

WATERS CORP /DE/  
Form DEFA14A  
March 30, 2012

**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**SCHEDULE 14A**

**(Rule 14a-101)**

**INFORMATION REQUIRED IN PROXY STATEMENT**

**SCHEDULE 14A INFORMATION**

**Proxy Statement Pursuant to Section 14(a) of the Securities**

**Exchange Act of 1934**

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, For Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Pursuant to Section 240.14a-12

**WATERS CORPORATION**

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- No fee required
- Fee computed on table below per Exchange Act Rules 14a-6(i)(4) and 0-11.

(1) Title of each class of securities to which transaction applies:

(2) Aggregate number of securities to which transaction applies:

(3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11

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(Set forth the amount on which the filing fee is calculated and state how it was determined):

(4) Proposed maximum aggregate value of transaction:

(5) Total fee paid:

.. Fee paid previously with preliminary materials.

.. Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

(1) Amount Previously Paid:

(2) Form, Schedule or Registration Statement No.:

(3) Filing Party:

(4) Date Filed:

**Important Notice Regarding the Availability of Proxy Materials for the Shareholder Meeting**

**to be held on May 9, 2012, for Waters Corporation**

This communication presents only an overview of the more complete proxy materials that are available to you on the Internet. We encourage you to access and review all of the important information contained in the proxy materials before voting. To view the proxy statement and annual report, go to [www.proxydocs.com/wat](http://www.proxydocs.com/wat). To submit your proxy while visiting this site, you will need the 12 digit control number in the box below.

Under United States Securities and Exchange Commission rules, proxy materials do not have to be delivered in paper. Proxy materials can be distributed by making them available on the Internet. We have chosen to use these procedures for our 2012 Annual Meeting and need YOUR participation.

*If you want to receive a paper or e-mail copy of the proxy materials, you must request one. There is no charge to you for requesting a copy. In order to receive a paper package in time for this year's annual meeting, please make this request on or before April 25, 2012*

**For a Convenient Way to VIEW Proxy Materials**

**and**

**VOTE Online go to: [www.proxydocs.com/wat](http://www.proxydocs.com/wat)**

**Proxy Materials Available to View or Receive:**

**1. Combined Annual Report and Proxy Statement**

Printed materials may be requested by one of the following methods:

**INTERNET**  
[www.investorelections.com/wat](http://www.investorelections.com/wat)

**TELEPHONE**  
(866) 648-8133

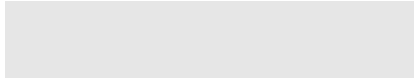
**\*E-MAIL**  
[paper@investorelections.com](mailto:paper@investorelections.com)

\* If requesting material by e-mail, please send a blank e-mail with the 12 digit control number (located below) in the subject line.

**You must use the 12 digit control number**

located in the shaded gray box below.

No other requests, instructions or other inquiries should be included with your e-mail requesting material.



**Waters Corporation, Notice of Annual Meeting**

Date: Wednesday, May 9, 2012  
Time: 11:00 A.M. (Eastern Time)  
Place: 34 Maple Street, Milford, Massachusetts 01757

**Board of Directors Recommends a Vote FOR proposals 1, 2, 3 and 4.**

1. To elect directors for the ensuing year and until their successors are elected:

|                 |                                |                               |                        |
|-----------------|--------------------------------|-------------------------------|------------------------|
| <b>Nominees</b> | (01) Joshua Bekenstein         | (04) Edward Conard            | (07) William J. Miller |
|                 | (02) Michael J. Berendt, Ph.D. | (05) Laurie H. Glimcher, M.D. | (08) JoAnn A. Reed     |
|                 | (03) Douglas A. Berthiaume     | (06) Christopher A. Kuebler   | (09) Thomas P. Salice  |

2. To ratify the selection of PricewaterhouseCoopers LLP as the Company's Independent Registered Public Accounting Firm for the fiscal year ending December 31, 2012.

3. To approve, by non-binding vote, executive compensation.

4. To approve the 2012 Equity Incentive Plan.

**Vote In-Person Instructions:** While we encourage shareholders to vote by the means indicated above, a shareholder is entitled to vote in person at the Annual Meeting. If you wish to vote your shares at the Annual Meeting, please register with the Inspector of Elections at the desk marked "Shareholder Registration" at the entrance to receive a ballot. Proper photo ID is required. Ballots should be returned to the Inspector of Elections in order to be counted. Additionally, a shareholder who has submitted a proxy before the meeting, may revoke that proxy in person at the Annual Meeting.