nine months ended March 31, 2018 were calculated using these adjusted amounts.
- (4) Includes consumer prepaid volume and Interlink volume.

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- (5) Includes large, middle and small business credit and debit, as well as commercial prepaid volume. Total nominal volume is the sum of total nominal payments volume and cash volume. Total nominal payments volume is the total monetary value of transactions for goods and services that are purchased on cards carrying the Visa, Visa Electron, Interlink and V PAY brands. Cash volume generally consists of cash access transactions, balance access transactions, balance transfers and convenience checks. Total nominal volume is provided by our financial institution clients, subject to review by Visa. On occasion, previously presented volume information may be updated. Prior-period updates are not material.
- (6) Growth on a constant-dollar basis excludes the impact of foreign currency fluctuations against the U.S. dollar. The following table provides the number of transactions involving Visa, Visa Electron, Interlink, V PAY and PLUS cards processed on Visa's networks during the periods presented.<sup>(1)</sup>

| Three Months Ended                |      | Nine Months Ended |        |
|-----------------------------------|------|-------------------|--------|
| June 30,                          |      | June 30,          |        |
| 2018                              | 2017 | %                 | %      |
|                                   |      | Change            | Change |
| (in millions, except percentages) |      |                   |        |

Visa processed transactions 31,728 28,450 12 % 91,557 82,035 12 %

- (1) Figures in the table may not recalculate exactly due to rounding. Percentage changes are calculated based on unrounded numbers.

## Results of Operations

## Operating Revenues

The following table sets forth our operating revenues earned in the U.S. and internationally.

|                                   | Three Months |         |               |                       | Nine Months |          |               |                       |
|-----------------------------------|--------------|---------|---------------|-----------------------|-------------|----------|---------------|-----------------------|
|                                   | Ended        |         | 2018 vs. 2017 |                       | Ended       |          | 2018 vs. 2017 |                       |
|                                   | June 30,     |         |               |                       | June 30,    |          |               |                       |
|                                   | 2018         | 2017    | \$            | %                     | 2018        | 2017     | \$            | %                     |
|                                   |              |         | Change        | Change <sup>(1)</sup> |             |          | Change        | Change <sup>(1)</sup> |
| (in millions, except percentages) |              |         |               |                       |             |          |               |                       |
| U.S.                              | \$2,334      | \$2,143 | \$191         | 9 %                   | \$6,896     | \$6,420  | \$476         | 7 %                   |
| International                     | 2,906        | 2,422   | 484           | 20 %                  | 8,279       | 7,083    | 1,196         | 17 %                  |
| Net operating revenues            | \$5,240      | \$4,565 | \$675         | 15 %                  | \$15,175    | \$13,503 | \$1,672       | 12 %                  |

- (1) Figures in the table may not recalculate exactly due to rounding. Percentage changes are calculated based on unrounded numbers.

The increase in operating revenues reflects the continued growth in nominal payments volume, nominal cross-border volume and processed transactions.

Our operating revenues, primarily service revenues, international transaction revenues and client incentives, are impacted by the overall strengthening or weakening of the U.S. dollar as payments volume and related revenues denominated in local currencies are converted to U.S. dollars. The effect of exchange rate movements in the three and nine months ended June 30, 2018, as partially mitigated by our hedging program, resulted in an approximately one-and-a-half percentage point positive impact to our net operating revenue growth.

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The following table sets forth the components of our net operating revenues.

|                                    | Three Months                      |          |               |      |                       | Nine Months |          |               |    |                       |
|------------------------------------|-----------------------------------|----------|---------------|------|-----------------------|-------------|----------|---------------|----|-----------------------|
|                                    | Ended                             |          | 2018 vs. 2017 |      |                       | Ended       |          | 2018 vs. 2017 |    |                       |
|                                    | June 30,                          |          | \$            | %    | Change <sup>(1)</sup> | June 30,    |          | \$            | %  | Change <sup>(1)</sup> |
| 2018                               | 2017                              | Change   | Change        | 2018 |                       | 2017        | Change   | Change        |    |                       |
|                                    | (in millions, except percentages) |          |               |      |                       |             |          |               |    |                       |
| Service revenues                   | \$2,196                           | \$1,948  | \$248         | 13   | %                     | \$6,595     | \$5,859  | \$736         | 13 | %                     |
| Data processing revenues           | 2,359                             | 1,984    | 375           | 19   | %                     | 6,633       | 5,719    | 914           | 16 | %                     |
| International transaction revenues | 1,830                             | 1,571    | 259           | 16   | %                     | 5,248       | 4,529    | 719           | 16 | %                     |
| Other revenues                     | 229                               | 209      | 20            | 9    | %                     | 688         | 615      | 73            | 12 | %                     |
| Client incentives                  | (1,374 )                          | (1,147 ) | (227 )        | 20   | %                     | (3,989 )    | (3,219 ) | (770 )        | 24 | %                     |
| Net operating revenues             | \$5,240                           | \$4,565  | \$675         | 15   | %                     | \$15,175    | \$13,503 | \$1,672       | 12 | %                     |

(1) Figures in the table may not recalculate exactly due to rounding. Percentage changes are calculated based on unrounded numbers.

Service revenues increased primarily due to 15% and 13% growth in nominal payments volume during the three and nine-month comparable periods, respectively.

Data processing revenues increased mainly due to overall growth in processed transactions of 12% during the three and nine-month comparable periods as well as select pricing modifications effective after the third quarter of fiscal 2017.

International transaction revenues increased primarily due to nominal cross-border volume growth of 15% and 17% during the three and nine-month comparable periods, respectively.

Client incentives increased during the three and nine-month comparable periods mainly due to incentives recognized on long-term customer contracts that were initiated or renewed after the third quarter of fiscal 2017 and overall growth in global payments volume. The amount of client incentives we record in future periods will vary based on changes in performance expectations, actual client performance, amendments to existing contracts or execution of new contracts.

#### Operating Expenses

The following table sets forth components of our total operating expenses.

|                               | Three Months                      |         |               |      |                       | Nine Months |         |               |       |                       |
|-------------------------------|-----------------------------------|---------|---------------|------|-----------------------|-------------|---------|---------------|-------|-----------------------|
|                               | Ended                             |         | 2018 vs. 2017 |      |                       | Ended       |         | 2018 vs. 2017 |       |                       |
|                               | June 30,                          |         | \$            | %    | Change <sup>(1)</sup> | June 30,    |         | \$            | %     | Change <sup>(1)</sup> |
| 2018                          | 2017                              | Change  | Change        | 2018 |                       | 2017        | Change  | Change        |       |                       |
|                               | (in millions, except percentages) |         |               |      |                       |             |         |               |       |                       |
| Personnel                     | \$852                             | \$698   | \$154         | 22   | %                     | \$2,355     | \$1,973 | \$382         | 19    | %                     |
| Marketing                     | 240                               | 221     | 19            | 8    | %                     | 724         | 632     | 92            | 14    | %                     |
| Network and processing        | 169                               | 158     | 11            | 7    | %                     | 498         | 453     | 45            | 10    | %                     |
| Professional fees             | 112                               | 102     | 10            | 10   | %                     | 312         | 265     | 47            | 18    | %                     |
| Depreciation and amortization | 152                               | 132     | 20            | 16   | %                     | 450         | 409     | 41            | 10    | %                     |
| General and administrative    | 230                               | 230     | —             | —    | %                     | 688         | 822     | (134 )        | (16 ) | %                     |
| Litigation provision          | 600                               | —       | 600           | NM   |                       | 600         | 17      | 583           | NM    |                       |
| Total operating expenses      | \$2,355                           | \$1,541 | \$814         | 53   | %                     | \$5,627     | \$4,571 | \$1,056       | 23    | %                     |

(1) Figures in the table may not recalculate exactly due to rounding. Percentage changes are calculated based on unrounded numbers.

Personnel expenses increased primarily due to an increase in headcount and higher incentive compensation, reflecting our strategy to invest for future growth.

Marketing expenses increased primarily due to the higher level of spending to support a number of campaigns, including the PyeongChang 2018 Olympic Winter Games and 2018 FIFA World Cup.





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Network and processing expenses increased mainly due to continued technology and processing network investments to support growth.

Professional fees increased primarily due to consulting fees related to technology and other corporate projects.

Depreciation and amortization increased primarily due to additional depreciation from our ongoing investments, including acquisitions.

General and administrative expenses decreased mainly due to \$192 million of non-recurring expense in the prior year related to the Visa Inc. shares held by Visa Europe that were received by the Visa Foundation, partially offset by higher product enhancement costs in support of our business growth.

Litigation provision reflects a \$600 million accrual related to the U.S. covered litigation. See Note 2—U.S. and Europe Retrospective Responsibility Plans and Note 11—Legal Matters to our consolidated financial statements.

#### Non-operating Income (Expense)

The following table sets forth components of our non-operating income (expense).

|                             | Three Months Ended June 30,       |         |        |                         |                            | Nine Months Ended June 30, |         |        |      |                            |
|-----------------------------|-----------------------------------|---------|--------|-------------------------|----------------------------|----------------------------|---------|--------|------|----------------------------|
|                             | 2018                              |         | 2017   |                         | 2018 vs. 2017<br>\$ Change | 2018                       |         | 2017   |      | 2018 vs. 2017<br>\$ Change |
|                             |                                   |         |        | % Change <sup>(1)</sup> |                            |                            |         |        |      |                            |
|                             | (in millions, except percentages) |         |        |                         |                            |                            |         |        |      |                            |
| Interest expense            | \$(155)                           | \$(140) | \$(15) | 10                      | %                          | \$(462)                    | \$(415) | \$(47) | 11   | %                          |
| Other                       | 82                                | 30      | 52     | 173                     | %                          | 182                        | 78      | 104    | 132  | %                          |
| Total non-operating expense | \$(73)                            | \$(110) | \$37   | (34)                    | %                          | \$(280)                    | \$(337) | \$57   | (17) | %                          |

<sup>(1)</sup> Figures in the table may not recalculate exactly due to rounding. Percentage changes are calculated based on unrounded numbers.

Interest expense increased in the three and nine months ended June 30, 2018 primarily due to the issuance of \$2.5 billion fixed-rate senior notes in September 2017. See Note 4—Debt to our unaudited consolidated financial statements.

Other non-operating income increased in the three and nine months ended June 30, 2018 due to gains on sales of investments and higher interest income on our cash and investments.

#### Effective Income Tax Rate

The effective income tax rates were 17% and 20% for the three and nine months ended June 30, 2018, respectively, and 29% and 47% for the three and nine months ended June 30, 2017, respectively. The effective tax rates for the three and nine months ended June 30, 2018 differ from the effective tax rates in the same prior-year periods primarily due to:

- an \$81 million benefit due to a non-recurring audit settlement during the quarter ended June 30, 2018;
- an \$80 million benefit due to a non-recurring audit settlement during the quarter ended March 31, 2018;
- the effects of the Tax Act, enacted during the quarter ended December 31, 2017, as discussed below; and
- the absence of the following items related to the Visa Europe reorganization recorded during the quarter ended March 31, 2017:
  - a \$1.5 billion non-recurring, non-cash income tax provision primarily related to the elimination of deferred tax balances originally recognized upon the acquisition of Visa Europe; and
  - a \$71 million one-time tax benefit related to the Visa Foundation's receipt of Visa Inc. shares, previously recorded by Visa Europe as treasury stock.

The Tax Act, enacted on December 22, 2017, transitions the U.S. tax system to a new territorial system and lowers the statutory federal corporate income tax rate from 35% to 21%. The reduction of the statutory federal corporate tax rate to 21% became effective on January 1, 2018. In fiscal 2018, our statutory federal corporate rate is a blended rate of 24.5%, which will be reduced to 21% in fiscal 2019 and thereafter.

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As a result of the reduction in the federal corporate tax rate, we remeasured our net deferred tax liabilities as of the enactment date of the Tax Act. The deferred tax remeasurement resulted in a one-time, non-cash tax benefit estimated to be approximately \$1.1 billion, recorded in the three months ended December 31, 2017.

In transitioning to the new territorial tax system, the Tax Act requires that we include certain untaxed foreign earnings of non-U.S. subsidiaries in our fiscal 2018 taxable income. Such foreign earnings are subject to a one-time tax at 15.5% on the amount held in cash or cash equivalents, and at 8% on the remaining non-cash amount. The 15.5% and 8% tax, collectively referred to as the “transition tax”, was estimated to be \$1.1 billion, and was recorded in the three months ended December 31, 2017. We intend to elect to pay the transition tax over a period of eight years as permitted by the Tax Act.

The above-mentioned accounting impacts of the deferred tax remeasurement and transition tax are provisional, based on currently available information and technical guidance on the interpretations of the new law. We continue to obtain and analyze additional information and guidance as they become available to complete the accounting for the tax impacts of the Tax Act. The provisional accounting impacts may change in future reporting periods until the accounting analysis is finalized, which will occur no later than the first quarter of fiscal 2019.

During the three and nine months ended June 30, 2018, our gross unrecognized tax benefits increased by \$244 million and \$237 million, respectively. Our net unrecognized tax benefits that, if recognized, would favorably impact the effective tax rate increased by \$69 million and \$73 million during the three and nine months ended June 30, 2018. The changes in unrecognized tax benefits are primarily related to various tax positions across several jurisdictions. See Note 10—Income Taxes to our unaudited consolidated financial statements.

Adjusted effective income tax rate. Our financial results for the three and nine months ended June 30, 2018 and nine months ended June 30, 2017 reflect the impact of certain significant items that we believe are not indicative of our operating performance in these or future periods, as they were either non-recurring or had no cash impact. As such, we have presented our adjusted effective income tax rates for these periods in the tables below, which we believe provides a clearer understanding of our operating performance for the reported periods. There were no comparable adjustments recorded for the three months ended June 30, 2017. See Overview—Adjusted financial results within this Management’s Discussion and Analysis of Financial Condition and Results of Operations for descriptions of the adjustments in the tables below.

|  | Three Months Ended                  |                            |   | Nine Months Ended                   |                            |   |
|--|-------------------------------------|----------------------------|---|-------------------------------------|----------------------------|---|
|  | June 30, 2018                       |                            |   | June 30, 2018                       |                            |   |
| (in millions, except percentages)      | Income<br>Before<br>Income<br>Taxes | Income<br>Tax<br>Provision | Effective<br>Income<br>Tax<br>Rate <sup>(1)</sup> | Income<br>Before<br>Income<br>Taxes | Income<br>Tax<br>Provision | Effective<br>Income<br>Tax<br>Rate <sup>(1)</sup> |
| As reported                            | \$2,812                             | \$ 483                     | 17.2 %  | \$9,268                             | \$ 1,812                   | 19.5 %  |
| Litigation provision                   | 600                                 | 137                        |   | 600                                 | 137                        |   |
| Remeasurement of deferred tax balances | —                                   | —                          |   | —                                   | 1,133                      |   |
| Transition tax on foreign earnings     | —                                   | —                          |   | —                                   | (1,147)                    |   |
| As adjusted                            | \$3,412                             | \$ 620                     | 18.2 %  | \$9,868                             | \$ 1,935                   | 19.6 %  |
|  | Three Months Ended                  |                            |   | Nine Months Ended                   |                            |   |
|  | June 30, 2017                       |                            |   | June 30, 2017                       |                            |   |
| (in millions, except percentages)      | Income<br>Before<br>Income<br>Taxes | Income<br>Tax<br>Provision | Effective<br>Income<br>Tax<br>Rate <sup>(1)</sup> | Income<br>Before<br>Income<br>Taxes | Income<br>Tax<br>Provision | Effective<br>Income<br>Tax<br>Rate <sup>(1)</sup> |
| As reported                            | \$2,914                             | \$ 855                     | 29.3 %  | \$8,595                             | \$ 4,036                   | 47.0 %  |
| Elimination of deferred tax balances   | —                                   | —                          |   | —                                   | (1,515)                    |   |
| Charitable contribution                | —                                   | —                          |   | 192                                 | 71                         |   |
| As adjusted                            | \$2,914                             | \$ 855                     | 29.3 %  | \$8,787                             | \$ 2,592                   | 29.5 %  |

(1)

Figures in the table may not recalculate exactly due to rounding. Effective income tax rate is calculated based on unrounded numbers.

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## Liquidity and Capital Resources

## Cash Flow Data

The following table summarizes our cash flow activity for the periods presented:

|  | Nine Months<br>Ended<br>June 30,<br>2018      2017<br>(in millions) |          |
|--|---|----------|
| Total cash and cash equivalents provided by (used in):       |   |          |
| Operating activities   | \$9,219   | \$6,441  |
| Investing activities   | (1,305 )  | 1,587    |
| Financing activities   | (9,194 )  | (6,304 ) |
| Effect of exchange rate changes on cash and cash equivalents | (89 )   | 94       |
| (Decrease) increase in cash and cash equivalents             | \$(1,369)   | \$1,818  |

Operating activities. Cash provided by operating activities for the nine months ended June 30, 2018 was higher than the prior-year comparable period, reflecting continued growth in our underlying business.

Investing activities. Cash used in investing activities for the nine months ended June 30, 2018 was higher than the prior-year comparable period as purchases of available-for-sale investment securities reflected additional investment of net proceeds received from new fixed-rate senior notes issued in September 2017.

Financing activities. Cash used in financing activities for the nine months ended June 30, 2018 was higher than the prior-year comparable period primarily due to the repayment of the 2017 Notes, deposits into the U.S. litigation escrow account, an increase in the repurchases of our class A common stock, and higher dividends paid in the current year. This increase was partially offset by payments from our litigation escrow account. See Note 2—U.S. and Europe Retrospective Responsibility Plans, Note 4—Debt and Note 7—Stockholders' Equity to our unaudited consolidated financial statements.

## Sources of Liquidity

Our primary sources of liquidity are cash on hand, cash flow from operations, our investment portfolio and access to various equity and borrowing arrangements. Funds from operations are maintained in cash and cash equivalents and short-term or long-term available-for-sale investment securities based upon our funding requirements, access to liquidity from these holdings, and the returns that these holdings provide. We believe that cash flow generated from operations, in conjunction with access to our other sources of liquidity, will be more than sufficient to meet our ongoing operational needs.

Cash and cash equivalents and short-term and long-term available-for-sale investment securities held by our foreign subsidiaries, primarily attributable to undistributed earnings, totaled \$7.8 billion at June 30, 2018. This excludes \$2.1 billion of cash and cash equivalents and available-for-sale investment securities we returned during the nine months ended June 30, 2018 from our foreign subsidiaries to the United States. This transaction did not constitute a return of undistributed earnings. Pursuant to the Tax Act, we are required to pay U.S. tax on most of the undistributed and untaxed foreign earnings of non-U.S. subsidiaries accumulated as of December 31, 2017. After December 31, 2017, if it were necessary to repatriate the undistributed earnings of our foreign subsidiaries for use in the United States, the repatriated earnings would not be subject to further U.S. federal tax.

U.S. Litigation escrow account. In June 2018, we deposited \$600 million into the U.S. litigation escrow account to address claims associated with the interchange multidistrict litigation. The balance of this account as of June 30, 2018 and September 30, 2017 was \$1.5 billion and \$1.0 billion, respectively, and is reflected as restricted cash in our consolidated balance sheet. See Note 2—U.S. and Europe Retrospective Responsibility Plans.

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## Uses of Liquidity

There has been no significant change to our primary uses of liquidity since September 30, 2017, except as discussed below. Based on our current cash flow forecasts of our short-term and long-term liquidity needs, we believe that our projected sources of liquidity will be sufficient to meet our projected liquidity needs for more than the next 12 months. We will continue to assess our liquidity position and potential sources of supplemental liquidity in view of our operating performance, current economic and capital market conditions and other relevant circumstances.

Senior Notes. In October 2017, we redeemed all of the \$1.75 billion principal amount outstanding of the 2017 Notes. The redemption was funded with the net proceeds from the new fixed-rate senior notes issued in September 2017. Interest payments of \$510 million were made in fiscal 2018. See Note 4—Debt to our unaudited consolidated financial statements.

U.S. Covered Litigation. We paid \$150 million from the litigation escrow account during the nine months ended June 30, 2018. See Note 2—U.S. and Europe Retrospective Responsibility Plans and Note 11—Legal Matters.

Reduction in as-converted shares. During the nine months ended June 30, 2018, share repurchases and escrow deposits reduced as-converted class A common stock by 52 million shares at an average price of \$120.44 per share. Of the 52 million shares, 47 million was repurchased in the open market using \$5.6 billion of operating cash on hand. Additionally, we deposited \$600 million of operating cash into the U.S. litigation escrow account previously established under the U.S. retrospective responsibility plan. The deposit has the same economic effect on earnings per share as repurchasing our class A common stock, because it reduces the class B conversion rate and consequently the as-converted class A common stock share count. See Note 2—U.S. and Europe Retrospective Responsibility Plans and Note 7—Stockholders' Equity.

In January 2018, our board of directors authorized an additional \$7.5 billion share repurchase program. As of June 30, 2018, we had remaining authorized funds of \$5.8 billion for share repurchase. All share repurchase programs authorized prior to January 2018 have been completed. See Note 7—Stockholders' Equity to our unaudited consolidated financial statements.

Dividends. During the nine months ended June 30, 2018, we declared and paid \$1.4 billion in dividends to holders of our common stock. In July 2018, our board of directors declared a cash dividend in the amount of \$0.21 per share of class A common stock (determined in the case of class B and C common stock and UK&I and Europe preferred stock on an as-converted basis), which will be paid on September 4, 2018, to all holders of record as of August 17, 2018. See Note 7—Stockholders' Equity to our unaudited consolidated financial statements. We expect to continue paying quarterly dividends in cash, subject to approval by the board of directors. All three series of preferred stock and class B and C common stock will share ratably on an as-converted basis in such future dividends.

Deferred purchase consideration. On June 21, 2016, we acquired 100% of the share capital of Visa Europe. In connection with the purchase, we will pay an additional €1.0 billion, plus 4% compound annual interest, on the third anniversary of the closing of Visa Europe acquisition.

## Fair Value Measurements—Financial Instruments

As of June 30, 2018, our financial instruments measured at fair value on a recurring basis included \$13.9 billion of assets and \$38 million of liabilities. See Note 3—Fair Value Measurements and Investments to our unaudited consolidated financial statements.

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ITEM 3. Quantitative and Qualitative Disclosures about Market Risk

There have been no significant changes to our market risks during the nine months ended June 30, 2018, compared to September 30, 2017.

ITEM 4. Controls and Procedures

Disclosure controls and procedures. Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the design and operation of the disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) of Visa Inc. at the end of the period covered by this report and, based on such evaluation, have concluded that the disclosure controls and procedures of Visa Inc. were effective at the reasonable assurance level as of such date.

Changes in internal control over financial reporting. There has been no change in the internal control over financial reporting of Visa Inc. that occurred during the fiscal period covered by this report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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## PART II. OTHER INFORMATION

## ITEM 1. Legal Proceedings.

Refer to Note 11—Legal Matters to the unaudited consolidated financial statements included in this Form 10-Q for a description of the Company’s current material legal proceedings.

## ITEM 1A. Risk Factors.

For a discussion of the Company’s risk factors, see the information under the heading “Risk Factors” in the Company’s Annual Report on Form 10-K for the year ended September 30, 2017, filed with the SEC on November 17, 2017.

## ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds.

## ISSUER PURCHASES OF EQUITY SECURITIES

The table below sets forth the Company’s purchases of common stock during the three months ended June 30, 2018.

| Period           | Total<br>Number<br>of Shares<br>Purchased <sup>(1)</sup> | Average<br>Price<br>Paid<br>per Share <sup>(1)</sup> | Total<br>Number of<br>Shares<br>Purchased<br>as Part of<br>Publicly<br>Announced<br>Plans or<br>Programs <sup>(2),(3)</sup> | Approximate<br>Dollar Value<br>of Shares that<br>May Yet Be Purchased<br>Under the Plans or<br>Programs <sup>(2),(3)</sup> |
|------------------|--|--|---|--|
| April 1-30, 2018 | 4,173,945  | \$ 119.77  | 4,173,945   | \$ 7,044,292,324   |
| May 1-31, 2018   | 3,914,053  | \$ 130.11  | 3,912,115   | \$ 6,535,207,476   |
| June 1-30, 2018  | 5,531,189  | \$ 134.69  | 5,531,189   | \$ 5,790,088,600   |
| Total            | 13,619,187   | \$ 128.80  | 13,617,249  |  |

Includes 1,938 shares of class A common stock withheld at an average price of \$128.16 per share (per the terms of <sup>(1)</sup> grants under our 2007 Equity Incentive Compensation Plan) to offset tax withholding obligations that occur upon vesting and release of restricted shares.

The figures in the table reflect transactions according to trade dates. For purposes of the Company’s unaudited <sup>(2)</sup> consolidated financial statements included in this Form 10-Q, the impact of these repurchases is recorded according to settlement dates.

The Company’s board of directors from time to time authorizes the repurchase of shares of its common stock up to <sup>(3)</sup> a certain monetary limit. In January 2018, the board of directors authorized a share repurchase program for \$7.5 billion. This authorization has no expiration date. All share repurchase programs authorized prior to January 2018 have been completed.

## ITEM 3. Defaults Upon Senior Securities.

None.

## ITEM 4. Mine Safety Disclosures.

Not applicable.

## ITEM 5. Other Information.

None.

Table of ContentsITEM 6. Exhibits.  
EXHIBIT INDEX

| Exhibit<br>Number | Description of Documents   | Incorporated by Reference |                |                           |
|-------------------|--|---------------------------|----------------|---------------------------|
|                   |  | Schedule/<br>Form         | File<br>Number | Exhibit<br>Filing<br>Date |
| <u>31.1+</u>      | <u>Certification of Chief Executive Officer pursuant to Exchange Act Rules 13a-14(a)/15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</u> |                           |                |                           |
| <u>31.2+</u>      | <u>Certification of Chief Financial Officer pursuant to Exchange Act Rules 13a-14(a)/15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</u> |                           |                |                           |
| <u>32.1+</u>      | <u>Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</u>                 |                           |                |                           |
| <u>32.2+</u>      | <u>Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</u>                 |                           |                |                           |
| 101.INS+          | XBRL Instance Document   |                           |                |                           |
| 101.SCH+          | XBRL Taxonomy Extension Schema Document  |                           |                |                           |
| 101.CAL+          | XBRL Taxonomy Extension Calculation Linkbase Document  |                           |                |                           |
| 101.DEF+          | XBRL Taxonomy Extension Definition Linkbase Document   |                           |                |                           |
| 101.LAB+          | XBRL Taxonomy Extension Label Linkbase Document  |                           |                |                           |
| 101.PRE+          | XBRL Taxonomy Extension Presentation Linkbase Document   |                           |                |                           |

+Filed or furnished herewith.



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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

VISA INC.

Date: July 27, 2018 By: /s/ Alfred F. Kelly, Jr.  
Name: Alfred F. Kelly, Jr.  
Title: Chief Executive Officer  
(Principal Executive Officer)

Date: July 27, 2018 By: /s/ Vasant M. Prabhu  
Name: Vasant M. Prabhu  
Title: Chief Financial Officer  
(Principal Financial Officer)

Date: July 27, 2018 By: /s/ James H. Hoffmeister  
Name: James H. Hoffmeister  
Global Corporate Controller and  
Title: Chief Accounting Officer  
(Principal Accounting Officer)