

GLATFELTER P H CO  
Form 10-K  
February 27, 2015  
Table of Contents

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, D.C. 20549**

**FORM 10-K**

þ **Annual report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**  
**For the fiscal year ended December 31, 2014**

or

.. **Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**  
**For the transition period from to**

**96 South George Street, Suite 520**

**York, Pennsylvania 17401**

*(Address of principal executive offices)*

**(717) 225-4711**

*(Registrant's telephone number, including area code)*

		IRS Employer	
Commission file number	Exact name of registrant as specified in its charter	Identification No.	State or other jurisdiction of incorporation or organization
<b>1-03560</b>	<b>P. H. Glatfelter Company</b>	<b>23-0628360</b>	<b>Pennsylvania</b>
	Securities registered pursuant to Section 12(b) of the Act:		

Title of Each Class	Name of Each Exchange on which registered
<b>Common Stock, par value \$.01 per share</b>	<b>New York Stock Exchange</b>

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes  No .

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No .

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a small reporting company. See the definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.  Large accelerated filer  Accelerated filer  Non-accelerated filer  Small reporting company (Do not check if a smaller reporting company).

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No .

Based on the closing price as of June 30, 2014, the aggregate market value of the Common Stock of the Registrant held by non-affiliates was \$1,123 million.

**Common Stock outstanding on February 25, 2015 totaled 43,095,572 shares.**

### **DOCUMENTS INCORPORATED BY REFERENCE**

Portions of the following documents are incorporated by reference in this Annual Report on Form 10-K:

Portions of the registrant's Proxy Statement to be dated on or about April 2, 2015 are incorporated by reference to Part III.

**Table of Contents**

**P. H. GLATFELTER COMPANY**  
**ANNUAL REPORT ON FORM 10-K**

**For the Year Ended**

**DECEMBER 31, 2014**

**Table of Contents**

	<b>Page</b>
<b><u>PART I</u></b>	
Item 1	<u>Business</u> 1
Item 1A	<u>Risk Factors</u> 7
Item 1B	<u>Unresolved Staff Comments</u> 12
Item 2	<u>Properties</u> 12
Item 3	<u>Legal Proceedings</u> 12
	<u>Executive Officers</u> 12
Item 4	<u>Mine Safety Disclosures</u> 13
<b><u>PART II</u></b>	
Item 5	<u>Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities</u> 14
Item 6	<u>Selected Financial Data</u> 15
Item 7	<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u> 16
Item 7A	<u>Quantitative and Qualitative Disclosures about Market Risk</u> 28
Item 8	<u>Financial Statements and Supplementary Data</u> 29
Item 9	<u>Changes in and Disagreements With Accountants on Accounting and Financial Disclosures</u> 66
Item 9A	<u>Controls and Procedures</u> 66
Item 9B	<u>Other Information</u> 66
<b><u>PART III</u></b>	
Item 10	<u>Directors, Executive Officers and Corporate Governance</u> 66
Item 11	<u>Executive Compensation</u> 66
Item 12	<u>Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters</u> 66
Item 13	<u>Certain Relationships and Related Transactions, and Director Independence</u> 66
Item 14	<u>Principal Accountant Fees and Services</u> 66
<b><u>PART IV</u></b>	
Item 15	<u>Exhibits, Financial Statement Schedules</u> 67
	<b><u>SIGNATURES</u></b> 70
	<b><u>CERTIFICATIONS</u></b> 71
	<b><u>SCHEDULE II</u></b> 73

**Table of Contents****PART I**

We make regular filings with the Securities and Exchange Commission (SEC), including this Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, and Current Reports on Form 8-K. These filings are available, free of charge, on our website, [www.glatfelter.com](http://www.glatfelter.com), and the SEC website at [www.sec.gov](http://www.sec.gov). We also provide copies of our SEC filings at no charge upon request to Investor Relations at (717) 225-2719, [ir@glatfelter.com](mailto:ir@glatfelter.com), or by mail to Investor Relations, 96 South George Street, Suite 520, York, PA, 17401. In this filing, unless the context indicates otherwise, the terms we, us, our, the Company, or Glatfelter refer to P. H. Glatfelter Company and subsidiaries.

**ITEM 1 BUSINESS**

**Overview** Glatfelter began operations in 1864, and we believe we are one of the world's leading manufacturers of specialty papers and fiber-based engineered materials. Headquartered in York, Pennsylvania, we own and operate manufacturing facilities located in Pennsylvania, Ohio, Canada, Germany, the United Kingdom, France, and the Philippines and we have sales and distribution offices in Russia and China.

**Acquisitions** Over the past several years, we have completed several acquisitions that have diversified our revenue, expanded our geographic footprint and enhanced our asset base. These transactions include the April 30, 2013, \$211 million acquisition of Dresden Papier GmbH (Dresden), a leading supplier of non-woven wall covering products. Revenue from the sale of non-woven wall covering products totaled \$150.0 million and \$97.7 million, in 2014 and 2013, respectively.

On October 1, 2014, we acquired Spezialpapierfabrik Oberschmitt GmbH (SPO) for \$8.0 million. SPO is a producer of highly technical papers for a wide range of capacitors used in consumer and industrial products; insulation papers for cables and transformers; and materials for industrial power inverters, electromagnetic current filters and electric rail traction. SPO's annual sales total approximately \$33 million.

**Products** Our three business units manufacture a wide array of specialty papers and fiber-based engineered materials including:

*Composite Fibers* with revenue from the sale of single-serve coffee and tea filtration papers, nonwoven wall covering materials, metallized and self adhesive labeling papers, composite laminates, and technical specialties including substrates for electrical applications such as batteries and capacitors.

*Advanced Airlaid Materials* with revenue from the sale of airlaid non-woven fabric-like materials used in feminine hygiene and adult incontinence products, baby wipes, cleaning pads and wipes, food pads, napkins, and tablecloths, and

*Specialty Papers* with revenue from the sale of papers for carbonless and other forms, book publishing, envelopes, and engineered products such as papers for digital imaging, packaging, casting, release, transfer, playing card, postal, FDA-compliant food and beverage applications, and other niche specialty applications.

The global growth markets served by the Composite Fibers and Advance Airlaid Materials business units are characterized by attractive growth rates as the result of new and emerging products and markets, changing end-user preferences and evolving demographics. Specialty Papers serves more mature market segments, many of which are in decline.

As a result of our strategy to diversify sources of revenue and invest in growth businesses, revenue generated from Composite Fibers and Advanced Airlaid Materials is expected to represent an increasingly greater proportion of total revenue. Combined, these two business units comprised 50% of consolidated revenue in 2014 compared with 30% in 2006.

Consolidated net sales and the relative net sales contribution of each of our business units for the past three years are summarized below:

<i>Dollars in thousands</i>	2014	2013	2012
Net sales	\$ 1,802,415	\$ 1,722,615	\$ 1,577,788

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### *Business unit contribution*

Composite Fibers	<b>34.3%</b>	32.9%	27.7%
Advanced Airlaid Materials	<b>15.6</b>	15.6	15.6
Specialty Papers	<b>50.1</b>	51.5	56.7
Total	<b>100.0%</b>	100.0%	100.0%

Our strategies are focused on growing revenues, in part, by leveraging leading positions in key global growth markets including the single-serve coffee and tea, non-woven wall covering materials and the hygiene products markets. To ensure we are best positioned to serve these markets, we have made investments to increase production capacity and intend to make additional investments in the future.

GLATFELTER 2014 FORM 10-K 1

**Table of Contents**

In addition to leveraging our leading positions, our focus on product innovation is a critical component of our business strategy. During 2014, 2013 and 2012, we invested \$12.3 million, \$12.2 million and \$10.9 million, respectively, in new product development activities. In each of the past three years, in excess of 50% of net sales were generated from products developed, enhanced or improved within the past five years.

Other key elements to our success include margin expansion, driven by cost reduction and continuous improvement initiatives; the generation of strong and reliable cash flows; and strategic investments to improve our returns on invested capital. In addition, the strength of our balance sheet and generation of cash flows has allowed us to pursue strategic actions such as the Dresden and SPO acquisitions, a \$50 million investment to expand capacity in Composite Fibers, share repurchase programs and increase our dividend. These actions and our disciplined approach to capital expenditures has resulted in the generation of returns on invested capital that exceed our cost of capital.

We have a demonstrated ability to establish leading market positions through the successful acquisition and integration of complementary businesses. Since 2006, we have successfully completed and integrated six acquisitions. Our acquisition strategy complements our long-term strategy of driving growth in our markets.

**Our Business Units** We manage our company as three distinct business units: Composite Fibers; Advanced Airlaid Materials; and Specialty Papers. Net tons sold by each business unit for the past three years were as follows:

<i>Short tons</i>	2014	2013	2012
Composite Fibers	157,336	133,570	90,300
Advanced Airlaid Materials	99,667	96,098	90,332
Specialty Papers	802,877	800,151	789,201
Total	1,059,880	1,029,819	969,833

**Composite Fibers** Our Composite Fibers business unit serves customers globally and focuses on higher value-added products in the following markets:

**Food & Beverage** paper primarily used for single-serve coffee and tea products;

**Non-woven wall covering** base materials used by the world's largest wallpaper manufacturers;

**Metallized** products used in the labeling of bottles, packaging innerliners, gift wrap, self-adhesive labels and other consumer product applications;

**Composite Laminates** papers used in production of decorative laminates, furniture, and flooring applications; and

**Technical Specialties** a diverse line of special paper products used in batteries, capacitors, adhesive tapes and other highly-engineered applications.

During 2013, we completed the acquisition of Dresden a leading global supplier of nonwoven wallpaper base materials. Dresden has a preeminent position in nonwoven wallpaper materials as both the cost and quality leader because of its innovative products, proprietary manufacturing techniques, and long-standing customer relationship. It produces products with superior performance and characteristics such as dry strip-ability, higher tear resistance, and no material shrinkage or expansion when wet. As a result, nonwovens are increasingly the product of choice for wallpaper installers and design professionals in Europe and Russia, with growth potential in Asia. The acquisition of Dresden added another industry-leading nonwovens product line to our Composite Fibers business, and broadened our relationship with leading producers of consumer and industrial products.

We believe this business unit maintains a market leadership position in the single-serve coffee and tea markets and nonwoven wallpaper materials markets. Composite Fibers' revenue composition by market consisted of the following for the years indicated:

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<i>In thousands</i>	2014	2013	2012
Food & beverage	\$ 296,304	\$ 302,738	\$ 265,423
Wall covering	149,957	97,698	
Metallized	80,839	83,949	87,720
Composite laminates	38,159	39,296	44,613
Technical specialties and other	52,592	42,679	38,984
Total	\$ 617,851	\$ 566,360	\$ 436,740

We believe many of the market segments served by Composite Fibers, particularly single-serve coffee and tea, nonwoven wallpaper materials and electrical products present attractive growth opportunities by capitalizing on evolving consumer preferences, expanding into new or emerging geographic markets, and by gaining market share through quality product and service offerings. Many of this business' papers are technically sophisticated and, in the case of single serve-coffee and tea products, are extremely lightweight and require specialized fibers. Our engineering capabilities, specifically designed papermaking equipment, use of specialized fibers and customer orientation positions us well to compete in these global markets.

**Table of Contents**

The primary raw materials used in the production of our lightweight papers are abaca pulp, wood pulp and synthetic fibers. Abaca pulp is a specialized pulp with limited sources of availability. Our abaca pulp production process, fulfilled by our Philippine mill, provides a unique advantage to our Composite Fibers business unit. Sufficient quantities of abaca pulp and its source fiber are required to support growth in this business unit. In the event the supply of abaca fiber becomes constrained or when production demands exceed the capacity of the Philippines mill, alternative sources and/or substitute fibers are used to meet customer demands.

The Composite Fibers business unit is comprised of four paper making facilities (Germany, France and England), a non-woven wall cover base mill (Germany), metallizing operations (Wales and Germany) and a pulp mill (the Philippines) with the following combined attributes:

Production Capacity (short tons)	Principal Raw Material ( PRM )	Estimated Annual Quantity of PRM (short tons)
153,500 lightweight and other	Abaca pulp	17,200
	Wood pulp	91,600
	Synthetic fiber	26,900
28,100 metallized	Base stock	26,800
17,600 abaca pulp	Abaca fiber	26,900

Composite Fibers lightweight products are produced using highly specialized inclined wire paper machine technology and we believe we currently maintain approximately 25% of the global inclined wire capacity.

In addition to critical raw materials, the cost to produce Composite Fibers products is influenced by energy. Although the business unit generates all of its steam needed for production, in 2014, it purchased 75% of its electricity.

In Composite Fibers markets, competition is product line specific as the necessity for technical expertise and specialized manufacturing equipment limits the number of companies offering multiple product lines. The following chart summarizes key competitors by market segment:

Market segment	Competitor
Single serve coffee & tea	Ahlstrom, Purico, MB Papeles and Zhejiang Kan
Nonwoven wallcovering	Ahlstrom, Technocell, Neu Kaliss, Goznak and Neenah Paper
Composite laminates	PdM, a division of Schweitzer-Mauduit, Purico, MB Papeles and Oi feng
Metallized	AR Metallizing, Torras Papel Novelis, Vaassen, Galileo Nanotech, and Wenzhou Protec Vacuum Metallizing Co.

Our strategy in Composite Fibers is focused on:

Capitalizing on growing global markets in food & beverage, nonwoven wall covering materials, and electrical products;

maximizing capacity utilization provided by the investment in state-of-the-art inclined wire technology to support consistent growth of key markets;

enhancing product mix across all of the business unit s markets by utilizing new product and new business development capabilities;

implementing continuous improvement methodologies to increase productivity, reduce costs and expand capacity; and



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ensuring readily available access to specialized raw material requirements to support projected growth.

As part of our commitment to realizing the growth potential of certain of this business unit's markets, in 2013 we completed a \$50 million investment to expand our inclined wire capacity by nearly 20%, or approximately 10,500 short tons. We converted a flat wire machine in Gernsbach, Germany into a state-of-the-art inclined wire machine. Production of saleable products from the new machine began in the second quarter of 2013.

In addition, the acquisition of SPO furthers our strategy of capitalizing on the fast-growing electrical market by broadening our electrical papers platform and know-how.

**Advanced Airlaid Materials** is a leading global supplier of highly absorbent cellulose-based airlaid non-woven materials used to manufacture consumer and industrial products for growing global end-user markets. These products include:

feminine hygiene;

adult incontinence;

specialty wipes;

home care;

table top; and

food pads.

Advanced Airlaid Materials serves customers who are industry leading consumer product companies for feminine hygiene and adult incontinence products. Advanced Airlaid Materials holds leading market share positions in many of

**Table of Contents**

the markets it serves, excels in building long-term customer relationships through superior quality and customer service programs, and has a well-earned reputation for innovation and its ability to quickly bring new products to market.

Advanced Airlaid Materials' revenue composition by market consisted of the following for the years indicated:

<i>In thousands</i>	2014	2013	2012
Feminine hygiene	\$ 216,836	\$ 219,222	\$ 197,792
Adult incontinence	17,586	5,046	6,959
Wipes	16,002	15,186	13,562
Home care	15,401	14,857	14,527
Other	15,848	14,085	13,442
Total	\$ 281,673	\$ 268,396	\$ 246,282

The feminine hygiene category accounted for 77% of Advanced Airlaid Materials' revenue in 2014. The majority of sales of this product are to a small group of large, leading global consumer products companies. This market is considered to be more growth oriented driven by population growth in certain geographic regions, consumer preferences, and suppliers' ability to provide innovative products. In developing regions, demand is also influenced by increases in disposable income and cultural preferences. During 2014, sales to the adult incontinence market increased substantially compared with previous years reflecting this unit's success developing and bringing to market products in support of its customers' growth initiatives.

The Advanced Airlaid Materials business unit operates state-of-the-art facilities in Falkenhagen, Germany and Gatineau, Canada. The Falkenhagen location operates three multi-bonded production lines and three proprietary single-lane festooners. The Gatineau location consists of two airlaid production lines employing multi-bonded and thermal-bonded airlaid technologies and two proprietary single-lane festooners.

The business unit's two facilities operate with the following combined attributes:

Airlaid Production Capacity (short tons)	Principal Raw Material ( PRM ) Fluff pulp	Estimated Annual Quantity of PRM (short tons)
107,000		73,900

In addition to the cost of critical raw materials, the cost to produce multi-bonded and thermal-bonded airlaid materials is impacted by energy. Advanced Airlaid Materials purchases substantially all of the electricity and natural gas used in its operations. Approximately 90% of this business unit's revenue is earned under contracts with pass-through provisions directly related to the price of key raw material costs.

Advanced Airlaid Materials continues to be a technology and product innovation leader in technically

demanding segments of the airlaid market, most notably feminine hygiene. We believe that its facilities are among the most modern and flexible airlaid facilities in the world, allowing it to produce at industry leading operating rates. Its proprietary single-lane festooning technology provides product packaging which supports efficiency optimization by the customers converting processes. This business unit's in-house technical expertise, combined with significant capital investment requirements and rigorous customer expectations creates large barriers to entry for new competitors.

The following summarizes this business unit's key competitors:

Market segment	Competitor
Airlaid products	Georgia-Pacific LLC, Duni AB, Fitesa, McAirlaid's GmbH, Domtar

The global markets served by this business unit are characterized by attractive growth opportunities. To take advantage of this, our strategy is focused on:

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maintaining and expanding relationships with customers that are market-leading consumer product companies;

capitalizing on our product and process innovation capabilities;

expanding geographic reach of markets served;

optimizing the use of existing production capacity; and

employing continuous improvement methodologies and initiatives to reduce costs, improve efficiencies and create capacity.

**Specialty Papers** Our North America-based Specialty Papers business unit focuses on producing papers for the following markets:

**Carbonless & non-carbonless forms** papers for credit card receipts, multi-part forms, security papers and other end-user applications;

**Engineered products** for digital imaging, packaging, casting, release, transfer, playing card, postal, FDA-compliant food and beverage applications, and other niche specialty applications;

**Envelope and converting** papers primarily utilized for transactional and direct mail envelopes; and

**Book publishing** papers for the production of high-quality hardbound books and other book publishing needs.

**Table of Contents**

The market segments in which Specialty Papers competes continue to undergo significant changes in response to declining demand resulting in excess capacity. As a result, over the past several years, certain producers have closed, or announced plans to reduce, production capacity due to a supply/demand imbalance. In addition, foreign producers have been increasing the volume of product imported into the U.S. creating additional imbalance.

This business unit produces both commodity products and higher-value-added specialty products. Specialty Papers' revenue composition by market consisted of the following for the years indicated:

<i>In thousands</i>	2014	2013	2012
Carbonless & forms	\$ 376,959	\$ 369,618	\$ 372,950
Engineered products	194,189	184,913	187,724
Envelope & converting	183,194	175,928	174,781
Book publishing	144,744	153,054	155,925
Other	3,805	4,346	3,397
Total	\$ 902,891	\$ 887,859	\$ 894,777

Although many of the markets served by Specialty Papers are mature and, in many instances, declining, we have been successful at maintaining this unit's shipments through new product and new business development initiatives while leveraging the flexibility of our operating assets to efficiently respond to changing customer demands. In each of the past ten years, our flexible asset base, new product development capabilities and superior customer service offerings have allowed us to outperform the broader uncoated free sheet market in terms of shipping volumes.

We believe we are one of the leading suppliers of carbonless and book publishing papers in the United States. Although the markets for these products are declining, we have been successful in executing our strategy to replace this lost volume with products such as envelope papers, business forms, and other value-added specialty products. Specialty Papers also produces paper that is converted into specialized envelopes in a wide array of colors, finishes and end-uses. While this market is also declining, we have leveraged our customer service capabilities to grow our market share in each of the last several years.

Specialty Papers' highly technical engineered products include digital imaging, packaging, casting, release, transfer, playing card, postal, FDA-compliant food and beverage applications, and other niche specialty applications. Such products comprise an array of distinct business niches that are in a continuous state of evolution. Many of these products are utilized for demanding,

specialized customer and end-user applications. Some of our products are new and higher growth while others are more mature and further along in the product life cycle. Because many of these products are technically complex and involve substantial customer-supplier development collaboration, they typically command higher per ton prices and generally exhibit greater pricing stability relative to commodity grade paper products.

The Specialty Papers business unit operates two integrated pulp and paper making facilities with the following combined attributes:

Uncoated Production	Principal Raw	Estimated Annual
Capacity	Material	Quantity of PRM
(short tons)	( PRM )	(short tons)
820,000	Pulpwood	2,250,000
	Wood- and other pulps	708,000

This business unit's pulp mills have a combined pulp making capacity of 615,000 tons of bleached pulp per year. The principal raw material used to produce pulp is pulpwood, including both hardwoods and softwoods. Pulpwood is obtained from a variety of locations including the states of Pennsylvania, Maryland, Delaware, New Jersey, New York, West Virginia, Virginia, Kentucky, Ohio and Tennessee. To protect our sources of pulpwood, we actively promote conservation and forest management among suppliers and woodland owners.

The Spring Grove facility includes five uncoated paper machines as well as an off-line combi-blade coater and a Specialty Coater ( S-Coater ), which together provide annual production capacity for coated paper of approximately 65,000 tons. The Chillicothe facility operates four paper machines producing uncoated and carbonless paper. Two of the machines have built-in coating capability which along with three additional coaters at the facility provide annual coated capacity of approximately 126,000 tons. Since uncoated paper is used in producing coated paper,

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this is not additional capacity.

In addition to critical raw materials, the cost to produce Specialty Papers products is influenced by energy. Although the business unit generates all of its steam needed for production at both facilities and generates more power than it consumes at the Spring Grove, PA facility, it purchased approximately 25% of its electricity needed for the Chillicothe, OH mill in 2014. The facilities source of fuel is primarily coal and, to a lesser extent, natural gas. As discussed more fully under Environmental Matters, to comply with new air quality regulations we will be implementing modifications that will convert certain boilers to burn natural gas rather than coal.

GLATFELTER 2014 FORM 10-K 5

**Table of Contents**

In Special Papers markets, competition is product line specific due to, in certain instances, the necessity for technical expertise and specialized manufacturing. The following chart summarizes key competitors by market segment:

Market segment	Competitor
Carbonless paper	Appvion, Inc., and to a lesser extent, Fibria Celulose, Koehler Paper, Mitsubishi Paper, Nekoosa Coated Products and Asia Pulp and Paper Co.
Engineered products	Specialty papers divisions of International Paper, Domtar Corp., Packaging Corp, and Sappi Limited, among others.
Envelope & converting	Domtar and International Paper
Book publishing	Domtar Corp., North Pacific Paper (NORPAC), Resolute Forest and others

Customer service, product performance, technological advances and product pricing are important competitive factors with respect to all our products. We believe our reputation in these areas continues to be excellent.

To be successful in the market environment in which Specialty Papers operates, our strategy is focused on:

employing our new product and new business development capabilities to meet changing customer demands and ensure optimal utilization of capacity;

leveraging our flexible operating platform to optimize product mix by shifting production among facilities to more closely match output with changing demand trends;

aggressively employing methodologies to manage pressures on margins presented by more mature markets;

utilizing ongoing continuous improvement methodologies to ensure operational efficiencies; and

maintaining superior customer service.

Additional financial information for each of our business units is included in Item 7 Management’s Discussion and Analysis of Financial Condition and Results of Operations and in Item 8 Financial Statements and Supplementary Data, Note 24 including geographic revenue and long-lived asset financial information.

**Balance Sheet** We are focused on prudent financial management and maintaining a strong balance sheet. This includes:

aggressively managing working capital to enhance cash flow from operations;

making disciplined capital expenditure decisions; and

monetizing the value of our timberland assets as opportunities develop.

The success of these actions positions us with the flexibility to pursue strategic opportunities that will benefit our shareholders.

**Concentration of Customers** For each of the past three years, no single customer represented more than 10% of our consolidated net sales. However, as discussed in Item 1A Risk Factors, one customer accounted for the majority of Advanced Airlaid Materials net sales in 2014, 2013

and 2012.

**Capital Expenditures** Our business is capital intensive and requires extensive expenditures for new and enhanced equipment. These capital investments are necessary to support growth strategies, research and development initiatives, environmental compliance, and for normal upgrades or replacements. Capital expenditures totaled \$66.0 million, \$103.0 million and \$58.8 million, in 2014, 2013 and 2012, respectively. For 2015, capital expenditures are estimated to be \$120 million to \$130 million including approximately \$40 million related to compliance with certain environmental matters discussed below.

**Environmental Matters** We are subject to various federal, state and local laws and regulations intended to protect the environment as well as human health and safety. At various times, we have incurred significant costs to comply with these regulations and we could incur additional costs as new regulations are developed or regulatory priorities change.

We will incur material capital costs to comply with new air quality regulations including the U.S. EPA Best Available Retrofit Technology rule (BART; otherwise known as the Regional Haze Rule) and the Boiler Maximum Achievable Control Technology rule (Boiler MACT). These rules will require process modifications and/or installation of air pollution controls on boilers at two of our facilities. We have begun converting or replacing four coal-fired boilers to natural gas and upgrading site infrastructure to accommodate the new boilers, including connecting to gas

**Table of Contents**

pipelines. The total cost of these projects is estimated at \$85 million to \$90 million. However, the amount of capital spending ultimately incurred may differ, and the difference could be material. We expect to incur the majority of expenditures in 2015 and 2016. Enactment of new environmental laws or regulations or changes in existing laws or regulations could significantly change our estimates. For a discussion of other environmental matters, see Item 8 Financial Statements and Supplementary Data Note 23.

**Employees** As of December 31, 2014, we employed 4,610 people worldwide, of which 68% are unionized. The United Steelworkers International Union and the Office and Professional Employees International Union represents approximately 1,570 hourly employees at our Chillicothe, OH and Spring Grove, PA facilities under labor contracts expiring in August 2016 for Chillicothe and January 2017 for Spring Grove. Hourly employees at each of our international locations are represented by various unions or works councils. We consider the overall relationship with our employees to be satisfactory.

**Other Available Information** The Corporate Governance page of our corporate web site includes our Governance Principles and Code of Business Conduct, and biographies of our Board of Directors and Executive Officers. In addition, the website includes the charters for the Audit, Compensation, Finance, and Nominating and Corporate Governance Committees of the Board of Directors. The Corporate Governance page also includes the Code of Business Ethics for the CEO and Senior Financial Officers of Glatfelter, our whistle-blower policy and other related material. We satisfy the disclosure requirement for any future amendments to, or waivers from, our Code of Business Conduct or Code of Business Ethics for the CEO and Senior Financial Officers by posting such information on our website. We will provide a copy of the Code of Business Conduct or Code of Business Ethics for the CEO and Senior Financial Officers, without charge, to any person who requests one, by contacting Investor Relations at (717) 225-2719, [ir@glatfelter.com](mailto:ir@glatfelter.com) or by mail to 96 South George Street, Suite 520, York, PA, 17401.

**ITEM 1A RISK FACTORS**

*Our business and financial performance may be adversely affected by a weak global economic environment or downturns in the target markets that we serve.*

Adverse global economic conditions could impact our target markets resulting in decreased demand for our products.

Approximately \$125 million of our annual revenue is earned from shipments to customers located in Ukraine, Russia and members of the Commonwealth of Independent States (also known as CIS). Uncertain geo-political and economic conditions in this region, oil prices, and weak currencies have and may continue to cause significant volatility in demand for our products as well as our customers buying patterns.

Approximately 20% of our net sales in 2014 were shipped to customers in western Europe, the demand for which, in many cases, is dependent on economic conditions in this area, or to the extent such customers do business outside of Europe, in other regions of the world.

Our results could be adversely affected if economic conditions weaken or fail to improve. In the event of significant currency weakening in the countries into which our products are sold, demand for or pricing of our products could be adversely impacted. Also, there may be periods during which demand for our products is insufficient to enable us to operate our production facilities in an economical manner. As a result, we may be forced to take machine downtime. The economic environment may also cause customer insolvencies which may result in their inability to satisfy their financial obligations to us. These conditions are beyond our ability to control and may have a significant impact on our sales and results of operations.

*Foreign currency exchange rate fluctuations could adversely affect our results of operations.*

As we diversify our business and expand our global footprint, an increasing proportion of our revenue is generated outside of the United States. We own and operate manufacturing facilities in Canada, Germany, France, the United Kingdom and the Philippines. Currently, the majority of our business is transacted in U.S. dollars; however, an increasing portion of business is transacted in Euros, British Pound Sterling, Canadian dollars or Philippine Peso. Our euro denominated revenue exceeds euro expenses by approximately 120 million. With respect



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## **Table of Contents**

to the British Pound Sterling, Canadian dollar, and Philippine Peso, we have greater outflows than inflows of these currencies, although to a lesser degree. As a result, particularly with respect to the euro, we are exposed to changes in currency exchange rates and such changes could be significant.

Economic weakness, the potential inability of certain European countries to continue to service their sovereign debt obligations, and the related actions of this region's central banks has caused, and could continue to cause, the value of the euro to weaken. As a result, our operating results could be negatively impacted. In the event that one or more European countries were to replace the euro with another currency, business may be adversely affected until stable exchange rates are established.

Our ability to maintain our products' price competitiveness is reliant, in part, on the relative strength of the currency in which the product is denominated compared to the currency of the market into which it is sold and the functional currency of our competitors. Changes in the rate of exchange of foreign currencies in relation to the U.S. dollar, and other currencies, may adversely impact our results of operations and our ability to offer products in certain markets at acceptable prices. For example, approximately \$125 million of our annual revenue is earned from shipments to customers located in Ukraine, Russia and members of the CIS. Although these sales are denominated in euros, a significant weakening of the customers' local currencies could adversely affect our customers' credit risk and our revenue and results of operation.

***The cost of raw materials and energy used to manufacture our products could increase and the availability of certain raw materials could become constrained.***

We require access to sufficient and reasonably priced quantities of pulpwood, purchased pulps, pulp substitutes, abaca fiber, synthetic fibers, and certain other raw materials.

Our Specialty Papers' locations are vertically integrated manufacturing facilities that can generate approximately 85% of their annual pulp requirements.

Our Philippine mill purchases abaca fiber to produce abaca pulp a key fiber used to manufacture paper for single-serve coffee, tea and technical specialty products at our Gernsbach, Scaër, and Lydney facilities. At certain times, the supply of abaca fiber has been constrained due to factors such as weather related damage to the source crop as well

as decisions by land owners to produce alternative crops in lieu of those used to produce abaca fiber.

Our Advanced Airlaid Materials business unit requires access to sufficient quantities of fluff pulp, the supply of which is subject to availability of certain softwoods. Softwood availability can be limited by many factors, including weather in regions where softwoods are abundant.

The cost of many of our production materials, including petroleum based chemicals and freight charges, are influenced by the cost of oil. In addition, coal is a principal source of fuel for both the Spring Grove and Chillicothe facilities. Natural gas is used as a source of fuel at Chillicothe and our Composite Fibers and Advanced Airlaid Materials business units' facilities.

Government rules, regulations and policies have an impact on the cost of certain energy sources, particularly for our European operations. We currently benefit from a number of government sponsored programs designed to mitigate the cost of electricity to larger industrial consumers of power related to initiatives such as green energy or renewable energy sources. As the political environment changes, any reduction in the extent of government sponsored incentives may adversely affect the cost ultimately borne by our operations.

Although we have contractual cost pass-through arrangements with certain Advanced Airlaid Materials' customers, we may not be able to fully pass increased raw materials or energy costs on to all customers if the market will not bear the higher price or if existing agreements with our customers limit price increases. If price adjustments significantly trail increases in raw materials or energy prices, our operating results could be adversely affected.

***Our industry is highly competitive and increased competition could reduce our sales and profitability.***

***Specialty Papers*** The global markets in which we compete have been adversely affected by capacity exceeding the demand for products, increased imports from foreign competitors and by uncoated free sheet demand which has been declining by 3% to 4% per year. As a result, the industry has taken steps to reduce capacity. However, slowing demand or increased competition could force us to lower our prices or to offer additional services at a higher cost to us, which could reduce our gross margins and net income. The greater financial resources of certain of our competitors may enable them to commit larger amounts of capital in response to changing market conditions. Certain competitors may also



**Table of Contents**

have the ability to develop product or service innovations that could put us at a competitive disadvantage.

There have been periods of supply/demand imbalance in our industry which have caused pulp prices and our products' selling prices to be volatile. The timing and magnitude of price increases or decreases in these markets have generally varied by region and by product type. A sustained period of weak demand or excess supply would likely adversely affect pulp prices and our products' selling prices. This could have a material adverse effect on our operating and financial results.

Some of the other factors that may adversely affect our ability to compete in Specialty Papers markets in which we participate include:

the entry of new competitors into the markets we serve;

the prevalence of imported product, particularly uncoated free sheet, into the U.S.;

the willingness of commodity-based producers to enter our markets when they are unable to compete or when demand softens in their traditional markets;

the aggressiveness of our competitors' pricing strategies, which could force us to decrease prices in order to maintain market share;

our failure to anticipate and respond to changing customer preferences;

the impact of electronic-based substitutes for certain of our products such as carbonless and forms, book publishing, and envelope papers;

the impact of replacement or disruptive technologies;

changes in end-user preferences;

our inability to develop new, improved or enhanced products;

our inability to maintain the cost efficiency of our facilities; and

the cost of regulatory environmental compliance requirements.

***Composite Fibers and Advanced Airlaid Materials*** The global markets in which we compete, although growing, are not as large as the markets for Specialty Papers. As a result, our ability to compete is more sensitive to and may be adversely impacted by the following:

the entry of new competitors into the markets we serve;

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the aggressiveness of our competitors' pricing strategies, which could force us to decrease prices in order to maintain market share;

our failure to anticipate and respond to changing customer preferences; and

technological advances or changes that impact production of our products.

The impact of any significant changes as noted or otherwise may result in our inability to effectively compete in the markets in which we operate, and as a result our sales and operating results would be adversely affected.

***We may not be able to develop new products acceptable to our customers.***

Our business strategy is market focused and includes investments in developing new products to meet the changing needs of our customers and to maintain our market share. Our success will depend, in part on our ability to develop and introduce new and enhanced products that keep pace with introductions by our competitors and changing customer preferences. If we fail to anticipate or respond adequately to these factors, we may lose opportunities for business with both current and potential customers. The success of our new product offerings will depend on several factors, including our ability to:

anticipate and properly identify our customers' needs and industry trends;

price our products competitively;

develop and commercialize new products and applications in a timely manner;

differentiate our products from our competitors' products; and

invest efficiently in research and development activities.

Our inability to develop new products could adversely impact our business and ultimately harm our profitability.

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**Table of Contents**

***We are subject to substantial costs and potential liability for environmental matters.***

We are subject to various environmental laws and regulations that govern our operations, including discharges into the environment, and the handling and disposal of hazardous substances and wastes. We are also subject to laws and regulations that impose liability and clean-up responsibility for releases of hazardous substances into the environment. To comply with environmental laws and regulations, we have incurred, and will continue to incur, substantial capital and operating expenditures. The Clean Air Act, and similar regulations, will impose significant compliance costs or require significant capital expenditures. Compliance with the Clean Air Act will require process modifications and/or installation of air pollution controls on boilers at two of our facilities, as well as connecting to gas pipelines. Because of the complexities of this initiative, our inability to successfully complete all aspects of the project could adversely impact the expenditures required or our results of operations.

We anticipate that environmental regulation of our operations will continue to become more burdensome and that capital and operating expenditures necessary to comply with environmental regulations will continue, and perhaps increase, in the future. Because environmental regulations are not consistent worldwide, our ability to compete globally may be adversely affected by capital and operating expenditures required for environmental compliance. In addition, we may incur obligations to remove or mitigate any adverse effects on the environment, such as air and water quality, resulting from mills we operate or have operated. Potential obligations include compensation for the restoration of natural resources, personal injury and property damages. See Item 1 Environmental Matters for an additional discussion of expected costs to comply with environmental regulations.

We continue to have exposure to potential liability for remediation and other costs related to the presence of polychlorinated biphenyls in the lower Fox River on which our former Neenah, Wisconsin mill was located. There can be no assurance that we will not be required to provide significant contributions to fund remediation efforts in the near term and/or ultimately pay material amounts to resolve our liability in the Fox River matter. We have financial reserves for environmental matters, including the Fox River site, but we cannot be certain that those reserves will be adequate to provide for future obligations related to these matters, that our share of costs and/or damages

for these matters will not exceed our available resources, or that such obligations will not have a long-term, material adverse effect on our consolidated financial position, liquidity or results of operations.

Our environmental issues are complex and should be reviewed in the context set forth in more detail in Item 8 Financial Statements and Supplementary Data Note 23.

***The Advanced Airlaid Materials business unit generates a substantial portion of its revenue from one customer serving the hygiene products market, the loss of which could have a material adverse effect on our results of operations.***

Advanced Airlaid Materials generates the majority of its net sales of hygiene products from one customer. The loss of this customer could have a material adverse effect on their operating results. In addition, sales to the feminine hygiene market accounted for 77% of Advanced Airlaid Materials' net sales in 2014 and sales are concentrated within a small group of large customers. A decline in sales of hygiene products could have a material adverse effect on this unit's operating results. Our ability to effectively compete could be affected by technological advances which may introduce alternative or substitute products into this market segment. Customers in the airlaid non-woven fabric material market, including the hygiene market, may also switch to less expensive products, change preferences or otherwise reduce demand for Advanced Airlaid Material's products, thus reducing the size of the markets in which it currently sells its products. Any of the foregoing could have a material adverse effect on our financial performance and business prospects.

***Our operations may be impaired and we may be exposed to potential losses and liability as a result of natural disasters, acts of terrorism or sabotage or similar events.***

If we have a catastrophic loss or unforeseen operational problem at any of our facilities, we could suffer significant lost production which could impair our ability to satisfy customer demands.

Natural disasters, such as earthquakes, hurricanes, typhoons, flooding or fire, and acts of terrorism or sabotage affecting our operating activities and major facilities could materially and adversely affect our operations, operating results and financial condition.

In addition, we own and maintain three dams in York County, Pennsylvania, that were built to ensure a steady



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## **Table of Contents**

supply of water for the operation of our facility in Spring Grove which is a primary manufacturing location for our envelope papers and engineered products. Each of these dams is classified as high hazard by the Commonwealth of Pennsylvania because they are located in close proximity to inhabited areas. Any sudden failure of a dam, including as a result of natural disaster or act of terrorism or sabotage, would endanger occupants and residential, commercial and industrial structures, for which we could be liable. The failure of a dam could also be extremely disruptive and result in damage to or the shutdown of our Spring Grove mill. Any losses or liabilities incurred due to the failure of one of our dams may not be fully covered by our insurance policies or may substantially exceed the limits of our policies, and could materially and adversely affect our operating results and financial condition.

In addition, many of our papermaking operations require a reliable and abundant supply of water. Such mills rely on a local water body or water source for their water needs and, therefore, are particularly impacted by drought conditions or other natural or manmade interruptions to its water supplies. At various times and for differing periods, each of our mills has had to modify operations due to water shortages, water clarity, or low flow conditions in its principal water supplies. Any interruption or curtailment of operations at any of our paper mills due to drought or low flow conditions at the principal water source or another cause could materially and adversely affect our operating results and financial condition.

Our pulp mill in Lanao del Norte on the Island of Mindanao in the Republic of the Philippines is located along the Pacific Rim, one of the world's hazard belts. By virtue of its geographic location, this mill is subject to, among similar types of natural disasters discussed above, cyclones, typhoons, and volcanic activity. Moreover, the area of Lanao del Norte has been a target of suspected terrorist activities. The most common bomb targets in Lanao del Norte to date have been power transmission towers. Our pulp mill in Mindanao is located in a rural portion of the island and is susceptible to attacks or power interruptions. The Mindanao mill supplies the abaca pulp that is used by our Composite Fibers business unit to manufacture our paper for single serve coffee and tea products and certain technical specialties products. Any interruption, loss or extended curtailment of operations at our Mindanao mill could affect our ability to meet customer demands for our products and materially affect our operating results and financial condition.

***We have operations in a potentially politically and economically unstable location.***

Our pulp mill in the Philippines is located in a region that is unstable and subject to political unrest. As discussed above, our Philippine pulp mill produces abaca pulp, a significant raw material used by our Composite Fibers business unit, and is currently our main provider of abaca pulp. There are limited suitable alternative sources of readily available abaca pulp in the world. In the event of a disruption in supply from our Philippine mill, there is no guarantee that we could obtain adequate amounts of abaca pulp from alternative sources at a reasonable price or at all. As a consequence, any civil disturbance, unrest, political instability or other event that causes a disruption in supply could limit the availability of abaca pulp and would increase our cost of obtaining abaca pulp. Such occurrences could adversely impact our sales volumes, revenues and operating results.

***Our international operations pose certain risks that may adversely impact sales and earnings.***

We have significant operations and assets located in Canada, Germany, France, the United Kingdom, and the Philippines. Our international sales and operations are subject to a number of unique risks, in addition to the risks in our domestic sales and operations, including differing protections of intellectual property, trade barriers, labor unrest, exchange controls, regional economic uncertainty, differing (and possibly more stringent) labor regulation, risk of governmental expropriation, domestic and foreign customs and tariffs, differing regulatory environments, difficulty in managing widespread operations and political instability. These factors may adversely affect our future profits. Also, in some foreign jurisdictions, we may be subject to laws limiting the right and ability of entities organized or operating therein to pay dividends or remit earnings to affiliated companies unless specified conditions are met. Any such limitations would restrict our flexibility in using funds generated in those jurisdictions.

***We are subject to cyber-security risks related to unauthorized or malicious access to sensitive customer, vendor, company or employee information as well as to the technology that supports our operations and other business processes.***

Our business operations rely upon secure systems for mill operations, data capture, processing, storage and

## **Table of Contents**

reporting. Although we maintain appropriate data security and controls, our information technology systems, and those of our third party providers, could become subject to cyber attacks. Systems such as ours are inherently exposed to cyber-security risks and potential for attacks. The result of such attacks could result in a breach of data security and controls. Such a breach of our network, systems, applications or data could result in operational disruptions or damage or information misappropriation including, but not limited to, interruption to systems availability, denial of access to and misuse of applications required by our customers to conduct business with us, denial of access to the applications we use to plan our operations, procure materials, manufacture and ship products and account for orders, theft of intellectual knowhow and trade secrets, and inappropriate disclosure of confidential company, employee, customer or vendor information, could stem from such incidents.

Any of these operational disruptions and/or misappropriation of information could adversely affect our results of operations, create negative publicity and could have a material effect on our business.

*In the event any of the above risk factors impact our business in a material way or in combination during the same period, we may be unable to generate sufficient cash flow to simultaneously fund our operations, finance capital expenditures, satisfy obligations and make dividend payments on our common stock.*

In addition to debt service obligations, our business is capital intensive and requires significant expenditures to support growth strategies, research and development initiatives, environmental compliance, and for normal upgrades or replacements. We expect to meet all of our near and long-term cash needs from a combination of operating cash flow, cash and cash equivalents, our existing credit facility and other long-term debt. If we are unable to generate sufficient cash flow from these sources, we could be unable to meet our near and long-term cash needs or make dividend payments.

### **ITEM 1B UNRESOLVED STAFF COMMENTS**

None.

### **ITEM 2 PROPERTIES**

We own substantially all of the land and buildings comprising our manufacturing facilities located in Pennsylvania; Ohio; Canada; the United Kingdom;

Germany; France; and the Philippines; as well as substantially all of the equipment used in our manufacturing and related operations. Certain of our operations are under lease arrangements including our metallized paper production facility located in Caerphilly, Wales, office and warehouse space in Moscow, Russia, Suzhou, China and our corporate offices located in York, Pennsylvania. All of our properties, other than those that are leased, are free from any material liens or encumbrances. We consider all of our buildings to be in good structural condition and well maintained and our properties to be suitable and adequate for present operations.

### **ITEM 3 LEGAL PROCEEDINGS**

We are involved in various lawsuits that we consider to be ordinary and incidental to our business. The ultimate outcome of these lawsuits cannot be predicted with certainty; however, except with respect to the Fox River matter referred to below, we do not expect such lawsuits, individually or in the aggregate, will have a material adverse effect on our consolidated financial position, liquidity or results of operations.

We are one of several defendants in a significant environmental matter relating to contamination in the Fox River and Bay of Green Bay in Wisconsin. For a discussion this matter, see Item 8 Financial Statements and Supplementary Data Note 23.

### **EXECUTIVE OFFICERS**

The following table sets forth certain information with respect to our executive officers and senior management as of February 27, 2015.



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Name	Age	Office with the Company
Dante C. Parrini	50	Chairman and Chief Executive Officer
John P. Jacunski	49	Executive Vice President and Chief Financial Officer
Christopher W. Astley	42	Senior Vice President & Business Unit President, Advanced Airlaid Materials
Brian E. Janki	42	Senior Vice President & Business Unit President, Specialty Papers
Martin Rapp	55	Senior Vice President & Business Unit President, Composite Fibers
William T. Yanavitch II	54	Senior Vice President, Human Resources and Administration
David C. Elder	46	Vice President, Finance
Kent K. Matsumoto	55	Vice President, General Counsel and Corporate Secretary
Mark A. Sullivan	60	Vice President, Global Supply Chain and Information Technology

**Table of Contents**

Officers are elected to serve at the pleasure of the Board of Directors. Except in the case of officers elected to fill a new position or a vacancy occurring at some other date, officers are generally elected at the organizational meeting of the Board of Directors held immediately after the annual meeting of shareholders.

**Dante C. Parrini** became Chief Executive Officer effective January 1, 2011 and Chairman of the Board in May 2011. Prior to this, he was Executive Vice President and Chief Operating Officer, a position he held since February 2005. Mr. Parrini joined us in 1997 and has previously served as Senior Vice President and General Manager, a position he held beginning in January 2003 and prior to that as Vice President responsible for Sales and Marketing.

**John P. Jacunski** was promoted to Executive Vice President and Chief Financial Officer in February 2014. He joined us in October 2003 and served as Vice President and Corporate Controller. In July 2006 he was promoted to Senior Vice President and Chief Financial Officer. Mr. Jacunski was previously Vice President and Chief Financial Officer at WCI Steel, Inc. from June 1999 to October 2003. Prior to joining WCI, Mr. Jacunski was with KPMG, an international accounting and consulting firm, where he served in various capacities.

**Christopher W. Astley** was named Senior Vice President & Business Unit President, Advanced Airlaid Materials in January 2015. He joined us in August 2010 as Vice President, Corporate Strategy and was promoted to Senior Vice President in February 2014. Prior to joining us, he was an entrepreneur leading a privately held business from 2004 until 2010. Prior to that Mr. Astley held positions with Accenture, a global management consulting firm, and The Coca-Cola Company.

**Brian E. Janki** serves as Senior Vice President & Business Unit President, Specialty Papers. Prior to joining us in August 2013 Mr. Janki was employed by Greif as their Vice President & General Manager, Rigid Industrial Packaging & Services. During his twelve years with Greif, Mr. Janki held leadership positions including profit/loss responsibilities for two business units, global responsibility for supply chain and sourcing, and transformational assignments including global oversight of the implementation of the Greif Business System.

**Martin Rapp** serves as Senior Vice President & Business Unit President, Composite Fibers. Mr. Rapp joined us in August 2006 and has lead the Composite Fibers business unit since that time. Prior to this, he was Vice President and General Manager of Avery Dennison's Roll Materials Business in Central and Eastern Europe since August 2002.

**William T. Yanavitch II** was promoted to Senior Vice President Human Resources and Administration in February 2014. Since joining us in July 2000, he has served as Vice President, Human Resources. Prior to joining us he worked for Dentsply International and Gould Pumps Inc. in various leadership capacities.

**David C. Elder** was promoted to Vice President, Finance in December 2011 and continues as our Chief Accounting Officer. Prior to his promotion, he was our Vice President, Corporate Controller, a position held since joining Glatfelter in January 2006. Mr. Elder was previously Corporate Controller for YORK International Corporation.

**Kent K. Matsumoto** was appointed Vice President, General Counsel and Corporate Secretary in October 2013. Mr. Matsumoto joined us in June 2012 as Assistant General Counsel and also served as interim General Counsel from March 2013 to October 2013. From July 2008 until February 2012, he was Associate General Counsel for Wolters Kluwer.

**Mark A. Sullivan** has served as Vice President, Global Supply Chain and Information Technology since his promotion in November 2012. Mr. Sullivan joined us in December 2003 as Chief Procurement Officer and he was appointed Vice President, Global Supply Chain in February 2005. Prior to joining Glatfelter, his experience included a broad array of operations and supply chain management responsibilities during twenty years with the DuPont Company.

**ITEM 4 MINE SAFETY DISCLOSURES**

Not Applicable

**Table of Contents****PART II****ITEM 5 MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES****Common Stock Prices and Dividends Declared Information**

The following table shows the high and low prices of our common stock traded on the New York Stock Exchange under the symbol **GLT** and the dividend declared per share for each quarter during the past two years:

Quarter	High	Low	Dividend
<b>2014</b>			
<b>Fourth</b>	<b>\$ 27.18</b>	<b>\$ 21.38</b>	<b>\$ 0.11</b>
<b>Third</b>	<b>27.19</b>	<b>21.94</b>	<b>0.11</b>
<b>Second</b>	<b>27.54</b>	<b>24.07</b>	<b>0.11</b>
<b>First</b>	<b>32.00</b>	<b>26.52</b>	<b>0.11</b>
<b>2013</b>			
Fourth	\$ 29.25	\$ 25.01	\$ 0.10
Third	28.21	25.13	0.10
Second	26.44	21.53	0.10
First	23.66	17.11	0.10

As of February 25, 2015, we had 1,115 shareholders of record.

**STOCK PERFORMANCE GRAPH**

The following graph compares the cumulative 5-year total return of our common stock with the cumulative total returns of both a peer group and a broad market index. We compare our stock performance to the S&P Small Cap 600 Paper Products index comprised of us, Clearwater Paper Corp., Kapstone Paper & Packaging Corp., Neenah Paper Inc., Schweitzer-Mauduit International and Wausau Paper Corp. In addition, the chart includes a comparison to the Russell 2000, which we believe is an appropriate benchmark index for stocks such as ours. The following graph assumes that the value of the investment in our common stock, in each index, and in the peer group (including reinvestment of dividends) was \$100 on December 31, 2009 and charts it through December 31, 2014.

**Table of Contents****ITEM 6 SELECTED FINANCIAL DATA***As of or for the year ended December 31*

<i>Dollars in thousands, except per share</i>	2014	2013 <sup>(1)</sup>	2012	2011	2010 <sup>(4)</sup>
Net sales	\$ 1,802,415	\$ 1,722,615	\$ 1,577,788	\$ 1,603,154	\$ 1,455,331
Energy and related sales, net	7,927	3,153	7,000	9,344	10,653
Total revenue	1,810,342	1,725,768	1,584,788	1,612,498	1,465,984
Net income	\$ 69,246	\$ 67,158	\$ 59,379 <sup>(2)</sup>	\$ 42,694 <sup>(3)</sup>	\$ 54,434 <sup>(5)</sup>
Earnings per share					
Basic	\$ 1.60	\$ 1.56	\$ 1.39	\$ 0.94	\$ 1.19
Diluted	1.57	1.52	1.36	0.93	1.17
Total assets	\$ 1,561,504	\$ 1,678,410	\$ 1,242,985	\$ 1,136,925	\$ 1,341,747
Total debt	404,612	442,325	250,000	227,000	333,022
Shareholders' equity	649,109	684,476	539,679	490,404	552,442
Cash dividends declared per common share	0.44	0.40	0.36	0.36	0.36
Depreciation, depletion and amortization	70,555	68,196	69,500	69,313	65,839
Capital expenditures	66,046	103,047	58,752	64,491	36,491
Shares outstanding	43,054	43,130	42,784	42,650	45,976
Net tons sold	1,059,881	1,029,819	969,833	960,915	927,853
Number of employees	4,610	4,403	4,258	4,274	4,337

- (1) On April 30, 2013, we acquired Dresden Papier GmbH, the results of which are included prospectively from the acquisition date, including \$101.8 million of net sales and \$18.3 million of operating income.
- (2) During 2012, we recorded after-tax charges totaling \$4.8 million related to the write-off of unamortized deferred issuance costs and the early redemption premium in connection with the refinancing of \$200 million of bonds. In addition, net income includes a \$4.0 million benefit from the conversion of alternative fuel mixture credits for cellulosic biofuel production credits.
- (3) During 2011, we recorded after-tax charges totaling \$6.1 million related to the write-off of unamortized deferred issuance costs and original issue discount and the redemption premium in connection with the early redemption of \$100 million of bonds.
- (4) The information set forth above for 2010 includes the financial information for Concert Industries Corp. prospectively from the February 12, 2010 acquisition date.
- (5) During 2010, net income included a \$23.2 million tax benefit from cellulosic biofuel production credits.

**Table of Contents**

**ITEM 7 MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**Forward-Looking Statements** This Annual Report on Form 10-K includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. All statements other than statements of historical fact, including statements regarding industry prospects and future consolidated financial position or results of operations, made in this Report on Form 10-K are forward looking. We use words such as anticipates, believes, expects, future, intends and similar expressions to identify forward-looking statements. Forward-looking statements reflect management's current expectations and are inherently uncertain. Our actual results may differ significantly from such expectations. The following discussion includes forward-looking statements regarding expectations of, among others, non-cash pension expense, environmental costs, capital expenditures and liquidity, all of which are inherently difficult to predict. Although we make such statements based on assumptions that we believe to be reasonable, there can be no assurance that actual results will not differ materially from our expectations. Accordingly, we identify the following important factors, among others, which could cause our results to differ from any results that might be projected, forecasted or estimated in any such forward-looking statements:

- i. variations in demand for our products including the impact of unplanned market-related downtime, variations in product pricing, or product substitution;
- ii. changes in the cost or availability of raw materials we use, in particular pulpwood, pulp, pulp substitutes, caustic soda, and abaca fiber;
- iii. changes in energy-related costs and commodity raw materials with an energy component;
- iv. our ability to develop new, high value-added products;
- v. the impact of exposure to volatile market-based pricing for sales of excess electricity;
- vi. the impact of competition, both domestic and international, changes in industry production capacity, including the construction of new mills or new machines, the closing of mills and incremental changes due to capital expenditures or productivity increases;
- vii. the gain or loss of significant customers and/or on-going viability of such customers;
- viii. the impact of unplanned production interruption;
- ix. cost and other effects of environmental compliance, cleanup, damages, remediation or restoration, or personal injury or property damages related thereto, such as the costs of natural resource restoration or damages related to the presence of polychlorinated biphenyls ( PCBs ) in the lower Fox River on which our former Neenah mill was located;
- x. adverse results in litigation in the Fox River matter;
- xi. risks associated with our international operations, including local economic and political environments and fluctuations in currency exchange rates;
- xii. geopolitical events, including the impact of conflicts such as Russia and Ukraine;

- xiii. the impact of war and terrorism;
- xiv. disruptions in production and/or increased costs due to labor disputes;
- xv. the impact of unfavorable outcomes of audits by various state, federal or international tax authorities;
- xvi. enactment of adverse state, federal or foreign tax or other legislation or changes in government policy or regulation; and
- xvii. our ability to finance, consummate and integrate acquisitions;

**Introduction** We manufacture a wide array of specialty papers and fiber-based engineered materials and we manage our company along three business units:

*Composite Fibers* with revenue from the sale of single-serve coffee and tea filtration papers, non-woven wall covering, papers for battery and capacitor applications, metallized papers, composite laminates, and other technical specialty papers;

*Advanced Airlaid Materials* with revenue from the sale of airlaid non-woven fabric like materials used in feminine hygiene products, adult incontinence products, cleaning pads, food pads, napkins, tablecloths, and baby wipes; and

*Specialty Papers* with revenue from the sale of carbonless papers, non-carbonless forms, book publishing, envelope & converting papers, and fiber-based engineered products.

**Table of Contents****RESULTS OF OPERATIONS****2014 versus 2013**

**Overview** Our net income in 2014 was \$69.2 million, or \$1.57 per diluted share, compared with \$67.2 million, or \$1.52 per diluted share, in 2013. On an adjusted earnings basis, a non-GAAP measure that excludes non-core business items discussed below, earnings per diluted share increased to \$1.55 compared with \$1.40 in 2013. Adjusted earnings per share increased 10.7% driven by improved results from our growth businesses, as well as lower pension expense. Our results were adversely impacted by significant costs related to pulp mill performance issues in Ohio, severe weather conditions and higher costs related to annual maintenance outages. In addition, our Composite Fibers business was adversely impacted by near-term macro-level challenges, including the fluid economic and political situation in Russia and Ukraine, weak economic growth in Europe as well as increased competitive pressures and higher market related downtime.

On October 1, 2014, we completed the acquisition of Spezialpapierfabrik Oberschmitt GmbH (SPO) for \$8.0 million in cash. SPO's results are reported as part of the Composite Fibers business unit prospectively from the acquisition date. SPO's net sales included in our results totaled \$8.2 million. It primarily produces highly technical papers for use in a wide range of capacitors used in consumer and industrial products; insulation papers for cables and transformers; and materials for industrial power inverters, electromagnetic current filters and electric rail traction.

Effective April 30, 2013, we completed the acquisition of Dresden Papier GmbH (Dresden) for \$211 million, net of cash acquired. Our reported results include Dresden for a full year of 2014 and, in 2013, only prospectively from the acquisition date.

The following table sets forth summarized results of operations:

<i>In thousands, except per share</i>	Year ended December 31	
	2014	2013
Net sales	\$ 1,802,415	\$ 1,722,615
Gross profit	235,154	218,660
Operating income	106,780	86,519
Net income	69,246	67,158
Earnings per diluted share	1.57	1.52

Our results reflect benefits from our two growth businesses as they delivered a combined 8% increase in net sales. Composite Fibers, driven by the previously acquired Dresden business, and Advanced Airlaid Materials

reported improved operating profit of 9% and 18%, respectively, over the prior year period.

In addition to the results reported in accordance with GAAP, we evaluate our performance using adjusted net income and adjusted earnings per diluted share. We disclose this information so that investors can evaluate our performance exclusive of certain items that impact the comparability of results from period to period as it allows them to understand underlying operating trends and cash flow generation.

Adjusted earnings per diluted share is calculated by dividing adjusted net income by diluted weighted-average shares outstanding. Adjusted earnings and adjusted earnings per diluted share are considered measures not calculated in accordance with GAAP, and therefore are non-GAAP measures. These non-GAAP measures may differ from other companies. The non-GAAP financial information should not be considered in isolation from, or as a substitute for, measures of financial performance prepared in accordance with GAAP. The following table sets for the reconciliation of net income to adjusted earnings for the years ended December 31, 2014 and 2013:

<i>In thousands, except per share</i>	After-tax amounts	Diluted EPS
<b>2014</b>		
Net income	\$ 69,246	\$ 1.57
Acquisition and integration related costs	603	0.01
Workforce efficiency charges	373	0.01
Asset impairment charge	2,356	0.05
Timberland sales and related costs	(2,995)	(0.07)
Alternative fuel mixture/Cellulosic biofuel credits	(1,115)	(0.03)

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Adjusted earnings (non-GAAP) \$ 68,468 \$ 1.55

2013		
Net income	\$ 67,158	\$ 1.52
Acquisition and integration related costs	6,079	0.14
International legal entity restructuring	630	0.01
Timberland sales and related costs	(1,725)	(0.04)
Alternative fuel mixture/Cellulosic biofuel credits	(10,316)	(0.23)

Adjusted earnings (non-GAAP) \$ 61,826 \$ 1.40

The sum of individual per share amounts set forth above may not agree to adjusted earnings per share due to rounding.

Adjusted net income consists of net income determined in accordance with GAAP adjusted to exclude the impact of the following:

*Acquisition and integration related costs.* These adjustments include costs directly related to the consummation of the acquisition process and those related to integrating recently acquired businesses. These costs are



**Table of Contents**

irregular in timing and as such may not be indicative of our past and future performance.

*Workforce efficiency charges.* This includes costs that are directly related to actions undertaken to reduce costs and improve operating efficiencies. Such costs were specifically incurred as part of our initiative to reduce global headcount as part of a more broad based cost reduction effort initiated in the fourth quarter of 2014.

*Asset impairment charge.* This adjustment represents a non-cash charge required to adjust to its estimated fair value the carrying value of a trade name intangible asset. Charges of this nature are irregular in timing and as such may not be indicative of our past and future performance.

*Timberland sales and related costs.* These adjustments exclude gains from the sales of timberlands as these items are not considered to be part of our core business, ongoing results of operations or cash flows. These adjustments are irregular in timing and amount and may significantly impact the our operating performance. As such, these items may not be indicative of past and future performance of the Company and therefore are excluded for comparability purposes.

*Alternative fuel mixture/Cellulosic biofuel credits.* These adjustments primarily reflect the release of reserves for uncertain tax position due to the lapse of statutes of limitation.

*International legal entity restructuring costs.* These adjustments include costs that are directly related to

actions undertaken to improve the flexibility of the organizational structure to support our growth initiatives. As such, these items are considered to be unusual in nature and not indicative of our past and future and are therefore excluded for the purpose of understanding underlying operating trends.

Our growth-oriented fiber-based engineered materials businesses reported improved results with operating profit increasing \$9.7 million. However, Specialty Papers operating income declined \$1.1 million reflecting the impact of operational issues and higher costs of maintenance outages nearly offset by higher selling prices.

Composite Fibers operating income for 2014 increased to \$68.3 million from \$62.4 million in 2013 primarily due to the inclusion of Dresden. Excluding Dresden, shipping volumes were essentially unchanged although the mix improved. This unit's results were adversely impacted by increased competitive pressure and softness in certain markets or regions it sells to such as Russia and Ukraine.

Advanced Airlaid Materials operating income increased to \$25.3 million compared with \$21.5 million in 2013. The improved performance was largely driven by a 3.7% increase in shipping volumes. During 2014 this business unit successfully launched a new adult incontinence product.

Specialty Papers operating profit for 2014 totaled \$38.6 million compared with \$39.7 million in 2013. Volumes shipped were essentially unchanged in the comparison, although selling prices increased.

**Business Unit Performance**

Dollars in millions	Year ended December 31									
	Composite Fibers		Advanced Airlaid Materials		Specialty Papers		Other and Unallocated		Total	
	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013
Net sales	\$ 617.9	\$ 566.4	\$ 281.7	\$ 268.4	\$ 902.9	\$ 887.9	\$	\$	\$ 1,802.4	\$ 1,722.6
Energy and related sales, net					7.9	3.2			7.9	3.2
Total revenue	617.9	566.4	281.7	268.4	910.8	891.1			1,810.3	1,725.8
Cost of products sold	498.0	456.5	247.6	238.0	821.8	799.3	7.8	13.3	1,575.2	1,507.1
Gross profit (loss)	119.9	109.8	34.1	30.4	89.0	91.7	(7.8)	(13.3)	235.2	218.7
SG&A	51.6	47.4	8.8	8.9	50.4	52.0	22.4	25.5	133.2	133.9

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Gains on dispositions of plant, equipment and timberlands, net							(4.9)	(1.7)	(4.9)	(1.7)
Total operating income (loss)	68.3	62.4	25.3	21.5	38.6	39.7	(25.3)	(37.1)	106.8	86.5
Non-operating expense							(19.4)	(17.3)	(19.4)	(17.3)
Income (loss) before income taxes	\$ 68.3	\$ 62.4	\$ 25.3	\$ 21.5	\$ 38.6	\$ 39.7	\$ (44.7)	\$ (54.4)	\$ 87.4	\$ 69.2
<b>Supplementary Data</b>										
Net tons sold ( <i>thousands</i> )	157.3	133.6	99.7	96.1	802.9	800.2			1,059.9	1,029.8
Depreciation, depletion and amortization	\$ 29.7	\$ 24.8	\$ 9.1	\$ 8.9	\$ 29.9	\$ 33.2	\$ 1.9	\$ 1.3	\$ 70.6	\$ 68.2
Capital expenditures	23.9	56.9	7.6	6.7	32.1	33.8	2.4	5.7	66.0	103.0

*The sum of individual amounts set forth above may not agree to the consolidated financial statements included herein due to rounding.*

**Table of Contents**

**Business Units** Results of individual business units are presented based on our management accounting practices and management structure. There is no comprehensive, authoritative body of guidance for management accounting equivalent to accounting principles generally accepted in the United States of America; therefore, the financial results of individual business units are not necessarily comparable with similar information for any other company. The management accounting process uses assumptions and allocations to measure performance of the business units. Methodologies are refined from time to time as management accounting practices are enhanced and businesses change. The costs incurred by support areas not directly aligned with the business unit are allocated primarily based on an estimated utilization of support area services or are included in Other and Unallocated in the Business Unit Performance table.

Management evaluates results of operations of the business units before pension expense, certain corporate level costs, and the effects of certain gains or losses not considered to be related to the core business operations. Management believes that this is a more meaningful representation of the operating performance of its core businesses, the profitability of business units and the extent of cash flow generated from these core operations. Such amounts are presented under the caption Other and Unallocated. This presentation is aligned with the management and operating structure of our company. It is also on this basis that the Company's performance is evaluated internally and by the Company's Board of Directors.

**Sales and Costs of Products Sold**

<i>In thousands</i>	Year ended December 31		
	2014	2013	Change
Net sales	\$ 1,802,415	\$ 1,722,615	\$ 79,800
Energy and related sales, net	7,927	3,153	4,774
Total revenues	1,810,342	1,725,768	84,574
Costs of products sold	1,575,188	1,507,108	68,080
Gross profit	\$ 235,154	\$ 218,660	\$ 16,494
Gross profit as a percent of Net sales	13.0%	12.7%	

The following table sets forth the contribution to consolidated net sales by each business unit:

<i>Percent of Total</i>	Year ended	
	December 31 2014	2013
<b>Business Unit</b>		
Composite Fibers	34.3%	32.9%
Advanced Airlaid Material	15.6	15.6
Specialty Papers	50.1	51.5
Total	100.0%	100.0%

**Net sales** for 2014 totaled \$1,802.4 million, a 4.6% increase compared with 2013. Excluding the Dresden and SPO acquisitions, organic growth totaled 1.5%.

Composite Fibers net sales totaled \$617.9 million in 2014, an increase of \$51.5 million or 9% compared to 2013, primarily due to the inclusion of a full year of Dresden's activity in 2014, compared with eight months in 2013, together with SPO's results prospectively from the October 1, 2014 acquisition date. These factors were offset by lower selling prices and unfavorable currency translation of \$11.9 million and \$2.0 million, respectively. The lower selling prices primarily reflect the adverse impact of competitive pressures in certain market segments and weak economic conditions, particularly in Europe, Russia and Ukraine.

Composite Fibers operating income increased \$5.9 million in the year over year comparison of 2014 to 2013 largely due to the inclusion of the Dresden acquisition for a full year, \$5.7 million of operating and energy efficiency improvements, and \$2.9 million benefit from lower raw material and energy costs, partially offset by the lower selling prices.

In Advanced Airlaid Materials, net sales totaled \$281.7 million in 2014, an increase of \$13.3 million or 5.0% compared to 2013, primarily due to a 3.7% increase in shipping volumes. Lower selling prices negatively affected the comparison by \$1.1 million.

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Advanced Airlaid Material's operating income for 2014 increased \$3.8 million, or 17.7%, compared to 2013, primarily due to higher shipping volumes and foreign currency translation.

In the Specialty Papers business unit, net sales totaled \$902.9 million in 2014, an increase of \$15.0 million or 1.7% compared to 2013 due to higher selling prices. Higher selling prices favorably affected the comparison by \$21.7 million.

Specialty Papers' operating income for 2014 was \$1.1 million lower than 2013. The decline was primarily

**Table of Contents**

due to \$22.3 million of higher costs related pulp mill performance issues, severe weather conditions, and maintenance spending. In addition, higher input costs adversely impacted the comparison by \$3.3 million. These negative factors were nearly offset by higher selling prices and sales of excess power.

Energy and related sales increased \$4.7 million in the year-over-year comparison as severe weather conditions early in 2014 resulted in higher selling prices for excess power.

We sell excess power generated by the Spring Grove, PA facility. The following table summarizes this activity for 2014 and 2013:

<i>In thousands</i>	Year ended December 31		
	2014	2013	Change
Energy sales	\$ 11,886	\$ 8,189	\$ 3,697
Costs to produce	(6,204)	(6,784)	580
Net	5,682	1,405	4,277
Renewable energy credits	2,245	1,748	497
Total	\$ 7,927	\$ 3,153	\$ 4,774

Renewable energy credits ( RECs ) represent sales of certified credits earned related to burning renewable sources of energy such as black liquor and wood waste. We sell RECs into an illiquid market. The extent and value of future revenues from REC sales is dependent on many factors outside of management s control. Therefore, we may not be able to generate consistent additional sales of RECs in future periods.

**Asset impairment charge** During the third quarter of 2014, we recorded a \$3.3 million non-cash asset impairment charge related to a trade name intangible asset acquired in connection with the 2013 Dresden acquisition. The charge was due to a change in the trade name s estimated fair value, primarily driven by a substantial increase in discount rates related to Dresden s business in Russia and Ukraine and this region s political instability. The charge is reflected in the accompanying consolidated statements of income under the caption selling, general and administrative expenses.

**Other and Unallocated** The amount of net operating expenses not allocated to a business unit and reported as Other and Unallocated in our table of Business Unit Performance, excluding gains from sales of plant, equipment and timberlands, totaled \$30.2 million in 2014 compared with \$38.8 million in 2013. The decrease was primarily due to lower pension expense, legal and professional fees, partially offset by the asset impairment charge.

**Pension Expense** The following table summarizes the amounts of pension expense recognized for the periods indicated:

<i>In thousands</i>	Year ended December 31		
	2014	2013	Change
Recorded as:			
Costs of products sold	\$ 6,605	\$ 12,368	\$ (5,763)
SG&A expense	55	1,849	(1,794)
Total	\$ 6,660	\$ 14,217	\$ (7,557)

The amount of pension expense recognized each year is dependent on various actuarial assumptions and certain other factors, including discount rates, mortality, and the fair value of our pension assets. Pension expense for the full year of 2015 is expected to be approximately \$11.5 million compared with \$6.7 million in 2014. The increase is primarily due to lower discount rates and the adoption of updated mortality tables.

**Gain on Sales of Plant, Equipment and Timberlands, net** During the years ended December 31, 2014 and 2013, we completed the following sales of assets:

<i>Dollars in thousands</i>	Acres	Proceeds	Gain
<b>2014</b>			
Timberlands	2,753	\$ 5,062	\$ 4,855
Other	n/a	10	6
Total		\$ 5,072	\$ 4,861

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2013			
Timberlands	876	\$ 1,445	\$ 1,410
Other	n/a	502	316
Total		\$ 1,947	\$ 1,726

**Income taxes** For 2014, we recorded a provision for income taxes of \$18.1 million on pretax income of \$87.4 million. The comparable amounts in 2013 were income tax expense of \$2.0 million on \$69.2 million of pretax income. Income tax expense in 2014 benefited by \$4.2 million from the reduction of deferred tax liabilities and release of valuation allowances related to the restructuring of non-U.S. legal entities. Tax expense for 2013 benefited from a greater proportion of earnings generated in lower tax foreign jurisdictions relative to the U.S. and by an aggregate of \$16.3 million from cellulosic biofuel production credits, research and development credits, reduction in reserves due to lapse of statutes of limitation and changes in international statutory rates.

**Foreign Currency** We own and operate facilities in Canada, Germany, France, the United Kingdom and the Philippines. The functional currency of our Canadian operations is the U.S. dollar. However, in Germany and

**Table of Contents**

France it is the Euro, in the UK, it is the British Pound Sterling, and in the Philippines the functional currency is the Peso. Our euro denominated revenue exceeds euro expenses by approximately 120 million. With respect to the British Pound Sterling, Canadian dollar, and Philippine Peso, we have greater outflows than inflows of these currencies, although to a lesser degree. As a result, particularly with respect to the euro, we are exposed to changes in currency exchange rates and such changes could be significant. The translation of the results from international operations into U.S. dollars is subject to changes in foreign currency exchange rates.

The table below summarizes the translation impact on reported results that changes in currency exchange rates had on our non-U.S. based operations from the conversion of these operations results for 2014.

<i>In thousands</i>	Year ended December 31, 2014 Favorable (unfavorable)
Net sales	\$ 2,298
Costs of products sold	(395)
SG&A expenses	(78)
Income taxes and other	307
Net income	\$ 2,132

The above table only presents the financial reporting impact of foreign currency translations assuming currency exchange rates in 2014 were the same as 2013. It does not present the impact of certain competitive advantages or disadvantages of operating or competing in multi-currency markets.

**2013 versus 2012**

**Overview** The following table sets forth summarized results of operations:

<i>In thousands, except per share</i>	Year ended December 31	
	2013	2012
Net sales	\$ 1,722,615	\$ 1,577,788
Gross profit	218,660	213,649
Operating income	86,519	101,874
Net income	67,158	59,379
Earnings per diluted share	1.52	1.36

Net income increased 13.1% in the year over year comparison and totaled \$67.2 million in 2013, or \$1.52 per diluted share. In 2012 net income was \$59.4 million, or \$1.36 per diluted share. The year over year comparison reflects benefits from Dresden, a

significant acquisition in 2013 previously discussed, solid performance from our two growth businesses and a favorable tax rate.

Our growth-oriented fiber-based engineered materials businesses reported improved results evidenced by a \$29.8 million increase in operating income. However, total operating income from all of our business units increased \$2.2 million reflecting the impact of a lower contribution from Specialty Papers. Overall, total net sales increased \$144.8 million, or 9.2%, and shipping volumes increased 6.2% in the year-over-year comparison.

Composite Fibers operating income increased to \$62.4 million from \$36.1 million in 2012 primarily due to the inclusion of Dresden, higher selling prices and an improved mix. Excluding Dresden, shipping volumes were essentially unchanged.

Advanced Airlaid Materials operating income increased to \$21.5 million compared with \$18.0 million in 2012 primarily due to increased shipping volumes.

Specialty Papers operating income declined to \$39.7 million from \$67.3 million in 2012. Although shipping volumes increased 1.4%, this unit's profitability was unfavorably impacted by operational disruptions and lower selling prices.

The following table sets for the reconciliation of net income to adjusted earnings for the years ended December 31, 2013 and 2012:

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<i>In thousands, except per share</i>		After-tax amounts	Diluted EPS
	2013		
Net income		\$ 67,158	\$ 1.52
Acquisition and integration related costs		6,079	0.14
International legal entity restructuring		630	0.01
Timberland sales and related costs		(1,725)	(0.04)
Alternative fuel mixture/Cellulosic biofuel credits		(10,316)	(0.23)
Adjusted earnings (non-GAAP)		\$ 61,826	\$ 1.40
	2012		
Net income		\$ 59,379	\$ 1.36
Early redemption of \$200 million bonds		4,784	0.11
Timberland sales and related costs		(5,388)	(0.12)
Alternative fuel mixture/Cellulosic biofuel credits		(4,020)	(0.09)
Adjusted earnings (non-GAAP)		\$ 54,755	\$ 1.25

The sum of individual per share amounts set forth above may not agree to adjusted earnings per share due to rounding.



**Table of Contents**

**Business Units** Results of individual business units are presented based on our management accounting practices and management structure. There is no comprehensive, authoritative body of guidance for management accounting equivalent to accounting principles generally accepted in the United States of America; therefore, the financial results of individual business units are not necessarily comparable with similar information for any other company. The management accounting process uses assumptions and allocations to measure performance of the business units. Methodologies are refined from time to time as management accounting practices are enhanced and businesses change. The costs incurred by support areas not directly aligned with the business unit are allocated primarily based on an estimated utilization of support area services or are included in Other and Unallocated in the Business Unit Performance table.

Management evaluates results of operations of the business units before pension expense, certain corporate level costs, and the effects of certain gains or losses not considered to be related to the core business operations. Management believes that this is a more meaningful representation of the operating performance of its core businesses, the profitability of business units and the extent of cash flow generated from these core operations. Such amounts are presented under the caption Other and Unallocated. This presentation is aligned with the management and operating structure of our company. It is also on this basis that the Company's performance is evaluated internally and by the Company's Board of Directors.

**Business Unit Performance**

<i>In millions</i>	Year ended December 31									
	Composite Fibers		Advanced Airlaid Materials		Specialty Papers		Other and Unallocated		Total	
	2013	2012	2013	2012	2013	2012	2013	2012	2013	2012
Net sales	\$ 566.4	\$ 436.7	\$ 268.4	\$ 246.3	\$ 887.9	\$ 894.8	\$	\$	\$ 1,722.6	\$ 1,577.8
Energy and related sales, net					3.2	7.0			3.2	7.0
Total revenue	566.4	436.7	268.4	246.3	891.0	901.8			1,725.8	1,584.8
Cost of products sold	456.5	362.6	238.0	218.7	799.3	779.5	13.3	10.3	1,507.1	1,371.1
Gross profit (loss)	109.8	74.2	30.4	27.6	91.7	122.3	(13.3)	(10.4)	218.7	213.6
SG&A	47.4	38.1	8.9	9.6	52.0	55.0	25.5	18.9	133.9	121.6
Gains on dispositions of plant, equipment and timberlands, net							(1.7)	(9.8)	(1.7)	(9.8)
Total operating income (loss)	62.4	36.1	21.5	18.0	39.7	67.3	(37.1)	(19.5)	86.5	101.9
Non-operating expense							(17.3)	(22.9)	(17.3)	(22.9)
Income (loss) before income taxes	\$ 62.4	\$ 36.1	\$ 21.5	\$ 18.0	\$ 39.7	\$ 67.3	\$ (54.4)	\$ (42.4)	\$ 69.2	\$ 78.9
<b>Supplementary Data</b>										
Net tons sold ( <i>thousands</i> )	133.6	90.3	96.1	90.3	800.2	789.2			1,029.8	969.8
Depreciation, depletion and amortization	\$ 24.8	\$ 23.5	\$ 8.9	\$ 8.7	\$ 33.2	\$ 37.4	1.3		\$ 68.2	\$ 69.5
Capital expenditures	56.9	31.4	6.7	3.9	33.8	23.1	5.7	0.3	103.0	58.8

*The sum of individual amounts set forth above may not agree to the consolidated financial statements included herein due to rounding.*

*On April 30, 2013, we completed the acquisition of Dresden for \$211 million. Dresden's results are included prospectively from the acquisition date as part of the Composite Fibers business unit. For additional information related to this acquisition, refer to Note 3 Acquisitions.*

**Table of Contents****Sales and Costs of Products Sold**

<i>In thousands</i>	Year ended December 31		
	2013	2012	Change
Net sales	\$ 1,722,615	\$ 1,577,788	\$ 144,827
Energy and related sales net	3,153	7,000	(3,847)
Total revenues	1,725,768	1,584,788	140,980
Costs of products sold	1,507,108	1,371,139	135,969
Gross profit	\$ 218,660	\$ 213,649	\$ 5,011
Gross profit as a percent of Net sales	12.7%	13.5%	

The following table sets forth the contribution to consolidated net sales by each business unit:

<i>Percent of Total</i>	Year ended	
	2013	2012
<b>Business Unit</b>		
Composite Fibers	32.9%	27.7%
Advanced Airlaid Material	15.6	15.6
Specialty Papers	51.5	56.7
Total	100.0%	100.0%

During 2013, our growth oriented businesses generated approximately 48.5%, or \$834.8 million, of our consolidated net sales compared with 43.3% in 2012, reflecting strategic initiatives to invest in growth businesses. Consolidated net sales for 2013 increased \$144.8 million, or 9.2%, in the comparison to 2012 and totaled \$1,722.6 million. The increase was primarily due to the Dresden acquisition and \$8.7 million from the favorable impact of foreign currencies. Lower selling prices, primarily in Specialty Papers, adversely affected the comparison by \$9.4 million. Shipping volumes increased 6.2% in the year over year comparison, or 1.8% excluding the Dresden acquisition.

In Composite Fibers, net sales were \$566.4 million, an increase of \$129.7 million, or 29.7%. The Dresden acquisition accounted for \$101.8 million of the increase. On an organic basis, shipping volumes were essentially unchanged with a favorable mix. Higher selling prices and the translation of foreign currencies benefited the comparison by \$2.9 million and \$8.7 million, respectively.

Composite Fibers operating income in 2013 increased \$26.3 million, of which Dresden represented \$18.3 million. The remaining increase was primarily due to improved mix of products and higher selling prices. Foreign currency translation favorably impacted operating income by \$0.6 million compared with the prior year.

In Advanced Airlaid Materials, net sales increased \$22.1 million, or 9.0%, in 2013 compared to 2012. The increase in net sales was due to a 6.4% increase in

shipping volumes, a \$4.9 million benefit from favorable impact of foreign currency exchange partially offset by \$2.3 million of lower selling prices.

Operating income in this business unit increased \$3.5 million in 2013 compared to 2012 led by a \$5.7 million benefit from the increase in shipping volumes. The translation of foreign currencies favorably impacted operating income by \$2.2 million.

In the Specialty Papers business unit, net sales for 2013 decreased by \$6.9 million, or 0.8%, to \$887.9 million. The decrease was primarily due to \$10.0 million from lower selling prices partially offset by a 1.4% increase in shipping volumes.

Specialty Papers operating income in 2013 of \$39.7 million was \$27.6 million lower than 2012 primarily due to lower selling prices, operational interruptions that adversely affected pulp mill production and \$3.8 million from lower energy and related sales.

We sell excess power generated by the Spring Grove, PA facility. In addition, two of our facilities are registered generators of renewable energy credits ( RECs ). The following table summarizes this activity for 2013 and 2012:

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<i>In thousands</i>	Year ended December 31		Change
	2013	2012	
Energy sales	\$ 8,189	\$ 5,284	\$ 2,905
Costs to produce	(6,784)	(4,187)	(2,597)
Net	1,405	1,097	308
Renewable energy credits	1,748	5,903	(4,155)
Total	\$ 3,153	\$ 7,000	\$ (3,847)

RECs represent sales of certified credits earned related to burning renewable sources of energy such as black liquor and wood waste. We sell RECs into an emerging and somewhat illiquid market. The extent and value of future revenues from REC sales is dependent on many factors outside of management's control. Therefore, we may not be able to generate consistent amounts of sales of RECs in future periods.

**Pension Expense** The following table summarizes the amounts of pension expense recognized for 2013 compared to 2012:

<i>In thousands</i>	Year ended December 31		Change
	2013	2012	
Recorded as:			
Costs of products sold	\$ 12,368	\$ 9,148	\$ 3,220
SG&A expense	1,849	2,467	(618)
Total	\$ 14,217	\$ 11,615	\$ 2,602

GLATFELTER 2014 FORM 10-K 23

**Table of Contents**

The amount of pension expense recognized each year is dependent on various actuarial assumptions and certain other factors, including discount rates and the fair value of our pension assets.

**Gain on Sales of Plant, Equipment and Timberlands, net** During the years ended December 31, 2013 and 2012, we completed the following sales of assets:

<i>Dollars in thousands</i>	Acres	Proceeds	Gain
<b>2013</b>			
Timberlands	876	\$ 1,445	\$ 1,410
Other	n/a	502	316
Total		\$ 1,947	\$ 1,726
<b>2012</b>			
Timberlands	4,830	\$ 9,494	\$ 9,203
Other	n/a	778	612
Total		\$ 10,272	\$ 9,815

In connection with each of the asset sales set forth above, we received cash proceeds.

**Other and Unallocated** The amount of net operating expenses not allocated to a business unit and reported as Other and Unallocated in our table of *Business Unit Performance*, excluding gains from sales of plant, equipment and timberlands, totaled \$38.8 million in 2013 compared with \$29.3 million in 2012. The increase is primarily due to acquisition and integration expenses, legal entity restructuring related costs and higher pension expense.

Non-operating income (expense) as presented in the *Business Unit Performance* table includes \$18.0 million and \$18.7 million of interest expense for 2013 and 2012, respectively. The amount reported for 2012 includes a \$1.9 million charge related to the write-off of unamortized issuance costs in connection with the refinancing of our long-term bonds. Excluding the 2012 write-off, interest expense increased \$1.2 million primarily reflecting the financing of the Dresden acquisition.

**Income taxes** In 2013, income tax expense totaled \$2.0 million on pre-tax income of \$69.2 million.

The comparable amounts in 2012 were \$19.6 million and \$78.9 million, respectively. Tax expense in 2013 benefited from a greater proportion of earnings generated in lower tax foreign jurisdictions relative to the U.S. and by an aggregate of \$16.3 million from cellulosic biofuel production credits, research and development credits, reduction in reserves due to the lapse of statutes of limitation and changes in international statutory rates.

**Foreign Currency** We own and operate manufacturing facilities in Canada, Germany, France, the United Kingdom and the Philippines. The functional currency in Canada is the U.S. dollar, in Germany and France the Euro, in the UK it is the British Pound Sterling, and in the Philippines it is the Peso. Our euro denominated revenue exceeds euro expenses. With respect to the British Pound Sterling, Canadian dollar, and Philippine Peso, we have greater outflows than inflows of these currencies, although to a lesser degree. As a result, particularly with respect to the euro, we are exposed to changes in currency exchange rates and such changes could be significant. The translation of the results from international operations into U.S. dollars is subject to changes in foreign currency exchange rates. The table below summarizes the translation impact on reported results that changes in currency exchange rates had on our non-U.S. based operations from the conversion of these operations results:

<i>In thousands</i>	Year ended December 31, 2013 Favorable (unfavorable)
Net sales	\$ 13,555
Costs of products sold	(9,723)
SG&A expenses	(987)
Income taxes and other	(84)
Net income	\$ 2,761

The above table only presents the financial reporting impact of foreign currency translations assuming currency exchange rates in 2013 were the same as 2012. It does not present the impact of certain competitive advantages or disadvantages of operating or competing in multi-currency

markets.

24

**Table of Contents****LIQUIDITY AND CAPITAL RESOURCES**

Our business is capital intensive and requires significant expenditures for new or enhanced equipment, to support our research and development efforts, for environmental compliance matters including, but not limited to, the Clean Air Act, and to support our business strategy. In addition, we have mandatory debt service requirements of both principal and interest. The following table summarizes cash flow information for each of the periods presented:

<i>In thousands</i>	Year ended December 31	
	2014	2013
Cash and cash equivalents at beginning of period	\$ 122,882	\$ 97,679
Cash provided (used) by		
Operating activities	99,577	173,635
Investing activities	(69,589)	(312,436)
Financing activities	(50,881)	163,175
Effect of exchange rate changes on cash	(2,152)	829
Net cash (used) provided	(23,045)	25,203
Cash and cash equivalents at end of period	\$ 99,837	\$ 122,882

At December 31, 2014, we had \$99.8 million in cash and cash equivalents held by both domestic and foreign subsidiaries. Although unremitted earnings of our foreign subsidiaries are deemed to be permanently reinvested, substantially all of the cash and cash equivalents are available for use domestically. In addition to our cash and cash equivalents, \$246.6 million is available under our revolving credit agreement, which matures in November 2016.

Cash provided by operating activities totaled \$99.6 million in 2014 compared with \$173.6 million in 2013. The decrease in operating cash flow was due to an increase in working capital usage, primarily related to an increase in inventory and reduction of accounts payable and accrued liabilities and higher tax payments.

Net cash used by investing activities declined by \$242.8 million in the comparison of 2014 to 2013. Excluding \$210.9 million of cash used in 2013 to acquire Dresden, cash used for investing activities declined in the comparison by \$31.9 million due to lower capital expenditures. Capital expenditures totaled \$66.0 million and \$103.0 million in 2014 and 2013, respectively. The 2013 amount included \$33.6 million related to the completion of the Composite Fibers capacity expansion project. Capital expenditures in 2015 are expected to be approximately \$120 million to \$130 million including

approximately \$40 million for Specialty Papers environmental compliance projects.

Net cash used by financing activities totaled \$50.9 million in 2014 primarily reflecting net cash used to reduce revolving credit facility borrowings, complete common stock repurchases and pay dividends. In the same period of 2013, \$163.2 million of cash was provided by financing activities primarily reflecting borrowings to fund the Dresden acquisition partially offset by dividends paid on common stock.

The following table sets forth our outstanding long-term indebtedness:

<i>In thousands</i>	December 31	
	2014	2013
Revolving credit facility, due Nov. 2016	\$ 90,555	\$ 133,540
5.375% Notes, due Oct. 2020	250,000	250,000
2.40% Term Loan, due Jun. 2022	12,155	
2.05% Term Loan, due Mar. 2023	51,902	58,785
Total long-term debt	404,612	442,325
Less current portion	(5,734)	
Long-term debt, net of current portion	\$ 398,878	\$ 442,325

Our revolving credit facility contains a number of customary compliance covenants, the most restrictive of which is a maximum leverage ratio of 3.5x. As of December 31, 2014, the leverage ratio, as calculated in accordance with the definition in our credit agreement, was 2.2x, within the limits set forth in our credit agreement. Based on our expectations of future results of operations and capital needs, we do not believe the debt covenants will impact our operations or limit our ability to undertake financings that may be necessary to meet our capital needs.

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The 5.375% Notes contain cross default provisions that could result in all such notes becoming due and payable in the event of a failure to repay debt outstanding under the credit agreement at maturity, or a default under the credit agreement that accelerates the debt outstanding thereunder. As of December 31, 2014, we met all of the requirements of our debt covenants. The significant terms of the debt instruments are more fully discussed in Item 1 Financial Statements Note 17.

Cash used for financing activities includes cash used for common stock dividends and to repurchase stock. In 2014, our Board of Directors authorized a 10% increase in our quarterly cash dividend. During 2014, we used \$18.7 million of cash for dividends on our common stock compared with \$17.0 million in 2013. The Board of Directors determines what, if any, dividends will be paid to our shareholders. Dividend payment decisions are based

GLATFELTER 2014 FORM 10-K 25

**Table of Contents**

upon then-existing factors and conditions and, therefore, historical trends of dividend payments are not necessarily indicative of future payments.

During 2014, we used \$12.2 million to repurchase shares of our common stock. On May 1, 2014, our Board of Directors approved a \$25 million increase to the share repurchase program and extended the expiration date to May 1, 2016. Under the revised program, we may repurchase up to \$50 million of outstanding common stock. The following table summarizes share repurchases made under this program through December 31, 2014:

	shares	(thousands)
Authorized amount	n/a	\$ 50,000
Repurchases	755,310	(16,627)
Remaining authorization		\$ 33,373

The total repurchases set forth above includes 464,190 shares at a cost of \$12.2 million completed in 2014. No shares were repurchased in 2013.

We are subject to various federal, state and local laws and regulations intended to protect the environment as well as human health and safety. At various times, we have incurred significant costs to comply with these regulations and we could incur additional costs as new regulations are developed or regulatory priorities change. We will incur material capital costs to comply with new air quality regulations including the U.S. EPA Best Available Retrofit Technology rule (BART; otherwise known as the Regional Haze Rule) and the Boiler Maximum Achievable Control Technology rule (Boiler MACT). These rules will require process modifications and/or installation of air pollution controls on boilers at two of our facilities. We have begun

converting or replacing four coal-fired boilers to natural gas and upgrading site infrastructure to accommodate the new boilers, including connecting to gas pipelines. The total cost of these projects is estimated at \$85 million to \$90 million. However, the amount of capital spending ultimately incurred may differ, and the difference could be material. We expect to incur the majority of expenditures in 2015 and 2016. Enactment of new environmental laws or regulations or changes in existing laws or regulations could significantly change our estimates.

As more fully discussed in Note 23 Commitments, Contingencies and Legal Proceedings, it is conceivable we will need to fund a portion of the on-going costs to remediate a portion of the Lower Fox River in Wisconsin (the Fox River), an EPA Superfund site. Although we are unable to determine with any degree of certainty the amount we may fund, such amounts could be significant. The ultimate allocation of such costs is the subject of extensive ongoing litigation amongst three potentially responsible parties. See Item 1 Financial Statements Note 23 for a summary of significant environmental matters.

We expect to meet all of our near- and longer-term cash needs from a combination of operating cash flow, cash and cash equivalents, our credit facility or other bank lines of credit and other long-term debt.

**Off-Balance-Sheet Arrangements** As of December 31, 2014 and 2013, we had not entered into any off-balance-sheet arrangements. Financial derivative instruments, to which we are a party, and guarantees of indebtedness, which solely consist of obligations of subsidiaries, are reflected in the consolidated balance sheets included herein in Item 1 Financial Statements.

**Contractual Obligations** The following table sets forth contractual obligations as of December 31, 2014:

<i>In millions</i>	Total	Payments Due During the Year Ended December 31,			
		2015	2016 to 2017	2018 to 2019	2020 and beyond
Long-term debt <sup>(1)</sup>	\$ 490	\$ 22	\$ 138	\$ 44	\$ 286
Operating leases <sup>(2)</sup>	14	6	6	2	
Purchase obligations <sup>(3)</sup>	97	71	25	1	
Other long term obligations <sup>(4), (5)</sup>	86	9	13	14	50



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Total	\$ 687	\$ 108	\$ 182	\$ 61	\$ 336
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- (1) Represents principal and interest payments due on long-term debt, the significant terms of which are discussed in Item 8 Financial Statements, Note 17, Long-term Debt. The amounts set forth above include expected interest payments of \$86 million over the term of the underlying debt instruments based contractual rates or current market rates in the case of variable rate instruments. See Item 8 Financial Statements, Note 17, Long-Term Debt .
- (2) Represents rental agreements for various land, buildings, vehicles, and computer and office equipment.
- (3) Represents open purchase order commitments and other obligations, primarily for raw material, and forward purchases with minimum annual purchase obligations. In certain situations, prices are subject to variations based on market prices. In such situations, the information above is based on prices in effect at December 31, 2014.
- (4) Primarily represents expected benefits to be paid pursuant to retirement medical plans and nonqualified pension plans and the expected costs of asset retirement obligations.
- (5) Since we are unable to reasonably estimate the timing of ultimate payment, the amounts set forth above do not include any payments that may be made related to uncertain tax positions, including potential interest, accounted for in accordance with ASC 740-10-20. As discussed in more detail in Item 8 Financial Statements, Note 9, Income Taxes , such amounts totaled \$15 million at December 31, 2014.

## Table of Contents

**Critical Accounting Policies and Estimates** The preceding discussion and analysis of our consolidated financial position and results of operations is based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these consolidated financial statements requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosures of contingent assets and liabilities. On an on-going basis, we evaluate our estimates, including those related to inventories, long-lived assets, pension and post-employment obligations, environmental liabilities and income taxes. We base our estimates on historical experience and on various other assumptions that we believe are reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

We believe the following represent the most significant and subjective estimates used in the preparation of our consolidated financial statements.

**Long-lived Assets** We evaluate the recoverability of our long-lived assets, including plant, equipment, timberlands, goodwill and other intangible assets periodically or whenever events or changes in circumstances indicate that the carrying amounts may not be recoverable. Goodwill and non-amortizing tradename intangible assets are reviewed, on a discounted cash flow basis, during the third quarter of each year for impairment or more frequently if impairment indicators are present. Our evaluations include considerations of a variety of qualitative factors and analyses based on the cash flows generated by the underlying assets, profitability information, including estimated future operating results, trends or other determinants of fair value. If the value of an asset determined by these evaluations is less than its carrying amount, a loss is recognized for the difference between the fair value and the carrying value of the asset. Future adverse changes in market conditions or poor operating results of the related business may indicate an inability to recover the carrying value of the assets, thereby possibly requiring an impairment charge in the future.

**Pension and Other Post-Employment Obligations** Accounting for defined-benefit pension plans, and any curtailments thereof, requires various assumptions, including, but not limited to, discount rates, expected long-term rates of return on plan assets, future

compensation growth rates and mortality rates. Accounting for our retiree medical plans, and any curtailments thereof, also requires various assumptions, which include, but are not limited to, discount rates and annual rates of increase in the per capita costs of health care benefits.

The following chart summarizes the more significant assumptions used in the actuarial valuation of our defined-benefit plans for each of the past three years:

	2014	2013	2012
<b>Pension plans</b>			
Weighted average discount rate for benefit expense	5.20%	4.28%	5.09%
for benefit obligation	4.21	5.20	4.28
Expected long-term rate of return on plan assets	8.00%	8.50%	8.50%
Rate of compensation increase	4.00	4.00	4.00
<b>Other benefits</b>			
Weighted average discount rate for benefit expense	4.52%	3.58%	4.45%
for benefit obligation	3.89	4.52	3.58
Health care cost trend rate assumed for next year	7.46%	7.46%	7.68%
Ultimate cost trend rate	4.50	4.50	4.50
Year that the ultimate cost trend rate is reached	2028	2028	2028

We evaluate these assumptions at least once each year or as facts and circumstances dictate and we make changes as conditions warrant.

Changes to these assumptions will increase or decrease our reported net periodic benefit expense, which will result in changes to the recorded benefit plan assets and liabilities.

**Environmental Liabilities** We maintain accruals for losses associated with environmental obligations when it is probable that a liability has been incurred and the amount of the liability can be reasonably estimated based on existing legislation and remediation technologies. These accruals are adjusted periodically as assessment and remediation actions continue and/or further legal or technical information develops. Such undiscounted liabilities are exclusive of any insurance or other claims against third parties. Recoveries of environmental remediation costs from other parties, including insurance carriers, are recorded as assets when their receipt is assured beyond a reasonable doubt.

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**Income Taxes** We record the estimated future tax effects of temporary differences between the tax bases of assets and liabilities and amounts reported in our consolidated balance sheets, as well as operating loss and tax credit carry forwards. These deferred tax assets and liabilities are measured using enacted tax rates and laws

GLATFELTER 2014 FORM 10-K 27

**Table of Contents**

that will be in effect when such amounts are expected to reverse or be utilized. We regularly review our deferred tax assets for recoverability based on historical taxable income, projected future taxable income, the expected timing of the reversals of existing temporary differences and tax planning strategies. If we are unable to generate sufficient future taxable income, or if there is a material change in the actual effective tax rates or time period within which the underlying temporary differences become taxable or deductible, we could be required to increase the valuation allowance against our deferred tax assets, which may result in a substantial increase in our effective tax rate and a material adverse impact on our reported results.

Significant judgment is required in determining our worldwide provision for income taxes and recording the related assets and liabilities. In the ordinary course of our business, there are many transactions and calculations

where the ultimate tax determination is less than certain. We and our subsidiaries are examined by various Federal, State and foreign tax authorities. We regularly assess the potential outcomes of these examinations and any future examinations for the current or prior years in determining the adequacy of our provision for income taxes. We continually assess the likelihood and amount of potential adjustments and adjust the income tax provision, the current liability and deferred taxes in the period in which the facts that give rise to a revision become known.

Other significant accounting policies, not involving the same level of uncertainties as those discussed above, are nevertheless important to an understanding of the Consolidated Financial Statements. Refer to Item 8 Financial Statements and Supplementary Data Notes to Consolidated Financial Statements for additional accounting policies.

**ITEM 7A QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

<i>Dollars in thousands</i>	Year Ended December 31					December 31, 2014	
	2015	2016	2017	2018	2019	Carrying Value	Fair Value
<b>Long-term debt</b>							
Average principal outstanding							
At fixed interest rates Bond	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 255,470
At fixed interest rates Term Loans	63,084	56,701	48,476	40,253	32,028	64,057	65,732
At variable interest rates	90,555	80,631				90,555	90,555
						\$ 404,612	\$ 411,757
<b>Weighted-average interest rate</b>							
On fixed rate debt Bond	5.375%	5.375%	5.375%	5.375%	5.375%		
On fixed rate debt Term Loans	2.12%	2.12%	2.12%	2.12%	2.12%		
On variable rate debt	1.76%	1.76%					

The table above presents the average principal outstanding and related interest rates for the next five years for debt outstanding as of December 31, 2014. Fair values included herein have been determined based upon rates currently available to us for debt with similar terms and remaining maturities.

Our market risk exposure primarily results from changes in interest rates and currency exchange rates. At December 31, 2014, we had \$404.6 million of long-term debt, of which 22.4% was at variable interest rates. Variable-rate debt outstanding represents borrowings under our revolving credit agreement that accrues interest based on one month LIBOR plus a margin. At December 31, 2014, the interest rate paid was approximately 1.76%. A hypothetical 100 basis point increase or decrease in the interest rate on variable rate debt would increase or decrease annual interest expense by \$0.9 million.

As part of our overall risk management practices, we enter into financial derivatives primarily designed to either i) hedge foreign currency risks associated with forecasted transactions cash flow hedges ; or ii) mitigate the impact that changes in currency exchange rates have on intercompany financing transactions and foreign currency denominated receivables and payables foreign currency hedges. For a more complete discussion of this activity, refer to Item 1 Financial Statements Note 20.

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We are subject to certain risks associated with changes in foreign currency exchange rates to the extent our operations are conducted in currencies other than the U.S. Dollar. Our euro denominated revenue exceeds euro expenses by approximately 120 million. With respect to the British Pound Sterling, Canadian dollar, and Philippine Peso, we have greater outflows than inflows of these currencies, although to a lesser degree. As a result, particularly with respect to the euro, we are exposed to changes in currency exchange rates and such changes could be significant.

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**Table of Contents**

**ITEM 8 FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA  
MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING**

Management of P. H. Glatfelter Company (the Company) is responsible for establishing and maintaining adequate internal control over financial reporting. The Company's internal control over financial reporting is a process designed under the supervision of the chief executive and chief financial officers to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the Company's financial statements for external reporting purposes in accordance with accounting principles generally accepted in the United States.

As of December 31, 2014, management conducted an assessment of the effectiveness of the Company's internal control over financial reporting based on the framework established in *Internal Control - Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Management has determined that the Company's internal control over financial reporting as of December 31, 2014, is effective to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the Company's financial statements for external reporting purposes in accordance with accounting principles generally accepted in the United States.

The Company's internal control over financial reporting includes policies and procedures that pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect transactions and dispositions of assets; provide reasonable assurances that transactions are recorded as necessary to permit preparation of financial statements in accordance with accounting principles generally accepted in the United States, and that receipts and expenditures are being made only in accordance with authorizations of management; and provide reasonable

assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the Company's assets that could have a material effect on our financial statements.

The Company's internal control over financial reporting as of December 31, 2014, has been audited by Deloitte & Touche LLP, an independent registered public accounting firm, as stated in their reports appearing herein, which expresses an unqualified opinion on the effectiveness of the Company's internal control over financial reporting as of December 31, 2014.

The Company's management, including the chief executive officer and chief financial officer, does not expect that our internal control over financial reporting will prevent or detect all errors and all frauds. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the control system's objectives will be met. The design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Further, because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that misstatements due to error or fraud will not occur or that all control issues and instances of fraud, if any, within the Company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty and that breakdowns can occur because of simple error or mistake. Controls can also be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the controls. The design of any system of controls is based, in part, on certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Projections of any evaluation of controls effectiveness to future periods are subject to risks. Over time, controls may become inadequate because of changes in conditions or deterioration in the degree of compliance with policies or procedures.

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**Table of Contents**

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Shareholders of P. H. Glatfelter Company

We have audited the internal control over financial reporting of P. H. Glatfelter Company and subsidiaries (the Company) as of December 31, 2014, based on criteria established in *Internal Control – Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that

(1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2014, based on the criteria established in *Internal Control – Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements and financial statement schedule as of and for the year ended December 31, 2014 of the Company and our report dated February 27, 2015 expressed an unqualified opinion on those financial statements and financial statement schedule.

*DELOITTE & TOUCHE LLP*

Philadelphia, Pennsylvania

February 27, 2015

**Table of Contents**

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Shareholders of P. H. Glatfelter Company

We have audited the accompanying consolidated balance sheets of P. H. Glatfelter Company and subsidiaries (the Company) as of December 31, 2014 and 2013, and the related consolidated statements of income, comprehensive income, shareholders' equity, and cash flows for each of the three years in the period ended December 31, 2014. Our audits also included the financial statement schedule listed in the Index at Item 15. These financial statements and financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on the financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of P. H. Glatfelter Company and subsidiaries as of December 31, 2014 and 2013, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2014, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, such financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company's internal control over financial reporting as of December 31, 2014, based on the criteria established in *Internal Control - Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated February 27, 2015 expressed an unqualified opinion on the Company's internal control over financial reporting.

*DELOITTE & TOUCHE LLP*

Philadelphia, Pennsylvania

February 27, 2015



**Table of Contents****P. H. GLATFELTER COMPANY and SUBSIDIARIES****CONSOLIDATED STATEMENTS OF INCOME**

<i>In thousands, except per share</i>	Year ended December 31		
	2014	2013	2012
Net sales	\$ 1,802,415	\$ 1,722,615	\$ 1,577,788
Energy and related sales, net	7,927	3,153	7,000
Total revenues	1,810,342	1,725,768	1,584,788
Costs of products sold	1,575,188	1,507,108	1,371,139
Gross profit	235,154	218,660	213,649
Selling, general and administrative expenses	133,235	133,867	121,590
Gains on dispositions of plant, equipment and timberlands, net	(4,861)	(1,726)	(9,815)
Operating income	106,780	86,519	101,874
Non-operating income (expense)			
Interest expense	(18,921)	(17,965)	(18,694)
Interest income	159	310	460
Other, net	(635)	337	(4,699)
Total other expense	(19,397)	(17,318)	(22,933)
Income before income taxes	87,383	69,201	78,941
Income tax provision	18,137	2,043	19,562
Net income	\$ 69,246	\$ 67,158	\$ 59,379
<b>Earnings per share</b>			
Basic	\$ 1.60	\$ 1.56	\$ 1.39
Diluted	1.57	1.52	1.36
<b>Cash dividends declared per common share</b>	\$ 0.44	\$ 0.40	\$ 0.36
<b>Weighted average shares outstanding</b>			
Basic	43,201	43,158	42,851
Diluted	44,066	44,299	43,672

*The accompanying notes are an integral part of these consolidated financial statements.*

**Table of Contents****P. H. GLATFELTER COMPANY AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**

<i>In thousands</i>	Year ended December 31		
	2014	2013	2012
Net income	<b>\$ 69,246</b>	\$ 67,158	\$ 59,379
Foreign currency translation adjustments	<b>(49,365)</b>	14,826	11,358
Net change in:			
Deferred gains (losses) on cash flow hedges, net of taxes of \$(1,281), \$178 and \$638, respectively	<b>3,297</b>	(517)	(1,609)
Unrecognized retirement obligations, net of taxes of \$20,730, \$(45,118) and \$3,914, respectively	<b>(33,445)</b>	74,300	(6,974)
Other comprehensive income (loss)	<b>(79,513)</b>	88,609	2,775
Comprehensive (loss) income	<b>\$ (10,267)</b>	\$ 155,767	\$ 62,154

*The accompanying notes are an integral part of these consolidated financial statements.*

**Table of Contents****P. H. GLATFELTER COMPANY and SUBSIDIARIES****CONSOLIDATED BALANCE SHEETS**

<i>In thousands</i>	December 31	
	2014	2013
<b>Assets</b>		
Cash and cash equivalents	\$ 99,837	\$ 122,882
Accounts receivable (less allowance for doubtful accounts: 2014 \$2,703; 2013 \$2,725)	163,760	167,830
Inventories	248,705	236,310
Prepaid expenses and other current assets	62,320	59,560
Total current assets	574,622	586,582
Plant, equipment and timberlands, net	697,608	723,340
Goodwill	84,137	95,948
Intangible assets	77,098	96,081
Other assets	128,039	176,459
Total assets	\$ 1,561,504	\$ 1,678,410
<b>Liabilities and Shareholders Equity</b>		
Current portion of long-term debt	\$ 5,734	\$
Accounts payable	157,070	161,242
Dividends payable	4,775	4,363
Environmental liabilities	1,075	125
Other current liabilities	111,077	122,637
Total current liabilities	279,731	288,367
Long-term debt	398,878	442,325
Deferred income taxes	104,016	141,020
Other long-term liabilities	129,770	122,222
Total liabilities	912,395	993,934
Commitments and contingencies		
<b>Shareholders equity</b>		
Common stock, \$0.01 par value; authorized 120,000,000; issued 54,361,980 (including treasury shares: 2014 11,307,589; 2013 11,234,039)	544	544
Capital in excess of par value	54,342	53,940
Retained earnings	919,468	869,329
Accumulated other comprehensive loss	(154,870)	(75,357)
	819,484	848,456
Less cost of common stock in treasury	(170,375)	(163,980)
Total shareholders equity	649,109	684,476
Total liabilities and shareholders equity	\$ 1,561,504	\$ 1,678,410

*The accompanying notes are an integral part of these consolidated financial statements.*

**Table of Contents****P.H. GLATFELTER COMPANY and SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS**

<i>In thousands</i>	Year ended December 31		
	2014	2013	2012
<b>Operating activities</b>			
Net income	\$ 69,246	\$ 67,158	\$ 59,379
Adjustments to reconcile to net cash provided by operations:			
Depreciation, depletion and amortization	70,555	68,196	69,500
Amortization of debt issue costs and original issue discount	1,315	1,305	3,177
Pension expense, net of unfunded benefits paid	5,173	12,787	10,427
Charge for impairment of intangible asset	3,262		
Deferred income tax benefit	(9,419)	(11,485)	(2,209)
Gains on dispositions of plant, equipment and timberlands, net	(4,861)	(1,726)	(9,815)
Share-based compensation	7,859	7,337	6,520
Change in operating assets and liabilities			
Accounts receivable	(5,404)	(777)	(3,379)
Inventories	(21,456)	2,704	(12,615)
Prepaid and other current assets	(3,521)	7,965	(14,952)
Accounts payable	(4,175)	24,822	6,953
Accruals and other current liabilities	(12,802)	3,140	8,406
Other	3,805	(7,791)	(8,546)
Net cash provided by operating activities	99,577	173,635	112,846
<b>Investing activities</b>			
Expenditures for purchases of plant, equipment and timberlands	(66,046)	(103,047)	(58,752)
Proceeds from disposals of plant, equipment and timberlands, net	5,072	1,947	10,272
Acquisition, net of cash acquired	(8,015)	(210,911)	
Other	(600)	(425)	(225)
Net cash used by investing activities	(69,589)	(312,436)	(48,705)
<b>Financing activities</b>			
Proceeds from note offerings			250,000
Repayments of note offerings			(205,131)
Net borrowings under (repayments of) revolving credit facility	(30,720)	126,139	(27,000)
Payments of borrowing costs		(419)	(4,748)
Proceeds from term loans	12,592	56,091	
Repurchases of common stock	(12,180)		(5,675)
Payments of dividends	(18,696)	(16,965)	(15,608)
Payments related to share-based compensation awards and other	(1,877)	(1,671)	2,673
Net cash (used) provided by financing activities	(50,881)	163,175	(5,489)
Effect of exchange rate changes on cash	(2,152)	829	750
Net (decrease) increase in cash and cash equivalents	(23,045)	25,203	59,402
Cash and cash equivalents at the beginning of period	122,882	97,679	38,277
Cash and cash equivalents at the end of period	\$ 99,837	\$ 122,882	\$ 97,679
<b>Supplemental cash flow information</b>			
Cash paid for:			
Interest, net of amounts capitalized	\$ 17,643	\$ 17,231	\$ 14,400
Income taxes, net	24,139	15,588	44,657

*The accompanying notes are an integral part of these consolidated financial statements.*

Table of Contents**P. H. GLATFELTER COMPANY and SUBSIDIARIES****CONSOLIDATED STATEMENTS OF SHAREHOLDERS EQUITY****For the Years Ended December 31, 2014, 2013 and 2012**

<i>In thousands</i>	Common Stock	Capital in Excess of Par Value	Retained Earnings	Accumulated Other Comprehensive Loss	Treasury Stock	Total Shareholders Equity
Balance at January 1, 2012	\$ 544	\$ 51,477	\$ 775,825	\$ (166,741)	\$ (170,701)	\$ 490,404
Net income			59,379			59,379
Other comprehensive income				2,775		2,775
Comprehensive income						62,154
Tax effect on exercise of stock awards		631				631
Cash dividends declared (\$0.36 per share)			(15,611)			(15,611)
Share-based compensation expense		3,970				3,970
Repurchase of common shares					(5,675)	(5,675)
Delivery of treasury shares						
RSUs		(1,433)			1,096	(337)
401 (k) plans		234			2,212	2,446
Employee stock options exercised net		(2,387)			4,084	1,697
Balance at December 31, 2012	544	52,492	819,593	(163,966)	(168,984)	539,679
Net income			67,158			67,158
Other comprehensive income				88,609		88,609
Comprehensive income						155,767
Tax effect on exercise of stock awards		1,451				1,451
Cash dividends declared (\$0.40 per share)			(17,422)			(17,422)
Share-based compensation expense		4,473				4,473
Delivery of treasury shares						
RSUs		(1,763)			1,234	(529)
401 (k) plans		1,099			1,791	2,890
Employee stock options exercised net		(3,812)			1,979	(1,833)
Balance at December 31, 2013	544	53,940	869,329	(75,357)	(163,980)	684,476
Net income			69,246			69,246
Other comprehensive loss				(79,513)		(79,513)
Comprehensive loss						(10,267)
Tax effect on exercise of stock awards		(14)				(14)
Cash dividends declared (\$0.44 per share)			(19,107)			(19,107)
Share-based compensation expense		4,738				4,738
Repurchase of common shares					(12,180)	(12,180)
Delivery of treasury shares						
RSUs		(4,121)			2,363	(1,758)
401 (k) plans		1,318			1,775	3,093
Employee stock options exercised net		(1,519)			1,647	128
Balance at December 31, 2014	\$ 544	\$ 54,342	\$ 919,468	\$ (154,870)	\$ (170,375)	\$ 649,109

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*The accompanying notes are an integral part of the consolidated financial statements.*

**Table of Contents****P. H. GLATFELTER COMPANY****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****1. ORGANIZATION**

P. H. Glatfelter Company and subsidiaries ( Glatfelter ) is a manufacturer of specialty papers and fiber-based engineered materials. Headquartered in York, PA, U.S. operations include facilities in Spring Grove, PA and Chillicothe and Fremont, OH. International operations include facilities in Canada, Germany, France, the United Kingdom and the Philippines, and sales and distribution offices in Russia and China. Our products are marketed worldwide, either through wholesale paper merchants, brokers and agents, or directly to customers.

**2. ACCOUNTING POLICIES**

**Principles of Consolidation** The consolidated financial statements include the accounts of Glatfelter and its wholly owned subsidiaries. All intercompany balances and transactions have been eliminated.

**Accounting Estimates** The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingencies as of the balance sheet date and the reported amounts of revenues and expenses during the reporting period. Management believes the estimates and assumptions used in the preparation of these consolidated financial statements are reasonable, based upon currently available facts and known circumstances, but recognizes that actual results may differ from those estimates and assumptions.

**Cash and Cash Equivalents** We classify all highly liquid instruments with an original maturity of three months or less at the time of purchase as cash equivalents.

**Inventories** Inventories are stated at the lower of cost or market. Raw materials, in-process and finished inventories of our U.S. manufacturing operations are valued using the last-in, first-out (LIFO) method, and the supplies inventories are valued principally using the average-cost method. Inventories at our foreign operations are valued using the average cost method.

**Plant, Equipment and Timberlands** For financial reporting purposes, depreciation is computed using the straight-line method over the estimated useful lives of the respective assets.

The range of estimated service lives used to calculate financial reporting depreciation for principal items of plant and equipment are as follows:

Buildings	15	45 Years
Machinery and equipment	5	40 Years
Other	3	25 Years

**Maintenance and Repairs** Maintenance and repairs costs are charged to income and major renewals and betterments are capitalized. At the time property is retired or sold, the net carrying value is eliminated and any resultant gain or loss is included in income.

**Valuation of Long-lived Assets, Intangible Assets and Goodwill** We evaluate long-lived assets for impairment when a specific event indicates that the carrying value of an asset may not be recoverable. Recoverability is assessed based on estimates of future cash flows expected to result from the use and eventual disposition of the asset. If the sum of expected undiscounted cash flows is less than the carrying value of the asset, the asset's fair value is estimated and an impairment loss is recognized for any deficiencies. Goodwill and non-amortizing tradename intangible assets are reviewed, on a discounted cash flow basis, during the third quarter of each year for impairment or more frequently if impairment indicators are present. Impairment losses, if any, are recognized for the amount by which the carrying value of the reporting unit exceeds its fair value. The carrying value of a reporting unit is defined using an enterprise premise which is generally determined by the difference between the unit's assets and operating liabilities.

**Asset Retirement Obligations** In accordance with the Financial Accounting Standards Board ( FASB ) Accounting Standards Codification ( ASC ) No. 410, *Asset Retirement and Environmental Obligations*, we accrue asset retirement obligations in the period in which obligations

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relating to future asset retirements are incurred and when a reasonable estimate of fair value can be determined. Under these standards, costs are to be accrued at estimated fair value, and a related long-lived asset is capitalized. Over time, the liability is accreted to its settlement value and the capitalized cost is depreciated over the useful life of the related asset for which the obligation exists. Upon settlement of the liability, we recognize a gain or loss for any difference between the settlement amount and the liability recorded.

GLATFELTER 2014 FORM 10-K 37



## Table of Contents

**Income Taxes** Income taxes are determined using the asset and liability method of accounting for income taxes in accordance with FASB ASC 740 *Income Taxes* ( ASC 740 ). Under ASC 740, tax expense includes U.S. and international income taxes plus the provision for U.S. taxes on undistributed earnings of international subsidiaries not deemed to be permanently invested. Tax credits and other incentives reduce tax expense in the year the credits are claimed. Certain items of income and expense are not reported in tax returns and financial statements in the same year. The tax effect of such temporary differences is reported in deferred income taxes. Deferred tax assets are recognized if it is more likely than not that the assets will be realized in future years. We establish a valuation allowance for deferred tax assets for which realization is not more likely than not.

Income tax contingencies are accounted for in accordance with FASB ASC 740-10-20 *Income Taxes*. Significant judgment is required in determining our worldwide provision for income taxes and recording the related assets and liabilities. In the ordinary course of our business, there are many transactions and calculations where the ultimate tax determination is less than certain. We and our subsidiaries are examined by various Federal, State, and foreign tax authorities. We regularly assess the potential outcomes of these examinations and any future examinations for the current or prior years in determining the adequacy of our provision for income taxes. We continually assess the likelihood and amount of potential adjustments and record any necessary adjustments in the period in which the facts that give rise to a revision become known.

**Treasury Stock** Common stock purchased for treasury is recorded at cost. At the date of subsequent reissue, the treasury stock account is reduced by the cost of such stock on the weighted-average cost basis.

**Foreign Currency Translation** Foreign currency translation gains and losses and the effect of exchange rate changes on transactions designated as hedges of net foreign investments are included as a component of other comprehensive income (loss). Transaction gains and losses are included in income in the period in which they occur.

**Revenue Recognition** We recognize revenue on product sales when the customer takes title and assumes the risks and rewards of ownership. Estimated costs for sales incentives, discounts and sales returns and allowances are recorded as sales deductions in the period in which the related revenue is recognized.

Revenue from energy sales is recognized when electricity is delivered to the customer. Certain costs associated with the production of electricity, such as fuel, labor, depreciation and maintenance are netted against energy sales for presentation on the consolidated statements of income.

Revenue from renewable energy credits is recorded under the caption Energy and related sales, net in the Consolidated Statements of Income and is recognized when all risks, rights and rewards to the certificate are transferred to the counterparty.

**Environmental Liabilities** Accruals for losses associated with environmental obligations are recorded when it is probable that a liability has been incurred and the amount of the liability can be reasonably estimated based on existing legislation and remediation technologies. Costs related to environmental remediation are charged to expense. These accruals are adjusted periodically as assessment and remediation actions continue and/or further legal or technical information develops. Such undiscounted liabilities are exclusive of any insurance or other claims against third parties. Environmental costs are capitalized if the costs extend the life of the asset, increase its capacity and/or mitigate or prevent contamination from future operations. Recoveries of environmental remediation costs from other parties, including insurance carriers, are recorded as assets when their receipt is assured beyond a reasonable doubt.

**Earnings Per Share** Basic earnings per share is computed by dividing net income by the weighted-average common shares outstanding during the respective periods. Diluted earnings per share is computed by dividing net income by the weighted-average common shares and common share equivalents outstanding during the period. The dilutive effect of common share equivalents is considered in the diluted earnings per share computation using the treasury stock method.

**Financial Derivatives and Hedging Activities** We use financial derivatives to manage exposure to changes in foreign currencies. In accordance with FASB ASC 815 *Derivatives and Hedging* ( ASC 815 ), we record all derivatives on the balance sheet at fair value. The accounting for changes in the fair value of derivatives depends on the intended use of the derivative, whether we have elected to designate a derivative in a hedging relationship and apply hedge accounting, and whether the hedging relationship has satisfied the criteria necessary to apply hedge accounting.

**Table of Contents**

**Cash Flow Hedges** The effective portion of the gain or loss on those derivative instruments designated and qualifying as a hedge of the exposure to variability in expected future cash flows related to forecasted transactions is deferred and reported as a component of accumulated other comprehensive income (loss). Deferred gains or losses are reclassified to our results of operations at the time the hedged forecasted transaction is recorded in our results of operations. The effectiveness of cash flow hedges is assessed at inception and quarterly thereafter. If the instrument becomes ineffective or it becomes probable that the originally-forecasted transaction will not occur, the related change in fair value of the derivative instrument is also reclassified from accumulated other comprehensive income (loss) and recognized in earnings.

**Fair Value of Financial Instruments** Under the accounting for fair value measurements and disclosures, a fair value hierarchy was established that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. The three levels of the fair value hierarchy are described below:

Level 1	Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities.
Level 2	Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, including quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; inputs other than quoted prices that are observable for the asset or liability (e.g., interest rates); and inputs that are derived principally from or corroborated by observable market data by correlation or other means.
Level 3	Inputs that are both significant to the fair value measurement and unobservable.

**Recently Issued Accounting Pronouncements**

In May 2014, the Financial Accounting Standards Board issued Accounting Standards Update No. 2014-09 *Revenue from Contracts with Customers* which clarifies the principles for recognizing revenue and develops a common revenue standard for GAAP and International Financial Reporting Standards. The new standard is required to be adopted for fiscal years beginning after December 15, 2016 and early adoption is not permitted. We are in the process of evaluating the impact this standard may have, if any, on our reported results of operations or financial position.

**3. ACQUISITIONS**

On October 1, 2014, we completed the acquisition of all of the outstanding equity of Spezialpapierfabrik Oberschmitt GmbH (SPO) from FINSPO Beteiligungs-GmbH for \$8.0 million, in cash. SPO has annual sales of approximately \$33 million. SPO, located near Frankfurt, Germany, primarily produces highly technical papers for a wide range of capacitors used in consumer and industrial products; insulation papers for cables and transformers; and materials for industrial power inverters, electromagnetic current filters and electric rail traction. SPO also produces glassine products, which are used in cosmetics packaging, food packaging, and pharmaceutical dosage bags. SPO is operated as part of the Composite Fibers business unit, and complements other technical specialties.

On April 30, 2013, we completed the acquisition of all outstanding shares of Dresden Papier GmbH (Dresden) from Fortress Paper Ltd. for \$211 million, net of cash acquired. Dresden, based in Heidenau, Germany, is the leading global supplier of nonwoven wallpaper base materials, and is a major supplier to most of the world's largest wallpaper manufacturers. Dresden's revenue for the full year 2013 was \$158.6 million and it employed approximately 146 people at its state-of-the-art, 72,800 short-ton-capacity manufacturing facility. We financed the acquisition through a combination of cash on hand and borrowings under our Revolving Credit Facility.

**Table of Contents**

The acquisition of Dresden added another industry-leading nonwovens product line to our Composite Fibers business unit, and broadened our relationship with leading producers of consumer and industrial products. This acquisition also provides additional operational leverage and growth opportunities for Glatfelter globally, particularly in large markets such as China, and other developing markets in eastern Europe and Asia.

The allocation of the purchase price to assets acquired and liabilities assumed was as follows:

In thousands	Final Allocation
<b>Assets</b>	
Cash and cash equivalents	\$ 12,227
Accounts receivable	23,870
Inventory	13,864
Prepaid and other current assets	8,060
Plant, equipment and timberlands	60,951
Intangible assets	87,596
Goodwill	74,870
Total assets	281,438
<b>Liabilities</b>	
Accounts payable	20,253
Deferred tax liabilities	36,120
Other long term liabilities	1,927
Total liabilities	58,300
Total	223,138
less cash acquired	(12,227)
Total purchase price	\$ 210,911

For purposes of allocating the total purchase price, assets acquired and liabilities assumed are recorded at their estimated fair market value. The allocation set forth above is based on management's estimate of the fair value using valuation techniques such as discounted cash flow models, appraisals and similar methodologies. The amount allocated to intangible assets represents the estimated value of customer relationships, technological know-how and trade name.

Acquired property, plant and equipment are preliminarily being depreciated on a straight-line basis with estimated remaining lives ranging from 5 years to 30 years. Intangible assets are being amortized on a straight-line basis over an average estimated remaining life of 17 years reflecting the expected future value.

In connection with the Dresden acquisition we recorded \$74.9 million of goodwill and \$87.6 million of intangible assets. The goodwill arising from the acquisition

largely relates to strategic benefits, product and market diversification, assembled workforce, and similar factors. For tax purposes, none of the goodwill is deductible. Intangible assets consisted of \$9.8 million of non-amortizing tradename, and the remainder consists of technology and customer relationships. Refer to Note 6 Asset Impairment Charge for additional information.

Our results of operations include the results of Dresden prospectively since the acquisition was completed on April 30, 2013. All such results reported herein are included as part of the Composite Fibers business unit. Revenue and operating income of Dresden included in our consolidated results of operations for 2013 totaled \$101.8 million and \$18.3 million, respectively.

The table below summarizes pro forma financial information as if the acquisition and related financing transaction occurred as of January 1, 2012:

In thousands, except per share	Year ended December 31	
	2013	2012
<b>Pro forma</b>		
Net sales	\$ 1,779,434	\$ 1,727,538
Net income	80,381	79,075
Diluted earnings per share	1.82	1.81

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During 2013, we incurred legal, professional and advisory costs directly related to the Dresden acquisition totaling \$3.2 million. For purposes of presenting the above pro forma financial information, such costs have been eliminated. All such costs are presented under the caption "Selling, general and administrative expenses" in the accompanying consolidated statements of income. In addition, the pro forma financial information excludes \$1.1 million of charges to costs of products sold related to the write up of inventory to fair value and \$2.0 million of integration related costs. This unaudited pro forma financial information above is not necessarily indicative of what the operating results would have been had the acquisition been completed at the beginning of the respective period nor is it indicative of future results.

#### **4. ENERGY AND RELATED SALES, NET**

We sell excess power generated by the Spring Grove, PA facility. We also sell renewable energy credits generated by the Spring Grove, PA and Chillicothe, OH facilities representing sales of certified credits earned related to burning renewable sources of energy such as black liquor and wood waste.

**Table of Contents**

The following table summarizes this activity for each of the past three years:

<i>In thousands</i>	Year ended December 31		
	2014	2013	2012
Energy sales	\$ 11,886	\$ 8,189	\$ 5,284
Costs to produce	(6,204)	(6,784)	(4,187)
Net	5,682	1,405	1,097
Renewable energy credits	2,245	1,748	5,903
Total	\$ 7,927	\$ 3,153	\$ 7,000

**5. GAIN ON DISPOSITIONS OF PLANT, EQUIPMENT AND TIMBERLANDS**

During 2014, 2013 and 2012, we completed the following sales of assets:

<i>Dollars in thousands</i>	Acres	Proceeds	Gain
<b>2014</b>			
Timberlands	2,753	\$ 5,062	\$ 4,855
Other	n/a	10	6
Total		\$ 5,072	\$ 4,861
<b>2013</b>			
Timberlands	876	\$ 1,445	\$ 1,410
Other	n/a	502	316
Total		\$ 1,947	\$ 1,726
<b>2012</b>			
Timberlands	4,830	\$ 9,494	\$ 9,203
Other	n/a	778	612
Total		\$ 10,272	\$ 9,815

**6. ASSET IMPAIRMENT CHARGE**

During the third quarter of 2014, in connection with our annual test of potential impairment of indefinite lived intangible assets, we recorded a \$3.3 million non-cash asset impairment charge related to a trade name intangible asset acquired in connection with the 2013 Dresden acquisition. The charge was due to a change in the estimated fair value of the trade name, primarily driven by a substantial increase in discount rates related to Dresden's business in Russia and Ukraine and this region's political instability. The estimated fair value, a Level 3 measurement, included the use of several key assumptions including, among others, estimated revenue and discount rates.

The charge is recorded in the accompanying consolidated statements of income under the caption selling, general and administrative expenses. For additional information on Goodwill and Intangible Assets, see Note 14.

**7. EARNINGS PER SHARE**

The following table sets forth the details of basic and diluted earnings per share (EPS):

<i>In thousands, except per share</i>	Year ended December 31		
	2014	2013	2012
Net income	\$ 69,246	\$ 67,158	\$ 59,379
Weighted average common shares outstanding used in basic EPS	43,201	43,158	42,851
Common shares issuable upon exercise of dilutive stock options and PSAs / RSUs	865	1,141	821
Weighted average common shares outstanding and common share equivalents used in diluted EPS	44,066	44,299	43,672

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Earnings per share

Basic	\$	<b>1.60</b>	\$	1.56	\$	1.39
Diluted		<b>1.57</b>		1.52		1.36

The following table sets forth the potential common shares outstanding for stock options and restricted stock units that were not included in the computation of diluted EPS for the period indicated, because their effect would be anti-dilutive:

	Year ended December 31		
<i>In thousands</i>	<b>2014</b>	2013	2012
Potential common shares	<b>277</b>	7	8

**Table of Contents****8. ACCUMULATED OTHER COMPREHENSIVE INCOME**

The following table sets forth details of the changes in accumulated other comprehensive income (losses) for the three years ended December 31, 2014, 2013 and 2012.

in thousands	Currency translation adjustments	Unrealized gain (loss) on cash flow hedges	Change in pensions	Change in other postretirement defined benefit plans	Total
Balance at January 1, 2014	\$ 15,141	\$ (941)	\$ (89,547)	\$ (10)	\$ (75,357)
Other comprehensive income before reclassifications (net of tax)	(49,365)	2,826	(40,266)	(2,803)	(89,608)
Amounts reclassified from accumulated other comprehensive income (net of tax)		471	9,553	71	10,095
Net current period other comprehensive income (loss)	(49,365)	3,297	(30,713)	(2,732)	(79,513)
Balance at December 31, 2014	\$ (34,224)	\$ 2,356	\$ (120,260)	\$ (2,742)	\$ (154,870)
Balance at January 1, 2013	\$ 315	\$ (424)	\$ (159,560)	\$ (4,297)	\$ (163,966)
Other comprehensive income before reclassifications (net of tax)	14,826	(1,198)	54,906	4,187	72,721
Amounts reclassified from accumulated other comprehensive income (net of tax)		681	15,107	100	15,888
Net current period other comprehensive income (loss)	14,826	(517)	70,013	4,287	88,609
Balance at December 31, 2013	\$ 15,141	\$ (941)	\$ (89,547)	\$ (10)	\$ (75,357)
Balance at January 1, 2012	\$ (11,043)	\$ 1,185	\$ (153,002)	\$ (3,881)	\$ (166,741)
Other comprehensive income before reclassifications (net of tax)	11,358	(39)	(18,657)	(244)	(7,582)
Amounts reclassified from accumulated other comprehensive income (net of tax)		(1,570)	12,099	(172)	10,357
Net current period other comprehensive income (loss)	11,358	(1,609)	(6,558)	(416)	2,775
Balance at December 31, 2012	\$ 315	\$ (424)	\$ (159,560)	\$ (4,297)	\$ (163,966)

The following table sets forth the amounts reclassified from accumulated other comprehensive income (losses) for the years indicated.

In thousands Description	Year ended December 31			Line Item in Statements of Income
	2014	2013	2012	
<b>Cash flow hedges (Note 20)</b>				
(Gains) losses on cash flow hedges	\$ 655	\$ 945	\$ (2,183)	Costs of products sold
Tax (benefit) expense	(184)	(264)	613	Income tax provision
Net of tax	471	681	(1,570)	
<b>Retirement plan obligations (Note 11)</b>				
Amortization of deferred benefit pension plan items				
	2,503	2,470	2,025	Costs of products sold
Prior service costs	830	649	430	Selling, general and administrative
Actuarial losses	8,965	16,399	13,764	Costs of products sold
	3,086	4,699	3,256	Selling, general and administrative
	15,384	24,217	19,475	
	(5,831)	(9,110)	(7,376)	Income tax provision
Net of tax	9,553	15,107	12,099	
Amortization of deferred benefit other plan items				
	(237)	(384)	(760)	Costs of products sold
Prior service costs	(51)	(96)	(177)	Selling, general and administrative
Actuarial losses	331	494	511	Costs of products sold
	71	147	149	Selling, general and administrative
	114	161	(277)	
	(43)	(61)	105	Income tax provision
Net of tax	71	100	(172)	
Total reclassifications, net of tax	\$ 10,095	\$ 15,888	\$ 10,357	

**Table of Contents****9. INCOME TAXES**

Income taxes are recognized for the amount of taxes payable or refundable for the current year and deferred tax liabilities and assets for the future tax consequences of events that have been recognized in our consolidated financial statements or tax returns. The effects of income taxes are measured based on enacted tax laws and rates.

The provision for income taxes from operations consisted of the following:

<i>In thousands</i>	Year ended December 31		
	2014	2013	2012
<b>Current taxes</b>			
Federal	\$ 3,291	\$ 625	\$ 8,869
State	238	(4,365)	3,386
Foreign	24,027	17,268	9,516
	<b>27,556</b>	<b>13,528</b>	<b>21,771</b>
<b>Deferred taxes and other</b>			
Federal	(3,975)	(10,973)	(5,456)
State	(147)	(474)	(920)
Foreign	(5,297)	(38)	4,167
	<b>(9,419)</b>	<b>(11,485)</b>	<b>(2,209)</b>
<b>Income tax provision</b>	<b>\$ 18,137</b>	<b>\$ 2,043</b>	<b>\$ 19,562</b>

The amounts set forth above for total deferred taxes and other included a deferred tax benefit of \$9.6 million, \$15.1 million and \$2.3 million in 2014, 2013 and 2012, respectively. Other taxes totaled an expense of \$0.2 million, \$3.6 million and \$0.1 million in 2014, 2013 and 2012, respectively, associated with the deferred tax impact of uncertain tax positions.

The following are the domestic and foreign components of pretax income from operations:

<i>In thousands</i>	Year ended December 31		
	2014	2013	2012
United States	\$ 4,637	\$ (3,052)	\$ 24,525
Foreign	82,746	72,253	54,416
<b>Total pretax income</b>	<b>\$ 87,383</b>	<b>\$ 69,201</b>	<b>\$ 78,941</b>

A reconciliation between the income tax provision, computed by applying the statutory federal income tax rate of 35% to income before income taxes, and the actual income tax provision is as follows:

	Year ended December 31		
	2014	2013	2012
Federal income tax provision at statutory rate	35.0%	35.0%	35.0%
State income taxes, net of federal income tax benefit	0.2	0.5	1.3
Foreign income tax rate differential	(5.0)	(5.0)	(3.9)
Change in statutory tax rates	(2.2)	(0.6)	(0.8)
Tax credits	(2.0)	(4.4)	(0.5)
Change in unrecognized tax benefits, net	1.3	(22.7)	0.4
Permanent differences on non-U.S. earnings	(2.8)	(0.4)	
Cellulosic biofuel credit, net of incremental state tax and manufacturing deduction benefit			(6.1)
Valuation allowance	(2.7)		
Other	(1.0)	0.6	(0.6)
<b>Provision for income taxes</b>	<b>20.8%</b>	<b>3.0%</b>	<b>24.8%</b>

The sources of deferred income taxes were as follows at December 31:

2014

2013



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<i>In thousands</i>	Current Asset (Liability)	Non current Asset (Liability)	Current Asset (Liability)	Non current Asset (Liability)
Reserves	\$ 5,032	\$ 7,987	\$ 5,001	\$ 7,919
Compensation	3,087	5,075	3,111	5,000
Post-retirement benefits	1,531	21,338	1,070	19,819
Property		(89,432)		(98,889)
Intangible Assets		(21,285)		(28,918)
Pension	532	(30,412)	802	(51,148)
Inventories	2,758		1,491	
Other	(783)	1,171	893	2,377
Tax carryforwards	8,560	12,660	10,322	16,922
Subtotal	20,717	(92,898)	22,690	(126,918)
Valuation allowance	(934)	(2,288)	(1,255)	(4,905)
Total	\$ 19,783	\$ (95,186)	\$ 21,435	\$ (131,823)

Current and non-current deferred tax assets and liabilities are included in the following balance sheet captions:

<i>In thousands</i>	December 31	
	2014	2013
Prepaid expenses and other current assets	\$ 20,017	\$ 21,447
Other assets	8,830	9,197
Other current liabilities	234	12
Deferred income taxes	104,016	141,020

GLATFELTER 2014 FORM 10-K 43

**Table of Contents**

At December 31, 2014 we had state and foreign tax net operating loss ( NOL ) carryforwards of \$86.9 million and \$24.6 million, respectively. These NOL carryforwards are available to offset future taxable income, if any. The state NOL carryforwards expire between 2015 and 2031; certain foreign NOL carryforwards expire between 2019 and 2033.

The state and foreign NOL carryforwards on the income tax returns filed included unrecognized tax benefits taken in prior years. The NOLs for which a deferred tax asset is recognized for financial statement purposes in accordance with ASC 740 are presented net of these unrecognized tax benefits.

In addition, we had various state tax credit carryforwards totaling \$0.4 million, which expire between 2015 and 2027, and foreign investment tax credits of \$3.3 million which expire between 2020 and 2034.

As of December 31, 2014 and 2013, we established a valuation allowance of \$3.2 million and \$6.2 million, respectively, against net deferred tax assets, primarily due to uncertainty regarding the ability to utilize state and foreign tax NOL carryforwards and certain deferred foreign tax credits. The change in the valuation allowance was primarily due to a non-U.S. legal entity restructuring that made realization of the deferred tax assets more likely than not.

Tax credits and other incentives reduce tax expense in the year the credits are claimed. We recorded tax credits of \$1.8 million, \$3.0 million and \$0.4 million in 2014, 2013 and 2012, respectively, related to research and development credits and the fuels tax credits.

At December 31, 2014 and 2013, unremitted earnings of subsidiaries outside the United States deemed to be permanently reinvested totaled \$305.6 million and \$288.8 million, respectively. Because the unremitted earnings of subsidiaries are deemed to be permanently reinvested as of December 31, 2014 and because we have no need for or plans to repatriate such earnings, no deferred tax liability has been recognized in our consolidated financial statements. It is not practicable to determine the amount of additional taxes that have not been provided.

As of December 31, 2014, 2013 and 2012, we had \$14.9 million, \$14.9 million and \$30.4 million of gross unrecognized tax benefits, respectively. As of December 31, 2014, if such benefits were to be recognized, approximately \$14.9 million would be recorded as a component of income tax expense, thereby affecting our effective tax rate.

A reconciliation of the beginning and ending balances of the total amounts of gross unrecognized tax benefits is as follows:

<i>In millions</i>	2014	2013	2012
Balance at January 1	\$ 14.9	\$ 30.4	\$ 29.7
Increases in tax positions for prior years	0.7	0.2	1.4
Decreases in tax positions for prior years	(0.5)	(4.9)	(1.0)
Acquisition related:			
Purchase Accounting	0.3	1.3	
Increases in tax positions for current year	3.4	1.7	1.9
Settlements	(1.3)		(0.4)
Lapse in statutes of limitation	(2.6)	(13.8)	(1.2)
Balance at December 31	\$ 14.9	\$ 14.9	\$ 30.4

We, or one of our subsidiaries, file income tax returns with the United States Internal Revenue Service, as well as various state and foreign authorities. The following table summarizes tax years that remain subject to examination by major jurisdiction:

Jurisdiction	Open Tax Years	
	initiated	Examinations not yet
State income taxes, net of federal benefit	20,579	\$ 16,571
Other, net	2,939	1,924
	1,164	837
	\$ 31,900	\$ 23,340
		\$ 1,749
		1,090
		\$ 19,410

The net effect of temporary differences that give rise to significant portions of the deferred tax assets and deferred tax liabilities at December 31, 2004 and 2003, are as follows (in thousands):

	2004	2003
Short-term deferred tax assets:		
Claims accrual	\$ 8,147	\$ 5,585
Other	1,147	1,370
	9,294	6,955
Short-term deferred tax liabilities:		
Prepaid expenses deducted for tax purposes	(1,801)	(1,288)
Short-term deferred tax assets, net	\$ 7,493	\$ 5,667
Long-term deferred tax liabilities:		
Property and equipment depreciation	\$ 72,303	\$ 54,892
Other	357	257
	\$ 72,660	\$ 55,149

In management's opinion, it is more likely than not that the Company will be able to utilize its deferred tax assets in future periods.

#### 4. Commitments and Contingencies

##### a. Purchase Commitments

As of December 31, 2004, the Company had purchase commitments for additional tractors and trailers with an estimated purchase price of \$24.9 million for delivery throughout 2005. Although the Company expects to take delivery of this revenue equipment, delays in the availability of equipment could occur due to factors beyond the Company's control.

TABLE OF CONTENTS

b. Other

The Company is involved in certain legal proceedings arising in the normal course of business. In the opinion of management, the Company's potential exposure under any currently pending or threatened legal proceedings will not have a material adverse effect upon our financial position or results of operations.

On July 31, 2002, the Company reached a resolution of its litigation with Freightliner, L.L.C. ("Freightliner") through successful mediation. The Company initiated suit to protect its contractual and other rights concerning new equipment purchase prices and tractor repurchase commitments made by Freightliner. Of the net benefits recognized under the settlement agreement, the majority has been recognized as an adjustment to the basis of the tractors acquired from Freightliner, which was depreciated over the estimated lives of the underlying equipment. In addition, Freightliner agreed to and did deliver 250 tractors under the settlement agreement.

c. Operating Leases

The Company formerly leased certain revenue equipment under operating leases. Substantially all of the leases had early buy-out options under which the Company exercised an option to terminate the leases before the end of lease term by purchasing the equipment at specified costs according to the buy-out agreements. At December 31, 2004 the Company has no remaining equipment under operating leases. Rental expense is reflected as an operating expense under "Lease expense - revenue equipment." Rent expense related to these lease agreements totaled approximately \$3.0 million, \$7.6 million and \$9.4 million, for the years ended December 31, 2004, 2003 and 2002, respectively.

5. Claims Accrual

The primary claims arising for the Company consist of auto liability (personal injury and property damage), cargo liability, collision, comprehensive and worker's compensation. During 2004, the Company was self-insured for personal injury and property damage liability, cargo liability, collision and comprehensive up to a maximum limit of \$2.0 million per occurrence, and the maximum self-retention for a separate worker's compensation claim was \$500,000 per occurrence. Subsequent to December 31, 2004 the \$2.0 million self-insurance amount was decreased to \$1.5 million. The Company establishes reserves to cover these self-insured liabilities and maintains insurance to cover liabilities in excess of those amounts. The Company's insurance policies for 2004 provided for excess personal injury and property damage liability up to a total of \$40.0 million per occurrence and cargo liability, collision and comprehensive coverage up to a total of \$10.0 million per occurrence. For 2005 our insurance policies provide for excess liability coverage up to a total of \$50.0 million per occurrence. The Company also maintains excess coverage for employee medical expenses and hospitalization, and damage to physical properties. Liabilities in excess of the self-insured amounts are collateralized by letters of credit totaling \$9.8 million. These letters of credit reduce the available borrowings under the Company's line of credit. See Note 2.

6. Related Party Transactions

The Company leases land and facilities from a shareholder and director of the Company, with monthly payments of \$7,100. In addition to base rent, the lease requires the Company to pay its share of all expenses, utilities, taxes and other charges. Rent expense under this lease was approximately \$92,000 for 2004 and \$83,000 for each of the years 2003 and 2002.

During 2004, 2003 and 2002, the Company made advances of \$0, \$225,000 and \$1,845,000, respectively to Concentrek, an entity in which the Company holds a 17% interest. During 2003, the Company received \$1,600,000 from Concentrek in repayment of these advances. See Note 1. During 2004 the Company received \$1.1 million from Concentrek as payment for transportation services provided during 2004.

The Company paid approximately \$71,000, \$11,000 and \$50,000 for certain of its key employees' life insurance premiums during 2004, 2003 and 2002, respectively. A portion of the premiums paid is included in other assets in the

F-16

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TABLE OF CONTENTS

accompanying consolidated balance sheets. The life insurance policies provide for cash distributions to the beneficiaries of the policyholders upon death of the key employee. The Company is entitled to receive the total premiums paid on the policies at distribution prior to any beneficiary distributions.

During 2004, 2003 and 2002, the Company paid approximately \$101,000, \$25,000 and \$22,000, respectively, for legal services to a firm that employs a member of the Company's Board of Directors.

During 2004, 2003 and 2002, the Company paid approximately \$315,000, \$404,000 and \$326,000, respectively, for travel services for its employees to Knight Flight, an entity in which the Company holds a 19% interest. The remaining 81% interest in Knight Flight is held by certain officers, directors, and/or shareholders of the Company. See Note 1.

The Company has a consulting agreement with a shareholder, director, and former officer and employee of the Company to provide services related to marketing and consulting and paid this person approximately \$50,000 in each of the years 2004, 2003 and 2002.

7. Shareholders' Equity

During 2004, 2003 and 2002, certain non-employee Board of Director members each received their annual director fees of \$6,000, \$6,000 and \$5,000, respectively, through the issuance of common stock in equivalent shares. The Company issued a total of 1,283, 1,440 and 1,197 shares of common stock to certain directors for fees during 2004, 2003 and 2002, respectively.

8. Employee Benefit Plans

a. 2003 Stock Option Plan

The Company has maintained a stock option plan for the benefit of officers, employees and directors since 1994. During 2003, the Company's Board of Directors approved adoption of the "2003 Stock Option Plan" ("2003 Plan"), along with the termination of the previous plan, which was scheduled to expire in 2004. The Company's shareholders approved the 2003 Plan at their annual meeting in May 2003. All issued and outstanding shares under the previous plan remain in effect, but no further shares will be granted under that plan. The 2003 Plan has 1,500,000 shares of common stock reserved for issuance thereunder, as adjusted for the stock split during 2004. The 2003 Plan will terminate on February 5, 2013. The Compensation Committee of the Board of Directors administers the 2003 Plan and has the discretion to determine the employees and officers who receive awards, the type of awards to be granted (incentive stock options, nonqualified stock options and restricted stock grants) and the term, vesting and exercise price. Incentive stock options are designed to comply with the applicable provisions of the Internal Revenue Code (the Code) and are subject to restrictions contained in the Code, including a requirement that exercise prices are equal to at least 100% of the fair market value of the common stock on the grant date and a ten-year restriction on the option term.

Independent directors are not permitted to receive incentive stock options, but are entitled under the 2003 Plan to receive automatic grants of non-qualified stock options upon joining the Board of Directors and annually thereafter. Non-qualified stock options may be granted to directors, including independent directors, officers, and employees and provide for the right to purchase common stock at a specified price and usually become exercisable in installments after the grant date. Non-qualified stock options may be granted for any reasonable term. The 2003 Plan provides that each independent director receives, on the date of appointment to the Board of Directors, a non-qualified stock option to purchase 2,500 shares of common stock. Historically, the exercise price of the initial stock option grants to independent directors has been equal to 85% of the fair market value of the common stock on the date of grant, while

the exercise price of other non-qualified stock options granted under the 2003 Plan (including subsequent grants to independent directors) has been equal to 100% of the fair market value of the common stock on the date of grant. However, in March 2005, the Board of Directors adopted an amendment to the 2003 Plan which

F-17

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TABLE OF CONTENTS

provides that all future non-qualified stock options granted under the 2003 Plan must have an exercise price that is equal to at least 100% of fair market value of the common stock on the date of grant.

At December 31, 2004, there were 2,496,160 unexercised options granted under the 2003 Plan and the previous plan outstanding. The fair value of each option grant is estimated on the date of grant using the Black-Scholes option pricing model with the following weighted average assumptions used for grants in 2004; risk free interest rate of 4.30%, expected life of six years, expected volatility of 49%, expected dividend rate of 0.3%, and expected forfeitures of 4.17%. The following weighted average assumptions were used for grants in 2003; risk free interest rate of 5.0%, expected life of six years, expected volatility of 50%, expected dividend rate of zero, and expected forfeitures of 3.82%. The following weighted average assumptions were used for grants in 2002; risk free interest rate of 3.36%, expected life of six years, expected volatility of 52%, expected dividend rate of zero, and expected forfeitures of 3.92%.

	2004		2003		2002	
	Options	Weighted Average Exercise Price	Options	Weighted Average Exercise Price	Options	Weighted Average Exercise Price
Outstanding at beginning of year	2,440,178	\$ 8.68	2,689,512	\$ 6.39	2,910,855	\$ 5.01
Granted	692,489	16.29	463,050	17.05	470,625	12.67
Exercised	(430,078)	4.84	(512,849)	4.33	(455,588)	4.23
Forfeited	(206,429)	12.27	(199,536)	8.11	(236,381)	6.35
Outstanding at end of year	2,496,160	\$ 11.11	2,440,178	\$ 8.68	2,689,512	\$ 6.39
Exercisable at end of year	621,314	\$ 5.59	523,650	\$ 4.10	899,898	4.26
Weighted average fair value of options granted during the period		\$ 8.29		\$ 9.33		\$ 7.57

Options outstanding at December 31, 2004 have exercise prices between \$2.72 and \$23.23. There were 1,116,671 options outstanding with exercise prices ranging from \$2.72 to \$8.31 with weighted average exercise prices of \$5.52 and weighted average remaining contractual lives of 5.7 years. There were 349,150 options outstanding with exercise prices ranging from \$10.19 to \$13.50 with weighted average exercise prices of \$12.68 and weighted average contractual lives of 7.4 years. There were 1,030,339 options outstanding with exercise prices ranging from \$15.25 to \$23.23 with weighted average exercise prices of \$16.63 and weighted average contractual lives of 9.0 years.

b. 401(k) Profit Sharing Plan

The Company has a 401(k) profit sharing plan (the Plan) for all employees who are 19 years of age or older and have completed one year of service with the Company. The Plan provides for a mandatory matching contribution equal to 50% of the amount of the employee's salary deduction not to exceed \$625 annually per employee. The Plan also provides for a discretionary matching contribution. In 2004, 2003 and 2002, there were no discretionary contributions.



Employees' rights to employer contributions vest after five years from their date of employment. The Company's matching contribution was approximately \$207,000, \$172,000 and \$150,000 in 2004, 2003 and 2002, respectively.

F-18

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TABLE OF CONTENTS**SCHEDULE II****KNIGHT TRANSPORTATION, INC. AND SUBSIDIARIES**

Valuation and Qualifying Accounts and Reserves  
 For the Years Ended December 31, 2004, 2003 and 2002  
 (In thousands)

	Balance at Beginning of Period	Expense Recorded	Deductions	Balance at End of Period
Allowance for doubtful accounts:				
Year ended December 31, 2004	\$ 1,942	\$ 454	\$ (688) <sup>(1)</sup>	\$ 1,708
Year ended December 31, 2003	1,325	801	(184) <sup>(1)</sup>	1,942
Year ended December 31, 2002	1,132	537	(344) <sup>(1)</sup>	1,325
Allowance for doubtful notes receivable:				
Year ended December 31, 2004	137	(21)	(53) <sup>(1)</sup>	63
Year ended December 31, 2003	142	10	(15) <sup>(1)</sup>	137
Year ended December 31, 2002	66	76	-	142
Claims accrual:				
Year ended December 31, 2004	14,805	27,523	(18,424) <sup>(2)</sup>	23,904
Year ended December 31, 2003	10,419	16,558	(12,172) <sup>(2)</sup>	14,805
Year ended December 31, 2002	7,509	12,377	(9,467) <sup>(2)</sup>	10,419

<sup>(1)</sup> Write-off of bad debts

<sup>(2)</sup> Cash paid for claims and premiums

TABLE OF CONTENTS

**EXHIBIT INDEX**

<b>Exhibit Number</b>	<b>Descriptions</b>
3.1	Restated Articles of Incorporation of the Company. (Incorporated by reference to Exhibit 3.1 to the Company's Registration Statement on Form S-1 No. 33-83534.)
3.1.1	First Amendment to Restated Articles of Incorporation of the Company. (Incorporated by reference to Exhibit 3.1.1 to the Company's Report on Form 10-K for the period ended December 31, 2000.)
3.1.2	Second Amendment to Restated Articles of Incorporation of the Company. (Incorporated by reference to Exhibit 3.1.2 to the Company's Registration Statement on Form S-3 No. 333-72130.)
3.1.3	Third Amendment to Restated Articles of Incorporation of the Company. (Incorporated by reference to Exhibit 3.1.3 to the Company's Report on Form 10-K for the period ended December 31, 2002.)
3.2	Amended and Restated Bylaws of the Company. (Incorporated by reference to Exhibit 3.2 to the Company's Report on Form 8-K dated March 2, 2005 and filed on March 4, 2005.)
4.1	Articles 4, 10 and 11 of the Restated Articles of Incorporation of the Company. (Incorporated by reference to Exhibit 3.1 to this Report on Form 10-K.)
4.2	Sections 2 and 5 of the Amended and Restated Bylaws of the Company. (Incorporated by reference to Exhibit 3.2 to this Report on Form 10-K.)
10.1	Purchase and Sale Agreement and Escrow Instructions (All Cash) dated as of March 1, 1994, between Randy Knight, the Company, and Lawyers Title of Arizona. (Incorporated by reference to Exhibit 10.1 to the Company's Registration Statement on Form S-1 No. 33-83534.)
10.1.1	Assignment and First Amendment to Purchase and Sale Agreement and Escrow Instructions. (Incorporated by reference to Exhibit 10.1.1 to Amendment No. 3 to the Company's Registration Statement on Form S-1 No. 33-83534.)
10.1.2	Second Amendment to Purchase and Sale Agreement and Escrow Instructions. (Incorporated by reference to Exhibit 10.1.2 to Amendment No. 3 to the Company's Registration Statement on Form S-1 No. 33-83534.)
10.2	Net Lease and Joint Use Agreement between Randy Knight and the Company dated as of March 1, 1994. (Incorporated by reference to Exhibit 10.2 to the Company's Registration Statement on Form S-1 No. 33-83534.)
10.2.1	

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Assignment and First Amendment to Net Lease and Joint Use Payment between Randy Knight, Trustee of the R. K. Trust dated April 1, 1993, and Knight Transportation, Inc. and certain other parties dated March 11, 1994 (assigning the lessor's interest to the R. K. Trust). (Incorporated by reference to Exhibit 10.2.1 to the Company's Report on Form 10-K for the period ended December 31, 1997.)

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TABLE OF CONTENTS

- 10.2.2 Second Amendment to Net Lease and Joint Use Agreement between Randy Knight, as Trustee of the R. K. Trust dated April 1, 1993 and Knight Transportation, Inc., dated as of September 1, 1997. (Incorporated by reference to Exhibit 10.2.2 to the Company's Report on Form 10-K for the period ended December 31, 1997.)
- 10.3 Form of Purchase and Sale Agreement and Escrow Instructions (All Cash) dated as of October 1994, between the Company and Knight Deer Valley, L.L.C., an Arizona limited liability company. (Incorporated by reference to Exhibit 10.4.1 to Amendment No. 3 to the Company's Registration Statement on Form S-1 No. 33-83534.)
- 10.4<sup>†</sup> Amended Indemnification Agreements between the Company, Don Bliss, Clark A. Jenkins, Gary J. Knight, Keith Knight, Kevin P. Knight, Randy Knight, G. D. Madden, Minor Perkins and Keith Turley, and dated as of February 5, 1997. (Incorporated by reference to Exhibit 10.6 to the Company's Report on Form 10-K for the period ended December 31, 1996.)
- 10.4.1<sup>†</sup> Indemnification Agreements between the Company and Timothy M. Kohl and Matt Salmon, dated as of October 16, 2000, and May 9, 2001, respectively. (Incorporated by reference to Exhibit 10.6.1 to the Company's Report on Form 10-K for the period ended December 31, 2001.)
- 10.4.2<sup>†</sup> Indemnification Agreements between the Company and Mark Scudder and Michael Garnreiter, dated as of November 10, 1999, and September 19, 2003, respectively. (Incorporated by reference to Exhibit 10.5.2 to the Company's Report on Form 10-K for the period ended December 31, 2003.)
- 10.5 Master Equipment Lease Agreement dated as of January 1, 1996, between the Company and Quad-K Leasing, Inc. (Incorporated by reference to Exhibit 10.7 to the Company's Report on Form 10-K for the period ended December 31, 1995.)
- 10.6 Purchase Agreement and Escrow Instructions dated as of July 13, 1995, between the Company, Swift Transportation Co., Inc. and United Title Agency of Arizona. (Incorporated by reference to Exhibit 10.8 to the Company's Report on Form 10-K for the period ended December 31, 1995.)
- 10.6.1 First Amendment to Purchase Agreement and Escrow Instructions. (Incorporated by reference to Exhibit 10.8.1 to the Company's Report on Form 10-K for the period ended December 31, 1995.)
- 10.7 Purchase and Sale Agreement dated as of February 13, 1996, between the Company and RR-1 Limited Partnership. (Incorporated by reference to Exhibit 10.9 to the Company's Report on Form 10-K for the period ended December 31, 1995.)
- 10.8<sup>†</sup>

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Consulting Agreement dated as of March 1, 2000 between Knight Transportation, Inc. and LRK Management, L.L.C. (Incorporated by reference to Exhibit 10.12 to the Company's Report on Form 10-K for the period ended December 31, 1999.)

- 10.9 Credit Agreement by and among Knight Transportation, Inc., Wells Fargo Bank and Northern Trust Bank, dated April 6, 2001. (Incorporated by reference to Exhibit 10(a) to the Company's Report on Form 10-Q for the period ended June 30, 2001.)
-

TABLE OF CONTENTS

- 10.9.1 Modification Agreement to Credit Agreement by and among Knight Transportation, Inc. and Wells Fargo Bank, dated February 13, 2003. (Incorporated by reference to Exhibit 10.14.1 to the Company's Report on Form 10-K for the period ended December 31, 2002.)
- 10.9.2 Modification Agreement to Credit Agreement by and among Knight Transportation, Inc. and Wells Fargo Bank, dated September 15, 2003. (Incorporated by reference to Exhibit 10.13.2 to the Company's Report on Form 10-K for the period ended December 31, 2003.)
- 10.9.3 Modification Agreement to Credit Agreement by and among Knight Transportation, Inc. and Wells Fargo Bank, dated December 15, 2003. (Incorporated by reference to Exhibit 10.13.3 to the Company's Report on Form 10-K for the period ended December 31, 2003.)
- 10.9.4\* Modification Agreement to Credit Agreement by and among Knight Transportation, Inc. and Wells Fargo Bank, dated May 13, 2004.
- 10.9.5\* Modification Agreement to Credit Agreement by and among Knight Transportation, Inc. and Wells Fargo Bank, dated October 4, 2004.
- 10.10<sup>†</sup> Knight Transportation, Inc. 2003 Stock Option Plan. (Incorporated by reference to Exhibit 1 to the Company's Definitive Proxy Statement on Schedule 14A relating to its Annual Meeting of Shareholders held on May 21, 2003.)
- 21.1\* Subsidiaries of the Company.
- 23.1\*\* Consent of Deloitte & Touche LLP.
- 23.2\*\* Consent of KPMG LLP.
- 31.1\*\* Certification pursuant to Item 601(b)(31) of Regulation S-K, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, by Kevin P. Knight, the Company's Chief Executive Officer.
- 31.2\*\* Certification pursuant to Item 601(b)(31) of Regulation S-K, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, by David A. Jackson, the Company's Chief Financial Officer.
- 32.1\*\* Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, by Kevin P. Knight, the Company's Chief Executive Officer.
- 32.2\*\* Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, by David A. Jackson, the Company's Chief Financial Officer.

- \* Filed with the Original Report on March 16, 2005.
- \*\* Filed with this Amendment No. 1 on Form 10-K/A.
- † Management contract or compensatory plan or arrangement.