

TreeHouse Foods, Inc.  
Form 10-Q  
November 05, 2010

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UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

Form 10-Q

(Mark One)

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities and Exchange Act of 1934  
For the Quarterly Period Ended September 30, 2010.

or

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the Transition Period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 001-32504

TreeHouse Foods, Inc.  
(Exact name of the registrant as specified in its charter)

Delaware  
(State or other jurisdiction of incorporation or  
organization)

20-2311383  
(I.R.S. employer identification no.)

Two Westbrook Corporate Center, Suite 1070  
Westchester, IL  
(Address of principal executive offices)

60154  
(Zip Code)

(Registrant's telephone number, including area code) (708) 483-1300

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting

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company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer

Non-accelerated filer  Smaller reporting Company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

Number of shares of Common Stock, \$0.01 par value, outstanding as of October 29, 2010: 35,400,837

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## Part I — Financial Information

## Item 1. Financial Statements

TREEHOUSE FOODS, INC.  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 (In thousands, except per share data)

|   | September<br>30,<br>2010 | December<br>31,<br>2009 |
|---|--------------------------|-------------------------|
|   | (Unaudited)              |                         |
| <b>Assets</b>   |                          |                         |
| Current assets:   |                          |                         |
| Cash and cash equivalents   | \$ 3,456                 | \$ 4,415                |
| Receivables, net  | 125,432                  | 86,557                  |
| Inventories, net  | 312,693                  | 264,933                 |
| Deferred income taxes   | 3,962                    | 3,397                   |
| Prepaid expenses and other current assets   | 16,624                   | 7,269                   |
| Assets held for sale  | 4,081                    | 4,081                   |
| Total current assets  | 466,248                  | 370,652                 |
| Property, plant and equipment, net  | 358,243                  | 276,033                 |
| Goodwill  | 953,938                  | 575,007                 |
| Intangible assets, net  | 404,381                  | 153,569                 |
| Other assets, net   | 19,252                   | 9,167                   |
| Total assets  | \$ 2,202,062             | \$ 1,384,428            |
| <b>Liabilities and Stockholders' Equity</b>   |                          |                         |
| Current liabilities:  |                          |                         |
| Accounts payable and accrued expenses   | \$ 188,827               | \$ 148,819              |
| Current portion of long-term debt   | 981                      | 906                     |
| Deferred income tax   | 16,805                   | —                       |
| Total current liabilities   | 206,613                  | 149,725                 |
| Long-term debt  | 875,522                  | 401,640                 |
| Deferred income taxes   | 146,795                  | 45,381                  |
| Other long-term liabilities   | 36,229                   | 31,453                  |
| Total liabilities   | 1,265,159                | 628,199                 |
| Commitments and contingencies (Note 17)   |                          |                         |
| Stockholders' equity:   |                          |                         |
| Preferred stock, par value \$0.01 per share, 10,000 shares authorized, none issued  | —                        | —                       |
| Common stock, par value \$0.01 per share, 90,000 shares authorized, 35,397 and 31,999 shares issued and outstanding, respectively | 354                      | 320                     |
| Additional paid-in capital  | 698,100                  | 587,598                 |
| Retained earnings   | 258,100                  | 195,262                 |
| Accumulated other comprehensive loss  | (19,651)                 | (26,951)                |
| Total stockholders' equity  | 936,903                  | 756,229                 |
| Total liabilities and stockholders' equity  | \$ 2,202,062             | \$ 1,384,428            |

See Notes to Condensed Consolidated Financial Statements.

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TREEHOUSE FOODS, INC.  
 CONDENSED CONSOLIDATED STATEMENTS OF INCOME  
 (In thousands, except per share data)

|                                       | Three Months Ended<br>September 30, |            | Nine Months Ended<br>September 30, |              |
|---------------------------------------|-------------------------------------|------------|------------------------------------|--------------|
|                                       | 2010                                | 2009       | 2010                               | 2009         |
|                                       | (Unaudited)                         |            | (Unaudited)                        |              |
| Net sales                             | \$ 464,242                          | \$ 378,865 | \$ 1,307,561                       | \$ 1,106,866 |
| Cost of sales                         | 354,005                             | 298,347    | 1,002,396                          | 874,793      |
| Gross profit                          | 110,237                             | 80,518     | 305,165                            | 232,073      |
| Operating expenses:                   |                                     |            |                                    |              |
| Selling and distribution              | 28,740                              | 25,671     | 86,423                             | 79,969       |
| General and administrative            | 25,561                              | 20,752     | 79,123                             | 56,388       |
| Other operating expense (income), net | 1,103                               | (14,354)   | 861                                | (13,929)     |
| Amortization expense                  | 7,040                               | 3,375      | 18,774                             | 9,954        |
| Total operating expenses              | 62,444                              | 35,444     | 185,181                            | 132,382      |
| Operating income                      | 47,793                              | 45,074     | 119,984                            | 99,691       |
| Other expense (income):               |                                     |            |                                    |              |
| Interest expense, net                 | 12,867                              | 4,786      | 31,473                             | 14,105       |
| Gain on foreign currency exchange     | (46)                                | (2,968)    | (2,116)                            | (4,772)      |
| Other income, net                     | (1,838)                             | (151)      | (3,044)                            | (1,416)      |
| Total other expense (income)          | 10,983                              | 1,667      | 26,313                             | 7,917        |
| Income before income taxes            | 36,810                              | 43,407     | 93,671                             | 91,774       |
| Income taxes                          | 11,943                              | 15,343     | 30,833                             | 32,553       |
| Net income                            | \$ 24,867                           | \$ 28,064  | \$ 62,838                          | \$ 59,221    |
| Weighted average common shares:       |                                     |            |                                    |              |
| Basic                                 | 35,421                              | 32,280     | 34,870                             | 31,797       |
| Diluted                               | 36,373                              | 33,129     | 35,935                             | 32,387       |
| Net earnings per common share:        |                                     |            |                                    |              |
| Basic                                 | \$ .70                              | \$ .87     | \$ 1.80                            | \$ 1.86      |
| Diluted                               | \$ .68                              | \$ .85     | \$ 1.75                            | \$ 1.83      |

See Notes to Condensed Consolidated Financial Statements.

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TREEHOUSE FOODS, INC.  
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
 (In thousands)

|  | Nine Months Ended<br>September 30, |           |
|--|------------------------------------|-----------|
|  | 2010                               | 2009      |
|  | (Unaudited)                        |           |
| <b>Cash flows from operating activities:</b>   |                                    |           |
| Net income   | \$ 62,838                          | \$ 59,221 |
| <b>Adjustments to reconcile net income to net cash provided by operating activities:</b> |                                    |           |
| Depreciation   | 31,868                             | 24,978    |
| Amortization   | 18,774                             | 9,954     |
| Loss (gain) on foreign currency exchange   | 1,012                              | (4,465)   |
| Mark to market adjustment on derivative contracts  | (3,176)                            | (1,229)   |
| Excess tax deficiency (benefits) from stock-based payment arrangements                   | 440                                | (60)      |
| Stock-based compensation   | 11,817                             | 9,951     |
| Loss (gain) on disposition of assets, net  | 2,552                              | (12,612)  |
| Deferred income taxes  | 7,918                              | 11,743    |
| Curtailment of postretirement benefit obligation   | (2,357)                            | —         |
| Other  | 121                                | 120       |
| <b>Changes in operating assets and liabilities, net of acquisitions:</b>                 |                                    |           |
| Receivables  | 2,244                              | (5,614)   |
| Inventories  | 459                                | (54,083)  |
| Prepaid expenses and other assets  | (4,592)                            | 1,584     |
| Accounts payable, accrued expenses and other liabilities                                 | 20,734                             | (10,561)  |
| Net cash provided by operating activities  | 150,652                            | 28,927    |
| <b>Cash flows from investing activities:</b>   |                                    |           |
| Additions to property, plant and equipment   | (30,477)                           | (30,877)  |
| Additions to other intangible assets   | (16,788)                           | —         |
| Acquisition of business, net of cash acquired  | (664,655)                          | —         |
| Proceeds from sale of fixed assets   | 16                                 | 35        |
| Net cash used in investing activities  | (711,904)                          | (30,842)  |
| <b>Cash flows from financing activities:</b>   |                                    |           |
| Proceeds from issuance of debt   | 400,000                            | —         |
| Borrowings under revolving credit facility   | 324,600                            | 248,500   |
| Payments under revolving credit facility   | (251,300)                          | (248,900) |
| Payments on capitalized lease obligations  | (836)                              | (549)     |
| Proceeds from issuance of common stock, net of expenses                                  | 110,688                            | —         |
| Payment of deferred financing costs  | (10,783)                           | —         |
| Proceeds from stock option exercises   | 3,606                              | 3,405     |
| Excess tax (deficiency) benefits from stock-based payment arrangements                   | (440)                              | 60        |
| Cash used to net share settle equity awards  | (15,334)                           | (324)     |
| Net cash provided by financing activities  | 560,201                            | 2,192     |
| Effect of exchange rate changes on cash and cash equivalents                             | 92                                 | 690       |
| Net (decrease) increase in cash and cash equivalents                                     | (959)                              | 967       |
| Cash and cash equivalents, beginning of period   | 4,415                              | 2,687     |
| Cash and cash equivalents, end of period   | \$ 3,456                           | \$ 3,654  |

See Notes to Condensed Consolidated Financial Statements.



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TREEHOUSE FOODS, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
As of and for the nine months ended September 30, 2010  
(Unaudited)

1. Basis of Presentation

The unaudited Condensed Consolidated Financial Statements included herein have been prepared by TreeHouse Foods, Inc. (the “Company,” “we,” “us,” or “our”), pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”) applicable to quarterly reporting on Form 10-Q. In our opinion, these statements include all adjustments necessary for a fair presentation of the results of all interim periods reported herein. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted as permitted by such rules and regulations. Certain prior year amounts have been reclassified to conform to the current period presentation, primarily to present borrowings and payments under our line of credit on a gross versus net basis. These reclassifications had no effect on reported net income, total assets or net cash flows. The Condensed Consolidated Financial Statements and related notes should be read in conjunction with the Consolidated Financial Statements and related notes included in the Company’s Annual Report on Form 10-K for the fiscal year ended December 31, 2009. Results of operations for interim periods are not necessarily indicative of annual results.

The preparation of our Condensed Consolidated Financial Statements in conformity with accounting principles generally accepted in the United States of America (“GAAP”) requires us to use our judgment to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosures of contingent assets and liabilities at the date of the Condensed Consolidated Financial Statements, and the reported amounts of net sales and expenses during the reporting period. Actual results could differ from these estimates.

A detailed description of the Company’s significant accounting policies can be found in the Company’s Annual Report on Form 10-K for the fiscal year ended December 31, 2009.

2. Recent Accounting Pronouncements

In January 2010, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) No. 2010-06, Fair Value Measurements and Disclosures (“ASU 2010-06”) to provide additional guidance on fair value disclosures. ASU 2010-06 requires new disclosures about transfers in and out of Level 1 and 2, and requires that the activity in Level 3 disclosures be presented on a gross basis rather than as a net number. The ASU also clarifies existing disclosures about the level of disaggregation and information on inputs and valuation techniques, and includes confirming amendments to the guidance on employers’ disclosures about postretirement benefit plan assets. ASU 2010-06 is effective for interim and annual reporting periods beginning after December 15, 2009. The Company adopted the provisions of this ASU effective January 1, 2010, and the adoption did not significantly impact the Company’s Condensed Consolidated Financial Statements.

In July 2010, the FASB issued ASU No. 2010-20, Disclosures about the Credit Quality of Financing Receivables and the Allowance for Credit Losses to provide more robust and disaggregated disclosures regarding the credit quality of financing receivables and the related allowance for credit losses. This guidance is effective for fiscal years ending on or after December 15, 2010 and is not expected to have a significant impact on the Company’s disclosures.

3. Acquisition

On March 2, 2010, the Company acquired Sturm Foods, Inc. (“Sturm”), a private label manufacturer of hot cereal and powdered soft drink mixes that serves retail and foodservice customers in the United States with annual sales of approximately \$340 million. The acquisition of Sturm has strengthened the Company’s presence in private label dry grocery categories.

The Company paid a cash purchase price of \$664.7 million, before adjusting for a \$5.0 million working capital adjustment to reduce the purchase price, for 100% of the issued and outstanding stock of Sturm. The \$5.0 million working capital adjustment is recorded in the Receivables, net line of our Condensed Consolidated Balance Sheets as of September 30, 2010. The transaction was financed through the issuance of \$400 million in high yield notes, the issuance of 2.7 million shares of Company common stock at \$43.00 per share and borrowings under the Company’s credit facility.

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The acquisition is being accounted for under the purchase method of accounting and the results of operations are included in our financial statements from the date of acquisition and are included in each of our segments. Sturm contributed \$187.4 million to net sales and \$18.0 million in net income since the March 2, 2010 acquisition date through September 30, 2010. At the date of acquisition, the purchase price was allocated to the assets acquired and liabilities assumed based upon estimated fair market values. The Company's purchase price allocation set forth below is preliminary and subject to tax and working capital adjustments that are expected to be completed in the fourth quarter of 2010. Adjustments may impact the total purchase price, deferred taxes and goodwill.

|                               | (In<br>thousands) |
|-------------------------------|-------------------|
| Receivables                   | \$35,774          |
| Inventory                     | 47,525            |
| Property plant and equipment  | 86,106            |
| Customer relationships        | 229,000           |
| Trade name                    | 10,000            |
| Formulas                      | 5,000             |
| Other intangible assets       | 5,835             |
| Other assets                  | 3,813             |
| Goodwill                      | 377,143           |
| Total assets acquired         | 800,196           |
| Accounts payable and accruals | (33,410 )         |
| Other long-term liabilities   | (4,295 )          |
| Deferred taxes                | (102,805 )        |
| Total liabilities acquired    | (140,510 )        |
| Total purchase price          | \$659,686         |

The Company allocated \$229.0 million to customer relationships that have an estimated life of twenty years. The acquired trade name will be amortized over fifteen years. Formulas have an estimated useful life of five years. Other intangible assets consist of capitalized computer software that is being amortized over three years. The Company increased the cost of acquired inventories by approximately \$6.2 million, and expensed that amount as a component of cost of sales through the second quarter of 2010. The Company has allocated \$371.0 million of goodwill to the North American Retail Grocery segment and \$6.1 million of goodwill to the Food Away From Home segment. No goodwill is expected to be deductible for tax purposes. Goodwill arises principally as a result of expansion opportunities, employed workforce, and the impact of Sturm's first mover advantage. The Company incurred approximately \$5.4 million in acquisition related costs during the nine months ended September 30, 2010. These costs are included in the General and administrative expense line on the Condensed Consolidated Statements of Income. In connection with the issuance of debt and equity to finance the acquisition, the Company incurred approximately \$10.8 million in debt issue costs that were capitalized and are amortized over the term of the debt on a straight line basis, and are included as a component of interest expense. The Company also incurred approximately \$5.5 million of stock issuance costs, that reduced the proceeds and were recorded as a component of additional paid in capital.

The following pro forma summary presents the effect of the Sturm acquisition as though the business had been acquired as of January 1 of each period presented and is based upon unaudited financial information of the acquired entity and may not be indicative of actual results:



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|   | Three Months Ended                    |            | Nine Months Ended |              |
|---|---------------------------------------|------------|-------------------|--------------|
|   | September 30,                         |            | September 30,     |              |
|   | 2010                                  | 2009       | 2010              | 2009         |
|   | (In thousands, except per share data) |            |                   |              |
| Net sales as reported   | \$ 464,242                            | \$ 378,865 | \$ 1,307,561      | \$ 1,106,866 |
| Net sales of purchased businesses, for the period prior to acquisition  | —                                     | 83,958     | 64,905            | 255,657      |
| Pro forma net sales   | \$ 464,242                            | \$ 462,823 | \$ 1,372,466      | \$ 1,362,523 |
| Net income, as reported   | \$ 24,867                             | \$ 28,064  | \$ 62,838         | \$ 59,221    |
| Net income of purchased businesses, for the period prior to acquisition | —                                     | 4,701      | 3,927             | 15,624       |
| Pro forma net income  | \$ 24,867                             | \$ 32,765  | \$ 66,765         | \$ 74,845    |
| Basic earnings per common share:  |                                       |            |                   |              |
| As reported   | \$ .70                                | \$ .87     | \$ 1.80           | \$ 1.86      |
| Effect of purchased businesses, for the period prior to acquisition     | —                                     | .07        | .11               | .31          |
| Pro forma earnings per share - basic                                    | \$ .70                                | \$ .94     | \$ 1.91           | \$ 2.17      |
| Diluted earnings per common share                                       |                                       |            |                   |              |
| As reported   | \$ .68                                | \$ .85     | \$ 1.75           | \$ 1.83      |
| Effect of purchased businesses for the period prior to acquisition      | —                                     | .06        | .11               | .30          |
| Pro forma earnings per share - diluted                                  | \$ .68                                | \$ .91     | \$ 1.86           | \$ 2.13      |

See Note 22 for information regarding the Company's acquisition of STSF Holdings, Inc on October 28, 2010.

#### 4. Income Taxes

Income tax expense was recorded at an effective rate of 32.4% and 32.9% for the three and nine months ended September 30, 2010, respectively, compared to 35.3% and 35.5% for the three and nine months ended September 30, 2009, respectively. The Company's effective tax rate is favorably impacted by an intercompany financing structure entered into in conjunction with the E.D. Smith Canadian acquisition. The Company's tax rate is lower in 2010 due to a lower state tax rate resulting from the acquisition of Sturm and an increased benefit for the deduction for domestic production activities.

As of September 30, 2010, the Company does not believe that the gross recorded unrecognized tax benefits will materially change within the next 12 months.

The Company or one of its subsidiaries files income tax returns in the U.S., Canada and various state jurisdictions. E.D. Smith and its affiliates are subject to Canadian, U.S. and state tax examinations from 2005 forward. During the quarter ended March 31, 2010, the Company settled with the Internal Revenue Service an audit related to its 2007 federal income tax return. The audit resulted in a small refund to the Company. During the second quarter of 2010, the Canada Revenue Agency (CRA) completed an income tax audit for E.D. Smith's 2006 and 2007 income tax years. The Company did not incur any material adjustments as a result of the tax audit.

#### 5. Other Operating Expense (Income)

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The Company had Other operating expenses of \$1.1 million and \$0.9 million for the three and nine months ended September 30, 2010, respectively, and income of \$14.4 million and \$13.9 million for the three and nine months ended September 30, 2009, respectively. For the three months ended September 30, 2010, expenses consisted primarily of costs associated with the exit from a third party warehouse and the realignment of the infant feeding business. For the nine months ended September 30, 2010, expenses consisted of the costs associated with the realignment of the infant feeding business offset by a gain on a postretirement plan curtailment. See Note 13. For the three and nine months ended September 30, 2009, income consisted primarily of a gain from insurance proceeds of \$14.5 million related to a fire at our non-dairy powdered creamer facility located in New Hampton, Iowa.

6. Inventories

|                            | September<br>30,<br>2010 | December<br>31,<br>2009 |
|----------------------------|--------------------------|-------------------------|
|                            | (In thousands)           |                         |
| Raw materials and supplies | \$ 111,270               | \$ 86,223               |
| Finished goods             | 221,152                  | 197,539                 |
| LIFO reserve               | (19,729)                 | (18,829)                |
| Total                      | \$ 312,693               | \$ 264,933              |

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Approximately \$111.6 million and \$98.7 million of our inventory was accounted for under the LIFO method of accounting at September 30, 2010 and December 31, 2009, respectively.

The increase in inventories from December 31, 2009 to September 30, 2010 is primarily due to the Sturm acquisition. Excluding the effect of the Sturm acquisition, inventory levels increased by \$1.3 million.

## 7. Property, Plant and Equipment

|                                    | September<br>30,<br>2010 | December<br>31,<br>2009 |
|------------------------------------|--------------------------|-------------------------|
|                                    | (In thousands)           |                         |
| Land                               | \$ 13,624                | \$ 11,335               |
| Buildings and improvements         | 134,849                  | 99,856                  |
| Machinery and equipment            | 368,498                  | 310,265                 |
| Construction in progress           | 22,635                   | 6,778                   |
| Total                              | 539,606                  | 428,234                 |
| Less accumulated depreciation      | (181,363)                | (152,201)               |
| Property, plant and equipment, net | \$ 358,243               | \$ 276,033              |

The increase in property, plant and equipment from December 31, 2009 to September 30, 2010 is primarily due to the Sturm acquisition. Excluding the effect of the Sturm acquisition, property, plant and equipment decreased by \$4.4 million.

## 8. Accounts Payable and Accrued Expenses

|   | September 30,<br>2010 | December 31,<br>2009 |
|---|-----------------------|----------------------|
|   | (In thousands)        |                      |
| Accounts payable  | \$ 118,605            | \$ 81,967            |
| Payroll and benefits  | 34,371                | 29,921               |
| Interest and taxes  | 8,324                 | 12,015               |
| Health insurance, workers' compensation and other insurance costs | 5,527                 | 4,837                |
| Marketing expenses  | 8,457                 | 10,558               |
| Other accrued liabilities   | 13,543                | 9,521                |
| Total   | \$ 188,827            | \$ 148,819           |

The increase in accounts payable from December 31, 2009 to September 30, 2010 is primarily due to the Sturm acquisition. Excluding the effect of the Sturm acquisition, accounts payable and accrued expenses decreased by \$4.3 million.

## 9. Goodwill and Intangible Assets

Changes in the carrying amount of goodwill for the nine months ended September 30, 2010 are as follows:

| North<br>American | Food Away | Industrial |
|-------------------|-----------|------------|
|-------------------|-----------|------------|

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|                               | Retail Grocery | From Home | and Export | Total      |
|-------------------------------|----------------|-----------|------------|------------|
|                               | (In thousands) |           |            |            |
| Balance at December 31, 2009  | \$ 355,925     | \$ 85,500 | \$ 133,582 | \$ 575,007 |
| Acquisition                   | 376,296        | 6,232     | —          | 382,528    |
| Currency exchange adjustment  | 1,922          | 205       | —          | 2,127      |
| Purchase price adjustment     | (5,635 )       | (89 )     | —          | (5,724 )   |
| Balance at September 30, 2010 | \$ 728,508     | \$ 91,848 | \$ 133,582 | \$ 953,938 |

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Purchase price adjustments are primarily related to working capital and tax adjustments for the Sturm acquisition. The Company has not incurred any goodwill impairments since its inception. The gross carrying amount and accumulated amortization of our intangible assets other than goodwill as of September 30, 2010 and December 31, 2009 are as follows:

|   | September 30, 2010    |                          |                     | December 31, 2009     |                          |                     |
|---|-----------------------|--------------------------|---------------------|-----------------------|--------------------------|---------------------|
|   | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount |
| (In thousands)                                  |                       |                          |                     |                       |                          |                     |
| <b>Intangible assets with indefinite lives:</b> |                       |                          |                     |                       |                          |                     |
| Trademarks                                      | \$ 31,921             | \$ —                     | \$ 31,921           | \$ 31,422             | \$ —                     | \$ 31,422           |
| <b>Intangible assets with finite lives:</b>     |                       |                          |                     |                       |                          |                     |
| Customer-related                                | 384,896               | (50,756)                 | 334,140             | 147,346               | (35,400)                 | 111,946             |
| Non-compete agreement                           | 1,000                 | (917)                    | 83                  | 2,620                 | (2,162)                  | 458                 |
| Trademarks                                      | 20,010                | (3,094)                  | 16,916              | 10,010                | (2,311)                  | 7,699               |
| Formulas/recipes                                | 6,787                 | (1,613)                  | 5,174               | 1,762                 | (761)                    | 1,001               |
| Computer software                               | 20,200                | (4,053)                  | 16,147              | 3,363                 | (2,320)                  | 1,043               |
| <b>Total</b>                                    | <b>\$ 464,814</b>     | <b>\$ (60,433)</b>       | <b>\$ 404,381</b>   | <b>\$ 196,523</b>     | <b>\$ (42,954)</b>       | <b>\$ 153,569</b>   |

Amortization expense on intangible assets for the three months ended September 30, 2010 and 2009 was \$7.0 million and \$3.4 million, respectively, and \$18.8 million and \$10.0 million for the nine months ended September 30, 2010 and 2009, respectively. Estimated amortization expense on intangible assets for 2010 and the next four years is as follows:

|      | (In thousands) |
|------|----------------|
| 2010 | \$25,800       |
| 2011 | \$28,471       |
| 2012 | \$28,077       |
| 2013 | \$26,001       |
| 2014 | \$25,793       |

## 10. Long-Term Debt

|                                   | September 30, 2010 | December 31, 2009 |
|-----------------------------------|--------------------|-------------------|
| (In thousands)                    |                    |                   |
| Revolving credit facility         | \$ 371,500         | \$ 298,200        |
| High yield notes                  | 400,000            | —                 |
| Senior notes                      | 100,000            | 100,000           |
| Tax increment financing and other | 5,003              | 4,346             |
|                                   | 876,503            | 402,546           |
| Less current portion              | (981)              | (906)             |

|                      |            |            |
|----------------------|------------|------------|
| Total long-term debt | \$ 875,522 | \$ 401,640 |
|----------------------|------------|------------|

Revolving Credit Facility — The Company is party to an unsecured revolving credit facility with an aggregate commitment of \$600 million, of which \$219.2 million was available as of September 30, 2010, that expires August 31, 2011. In addition, as of September 30, 2010, there were \$9.3 million in letters of credit under the revolving credit facility that were issued but undrawn. Our revolving credit facility contains various financial and other restrictive covenants and requires that the Company maintain certain financial ratios, including a leverage and interest coverage ratio. The Company is in compliance with all applicable covenants as of September 30, 2010. The Company's average interest rate on debt outstanding under our revolving credit facility at September 30, 2010 was 0.85%.

See Note 22 regarding the Company's Amended and Restated Credit Agreement entered into on October 27, 2010.

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High Yield Notes — On March 2, 2010, TreeHouse Foods, Inc. completed its offering of \$400 million in aggregate principal amount of 7.75% high yield notes due 2018 (the “Notes”). The net amount of the proceeds of \$391.0 million (\$400.0 million notes less underwriting discount of \$9.0 million providing an effective interest rate of 8.03%) were used as partial payment in the acquisition of all of the issued and outstanding stock of Sturm. The Company issued the Notes pursuant to an Indenture, dated March 2, 2010 (the “Base Indenture”), among the Company, the subsidiary guarantors party thereto (Bay Valley Foods, LLC and EDS Holdings, LLC, the “Initial Guarantors”) and Wells Fargo Bank, National Association, (Trustee), as supplemented by a First Supplemental Indenture, dated March 2, 2010 (the “First Supplemental Indenture”), among the Company, the Initial Guarantors and the Trustee. In addition, on March 2, 2010, the Company entered into a Second Supplemental Indenture, dated March 2, 2010 (the “Second Supplemental Indenture” and together with the Base Indenture and the First Supplemental Indenture, the “Indenture”), pursuant to which Sturm (together with the Initial Guarantors, the “Guarantors”) became an additional guarantor of the Notes, with the same force and effect as if Sturm was initially named as a guarantor under the Indenture.

The Indenture provides, among other things, that the Notes will be senior unsecured obligations of the Company. Interest is payable on the Notes on March 1 and September 1 of each year, beginning September 1, 2010. The Notes will mature on March 1, 2018.

The Company may redeem some or all of the Notes at any time prior to March 1, 2014 at a price equal to 100% of the principal amount of the Notes redeemed, plus an applicable “make-whole” premium. On or after March 1, 2014, the Company may redeem some or all of the Notes at redemption prices set forth in the First Supplemental Indenture. In addition, at any time prior to March 1, 2013, the Company may redeem up to 35% of the Notes at a redemption price of 107.75% of the principal amount of the Notes redeemed with the net cash proceeds of certain equity offerings.

Subject to certain limitations, in the event of a change of control of the Company, the Company will be required to make an offer to purchase the Notes at a purchase price equal to 101% of the principal amount of the Notes, plus accrued and unpaid interest.

The Company’s payment obligations under the Notes are fully and unconditionally guaranteed on a senior unsecured basis by the Guarantors and future domestic subsidiaries of the Company, other than certain excluded subsidiaries and unrestricted subsidiaries. The Notes are not guaranteed by any of the Company’s foreign subsidiaries.

The Indenture contains restrictive covenants that, among other things, limit the ability of the Company and the Guarantors to: (i) pay dividends or make other restricted payments, (ii) make certain investments, (iii) incur additional indebtedness or issue preferred stock, (iv) create liens, (v) allow restrictions on the ability of certain of its subsidiaries to pay dividends or make other payments to the Company or the Guarantors, (vi) merge or consolidate with other entities or sell substantially all of its assets, (vii) enter into transactions with affiliates and (viii) engage in certain sale and leaseback transactions. The foregoing limitations are subject to exceptions as set forth in the First Supplemental Indenture. In addition, if in the future the Notes have an investment grade credit rating by both Moody’s Investors Services, Inc. and Standard & Poor’s Ratings Services, certain of these covenants will, thereafter, no longer apply to the Notes for so long as the Notes are rated investment grade by the two rating agencies. The Company is in compliance with the applicable covenants as of September 30, 2010.

The Indenture provides for customary events of default that include, among other things (subject in certain cases to customary grace and cure periods): (i) non-payment of principal or interest; (ii) breach of certain covenants contained in the Indenture or the Notes, (iii) defaults in failure to pay certain other indebtedness or the acceleration of certain other indebtedness prior to maturity, (iv) the failure to pay certain final judgments, (v) the failure of certain guarantees to be enforceable and (vi) certain events of bankruptcy or insolvency. Generally, if an event of default occurs (subject to certain exceptions), the Trustee or the holders of at least 25% in aggregate principal amount of the then outstanding

Notes may declare all the Notes to be due and payable immediately.

Senior Notes — The Company maintains a private placement of \$100 million in aggregate principal of 6.03% senior notes due September 30, 2013, pursuant to a Note Purchase Agreement among the Company and a group of purchasers. The Note Purchase Agreement contains covenants that will limit the ability of the Company and its subsidiaries to, among other things, merge with other entities, change the nature of the business, create liens, incur additional indebtedness or sell assets. The Note Purchase Agreement also requires the Company to maintain certain financial ratios. The Company is in compliance with the applicable covenants as of September 30, 2010.

Swap Agreement — During 2008, the Company entered into a \$200 million long term interest rate swap agreement with an effective date of November 19, 2008 to lock into a fixed LIBOR interest base rate. Under the terms of the agreement, \$200 million in floating rate debt was swapped for a fixed 2.9% interest base rate for a period of 24 months, amortizing to \$50 million for an additional nine months at the same 2.9% interest rate. Under the terms of the Company's revolving credit agreement and in conjunction with our credit spread, this will result in an all-in borrowing cost on the swapped principal of not more than 3.8% during the life of the swap agreement. The Company did not apply hedge accounting to this swap. In the three and nine months ended September 30, 2010, and 2009 a gain of \$1.1 million, \$3.0 million, \$23 thousand and \$1.2 million, respectively, was recognized in the Other income, net line of our Condensed Consolidated Statements of Income.

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Tax Increment Financing — As part of the acquisition of the soup and infant feeding business in 2006, the Company assumed the payments related to redevelopment bonds pursuant to a Tax Increment Financing Plan. The Company has agreed to make certain payments with respect to the principal amount of the redevelopment bonds through May 2019. As of September 30, 2010, \$2.5 million remains outstanding.

## 11. Earnings Per Share

Basic earnings per share is computed by dividing net income by the number of weighted average common shares outstanding during the reporting period. The weighted average number of common shares used in the diluted earnings per share calculation is determined using the treasury stock method and includes the incremental effect related to outstanding options, restricted stock, restricted stock units and performance units.

In March 2010, the Company issued 2,702,500 shares of common stock in connection with the acquisition of Sturm. For the three and nine months ended September 30, 2010, these shares have been included on a weighted average basis in basic shares outstanding.

With respect to awards issued to our founders in connection with the founding of the Company and pursuant to certain employment agreements, the Company issued restricted stock and restricted stock units that are subject to service and market conditions. The restricted stock awards expired in June 2010 as the conditions for vesting were not met. For the three and nine months ended September 30, 2010, the market conditions were not met and these awards have been excluded from diluted earnings per share. For the three months ended September 30, 2009, the market conditions were not met and the awards were excluded from diluted earnings per share. For the nine months ended September 30, 2009, the market conditions were met and these awards have been included in diluted earnings per share. With respect to the restricted stock unit awards issued to our founders, the market conditions for these awards were satisfied in July 2009 and the awards vested. These vested awards have been included in basic shares outstanding since that time. For the three and nine months ended September 30, 2009, the market conditions were met and the awards were included in diluted earnings per share, on a weighted average basis.

Beginning in June 2008, the Company issued performance unit awards that contain both service and performance criteria. These awards accrue over the performance periods and will be converted to stock or cash at the discretion of the compensation committee on the third anniversary of the grant date. The Company intends to settle these awards in stock using available shares. For the three and nine months ended September 30, 2010, and 2009, the performance criteria for a portion of the awards were met and have been included in diluted earnings per share.

The following table summarizes the effect of the share-based compensation awards on the weighted average number of shares outstanding used in calculating diluted earnings per share:

|   | Three Months Ended<br>September 30, |            | Nine Months Ended<br>September 30, |            |
|---|-------------------------------------|------------|------------------------------------|------------|
|   | 2010                                | 2009       | 2010                               | 2009       |
| Weighted average common shares outstanding  | 35,421,250                          | 32,280,059 | 34,870,110                         | 31,797,354 |
| Assumed exercise of stock options (1)   | 716,384                             | 494,237    | 709,760                            | 127,794    |
| Assumed vesting of restricted stock, restricted stock units and performance units (1) | 235,356                             | 354,444    | 354,659                            | 462,319    |
| Weighted average diluted common shares outstanding                                    | 36,372,990                          | 33,128,740 | 35,934,529                         | 32,387,467 |

- (1) Incremental shares from stock options, restricted stock, restricted stock units, and performance units are computed by the treasury stock method. Stock options, restricted stock, restricted stock units, and performance units excluded from our computation of diluted earnings per share because they were anti-dilutive, were 132,859 and 132,840 for the three and nine months ended September 30, 2010 and 8,175 and 1,585,412 for the three and nine months ended September 30, 2009.

## 12. Stock-Based Compensation

Income before income taxes for the three and nine month periods ended September 30, 2010 and 2009 includes share-based compensation expense of \$4.0 million, \$11.8 million, \$3.9 million and \$10.0 million, respectively. The tax benefit recognized related to the compensation cost of these share-based awards was approximately \$1.5 million and \$4.6 million for the three and nine month periods ended September 30, 2010, respectively, and \$1.5 million and \$3.8 million for the three and nine month periods ended September 30, 2009, respectively.

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The following table summarizes stock option activity during the nine months ended September 30, 2010. Options are granted under our long-term incentive plan, and have a three year vesting schedule, which vest one-third on each of the first three anniversaries of the grant date. Options expire ten years from the grant date.

|  | Employee<br>Options | Director<br>Options | Weighted<br>Average<br>Exercise<br>Price | Weighted<br>Average<br>Remaining<br>Contractual<br>Term (yrs) | Aggregate<br>Intrinsic<br>Value |
|--|---------------------|---------------------|--|---|---------------------------------|
| Outstanding, December 31, 2009                 | 2,292,744           | 107,773             | \$ 27.28                                 | 6.4   | \$ 27,792,212                   |
| Granted  | 130,550             | —                   | \$ 46.47                                 | —   | —                               |
| Forfeited                                      | (6,601)             | —                   | \$ 26.87                                 | —   | —                               |
| Exercised                                      | (119,097)           | (12,977)            | \$ 27.36                                 | —   | —                               |
| Outstanding, September 30, 2010                | 2,297,596           | 94,796              | \$ 28.33                                 | 5.9   | \$ 47,570,219                   |
| Vested/expected to vest, at September 30, 2010 | 2,280,092           | 94,796              | \$ 28.30                                 | 5.9   | \$ 42,325,392                   |
| Exercisable, September 30, 2010                | 2,012,610           | 93,196              | \$ 27.51                                 | 5.5   | \$ 39,148,715                   |

Compensation costs related to unvested options totaled \$3.0 million at September 30, 2010 and will be recognized over the remaining vesting period of the grants, which averages 2.2 years. The Company uses the Black-Scholes option pricing model to value its stock option awards. The assumptions used to calculate the fair value of stock options issued in 2010 include the following: expected volatility of 35%, expected term of six years, risk free rate of 3.87% and no dividends. The average grant date fair value of stock options granted in the nine months ended September 30, 2010 was \$19.11. The aggregate intrinsic value of stock options exercised during the nine months ended September 30, 2010 was approximately \$2.4 million.

In addition to stock options, the Company also grants restricted stock, restricted stock units and performance unit awards. These awards are granted under our long-term incentive plan. Employee restricted stock and restricted stock unit awards generally vest based on the passage of time. These awards generally vest one-third on each anniversary of the grant date. Director restricted stock units vest over thirteen months. Certain directors have deferred receipt of their awards until their departure from the Board. A complete description of restricted stock and restricted stock unit awards is presented in the Company's annual report on Form 10-K for the year ended December 31, 2009. The following table summarizes the restricted stock and restricted stock unit activity during the nine months ended September 30, 2010:

|                                    | Employee<br>Restricted<br>Stock | Weighted<br>Average<br>Grant Date<br>Fair Value | Employee<br>Restricted<br>Stock Units | Weighted<br>Average<br>Grant Date<br>Fair Value | Director<br>Restricted<br>Stock Units | Weighted<br>Average<br>Grant Date<br>Fair Value |
|------------------------------------|---------------------------------|---|---------------------------------------|---|---------------------------------------|---|
| Outstanding, at December 31, 2009  | 1,202,319                       | \$ 24.28  | 784,931                               | \$ 26.16  | 45,400                                | \$ 26.96  |
| Granted                            | —                               | —   | 246,955                               | \$ 45.66  | 16,870                                | \$ 46.47  |
| Vested                             | (277,254)                       | \$ 24.22  | (617,466)                             | \$ 25.59  | —                                     | —   |
| Forfeited                          | (632,587)                       | \$ 24.28  | (10,373)                              | \$ 30.18  | —                                     | —   |
| Outstanding, at September 30, 2010 | 292,478                         | \$ 24.33  | 404,047                               | \$ 38.84  | 62,270                                | \$ 32.24  |

Future compensation costs related to restricted stock and restricted stock units is approximately \$16.8 million as of September 30, 2010, and will be recognized on a weighted average basis, over the next 1.9 years. The grant date fair value of the awards granted in 2010 is equal to the Company's closing stock price on the grant date.

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Performance unit awards are granted to certain members of management. These awards contain service and performance conditions. For each of the three performance periods, one third of the units will accrue, multiplied by a predefined percentage between 0% and 200%, depending on the achievement of certain operating performance measures. Additionally, for the cumulative performance period, a number of units will accrue, equal to the number of units granted multiplied by a predefined percentage between 0% and 200%, depending on the achievement of certain operating performance measures, less any units previously accrued. Accrued units will be converted to stock or cash, at the discretion of the compensation committee on the third anniversary of the grant date. The Company intends to settle these awards in stock and has the shares available to do so. The following table summarizes the performance unit activity during the nine months ended September 30, 2010:

|                                 | Performance<br>Units | Weighted<br>Average<br>Grant Date<br>Fair Value |
|---------------------------------|----------------------|---|
| Unvested, at December 31, 2009  | 127,800              | \$ 26.15  |
| Granted                         | 38,885               | \$ 46.29  |
| Vested                          | —                    | —   |
| Forfeited                       | —                    | —   |
| Unvested, at September 30, 2010 | 166,685              | \$ 30.85  |

Future compensation cost related to the performance units is estimated to be approximately \$3.8 million as of September 30, 2010, and is expected to be recognized over the next 1.6 years.

### 13. Employee Retirement and Postretirement Benefits

**Pension, Profit Sharing and Postretirement Benefits** — Certain of our employees and retirees participate in pension and other postretirement benefit plans. Employee benefit plan obligations and expenses included in the Condensed Consolidated Financial Statements are determined based on plan assumptions, employee demographic data, including years of service and compensation, benefits and claims paid, and employer contributions.

Effective March 31, 2010, the Company negotiated the transfer of the postretirement union retiree medical plan at the Dixon production facility to the Central States multiemployer plan. The Company transferred its liability to the multiemployer plan and no longer carries a liability for the accumulated benefit obligation of the employees covered under that plan, resulting in a plan curtailment. The curtailment resulted in a gain of \$2.4 million, \$1.4 million net of tax, which is included in Other operating (income) expense, net on the Condensed Consolidated Statements of Income.

**Defined Benefit Plans** — The benefits under our defined benefit plans are based on years of service and employee compensation.

Components of net periodic pension expense are as follows:

|                                | Three Months Ended<br>September 30, |        | Nine Months Ended<br>September 30, |          |
|--------------------------------|-------------------------------------|--------|------------------------------------|----------|
|                                | 2010                                | 2009   | 2010                               | 2009     |
|                                | (In thousands)                      |        |                                    |          |
| Service cost                   | \$ 515                              | \$ 490 | \$ 1,545                           | \$ 1,470 |
| Interest cost                  | 551                                 | 524    | 1,653                              | 1,572    |
| Expected return on plan assets | (549)                               | (440)  | (1,647)                            | (1,320)  |

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|                                       |        |        |          |          |
|---------------------------------------|--------|--------|----------|----------|
| Amortization of unrecognized net loss | 124    | 149    | 372      | 447      |
| Amortization of prior service costs   | 151    | 145    | 453      | 435      |
| Net periodic pension cost             | \$ 792 | \$ 868 | \$ 2,376 | \$ 2,604 |

We contributed \$0.9 million to the pension plans in the first nine months of 2010. We expect to contribute approximately \$1.3 million in 2010.

Postretirement Benefits — We provide healthcare benefits to certain retirees who are covered under specific group contracts.

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Components of net periodic postretirement expenses are as follows:

|                                       | Three Months Ended<br>September 30, |        | Nine Months Ended<br>September 30, |        |
|---------------------------------------|-------------------------------------|--------|------------------------------------|--------|
|                                       | 2010                                | 2009   | 2010                               | 2009   |
|                                       | (In thousands)                      |        |                                    |        |
| Service cost                          | \$ 18                               | \$ 63  | \$ 84                              | \$ 189 |
| Interest cost                         | 45                                  | 64     | 129                                | 192    |
| Amortization of prior service credit  | (35)                                | (18)   | (70)                               | (54)   |
| Amortization of unrecognized net loss | (20)                                | 5      | (31)                               | 15     |
| Net periodic postretirement cost      | \$ 8                                | \$ 114 | \$ 112                             | \$ 342 |

We expect to contribute approximately \$0.2 million to the postretirement health plans during 2010.

## 14. Comprehensive Income

The following table sets forth the components of comprehensive income:

|  | Three Months Ended<br>September 30, |           | Nine Months Ended<br>September 30, |           |
|--|-------------------------------------|-----------|------------------------------------|-----------|
|  | 2010                                | 2009      | 2010                               | 2009      |
|  | (In thousands)                      |           |                                    |           |
| Net income   | \$ 24,867                           | \$ 28,064 | \$ 62,838                          | \$ 59,221 |
| Foreign currency translation adjustment  | 5,096                               | 15,396    | 5,845                              | 27,439    |
| Amortization of pension and postretirement<br>prior service costs and net loss, net of tax | 158                                 | 171       | 473                                | 512       |
| Curtailment of postretirement plan   | —                                   | —         | 862                                | —         |
| Amortization of swap loss, net of tax  | 40                                  | 41        | 120                                | 122       |
| Other  | —                                   | —         | —                                  | 5         |
| Comprehensive income   | \$ 30,161                           | \$ 43,672 | \$ 70,138                          | \$ 87,299 |

We expect to amortize \$0.6 million of prior service costs and net loss, net of tax and \$0.2 million of swap loss, net of tax from other comprehensive income into earnings during 2010.

## 15. Fair Value of Financial Instruments

Cash and cash equivalents and accounts receivable are financial assets with carrying values that approximate fair value. Accounts payable are financial liabilities with carrying values that approximate fair value. As of September 30, 2010, the outstanding balance of the Company's variable rate debt (revolving credit facility) was \$371.5 million, the fair value of which is estimated to be \$365.4 million, using a present value technique and market based interest rates and credit spreads. As of September 30, 2010, the carrying value of the Company's fixed rate senior notes was \$100.0 million and fair value was estimated to be \$106.8 million based on a present value technique using market based interest rates and credit spreads. The fair value of the Company's 7.75% high yield notes due 2018, with an outstanding balance of \$400.0 million as of September 30, 2010, was estimated at \$429.0 million, based on quoted market prices.

The fair value of the Company's interest rate swap agreement, as described in Notes 10 and 16, was a liability of approximately \$1.9 million as of September 30, 2010. The fair value of the swap was determined using Level 2 inputs, which are inputs other than quoted prices that are observable for an asset or liability, either directly or indirectly. The fair value is based on a market approach, comparing the fixed rate of 2.9% to the current and forward one month LIBOR rates throughout the term of the swap agreement.

The fair value of the Company's commodity contract as described in Note 16 was an asset of approximately \$0.2 million as of September 30, 2010. The fair value of the commodity contract was determined using Level 1 inputs.

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## 16. Derivative Instruments

The Company is exposed to certain risks relating to its ongoing business operations. Derivative instruments are used on occasion to manage interest rate, foreign currency and commodity input cost risks.

Interest rate swaps are used to manage interest rate risk associated with the Company's \$600 million revolving credit facility. Interest on our credit facility is variable and use of the interest rate swap establishes a fixed rate over the term of a portion of the facility. The Company's objective in using an interest rate swap is to establish a fixed interest rate, thereby enabling the Company to predict and manage interest expense and cash flows in a more efficient and effective manner. The Company did not apply hedge accounting to the interest rate swap, and it is recorded at fair value on the Company's Condensed Consolidated Balance Sheets. See Note 10 for more details of the interest rate swap, including the notional amount, interest rate and term. Note 15 discusses the fair value of the interest rate swap.

The Company enters into foreign currency contracts to manage the risk associated with foreign currency cash flows. The Company's objective in using foreign currency contracts is to establish a fixed foreign currency exchange rate for certain Canadian raw material purchases that are denominated in U.S. dollars, thereby enabling the Company to manage its foreign currency exchange rate risk. There were no foreign currency contracts outstanding as of September 30, 2010 and 2009.

During the second quarter of 2010, the Company entered into a commodity swap contract for 5.4 million pounds of High Density Polyethylene ("HDPE") to manage the Company's risk associated with the underlying commodity cost of a significant component used in packaging materials. The objective in using this swap is to establish a fixed commodity cost over the term of the contract. The trade date was June 3, 2010, with an effective date of July 1, 2010 and an expiration date of December 31, 2011. The Company will settle 0.3 million pounds on a monthly basis over the term of the contract. The Company did not apply hedge accounting to the commodity swap, and it is recorded at fair value on the Company's Condensed Consolidated Balance Sheets.

The following table identifies the derivative, its fair value, and location on the Condensed Consolidated Balance Sheets.

| Balance Sheet Location |   | Fair Value            |                      |
|------------------------|---|-----------------------|----------------------|
|                        |   | September 30,<br>2010 | December 31,<br>2009 |
| Liability Derivatives: |   | (In thousands)        |                      |
| Interest rate swap     | Accounts payable and accrued expenses     | \$ 1,870              | \$ 3,327             |
|                        |   | \$ 1,870              | \$ 3,327             |
| Interest rate swap     | Other Long-term liabilities               | \$ —                  | \$ 1,550             |
|                        |   | \$ —                  | \$ 1,550             |
| Asset Derivative:      |   |                       |                      |
| Commodity contract     | Prepaid expenses and other current assets | \$ 135                | \$ —                 |
|                        |   | \$ 135                | \$ —                 |
| Commodity contract     | Other assets, net                         | \$ 34                 | \$ —                 |
|                        |   | \$ 34                 | \$ —                 |

The Company recognized a gain of \$1.5 million and \$3.2 million relating to the change in the fair value of its interest rate swap and commodity contract derivatives for the three and nine months ended September 30, 2010, respectively, compared to a gain of \$23 thousand and \$1.2 million in the three and nine months ended September 30, 2009. This gain is recorded in the Other income, net line of our Condensed Consolidated Statements of Income.

The Company does not use derivatives for speculative or trading purposes.

#### 17. Commitments and Contingencies

**Litigation, Investigations and Audits** — We are party in the ordinary course of business to certain claims, litigation, audits and investigations. We believe that we have established adequate reserves to satisfy any liability we may incur in connection with any such currently pending or threatened matters. In our opinion, the settlement of any such currently pending or threatened matters is not expected to have a material adverse impact on our financial position, annual results of operations or cash flows.

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18. Supplemental Cash Flow Information

Cash payments for interest were \$29.3 million and \$15.0 million for the nine months ended September 30, 2010 and 2009, respectively. Cash payments for income taxes were \$23.4 million and \$9.6 million for the nine months ended September 30, 2010 and 2009, respectively. As of September 30, 2010 and 2009, the Company had accrued property, plant and equipment of approximately \$1.0 million and \$1.8 million, respectively. The Company also accrued other intangible assets of \$1.5 million at September 30, 2010. For the nine months ended September 30, 2009, the Company entered into capital leases of approximately \$1.3 million. There were no new capital leases in the first nine months of 2010. As of September 30, 2010, the Company recorded a receivable of \$5.0 million for a working capital adjustment to the purchase price of Sturm. As this adjustment is a noncash item, we have excluded it from the Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2010. Noncash financing activities for the nine months ended September 30, 2010 and 2009 include the vesting of 891,005 shares and 268,397 shares, respectively, of restricted stock and restricted stock units, where shares were withheld to satisfy the minimum statutory tax withholding requirements.

19. Foreign Currency

The Company enters into foreign currency contracts due to the exposure to Canadian/U.S. dollar currency fluctuations on cross border transactions. The Company does not apply hedge accounting to these contracts and records them at fair value on the Condensed Consolidated Balance Sheets, with changes in fair value being recorded through the Condensed Consolidated Statements of Income, within Gain on foreign currency exchange. In August 2010 and May 2009, the Company entered into foreign currency contracts for the purchase of \$4.0 million and \$5.0 million U.S. dollars, respectively. The contracts were entered into for the purchase of U.S. dollar denominated raw materials by our Canadian subsidiary. These contracts expired by the end of September 2010 and 2009, respectively. The Company has an intercompany note denominated in Canadian dollars, which is eliminated during consolidation. A portion of the note is considered to be permanent, with the remaining portion considered to be temporary. Foreign currency fluctuations on the permanent portion are recorded through Accumulated other comprehensive loss, while foreign currency fluctuations on the temporary portion are recorded in the Company's Condensed Consolidated Statements of Income, within Gain on foreign currency exchange.

The Company accrues interest on the intercompany note, which is also considered temporary. Changes in the balance due to foreign currency fluctuations are also recorded in the Company's Condensed Consolidated Statements of Income within Gain on foreign currency exchange.

For the three and nine months ended September 30, 2010 and 2009, the Company recorded a gain of \$46 thousand, \$2.1 million, \$3.0 million and \$4.8 million, respectively, related to foreign currency fluctuations, recorded in the Gain on foreign currency exchange line of the Condensed Consolidated Statement of Income. For the three and nine months ended September 30, 2010 and 2009, the Company recorded a gain of \$5.1 million, \$5.8 million, \$15.4 million and \$27.4 million, respectively, in Accumulated other comprehensive loss related to foreign currency fluctuations on the permanent portion of the note and translation of E.D. Smith financial statements from Canadian dollars to U.S. dollars.

20. Business and Geographic Information and Major Customers

The Company manages operations on a company-wide basis, thereby making determinations as to the allocation of resources in total rather than on a segment-level basis. The Company has designated our reportable segments based on how management views our business. The Company does not segregate assets between segments for internal reporting. Therefore, asset-related information has not been presented.

The Company evaluates the performance of our segments based on net sales dollars, gross profit and direct operating income (gross profit less freight out, sales commissions and direct selling and marketing expenses). The amounts in the following tables are obtained from reports used by our senior management team and do not include allocated income taxes. Other expenses not allocated include warehouse start-up costs, unallocated selling and distribution expenses and corporate expenses which consist of general and administrative expenses, amortization expense, other operating (income) expense, interest expense, interest income, foreign currency exchange and other (income) expense. The accounting policies of our segments are the same as those described in the summary of significant accounting policies set forth in Note 1 to our 2009 Consolidated Financial Statements contained in our Annual Report on Form 10-K.



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|   | Three Months Ended<br>September 30, |            | Nine Months Ended<br>September 30, |              |
|---|-------------------------------------|------------|------------------------------------|--------------|
|   | 2010                                | 2009       | 2010                               | 2009         |
| (In thousands)                                |                                     |            |                                    |              |
| Net sales to external customers:              |                                     |            |                                    |              |
| North American Retail Grocery                 | \$ 319,174                          | \$ 238,891 | \$ 888,254                         | \$ 705,426   |
| Food Away From Home                           | 83,330                              | 78,982     | 237,099                            | 220,764      |
| Industrial and Export                         | 61,738                              | 60,992     | 182,208                            | 180,676      |
| Total   | \$ 464,242                          | \$ 378,865 | \$ 1,307,561                       | \$ 1,106,866 |
| Direct operating income:                      |                                     |            |                                    |              |
| North American Retail Grocery                 | \$ 60,863                           | \$ 36,894  | \$ 154,955                         | \$ 107,127   |
| Food Away From Home                           | 12,775                              | 9,025      | 34,917                             | 24,128       |
| Industrial and Export                         | 8,663                               | 9,856      | 31,658                             | 26,466       |
| Total   | 82,301                              | 55,775     | 221,530                            | 157,721      |
| Unallocated warehouse start-up costs          |                                     |            |                                    |              |
| (1)   | —                                   | (173)      | —                                  | (3,223)      |
| Unallocated selling and distribution expenses |                                     |            |                                    |              |
|   | (804)                               | (755)      | (2,788)                            | (2,394)      |
| Unallocated corporate expense                 |                                     |            |                                    |              |
|   | (33,704)                            | (9,773)    | (98,758)                           | (52,413)     |
| Operating income                              |                                     |            |                                    |              |
|   | 47,793                              | 45,074     | 119,984                            | 99,691       |
| Other expense                                 |                                     |            |                                    |              |
|   | (10,983)                            | (1,667)    | (26,313)                           | (7,917)      |
| Income before income taxes                    |                                     |            |                                    |              |
|   | \$ 36,810                           | \$ 43,407  | \$ 93,671                          | \$ 91,774    |

(1) Included in Cost of sales in the Condensed Consolidated Statements of Income.

Geographic Information — We had revenues to customers outside of the United States of approximately 13.8% and 13.7% of total consolidated net sales in the nine months ended September 30, 2010 and 2009, respectively, with 13.0% and 13.1% going to Canada, respectively.

Major Customers — Wal-Mart Stores, Inc. and affiliates accounted for approximately 18.7% and 14.4% of our consolidated net sales in the nine months ended September 30, 2010 and 2009, respectively. No other customer accounted for more than 10% of our consolidated net sales.

Product Information — The following table presents the Company's net sales by major products for the three and nine months ended September 30, 2010 and 2009:

|                            | Three Months Ended<br>September 30, |           | Nine Months Ended<br>September 30, |            |
|----------------------------|-------------------------------------|-----------|------------------------------------|------------|
|                            | 2010                                | 2009      | 2010                               | 2009       |
| (In thousands)             |                                     |           |                                    |            |
| Products:                  |                                     |           |                                    |            |
| Pickles                    | \$ 81,152                           | \$ 82,164 | \$ 250,840                         | \$ 240,268 |
| Soup and infant feeding    | 85,759                              | 85,606    | 220,760                            | 232,607    |
| Non-dairy powdered creamer | 68,094                              | 75,620    | 217,246                            | 236,229    |
| Salad dressing             | 50,003                              | 46,249    | 160,825                            | 146,012    |
| Jams and other sauces      | 42,162                              | 42,319    | 122,704                            | 113,616    |
| Powdered drinks            | 54,690                              | —         | 121,070                            | —          |

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|                       |            |            |              |              |
|-----------------------|------------|------------|--------------|--------------|
| Hot cereals           | 31,415     | —          | 66,336       | —            |
| Aseptic products      | 22,384     | 22,052     | 65,580       | 62,722       |
| Mexican sauces        | 20,652     | 16,118     | 58,020       | 48,942       |
| Refrigerated products | 7,931      | 8,737      | 24,180       | 26,470       |
| Total net sales       | \$ 464,242 | \$ 378,865 | \$ 1,307,561 | \$ 1,106,866 |

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## 21. Guarantor and Non-Guarantor Financial Information

On March 2, 2010, the Company issued 7.75% high yield notes due 2018, that are guaranteed by its wholly owned domestic subsidiaries (Guarantor Subsidiaries) in accordance with the applicable Indenture and fully, jointly, severally and unconditionally guarantee our payment obligations under the debt securities offered. The notes are not guaranteed by the foreign subsidiaries of TreeHouse (Non-Guarantor Subsidiaries). There are no significant restrictions on the ability of the parent company or any guarantor to obtain funds from its subsidiaries by dividend or loan. The following condensed consolidating financial information presents the results of operations, financial position and cash flows of TreeHouse Foods, Inc., its Guarantor Subsidiaries, its Non-Guarantor Subsidiaries and the eliminations necessary to arrive at the information for the Company on a consolidated basis as of September 30, 2010 and December 31, 2009 and for the three and nine months ended September 30, 2010 and 2009. The equity method has been used with respect to investments in subsidiaries. The principal elimination entries eliminate investments in subsidiaries and intercompany balances and transactions.

Condensed Supplemental Consolidating Balance Sheet  
September 30, 2010  
(In thousands)

|  | Parent<br>Company | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations   | Consolidated |
|--|-------------------|---------------------------|-------------------------------|----------------|--------------|
| Assets   |                   |                           |                               |                |              |
| Current assets:                                  |                   |                           |                               |                |              |
| Cash and cash equivalents                        | \$—               | \$ 1,597                  | \$ 1,859                      | \$—            | \$ 3,456     |
| Receivables, net                                 | 2,577             | 105,201                   | 17,654                        | —              | 125,432      |
| Inventories, net                                 | —                 | 277,346                   | 35,347                        | —              | 312,693      |
| Deferred income taxes                            | 726               | 2,875                     | 361                           | —              | 3,962        |
| Assets held for sale                             | —                 | 4,081                     | —                             | —              | 4,081        |
| Prepaid expenses and other current assets        | 768               | 15,150                    | 706                           | —              | 16,624       |
| Total current assets                             | 4,071             | 406,250                   | 55,927                        | —              | 466,248      |
| Property, plant and equipment, net               | 11,165            | 311,713                   | 35,365                        | —              | 358,243      |
| Goodwill   | —                 | 843,417                   | 110,521                       | —              | 953,938      |
| Investment in subsidiaries                       | 1,166,929         | 133,881                   | —                             | (1,300,810)    | —            |
| Intercompany accounts receivable, net            | 626,546           | (513,160 )                | (113,386 )                    | —              | —            |
| Deferred income taxes                            | 12,142            | —                         | —                             | (12,142 )      | —            |
| Identifiable intangible and other assets,<br>net | 34,685            | 306,025                   | 82,923                        | —              | 423,633      |
| Total assets                                     | \$1,855,538       | \$ 1,488,126              | \$ 171,350                    | \$(1,312,952 ) | \$ 2,202,062 |
| Liabilities and Stockholders' Equity             |                   |                           |                               |                |              |
| Current liabilities:                             |                   |                           |                               |                |              |
| Accounts payable and accrued expenses            | \$33,363          | \$ 134,158                | \$ 21,306                     | \$—            | \$ 188,827   |
| Current portion of long-term debt                | —                 | 981                       | —                             | —              | 981          |
| Deferred income taxes                            | —                 | 642                       | 16,163                        | —              | 16,805       |

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|  |              |              |            |                |              |
|--|--------------|--------------|------------|----------------|--------------|
| Total current liabilities                  | 33,363       | 135,781      | 37,469     | —              | 206,613      |
| Long-term debt                             | 862,327      | 13,195       | —          | —              | 875,522      |
| Deferred income taxes                      | 8,947        | 149,990      | —          | (12,142 )      | 146,795      |
| Other long-term liabilities                | 13,998       | 22,231       | —          | —              | 36,229       |
| Stockholders' equity                       | 936,903      | 1,166,929    | 133,881    | (1,300,810)    | 936,903      |
| Total liabilities and stockholders' equity | \$ 1,855,538 | \$ 1,488,126 | \$ 171,350 | \$ (1,312,952) | \$ 2,202,062 |

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Condensed Supplemental Consolidating Balance Sheet  
December 31, 2009  
(In thousands)

|   | Parent<br>Company   | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations          | Consolidated      |
|---|---------------------|---------------------------|-------------------------------|-----------------------|-------------------|
| <b>Assets</b>                                 |                     |                           |                               |                       |                   |
| <b>Current assets:</b>                        |                     |                           |                               |                       |                   |
| Cash and cash equivalents                     | \$ 1                | \$ 8                      | \$ 4,406                      | \$ —                  | \$ 4,415          |
| Receivables, net                              | 325                 | 66,573                    | 19,659                        | —                     | 86,557            |
| Inventories, net                              | —                   | 229,185                   | 35,748                        | —                     | 264,933           |
| Deferred income taxes                         | 1,875               | 990                       | 532                           | —                     | 3,397             |
| Assets held for sale                          | —                   | 4,081                     | —                             | —                     | 4,081             |
| Prepaid expenses and other current assets     | 384                 | 6,253                     | 632                           | —                     | 7,269             |
| <b>Total current assets</b>                   | <b>2,585</b>        | <b>307,090</b>            | <b>60,977</b>                 | <b>—</b>              | <b>370,652</b>    |
| Property, plant and equipment, net            | 11,549              | 230,595                   | 33,889                        | —                     | 276,033           |
| Goodwill                                      | —                   | 466,274                   | 108,733                       | —                     | 575,007           |
| Investment in subsidiaries                    | 1,054,776           | 94,804                    | —                             | (1,149,580)           | —                 |
| Intercompany accounts receivable, net         | 87,643              | 65,683                    | (153,326)                     | —                     | —                 |
| Deferred income taxes                         | 21,186              | —                         | —                             | (21,186)              | —                 |
| Identifiable intangible and other assets, net | 14,328              | 65,156                    | 83,252                        | —                     | 162,736           |
| <b>Total assets</b>                           | <b>\$ 1,192,067</b> | <b>\$ 1,229,602</b>       | <b>\$ 133,525</b>             | <b>\$ (1,170,766)</b> | <b>1\$384,428</b> |
| <b>Liabilities and Stockholders' Equity</b>   |                     |                           |                               |                       |                   |
| <b>Current liabilities:</b>                   |                     |                           |                               |                       |                   |
| Accounts payable and accrued expenses         | \$ 31,458           | \$ 94,936                 | \$ 22,425                     | \$ —                  | \$148,819         |
| Current portion of long-term debt             | 200                 | 554                       | 152                           | —                     | 906               |
| <b>Total current liabilities</b>              | <b>31,658</b>       | <b>95,490</b>             | <b>22,577</b>                 | <b>—</b>              | <b>149,725</b>    |
| Long-term debt                                | 390,037             | 11,603                    | —                             | —                     | 401,640           |
|   | 5,609               | 44,914                    | 16,044                        | (21,186)              | 45,381            |

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Deferred income  
taxes

|  |              |              |            |                |              |
|--|--------------|--------------|------------|----------------|--------------|
| Other long-term liabilities                | 8,534        | 22,819       | 100        | —              | 31,453       |
| Stockholders' equity                       | 756,229      | 1,054,776    | 94,804     | (1,149,580)    | 756,229      |
| Total liabilities and stockholders' equity | \$ 1,192,067 | \$ 1,229,602 | \$ 133,525 | \$ (1,170,766) | \$ 1,384,428 |

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Condensed Supplemental Consolidating Statement of Income  
 Three Months Ended September 30, 2010  
 (In thousands)

|  | Parent<br>Company | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|-------------------|---------------------------|-------------------------------|--------------|--------------|
| Net sales  | \$ —              | \$ 408,383                | \$ 61,788                     | \$ (5,929)   | \$164,242    |
| Cost of sales  | —                 | 312,472                   | 47,462                        | (5,929)      | 354,005      |
| Gross profit   | —                 | 95,911                    | 14,326                        | —            | 110,237      |
| Selling, general and<br>administrative<br>expense                      | 10,784            | 38,450                    | 5,067                         | —            | 54,301       |
| Amortization   | 131               | 5,723                     | 1,186                         | —            | 7,040        |
| Other operating<br>expense, net  | —                 | 1,103                     | —                             | —            | 1,103        |
| Operating (loss)<br>income   | (10,915)          | 50,635                    | 8,073                         | —            | 47,793       |
| Interest expense<br>(income), net                                      | 12,585            | (3,146)                   | 3,428                         | —            | 12,867       |
| Other income, net  | (1,081)           | (413)                     | (390)                         | —            | (1,884)      |
| (Loss) income from<br>continuing<br>operations, before<br>income taxes | (22,419)          | 54,194                    | 5,035                         | —            | 36,810       |
| Income taxes<br>(benefit)  | (7,502)           | 18,426                    | 1,019                         | —            | 11,943       |
| Equity in net income<br>of subsidiaries                                | 39,784            | 4,016                     | —                             | (43,800)     | —            |
| Net income (loss)  | \$ 24,867         | \$ 39,784                 | \$ 4,016                      | \$ (43,800)  | \$ 24,867    |

Condensed Supplemental Consolidating Statement of Income  
 Three Months Ended September 30, 2009  
 (In thousands)

|   | Parent<br>Company | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|---|-------------------|---------------------------|-------------------------------|--------------|--------------|
| Net sales   | \$ —              | \$ 325,971                | \$ 61,404                     | \$ (8,510)   | \$78,865     |
| Cost of sales                                     | —                 | 255,885                   | 50,972                        | (8,510)      | 298,347      |
| Gross profit                                      | —                 | 70,086                    | 10,432                        | —            | 80,518       |
| Selling, general and<br>administrative<br>expense | 9,601             | 31,361                    | 5,461                         | —            | 46,423       |
| Amortization                                      | 231               | 1,902                     | 1,242                         | —            | 3,375        |
|   | —                 | (14,354)                  | —                             | —            | (14,354)     |

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|   |           |           |          |             |           |
|---|-----------|-----------|----------|-------------|-----------|
| Other operating expense, net                                  |           |           |          |             |           |
| Operating (loss) income                                       | (9,832)   | 51,177    | 3,729    | —           | 45,074    |
| Interest expense (income), net                                | 4,566     | (3,368)   | 3,588    | —           | 4,786     |
| Other income (expense), net                                   | (23)      | 1,783     | (4,879)  | —           | (3,119)   |
| (Loss) income from continuing operations, before income taxes | (14,375)  | 52,762    | 5,020    | —           | 43,407    |
| Income taxes (benefit)  | (2,259)   | 15,163    | 2,439    | —           | 15,343    |
| Equity in net income (loss) of subsidiaries                   | 40,180    | 2,581     | —        | (42,761)    | —         |
| Net income (loss)   | \$ 28,064 | \$ 40,180 | \$ 2,581 | \$ (42,761) | \$ 28,064 |



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Condensed Supplemental Consolidating Statement of Income  
 Nine Months Ended September 30, 2010  
 (In thousands)

|  | Parent<br>Company    | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations           | Consolidated         |
|--|----------------------|---------------------------|-------------------------------|------------------------|----------------------|
| Net sales  | \$ —                 | \$ 1,143,184              | \$ 184,757                    | \$ (20,380)            | \$ 1,307,561         |
| Cost of sales  | —                    | 876,305                   | 146,471                       | (20,380)               | 1,002,396            |
| Gross profit   | —                    | 266,879                   | 38,286                        | —                      | 305,165              |
| Selling, general and<br>administrative<br>expense                      | 36,564               | 112,103                   | 16,879                        | —                      | 165,546              |
| Amortization   | 394                  | 14,867                    | 3,513                         | —                      | 18,774               |
| Other operating<br>income, net   | —                    | 861                       | —                             | —                      | 861                  |
| Operating (loss)<br>income   | (36,958)             | 139,048                   | 17,894                        | —                      | 119,984              |
| Interest expense<br>(income), net                                      | 30,923               | (9,673) <sup>1</sup>      | 10,223                        | —                      | 31,473               |
| Other (income)<br>expense, net   | (3,007) <sup>1</sup> | 975                       | (3,128) <sup>1</sup>          | —                      | (5,160) <sup>1</sup> |
| (Loss) income from<br>continuing<br>operations, before<br>income taxes | (64,874)             | 147,746                   | 10,799                        | —                      | 93,671               |
| Income taxes<br>(benefit)  | (22,734)             | 50,781                    | 2,786                         | —                      | 30,833               |
| Equity in net income<br>of subsidiaries                                | 104,978              | 8,013                     | —                             | (112,991) <sup>1</sup> | —                    |
| Net income (loss)  | \$ 62,838            | \$ 104,978                | \$ 8,013                      | \$ (112,991)           | \$ 62,838            |

Condensed Supplemental Consolidating Statement of Income  
 Nine Months Ended September 30, 2009  
 (In thousands)

|   | Parent<br>Company | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|---|-------------------|---------------------------|-------------------------------|--------------|--------------|
| Net sales   | \$ —              | \$ 946,877                | \$ 188,248                    | \$ (28,259)  | \$ 1,106,866 |
| Cost of sales                                     | —                 | 746,433                   | 156,619                       | (28,259)     | 874,793      |
| Gross profit                                      | —                 | 200,444                   | 31,629                        | —            | 232,073      |
| Selling, general and<br>administrative<br>expense | 25,118            | 94,221                    | 17,018                        | —            | 136,357      |

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|   |           |           |          |             |           |
|---|-----------|-----------|----------|-------------|-----------|
| Amortization  | 694       | 5,736     | 3,524    | —           | 9,954     |
| Other operating expense, net                                  | —         | (13,929)  | —        | —           | (13,929)  |
| Operating (loss) income                                       | (25,812)  | 114,416   | 11,087   | —           | 99,691    |
| Interest expense (income), net                                | 13,640    | (9,829)   | 10,294   | —           | 14,105    |
| Other income, net   | (1,229)   | (422)     | (4,537)  | —           | (6,188)   |
| (Loss) income from continuing operations, before income taxes | (38,223)  | 124,667   | 5,330    | —           | 91,774    |
| Income taxes (benefit)  | (13,577)  | 43,399    | 2,731    | —           | 32,553    |
| Equity in net income of subsidiaries                          | 83,867    | 2,599     | —        | (86,466)    | —         |
| Net income  | \$ 59,221 | \$ 83,867 | \$ 2,599 | \$ (86,466) | \$ 59,221 |

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Condensed Supplemental Consolidating Statement of Cash Flows  
 Nine Months Ended September 30, 2010  
 (In thousands)

|  | Parent<br>Company | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|-------------------|---------------------------|-------------------------------|--------------|--------------|
| Net cash provided by operating activities                              | \$ (16,185)       | \$ 163,284                | \$ 3,553                      | \$ —         | \$ 150,652   |
| Cash flows from investing activities:                                  |                   |                           |                               |              |              |
| Additions to property, plant and equipment                             | (64)              | (25,839)                  | (4,574)                       | —            | (30,477)     |
| Additions to other intangible assets                                   | (9,482)           | (5,842)                   | (1,464)                       | —            | (16,788)     |
| Acquisition of business, net of cash acquired                          | —                 | (664,655)                 | —                             | —            | (664,655)    |
| Proceeds from sale of fixed assets                                     | —                 | 16                        | —                             | —            | 16           |
| Net cash used in investing activities                                  | (9,546)           | (696,320)                 | (6,038)                       | —            | (711,904)    |
| Cash flows from financing activities:                                  |                   |                           |                               |              |              |
| Proceeds from issuance of debt for acquisitions                        | 400,000           | —                         | —                             | —            | 400,000      |
| Borrowings under revolving credit facility                             | 324,600           | —                         | —                             | —            | 324,600      |
| Payments under revolving credit facility                               | (251,300)         | —                         | —                             | —            | (251,300)    |
| Payments on capitalized lease obligations                              | —                 | (682)                     | (154)                         | —            | (836)        |
| Intercompany transfer  | (535,307)         | 535,307                   | —                             | —            | —            |
| Proceeds from issuance of common stock, net of expenses                | 110,688           | —                         | —                             | —            | 110,688      |
| Payment of deferred financing costs                                    | (10,783)          | —                         | —                             | —            | (10,783)     |
| Excess tax (deficiency) benefits from stock-based payment arrangements | (440)             | —                         | —                             | —            | (440)        |
| Cash used to net share settle equity awards                            | (15,334)          | —                         | —                             | —            | (15,334)     |
|  | 3,606             | —                         | —                             | —            | 3,606        |

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|  |        |          |          |      |          |
|--|--------|----------|----------|------|----------|
| Proceeds from stock option exercises                         |        |          |          |      |          |
| Net cash provided by financing activities                    | 25,730 | 534,625  | (154)    | —    | 560,201  |
| Effect of exchange rate changes on cash and cash equivalents | —      | —        | 92       | —    | 92       |
| Net decrease in cash and cash equivalents                    | (1)    | 1,589    | (2,547)  | —    | (959)    |
| Cash and cash equivalents, beginning of period               | 1      | 8        | 4,406    | —    | 4,415    |
| Cash and cash equivalents, end of period                     | \$ 0   | \$ 1,597 | \$ 1,859 | \$ — | \$ 3,456 |

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Condensed Supplemental Consolidating Statement of Cash Flows  
 Nine Months Ended September 30, 2009  
 (In thousands)

|  | Parent<br>Company | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Consolidated |
|--|-------------------|---------------------------|-------------------------------|--------------|--------------|
| Net cash provided by operating activities                    | \$ (67,918)       | \$ 82,141                 | \$ 14,704                     | \$ —         | \$ 28,927    |
| Cash flows from investing activities:                        |                   |                           |                               |              |              |
| Additions to property, plant and equipment                   | (39)              | (28,537)                  | (2,301)                       | —            | (30,877)     |
| Proceeds from sale of fixed assets                           | —                 | 35                        | —                             | —            | 35           |
| Net cash used in investing activities                        | (39)              | (28,502)                  | (2,301)                       | —            | (30,842)     |
| Cash flows from financing activities:                        |                   |                           |                               |              |              |
| Borrowings under revolving credit facility                   | 248,500           | —                         | —                             | —            | 248,500      |
| Payments under revolving credit facility                     | (248,900)         | —                         | —                             | —            | (248,900)    |
| Payments on capitalized lease obligations                    | —                 | (549)                     | —                             | —            | (549)        |
| Intercompany transfer  | 65,215            | (53,090)                  | (12,125)                      | —            | —            |
| Proceeds from stock option exercises                         | 3,405             | —                         | —                             | —            | 3,405        |
| Excess tax benefits from stock based payment arrangements    | 60                | —                         | —                             | —            | 60           |
| Cash used to net share settle equity awards                  | (324)             | —                         | —                             | —            | (324)        |
| Net cash provided by financing activities                    | 67,956            | (53,639)                  | (12,125)                      | —            | 2,192        |
| Effect of exchange rate changes on cash and cash equivalents | —                 | —                         | 690                           | —            | 690          |
| Net decrease in cash and cash equivalents                    | (1)               | —                         | 968                           | —            | 967          |
| Cash and cash equivalents, beginning of period               | 12                | 7                         | 2,668                         | —            | 2,687        |
| Cash and cash equivalents, end of period                     | \$ 11             | \$ 7                      | \$ 3,636                      | \$ —         | \$ 3,654     |

## 22. Subsequent Events

On October 27, 2010, the Company entered into an Amended and Restated Credit Agreement with a group of participating lenders which amends and restates the Credit Agreement dated June 27, 2005 (as amended) and was to expire August 31, 2011. The Amended and Restated Credit Agreement provides for an increase in the aggregate commitment under the revolving credit facility from \$600 million to \$750 million and extends the maturity to October 27, 2015. The interest rate under the Amended and Restated Credit Agreement will be based on the Company's consolidated leverage ratio, and will be determined by either LIBOR plus a margin ranging from 1.50% to 2.50% or a base rate (as defined in the Amended and Restated Credit Agreement) plus a margin ranging from 0.50% to 1.50%. Proceeds from the credit facility may be used for working capital and general corporate purposes, including acquisition financing. The credit facility contains various financial and other restrictive covenants and requires that we maintain certain financial ratios, including a leverage and interest coverage ratio.

On October 28, 2010, the Company acquired all of the outstanding securities of STSF Holdings, Inc. (Holdings) for approximately \$180 million in cash (subject to adjustment) plus up to an additional \$15 million if S.T. Specialty Foods, Inc. achieves certain earnings targets for the twelve month period ending December 31, 2010. S.T. Specialty Foods, Inc., a wholly owned subsidiary of Holdings, has annual net sales of approximately \$100 million and is a manufacturer of private label macaroni and cheese, skillet dinners and other value-added side dishes. The acquisition will add another category to the Company's product portfolio for the retail grocery channel. The acquisition was financed through the Company's Amended and Restated Credit Agreement. Due to the timing of the acquisition, information required to adequately provide proforma disclosures is not available. We expect this information to be available in sufficient detail later in the fourth quarter and will be disclosed in our annual report on Form 10-K.

Following the completion of the acquisition, Holdings and S.T. Specialty Foods will become guarantors under the Amended and Restated Credit Agreement and the indentures governing the Company's 6.03% senior notes due 2013 and High Yield Notes due 2018.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Business Overview

TreeHouse is a food manufacturer servicing primarily the retail grocery and foodservice channels. Its products include non-dairy powdered coffee creamer; canned soup, salad dressings and sauces; sugar free drink mixes and sticks, instant oatmeal and hot cereals, salsa and Mexican sauces; jams and pie fillings under the E.D. Smith brand name; pickles and related products; infant feeding products; and other food products including aseptic sauces, refrigerated salad dressings, and liquid non-dairy creamer. TreeHouse believes it is the largest manufacturer of pickles and non-dairy powdered creamer in the United States and the largest manufacturer of private label salad dressing, drink mixes and instant hot cereals in the United States and Canada based on sales volume.

The following discussion and analysis presents the factors that had a material effect on our results of operations for the three and nine months ended September 30, 2010 and 2009. Also discussed is our financial position, as of the end of those periods. This should be read in conjunction with the Condensed Consolidated Financial Statements and the Notes to those Condensed Consolidated Financial Statements included elsewhere in this report. This Management's Discussion and Analysis of Financial Condition and Results of Operations contain forward-looking statements. See "Cautionary Statement Regarding Forward-Looking Statements" for a discussion of the uncertainties, risks and assumptions associated with these statements.

We discuss the following segments in this Management's Discussion and Analysis of Financial Condition and Results of Operations: North American Retail Grocery, Food Away From Home, and Industrial and Export. The key performance indicators of our segments are net sales dollars, gross profit and direct operating income, which is gross profit less the cost of transporting products to customer locations (referred to in the tables below as "freight out"), commissions paid to independent sales brokers, and direct sales and marketing expenses.

Our current operations consist of the following:

Our North American Retail Grocery segment sells branded and private label products to customers within the United States and Canada. These products include pickles, peppers, relishes, Mexican sauces, condensed and ready to serve soup, broths, gravies, jams, salad dressings, sauces, non-dairy powdered creamer, aseptic products, infant feeding products, powdered drinks and hot cereals.

Our Food Away From Home segment sells pickle products, non-dairy powdered creamers, Mexican sauces, aseptic products, hot cereals and refrigerated products, and sauces to foodservice customers, including restaurant chains and food distribution companies, within the United States and Canada.

Our Industrial and Export segment includes the Company's co-pack business and non-dairy powdered creamer sales to industrial customers for use in industrial applications, including for repackaging in portion control packages and for use as an ingredient by other food manufacturers. Export sales are primarily to industrial customers outside North America.

Current economic conditions remain constrained and the Company has continued to focus its efforts on volume, cost containment and margin improvement. This strategy, along with the addition of Sturm, has resulted in direct operating income growth of 47.6% and 40.5% for the three and nine months ended September 30, 2010, when compared to the three and nine months ended September 30, 2009.

Recent Developments

On October 27, 2010, the Company entered into an Amended and Restated Credit Agreement with a group of participating lenders which amends and restates the Credit Agreement dated June 27, 2005 (as amended) and was to expire August 31, 2011. The Amended and Restated Credit Agreement provides for an increase in the aggregate commitment under the revolving credit facility from \$600 million to \$750 million and extends the maturity to October 27, 2015. The interest rate under the Amended and Restated Credit Agreement is based on the Company's consolidated leverage ratio, and will be determined by either LIBOR plus a margin ranging from 1.50% to 2.50% or a base rate (as defined in the Amended and Restated Credit Agreement) plus a margin ranging from 0.50% to 1.50%. Proceeds from the credit facility may be used for working capital and general corporate purposes, including acquisition financing. The credit facility contains various financial and other restrictive covenants and requires that we maintain certain financial ratios, including a leverage and interest coverage ratio.

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On October 28, 2010, the Company acquired all of the outstanding securities of STSF Holding, Inc. (Holdings) for approximately \$180 million in cash (subject to adjustment) plus up to an additional \$15 million in cash if S.T. Specialty Foods, Inc. achieves certain earnings targets for the twelve month period ending December 31, 2010. S.T. Specialty Foods, Inc., a wholly owned subsidiary of Holdings, has annual net sales of approximately \$100 million and is a manufacturer of private label macaroni and cheese, skillet dinners and other value-added side dishes. The acquisition will add another category to our product portfolio for the retail grocery channel. The acquisition was financed through the Company's Amended and Restated Credit Agreement.

During the second and third quarter of 2010, the Company recorded charges of \$4.6 million and \$0.3 million, respectively, to better align the cost structure of the infant feeding business with its volume. Costs related to excess inventory are included in the Gross profit line of the Condensed Consolidated Statements of Income. Fixed asset write-downs and severance costs are included in the Other operating expense (income), net line of the Condensed Consolidated Statements of Income.

In connection with the formation of the Company, the Board of Directors of the Company adopted a stockholder rights plan that became effective June 27, 2005. The plan had a life of five years. The stockholder rights plan expired on June 27, 2010 and was not renewed.

## Results of Operations

The following table presents certain information concerning our financial results, including information presented as a percentage of net sales:

|  | Three Months Ended September 30, |         |            |         | Nine Months Ended September 30, |         |              |         |
|--|----------------------------------|---------|------------|---------|---------------------------------|---------|--------------|---------|
|  | 2010                             |         | 2009       |         | 2010                            |         | 2009         |         |
|  | Dollars                          | Percent | Dollars    | Percent | Dollars                         | Percent | Dollars      | Percent |
| (Dollars in thousands)                 |                                  |         |            |         |                                 |         |              |         |
| Net sales                              | \$ 464,242                       | 100.0%  | \$ 378,865 | 100.0%  | \$ 1,307,561                    | 100.0%  | \$ 1,106,866 | 100.0%  |
| Cost of sales                          | 354,005                          | 76.3    | 298,347    | 78.7    | 1,002,396                       | 76.7    | 874,793      | 79.0    |
| Gross profit                           | 110,237                          | 23.7    | 80,518     | 21.3    | 305,165                         | 23.3    | 232,073      | 21.0    |
| Operating expenses:                    |                                  |         |            |         |                                 |         |              |         |
| Selling and distribution               | 28,740                           |         |            |         |                                 |         |              |         |
|  |                                  | 6.2     | 25,671     | 6.8     | 86,423                          | 6.6     | 79,969       | 7.2     |
| General and administrative             | 25,561                           |         |            |         |                                 |         |              |         |
|  |                                  | 5.5     | 20,752     | 5.5     | 79,123                          | 6.0     | 56,388       | 5.1     |
| Other operating expenses (income), net | 1,103                            |         |            |         |                                 |         |              |         |
|  |                                  | 0.2     | (14,354)   | (3.8)   | 861                             | 0.1     | (13,929)     | (1.2)   |
| Amortization expense                   | 7,040                            |         |            |         |                                 |         |              |         |
|  |                                  | 1.5     | 3,375      | 0.9     | 18,774                          | 1.4     | 9,954        | 0.9     |
| Total operating expenses               | 62,444                           |         |            |         |                                 |         |              |         |
|  |                                  | 13.4    | 35,444     | 9.4     | 185,181                         | 14.1    | 132,382      | 12.0    |
| Operating income                       | 47,793                           | 10.3    | 45,074     | 11.9    | 119,984                         | 9.2     | 99,691       | 9.0     |
| Other expenses (income):               |                                  |         |            |         |                                 |         |              |         |
| Interest expense, net                  | 12,867                           | 2.8     | 4,786      | 1.2     | 31,473                          | 2.4     | 14,105       | 1.2     |
| Gain on foreign currency exchange      | (46)                             | —       | (2,968)    | (0.8)   | (2,116)                         | (0.2)   | (4,772)      | (0.4)   |

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|                     |           |       |           |      |           |       |           |       |
|---------------------|-----------|-------|-----------|------|-----------|-------|-----------|-------|
| Other income, net   | (1,838)   | (0.4) | (151)     | —    | (3,044)   | (0.2) | (1,416)   | (0.1) |
| Total other expense | 10,983    | 2.4   | 1,667     | 0.4  | 26,313    | 2.0   | 7,917     | 0.7   |
| Income before       | 36,810    |       |           |      |           |       |           |       |
| income taxes        |           | 7.9   | 43,407    | 11.5 | 93,671    | 7.2   | 91,774    | 8.3   |
| Income taxes        | 11,943    | 2.5   | 15,343    | 4.1  | 30,833    | 2.4   | 32,553    | 2.9   |
| Net income          | \$ 24,867 | 5.4%  | \$ 28,064 | 7.4% | \$ 62,838 | 4.8%  | \$ 59,221 | 5.4%  |

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## Three Months Ended September 30, 2010 Compared to Three Months Ended September 30, 2009

Net Sales — Third quarter net sales increased 22.5% to \$464.2 million in 2010 compared to \$378.9 million in the third quarter of 2009. The increase is driven by the acquisition of Sturm in March 2010, higher volumes in the North American Retail Grocery and Industrial and Export segments and favorable foreign currency exchange rates between the U.S. and Canadian dollar, partially offset by price decreases in legacy businesses. Net sales by segment are shown in the following table:

|                               | Three Months Ended September 30, |            |                            | % Increase/<br>(Decrease) |
|-------------------------------|----------------------------------|------------|----------------------------|---------------------------|
|                               | 2010                             | 2009       | \$ Increase/<br>(Decrease) |                           |
|                               | (Dollars in thousands)           |            |                            |                           |
| North American Retail Grocery | \$ 319,174                       | \$ 238,891 | \$ 80,283                  | 33.6%                     |
| Food Away From Home           | 83,330                           | 78,982     | 4,348                      | 5.5%                      |
| Industrial and Export         | 61,738                           | 60,992     | 746                        | 1.2%                      |
| Total                         | \$ 464,242                       | \$ 378,865 | \$ 85,377                  | 22.5%                     |

Cost of Sales — All expenses incurred to bring a product to completion are included in cost of sales. These costs include raw materials, ingredient and packaging costs, labor costs, facility and equipment costs, costs to operate and maintain our warehouses, and costs associated with transporting our finished products from our manufacturing facilities to distribution centers. Cost of sales as a percentage of net sales was 76.3% in the third quarter of 2010 compared to 78.7% in 2009. Contributing to the reduction in cost of sales, as a percent of net sales, is the Company's focus on purchasing savings and packaging efficiencies. The underlying commodity cost of raw materials and packaging supplies is beginning to trend higher. Decreases in the cost of raw materials and ingredients were partially offset by increases in packaging materials in the third quarter of 2010 compared to 2009.

Operating Expenses — Total operating expenses were \$62.4 million during the third quarter of 2010 compared to \$35.4 million in 2009. The increase in 2010 resulted from the following:

Selling and distribution expenses increased \$3.1 million or 12.0% in the third quarter of 2010 compared to 2009 primarily due to the addition of Sturm. Selling and distribution expenses as a percentage of total revenues decreased to 6.2% in 2010 from 6.8% in 2009, mainly due to improved efficiencies on our outbound freight and a reduction in incentive based compensation.

General and administrative expenses increased \$4.8 million in the third quarter of 2010 compared to 2009. The increase is primarily related to incremental general and administrative costs of Sturm plus increases in stock based compensation and consulting fees, offset by a decrease in incentive compensation.

Other operating expenses were \$1.1 million in the third quarter of 2010 primarily due to costs associated with the exit of a third party warehouse and the realignment of the infant feeding business, compared to income of \$14.4 million in 2009 due to the gain on our insurance settlement related to the fire at our New Hampton, Iowa plant.

Amortization expense increased \$3.7 million in the third quarter of 2010 compared to 2009, due primarily to the additional intangible assets acquired in the Sturm acquisition.

Interest Expense, net — Interest expense increased to \$12.9 million in the third quarter of 2010, compared to \$4.8 million in 2009 primarily due to an increase in debt resulting from the Sturm acquisition.

Foreign Currency — The Company's foreign currency gain was \$46 thousand for the three months ended September 30, 2010 compared to a gain of \$3.0 million in 2009, due to fluctuations in currency exchange rates between the U.S. and Canadian dollar.

Income Taxes — Income tax expense was recorded at an effective rate of 32.4% in the third quarter of 2010 compared to 35.3% in the prior year's quarter. The Company's tax rate is lower in 2010 due to a lower state tax rate resulting from the acquisition of Sturm and increased benefit for the deduction for domestic production activities. The Company's effective tax rate is favorably impacted by an intercompany financing structure entered into in conjunction with the E.D. Smith, Canadian acquisition.

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## Three Months Ended September 30, 2010 Compared to Three Months Ended September 30, 2009 — Results by Segment

## North American Retail Grocery —

|                              | Three Months Ended September 30,<br>2010 |         | 2009       |         |
|------------------------------|--|---------|------------|---------|
|                              | Dollars                                  | Percent | Dollars    | Percent |
|                              | (Dollars in thousands)                   |         |            |         |
| Net sales                    | \$ 319,174                               | 100.0%  | \$ 238,891 | 100.0%  |
| Cost of sales                | 236,416                                  | 74.1    | 183,240    | 76.8    |
| Gross profit                 | 82,758                                   | 25.9    | 55,651     | 23.2    |
| Freight out and commissions  | 14,036                                   | 4.4     | 12,019     | 5.0     |
| Direct selling and marketing | 7,859                                    | 2.4     | 6,738      | 2.8     |
| Direct operating income      | \$ 60,863                                | 19.1%   | \$ 36,894  | 15.4%   |

Net sales in the North American Retail Grocery segment increased by \$80.3 million, or 33.6% in the third quarter of 2010 compared to 2009. The change in net sales from 2009 to 2010 was due to the following:

|                  | Dollars                | Percent |
|------------------|------------------------|---------|
|                  | (Dollars in thousands) |         |
| 2009 Net sales   | \$ 238,891             |         |
| Volume           | 6,306                  | 2.6%    |
| Pricing          | (4,950)                | (2.1)   |
| Acquisition      | 78,361                 | 32.8    |
| Foreign currency | 2,473                  | 1.1     |
| Mix/other        | (1,907)                | (0.8)   |
| 2010 Net sales   | \$ 319,174             | 33.6%   |

The increase in net sales from 2009 to 2010 resulted primarily from the acquisition of Sturm, higher volume and foreign currency fluctuations. Overall volume is higher in the third quarter of 2010 compared to that of 2009, primarily due to increases in the pickle, Mexican sauces and soup product categories partially offset by declines in our infant feeding products.

Cost of sales as a percentage of net sales decreased from 76.8% in the third quarter of 2009 to 74.1% in 2010 primarily due to net declines in raw materials and ingredients, offset by a slight increase in packaging costs.

Freight out and commissions paid to independent sales brokers were \$14.0 million in the third quarter of 2010 compared to \$12.0 million in 2009, an increase of 16.8%, primarily due the addition of Sturm, offset by efficiencies in our outbound freight.

Direct selling and marketing expenses increased \$1.1 million in the third quarter of 2010 compared to 2009, primarily due to the addition of Sturm and an increase in stock based compensation, offset by a decrease in incentive compensation.

## Food Away From Home —

Three Months Ended September 30,

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|                              | 2010                   |         | 2009      |         |
|------------------------------|------------------------|---------|-----------|---------|
|                              | Dollars                | Percent | Dollars   | Percent |
|                              | (Dollars in thousands) |         |           |         |
| Net sales                    | \$ 83,330              | 100.0%  | \$ 78,982 | 100.0%  |
| Cost of sales                | 66,236                 | 79.5    | 65,702    | 83.2    |
| Gross profit                 | 17,094                 | 20.5    | 13,280    | 16.8    |
| Freight out and commissions  | 2,729                  | 3.3     | 2,627     | 3.3     |
| Direct selling and marketing | 1,590                  | 1.9     | 1,628     | 2.1     |
| Direct operating income      | \$ 12,775              | 15.3%   | \$ 9,025  | 11.4%   |

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Net sales in the Food Away From Home segment increased by \$4.3 million, or 5.5%, in the third quarter of 2010 compared to the prior year. The change in net sales from 2009 to 2010 was due to the following:

|                  | Dollars<br>(Dollars in thousands) | Percent |
|------------------|-----------------------------------|---------|
| 2009 Net sales   | \$ 78,982                         |         |
| Volume           | (1,306)                           | (1.6)%  |
| Pricing          | 507                               | 0.6     |
| Acquisition      | 5,052                             | 6.4     |
| Foreign currency | 571                               | 0.7     |
| Mix/other        | (476)                             | (0.6)   |
| 2010 Net sales   | \$ 83,330                         | 5.5%    |

Net sales increased during the third quarter of 2010 compared to 2009 primarily due to the addition of Sturm offset by decreases in volume in our legacy product lines.

Cost of sales as a percentage of net sales decreased from 83.2% in the third quarter of 2009 to 79.5% in 2010, due to net declines in raw materials and ingredients, offset by a slight increase in certain packaging costs and improved productivity at the segment's aseptic plant.

Freight out and commissions paid to independent sales brokers were \$2.7 million in the third quarter of 2010 compared to \$2.6 million in 2009, an increase of 3.9%, primarily due to the addition of Sturm, offset by improved efficiencies on our outbound freight and higher levels of customer pickups.

Direct selling and marketing was \$1.6 million in the third quarter of 2010 and 2009.

Industrial and Export —

|                              | Three Months Ended September 30, |         |           |         |
|------------------------------|----------------------------------|---------|-----------|---------|
|                              | 2010                             |         | 2009      |         |
|                              | Dollars                          | Percent | Dollars   | Percent |
|                              | (Dollars in thousands)           |         |           |         |
| Net sales                    | \$ 61,738                        | 100.0%  | \$ 60,992 | 100.0%  |
| Cost of sales                | 51,353                           | 83.2    | 49,232    | 80.7    |
| Gross profit                 | 10,385                           | 16.8    | 11,760    | 19.3    |
| Freight out and commissions  | 1,265                            | 2.0     | 1,396     | 2.3     |
| Direct selling and marketing | 457                              | 0.8     | 508       | .8      |
| Direct operating income      | \$ 8,663                         | 14.0%   | \$ 9,856  | 16.2%   |

Net sales in the Industrial and Export segment increased \$0.7 million or 1.2% in the third quarter of 2010 compared to the prior year. The change in net sales from 2009 to 2010 was due to the following:

|                | Dollars<br>(Dollars in thousands) | Percent |
|----------------|-----------------------------------|---------|
| 2009 Net sales | \$ 60,992                         |         |
| Volume         | 5,937                             | 9.7%    |

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|                  |           |        |
|------------------|-----------|--------|
| Pricing          | (817)     | (1.3)  |
| Acquisition      | 2,691     | 4.4    |
| Foreign currency | 59        | 0.1    |
| Mix/other        | (7,124)   | (11.7) |
| 2010 Net sales   | \$ 61,738 | 1.2%   |

The increase in net sales is due to the addition of Sturm and volume increases in the co-pack business offset by an unfavorable sales mix and price decreases, as underlying commodity cost decreases were passed through to customers.



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Cost of sales as a percentage of net sales increased from 80.7% in the third quarter of 2009 to 83.2% in 2010 primarily due to higher co-pack sales which have lower margins.

Freight out and commissions paid to independent sales brokers were \$1.3 million in the third quarter of 2010 and \$1.4 million in the third quarter of 2009.

Direct selling and marketing was \$0.5 million in the third quarter of 2010 and 2009.

#### Nine Months Ended September 30, 2010 Compared to Nine Months Ended September 30, 2009

Net Sales — Net sales increased 18.1% to \$1,307.6 million in 2010 compared to \$1,106.9 million in the first nine months of 2009. The increase is driven by the acquisition of Sturm in March 2010, volume increases in legacy businesses, and favorable foreign currency exchange rates between the U.S. and Canadian dollar. Net sales by segment are shown in the following table:

|                               | Nine Months Ended September 30, |              |                            | %     |
|-------------------------------|---------------------------------|--------------|----------------------------|-------|
|                               | 2010                            | 2009         | \$ Increase/<br>(Decrease) |       |
|                               | (Dollars in thousands)          |              |                            |       |
| North American Retail Grocery | \$ 888,254                      | \$ 705,426   | \$ 182,828                 | 25.9% |
| Food Away From Home           | 237,099                         | 220,764      | 16,335                     | 7.4%  |
| Industrial and Export         | 182,208                         | 180,676      | 1,532                      | 0.8%  |
| Total                         | \$ 1,307,561                    | \$ 1,106,866 | \$ 200,695                 | 18.1% |

Cost of Sales — All expenses incurred to bring a product to completion are included in cost of sales. These costs include raw materials, ingredient and packaging costs, labor costs, facility and equipment costs, costs to operate and maintain our warehouses, and costs associated with transporting our finished products from our manufacturing facilities to distribution centers. Cost of sales as a percentage of net sales was 76.7% in the first nine months of 2010 compared to 79.0% in 2009. Contributing to the reduction in cost of sales, as a percent of net sales, is the Company's focus on purchasing savings and packaging efficiencies. The underlying commodity cost of raw materials and packaging supplies is beginning to trend higher. Decreases in the cost of raw materials, ingredients and packaging materials in the first nine months of 2010 compared to 2009 were partially offset by the write-off of excess infant feeding inventories.

Operating Expenses — Total operating expenses were \$185.2 million during the first nine months of 2010 compared to \$132.4 million in 2009. The increase in 2010 resulted from the following:

Selling and distribution expenses increased \$6.5 million or 8.1% in the first nine months of 2010 compared to 2009 primarily due to the addition of Sturm. Selling and distribution expenses as a percentage of total revenues decreased to 6.6% in 2010 from 7.2% in 2009, due to improved efficiencies on our outbound freight and reduction in incentive based compensation.

General and administrative expenses increased \$22.7 million in the first nine months of 2010 compared to 2009. The increase is primarily related to incremental general and administrative costs of Sturm, Sturm acquisition costs, stock based compensation, and increases related to consulting fees, offset by a decrease in incentive based compensation.

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Amortization expense increased \$8.8 million in the first nine months of 2010 compared to the first nine months of 2009, due primarily to the additional intangible assets acquired in the Sturm acquisition.

Other operating expense was \$0.9 million in the first nine months of 2010 compared to operating income of \$13.9 million in the first nine months of 2009. Expense in 2010 was primarily related to costs associated with the realignment of the infant feeding business offset by the gain on a postretirement plan curtailment at our Dixon facility. Income in 2009 was related to the gain on our insurance settlement relating to a fire at our New Hampton, Iowa plant.

Interest Expense, net — Interest expense increased to \$31.5 million in the first nine months of 2010, compared to \$14.1 million in 2009, primarily due to an increase in debt in connection with the Sturm acquisition.

Foreign Currency — The Company's foreign currency gain was \$2.1 million for the nine months ended September 30, 2010 compared to a gain of \$4.8 million in 2009, due to fluctuations in currency exchange rates between the U.S. and Canadian dollar.

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Income Taxes — Income tax expense was recorded at an effective rate of 32.9% in the first nine months of 2010 compared to 35.5% in 2009. The Company's tax rate is lower in 2010 due to a lower state tax rate resulting from the Sturm acquisition and increased benefits for the deduction for domestic production activities. The Company's effective tax rate is favorably impacted by an intercompany financing structure entered into in conjunction with the E.D. Smith, Canadian acquisition.

Nine Months Ended September 30, 2010 Compared to Nine Months Ended September 30, 2009 — Results by Segment

North American Retail Grocery —

|                              | Nine Months Ended September 30,<br>2010 |         | 2009       |         |
|------------------------------|---|---------|------------|---------|
|                              | Dollars                                 | Percent | Dollars    | Percent |
|                              | (Dollars in thousands)                  |         |            |         |
| Net sales                    | \$ 888,254                              | 100.0%  | \$ 705,426 | 100.0%  |
| Cost of sales                | 668,348                                 | 75.2    | 539,451    | 76.5    |
| Gross profit                 | 219,906                                 | 24.8    | 165,975    | 23.5    |
| Freight out and commissions  | 41,404                                  | 4.7     | 37,558     | 5.3     |
| Direct selling and marketing | 23,547                                  | 2.7     | 21,290     | 3.0     |
| Direct operating income      | \$ 154,955                              | 17.4%   | \$ 107,127 | 15.2%   |

Net sales in the North American Retail Grocery segment increased by \$182.8 million, or 25.9% in the first nine months of 2010 compared to the third quarter of 2009. The change in net sales from 2009 to 2010 was due to the following:

|                  | Dollars                | Percent |
|------------------|------------------------|---------|
|                  | (Dollars in thousands) |         |
| 2009 Net sales   | \$ 705,426             |         |
| Volume           | 11,427                 | 1.6%    |
| Pricing          | (6,655)                | (0.9)   |
| Acquisition      | 168,602                | 23.9    |
| Foreign currency | 15,558                 | 2.2     |
| Mix/other        | (6,104)                | (0.9)   |
| 2010 Net sales   | \$ 888,254             | 25.9%   |

The increase in net sales from 2009 to 2010 resulted from the acquisition of Sturm, foreign currency fluctuations, and higher unit sales. Overall volume is higher in the first nine months of 2010 compared to that of 2009, primarily due to new customers and line extensions in the pickle, Mexican sauces and salad dressings product lines. These increases were partially offset by declines in our soup and infant feeding products.

Cost of sales as a percentage of net sales decreased from 76.5% in the first nine months of 2009 to 75.2% in 2010 primarily due to net declines in raw material, ingredient and packaging costs. The segment continues to see improvements from last year's salad dressing plant expansion. Negatively impacting costs in 2010 is the revaluation of acquired inventories from the Sturm acquisition and the write-off of excess infant feeding inventory.

Freight out and commissions paid to independent sales brokers were \$41.4 million in the first nine months of 2010 compared to \$37.6 million in 2009, an increase of 10.2%, primarily due to the addition of Sturm.

Direct selling and marketing expenses increased \$2.3 million, or 10.6% in the first nine months of 2010 compared to 2009 due to the Sturm acquisition and an increase in stock based compensation offset by a decrease in incentive compensation.

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## Food Away From Home —

|                              | Nine Months Ended September 30,<br>2010 |         | 2009       |         |
|------------------------------|---|---------|------------|---------|
|                              | Dollars                                 | Percent | Dollars    | Percent |
|                              | (Dollars in thousands)                  |         |            |         |
| Net sales                    | \$ 237,099                              | 100.0%  | \$ 220,764 | 100.0%  |
| Cost of sales                | 188,833                                 | 79.6    | 183,615    | 83.2    |
| Gross profit                 | 48,266                                  | 20.4    | 37,149     | 16.8    |
| Freight out and commissions  | 7,891                                   | 3.4     | 7,755      | 3.5     |
| Direct selling and marketing | 5,458                                   | 2.3     | 5,266      | 2.4     |
| Direct operating income      | \$ 34,917                               | 14.7%   | \$ 24,128  | 10.9%   |

Net sales in the Food Away From Home segment increased by \$16.3 million, or 7.4%, in the first nine months of 2010 compared to the prior year. The change in net sales from 2009 to 2010 was due to the following:

|                  | Dollars                | Percent |
|------------------|------------------------|---------|
|                  | (Dollars in thousands) |         |
| 2009 Net sales   | \$ 220,764             |         |
| Volume           | (741)                  | (0.3)%  |
| Pricing          | 2,683                  | 1.2     |
| Acquisition      | 10,262                 | 4.6     |
| Foreign currency | 2,497                  | 1.1     |
| Mix/other        | 1,634                  | 0.8     |
| 2010 Net sales   | \$ 237,099             | 7.4%    |

Net sales increased during the first nine months of 2010 compared to 2009 partially due to the acquisition of Sturm, foreign currency fluctuations and price increases.

Cost of sales as a percentage of net sales decreased from 83.2% in the first nine months of 2009 to 79.6% in 2010, due to net declines in raw material, ingredient and packaging costs and improved productivity at the segment's aseptic plant.

Freight out and commissions paid to independent sales brokers were \$7.9 million in the first nine months of 2010 compared to \$7.8 million in 2009.

Direct selling and marketing increased \$0.2 million in the first nine months of 2010 compared to 2009.

## Industrial and Export —

|                             | Nine Months Ended September 30,<br>2010 |         | 2009       |         |
|-----------------------------|---|---------|------------|---------|
|                             | Dollars                                 | Percent | Dollars    | Percent |
|                             | (Dollars in thousands)                  |         |            |         |
| Net sales                   | \$ 182,208                              | 100.0%  | \$ 180,676 | 100.0%  |
| Cost of sales               | 145,215                                 | 79.7    | 148,504    | 82.2    |
| Gross profit                | 36,993                                  | 20.3    | 32,172     | 17.8    |
| Freight out and commissions | 3,987                                   | 2.2     | 4,279      | 2.4     |

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|                              |           |       |           |       |
|------------------------------|-----------|-------|-----------|-------|
| Direct selling and marketing | 1,348     | 0.7   | 1,427     | 0.8   |
| Direct operating income      | \$ 31,658 | 17.4% | \$ 26,466 | 14.6% |

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Net sales in the Industrial and Export segment increased \$1.5 million or 0.8% in the first nine months of 2010 compared to the prior year. The change in net sales from 2009 to 2010 was due to the following:

|                  | Dollars<br>(Dollars in thousands) | Percent |
|------------------|-----------------------------------|---------|
| 2009 Net sales   | \$ 180,676                        |         |
| Volume           | 7,766                             | 4.3%    |
| Pricing          | (6,010)                           | (3.3)   |
| Acquisition      | 8,542                             | 4.7     |
| Foreign currency | 781                               | 0.4     |
| Mix/other        | (9,547)                           | (5.3)   |
| 2010 Net sales   | \$ 182,208                        | 0.8%    |

The increase in net sales is primarily due to higher volumes in the co-pack business and the addition of the Sturm co-pack business. The volume and acquisition increases were partially offset by price decreases, as the underlying commodity cost decreases were passed through to customers, and an unfavorable mix due to higher co-pack sales.

Cost of sales, as a percentage of net sales, decreased from 82.2% in the first nine months of 2009 to 79.7% in 2010 reflecting productivity improvements realized in the quarter and net declines in raw material, ingredient and packaging costs.

Freight out and commissions paid to independent sales brokers were \$4.0 million in the first nine months of 2010 compared to \$4.3 million in 2009, a decrease of 6.8%, due to improved efficiencies on our outbound freight and higher levels of customer pickups.

Direct selling and marketing was \$1.3 million in the first nine months of 2010 and \$1.4 million in the first nine months of 2009.

## Liquidity and Capital Resources

### Cash Flow

Management assesses the Company's liquidity in terms of its ability to generate cash to fund its operating, investing and financing activities. The Company continues to generate substantial cash flow from operating activities and remains in a strong financial position, with resources available for reinvestment in existing businesses, acquisitions and managing its capital structure on a short and long-term basis. If additional borrowings are needed, approximately \$219.2 million was available under the revolving credit facility as of September 30, 2010. This facility was amended and restated on October 27, 2010 and the aggregate commitment was increased from \$600 million to \$750 million. After giving effect for our Amended and Restated Credit Agreement and the acquisition of STSF Holdings, Inc. approximately \$200 million was available under the revolving credit facility as of October 28, 2010. See Note 22 to our Condensed Consolidated Financial Statements for additional information regarding our revolving credit facility. We believe that, given our cash flow from operating activities and our available credit capacity, we can comply with the current terms of the revolving credit facility and meet foreseeable financial requirements.

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The Company's cash flows from operating, investing and financing activities, as reflected in the Condensed Consolidated Statements of Cash Flows is summarized in the following tables:

|  | Nine Months Ended<br>September 30, |           |
|--|------------------------------------|-----------|
|  | 2010                               | 2009      |
|  | (In thousands)                     |           |
| Cash flows from operating activities:                            |                                    |           |
| Net income   | \$ 62,838                          | \$ 59,221 |
| Depreciation and amortization                                    | 50,642                             | 34,932    |
| Stock-based compensation   | 11,817                             | 9,951     |
| Loss (gain) on foreign currency exchange                         | 1,012                              | (4,465)   |
| Mark to market adjustment on interest rate swap                  | (3,176)                            | (1,229)   |
| Loss (gain) on disposition of assets, net                        | 2,552                              | (12,612)  |
| Curtailment of postretirement benefit obligation                 | (2,357)                            | —         |
| Deferred income taxes  | 7,918                              | 11,743    |
| Changes in operating assets and liabilities, net of acquisitions | 18,845                             | (68,674)  |
| Other  | 561                                | 60        |
| Net cash provided by operating activities                        | \$ 150,652                         | \$ 28,927 |

Our cash from operations was \$150.7 million in the first nine months of 2010 compared to \$28.9 in the first nine months of 2009, resulting in an increase of \$121.8 million. The increase in cash from operating activities is due in part to higher levels of net income plus depreciation and amortization resulting from the acquisition of Sturm. Also contributing to the increase in operating cash flows is a decrease in working capital, net of acquisitions resulting from management's continuing efforts to manage accounts receivable, accounts payable and inventory levels.

|   | Nine Months Ended<br>September 30, |             |
|---|------------------------------------|-------------|
|   | 2010                               | 2009        |
|   | (In thousands)                     |             |
| Cash flows from investing activities:         |                                    |             |
| Additions to property, plant and equipment    | \$ (30,477)                        | \$ (30,877) |
| Additions to other intangible assets          | (16,788)                           | —           |
| Acquisition of business, net of cash acquired | (664,655)                          | —           |
| Other   | 16                                 | 35          |
| Net cash used in investing activities         | \$ (711,904)                       | \$ (30,842) |

In the first nine months of 2010, cash used in investing activities increased by \$681.1 million compared to 2009 primarily due to the acquisition of Sturm for \$664.7 million.

We expect capital spending programs to total approximately \$72.0 million in 2010. Capital spending in 2010 is focused on food safety, quality, productivity improvements, installation of an ERP system and routine equipment upgrades or replacements at all of our production facilities, and is funded by cash from operations.





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|   | Nine Months Ended<br>September 30, |           |
|---|------------------------------------|-----------|
|   | 2010                               | 2009      |
|   | (In thousands)                     |           |
| Cash flows from financing activities:                   |                                    |           |
| Proceeds from issuance of debt for acquisitions         | \$ 400,000                         | \$ —      |
| Borrowings under revolving credit facility              | 324,600                            | 248,500   |
| Payments under revolving credit facility                | (251,300)                          | (248,900) |
| Proceeds from issuance of common stock, net of expenses | 110,688                            | —         |
| Payment of deferred financing costs                     | (10,783)                           | —         |
| Proceeds from stock option exercises                    | 3,606                              | 3,405     |
| Cash used to net share settle equity awards             | (15,334)                           | (324)     |
| Other   | (1,276)                            | (489)     |
| Net cash provided by financing activities               | \$ 560,201                         | \$ 2,192  |

Net cash flow from financing activities increased from \$2.2 million in the first nine months of 2009 to \$560.2 million in 2010. To finance the Sturm acquisition in the first quarter of 2010, we issued \$400.0 million of new debt, common stock in the net amount of \$110.7 million and borrowings under our revolving credit facility. Cash provided by operating activities is used to pay down debt.

Our short-term financing needs are primarily for financing working capital during the year. Due to the seasonality of pickle and fruit production, driven by harvest cycles which occur primarily during late spring and summer, inventories generally are at a low point in late spring and at a high point during the fall, increasing our working capital requirements. In addition, we build inventories of salad dressings in the spring and soup in the late summer months in anticipation of large seasonal shipments that begin late in the second and third quarters, respectively. Our long-term financing needs will depend largely on potential acquisition activity. We expect our revolving credit facility, plus cash flow from operations, to be adequate to provide liquidity for current operations.

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### Debt Obligations

At September 30, 2010, we had \$371.5 million in borrowings outstanding under our revolving credit facility, 7.75% High Yield Notes due 2018 of \$400 million outstanding, Senior Notes of \$100 million outstanding and \$5.0 million of tax increment financing and other obligations. Interest rates on debt outstanding under our revolving credit facility as of September 30, 2010 averaged 0.85%. In addition, at September 30, 2010, there were \$9.3 million in letters of credit under the revolver that were issued but undrawn.

Our revolving credit facility provides for an aggregate commitment of \$600 million of which \$219.2 million was available at September 30, 2010. After giving effect for our Amended and Restated Credit Agreement and the acquisition of STSF Holdings, Inc. approximately \$200 million was available under the revolving credit facility as of October 28, 2010.

We are in compliance with the applicable debt covenants as of September 30, 2010.

See Notes 10 and 22 to our Condensed Consolidated Financial Statements for additional information regarding our indebtedness and related agreements and the Amended and Restated Credit Agreement.

### Other Commitments and Contingencies

We also have the following commitments and contingent liabilities, in addition to contingent liabilities related to ordinary course of litigation, investigations and tax audits:

- certain lease obligations, and
- selected levels of property and casualty risks, primarily related to employee health care, workers' compensation claims and other casualty losses.

See Note 17 to our Condensed Consolidated Financial Statements and Note 20 in our Annual Report on Form 10-K for the fiscal year ended December 31, 2009 for more information about our commitments and contingent obligations.

In 2010, we expect cash interest to be approximately \$46.0 million based on anticipated debt levels and cash income taxes are expected to be approximately \$28.8 million.

### Recent Accounting Pronouncements

Information regarding recent accounting pronouncements is provided in Note 2 to the Company's Condensed Consolidated Financial Statements.

### Critical Accounting Policies

A description of the Company's critical accounting policies is contained in our Annual Report on Form 10-K for the year ended December 31, 2009. There were no material changes to our critical accounting policies in the nine months ended September 30, 2010.

### Off-Balance Sheet Arrangements

We do not have any obligations that meet the definition of an off-balance sheet arrangement, other than operating leases and letters of credit, which have or are reasonably likely to have a material effect on our Condensed Consolidated Financial Statements.

#### Forward Looking Statements

From time to time, we and our representatives may provide information, whether orally or in writing, including certain statements in this Quarterly Report on Form 10-Q, which are deemed to be “forward-looking” within the meaning of the Private Securities Litigation Reform Act of 1995 (the “Litigation Reform Act”). These forward-looking statements and other information are based on our beliefs as well as assumptions made by us using information currently available.

The words “anticipate,” “believe,” “estimate,” “expect,” “intend,” “should” and similar expressions, as they relate to us, are intended to identify forward-looking statements. Such statements reflect our current views with respect to future events and are subject to certain risks, uncertainties and assumptions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein as anticipated, believed, estimated, expected or intended. We do not intend to update these forward-looking statements.

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In accordance with the provisions of the Litigation Reform Act, we are making investors aware that such forward-looking statements, because they relate to future events, are by their very nature subject to many important factors that could cause actual results to differ materially from those contemplated by the forward-looking statements contained in this Quarterly Report on Form 10-Q and other public statements we make. Such factors include, but are not limited to: the outcome of litigation and regulatory proceedings to which we may be a party; the impact of product recalls; actions of competitors; changes and developments affecting our industry; quarterly or cyclical variations in financial results; our ability to obtain suitable pricing for our products; development of new products and services; our level of indebtedness; the availability of financing on commercially reasonable terms; cost of borrowing; our ability to maintain and improve cost efficiency of operations; changes in foreign currency exchange rates; interest rates and raw material and commodity costs; changes in economic conditions; political conditions; reliance on third parties for manufacturing of products and provision of services; general U.S. and global economic conditions; the financial condition of our customers and suppliers; consolidations in the retail grocery and foodservice industries; our ability to continue to make acquisitions in accordance with our business strategy or effectively manage the growth from acquisitions; and other risks that are set forth in the Risk Factors section, the Legal Proceedings section, the Management's Discussion and Analysis of Financial Condition and Results of Operations section and other sections of this Quarterly Report on Form 10-Q, our Annual Report on Form 10-K for the year ended December 31, 2009 and from time to time in our filings with the Securities and Exchange Commission.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Interest Rate Fluctuations

On October 27, 2010, the Company entered into an Amended and Restated Credit Agreement (Agreement) with a group of participating lenders which amends and restates the Credit Agreement dated June 27, 2005 (as amended) and was to expire August 31, 2011. The Agreement provides for an increase in the aggregate commitment under the revolving credit facility from \$600 million to \$750 million, extends the maturity to October 27, 2015, amends certain definitions and increases interest and various fees payable to the lenders. The interest rate under the Amended and Restated Credit Agreement is based on the Company's consolidated leverage ratio, and will be determined by either LIBOR plus a margin ranging from 1.50% to 2.50% or a base rate (as defined in the Amended and Restated Credit Agreement) plus a margin ranging from 0.50% to 1.50%. Proceeds from the credit facility may be used for working capital and general corporate purposes, including acquisition financing. The credit facility contains various financial and other restrictive covenants and requires that we maintain certain financial ratios, including a leverage and interest coverage ratio.

The Company entered into a \$200 million long term interest rate swap agreement with an effective date of November 19, 2008 to lock into a fixed LIBOR interest rate base. Under the terms of agreement, \$200 million in floating rate debt will be swapped for a fixed 2.9% interest rate base for a period of 24 months, amortizing to \$50 million for an additional nine months at the same 2.9% interest rate. Under the terms of the Company's revolving credit agreement and in conjunction with our credit spread, this will result in an all in borrowing cost on the swapped principal being no more than 3.8% during the life of the swap agreement.

In July 2006, we entered into a forward interest rate swap transaction for a notional amount of \$100 million as a hedge of the forecasted private placement of \$100 million senior notes. The interest rate swap transaction was terminated on August 31, 2006, which resulted in a pre-tax loss of \$1.8 million. The unamortized loss is reflected, net of tax, in Accumulated other comprehensive loss in our Condensed Consolidated Balance Sheets. The total loss will be reclassified ratably to our Condensed Consolidated Statements of Income as an increase to interest expense over the term of the senior notes, providing an effective interest rate of 6.29% over the terms of our senior notes.

We do not utilize financial instruments for trading purposes or hold any derivative financial instruments, which could expose us to significant interest rate market risk, other than our interest rate swap agreement, as of September 30, 2010. Our exposure to market risk for changes in interest rates relates primarily to the increase in the amount of interest expense we expect to pay with respect to our revolving credit facility, which is tied to variable market rates. Based on our outstanding debt balance of \$371.5 million under our revolving credit facility at September 30, 2010, and adjusting for the \$200 million fixed rate swap agreement, as of September 30, 2010, each 1% rise in our interest rate would increase our interest expense by approximately \$1.7 million annually.

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### Input Costs

The costs of raw materials, as well as packaging materials and fuel, have varied widely in recent years and future changes in such costs may cause our results of operations and our operating margins to fluctuate significantly. We experienced decreases in certain costs such as oils, casein, sweeteners and certain packaging materials in the nine months ended September 30, 2010 compared to 2009, however, we have recently incurred cost increases in certain packaging materials. Contributing to the reduction in cost of sales, as a percent of net sales, is the Company's focus on purchasing savings and packaging efficiencies. The underlying commodity cost of input and packaging supplies is beginning to trend higher. Fuel costs, which represent the most important factor affecting utility costs at our production facilities and our transportation costs, have stabilized in the past year. In the second quarter of 2010, the Company entered into a 5.4 million pound High Density Polyethylene ("HDPE") commodity swap contract that expires December 31, 2011 to manage the Company's risk associated with the underlying commodity cost of a significant component used in certain packaging materials. The objective in using this swap is to establish a fixed commodity cost over the term of the contract. The contract will settle 0.3 million pounds on a monthly basis over the term of the contract.

The most important raw material used in our pickle operations is cucumbers. We purchase cucumbers under seasonal grower contracts with a variety of growers strategically located to supply our production facilities. Bad weather or disease in a particular growing area can damage or destroy the crop in that area, which would impair crop yields. If we are not able to buy cucumbers from local suppliers, we would likely either purchase cucumbers from foreign sources, such as Mexico or India, or ship cucumbers from other growing areas in the United States, thereby increasing our production costs.

Changes in the prices of our products may lag behind changes in the costs of our materials. Competitive pressures may also limit our ability to quickly raise prices in response to increased raw materials, packaging and fuel costs. Accordingly, if we are unable to increase our prices to offset increasing raw material, packaging and fuel costs, our operating profits and margins could be materially adversely affected. In addition, in instances of declining input costs, customers may be looking for price reductions in situations where we have locked into pricing at higher costs.

### Fluctuations in Foreign Currencies

The Company is exposed to fluctuations in the value of our foreign currency investment in E.D. Smith, located in Canada. Input costs for certain Canadian sales are denominated in U.S. dollars, further impacting the effect foreign currency fluctuations may have on the Company.

The Company's financial statements are presented in U.S. dollars, which require the Canadian assets, liabilities, revenues, and expenses to be translated into U.S. dollars at the applicable exchange rates. Accordingly, we are exposed to volatility in the translation of foreign currency earnings due to fluctuations in the value of the Canadian dollar, which may negatively impact the Company's results of operations and financial position. For the nine months ended September 30, 2010 the Company recognized a gain of \$7.9 million, of which \$5.8 million was recorded as a component of Accumulated other comprehensive loss and \$2.1 million was recorded on the Company's Condensed Consolidated Statements of Income within the Other expense (income) line. For the nine months ended September 30, 2009, the Company recognized a net foreign currency exchange gain of \$32.2 million, of which \$27.4 million was recorded as a component of Accumulated other comprehensive loss and \$4.8 million was recorded on the Company's Condensed Consolidated Statements of Income within the Other expense (income) line.

The Company has entered into foreign currency contracts due to the exposure to Canadian/U.S. dollar currency fluctuations on cross border transactions. The Company does not apply hedge accounting to these contracts and

records them at fair value on the Condensed Consolidated Balance Sheets. In August 2010, the Company entered into foreign currency contracts for the purchase of \$4.0 million U.S. dollars. The contracts were entered into for the purchase of U.S. dollar denominated raw materials by our Canadian subsidiary. These contracts expired by the end of September 2010. For the three and nine months ended September 30, 2010, the Company recorded a gain on these contracts totaling approximately \$0.1 million. For the three and nine months ended September 30, 2009, the Company recorded a loss on these contracts totaling approximately \$0.4 million and a gain of \$0.2 million, respectively.



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Item 4. Controls and Procedures

Evaluations were carried out under the supervision and with the participation of the Company's management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this report. Based upon those evaluations, the Chief Executive Officer and Chief Financial Officer have concluded that as of September 30, 2010, these disclosure controls and procedures were effective. We have excluded Sturm from our evaluation of disclosure controls and procedures, as of September 30, 2010, because Sturm was acquired by the Company during the first quarter of 2010. Sturm's net assets, total assets and net revenues represented approximately 2%, 36% and, 14%, respectively, of the related Condensed Consolidated Financial Statement amounts as of and for the quarter ended September 30, 2010.

There have been no changes in our internal control over financial reporting during the quarter ended September 30, 2010 that have materially affected, or are likely to materially affect, the Company's internal control over financial reporting.

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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of  
TreeHouse Foods, Inc.  
Westchester, IL

We have reviewed the accompanying condensed consolidated balance sheet of TreeHouse Foods, Inc. and subsidiaries (the "Company") as of September 30, 2010, and the related condensed consolidated statements of income for the three-month and nine-month periods ended September 30, 2010 and 2009, and of cash flows for the nine-month periods ended September 30, 2010 and 2009. These interim financial statements are the responsibility of the Company's management.

We conducted our reviews in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company Accounting Oversight Board (United States), the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to such condensed consolidated interim financial statements for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of TreeHouse Foods, Inc. and subsidiaries as of December 31, 2009, and the related consolidated statements of income, stockholders' equity, and cash flows for the year then ended (not presented herein); and in our report dated February 16, 2010, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of December 31, 2009 is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

/s/ DELOITTE & TOUCHE LLP

Chicago, Illinois  
November 5, 2010

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Part II — Other Information

Item 1. Legal Proceedings

We are party to a variety of legal proceedings arising out of the conduct of our business. While the results of proceedings cannot be predicted with certainty, management believes that the final outcome of these proceedings will not have a material adverse effect on our consolidated financial statements, annual results of operations or cash flows.

Item 1A. Risk Factors

Information regarding risk factors appears in Management's Discussion and Analysis of Financial Condition and Results of Operations — Information Related to Forward-Looking Statements, in Part I — Item 2 of this Form 10-Q and in Part I — Item 1A of the TreeHouse Foods, Inc. Annual Report on Form 10-K for the year ended December 31, 2009. There have been no material changes from the risk factors previously disclosed in the TreeHouse Foods, Inc. Annual Report on Form 10-K for the year ended December 31, 2009.

Item 6. Exhibits

- |      |   |
|------|---|
| 2.1  | Securities Purchase Agreement, dated as of September 13, 2010, among STSF Holdings LLC, STSF Holdings, Inc., S.T. Specialty Foods, Inc. and the Company is incorporated by reference to Exhibit 2.1 to the Company's Current Report on Form 8-K dated September 13, 2010. |
| 2.2  | Earnout Agreement between STSF Holdings, LLC and the Company is incorporated by reference to Exhibit 2.2 to the Company's Current Report on Form 8-K dated September 13, 2010.  |
| 10.1 | Amended and Restated Credit Agreement, dated as of October 27, 2010 is incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K dated October 27, 2010.  |
| 12.1 | Computation of Ratio of Earnings to Fixed Charges   |
| 15.1 | Awareness Letter from Deloitte & Touche LLP regarding unaudited financial information   |
| 31.1 | Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002  |
| 31.2 | Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002  |
| 32.1 | Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002  |
| 32.2 |   |

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Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

|          |  |
|----------|--|
| 101.INS* | XBRL Instance Document                                 |
| 101.SCH* | XBRL Taxonomy Extension Schema Document                |
| 101.CAL* | XBRL Taxonomy Extension Calculation Linkbase Document  |
| 101.LAB* | XBRL Taxonomy Extension Label Linkbase Document        |
| 101.PRE* | XBRL Taxonomy Extension Presentation Linkbase Document |

\*Attached as Exhibit 101 to this report are the following documents formatted in XBRL (Extensible Business Reporting Language): (i) the Condensed Consolidated Statement of Income for the three and nine months ended September 30, 2010 and 2009, (ii) the Condensed Consolidated Balance Sheet at September 30, 2010 and December 31, 2009, (iii) the Condensed Consolidated Statement of Cash Flows for the nine months ended September 30, 2010 and 2009, and (iv) Notes to Condensed Consolidated Financial Statements for the nine months ended September 30, 2010. Users of this data are advised pursuant to Rule 406T of Regulation S-T that this interactive data file is deemed not filed or part of a registration statement or prospectus for purposes of sections 11 or 12 of the Securities Act of 1933, is deemed not filed for purposes of section 18 of the Securities and Exchange Act of 1934, and otherwise is not subject to liability under these sections.

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SIGNATURES

Pursuant to the requirement of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TREEHOUSE FOODS, INC.  
/s/ Dennis F. Riordan  
Dennis F. Riordan  
Senior Vice President and Chief  
Financial Officer

November 5, 2010