

BOSTON PROPERTIES INC  
Form 10-Q  
May 10, 2007  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the Quarterly Period Ended March 31, 2007

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the transition period from                      to

Commission File Number 1-13087

**BOSTON PROPERTIES, INC.**

(Exact name of Registrant as specified in its Charter)

**Delaware**  
(State or other jurisdiction)

**04-2473675**  
(IRS Employer Id. Number)

of incorporation or organization)

**111 Huntington Avenue**

**Boston, Massachusetts**  
(Address of principal executive offices)

**02199**  
(Zip Code)

**Registrant's telephone number, including area code: (617) 236-3300**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

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Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

**Common Stock, par value \$.01 per share**  
(Class)

**119,004,390**  
(Outstanding on May 4, 2007)

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**BOSTON PROPERTIES, INC.**

**FORM 10-Q**

**for the quarter ended March 31, 2007**

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**Table of Contents****PART I. FINANCIAL INFORMATION****ITEM 1 Financial Statements.****BOSTON PROPERTIES, INC.****CONSOLIDATED BALANCE SHEETS****(Unaudited)****(in thousands, except for share and par value amounts)**

|  | <b>March 31,<br/>2007</b> | <b>December 31,<br/>2006</b> |
|--|---------------------------|------------------------------|
| <b>ASSETS</b>  |                           |                              |
| Real estate, at cost   | \$ 9,019,237              | \$ 8,819,934                 |
| Real estate held for sale, net   | 18,282                    | 433,492                      |
| Construction in process  | 500,995                   | 115,629                      |
| Land held for future development   | 185,093                   | 183,403                      |
| Less: accumulated depreciation   | (1,414,857)               | (1,392,055)                  |
| <b>Total real estate</b>   | <b>8,308,750</b>          | <b>8,160,403</b>             |
| Cash and cash equivalents  | 2,016,336                 | 725,788                      |
| Cash held in escrows   | 20,334                    | 25,784                       |
| Tenant and other receivables (net of allowance for doubtful accounts of \$2,770 and \$2,682, respectively) | 50,799                    | 57,052                       |
| Accrued rental income (net of allowance of \$636 and \$783, respectively)                                  | 288,824                   | 327,337                      |
| Deferred charges, net  | 244,846                   | 274,079                      |
| Prepaid expenses and other assets  | 63,896                    | 40,868                       |
| Investments in unconsolidated joint ventures   | 91,955                    | 83,711                       |
| <b>Total assets</b>  | <b>\$ 11,085,740</b>      | <b>\$ 9,695,022</b>          |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>   |                           |                              |
| <b>Liabilities:</b>  |                           |                              |
| Mortgage notes payable   | \$ 2,973,571              | \$ 2,679,462                 |
| Unsecured senior notes (net of discount of \$3,417 and \$3,525, respectively)                              | 1,471,583                 | 1,471,475                    |
| Unsecured exchangeable senior notes (net of discount of \$21,515 and \$0, respectively)                    | 1,290,985                 | 450,000                      |
| Unsecured line of credit   |                           |                              |
| Accounts payable and accrued expenses  | 101,188                   | 102,934                      |
| Dividends and distributions payable  | 105,284                   | 857,892                      |
| Accrued interest payable   | 48,917                    | 47,441                       |
| Other liabilities  | 229,666                   | 239,084                      |
| <b>Total liabilities</b>   | <b>6,221,194</b>          | <b>5,848,288</b>             |
| <b>Commitments and contingencies</b>   |                           |                              |
| Minority interests   | 726,937                   | 623,508                      |
| <b>Stockholders equity:</b>  |                           |                              |
| Excess stock, \$.01 par value, 150,000,000 shares authorized, none issued or outstanding                   |                           |                              |
| Preferred stock, \$.01 par value, 50,000,000 shares authorized, none issued or outstanding                 | 1,190                     | 1,175                        |

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Common stock, \$.01 par value, 250,000,000 shares authorized, 119,048,965 and 117,582,442 issued and 118,970,065 and 117,503,542 outstanding in 2007 and 2006, respectively

|   |                      |                     |
|---|----------------------|---------------------|
| Additional paid-in capital                                    | 3,260,647            | 3,119,941           |
| Earnings in excess of dividends                               | 881,733              | 108,155             |
| Treasury common stock at cost, 78,900 shares in 2007 and 2006 | (2,722)              | (2,722)             |
| Accumulated other comprehensive loss                          | (3,239)              | (3,323)             |
| <b>Total stockholders' equity</b>                             | <b>4,137,609</b>     | <b>3,223,226</b>    |
| <b>Total liabilities and stockholders' equity</b>             | <b>\$ 11,085,740</b> | <b>\$ 9,695,022</b> |

The accompanying notes are an integral part of these financial statements.

**Table of Contents****BOSTON PROPERTIES, INC.****CONSOLIDATED STATEMENTS OF OPERATIONS****(Unaudited)**

|   | <b>Three months ended<br/>March 31,</b>                 |             |
|---|---|-------------|
|   | <b>2007</b>   | <b>2006</b> |
|   | <b>(in thousands, except<br/>for per share amounts)</b> |             |
| <b>Revenue</b>  |   |             |
| Rental:   |   |             |
| Base rent   | \$ 272,908  | \$ 275,540  |
| Recoveries from tenants   | 47,042  | 47,006      |
| Parking and other   | 15,321  | 13,756      |
| Total rental revenue  | 335,271   | 336,302     |
| Hotel revenue   | 6,709   | 4,915       |
| Development and management services   | 4,727   | 4,374       |
| Interest and other  | 16,988  | 1,959       |
| Total revenue   | 363,695   | 347,550     |
| <b>Expenses</b>   |   |             |
| Real estate operating:  |   |             |
| Rental  | 113,575   | 112,107     |
| Hotel   | 6,014   | 5,008       |
| General and administrative  | 16,808  | 14,642      |
| Interest  | 73,926  | 74,817      |
| Depreciation and amortization   | 70,478  | 66,005      |
| Losses from early extinguishments of debt   | 722   | 467         |
| Total expenses  | 281,523   | 273,046     |
| Income before minority interest in property partnership, income from unconsolidated joint ventures, minority interest in Operating Partnership, gains on sales of real estate and discontinued operations | 82,172  | 74,504      |
| Minority interest in property partnership   |   | 1,236       |
| Income from unconsolidated joint ventures   | 965   | 1,290       |
| Income before minority interest in Operating Partnership, gains on sales of real estate and discontinued operations   | 83,137  | 77,030      |
| Minority interest in Operating Partnership  | (11,164)  | (15,353)    |
| Income before gains on sales of real estate and discontinued operations   | 71,973  | 61,677      |
| Gains on sales of real estate, net of minority interest   | 619,206   | 5,441       |
| Income before discontinued operations   | 691,179   | 67,118      |
| Discontinued operations:  |   |             |
| Income from discontinued operations, net of minority interest   | 1,280   | 619         |
| Gain on sale of real estate from discontinued operations, net of minority interest  | 161,848   |             |
| Net income available to common shareholders   | \$ 854,307  | \$ 67,737   |

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Basic earnings per common share:

|  |         |         |
|--|---------|---------|
| Income available to common shareholders before discontinued operations | \$ 5.76 | \$ 0.60 |
| Discontinued operations, net of minority interest                      | 1.38    |         |

|   |         |         |
|---|---------|---------|
| Net income available to common shareholders | \$ 7.14 | \$ 0.60 |
|---|---------|---------|

|  |         |         |
|--|---------|---------|
| Weighted average number of common shares outstanding | 118,177 | 112,509 |
|--|---------|---------|

Diluted earnings per common share:

|  |         |         |
|--|---------|---------|
| Income available to common shareholders before discontinued operations | \$ 5.64 | \$ 0.58 |
| Discontinued operations, net of minority interest                      | 1.35    | 0.01    |

|   |         |         |
|---|---------|---------|
| Net income available to common shareholders | \$ 6.99 | \$ 0.59 |
|---|---------|---------|

|  |         |         |
|--|---------|---------|
| Weighted average number of common and common equivalent shares outstanding | 120,647 | 115,157 |
|--|---------|---------|

The accompanying notes are an integral part of these financial statements

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**BOSTON PROPERTIES, INC.**  
**CONSOLIDATED STATEMENTS OF**  
**COMPREHENSIVE INCOME**  
**(Unaudited)**

|  | <b>Three months ended<br/>March 31,</b> |                  |
|--|---|------------------|
|  | <b>2007</b>                             | <b>2006</b>      |
|  | <b>(in thousands)</b>                   |                  |
| Net income available to common shareholders  | \$ 854,307                              | \$ 67,737        |
| Other comprehensive income:                  |   |                  |
| Effective portion of interest rate contracts |   | 16,248           |
| Amortization of interest rate contracts      | 84                                      | 174              |
| <b>Other comprehensive income</b>            | <b>84</b>                               | <b>16,422</b>    |
| <b>Comprehensive income</b>                  | <b>\$ 854,391</b>                       | <b>\$ 84,159</b> |

The accompanying notes are an integral part of these financial statements

**Table of Contents****BOSTON PROPERTIES, INC.****CONSOLIDATED STATEMENTS OF CASH FLOWS****(Unaudited)**

|   | <b>For the three months ended<br/>March 31,</b> |                 |
|---|---|-----------------|
|   | <b>2007</b>                                     | <b>2006</b>     |
|   | <b>(in thousands)</b>                           |                 |
| <b>Cash flows from operating activities:</b>  |   |                 |
| Net income available to common shareholders   | \$ 854,307                                      | \$ 67,737       |
| <b>Adjustments to reconcile net income available to common shareholders to net cash provided by operating activities:</b> |   |                 |
| Depreciation and amortization   | 71,086  | 66,847          |
| Non-cash portion of interest expense  | 2,306   | 1,362           |
| Non-cash compensation expense   | 3,214   | 2,548           |
| Losses from early extinguishments of debt   | 722   | 467             |
| Minority interest in property partnership   |   | (1,236)         |
| Distributions (earnings) in excess of earnings (distributions) from unconsolidated joint ventures                         | 1,473   | (570)           |
| Minority interest in Operating Partnership  | 152,712   | 16,502          |
| Gains on sales of real estate   | (922,378)                                       | (6,473)         |
| <b>Change in assets and liabilities:</b>  |   |                 |
| Cash held in escrows  | 2,620   | 1,903           |
| Tenant and other receivables, net   | 6,253   | 11,210          |
| Accrued rental income, net  | (13,020)  | (13,692)        |
| Prepaid expenses and other assets   | (23,028)  | (35,071)        |
| Accounts payable and accrued expenses   | (6,511)   | (8,428)         |
| Accrued interest payable  | 1,476   | (8,642)         |
| Other liabilities   | (1,302)   | (5,639)         |
| Tenant leasing costs  | (4,754)   | (5,850)         |
| <b>Total adjustments</b>  | <b>(729,131)</b>                                | <b>15,238</b>   |
| <b>Net cash provided by operating activities</b>  | <b>125,176</b>                                  | <b>82,975</b>   |
| <b>Cash flows from investing activities:</b>  |   |                 |
| Acquisitions/additions to real estate   | (505,821)                                       | (67,098)        |
| Net investments in unconsolidated joint ventures  | (9,717)   | (7,291)         |
| Net proceeds from the sales of real estate  | 1,461,014                                       | (4,821)         |
| <b>Net cash provided by (used in) investing activities</b>  | <b>945,476</b>                                  | <b>(79,210)</b> |

The accompanying notes are an integral part of these financial statements

**Table of Contents****BOSTON PROPERTIES, INC.****CONSOLIDATED STATEMENTS OF CASH FLOWS****(Unaudited)**

|   | <b>For the three months ended<br/>March 31,</b> |                  |
|---|---|------------------|
|   | <b>2007</b>                                     | <b>2006</b>      |
|   | <b>(in thousands)</b>                           |                  |
| <b>Cash flows from financing activities:</b>  |   |                  |
| Borrowings on unsecured line of credit  | 185,000   | 195,000          |
| Repayments of unsecured line of credit  | (185,000)                                       | (213,000)        |
| Proceeds from mortgage notes payable  | 938,740   | 20,278           |
| Repayments of mortgage notes payable  | (711,664)                                       | (131,920)        |
| Proceeds from unsecured exchangeable senior notes   | 840,363   |                  |
| Proceeds from real estate financing transaction   | 1,610   |                  |
| Payments on real estate financing transactions  | (2,915)   |                  |
| Dividends and distributions   | (845,500)                                       | (106,771)        |
| Net proceeds from equity transactions   | 12,881  | 2,532            |
| Contributions from minority interest holders, net   | 1,723   | 861              |
| Redemption of minority interest   | (10,625)  |                  |
| Deferred financing costs  | (4,717)   | (27)             |
| <b>Net cash provided by (used in) financing activities</b>  | <b>219,896</b>                                  | <b>(233,047)</b> |
| <b>Net increase (decrease) in cash and cash equivalents</b>   | <b>1,290,548</b>                                | <b>(229,282)</b> |
| Cash and cash equivalents, beginning of period  | 725,788   | 261,496          |
| <b>Cash and cash equivalents, end of period</b>   | <b>\$ 2,016,336</b>                             | <b>\$ 32,214</b> |
| <b>Supplemental disclosures:</b>  |   |                  |
| Cash paid for interest  | \$ 74,452                                       | \$ 83,789        |
| Interest capitalized  | \$ 4,308  | \$ 1,692         |
| <b>Non-cash investing and financing activities:</b>   |   |                  |
| Additions to real estate included in accounts payable   | \$ 4,056  | \$ 12,582        |
| Dividends and distributions declared but not paid   | \$ 105,284                                      | \$ 95,344        |
| Conversions of Minority interests to Stockholders equity  | \$ 23,202                                       | \$ 2,588         |
| Basis adjustment to real estate in connection with conversions of Minority interests to Stockholders equity | \$ 96,408                                       | \$ 6,333         |
| Mortgage notes payable assumed in connection with the acquisition of real estate                            | \$ 65,224                                       | \$               |
| Issuance of restricted securities to employees and directors  | \$ 17,658                                       | \$               |

The accompanying notes are an integral part of these financial statements



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**BOSTON PROPERTIES, INC.**

**Notes to the Financial Statements**

**1. Organization**

Boston Properties, Inc. (the Company), a Delaware corporation, is a self-administered and self-managed real estate investment trust (REIT). The Company is the sole general partner of Boston Properties Limited Partnership (the Operating Partnership) and at March 31, 2007 owned an approximate 84.0% (81.0% at March 31, 2006) general and limited partnership interest in the Operating Partnership. Partnership interests in the Operating Partnership are denominated as common units of partnership interest (also referred to as OP Units), long term incentive units of partnership interest (also referred to as LTIP Units) or preferred units of partnership interest (also referred to as Preferred Units).

Unless specifically noted otherwise, all references to OP Units exclude units held by the Company. A holder of an OP Unit may present such OP Unit to the Operating Partnership for redemption at any time (subject to restrictions agreed upon at the time of issuance of OP Units to particular holders that may restrict such redemption right for a period of time, generally one year from issuance). Upon presentation of an OP Unit for redemption, the Operating Partnership must redeem such OP Unit for cash equal to the then value of a share of common stock of the Company (Common Stock). In lieu of a cash redemption, the Company may elect to acquire such OP Unit for one share of Common Stock. Because the number of shares of Common Stock outstanding at all times equals the number of OP Units that the Company owns, one share of Common Stock is generally the economic equivalent of one OP Unit, and the quarterly distribution that may be paid to the holder of an OP Unit equals the quarterly dividend that may be paid to the holder of a share of Common Stock. An LTIP Unit is generally the economic equivalent of a share of restricted common stock of the Company. LTIP Units, whether vested or not, will receive the same quarterly per unit distributions as OP Units, which equal per share dividends on Common Stock (See Note 13).

At March 31, 2007, there was one series of Preferred Units outstanding (i.e., Series Two Preferred Units). The Series Two Preferred Units bear a distribution that is set in accordance with an amendment to the partnership agreement of the Operating Partnership. Preferred Units may also be converted into OP Units at the election of the holder thereof or the Operating Partnership in accordance with the amendment to the partnership agreement (See also Note 9).

All references herein to the Company refer to Boston Properties, Inc. and its consolidated subsidiaries, including the Operating Partnership, collectively, unless the context otherwise requires.

*Properties*

At March 31, 2007, the Company owned or had interests in a portfolio of 135 commercial real estate properties (131 and 123 properties at December 31, 2006 and March 31, 2006, respectively) (the Properties) aggregating approximately 42.9 million net rentable square feet (approximately 43.4 million and 42.7 net rentable square feet at December 31, 2006 and March 31, 2006, respectively), including six properties under construction totaling approximately 1.4 million net rentable square feet, and structured parking for approximately 33,758 vehicles containing approximately 10.5 million square feet. At March 31, 2007, the Properties consist of:

131 office properties, including 110 Class A office properties (including six properties under construction) and 21 Office/Technical properties;

one hotel; and

three retail properties.

The Company owns or controls undeveloped land parcels totaling approximately 554.2 acres. In addition, the Company has a 25% interest in the Boston Properties Office Value-Added Fund, L.P. (the Value-Added Fund), which is a strategic partnership with two institutional investors through which the Company has pursued



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the acquisition of value-added investments in assets within its existing markets. The Company's investments through the Value-Added Fund are not included in its portfolio information or any other portfolio level statistics. At March 31, 2007, the Value-Added Fund had investments in an office complex in Herndon, Virginia, an office property in Chelmsford, Massachusetts and an office complex in San Carlos, California.

The Company considers Class A office properties to be centrally located buildings that are professionally managed and maintained, that attract high-quality tenants and command upper-tier rental rates, and that are modern structures or have been modernized to compete with newer buildings. The Company considers Office/Technical properties to be properties that support office, research and development, laboratory and other technical uses.

### **2. Basis of Presentation and Summary of Significant Accounting Policies**

Boston Properties, Inc. does not have any other significant assets, liabilities or operations, other than its investment in the Operating Partnership, nor does it have employees of its own. The Operating Partnership, not Boston Properties, Inc., executes all significant business relationships. All majority-owned subsidiaries and affiliates over which the Company has financial and operating control and variable interest entities (VIEs) in which the Company has determined it is the primary beneficiary are included in the consolidated financial statements. All significant intercompany balances and transactions have been eliminated in consolidation. The Company accounts for all other unconsolidated joint ventures using the equity method of accounting. Accordingly, the Company's share of the earnings of these joint ventures and companies is included in consolidated net income.

The accompanying interim financial statements are unaudited; however, the financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and in conjunction with the rules and regulations of the Securities and Exchange Commission. Accordingly, they do not include all of the disclosures required by accounting principles generally accepted in the United States of America for complete financial statements. In the opinion of management, all adjustments (consisting solely of normal recurring matters) necessary for a fair statement of the financial statements for these interim periods have been included. The results of operations for the interim periods are not necessarily indicative of the results to be obtained for other interim periods or for the full fiscal year. The year end consolidated balance sheet data was derived from audited financial statements, but does not include all disclosure required by accounting principles generally accepted in the United States of America. These financial statements should be read in conjunction with the Company's financial statements and notes thereto contained in the Company's Annual Report on Form 10-K for its fiscal year ended December 31, 2006.

### **3. Real Estate Activity During the Three Months Ended March 31, 2007**

#### *Acquisitions*

In January 2007, the Company acquired 6601 and 6605 Springfield Center Drive, consisting of two office/technical properties aggregating approximately 97,000 net rentable square feet located in Springfield, Virginia for an aggregate purchase price of approximately \$16.5 million. The acquisitions were financed with available cash.

In January and February 2007, the Company acquired parcels of land located at 250 West 55th Street in New York City, through a majority-owned venture, for an aggregate purchase price of approximately \$228.8 million. The acquisitions were financed with a \$160.0 million mortgage loan, which bears interest at a variable rate equal to LIBOR plus 0.40% per annum and matures in January 2009, and available cash. The loan is collateralized by mortgages totaling approximately \$13.6 million.

On January 29, 2007, the Company acquired 103 Fourth Avenue, an approximately 62,000 net rentable square foot office/technical property located in Waltham, Massachusetts, for a purchase price of approximately \$14.3 million. The acquisition was financed with available cash.

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On March 30, 2007, the Company acquired Kingstowne Towne Center, a mixed-use property located in Alexandria, Virginia, at a purchase price of approximately \$134.0 million. This property is comprised of two Class A office properties totaling approximately 307,000 net rentable square feet and a retail/movie theater complex totaling approximately 88,000 net rentable square feet. The acquisition was financed with the assumption of mortgage indebtedness totaling \$65.3 million (see Note 5) and available cash.

On March 30, 2007, the Company acquired Russia Wharf, a land parcel located in Boston, Massachusetts, for a purchase price of approximately \$105.5 million. The acquisition was financed with available cash.

*Dispositions*

On February 15, 2007, the Company sold the long-term leasehold interest in 5 Times Square in New York City and related credits, for approximately \$1.28 billion in cash. 5 Times Square is a fully-leased Class A office tower that contains approximately 1,101,779 net rentable square feet. Net cash proceeds totaled approximately \$1.23 billion, resulting in a gain on sale of approximately \$603.9 million (net of minority interest share of approximately \$109.7 million). In conjunction with the sale, the Company has agreed to provide to the buyer monthly revenue support from the closing date until December 31, 2008. The aggregate amount of the revenue support payments will be approximately \$1.6 million and has been recorded as a purchase price adjustment and included in Other Liabilities within the Company's Consolidated Balance Sheets. As part of the transaction, the buyer has agreed to engage the Company as the property manager for 5 Times Square for a five-year term. Either party will have the right to terminate this relationship at any time after four years upon giving the other party six (6) months advance notice. If not terminated, the agreement will automatically renew for successive one-year terms unless terminated by either party upon ninety (90) days advance notice. The Company will recognize management fees on a fair value basis over the term of the agreement. As a result, the recognized gain on sale of the property has been reduced by approximately \$4.7 million, representing the difference between the management fees to be received by the Company and the fair value of the management fees. Such amount has been deferred and recorded in Other Liabilities in the Company's Consolidated Balance Sheets and will be recognized as management services revenue over the term of the management agreement. Due to the Company's continuing involvement through an agreement with the buyer to manage the property for a fee after the sale and the financial obligations discussed above, this property has not been categorized as discontinued operations in the accompanying Consolidated Statements of Operations (See Note 11).

On March 23, 2007, the Company sold the Long Wharf Marriott, a 402-room hotel located in Boston, Massachusetts, for approximately \$231.0 million. Net cash proceeds totaled approximately \$225.6 million, resulting in a gain on sale of approximately \$161.8 million (net of minority interest share of approximately \$29.0 million). This property has been categorized as discontinued operations in the accompanying Consolidated Statements of Operations (See Note 11). The sale of this property was effected as part of a like-kind exchange under Section 1031 of the Internal Revenue Code.

During the three months ended March 31, 2007, the Company signed a new qualifying lease for approximately 22,000 net rentable square feet of its remaining 47,659 net rentable square foot master lease obligation related to the 2006 sale of 280 Park Avenue resulting in the recognition of approximately \$15.3 million (net of minority interest share of approximately \$2.7 million) as additional gain on sale of real estate. The Company had deferred approximately \$67.3 million of the gain on sale of 280 Park Avenue, which amount represented the maximum obligation under the master lease. As of March 31, 2007, the remaining master lease obligation totaled approximately \$27.4 million.

**Table of Contents****4. Investments in Unconsolidated Joint Ventures**

The investments in unconsolidated joint ventures consist of the following at March 31, 2007:

| Entity  | Properties  | Nominal % Ownership |
|---|---|---------------------|
| Square 407 Limited Partnership                  | Market Square North   | 50.0%               |
| The Metropolitan Square Associates LLC          | Metropolitan Square   | 51.0%(1)            |
| BP/CRF 265 Franklin Street Holdings LLC         | 265 Franklin Street   | 35.0%               |
| BP/CRF 901 New York Avenue LLC                  | 901 New York Avenue   | 25.0%(2)            |
| KEG Associates I, LLC                           | 505 9th Street  | 50.0%(3)            |
| Wisconsin Place Entities                        | Wisconsin Place   | 23.9%(3)(4)         |
| New York Land Venture                           | New York Land   | 50.0%(3)            |
| Boston Properties Office Value-Added Fund, L.P. | Worldgate Plaza, 300<br>Billerica Road and One &<br>Two Circle Star Way | 25.0%(2)            |

- (1) This joint venture is accounted for under the equity method due to participatory rights of the outside partner.
- (2) The Company's economic ownership can increase based on the achievement of certain return thresholds.
- (3) These properties are not in operation (i.e., under construction or assembled land).
- (4) Represents the Company's effective ownership interest. The Company has a 66.67%, 5% and 0% interest in the office, retail and residential joint venture entities, respectively, which each own a 33.33% interest in the entity developing and owning the land and infrastructure of the project.

Certain of the Company's joint venture agreements include provisions whereby, at certain specified times, each partner has the right to initiate a purchase or sale of its interest in the joint ventures at an agreed upon fair value. Under these provisions, the Company is not compelled to purchase the interest of its outside joint venture partners.

On March 9, 2007, the Company's Value-Added Fund executed a binding agreement for the sale of Worldgate Plaza located in Herndon, Virginia, for approximately \$109.0 million. Worldgate Plaza is an office complex consisting of approximately 322,000 net rentable square feet. The sale is subject to the execution of a lease amendment for the expansion of a tenant at the property and the satisfaction of customary closing conditions and there can be no assurance that the sale will be consummated on the terms currently contemplated or at all.

On March 29, 2007, the Wisconsin Place joint venture entity, which owns and is developing the retail component of the project (the Retail Entity) (a joint venture entity in which the Company owns a 5% interest), obtained construction financing totaling \$66.0 million collateralized by the retail property. Wisconsin Place is a mixed-use development project consisting of office, retail and residential properties located in Chevy Chase, Maryland. The construction financing bears interest at a variable rate equal to LIBOR plus 1.375% per annum and matures on March 29, 2010 with two, one-year extension options. On March 29, 2007, the Wisconsin Place joint venture entity, which owns and is developing the land and infrastructure components of the project (the Land and Infrastructure Entity) (a joint venture entity in which the Company owns an effective interest of approximately 23.89%) executed an amendment to its construction loan agreement. The construction financing consisted of a \$96.5 million commitment, bearing interest at a per annum variable rate equal to LIBOR plus 1.50% and maturing on March 11, 2009. The outstanding balance on the construction loan was approximately \$53.6 million on the \$96.5 million commitment. The amended agreement provides for a reduction in the loan commitment amount to \$69.1 million. The reduction relates to the repayment of the retail portion of the outstanding balance totaling approximately \$15.9 million and an additional reduction in the borrowing capacity of approximately \$11.5 million with a corresponding release of collateral in conjunction with the retail entity obtaining new construction financing.

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The combined summarized balance sheets of the unconsolidated joint ventures are as follows:

|  | March 31,<br>2007 | December 31,<br>2006 |
|--|-------------------|----------------------|
|  | (in thousands)    |                      |
| <b>ASSETS</b>  |                   |                      |
| Real estate and development in process, net                                  | \$ 773,887        | \$ 760,139           |
| Other assets   | 109,913           | 87,759               |
| Total assets   | \$ 883,800        | \$ 847,898           |
| <b>LIABILITIES AND MEMBERS /PARTNERS EQUITY</b>                              |                   |                      |
| Mortgage and notes payable (1)   | \$ 640,177        | \$ 630,254           |
| Other liabilities  | 32,684            | 36,991               |
| Members /Partners equity   | 210,939           | 180,653              |
| Total liabilities and members /partners equity                               | \$ 883,800        | \$ 847,898           |
| Company s share of equity  | \$ 89,312         | \$ 81,053            |
| Basis differentials (2)  | 2,643             | 2,658                |
| Carrying value of the Company s investments in unconsolidated joint ventures | \$ 91,955         | \$ 83,711            |

- (1) The Company and its third-party joint venture partners in the Wisconsin Place Entities have guaranteed the seller financing totaling \$7.5 million related to the acquisition of the land by the Land and Infrastructure Entity. The fair value of the Company's stand-ready obligations related to the issuance of these guarantees is immaterial.
- (2) This amount represents the aggregate difference between the Company s historical cost basis and the basis reflected at the joint venture level, which is typically amortized over the life of the related asset. Basis differentials occur primarily upon the transfer of assets that were previously owned by the Company into a joint venture. In addition, certain acquisition, transaction and other costs may not be reflected in the net assets at the joint venture level.

The combined summarized statements of operations of the joint ventures are as follows:

|                               | For the three months<br>ended March 31, |           |
|-------------------------------|---|-----------|
|                               | 2007                                    | 2006      |
|                               | (in thousands)                          |           |
| Total revenue                 | \$ 23,782                               | \$ 25,216 |
| Expenses                      |   |           |
| Real estate operating         | 8,598                                   | 8,539     |
| Interest                      | 8,421                                   | 8,568     |
| Depreciation and amortization | 5,584                                   | 6,066     |
| Total expenses                | 22,603                                  | 23,173    |
| Net income                    | \$ 1,179                                | \$ 2,043  |
| Company s share of net income | \$ 965                                  | \$ 1,290  |

**5. Mortgage Notes Payable**

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On January 9, 2007, in connection with the acquisition of land parcels located at or adjacent to 250 West 55th Street in New York City, the Company obtained financing totaling \$160.0 million. The loan is collateralized by mortgages totaling approximately \$13.6 million. The mortgage loan bears interest at a variable rate equal to LIBOR plus 0.40% per annum (5.72% at March 31, 2007) and matures on January 9, 2009 with two, six-month extension options.

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On February 12, 2007, the Company refinanced its mortgage loan collateralized by 599 Lexington Avenue located in New York City. The new mortgage financing totaling \$750.0 million bears interest at a fixed interest rate of 5.57% per annum and matures on March 1, 2017. On December 19, 2006, the Company had terminated its forward-starting interest rate swap contracts and received approximately \$10.9 million, which amount will reduce the Company's interest expense over the ten-year term of the financing, resulting in an effective interest rate of 5.38% per annum for the financing. The net proceeds of the new loan were used to refinance the \$225.0 million mortgage loan on 599 Lexington Avenue and the \$475.0 million mortgage loan on Times Square Tower. In connection with the refinancing, the lien of the Times Square Tower mortgage was spread to 599 Lexington Avenue and released from Times Square Tower so that Times Square Tower is no longer encumbered by any mortgage debt. The Times Square Tower mortgage loan bore interest at a variable rate equal to LIBOR plus 0.50% per annum and was scheduled to mature on July 9, 2008. There was no prepayment penalty associated with the repayment. The Company recognized a loss from early extinguishment of debt totaling approximately \$0.7 million consisting of the write-off of unamortized deferred financing costs.

In connection with the acquisition of Kingstowne Towne Center in Alexandria, Virginia on March 30, 2007, the Company assumed two mortgage loans collateralized by the properties aggregating approximately \$65.3 million. Pursuant to the provisions of Financial Accounting Standards Board's (FASB) Statement of Financial Accounting Standards (SFAS) No. 141 Business Combinations (SFAS No. 141), the assumed mortgage debt totaling approximately \$44.9 million and \$20.4 million and bearing contractual interest at fixed rates of 5.99% and 5.96% and maturing on January 1, 2016 and May 5, 2013, respectively, were recorded at their fair values of approximately \$46.2 million and \$20.8 million, respectively, using an effective interest rate of 5.50% per annum.

**6. Unsecured Exchangeable Senior Notes**

On February 6, 2007, the Company's Operating Partnership completed an offering of \$862.5 million in aggregate principal amount (including \$112.5 million as a result of the exercise by the initial purchasers of their over-allotment option) of its 2.875% exchangeable senior notes due 2037. The notes were priced at 97.433333% of their face amount, resulting in an effective interest rate of approximately 3.438% per annum and net proceeds to the Company of approximately \$840.0 million. The notes mature on February 15, 2037, unless earlier repurchased, exchanged or redeemed.

Upon the occurrence of specified events, holders of the notes may exchange their notes prior to the close of business on the scheduled trading day immediately preceding February 20, 2012 into cash and, at the Operating Partnership's option, shares of the Company's common stock at an initial exchange rate of 6.6090 shares per \$1,000 principal amount of notes (or an initial exchange price of approximately \$151.31 per share of the Company's common stock). On and after February 20, 2012, the notes will be exchangeable at any time prior to the close of business on the scheduled trading day immediately preceding the maturity date at the option of the holder at the applicable exchange rate. The initial exchange rate is subject to adjustment in certain circumstances.

Prior to February 20, 2012, the Operating Partnership may not redeem the notes except to preserve the Company's status as a REIT. On or after February 20, 2012, the Operating Partnership may redeem all or a portion of the notes for cash at a redemption price equal to 100% of the principal amount plus accrued and unpaid interest. Note holders may require the Operating Partnership to repurchase all or a portion of the notes on February 15 of 2012, 2017, 2022, 2027 and 2032 at a purchase price equal to 100% of the principal amount plus accrued and unpaid interest up to, but excluding, the repurchase date. The Operating Partnership will pay cash for all notes so repurchased.

If the Company undergoes a fundamental change, note holders will have the option to require the Operating Partnership to purchase all or any portion of the notes at a purchase price equal to 100% of the principal amount of the notes to be purchased plus any accrued and unpaid interest to, but excluding, the fundamental change purchase date. The Operating Partnership will pay cash for all notes so purchased. In addition, if a fundamental change occurs prior to February 20, 2012, the Operating Partnership will increase the exchange rate for a holder who elects to exchange its notes in connection with such a fundamental change under

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certain circumstances. The notes are senior unsecured obligations of the Operating Partnership and will rank equally in right of payment to all existing and future senior unsecured indebtedness and senior to any future subordinated indebtedness of the Operating Partnership. The notes will effectively rank junior in right of payment to all existing and future secured indebtedness of the Operating Partnership. The notes will be structurally subordinated to all liabilities of the subsidiaries of the Operating Partnership.

The Operating Partnership offered and sold the notes to the initial purchasers in reliance on the exemption from registration provided by Section 4(2) of the Securities Act of 1933. The initial purchasers then sold the notes to qualified institutional buyers pursuant to the exemption from registration provided by Rule 144A under the Securities Act.

In connection with the closing, the Company and the Operating Partnership entered into a Registration Rights Agreement (the "Registration Rights Agreement") with the initial purchasers. Under the Registration Rights Agreement, the Company and the Operating Partnership agreed, for the benefit of the holders of the notes, to file with the Securities and Exchange Commission, or have on file, a shelf registration statement providing for the sale by the holders of the notes and the Company's common stock, if any, issuable upon exchange of the notes (the "Registrable Securities"), within 90 days after the original issuance of the notes and to use reasonable best efforts to cause such shelf registration statement to be declared effective within 210 days after the original issuance of the notes or otherwise make available for use by selling security holders an effective shelf registration statement no later than such date. The Company and the Operating Partnership will be required to pay liquidated damages in the form of specified additional interest to the holders of the notes if they fail to comply with their respective obligations to register the notes and the Company common stock issuable upon exchange of the notes within specified time periods, or if the registration statement ceases to be effective or the use of the prospectus is suspended for specified time periods. Neither Company nor the Operating Partnership will be required to pay liquidated damages with respect to any note after it has been exchanged for any of the Company's common stock. On March 13, 2007, the Company filed with the SEC a registration statement covering the resale of the notes and of shares of common stock issuable upon exchange of the notes. The registration statement was declared effective by the SEC on April 20, 2007.

### **7. Unsecured Line of Credit**

On August 3, 2006, the Company modified its \$605.0 million unsecured revolving credit facility (the "Unsecured Line of Credit") by extending the maturity date from October 30, 2007 to August 3, 2010, with a provision for a one-year extension at the option of the Company, subject to certain conditions, and by reducing the per annum variable interest rate on outstanding balances from Eurodollar plus 0.65% to Eurodollar plus 0.55% per annum. The Unsecured Line of Credit is a recourse obligation of the Company's Operating Partnership. Under the Unsecured Line of Credit, a facility fee equal to 15 basis points per annum is payable in quarterly installments. The interest rate and facility fee are subject to adjustment in the event of a change in the Operating Partnership's unsecured debt ratings. Effective March 22, 2007, the per annum variable interest rate has been reduced to Eurodollar plus 0.475% and the facility fee has been reduced to 12.5 basis points per annum as a result of an increase in the Operating Partnership's unsecured debt rating. The Unsecured Line of Credit involves a syndicate of lenders. The Unsecured Line of Credit contains a competitive bid option that allows banks that are part of the lender consortium to bid to make loan advances to the Company at a negotiated LIBOR-based rate. The Company had an outstanding balance on the Unsecured Line of Credit of \$225.0 million at December 31, 2006, which was collateralized by the Company's 599 Lexington Avenue property and therefore was included in Mortgage Notes Payable in the Company's Consolidated Balance Sheets. On February 12, 2007, the Company repaid the \$225.0 million draw that was collateralized by the Company's 599 Lexington Avenue.

The terms of the Unsecured Line of Credit require that the Company maintain a number of customary financial and other covenants on an ongoing basis, including: (1) a leverage ratio not to exceed 60%, however, the leverage ratio may increase to no greater than 65% provided that it is reduced back to 60% within 180 days, (2) a secured debt leverage ratio not to exceed 55%, (3) a fixed charge coverage ratio of at least 1.40, (4) an unsecured debt leverage ratio not to exceed 60%, however, the unsecured debt leverage ratio may increase to no

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greater than 65% provided that it is reduced back to 60% within 180 days, (5) a minimum net worth requirement, (6) an unsecured debt interest coverage ratio of at least 1.75 and (7) limitations on permitted investments, development, partially owned entities, business outside of commercial real estate and commercial non-office properties. At March 31, 2007, the Company was in compliance with each of these financial and other covenant requirements.

### **8. Commitments and Contingencies**

#### *General*

In the normal course of business, the Company guarantees its performance of services or indemnifies third parties against its negligence.

The Company has letter of credit and performance obligations of approximately \$36.0 million related to lender and development requirements.

The Company and its third-party joint venture partners have guaranteed the seller financing totaling \$7.5 million related to the acquisition of land by WP Project Developer LLC, the Land and Infrastructure Entity of the Wisconsin Place joint venture entities.

Certain of the Company's joint venture agreements include provisions whereby, at certain specified times, each partner has the right to initiate a purchase or sale of its interest in the joint ventures. Under these provisions, the Company is not compelled to purchase the interest of its outside joint venture partners.

#### *Insurance*

The Company carries insurance coverage on its properties of types and in amounts and with deductibles that it believes are in line with coverage customarily obtained by owners of similar properties. In response to the uncertainty in the insurance market following the terrorist attacks of September 11, 2001, the Federal Terrorism Risk Insurance Act, or TRIA, was enacted in November 2002 to require regulated insurers to make available coverage for certified acts of terrorism (as defined by the statute) through December 31, 2004, which date was extended to December 31, 2005 by the United States Department of Treasury on June 18, 2004 and which date was further extended to December 31, 2007 by the Terrorism Risk Insurance Extension Act of 2005 (the TRIA Extension Act). TRIA expires on December 31, 2007, and the Company cannot currently anticipate whether it will be extended. Effective as of March 1, 2007, the Company's property insurance program per occurrence limits were increased from \$800 million to \$900 million, including (i) coverage for certified acts of terrorism by TRIA of \$900 million per occurrence and (ii) coverage for non-certified acts of terrorism by TRIA of \$500 million per occurrence, and an additional \$400 million of coverage for non-certified acts of terrorism by TRIA on a per occurrence and annual aggregate basis. The Company also carries nuclear, biological, chemical and radiological terrorism insurance coverage (NBCR Coverage) for certified acts of terrorism as defined by TRIA, which is provided by IXP, LLC as a direct insurer. Effective as of March 1, 2007, the Company extended the NBCR Coverage to March 1, 2008, excluding the Company's Value-Added Fund properties. Effective as of March 1, 2007, the per occurrence limit for NBCR Coverage was increased from \$800 million to \$900 million. Under TRIA, after the payment of the required deductible and coinsurance the NBCR Coverage is backstopped by the Federal Government if the aggregate industry insured losses resulting from a certified act of terrorism exceed a program trigger. Under the TRIA Extension Act (a) the program trigger is \$100 million from January 1, 2007 through December 31, 2007 and (b) the coinsurance is 15% from January 1, 2007 through December 31, 2007. The Company may elect to terminate the NBCR Coverage if there is a change in its portfolio or for any other reason. In the event TRIA is not extended beyond December 31, 2007 (i) the NBCR coverage provided by IXP will terminate and (ii) the Company will have some gaps in its coverage for acts of terrorism that would have constituted both certified and non-certified acts of terrorism had TRIA not expired and the Company may obtain the right to replace a portion of such coverage. The Company intends to continue to monitor the scope, nature and cost of available terrorism insurance and maintain insurance in amounts and on terms that are commercially reasonable.

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The Company also currently carries earthquake insurance on its properties located in areas known to be subject to earthquakes in an amount and subject to self-insurance that the Company believes are commercially reasonable. In addition, this insurance is subject to a deductible in the amount of 5% of the value of the affected property. Specifically, the Company currently carries earthquake insurance which covers its San Francisco region with a \$120 million per occurrence limit and a \$120 million annual aggregate limit, \$20 million of which is provided by IXP, LLC, as a direct insurer. The amount of the Company's earthquake insurance coverage may not be sufficient to cover losses from earthquakes. The Company may discontinue earthquake insurance on some or all of its properties in the future if the premiums exceed the Company's estimation of the value of the coverage.

In January 2002, the Company formed a wholly-owned taxable REIT subsidiary, IXP, Inc., to act as a captive insurance company and be one of the elements of the Company's overall insurance program. On September 27, 2006, IXP, Inc. was merged into IXP, LLC, a wholly owned subsidiary, and all insurance policies issued by IXP, Inc. were cancelled and reissued by IXP, LLC. The term "IXP" refers to IXP, Inc. for the period prior to September 27, 2006 and to IXP, LLC for the period on and subsequent to September 27, 2006. IXP acts as a direct insurer with respect to a portion of the Company's earthquake insurance coverage for its Greater San Francisco properties and the Company's NBCR Coverage for certified acts of terrorism under TRIA. Insofar as the Company owns IXP, it is responsible for its liquidity and capital resources, and the accounts of IXP are part of the Company's consolidated financial statements. In particular, if a loss occurs which is covered by the Company's NBCR Coverage but is less than the applicable program trigger under TRIA, IXP would be responsible for the full amount of the loss without any backstop by the Federal Government. If the Company experiences a loss and IXP is required to pay under its insurance policy, the Company would ultimately record the loss to the extent of IXP's required payment. Therefore, insurance coverage provided by IXP should not be considered as the equivalent of third-party insurance, but rather as a modified form of self-insurance.

The Company continues to monitor the state of the insurance market in general, and the scope and costs of coverage for acts of terrorism in particular, but the Company cannot anticipate what coverage will be available on commercially reasonable terms in future policy years. There are other types of losses, such as from wars or the presence of mold at the Company's properties, for which the Company cannot obtain insurance at all or at a reasonable cost. With respect to such losses and losses from acts of terrorism, earthquakes or other catastrophic events, if the Company experiences a loss that is uninsured or that exceeds policy limits, the Company could lose the capital invested in the damaged properties, as well as the anticipated future revenues from those properties. Depending on the specific circumstances of each affected property, it is possible that the Company could be liable for mortgage indebtedness or other obligations related to the property. Any such loss could materially and adversely affect the Company's business and financial condition and results of operations.

**9. Minority Interests**

Minority interests relate to the interest in the Operating Partnership not owned by the Company and interests in property partnerships not wholly-owned by the Company. As of March 31, 2007, the minority interest in the Operating Partnership consisted of 20,322,637 OP Units, 673,242 LTIP Units and 1,277,463 Series Two Preferred Units (or 1,676,461 OP Units on an as converted basis) held by parties other than the Company.

The minority interests in property partnerships consist of the outside equity interests in ventures that are consolidated with the financial results of the Company because the Company exercises control over the entities that own the properties. The equity interests in these ventures that are not owned by the Company, totaling approximately \$3.6 million at March 31, 2007 are included in Minority Interests on the accompanying Consolidated Balance Sheets.

On February 26, 2007, the Company entered into an agreement to redeem the outside members' equity interest in the limited liability company that owns 250 West 55<sup>th</sup> Street for an aggregate redemption price of approximately \$23.4 million. The Company paid \$17.0 million on February 26, 2007, with \$3.0 million payable on February 26, 2008 and the balance of approximately \$3.4 million payable in monthly installments from March 1, 2007 through August 1, 2009. The redemption was accounted for using the purchase method in

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accordance with SFAS No. 141 Business Combinations ( SFAS No. 141 ). The difference between the aggregate book value of the outside members' equity interest totaling approximately \$10.6 million and the purchase price increased the recorded value of the property's net assets.

During the three months ended March 31, 2007, 441,767 Series Two Preferred Units of the Operating Partnership were converted by the holders into 579,747 OP Units. In addition, the Company paid the accrued preferred distributions due to the holders of Preferred Units that were converted.

During the three months ended March 31, 2007, 1,075,224 OP Units (including the 579,747 OP Units issued upon conversion of the Series Two Preferred Units discussed above) were presented by the holders for redemption and were redeemed by the Company in exchange for an equal number of shares of Common Stock. The aggregate book value of the OP Units that were redeemed, as measured for each OP Unit on the date of its redemption, was approximately \$23.2 million. The difference between the aggregate book value and the purchase price of these OP Units was approximately \$96.4 million, which increased the recorded value of the Company's net assets.

The Preferred Units at March 31, 2007 consist solely of 1,277,463 Series Two Preferred Units, which bear a preferred distribution equal to the greater of (1) the distribution which would have been paid in respect of the Series Two Preferred Unit had such Series Two Preferred Unit been converted into an OP Unit (including both regular and special distributions) or (2) an increasing rate, ranging from 5.00% to 7.00% per annum (7.00% for the three months ended March 31, 2007 and 2006) on a liquidation preference of \$50.00 per unit, and are convertible into OP Units at a rate of \$38.10 per Preferred Unit (1.312336 OP Units for each Preferred Unit). Distributions to holders of Preferred Units are recognized on a straight-line basis that approximates the effective interest method.

On January 30, 2007, the Operating Partnership paid a distribution on the OP Units and LTIP Units in the amount of \$0.68 per unit to holders of record as of the close of business on December 29, 2006. In addition, the Operating Partnership paid a special cash distribution on the OP Units and LTIP Units in the amount of \$5.40 per unit to holders of record as of the close of business on December 29, 2006. Holders of Series Two Preferred Units will participate in the \$5.40 per unit special cash distribution on an as-converted basis in connection with their regular May 2007 distribution payment as provided for in the Operating Partnership's partnership agreement. At December 31, 2006, the Company had accrued approximately \$12.2 million related to the \$5.40 per unit special cash distribution payable to holders of the Series Two Preferred Units. During the three months ended March 31, 2007, the Company recognized an adjustment of approximately \$3.1 million to the special cash distribution accrual and allocation of earnings to the Series Two Preferred Units, as a result of conversions of Series Two Preferred Units, which amount has been reflected in Minority Interest in Operating Partnership within the Consolidated Statements of Operations.

On February 15, 2007, the Operating Partnership paid a distribution on its outstanding Series Two Preferred Units of \$0.89239 per unit.

On March 12, 2007, Boston Properties, Inc., as general partner of the Operating Partnership, declared a distribution on the OP Units and LTIP Units in the amount of \$0.68 per unit payable on April 30, 2007 to holders of record as of the close of business on March 30, 2007.

The Series Two Preferred Units may be converted into OP Units at the election of the holder thereof at any time. A holder of an OP Unit may present such OP Unit to the Operating Partnership for redemption at any time (subject to restrictions agreed upon at the time of issuance of OP Units to particular holders that may restrict such redemption right for a period of time, generally one year from issuance). Upon presentation of an OP Unit for redemption, the Operating Partnership must redeem such OP Unit for cash equal to the then value of a share of common stock of the Company. In lieu of a cash redemption, the Company may elect to acquire such OP Unit for one share of Common Stock. The value of the OP Units (not owned by the Company and including LTIP Units assuming that all conditions have been met for the conversion thereof) and Series Two Preferred Units had such units been redeemed at March 31, 2007 was approximately \$2.5 billion and \$196.8 million, respectively, based on the closing price of the Company's common stock of \$117.40 per share on March 30, 2007.

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### **10. Stockholders Equity**

As of March 31, 2007, the Company had 118,970,065 shares of Common Stock outstanding.

During the three months ended March 31, 2007, the Company issued 1,075,224 shares of its Common Stock in connection with the redemption of an equal number of OP Units.

During the three months ended March 31, 2007, the Company issued 403,344 shares of its Common Stock upon the exercise of options to purchase Common Stock by certain employees.

On January 30, 2007, the Company paid a dividend in the amount of \$0.68 per share of Common Stock to shareholders of record as of the close of business on December 29, 2006. In addition, the Company paid a special cash dividend of \$5.40 per share of Common Stock to shareholders of record as of the close of business on December 29, 2006.

On March 12, 2007, the Company's Board of Directors declared a dividend in the amount of \$0.68 per share of Common Stock payable on April 30, 2007 to shareholders of record as of the close of business on March 30, 2007.

### **11. Discontinued Operations**

Effective January 1, 2002, the Company adopted the provisions of SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets. SFAS No. 144 requires that long-lived assets that are to be disposed of by sale be measured at the lesser of (1) book value or (2) fair value less cost to sell. In addition, it requires that one accounting model be used for long-lived assets to be disposed of by sale and broadens the presentation of discontinued operations to include more disposal transactions.

During the three months ended March 31, 2007, the Company sold the following operating properties:

5 Times Square, a Class A office tower that contains approximately 1,101,779 net rentable square feet located in New York City; and

The Long Wharf Marriott, a 402-room hotel located in Boston, Massachusetts.

On March 21, 2007, the Company executed a binding agreement for the sale of Newport Office Park in Quincy, Massachusetts. Newport Office Park is a Class A office property that contains approximately 172,000 net rentable square feet. On April 5, 2007, the Company completed the sale of Newport Office Park (See Note 16). At March 31, 2007, the Company had categorized Newport Office Park as held for sale in its Consolidated Balance Sheets.

During the year ended December 31, 2006, the Company sold 280 Park Avenue, a Class A office property totaling approximately 1,179,000 net rentable square feet located in midtown Manhattan.

Due to the Company's continuing involvement in the management, for a fee, of 280 Park Avenue and 5 Times Square through agreements with the buyers and other financial obligations to the buyers, 280 Park Avenue and 5 Times Square have not been categorized as discontinued operations in the accompanying Consolidated Statements of Operations. As a result, the gains on sales related to 5 Times Square and 280 Park Avenue have been reflected under the caption Gains on sales of real estate, net of minority interest, in the Consolidated Statements of Operations. The Company has presented the other properties listed above as discontinued operations in its Consolidated Statements of Operations for the three months ended March 31, 2007 and 2006, as applicable.

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The following table summarizes income from discontinued operations (net of minority interest) and the related realized gains on sales of real estate from discontinued operations (net of minority interest) for the three months ended March 31, 2007 and 2006 (in thousands):

|  | For the three months ended<br>March 31, |               |
|--|---|---------------|
|  | 2007                                    | 2006          |
| Total revenue  | \$ 9,174                                | \$ 8,554      |
| Real estate operating expenses   | (7,062)                                 | (6,976)       |
| Depreciation and amortization  | (608)                                   | (842)         |
| Minority interest in Operating Partnership                               | (224)                                   | (117)         |
| <b>Income from discontinued operations (net of minority interest)</b>    | <b>\$ 1,280</b>                         | <b>\$ 619</b> |
| Realized gains on sales of real estate                                   | \$ 190,794                              | \$            |
| Minority interest in Operating Partnership                               | (28,946)                                |               |
| <b>Realized gains on sales of real estate (net of minority interest)</b> | <b>\$ 161,848</b>                       | <b>\$</b>     |

The Company's application of SFAS No. 144 results in the presentation of the net operating results of these qualifying properties sold or held for sale during 2007 as income from discontinued operations. The application of SFAS No. 144 does not have an impact on net income available to common shareholders. SFAS No. 144 only impacts the presentation of these properties within the Consolidated Statements of Operations.

**12. Earnings Per Share**

Earnings per share (EPS) has been computed pursuant to the provisions of SFAS No. 128. The following table provides a reconciliation of both the net income and the number of common shares used in the computation of basic EPS, which is calculated by dividing net income available to common shareholders by the weighted-average number of common shares outstanding during the period. During 2004, the Company adopted EITF 03-6 Participating Securities and the Two-Class Method under FASB 128 (EITF 03-6), which provides further guidance on the definition of participating securities. Pursuant to EITF 03-6, the Operating Partnership's Series Two Preferred Units, which are reflected as Minority Interests in the Company's Consolidated Balance Sheets, are considered participating securities and are included in the computation of basic and diluted earnings per share of the Company if the effect of applying the if-converted method is dilutive. The terms of the Series Two Preferred Units enable the holders to obtain OP Units of the Operating Partnership, as well as Common Stock of the Company. Accordingly, for the reporting periods in which the Operating Partnership's net income is in excess of distributions paid on the OP Units, LTIP Units and Series Two Preferred Units, such income is allocated to the OP Units, LTIP Units and Series Two Preferred Units in proportion to their respective interests and the impact is included in the Company's consolidated basic and diluted earnings per share computation due to its holding of the Operating Partnership's securities. For the three months ended March 31, 2007, approximately \$10.9 million was allocated to the Series Two Preferred Units in excess of distributions paid during the reporting period and is included in the Company's computation of basic and diluted earnings per share. There were no amounts required to be allocated to the Series Two Preferred Units for the three months ended March 31, 2006. Other potentially dilutive common shares, including stock options, restricted stock and other securities of the Operating Partnership that are exchangeable for the Company's Common Stock, and the related impact on earnings, are considered when calculating diluted EPS.

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|   | <b>For the three months ended March 31, 2007</b>    |                      |                |
|---|---|----------------------|----------------|
|   | <b>Income</b>                                       | <b>Shares</b>        | <b>Per</b>     |
|   | <b>(Numerator)</b>                                  | <b>(Denominator)</b> | <b>Share</b>   |
|   | <b>(in thousands, except for per share amounts)</b> |                      |                |
| <b>Basic Earnings:</b>  |   |                      |                |
| Income available to common shareholders before discontinued operations and allocation of undistributed earnings of Series Two Preferred Units | \$ 691,179  | 118,177              | \$ 5.85        |
| Discontinued operations, net of minority interest   | 163,128   |                      | 1.38           |
| Allocation of undistributed earnings of Series Two Preferred Units  | (10,910)  |                      | (0.09)         |
| <b>Net income available to common shareholders</b>  | <b>843,397</b>                                      | <b>118,177</b>       | <b>7.14</b>    |
| <b>Effect of Dilutive Securities:</b>   |   |                      |                |
| Stock Based Compensation  |   | 1,992                | (0.12)         |
| Exchangeable Senior Notes   |   | 478                  | (0.03)         |
| <b>Diluted Earnings:</b>  |   |                      |                |
| <b>Net income</b>   | <b>\$ 843,397</b>                                   | <b>120,647</b>       | <b>\$ 6.99</b> |

|  | <b>For the three months ended March 31, 2006</b>    |                      |                  |
|--|---|----------------------|------------------|
|  | <b>Income</b>                                       | <b>Shares</b>        | <b>Per Share</b> |
|  | <b>(Numerator)</b>                                  | <b>(Denominator)</b> | <b>Amount</b>    |
|  | <b>(in thousands, except for per share amounts)</b> |                      |                  |
| <b>Basic Earnings:</b>   |   |                      |                  |
| Income available to common shareholders before discontinued operations | \$ 67,118   | 112,509              | \$ 0.60          |
| Discontinued operations, net of minority interest                      | 619   |                      | 0.00             |
| <b>Net income available to common shareholders</b>                     | <b>67,737</b>                                       | <b>112,509</b>       | <b>0.60</b>      |
| <b>Effect of Dilutive Securities:</b>                                  |   |                      |                  |
| Stock Based Compensation   |   | 2,648                | (0.01)           |
| <b>Diluted Earnings:</b>   |   |                      |                  |
| <b>Net income</b>  | <b>\$ 67,737</b>                                    | <b>115,157</b>       | <b>\$ 0.59</b>   |

**13. Stock Option and Incentive Plan**

During the three months ended March 31, 2007, the Company issued 5,951 shares of restricted stock and 152,651 LTIP Units under its stock option and incentive plan. The shares of restricted stock were valued at approximately \$0.8 million (\$126.88 per share). The LTIP Units were valued at approximately \$17.7 million (\$115.80 per unit fair value) using an option pricing model in accordance with the provisions of SFAS No. 123R. The per unit fair value of each LTIP Unit granted was estimated on the date of grant using the following assumptions: an expected life of 5.3 years, a risk-free interest rate of 4.82% and an expected price volatility of 18.0%. An LTIP Unit is generally the economic equivalent of a share of restricted stock in the Company. The aggregate value of the LTIP Units is included in Minority Interests in the Consolidated Balance Sheets. The restricted stock and LTIP Units granted to employees between January 1, 2004 and November 2006 vest over a five-year term. Grants of restricted stock and LTIP Units made on and after November 2006 vest in four equal annual installments. Restricted stock and LTIP Units are measured at fair value on the date of grant based on the number of shares or units granted, as adjusted for forfeitures and the price of the Company's Common Stock on the date of grant as quoted on the New York Stock Exchange. Such value is recognized as an expense ratably over the corresponding employee service period. Dividends paid on both vested and unvested shares of restricted stock are charged directly to Earnings in Excess of Dividends in the Consolidated Balance Sheets. Stock-based compensation expense associated with restricted stock and LTIP Units was approximately \$2.9 million and \$2.3 million for the three months ended March 31, 2007 and 2006, respectively. At March 31, 2007,

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there was \$34.0 million of unrecognized compensation cost related to unvested restricted stock and LTIP Units that is expected to be recognized over a weighted-average period of approximately 3.3 years.

**14. Segment Information**

The Company's segments are based on the Company's method of internal reporting which classifies its operations by both geographic area and property type. The Company's segments by geographic area are Greater Boston, Greater Washington, D.C., Midtown Manhattan, Greater San Francisco and New Jersey. Segments by property type include: Class A Office, Office/Technical and Hotel.

Asset information by segment is not reported because the Company does not use this measure to assess performance. Therefore, depreciation and amortization expense is not allocated among segments. Interest and other income, development and management services, general and administrative expenses, interest expense, depreciation and amortization expense, minority interest in property partnership, income from unconsolidated joint ventures, minority interest in Operating Partnership, gains on sales of real estate (net of minority interest), income from discontinued operations (net of minority interest), gains on sales of real estate from discontinued operations (net of minority interest) and losses from early extinguishments of debt are not included in Net Operating Income as the internal reporting addresses these items on a corporate level.

Net Operating Income is not a measure of operating results or cash flows from operating activities as measured by accounting principles generally accepted in the United States of America, and it is not indicative of cash available to fund cash needs and should not be considered an alternative to cash flows as a measure of liquidity. All companies may not calculate Net Operating Income in the same manner. The Company considers Net Operating Income to be an appropriate supplemental measure to net income because it helps both investors and management to understand the core operations of the Company's properties.

Information by geographic area and property type (dollars in thousands):

Three months ended March 31, 2007 (dollars in thousands):

|  | Greater<br>Boston | Greater<br>Washington, D.C. | Midtown<br>Manhattan | Greater<br>San Francisco | New Jersey       | Total             |
|--|-------------------|-----------------------------|----------------------|--------------------------|------------------|-------------------|
| <b>Rental Revenue:</b>                 |                   |                             |                      |                          |                  |                   |
| Class A                                | \$ 80,097         | \$ 59,893                   | \$ 116,044           | \$ 49,593                | \$ 18,384        | \$ 324,011        |
| Office/Technical                       | 7,003             | 4,257                       |                      |                          |                  | 11,260            |
| Hotel                                  | 6,709             |                             |                      |                          |                  | 6,709             |
| <b>Total</b>                           | <b>93,809</b>     | <b>64,150</b>               | <b>116,044</b>       | <b>49,593</b>            | <b>18,384</b>    | <b>341,980</b>    |
| % of Total                             | 27.43%            | 18.76%                      | 33.93%               | 14.50%                   | 5.38%            | 100.00%           |
| <b>Real Estate Operating Expenses:</b> |                   |                             |                      |                          |                  |                   |
| Class A                                | 31,356            | 17,480                      | 35,605               | 18,618                   | 7,207            | 110,266           |
| Office/Technical                       | 2,349             | 960                         |                      |                          |                  | 3,309             |
| Hotel                                  | 6,014             |                             |                      |                          |                  | 6,014             |
| <b>Total</b>                           | <b>39,719</b>     | <b>18,440</b>               | <b>35,605</b>        | <b>18,618</b>            | <b>7,207</b>     | <b>119,589</b>    |
| % of Total                             | 33.21%            | 15.42%                      | 29.77%               | 15.57%                   | 6.03%            | 100.00%           |
| <b>Net Operating Income</b>            | <b>\$ 54,090</b>  | <b>\$ 45,710</b>            | <b>\$ 80,439</b>     | <b>\$ 30,975</b>         | <b>\$ 11,177</b> | <b>\$ 222,391</b> |
| % of Total                             | 24.32%            | 20.55%                      | 36.17%               | 13.93%                   | 5.03%            | 100.00%           |

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Three months ended March 31, 2006 (dollars in thousands):

|                             | Greater<br>Boston | Greater<br>Washington, D.C. | Midtown<br>Manhattan | Greater<br>San Francisco | New<br>Jersey   | Total             |
|-----------------------------|-------------------|-----------------------------|----------------------|--------------------------|-----------------|-------------------|
| <b>Rental Revenue:</b>      |                   |                             |                      |                          |                 |                   |
| Class A                     | \$ 73,940         | \$ 53,333                   | \$ 135,406           | \$ 46,538                | \$ 16,785       | \$ 326,002        |
| Office/Technical            | 6,494             | 3,806                       |                      |                          |                 | 10,300            |
| Hotel                       | 4,915             |                             |                      |                          |                 | 4,915             |
| <b>Total</b>                | <b>85,349</b>     | <b>57,139</b>               | <b>135,406</b>       | <b>46,538</b>            | <b>16,785</b>   | <b>341,217</b>    |
| % of Total                  | 25.01%            | 16.75%                      | 39.68%               | 13.64%                   | 4.92%           | 100.00%           |
| <b>Operating Expenses:</b>  |                   |                             |                      |                          |                 |                   |
| Class A                     | \$ 28,945         | \$ 14,415                   | \$ 42,778            | \$ 16,531                | \$ 7,261        | \$ 109,930        |
| Office/Technical            | 1,423             | 754                         |                      |                          |                 | 2,177             |
| Hotel                       | 5,008             |                             |                      |                          |                 | 5,008             |
| <b>Total</b>                | <b>35,376</b>     | <b>15,169</b>               | <b>42,778</b>        | <b>16,531</b>            | <b>7,261</b>    | <b>117,115</b>    |
| % of Total                  | 30.21%            | 12.95%                      | 36.53%               | 14.11%                   | 6.20%           | 100.00%           |
| <b>Net Operating Income</b> | <b>\$ 49,973</b>  | <b>\$ 41,970</b>            | <b>\$ 92,628</b>     | <b>\$ 30,007</b>         | <b>\$ 9,524</b> | <b>\$ 224,102</b> |
| % of Total                  | 22.30%            | 18.73%                      | 41.33%               | 13.39%                   | 4.25%           | 100.00%           |

The following is a reconciliation of net operating income to net income available to common shareholders:

|  | <b>Three months ended<br/>March 31,<br/>2007                      2006<br/>(in thousands)</b> |               |
|--|---|---------------|
| Net operating income   | \$ 222,391  | \$ 224,102    |
| Add:   |   |               |
| Development and management services income   | 4,727   | 4,374         |
| Interest and other income  | 16,988  | 1,959         |
| Minority interest in property partnership  |   | 1,236         |
| Income from unconsolidated joint ventures  | 965   | 1,290         |
| Gains on sales of real estate, net of minority interest                              | 619,206   | 5,441         |
| Income from discontinued operations, net of minority interest                        | 1,280   | 619           |
| Gains on sales of real estate from discontinued operations, net of minority interest | 161,848   |               |
| Less:  |   |               |
| General and administrative expense   | (16,808)  | (14,642)      |
| Interest expense   | (73,926)  | (74,817)      |
| Depreciation and amortization expense  | (70,478)  | (66,005)      |
| Losses from early extinguishments of debt  | (722)   | (467)         |
| Minority interest in Operating Partnership   | (11,164)  | (15,353)      |
| <br>Net income available to common shareholders                                      | <br>\$ 854,307  | <br>\$ 67,737 |

**15. Newly Issued Accounting Standards**

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In June 2006, the FASB issued Interpretation No. 48, Accounting for Uncertainty in Income Taxes, an Interpretation of FASB Statement No. 109 ( FIN No. 48 ). FIN No. 48 clarifies the accounting for uncertainty in income taxes recognized in a company's financial statements and prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN No. 48 also provides guidance on description, classification, interest and

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penalties, accounting in interim periods, disclosure and transition. FIN No. 48 was effective for fiscal years beginning after December 15, 2006. FIN No. 48, which was adopted by the Company effective January 1, 2007, did not have a material impact on the Company's cash flows, results of operations, financial position or liquidity.

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements (SFAS No. 157). SFAS No. 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles (GAAP), and expands disclosures about fair value measurements. SFAS No. 157 does not require any new fair value measurements. SFAS No. 157 applies under other accounting pronouncements that require or permit fair value measurements. SFAS No. 157 is effective for fiscal years beginning after November 15, 2007. The Company does not expect the adoption of SFAS No. 157 to have a material impact on the Company's cash flows, results of operations, financial position or liquidity.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities Including an amendment of FASB Statement No. 115 (SFAS No. 159). SFAS No. 159 permits entities to choose, at specified election dates, to measure many financial instruments and certain other items at fair value that are not currently required to be measured at fair value. Unrealized gains and losses shall be reported on items for which the fair value option has been elected in earnings at each subsequent reporting date. SFAS No. 159 is effective for fiscal years beginning after November 15, 2007. The Company is currently evaluating and assessing the impact of this statement.

### **16. Subsequent Events**

On April 5, 2007, the Company sold Newport Office Park located in Quincy, Massachusetts, for approximately \$37.0 million. Newport Office Park is a Class A office property consisting of approximately 172,000 net rentable square feet. The sale of this property was effected as part of a like-kind exchange under Section 1031 of the Internal Revenue Code.

On April 11, 2007, the Company acquired a parcel of land located in Springfield, Virginia, for a purchase price of approximately \$25.6 million.

On April 12, 2007, the Company entered into an agreement for the sale of a parcel of land located in Washington, D.C. for approximately \$33.7 million. In addition, the Company entered into a development management agreement with the buyer to develop a Class A office property on the parcel totaling approximately 165,000 net rentable square feet. The sale is subject to the satisfaction of customary closing conditions and there can be no assurance that the sale will be consummated on the terms currently contemplated or at all.

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### **ITEM 2 Management's Discussion and Analysis of Financial Condition and Results of Operations**

As used herein, the terms we, us, our and the Company refer to Boston Properties, Inc., a Delaware corporation organized in 1997, individually or together with its subsidiaries, including Boston Properties Limited Partnership, a Delaware limited partnership, and our predecessors.

The following discussion should be read in conjunction with the financial statements and notes thereto appearing elsewhere in this report. This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of the federal securities laws. We caution investors that any forward-looking statements presented in this report, or which management may make orally or in writing from time to time, are based on beliefs and assumptions made by, and information currently available to, management. When used, the words anticipate, believe, estimate, expect, intend, may, might, plan, project, result, should, will and similar expressions which do not relate solely to historical matters to identify forward-looking statements. Such statements are subject to risks, uncertainties and assumptions and are not guarantees of future performance, which may be affected by known and unknown risks, trends, uncertainties and factors that are beyond our control. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those anticipated, estimated or projected by the forward-looking statements. We caution you that while forward-looking statements reflect our good-faith beliefs when we make them, they are not guarantees of future performance and are impacted by actual events when they occur after we make such statements. Accordingly, investors should use caution in relying on forward-looking statements, which are based on results and trends at the time they are made, to anticipate future results or trends.

Some of the risks and uncertainties that may cause our actual results, performance or achievements to differ materially from those expressed or implied by forward-looking statements include, among others, the following:

general risks affecting the real estate industry (including, without limitation, the inability to enter into or renew leases, dependence on tenants' financial condition, and competition from other developers, owners and operators of real estate);

failure to manage effectively our growth and expansion into new markets and sub-markets or to integrate acquisitions and developments successfully;

risks and uncertainties affecting property development and construction (including, without limitation, construction delays, cost overruns, inability to obtain necessary permits and public opposition to such activities);

risks associated with the availability and terms of financing and the use of debt to fund acquisitions and developments, including the risk associated with interest rates impacting the cost and/or availability of financing;

risks associated with forward interest rate contracts and the effectiveness of such arrangements;

risks associated with downturns in the national and local economies, increases in interest rates, and volatility in the securities markets;

risks associated with actual or threatened terrorist attacks;

risks associated with the impact on our insurance program if TRIA, which expires on December 31, 2007, is not extended or is extended on different terms;

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costs of compliance with the Americans with Disabilities Act and other similar laws;

potential liability for uninsured losses and environmental contamination;

risks associated with our potential failure to qualify as a REIT under the Internal Revenue Code of 1986, as amended;

possible adverse changes in tax and environmental laws;

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risks associated with possible state and local tax audits;

risks associated with our dependence on key personnel whose continued service is not guaranteed; and

the other risk factors identified in our most recently filed Annual Report on Form 10-K, including those described under the caption Risk Factors.

The risks set forth above are not exhaustive. Other sections of this report may include additional factors that could adversely affect our business and financial performance. Moreover, we operate in a very competitive and rapidly changing environment. New risk factors emerge from time to time and it is not possible for management to predict all risk factors, nor can it assess the impact of all risk factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements. Given these risks and uncertainties, investors should not place undue reliance on forward-looking statements as a prediction of actual results. Investors should also refer to our most recent Annual Report on Form 10-K and our Quarterly Reports on Form 10-Q for future periods and Current Reports on Form 8-K as we file them with the SEC, and to other materials we may furnish to the public from time to time through Forms 8-K or otherwise, for a discussion of risks and uncertainties that may cause actual results, performance or achievements to differ materially from those expressed or implied by forward-looking statements. We expressly disclaim any responsibility to update any forward-looking statements to reflect changes in underlying assumptions or factors, new information, future events, or otherwise, and you should not rely upon these forward-looking statements after the date of this report.

**Overview**

We are a fully integrated self-administered and self-managed REIT and one of the largest owners and developers of Class A office properties in the United States. Our properties are concentrated in five markets Boston, midtown Manhattan, Washington, D.C., San Francisco and Princeton, NJ. We generate revenue and cash primarily by leasing our Class A office space to our tenants. Factors we consider when we lease space include the creditworthiness of the tenant, the length of the lease, the rental rate to be paid, the costs of tenant improvements, current and anticipated operating costs and real estate taxes, our current and anticipated vacancy, current and anticipated future demand for office space generally and general economic factors. We also generate cash through the sale of assets, which may be either non-core assets that have limited growth potential or core assets that command premiums from real estate investors.

Our core strategy has always been to operate in supply constrained markets, so given the combination of strong demand, increasing replacement costs and scarcity of supply, we expect our assets to continue to appreciate over time. Many individuals and institutions have recognized these same conditions, which have translated into a supply of capital that continues to compete to own commercial real estate assets, especially in our Boston, New York, Washington, D.C. and San Francisco markets. We continue to witness robust sales of office properties in these markets at historically low capitalization rates. We believe these new owners have rationalized the high valuations not just on the availability of favorable debt financing, but also on the expectation for sustained rental rate growth. As a result, the new owners are beginning to shift their attention to underlying property fundamentals and have begun to aggressively reprice their expiring lease inventory.

We experienced significant improvement in our operating fundamentals over the past two years in Boston, New York, Washington, D.C. and San Francisco, and we expect that the aggressive repricing efforts of these new owners will help to continue this favorable trend for sometime. The impact on our rental revenues will be felt gradually, however, given the modest amount of our 2007 lease expirations. Select leases that expire in 2007 reflect the high rental rates achieved in the late 1990s and early 2000s, and therefore we still could experience some roll down in near-term rents at certain properties in our portfolio despite the positive overall trends in our markets.

We remain concerned that making significant acquisitions at today's pricing levels could reduce our long-term earnings growth rate. Given current market conditions, we generally believe that the returns we can generate

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from development will be significantly greater than those we can expect to realize from acquisitions. As a result, our strategy remains unchanged as we continue operating in 2007; we intend to selectively sell assets, reduce the overall size of the portfolio and replace the sold assets with substantial investments in new development opportunities. With the closing of 5 Times Square on February 15, 2007, we have sold approximately \$3.8 billion of assets over the past two years. Excluding 5 Times Square, we have already sold or have under contract for sale in 2007 an additional \$300 million of assets compared to our stated expectation for a minimum of \$500 million of asset sales during the year. During 2006, we started more than \$300 million of developments and in 2007 we anticipate starting in excess of \$1.5 billion of developments, including commencing construction on our approximately 1.0 million square foot office tower in New York City on West 55th Street. Although the asset sales will have the impact of dampening our short-term, year-to-year earnings growth rate, we believe our intensive focus on new development will enhance our long-term return on equity and earnings growth.

The highlights of the three months ended March 31, 2007 included the following:

In January 2007, we acquired 6601 and 6605 Springfield Center Drive, consisting of two office/technical properties aggregating approximately 97,000 net rentable square feet located in Springfield, Virginia for an aggregate purchase price of approximately \$16.5 million. On April 11, 2007, we acquired an additional adjacent parcel of land for a purchase price of approximately \$25.6 million. The combined properties will support future development of approximately 800,000 net rentable square feet.

In January and February 2007, we acquired parcels of land located at 250 West 55th Street in New York City, through a majority-owned venture, for an aggregate purchase price of approximately \$228.8 million. The acquisitions were financed with available cash and a \$160.0 million mortgage loan bearing interest at a variable rate equal to LIBOR plus 0.40% per annum and maturing in January 2009. The loan is collateralized by mortgages totaling approximately \$13.6 million. We also have agreements to acquire other adjacent real estate interests, for approximately \$33.1 million. The assembled land parcels will support the development of an approximately 975,000 net rentable square foot Class A office tower. On February 26, 2007, we entered into an agreement to redeem the outside member's equity interest in the limited liability company that owns the property for an aggregate redemption price of approximately \$23.4 million.

On January 29, 2007, we acquired 103 Fourth Avenue, an approximately 62,000 net rentable square foot office/technical property located in Waltham, Massachusetts, for a purchase price of approximately \$14.3 million. The property is adjacent to other recently acquired land parcels that once assembled will support future development.

On February 6, 2007, our Operating Partnership completed an offering of \$862.5 million in aggregate principal amount (including \$112.5 million as a result of the exercise by the initial purchasers of their over-allotment option) of its 2.875% exchangeable senior notes due 2037. The notes were priced at 97.433% of their face amount, resulting in an effective interest rate of approximately 3.438% per annum and net proceeds to us of approximately \$840.0 million.

On February 12, 2007, we refinanced the mortgage loan collateralized by 599 Lexington Avenue located in New York City. The new mortgage financing totaling \$750.0 million bears interest at a fixed interest rate of 5.57% per annum and matures on March 1, 2017. On December 19, 2006, we had terminated our forward-starting interest rate swap contracts and received approximately \$10.9 million, which amount will reduce our interest expense over the ten-year term of the financing, resulting in an effective interest rate of 5.38% per annum for the financing. We used a portion of the net proceeds to repay the \$225.0 million drawn on our Unsecured Line of Credit, which draw was collateralized by 599 Lexington Avenue. In addition, we used a portion of the net proceeds from the refinancing to repay the mortgage loan collateralized by Times Square Tower located in New York City totaling \$475.0 million. The Times Square Tower mortgage loan bore interest at a variable rate equal to LIBOR plus 0.50% per annum and was scheduled to mature on July 9, 2008. There was no prepayment penalty associated with the repayment. In connection with the refinancing, the lien of the Times Square

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Tower mortgage was spread to 599 Lexington Avenue and released from Times Square Tower so that Times Square Tower is no longer encumbered by any mortgage debt.

On February 15, 2007, we completed the sale of our long-term leasehold interest in 5 Times Square in New York City and related credits, for approximately \$1.28 billion in cash, or approximately \$1,160 per square foot. 5 Times Square is a fully-leased Class A office tower that contains 1,101,779 net rentable square feet. 5 Times Square was developed in 2002 at a total cost of approximately \$490 million.

On March 9, 2007, our Value-Added Fund executed a binding agreement for the sale of Worldgate Plaza located in Herndon, Virginia, for approximately \$109.0 million. Worldgate Plaza is an office complex consisting of approximately 322,000 net rentable square feet. The sale is subject to the execution of a lease amendment for the expansion of a tenant at the property and the satisfaction of customary closing conditions. Although there can be no assurance that the sale will be consummated on the terms currently contemplated or at all, it is expected to close by the end of the second quarter of 2007.

On March 23, 2007, we completed the sale of the Long Wharf Marriott, a 402-room hotel located in Boston, Massachusetts for a total sale price of \$231.0 million, or approximately \$575,000 per room. The sale of this property was effected as part of a like-kind exchange under Section 1031 of the Internal Revenue Code.

On March 30, 2007, we acquired Kingstowne Towne Center, a mixed-use property located in Alexandria, Virginia, at a purchase price of approximately \$134.0 million. This property is comprised of two Class A office properties totaling approximately 307,000 net rentable square feet and a retail/movie theater complex totaling approximately 88,000 net rentable square feet. The acquisition was financed with the assumption of mortgage indebtedness totaling \$65.3 million and available cash. The assumed mortgage financing consists of two mortgage loans of \$44.9 million and \$20.4 million, which bear interest at fixed rates of 5.99% and 5.96% per annum and mature on January 1, 2016 and May 5, 2013, respectively.

On March 30, 2007, we acquired Russia Wharf, a land parcel located in Boston, Massachusetts, for a purchase price of approximately \$105.5 million. The land parcel will support a mixed-use development of approximately 775,000 net rentable square feet, anchored by office space.

During the three months ended March 31, 2007, we signed a new qualifying lease for approximately 22,000 net rentable square feet of our remaining 47,659 net rentable square foot master lease obligation related to the sale of 280 Park Avenue resulting in the recognition of approximately \$18.0 million as additional gain on sale of real estate. We had deferred approximately \$67.3 million of the gain on sale of 280 Park Avenue, which amount represented the maximum obligation under the master lease. As of March 31, 2007, the remaining master lease obligation totaled approximately \$27.4 million.

Transactions completed subsequent to March 31, 2007:

On April 5, 2007, we sold Newport Office Park located in Quincy, Massachusetts, for approximately \$37.0 million. Newport Office Park is a Class A office property consisting of approximately 172,000 net rentable square feet. The sale of this property was effected as part of a like-kind exchange under Section 1031 of the Internal Revenue Code.

On April 11, 2007, we acquired a parcel of land located in Springfield, Virginia, for a purchase price of approximately \$25.6 million.

On April 12, 2007, we entered into an agreement for the sale of a parcel of land located in Washington, D.C. for approximately \$33.7 million. In addition, we entered into a development management agreement with the buyer to develop a Class A office property on

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the parcel totaling approximately 165,000 net rentable square feet. The sale is subject to the satisfaction of customary closing conditions and there can be no assurance that the sale will be consummated on the terms currently contemplated or at all.

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The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America, or GAAP, requires management to use judgment in the application of accounting policies, including making estimates and assumptions. We base our estimates on historical experience and on various other assumptions believed to be reasonable under the circumstances. These judgments affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenue and expenses during the reporting periods. If our judgment or interpretation of the facts and circumstances relating to various transactions had been different, it is possible that different accounting policies would have been applied resulting in a different presentation of our financial statements. From time to time, we evaluate our estimates and assumptions. In the event estimates or assumptions prove to be different from actual results, adjustments are made in subsequent periods to reflect more current information. Below is a discussion of accounting policies that we consider critical in that they may require complex judgment in their application or require estimates about matters that are inherently uncertain.

***Real Estate***

Upon acquisitions of real estate, we assess the fair value of acquired tangible and intangible assets, including land, buildings, tenant improvements, above- and below-market leases, origination costs, acquired in-place leases, other identified intangible assets and assumed liabilities in accordance with Statement of Financial Accounting Standards ( SFAS ) No. 141, Business Combinations and allocate the purchase price to the acquired assets and assumed liabilities, including land at appraised value and buildings at replacement cost. We assess and consider fair value based on estimated cash flow projections that utilize discount and/or capitalization rates that we deem appropriate, as well as available market information. Estimates of future cash flows are based on a number of factors including the historical operating results, known and anticipated trends, and market and economic conditions. The fair value of the tangible assets of an acquired property considers the value of the property as if it were vacant. We also consider an allocation of purchase price of other acquired intangibles, including acquired in-place leases that may have a customer relationship intangible value, including (but not limited to) the nature and extent of the existing relationship with the tenants, the tenants' credit quality and expectations of lease renewals. Based on our acquisitions to date, our allocation to customer relationship intangible assets has been immaterial.

We record acquired above- and below-market leases at their fair values (using a discount rate which reflects the risks associated with the leases acquired) equal to the difference between (1) the contractual amounts to be paid pursuant to each in-place lease and (2) management's estimate of fair market lease rates for each corresponding in-place lease, measured over a period equal to the remaining term of the lease for above-market leases and the initial term plus the term of any below-market fixed rate renewal options for below-market leases. Other intangible assets acquired include amounts for in-place lease values that are based on our evaluation of the specific characteristics of each tenant's lease. Factors to be considered include estimates of carrying costs during hypothetical expected lease-up periods considering current market conditions, and costs to execute similar leases. In estimating carrying costs, we include real estate taxes, insurance and other operating expenses and estimates of lost rentals at market rates during the expected lease-up periods, depending on local market conditions. In estimating costs to execute similar leases, we consider leasing commissions, legal and other related expenses.

Real estate is stated at depreciated cost. The cost of buildings and improvements includes the purchase price of property, legal fees and other acquisition costs. Costs directly related to the development of properties are capitalized. Capitalized development costs include interest, internal wages, property taxes, insurance, and other project costs incurred during the period of development.

Management reviews its long-lived assets used in operations for impairment when there is an event or change in circumstances that indicates an impairment in value. An impairment loss is recognized if the carrying amount of its assets is not recoverable and exceeds its fair value. If such impairment is present, an impairment loss is recognized based on the excess of the carrying amount of the asset over its fair value. The evaluation of

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anticipated cash flows is highly subjective and is based in part on assumptions regarding future occupancy, rental rates and capital requirements that could differ materially from actual results in future periods. Since cash flows on properties considered to be long-lived assets to be held and used as defined by SFAS No. 144 Accounting for the Impairment or Disposal of Long-Lived Assets, ( SFAS No. 144 ) are considered on an undiscounted basis to determine whether an asset has been impaired, our established strategy of holding properties over the long term directly decreases the likelihood of recording an impairment loss. If our strategy changes or market conditions otherwise dictate an earlier sale date, an impairment loss may be recognized and such loss could be material. If we determine that impairment has occurred, the affected assets must be reduced to their fair value. No such impairment losses have been recognized to date.

SFAS No. 144 requires that qualifying assets and liabilities and the results of operations that have been sold, or otherwise qualify as held for sale, be presented as discontinued operations in all periods presented if the property operations are expected to be eliminated and we will not have significant continuing involvement following the sale. The components of the property's net income that is reflected as discontinued operations include the net gain (or loss) upon the disposition of the property held for sale, operating results, depreciation and interest expense (if the property is subject to a secured loan). We generally consider assets to be held for sale when the transaction has been approved by our Board of Directors, or a committee thereof, and there are no known significant contingencies relating to the sale, such that the property sale within one year is considered probable. Following the classification of a property as held for sale, no further depreciation is recorded on the assets.

A variety of costs are incurred in the acquisition, development and leasing of properties. After the determination is made to capitalize a cost, it is allocated to the specific component of a project that is benefited. Determination of when a development project commences and capitalization begins and when a development project is substantially complete and capitalization must cease involves a degree of judgment. Our capitalization policy on development properties is guided by SFAS No. 34 Capitalization of Interest Cost and SFAS No. 67 Accounting for Costs and the Initial Rental Operations of Real Estate Projects. The costs of land and buildings under development include specifically identifiable costs. The capitalized costs include pre-construction costs necessary to the development of the property, development costs, construction costs, interest costs, real estate taxes, salaries and related costs and other costs incurred during the period of development. We begin the capitalization of costs during the pre-construction period which we define as activities that are necessary to the development of the property. We consider a construction project as substantially completed and held available for occupancy upon the completion of tenant improvements, but no later than one year from cessation of major construction activity. We cease capitalization on the portion (1) substantially completed and (2) occupied or held available for occupancy, and we capitalize only those costs associated with the portion under construction.

***Investments in Unconsolidated Joint Ventures***

Except for ownership interests in variable interest entities, we account for our investments in joint ventures under the equity method of accounting because we exercise significant influence over, but do not control, these entities. These investments are recorded initially at cost, as Investments in Unconsolidated Joint Ventures, and subsequently adjusted for equity in earnings and cash contributions and distributions. Any difference between the carrying amount of these investments on our balance sheet and the underlying equity in net assets is amortized as an adjustment to equity in earnings of unconsolidated joint ventures over the life of the related asset. Under the equity method of accounting, our net equity is reflected within the Consolidated Balance Sheets, and our share of net income or loss from the joint ventures is included within the Consolidated Statements of Operations. The joint venture agreements may designate different percentage allocations among investors for profits and losses, however, our recognition of joint venture income or loss generally follows the joint venture's distribution priorities, which may change upon the achievement of certain investment return thresholds. For ownership interests in variable interest entities, we consolidate those in which we are the primary beneficiary.

***Revenue Recognition***

Base rental revenue is reported on a straight-line basis over the terms of our respective leases. In accordance with SFAS No. 141, we recognize rental revenue of acquired in-place above- and below-market leases at

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their fair values over the terms of the respective leases. Accrued rental income as reported on the Consolidated Balance Sheets represents rental income recognized in excess of rent payments actually received pursuant to the terms of the individual lease agreements.

Our leasing strategy is generally to secure creditworthy tenants that meet our underwriting guidelines. Furthermore, following the initiation of a lease, we continue to actively monitor the tenant's creditworthiness to ensure that all tenant related assets are recorded at their realizable value. When assessing tenant credit quality, we:

review relevant financial information, including:

financial ratios;

net worth;

debt to market capitalization; and

liquidity;

evaluate the depth and experience of the tenant's management team; and

assess the strength/growth of the tenant's industry.

As a result of the underwriting process, tenants are then categorized into one of three categories:

(1) low risk tenants;

(2) the tenant's credit is such that we require collateral, in which case we:

require a security deposit; and/or

reduce upfront tenant improvement investments; or

(3) the tenant's credit is below our acceptable parameters.

We maintain a rigorous process of monitoring the credit quality of our tenant base. We provide an allowance for doubtful accounts arising from estimated losses that could result from the tenant's inability to make required current rent payments and an allowance against accrued rental income for future potential losses that we deem to be unrecoverable over the term of the lease.

Tenant receivables are assigned a credit rating of 1-4 with a rating of 1 representing the highest possible rating with no allowance recorded and a rating of 4 representing the lowest credit rating, recording a full reserve against the receivable balance. Among the factors considered in determining the credit rating include:

payment history;

credit status and change in status (credit ratings for public companies are used as a primary metric);

change in tenant space needs (i.e., expansion/downsize);

tenant financial performance;

economic conditions in a specific geographic region; and

industry specific credit considerations.

If our estimates of collectibility differ from the cash received, the timing and amount of our reported revenue could be impacted. The average remaining term of our in-place tenant leases was approximately 7.4 years as of March 31, 2007. The credit risk is mitigated by the high quality of our existing tenant base, reviews of prospective tenants' risk profiles prior to lease execution and frequent monitoring of our portfolio to identify potential problem tenants.

Recoveries from tenants, consisting of amounts due from tenants for common area maintenance, real estate taxes and other recoverable costs, are recognized as revenue in the period the expenses are incurred. Tenant reimbursements are recognized and presented in accordance with Emerging Issues Task Force, or EITF, Issue

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99-19 Reporting Revenue Gross as a Principal versus Net as an Agent, or Issue 99-19. Issue 99-19 requires that these reimbursements be recorded on a gross basis, as we are generally the primary obligor with respect to purchasing goods and services from third-party suppliers, have discretion in selecting the supplier and have credit risk. We also receive reimbursement of payroll and payroll related costs from third parties which we reflect on a net basis in accordance with Issue 99-19.

Our hotel revenues are derived from room rentals and other sources such as charges to guests for long-distance telephone service, fax machine use, movie and vending commissions, meeting and banquet room revenue and laundry services. Hotel revenues are recognized as earned.

We receive management and development fees from third parties. Management fees are recorded and earned based on a percentage of collected rents at the properties under management, and not on a straight-line basis, because such fees are contingent upon the collection of rents. We review each development agreement and record development fees on a straight-line basis or percentage of completion depending on the risk associated with each project. Profit on development fees earned from joint venture projects is recognized as revenue to the extent of the third party partners' ownership interest.

Gains on sales of real estate are recognized pursuant to the provisions of SFAS No. 66, Accounting for Sales of Real Estate. The specific timing of the sale is measured against various criteria in SFAS No. 66 related to the terms of the transactions and any continuing involvement in the form of management or financial assistance associated with the properties. If the sales criteria are not met, we defer gain recognition and account for the continued operations of the property by applying the finance, installment or cost recovery methods, as appropriate, until the sales criteria are met.

### ***Depreciation and Amortization***

We compute depreciation and amortization on our properties using the straight-line method based on estimated useful asset lives. In accordance with SFAS No. 141, we allocate the acquisition cost of real estate to land, building, tenant improvements, acquired above- and below-market leases, origination costs and acquired in-place leases based on an assessment of their fair value and depreciate or amortize these assets over their useful lives. The amortization of acquired above- and below-market leases and acquired in-place leases is recorded as an adjustment to revenue and depreciation and amortization, respectively, in the Consolidated Statements of Operations.

### ***Fair Value of Financial Instruments***

For purposes of disclosure, we calculate the fair value of our mortgage notes payable and unsecured senior notes. We discount the spread between the future contractual interest payments and future interest payments on our mortgage debt and unsecured notes based on a current market rate. In determining the current market rate, we add our estimate of a market spread to the quoted yields on federal government treasury securities with similar maturity dates to our own debt. Because our valuations of our financial instruments are based on these types of estimates, the fair value of our financial instruments may change if our estimates do not prove to be accurate.

### **Results of Operations**

The following discussion is based on our Consolidated Financial Statements for the three months ended March 31, 2007 and 2006.

At March 31, 2007 and March 31, 2006, we owned or had interests in a portfolio of 135 and 123 properties, respectively (in each case, the Total Property Portfolio). As a result of changes within our Total Property Portfolio, the financial data presented below shows significant changes in revenue and expenses from period-to-period. Accordingly, we do not believe that our period-to-period financial data with respect to the Total Property Portfolio are necessarily meaningful. Therefore, the comparison of operating results for the three months ended March 31, 2007 and 2006 show separately the changes attributable to the properties that were

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owned by us throughout each period compared (the Same Property Portfolio ) and the changes attributable to the Total Property Portfolio.

In our analysis of operating results, particularly to make comparisons of net operating income between periods meaningful, it is important to provide information for properties that were in-service and owned by us throughout each period presented. We refer to properties acquired or placed in-service prior to the beginning of the earliest period presented and owned by us through the end of the latest period presented as our Same Property Portfolio. The Same Property Portfolio therefore excludes properties placed in-service, acquired or repositioned after the beginning of the earliest period presented or disposed of prior to the end of the latest period presented.

Net operating income, or NOI, is a non-GAAP financial measure equal to net income available to common shareholders, the most directly comparable GAAP financial measure, plus minority interest in Operating Partnership, losses from early extinguishment of debt, depreciation and amortization, interest expense, general and administrative expense, income from discontinued operations (net of minority interest), less gains on sales of real estate (net of minority interest), gains on sales of real estate from discontinued operations (net of minority interest), income from unconsolidated joint ventures, minority interest in property partnership, interest and other income and development and management services revenue. We use NOI internally as a performance measure and believe NOI provides useful information to investors regarding our financial condition and results of operations because it reflects only those income and expense items that are incurred at the property level. Therefore, we believe NOI is a useful measure for evaluating the operating performance of our real estate assets.

Our management also uses NOI to evaluate regional property level performance and to make decisions about resource allocations. Further, we believe NOI is useful to investors as a performance measure because, when compared across periods, NOI reflects the impact on operations from trends in occupancy rates, rental rates, operating costs and acquisition and development activity on an unleveraged basis, providing perspective not immediately apparent from net income. NOI excludes certain components from net income in order to provide results that are more closely related to a property's results of operations. For example, interest expense is not necessarily linked to the operating performance of a real estate asset and is often incurred at the corporate level as opposed to the property level. In addition, depreciation and amortization, because of historical cost accounting and useful life estimates, may distort operating performance at the property level. NOI presented by us may not be comparable to NOI reported by other REITs that define NOI differently. We believe that in order to facilitate a clear understanding of our operating results, NOI should be examined in conjunction with net income as presented in our consolidated financial statements. NOI should not be considered as an alternative to net income as an indication of our performance or to cash flows as a measure of liquidity or ability to make distributions.

***Comparison of the three months ended March 31, 2007 to the three months ended March 31, 2006.***

The table below shows selected operating information for the Same Property Portfolio and the Total Property Portfolio. The Same Property Portfolio consists of 113 properties totaling approximately 28.3 million net rentable square feet of space. The Same Property Portfolio includes properties acquired or placed in-service on or prior to January 1, 2006 and owned through March 31, 2007. In addition, the Same Property Portfolio includes our Cambridge Center Marriott hotel property, but does not include the Long Wharf Marriott hotel property, which was sold on March 23, 2007. The Total Property Portfolio includes the effects of the other properties either placed in-service, acquired or repositioned after January 1, 2006 or disposed of on or prior to March 31, 2007. This table includes a reconciliation from the Same Property Portfolio to the Total Property Portfolio by also providing information for the three months ended March 31, 2007 and 2006 with respect to the properties which were acquired, placed in-service, repositioned or sold.

During July 2006, we placed-in-service our Capital Gallery expansion project, consisting of a ten-story addition totaling approximately 319,000 net rentable square feet of Class A office space located in Washington, D.C. The project entailed removing a three-story, low-rise section of the property from in-service status and developing it into a ten-story office building resulting in a total complex size of approximately 615,000 net rentable square feet. In April 2006, tenants began to take initial occupancy. This property is included in Properties Repositioned for the three months ended March 31, 2007 and March 31, 2006.

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|  | Same Property Portfolio Increase/ |            |            |          | Properties Sold |           | Properties Acquired |         | Properties Placed In-Service |          | Properties Repositioned |          | Total Property Portfolio Increase/ |            |            |          |
|--|-----------------------------------|------------|------------|----------|-----------------|-----------|---------------------|---------|------------------------------|----------|-------------------------|----------|------------------------------------|------------|------------|----------|
|  | 2007                              | 2006       | (Decrease) | % Change | 2007            | 2006      | 2007                | 2006    | 2007                         | 2006     | 2007                    | 2006     | 2007                               | 2006       | (Decrease) | % Change |
|  | (dollars in thousands)            |            |            |          |                 |           |                     |         |                              |          |                         |          |                                    |            |            |          |
| <b>Operating Revenue:</b>                |                                   |            |            |          |                 |           |                     |         |                              |          |                         |          |                                    |            |            |          |
| Total Revenue                            | \$ 300,475                        | \$ 291,050 | \$ 9,425   | 3.24%    | \$ 9,770        | \$ 36,873 | \$ 8,589            | \$ -    | \$ 7,192                     | \$ 4,326 | \$ 6,695                | \$ 3,241 | \$ 332,721                         | \$ 335,490 | (\$ 2,769) | (0.8%)   |
| Elimination of Intangible Assets         | 2,550                             | 812        | 1,738      | 214.04%  |                 |           |                     |         |                              |          |                         |          | 2,550                              | 812        | 1,738      | 214.04%  |
| Total Rental Revenue                     | 303,025                           | 291,862    | 11,163     | 3.82%    | 9,770           | 36,873    | 8,589               |         | 7,192                        | 4,326    | 6,695                   | 3,241    | 335,271                            | 336,302    | (1,031)    | (0.3%)   |
| Real Estate Operating Expenses           | 105,388                           | 98,555     | 6,833      | 6.93%    | 1,816           | 11,729    | 2,838               |         | 1,802                        | 878      | 1,731                   | 945      | 113,575                            | 112,107    | 1,468      | 1.3%     |
| Operating Income, including hotels       | 197,637                           | 193,307    | 4,330      | 2.24%    | 7,954           | 25,144    | 5,751               |         | 5,390                        | 3,448    | 4,964                   | 2,296    | 221,696                            | 224,195    | (2,499)    | (1.1%)   |
| Hotel Net Operating Income(1)            | 695                               | (93)       | 788        | 847.31%  |                 |           |                     |         |                              |          |                         |          | 695                                | (93)       | 788        | 847.31%  |
| Consolidated Operating Income(1)         | 198,332                           | 193,214    | 5,118      | 2.65%    | 7,954           | 25,144    | 5,751               |         | 5,390                        | 3,448    | 4,964                   | 2,296    | 222,391                            | 224,102    | (1,711)    | (0.7%)   |
| <b>Other Revenue:</b>                    |                                   |            |            |          |                 |           |                     |         |                              |          |                         |          |                                    |            |            |          |
| Development Management Fees              |                                   |            |            |          |                 |           |                     |         |                              |          |                         |          | 4,727                              | 4,374      | 353        | 8.0%     |
| Interest and Other                       |                                   |            |            |          |                 |           |                     |         |                              |          |                         |          | 16,988                             | 1,959      | 15,029     | 767.1%   |
| Total Other Revenue                      |                                   |            |            |          |                 |           |                     |         |                              |          |                         |          | 21,715                             | 6,333      | 15,382     | 242.8%   |
| <b>Other Expenses:</b>                   |                                   |            |            |          |                 |           |                     |         |                              |          |                         |          |                                    |            |            |          |
| General and Administrative Expense       |                                   |            |            |          |                 |           |                     |         |                              |          |                         |          | 16,808                             | 14,642     | 2,166      | 14.7%    |
| Interest                                 |                                   |            |            |          |                 |           |                     |         |                              |          |                         |          | 73,926                             | 74,817     | (891)      | (1.1%)   |
| Depreciation and Amortization            | 62,629                            | 58,800     | 3,829      | 6.51%    |                 | 5,420     | 4,725               |         | 2,026                        | 1,362    | 1,098                   | 423      | 70,478                             | 66,005     | 4,473      | 6.7%     |
| Gain from early extinguishments of debt  |                                   |            |            |          |                 |           |                     |         |                              |          |                         |          | 722                                | 467        | 255        | 54.6%    |
| Total Other Expenses                     | 62,629                            | 58,800     | 3,829      | 6.51%    |                 | 5,420     | 4,725               |         | 2,026                        | 1,362    | 1,098                   | 423      | 161,934                            | 155,931    | 6,003      | 3.8%     |
| <b>Income before minority interests</b>  |                                   |            |            |          |                 |           |                     |         |                              |          |                         |          |                                    |            |            |          |
|  | \$ 135,703                        | \$ 134,414 | \$ 1,289   | 0.96%    | \$ 7,954        | \$ 19,724 | \$ 1,026            | \$ -    | \$ 3,364                     | \$ 2,086 | \$ 3,866                | \$ 1,873 | \$ 82,172                          | \$ 74,504  | \$ 7,668   | 10.2%    |
| <b>Income from consolidated ventures</b> |                                   |            |            |          |                 |           |                     |         |                              |          |                         |          |                                    |            |            |          |
|  | \$ 1,105                          | \$ 1,409   | (\$ 304)   | (21.58%) | \$ 11           | (\$ 96)   | (\$ 151)            | (\$ 23) | \$ -                         | \$ -     | \$ -                    | \$ -     | 965                                | 1,290      | (325)      | (25.1%)  |
|  | \$ 376                            | \$ 293     | \$ 83      | 28.33%   | \$ 904          | \$ 326    | \$ -                | \$ -    | \$ -                         | \$ -     | \$ -                    | \$ -     | 1,280                              | 619        | 661        | 106.7%   |

|  |            |           |            |          |
|--|------------|-----------|------------|----------|
| Income from continued operations, net of minority interest                         |            |           |            |          |
| Property interest ownership  |            | 1,236     | (1,236)    | (100.0)  |
| Property interest ownership  | (11,164)   | (15,353)  | 4,189      | 27.2     |
| Income on sales of real estate, net of minority interest                           | 619,206    | 5,441     | 613,765    | 11,280.3 |
| Income on sales of real estate from continued operations, net of minority interest | 161,848    |           | 161,848    | 100.0    |
| Income available to common shareholders  | \$ 854,307 | \$ 67,737 | \$ 786,570 | 1,161.2  |

- (1) For a detailed discussion of NOI, including the reasons management believes NOI is useful to investors, see page 29. Hotel Net Operating Income for the three months ended March 31, 2007 and 2006 are comprised of Hotel Revenue of \$6,709 and \$4,915 less Hotel Expenses of \$6,014 and \$5,008, respectively per the Consolidated Income Statement.

**Table of Contents****Rental Revenue**

The decrease of approximately \$2.8 million in the Total Property Portfolio is comprised of increases and decreases within the five categories that comprise our Total Property Portfolio. Rental revenue from the Same Property Portfolio increased approximately \$9.4 million, Properties Sold decreased approximately \$27.1 million, Properties Acquired increased approximately \$8.6 million, Properties Placed In-Service increased approximately \$2.9 million and Properties Repositioned increased approximately \$3.4 million.

Rental revenue from the Same Property Portfolio increased approximately \$9.4 million for the three months ended March 31, 2007 compared to 2006. Included in rental revenue is an overall increase in base rental revenue of approximately \$5.2 million. Approximately \$2.8 million of the increase from the Same Property Portfolio was due to an increase in recoveries from tenants which correlates with the increase in operating expenses. In addition, approximately \$1.0 million of the increase was attributed to an increase in straight-line rents and the remaining \$0.4 million increase related to parking and other income. We expect occupancy to remain level and same property net operating income to grow between 2% and 4% over 2006. In addition, we anticipate straight-line rents for 2007 to be between \$35 million and \$40 million.

The acquisitions of 6601 & 6605 Springfield Center Drive, 103 Fourth Avenue and Kingstowne Towne Center during the three months ended March 31, 2007 as well as the acquisitions during 2006 increased rental revenue from Properties Acquired by approximately \$8.6 million for the three months ended March 31, 2007 as detailed below:

| Property                             | Date Acquired     | Rental Revenue for the three months ended March 31 |           |                 |
|--------------------------------------|-------------------|--|-----------|-----------------|
|                                      |                   | 2007   | 2006      | Change          |
|                                      |                   | (in thousands)                                     |           |                 |
| Four and Five Cambridge Center       | November 30, 2006 | \$ 3,960   |           | \$ 3,960        |
| 3200 Zanker Road                     | August 10, 2006   | 2,616  |           | 2,616           |
| 303 Almaden Avenue                   | June 30, 2006     | 1,597  |           | 1,597           |
| 6601 & 6605 Springfield Center Drive | January, 2007     | 235  |           | 235             |
| 103 Fourth Avenue                    | January 29, 2007  | 126  |           | 126             |
| Kingstowne Towne Center              | March 30, 2007    | 55   |           | 55              |
| <b>Total</b>                         |                   | <b>\$ 8,589</b>                                    | <b>\$</b> | <b>\$ 8,589</b> |

The increase in rental revenue from Properties Placed In-Service relates to placing in-service our Seven Cambridge Center development project in the first quarter of 2006 and our 12290 Sunrise Valley development project in the second quarter of 2006. Rental revenue from Properties Placed In-Service increased approximately \$2.9 million, as detailed below:

| Property               | Date Placed In-Service | Rental Revenue for the three months ended March 31 |                 |                 |
|------------------------|------------------------|--|-----------------|-----------------|
|                        |                        | 2007   | 2006            | Change          |
|                        |                        | (in thousands)                                     |                 |                 |
| Seven Cambridge Center | First Quarter, 2006    | \$ 5,609   | \$ 4,326        | \$ 1,283        |
| 12290 Sunrise Valley   | Second Quarter, 2006   | 1,583  |                 | 1,583           |
| <b>Total</b>           |                        | <b>\$ 7,192</b>                                    | <b>\$ 4,326</b> | <b>\$ 2,866</b> |

Rental revenue from Properties Repositioned for the three months ended March 31, 2007 increased approximately \$3.4 million over the three months ended March 31, 2006. Our Capital Gallery expansion project is included in Properties Repositioned for the three months ended March 31, 2007 and March 31, 2006. In April 2006, tenants began to take occupancy and we placed our Capital Gallery expansion project in-service in July 2006.

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The aggregate increase in rental revenue was offset by the sales of 5 Times Square in February 2007 and 280 Park Avenue in June 2006. These properties have not been classified as discontinued operations due to our continuing involvement as the property manager for each property. Rental Revenue from Properties Sold decreased by approximately \$27.1 million, as detailed below:

| Property        | Date Sold         | Rental Revenue for the three months ended March 31 |                  |                    |
|-----------------|-------------------|--|------------------|--------------------|
|                 |                   | 2007   | 2006             | Change             |
| 5 Times Square  | February 15, 2007 | \$ 9,770   | \$ 18,005        | (\$ 8,235)         |
| 280 Park Avenue | June 6, 2006      |  | 18,868           | (18,868)           |
| <b>Total</b>    |                   | <b>\$ 9,770</b>                                    | <b>\$ 36,873</b> | <b>(\$ 27,103)</b> |

**Termination Income**

Termination income for the three months ended March 31, 2007 was related to six tenants across the Total Property Portfolio that terminated their leases, and we recognized termination income totaling approximately \$2.6 million. This compared to termination income of approximately \$1.0 million for the three months ended March 31, 2006 related to three tenants. We currently anticipate realizing approximately \$1.0 million in termination income per quarter for the remainder of 2007.

**Real Estate Operating Expenses**

The \$1.5 million increase in property operating expenses (real estate taxes, utilities, insurance, repairs and maintenance, cleaning and other property-related expenses) in the Total Property Portfolio is comprised of increases and decreases within five categories that comprise our Total Property Portfolio. Operating expenses for the Same Property Portfolio increased approximately \$6.8 million, Properties Sold decreased approximately \$9.9 million, Properties Acquired increased approximately \$2.8 million, Properties Placed In-Service increased approximately \$0.9 million and Properties Repositioned increased approximately \$0.9 million.

Operating expenses from the Same Property Portfolio increased approximately \$6.8 million for the three months ended March 31, 2007 compared to 2006. Included in Same Property Portfolio operating expenses is an increase in utility expenses of approximately \$1.9 million, which represents an increase of approximately 9.6% over the prior year first quarter. In addition, real estate taxes increased approximately \$1.8 million due to increased real estate tax assessments and the remaining \$1.5 million increase in the Same Property Portfolio operating expenses is related to an increase in repairs and maintenance and other administrative property expenses. Increases related to approximately \$0.7 million of insurance expense were due to general market conditions. Also, for the month of March 2007 forward, we increased our total insurance from \$800 million per occurrence to \$900 million. See Note 8 to the Consolidated Financial Statements.

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The acquisitions of 6601 & 6605 Springfield Center Drive, 103 Fourth Avenue and Kingstowne Towne Center during the three months ended March 31, 2007, as well as the acquisitions during 2006, increased operating expenses from Properties Acquired by approximately \$2.8 million for the three months ended March 31, 2007 as detailed below:

| Property                             | Date Acquired     | Real Estate Operating Expenses for the three months ended March 31 |      |          |
|--------------------------------------|-------------------|--|------|----------|
|                                      |                   | 2007   | 2006 | Change   |
|                                      |                   | (in thousands)   |      |          |
| Four and Five Cambridge Center       | November 30, 2006 | \$ 1,563   |      | \$ 1,563 |
| 303 Almaden Avenue                   | June 30, 2006     | 530  |      | 530      |
| 3200 Zanker Road                     | August 10, 2006   | 444  |      | 444      |
| 103 Fourth Avenue                    | January 29, 2007  | 111  |      | 111      |
| Prospect Hill Land                   | October 27, 2006  | 66   |      | 66       |
| Kingstowne Towne Center              | March 30, 2007    | 63   |      | 63       |
| 6601 & 6605 Springfield Center Drive | January, 2007     | 61   |      | 61       |
| <b>Total</b>                         |                   | \$ 2,838   | \$   | \$ 2,838 |

The increase in operating expenses from Properties Placed In-Service relates to placing in-service our Seven Cambridge Center development project in the first quarter of 2006 and our 12290 Sunrise Valley development project in the second quarter of 2006. Operating expenses from Properties Placed In-Service increased approximately \$0.9 million, as detailed below:

| Property               | Date Placed In-Service | Real Estate Operating Expenses for the three months ended March 31 |        |        |
|------------------------|------------------------|--|--------|--------|
|                        |                        | 2007   | 2006   | Change |
|                        |                        | (in thousands)   |        |        |
| Seven Cambridge Center | First Quarter, 2006    | \$ 1,484   | \$ 878 | \$ 606 |
| 12290 Sunrise Valley   | Second Quarter, 2006   | 318  |        | 318    |
| <b>Total</b>           |                        | \$ 1,802   | \$ 878 | \$ 924 |

Operating expenses from Properties Repositioned for the three months ended March 31, 2007 increased approximately \$0.9 million over the three months ended March 31, 2006. Our Capital Gallery expansion project is included in Properties Repositioned for the three months ended March 31, 2007 and March 31, 2006. In April 2006, tenants began to take occupancy and we placed our Capital Gallery expansion project in-service in July 2006.

A decrease of approximately \$9.9 million in the Total Property Portfolio operating expenses was due to the sales of 5 Times Square in February 2007 and 280 Park Avenue in June 2006, as detailed below:

| Property        | Date Sold         | Real Estate Operating Expenses for the three months ended March 31 |          |            |
|-----------------|-------------------|--|----------|------------|
|                 |                   | 2007   | 2006     | Change     |
|                 |                   | (in thousands)   |          |            |
| 5 Times Square  | February 15, 2007 | \$ 1,816   | \$ 3,344 | (\$ 1,528) |
| 280 Park Avenue | June 6, 2006      |  | 8,385    | (8,385)    |

|              |          |           |            |
|--------------|----------|-----------|------------|
| <b>Total</b> | \$ 1,816 | \$ 11,729 | (\$ 9,913) |
|--------------|----------|-----------|------------|

We continue to review and monitor the impact of rising insurance and energy costs, as well as other factors, on our operating budgets for fiscal year 2007. Because some operating expenses are not recoverable from tenants, an increase in operating expenses due to one or more of the foregoing factors could have an adverse effect on our results of operations.

**Table of Contents****Hotel Net Operating Income**

Net operating income for the Cambridge Center Marriott hotel property increased approximately \$0.8 million for the three months ended March 31, 2007 as compared to 2006. For the three months ended March 31, 2007 and 2006, the operations of the Long Wharf Marriott has been included as part of discontinued operations due to its sale on March 23, 2007. We expect the Cambridge hotel to contribute between \$8.5 million and \$9.5 million to net operating income for 2007, an increase of 13% over 2006.

The following reflects our occupancy and rate information for our hotel properties (including the Long Wharf Marriott through the sale on March 23, 2007) for the three months ended March 31, 2007 and 2006:

|                                    | 2007      | 2006      | Percentage Change |
|------------------------------------|-----------|-----------|-------------------|
| Occupancy                          | 76.8%     | 67.0%     | 14.6%             |
| Average daily rate                 | \$ 187.18 | \$ 172.44 | 8.5%              |
| Revenue per available room, REVPAR | \$ 144.40 | \$ 116.83 | 23.6%             |

**Development and Management Services**

Development and Management Services income increased approximately \$0.4 million for the three months ended March 31, 2007 compared to 2006. Management Service income has increased approximately \$0.2 million due to maintaining management contracts following the sale of 280 Park Avenue on June 6, 2006. The remaining increase of approximately \$0.2 million relates to the continued increase in our development activities on behalf of our joint venture entities and third parties, as well as fees earned for the management of tenant improvement construction. The only development project we expect to place into service during 2007 is our 505 9<sup>th</sup> Street joint venture project.

**Interest and Other Income**

Interest and other income increased approximately \$15.0 million for the three months ended March 31, 2007 compared to 2006 as a result of higher overall interest rates and increased average cash balances. In February 2007, we issued \$862.5 million of unsecured exchangeable senior notes. On February 15, 2007, we completed the sale of our long-term leasehold interest in 5 Times Square in New York City for approximately \$1.28 billion in cash. On March 23, 2007, we completed the sale of the Long Wharf Marriott for a total sale price of approximately \$231.0 million. The sale of this property was effected as part of a like-kind exchange under Section 1031 of the Internal Revenue Code.

We did not identify any replacement properties for 5 Times Square under the like-kind exchange provisions of Section 1031 of the Internal Revenue Code and, therefore, we expect that our aggregate distributions for the 2007 tax year will include, in addition to our regular quarterly distributions, at least that portion of the sale proceeds necessary for us to avoid paying corporate level tax on the estimated taxable gain. We anticipate interest income for 2007 to be between \$83 million and \$87 million based on the assumption that the proceeds from the sale of 5 Times Square remain in our cash balance during 2007.

**Other Expenses****General and Administrative**

General and administrative expenses increased approximately \$2.2 million for the three months ended March 31, 2007 compared to 2006 due to a full run rate on our stock based compensation and increases in base compensation. We anticipate our general and administrative expenses to be approximately \$16.5 million each quarter for the year 2007. With the increased development activity in 2007 and into 2008, we expect capitalized wages to increase which will result in lower general and administrative expenses. A significant portion of the expected increase results from the final ramp-up on our long-term equity compensation program described below.

Commencing in 2003, we issued restricted stock and/or LTIP Units, as opposed to granting stock options and restricted stock, under the 1997 Stock Option and Incentive Plan as our primary vehicle for employee equity

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compensation. An LTIP Unit is generally the economic equivalent of a share of our restricted stock. Employees generally vest in restricted stock and LTIP Units over a five-year term (for awards granted prior to 2003, vesting is in equal annual installments; for those granted between 2003 and November 2006, vesting is over a five-year term with annual vesting of 0%, 0%, 25%, 35% and 40%; and for awards granted after November 2006, vesting will occur in equal annual installments over a four-year term). Restricted stock and LTIP Units are valued based on observable market prices for similar instruments. Such value is recognized as an expense ratably over the corresponding employee service period. LTIP Units that were issued in January 2005 and any future LTIP Unit awards will be valued using an option pricing model in accordance with the provisions of SFAS No. 123R. To the extent restricted stock or LTIP Units are forfeited prior to vesting, the corresponding previously recognized expense is reversed as an offset to stock-based compensation. Stock-based compensation associated with approximately \$11.3 million of restricted stock and LTIP Units granted in April 2006 and approximately \$18.5 million of restricted stock and LTIP Units granted in January 2007 will be incurred ratably as such restricted stock and LTIP Units vest.

### *Interest Expense*

Interest expense for the Total Property Portfolio decreased approximately \$0.9 million for the three months ended March 31, 2007 compared to 2006. The decrease is due to (1) the repayment of outstanding mortgage debt in connection with the sale of 280 Park Avenue in June 2006 which decreased interest expense by \$4.9 million, and (2) the repayment of our mortgage loans collateralized by Capital Gallery, Seven Cambridge Center, Montvale Center, 101 Carnegie Center, 191 Spring Street and Embarcadero Center Three, which decreased interest expense approximately \$4.7 million. These decreases were offset by (1) an increase of approximately \$4.2 million related to interest paid on the \$450 million unsecured exchangeable senior notes issued in the second quarter of 2006 by our Operating Partnership at a per annum interest rate of 3.75%, (2) an increase of approximately \$4.4 million related to interest paid on the \$862.5 million unsecured exchangeable senior notes issued in the first quarter of 2007 by our Operating Partnership at an effective per annum interest rate of 3.438% and (3) a net increase of approximately \$0.9 million related to the refinancing of 599 Lexington Avenue through a new mortgage of approximately \$750 million, the net proceeds from which were used to repay the \$225 million draw on our Unsecured Line of Credit and repay the mortgage loan collateralized by Times Square Tower. The remaining decrease is attributed to scheduled loan amortization on our outstanding debt.

After adjusting for the exchangeable notes, the acquisition of 250 West 55<sup>th</sup> Street in New York City and Kingstown Towne Center in Alexandria, Virginia and the refinancing of 599 Lexington Avenue, as well as an increase in capitalized interest due to the acquisition of Russia Wharf, we expect interest expense to be between \$282 million and \$287 million for the year.

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At March 31, 2007, our variable rate debt consisted of our mortgage financing at 250 West 55<sup>th</sup> Street and our construction loan at South of Market. The following summarizes our outstanding debt as of March 31, 2007 and March 31, 2006:

|  | March 31,              |                     |
|--|------------------------|---------------------|
|  | 2007                   | 2006                |
|  | (dollars in thousands) |                     |
| <b>Debt Summary:</b>                             |                        |                     |
| Balance  |                        |                     |
| Fixed rate                                       | \$ 5,535,909           | \$ 3,932,838        |
| Variable rate                                    | 200,230                | 763,875             |
| <b>Total</b>                                     | <b>\$ 5,736,139</b>    | <b>\$ 4,696,713</b> |
| Percent of total debt:                           |                        |                     |
| Fixed rate                                       | 96.51%                 | 83.74%              |
| Variable rate                                    | 3.49%                  | 16.26%              |
| <b>Total</b>                                     | <b>100.00%</b>         | <b>100.00%</b>      |
| Weighted average interest rate at end of period: |                        |                     |
| Fixed rate                                       | 5.71%                  | 6.70%               |
| Variable rate                                    | 5.90%                  | 5.23%               |
| <b>Total</b>                                     | <b>5.72%</b>           | <b>6.46%</b>        |

*Depreciation and Amortization*

Depreciation and amortization expense for the Total Property Portfolio increased approximately \$4.5 million for the three months ended March 31, 2007 compared to 2006. Approximately \$3.8 million related to increases in the Same Property Portfolio and approximately \$4.7 million related to the recent acquisition activity. An increase of approximately \$0.7 million was due to the placing in-service of our Seven Cambridge Center development project in the first quarter of 2006 and our 12290 Sunrise Valley development project in the second quarter of 2006 and approximately \$0.7 million was attributed to Properties Repositioned. These increases were offset by a decrease of approximately \$5.4 million due to the sales of 5 Times Square in February 2007 and 280 Park Avenue in June 2006.

*Capitalized Costs*

Costs directly related to the development of rental properties are not included in our operating results. These costs are capitalized and included in real estate assets on our Consolidated Balance Sheets and amortized over their useful lives. Capitalized development costs include interest, wages, property taxes, insurance and other project costs incurred during the period of development. Capitalized wages for the three months ended March 31, 2007 and 2006 were \$2.3 million and \$1.4 million, respectively. These costs are not included in the general and administrative expenses discussed above. We expect capitalized wages to increase proportionately with our increased development activity into 2007 and 2008. Interest capitalized for the three months ended March 31, 2007 and 2006 was \$4.3 million and \$1.7 million, respectively. These costs are not included in the interest expense referenced above.

*Losses from early extinguishments of debt*

On February 12, 2007, we refinanced the mortgage loan collateralized by 599 Lexington Avenue located in New York City. The new mortgage financing totaling \$750.0 million bears interest at a fixed interest rate of 5.57% per annum and matures on March 1, 2017. We used a portion of the net proceeds to repay the \$225.0 million draw on our Unsecured Line of Credit, which draw was collateralized by 599 Lexington Avenue. In

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addition, we used the net proceeds from the refinancing to repay the mortgage loan collateralized by Times Square Tower located in New York City totaling \$475.0 million. There was no prepayment penalty associated with the repayment. We recognized a loss from early extinguishment of debt totaling approximately \$0.7 million consisting of the write-off of unamortized deferred financing costs. In connection with the refinancing, the lien of the Times Square Tower mortgage was spread to 599 Lexington Avenue and released from Times Square Tower so that Times Square Tower is no longer encumbered by any mortgage debt.

During the first quarter of 2006, we repaid the construction financing collateralized by our Seven Cambridge Center property totaling approximately \$112.5 million using approximately \$7.5 million of available cash and \$105.0 million drawn under our Unsecured Line of Credit. There was no prepayment penalty associated with the repayment. We recognized a loss from early extinguishment of debt totaling approximately \$0.5 million consisting of the write-off of unamortized deferred financing costs.

***Income from Unconsolidated Joint Ventures***

For the three months ended March 31, 2007, income from unconsolidated joint ventures decreased approximately \$0.3 million. Properties sold consisted of our interest in 265 Franklin Street which we sold in September 2006. Properties acquired consisted of our Value-Added Fund properties as well as our New York Land Venture.

***Income from discontinued operations, net of minority interest***

For the three months ended March 31, 2007 and March 31, 2006, the properties included in discontinued operations consisted of our Long Wharf Marriott hotel in Boston, Massachusetts and Newport Office Park in Quincy, Massachusetts. As of March 31, 2007, we have categorized Newport Office Park as held for sale in our Consolidated Balance Sheets.

***Minority interest in property partnership***

Minority interest in property partnership consisted of the outside equity interests in the venture that owned Citigroup Center. This venture was consolidated with our financial results because we exercised control over the entity. Due to the redemption of the minority interest holder at Citigroup Center on May 31, 2006, minority interest in property partnership no longer reflects an allocation to the minority interest holder.

***Minority interest in Operating Partnership***

Minority interest in Operating Partnership decreased \$4.2 million for the three months ended March 31, 2007 compared to 2006 related to the redemption in ownership interests for the three months ended March 31, 2007. This decrease was offset by an increase related to the minority interest in our Operating Partnership's income allocation related to an underlying increase in allocable income.

***Gains on sales of real estate, net of minority interest***

On February 15, 2007, we completed the sale of 5 Times Square resulting in a gain of \$603.9 million (net of minority interest share of approximately \$109.7 million). Due to our continuing involvement in the management, for a fee, of 280 Park Avenue and 5 Times Square through agreements with the buyers and other financial obligations to the buyers, 280 Park Avenue and 5 Times Square have not been categorized as discontinued operations in the Consolidated Statements of Operations.

Pursuant to the purchase and sale agreement related to the sale of 280 Park Avenue, we entered into a master lease agreement with the buyer at closing. Under the master lease agreement, we have guaranteed that the buyer will receive at least a minimum amount of base rent from approximately 74,340 square feet of space during the ten-year period following the expiration of the current leases for this space. The current leases for this space are scheduled to expire at various times between June 2006 and October 2007. The aggregate amount of

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base rent we have guaranteed over the entire period from 2006 to 2017 is approximately \$67.3 million. During the three months ended March 31, 2007, we signed a new qualifying lease for approximately 22,000 net rentable square feet of the remaining 47,659 net rentable square foot master lease obligation, resulting in the recognition of approximately \$15.3 million (net of minority interest share of approximately \$2.7 million) of additional gain on sale of real estate. As of March 31, 2007, the remaining master lease obligation totaled approximately \$27.4 million.

Gains on sales of real estate for the three months ended March 31, 2006 primarily relates to a parcel of land at the Prudential Center located in Boston, Massachusetts which had previously been accounted for as a financing transaction. During January 2006, the transaction qualified as a sale for financial reporting purposes.

### ***Gains on sales of real estate from discontinued operations, net of minority interest***

On March 23, 2007, we completed the sale of the Long Wharf Marriott, a 402-room hotel located in Boston, Massachusetts for a total sale price of \$231.0 million, or approximately \$575,000 per room. The net gain on sale was approximately \$161.8 million (net of minority interest of \$29.0 million). The sale of this property was effected as part of a like-kind exchange under Section 1031 of the Internal Revenue Code.

## **Liquidity and Capital Resources**

### ***General***

Our principal liquidity needs for the next twelve months are to:

fund normal recurring expenses;

meet debt service requirements;

fund capital expenditures, including tenant improvements and leasing costs;

fund current development costs not covered under construction loans;

fund new property acquisitions; and

make the minimum distribution required to maintain our REIT qualification under the Internal Revenue Code of 1986, as amended. On December 15, 2006, our Board of Directors declared a special cash dividend of \$5.40 per common share payable on January 30, 2007 to shareholders of record as of the close of business on December 29, 2006. The decision to declare a special dividend was the result of the sales of assets in 2006, including 280 Park Avenue and 265 Franklin Street. The Board of Directors did not make any change in our policy with respect to regular quarterly dividends. The payment of the regular quarterly dividend of \$0.68 per share and the special dividend of \$5.40 per share resulted in a total payment of \$6.08 per share on January 30, 2007.

We did not identify any replacement properties for 5 Times Square under the like-kind exchange provisions of Section 1031 of the Internal Revenue Code and, therefore, we expect that our aggregate distributions for the 2007 tax year will include, in addition to our regular quarterly distributions, at least that portion of the sale proceeds necessary for us to avoid paying corporate level tax on the taxable gain, estimated to be approximately \$750 million. Under applicable tax rules, distributions for the 2007 tax year must be paid by January 30, 2008.

We believe that our liquidity needs will be satisfied using cash on hand, cash flows generated by operations and provided by financing activities, as well as cash generated from asset sales. Base rental revenue, recovery income from tenants, other income from operations, available cash balances, draws on our unsecured line of credit and refinancing of maturing indebtedness are our principal sources of capital used to pay

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operating expenses, debt service, recurring capital expenditures and the minimum distribution required to maintain our REIT qualification. We seek to increase income from our existing properties by maintaining quality standards for our properties that promote high occupancy rates and permit increases in rental rates while reducing tenant turnover and controlling operating expenses. Our sources of revenue also include third-party fees generated by

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our office real estate management, leasing, development and construction businesses. Consequently, we believe our revenue, together with proceeds from financing activities, will continue to provide the necessary funds for our short-term liquidity needs. However, material changes in these factors may adversely affect our net cash flows. Such changes, in turn, could adversely affect our ability to fund distributions, debt service payments and tenant improvements. In addition, a material adverse change in our cash provided by operations may affect our ability to comply with the financial performance covenants under our unsecured line of credit and unsecured senior notes.

Our principal liquidity needs for periods beyond twelve months are for the costs of developments, possible property acquisitions, scheduled debt maturities, major renovations, expansions and other non-recurring capital improvements. We expect to satisfy these needs using one or more of the following:

construction loans;

long-term secured and unsecured indebtedness (including unsecured exchangeable indebtedness);

income from operations;

income from joint ventures;

sales of real estate;

issuances of our equity securities and/or additional preferred or common units of partnership interest in BPLP; and

our unsecured revolving line of credit or other short-term bridge facilities.

We draw on multiple financing sources to fund our long-term capital needs. Our unsecured line of credit is utilized primarily as a bridge facility to fund acquisition opportunities, to refinance outstanding indebtedness and to meet short-term development and working capital needs. We generally fund our development projects with construction loans that may be partially guaranteed by BPLP, our Operating Partnership, until project completion or lease-up thresholds are achieved.

To the extent that we continue to sell assets and cannot efficiently use the proceeds for either our development activities or attractive acquisitions, we would, at the appropriate time, decide whether it is better to declare a special dividend, adopt a stock repurchase program, reduce our indebtedness or retain the cash for future investment opportunities. Such a decision will depend on many factors including, among others, the timing, availability and terms of development and acquisition opportunities, our then-current and anticipated leverage, the price of our common stock and REIT distribution requirements. At a minimum, we expect that we would distribute at least that amount of proceeds necessary for us to avoid paying corporate level tax on the applicable gains realized from any asset sales.

### ***Cash Flow Summary***

The following summary discussion of our cash flows is based on the consolidated statements of cash flows and is not meant to be an all-inclusive discussion of the changes in our cash flows for the periods presented below.

Cash and cash equivalents were \$2.0 billion and \$32.2 million at March 31, 2007 and 2006, respectively, representing an increase of \$2.0 billion. The increase in cash and cash equivalents was mainly attributed to net proceeds from the sale of 5 Times Square in New York City and Long Wharf Marriott, proceeds from our offering of unsecured exchangeable senior notes offset by dividends and distributions. The following table sets forth increases and decreases in cash flows:

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|   | Three months ended March 31 |                        |                        |
|---|-----------------------------|------------------------|------------------------|
|   | 2007                        | 2006<br>(in thousands) | Increase<br>(Decrease) |
| Net cash provided by operating activities           | \$ 125,176                  | \$ 82,975              | \$ 42,201              |
| Net cash provided by (used in) investing activities | 945,476                     | (79,210)               | 1,024,686              |
| Net cash provided by (used in) financing activities | 219,896                     | (233,047)              | 452,943                |

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Our principal source of cash flow is related to the operation of our office properties. The average term of our tenant leases is approximately 7.4 years with occupancy rates historically in the range of 92% to 98%. Our properties provide a relatively consistent stream of cash flow that provides us with resources to pay operating expenses, debt service and fund quarterly dividend and distribution payment requirements. In addition, over the past two years, we have raised capital through the sale of some of our properties and raised proceeds from secured and unsecured borrowings.

In 2007, we expect our total dividends to exceed our cash flow from operating activities due to the special dividend which was declared in December 2006 and paid to common stockholders and common unitholders of BPLP on January 30, 2007. The cash flows distributed were generated from sales of real estate assets and which proceeds are included as part of cash flows from investment activities. Dividends will generally exceed cash flows from operating activities during periods in which we sell significant real estate assets and distribute gains on sale that would otherwise be taxable.

Cash is used in investing activities to fund acquisitions, development and recurring and nonrecurring capital expenditures. We selectively invest in new projects that enable us to take advantage of our development, leasing, financing and property management skills and invest in existing buildings that meet our investment criteria. Cash provided by investing activities for the three months ended March 31, 2007 consisted of the following:

|   | <b>Three months ended<br/>March 31, 2007<br/>(in thousands)</b> |
|---|---|
| Net proceeds from the sales of real estate  | \$ 1,461,014  |
| Net investments in unconsolidated joint ventures                                  | (9,717)   |
| Acquisitions/additions to real estate   | (502,046)   |
| Recurring capital expenditures  | (3,142)   |
| Hotel improvements, equipment upgrades and replacements                           | (281)   |
| Planned non-recurring capital expenditures associated with acquisition properties | (352)   |
| <b>Net cash provided by investing activities</b>                                  | <b>\$ 945,476</b>   |

Cash provided by financing activities for the three months ended March 31, 2007 totaled approximately \$219.9 million. This consisted primarily of the \$840 million of proceeds from our exchangeable unsecured senior notes offering and proceeds from mortgage notes payable, offset by the repayment of our Times Square Tower mortgage loan, our secured draw under our Unsecured Line of Credit, as well as the payments of dividends and distributions to shareholders and the unitholders of our Operating Partnership. Future debt payments are discussed below under the heading Debt Financing.

**Capitalization**

At March 31, 2007, our total consolidated debt was approximately \$5.7 billion. The weighted-average annual interest rate on our consolidated indebtedness was 5.72% and the weighted-average maturity was approximately 5.5 years.

Debt to total market capitalization ratio, defined as total consolidated debt as a percentage of the market value of our outstanding equity securities plus our total consolidated debt, is a measure of leverage commonly used by analysts in the REIT sector. Our total market capitalization was approximately \$22.4 billion at March 31, 2007. Total market capitalization was calculated using the March 31, 2007 closing stock price of \$117.40 per common share and the following: (1) 118,970,065 shares of our common stock, (2) 20,322,637 outstanding common units of partnership interest in Boston Properties Limited Partnership (excluding common units held by Boston Properties, Inc.), (3) an aggregate of 1,676,461 common units issuable upon conversion of all outstanding Series Two Preferred Units of partnership interest in Boston Properties Limited Partnership, (4) an aggregate of

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673,242 common units issuable upon conversion of all outstanding LTIP Units, assuming all conditions have been met for the conversion of the LTIP Units, and (5) our consolidated debt totaling approximately \$5.7 billion. Our total consolidated debt at March 31, 2007 represented approximately 25.65% of our total market capitalization. This percentage will fluctuate with changes in the market price of our common stock and does not necessarily reflect our capacity to incur additional debt to finance our activities or our ability to manage our existing debt obligations. However, for a company like ours, whose assets are primarily income-producing real estate, the debt to total market capitalization ratio may provide investors with an alternate indication of leverage, so long as it is evaluated along with other financial ratios and the various components of our outstanding indebtedness.

*Debt Financing*

As of March 31, 2007, we had approximately \$5.7 billion of outstanding indebtedness, representing 25.65% of our total market capitalization as calculated above consisting of (1) \$1.472 billion in publicly traded unsecured debt having a weighted average interest rate of 5.95% per annum and maturities in 2013 and 2015; (2) \$450 million of publicly traded exchangeable unsecured debt having an average interest rate of 3.75% per annum, an initial optional redemption date in 2013 and maturity in 2036; (3) \$841.0 million of publicly traded exchangeable unsecured debt having an interest rate of 2.875% per annum (an effective rate of 3.438% per annum) having an initial optional redemption in 2012 and maturing in 2037; and (4) \$3.0 billion of property-specific mortgage debt having a weighted average interest rate of 6.55% per annum and weighted average term of 5.05 years. The table below summarizes our mortgage notes payable, our senior unsecured notes and our Unsecured Line of Credit at March 31, 2007:

|   | <b>March 31</b>               |                     |
|---|-------------------------------|---------------------|
|   | <b>2007</b>                   | <b>2006</b>         |
|   | <b>(dollars in thousands)</b> |                     |
| <b>DEBT SUMMARY:</b>                                    |                               |                     |
| Balance   |                               |                     |
| Fixed rate mortgage notes payable                       | \$ 2,773,341                  | \$ 2,461,675        |
| Variable rate mortgage notes payable                    | 200,230                       | 723,875             |
| Unsecured senior notes, net of discount                 | 1,471,583                     | 1,471,163           |
| Unsecured exchangeable senior notes                     | 1,290,985                     |                     |
| Unsecured line of credit                                |                               | 40,000              |
| <b>Total</b>  | <b>\$ 5,736,139</b>           | <b>\$ 4,696,713</b> |
| <b>Percent of total debt:</b>                           |                               |                     |
| Fixed rate  | 96.51%                        | 83.74%              |
| Variable rate   | 3.49%                         | 16.26%              |
| <b>Total</b>  | <b>100.0%</b>                 | <b>100.0%</b>       |
| <b>Weighted average interest rate at end of period:</b> |                               |                     |
| Fixed rate  | 5.71%                         | 6.70%               |
| Variable rate   | 5.90%                         | 5.23%               |
| <b>Total</b>  | <b>5.72%</b>                  | <b>6.46%</b>        |

The variable rate debt shown above bears interest based on various spreads over the London Interbank Offered Rate or Eurodollar rates. As of March 31, 2007, the weighted-average interest rate on our variable rate debt was LIBOR/Eurodollar plus 0.40% per annum.

*Unsecured Line of Credit*

On August 3, 2006, we modified our \$605.0 million unsecured revolving credit facility (the Unsecured Line of Credit) by extending the maturity date from October 30, 2007 to August 3, 2010, with a provision for a



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one-year extension at our option, subject to certain conditions, and by reducing the per annum variable interest rate on outstanding balances from Eurodollar plus 0.65% to Eurodollar plus 0.55% per annum. Effective March 22, 2007, the per annum variable interest rate has been reduced to Eurodollar plus 0.475% and the facility fee, which is payable in equal quarterly installments, has been reduced from 15 basis points to 12.5 basis points per annum as a result of an increase in our Operating Partnership's unsecured debt rating. The Unsecured Line of Credit involves a syndicate of lenders. The Unsecured Line of Credit contains a competitive bid option that allows banks that are part of the lender consortium to bid to make loan advances to the Company at a reduced Eurodollar rate. The Unsecured Line of Credit will be available to fund working capital and general corporate purposes, including, without limitation, to fund development of properties, land and property acquisitions and to repay or reduce indebtedness. The Unsecured Line of Credit is a recourse obligation of Boston Properties Limited Partnership.

Our ability to borrow under our Unsecured Line of Credit is subject to our compliance with a number of customary financial and other covenants on an ongoing basis, including:

a leverage ratio not to exceed 60%, however the leverage ratio may increase to no greater than 65% provided that it is reduced back to 60% within 180 days;

a secured debt leverage ratio not to exceed 55%;

a fixed charge coverage ratio of at least 1.40;

an unsecured leverage ratio not to exceed 60%, however the leverage ratio may increase to no greater than 65% provided that it is reduced back to 60% within 180 days;

a minimum net worth requirement;

an unsecured debt interest coverage ratio of at least 1.75; and

limitations on permitted investments.

We believe we are in compliance with the financial and other covenants listed above.

As of March 31, 2007, we had no amount outstanding under the Unsecured Line of Credit with the ability to borrow \$576.5 million. We currently have no borrowings outstanding under our Unsecured Line of Credit.

*Unsecured Senior Notes*

The following summarizes the unsecured senior notes outstanding as of March 31, 2007 (dollars in thousands):

|                                | Coupon/     |                    | Principal Amount | Maturity Date (2) |
|--------------------------------|-------------|--------------------|------------------|-------------------|
|                                | Stated Rate | Effective Rate (1) |                  |                   |
| 10 Year Unsecured Senior Notes | 6.250%      | 6.296%             | \$ 750,000       | January 15, 2013  |
| 10 Year Unsecured Senior Notes | 6.250%      | 6.280%             | 175,000          | January 15, 2013  |
| 12 Year Unsecured Senior Notes | 5.625%      | 5.636%             | 300,000          | April 15, 2015    |
| 12 Year Unsecured Senior Notes | 5.000%      | 5.075%             | 250,000          | June 1, 2015      |

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|                 |              |
|-----------------|--------------|
| Total principal | 1,475,000    |
| Net discount    | (3,417)      |
| Total           | \$ 1,471,583 |

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- (1) Yield on issuance date including the effects of discounts on the notes.
  - (2) No principal amounts are due prior to maturity.

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Our unsecured senior notes are redeemable at our option, in whole or in part, at a redemption price equal to the greater of (i) 100% of their principal amount or (ii) the sum of the present value of the remaining scheduled payments of principal and interest discounted at a rate equal to the yield on U.S. Treasury securities with a comparable maturity plus 35 basis points (the \$250 million 12 Year Unsecured Senior Notes that mature on June 1, 2015 are calculated at the U.S. Treasury yield plus 25 basis points), in each case plus accrued and unpaid interest to the redemption date. The indenture under which our senior unsecured notes were issued contains restrictions on incurring debt and using our assets as security in other financing transactions and other customary financial and other covenants, including (1) a leverage ratio not to exceed 60%, (2) a secured debt leverage ratio not to exceed 50%, (3) an interest coverage ratio of 1.5, and (4) unencumbered asset value to be no less than 150% of our unsecured debt. As of March 31, 2007, we were in compliance with each of these financial restrictions and requirements.

Boston Properties Limited Partnership's investment grade ratings on its unsecured senior notes are as follows:

| Rating Organization | Rating        |
|---------------------|---------------|
| Moody's             | Baa2 (stable) |
| Standard & Poor's   | BBB+ (stable) |
| Fitch Ratings       | BBB (stable)  |

The security rating is not a recommendation to buy, sell or hold securities, as it may be subject to revision or withdrawal at any time by the rating organization. Each rating should be evaluated independently of any other rating. On March 21, 2007, Standard & Poor's raised its corporate credit ratings from BBB to BBB+, the outlook remaining stable.

*Unsecured exchangeable senior notes***3.75% Exchangeable Senior Notes due 2036**

On April 6, 2006, our Operating Partnership completed a public offering of \$400 million in aggregate principal amount of its 3.75% exchangeable senior notes due 2036. On May 2, 2006, the Operating Partnership issued an additional \$50 million aggregate principal amount of the notes as a result of the exercise by the underwriter of its over-allotment option. The notes mature on May 15, 2036, unless earlier repurchased, exchanged or redeemed.

Upon the occurrence of specified events, holders of the notes may exchange their notes prior to the close of business on the scheduled trading day immediately preceding May 18, 2013 into cash and, at the Operating Partnership's option, shares of our common stock at an exchange rate of 9.3900 shares per \$1,000 principal amount of notes (or an exchange price of approximately \$106.50 per share of common stock). The initial exchange rate of 8.9461 shares per \$1,000 principal amount of notes and the initial exchange price of approximately \$111.78 per share of our common stock were adjusted effective as of December 29, 2006 in connection with the special distribution declared on December 15, 2006. On and after May 18, 2013, the notes will be exchangeable at any time prior to the close of business on the scheduled trading day immediately preceding the maturity date at the option of the holder at the applicable exchange rate. The exchange rate is subject to adjustment in certain circumstances.

Prior to May 18, 2013, the Operating Partnership may not redeem the notes except to preserve our status as a REIT. On or after May 18, 2013, the Operating Partnership may redeem all or a portion of the notes for cash at a redemption price equal to 100% of the principal amount plus accrued and unpaid interest. The Operating Partnership must make at least 12 semi-annual interest payments (including interest payments on November 15, 2006 and May 15, 2013) before redeeming any notes at the option of the Operating Partnership. Note holders may require the Operating Partnership to repurchase all or a portion of the notes on May 18, 2013 and May 15 of 2016, 2021, 2026 and 2031 at a purchase price equal to 100% of the principal amount plus accrued and unpaid interest up to, but excluding, the repurchase date. The Operating Partnership will pay cash for all notes so repurchased.

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If we undergo a fundamental change, note holders will have the option to require the Operating Partnership to purchase all or any portion of the notes at a purchase price equal to 100% of the principal amount of the notes to be purchased plus any accrued and unpaid interest to, but excluding, the fundamental change purchase date. The Operating Partnership will pay cash for all notes so purchased. In addition, if a fundamental change occurs prior to May 18, 2013, the Operating Partnership will increase the exchange rate for a holder who elects to exchange its notes in connection with such a fundamental change under certain circumstances. The notes are senior unsecured obligations of the Operating Partnership and will rank equally in right of payment to all existing and future senior unsecured indebtedness and senior to any future subordinated indebtedness of the Operating Partnership. The notes will effectively rank junior in right of payment to all existing and future secured indebtedness of the Operating Partnership. The notes will be structurally subordinated to all liabilities of the subsidiaries of the Operating Partnership.

**2.875% Exchangeable Senior Notes due 2037**

On February 6, 2007, our Operating Partnership completed an offering of \$862.5 million in aggregate principal amount (including \$112.5 million as a result of the exercise by the initial purchasers of their over-allotment option) of its 2.875% exchangeable senior notes due 2037. The notes were priced at 97.433333% of their face amount, resulting in an effective interest rate of approximately 3.438% per annum and net proceeds to us of approximately \$840.0 million. The notes mature on February 15, 2037, unless earlier repurchased, exchanged or redeemed.

Upon the occurrence of specified events, holders of the notes may exchange their notes prior to the close of business on the scheduled trading day immediately preceding February 20, 2012 into cash and, at the Operating Partnership's option, shares of our common stock at an initial exchange rate of 6.6090 shares per \$1,000 principal amount of notes (or an initial exchange price of approximately \$151.31 per share of our common stock). On and after February 20, 2012, the notes will be exchangeable at any time prior to the close of business on the scheduled trading day immediately preceding the maturity date at the option of the holder at the applicable exchange rate. The initial exchange rate is subject to adjustment in certain circumstances.

Prior to February 20, 2012, the Operating Partnership may not redeem the notes except to preserve our status as a REIT. On or after February 20, 2012, the Operating Partnership may redeem all or a portion of the notes for cash at a redemption price equal to 100% of the principal amount plus accrued and unpaid interest. Note holders may require the Operating Partnership to repurchase all or a portion of the notes on February 15 of 2012, 2017, 2022, 2027 and 2032 at a purchase price equal to 100% of the principal amount plus accrued and unpaid interest up to, but excluding, the repurchase date. The Operating Partnership will pay cash for all notes so repurchased.

If we undergo a fundamental change, note holders will have the option to require the Operating Partnership to purchase all or any portion of the notes at a purchase price equal to 100% of the principal amount of the notes to be purchased plus any accrued and unpaid interest to, but excluding, the fundamental change purchase date. The Operating Partnership will pay cash for all notes so purchased. In addition, if a fundamental change occurs prior to February 20, 2012, the Operating Partnership will increase the exchange rate for a holder who elects to exchange its notes in connection with such a fundamental change under certain circumstances. The notes are senior unsecured obligations of the Operating Partnership and will rank equally in right of payment to all existing and future senior unsecured indebtedness and senior to any future subordinated indebtedness of the Operating Partnership. The notes will effectively rank junior in right of payment to all existing and future secured indebtedness of the Operating Partnership. The notes will be structurally subordinated to all liabilities of the subsidiaries of the Operating Partnership.

The Operating Partnership offered and sold the notes to the initial purchasers in reliance on the exemption from registration provided by Section 4(2) of the Securities Act of 1933. The initial purchasers then sold the notes to qualified institutional buyers pursuant to the exemption from registration provided by Rule 144A under the Securities Act.

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In connection with the closing, we and our Operating Partnership entered into a Registration Rights Agreement (the "Registration Rights Agreement") with the initial purchasers. Under the Registration Rights Agreement, we and our Operating Partnership agreed, for the benefit of the holders of the notes, to file with the Securities and Exchange Commission, or have on file, a shelf registration statement providing for the sale by the holders of the notes and our common stock, if any, issuable upon exchange of the notes (the "Registrable Securities"), within 90 days after the original issuance of the notes and to use reasonable best efforts to cause such shelf registration statement to be declared effective within 210 days after the original issuance of the notes or otherwise make available for use by selling security holders an effective shelf registration statement no later than such date. We and the Operating Partnership will be required to pay liquidated damages in the form of specified additional interest to the holders of the notes if they fail to comply with their respective obligations to register the notes and our common stock issuable upon exchange of the notes within specified time periods, or if the registration statement ceases to be effective or the use of the prospectus is suspended for specified time periods. Neither Company nor the Operating Partnership will be required to pay liquidated damages with respect to any note after it has been exchanged for any of our common stock. On March 13, 2007, we filed with the SEC a registration statement covering the resale of the notes and of shares of common stock issuable upon exchange of the notes. The registration statement was declared effective by the SEC on April 20, 2007.

*Mortgage Notes Payable*

The following represents the outstanding principal balances due under the mortgages notes payable at March 31, 2007:

| Properties                         | Interest Rate | Principal Amount<br>(in thousands) | Maturity Date     |
|------------------------------------|---------------|------------------------------------|-------------------|
| 599 Lexington Avenue               | 5.38%(1)      | \$ 750,000                         | March 1, 2017     |
| Citigroup Center                   | 7.19%         | 491,524(2)                         | May 11, 2011      |
| Embarcadero Center One and Two     | 6.70%         | 283,356                            | December 10, 2008 |
| Prudential Center                  | 6.72%         | 263,896                            | July 1, 2008      |
| 250 West 55 <sup>th</sup> Street   | 5.72%         | 160,000(3)                         | January 9, 2009   |
| Embarcadero Center Four            | 6.79%         | 132,968                            | February 1, 2008  |
| Democracy Center                   | 7.05%         | 95,561                             | April 1, 2009     |
| One Freedom Square                 | 5.33%         | 77,488(4)                          | June 30, 2012     |
| New Dominion Tech Park, Bldg. Two  | 5.55%         | 63,000(5)                          | October 1, 2014   |
| 202, 206 & 214 Carnegie Center     | 8.13%         | 58,856                             | October 1, 2010   |
| 140 Kendrick Street                | 5.21%         | 58,142(6)                          | July 1, 2013      |
| New Dominion Tech. Park, Bldg. One | 7.69%         | 54,743                             | January 15, 2021  |
| 1330 Connecticut Avenue            | 4.65%         | 54,511(7)                          | February 26, 2011 |
| Reservoir Place                    | 5.82%         | 51,533(8)                          | July 1, 2009      |
| Kingstowne Two and Retail          | 5.50%         | 46,127(9)                          | January 1, 2016   |
| 504, 506 & 508 Carnegie Center     | 7.39%         | 41,906                             | January 1, 2008   |
| South of Market                    | 6.63%         | 40,230(10)                         | November 21, 2009 |
| 10 and 20 Burlington Mall Road     | 7.25%         | 36,165(11)                         | October 1, 2011   |
| Ten Cambridge Center               | 8.27%         | 32,025                             | May 1, 2010       |
| Sumner Square                      | 7.35%         | 27,424                             | September 1, 2013 |
| Eight Cambridge Center             | 7.73%         | 25,017                             | July 15, 2010     |
| 1301 New York Avenue               | 7.14%         | 24,660(12)                         | August 15, 2009   |
| 510 Carnegie Center                | 7.39%         | 24,070                             | January 1, 2008   |
| Reston Corporate Center            | 6.56%         | 21,082                             | May 1, 2008       |
| University Place                   | 6.94%         | 20,993                             | August 1, 2021    |
| Kingstowne One                     | 5.50%         | 20,760(13)                         | May 5, 2013       |
| Bedford Business Park              | 8.50%         | 17,534                             | December 10, 2008 |
| Total                              |               | \$ 2,973,571                       |                   |



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- (1) On December 19, 2006, we terminated our forward-starting interest rate swap contracts and received approximately \$10.9 million, which amount will reduce our interest expense for this mortgage over the term of the financing, resulting in an effective interest rate of 5.38% per annum for the financing. The stated interest rate is 5.57% per annum. The mortgage loan requires interest only payments with a balloon payment due at maturity.
- (2) In accordance with EITF 98-1, the principal amount and interest rate shown were adjusted upon redemption of the outside members' equity interest in the limited liability company that owns the property to reflect the fair value of the note. The stated principal balance at March 31, 2007 was \$489.1 million. The interest rate used to adjust the portion of debt associated with the redemption to fair value was 6.25% per annum.
- (3) The mortgage financing bears interest at a variable rate equal to LIBOR plus 0.40% per annum. The mortgage financing requires interest only payments with a balloon payment due at maturity. The mortgage financing is collateralized by mortgages totaling approximately \$13.6 million.
- (4) In accordance with EITF 98-1, the principal amount and interest rate shown were adjusted upon acquisition of the property to reflect the fair value of the note. The stated principal balance at March 31, 2007 was \$71.8 million and the stated interest rate was 7.75% per annum.
- (5) The mortgage loan requires interest only payments with a balloon payment due at maturity.
- (6) In accordance with EITF 98-1, the principal amount and interest rate shown were adjusted upon acquisition of the property to reflect the fair value of the note. The stated principal balance at March 31, 2007 was \$53.4 million and the stated interest rate was 7.51% per annum.
- (7) In accordance with EITF 98-1, the principal amount and interest rate shown were adjusted upon acquisition of the property to reflect the fair value of the note. The stated principal balance at March 31, 2007 was \$49.5 million and the stated interest rate was 7.58% per annum.
- (8) In accordance with EITF 98-1, the principal amount and interest rate shown were adjusted upon acquisition of the property to reflect the fair value of the note. The stated principal balance at March 31, 2007 was \$50.3 million and the stated interest rate was 7.0% per annum.
- (9) In accordance with EITF 98-1, the principal amount and interest rate shown were adjusted upon acquisition of the property to reflect the fair value of the note. The stated principal balance at March 31, 2007 was \$44.8 million and the stated interest rate was 5.99% per annum.
- (10) The construction financing bears interest at a variable rate equal to LIBOR plus 1.25% per annum.
- (11) Includes outstanding indebtedness secured by 91 Hartwell Avenue.
- (12) Includes outstanding principal in the amounts of \$18.3 million, \$4.4 million and \$2.0 million which bear interest at fixed rates of 6.70%, 8.54% and 6.75% per annum, respectively.
- (13) In accordance with EITF 98-1, the principal amount and interest rate shown were adjusted upon acquisition of the property to reflect the fair value of the note. The stated principal balance at March 31, 2007 was \$20.3 million and the stated interest rate was 5.96% per annum.

**Table of Contents***Off Balance Sheet Arrangements Joint Venture Indebtedness*

We have investments in eight unconsolidated joint ventures (including our investment in the Value-Added Fund which owns three properties) with our effective ownership interests ranging from 5% to 51%. Seven of these ventures have mortgage indebtedness. We exercise significant influence over, but do not control, these eight entities and therefore they are presently accounted for using the equity method of accounting. See also Note 4 to the Consolidated Financial Statements. At March 31, 2007, the debt related to these ventures was equal to approximately \$640.2 million. The table below summarizes the outstanding debt of these joint venture properties at March 31, 2007:

| Properties             | Venture<br>Ownership % | Interest Rate | Principal<br>Amount<br>(in thousands) | Maturity Date      |
|------------------------|------------------------|---------------|---------------------------------------|--------------------|
| Metropolitan Square    | 51%                    | 8.23%         | \$ 130,178                            | May 1, 2010        |
| Market Square North    | 50%                    | 7.70%         | 89,587                                | December 19, 2010  |
| 505 9th Street         | 50%                    | 6.04%         | 53,436(1)                             | See note 1         |
| New York Land Venture  | 50%                    | 7.57%         | 23,600(2)                             | May 8, 2008        |
| 901 New York Avenue    | 25%                    | 5.19%         | 170,000                               | January 1, 2015    |
| Worldgate Plaza        | 25%                    | 6.21%         | 57,000(3)                             | December 1, 2007   |
| Circle Star            | 25%                    | 6.57%         | 42,000(4)                             | September 1, 2013  |
| 300 Billerica Road     | 25%                    | 5.69%         | 7,500(4)                              | January 1, 2016    |
| Wisconsin Place        | 23.89%                 | 6.88%         | 37,741(5)                             | March 11, 2009(5)  |
| Wisconsin Place        | 23.89%                 | 4.38%         | 7,232(6)                              | January 1, 2008(6) |
| Wisconsin Place Retail | 5%                     | 6.75%         | 21,903(7)                             | March 29, 2010(7)  |
| Total                  |                        |               | \$ 640,177                            |                    |

- (1) Amount represents outstanding construction financing under a \$60.0 million loan commitment (of which our share is \$30.0 million) which bears interest at a fixed rate of 5.73% per annum and a \$35.0 million loan commitment (of which our share is \$17.5 million) which bears interest at a variable rate of LIBOR plus 1.25% per annum. The financing converts to a ten-year fixed rate loan in October 2007 at an interest rate of 5.73% per annum with a provision for an increase in the borrowing capacity by \$35.0 million (of which our share would be \$17.5 million). The conversion is subject to conditions which we expect to satisfy. As of March 31, 2007, the interest rate on the variable rate portion of the debt was 6.57% per annum. The weighted-average rate as of March 31, 2007 is reflected in the table.
- (2) The financing bears interest at a variable rate equal to LIBOR plus 2.25% per annum with a maturity of May 8, 2008.
- (3) This property is owned by the Value-Added Fund. The mortgage financing bears interest at a variable rate equal to LIBOR plus 0.89% per annum and requires interest only payments with a balloon payment due at maturity. This mortgage matures in December 2007, with two one-year extension options. In addition, the Value-Added Fund entered into an agreement to cap the interest rate at 9.5% per annum for a nominal fee.
- (4) This property is owned by the Value-Added Fund.
- (5) Amount represents outstanding construction financing under a \$96.5 million loan commitment (of which our share is \$23.1 million) at a variable rate equal to LIBOR plus 1.50% per annum with a maturity in March 2009. The mortgage debt requires interest only payments with a balloon payment due at maturity. On March 29, 2007, the entity executed an amendment to its construction loan agreement. The outstanding balance on the construction loan was approximately \$53.6 million on the \$96.5 million commitment. The amended agreement provides for a reduction in the loan commitment amount to \$69.1 million. The reduction relates to the repayment of the retail portion of the outstanding balance totaling approximately \$15.9 million and an additional reduction in the borrowing capacity of approximately \$11.5 million with a corresponding release of collateral in conjunction with the retail entity obtaining new construction financing.

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- (6) In accordance with EITF 98-1, the principal amount and interest rates shown were adjusted to reflect the fair value of the note using an effective interest rate of 4.38% per annum. This note is non-interest bearing with a stated principal balance of \$7.5 million (of which our share is approximately \$1.8 million) and matures in January 2008. The weighted average rates exclude the impact of this loan. We have agreed, together with our third-party joint venture partners, to guarantee this seller financing on behalf of the land and infrastructure entity.
- (7) Amount represents outstanding construction financing under a \$66.0 million loan commitment collateralized by the retail entity of Wisconsin Place. Wisconsin Place is a mixed-use development project consisting of office, retail and residential properties located in Chevy Chase, Maryland. The construction financing bears interest at a variable rate equal to LIBOR plus 1.375% per annum and matures on March 29, 2010 with two one-year extension options.

*State and Local Tax Matters*

Because we are organized and qualify as a REIT, we are generally not subject to federal income taxes, but subject to certain state and local taxes. In the normal course of business, certain entities through which we own real estate either have undergone, or are currently undergoing, tax audits or other inquiries. Although we believe that we have substantial arguments in favor of our positions in the ongoing audits, in some instances there is no controlling precedent or interpretive guidance on the specific point at issue. Collectively, tax deficiency notices received to date from the jurisdictions conducting the ongoing audits have not been material. However, there can be no assurance that future audits will not occur with increased frequency or that the ultimate result of such audits will not have a material adverse effect on our results of operations.

*Insurance*

We carry insurance coverage on our properties of types and in amounts and with deductibles that we believe are in line with coverage customarily obtained by owners of similar properties. In response to the uncertainty in the insurance market following the terrorist attacks of September 11, 2001, the Federal Terrorism Risk Insurance Act, or TRIA, was enacted in November 2002 to require regulated insurers to make available coverage for certified acts of terrorism (as defined by the statute) through December 31, 2004, which date was extended to December 31, 2005 by the United States Department of Treasury on June 18, 2004 and which date was further extended to December 31, 2007 by the Terrorism Risk Insurance Extension Act of 2005 (the TRIA Extension Act). TRIA expires on December 31, 2007, and we cannot currently anticipate whether it will be extended. Effective as of March 1, 2007, our property insurance program per occurrence limits were increased from \$800 million to \$900 million, including (i) coverage for certified acts of terrorism by TRIA of \$900 million per occurrence and (ii) coverage for non-certified acts of terrorism by TRIA of \$500 million per occurrence, and an additional \$400 million of coverage for non-certified acts of terrorism by TRIA on a per occurrence and annual aggregate basis. We also carry nuclear, biological, chemical and radiological terrorism insurance coverage (NBCR Coverage) for certified acts of terrorism as defined by TRIA, which is provided by IXP, LLC as a direct insurer. Effective as of March 1, 2007, we extended the NBCR Coverage to March 1, 2008, excluding our Value-Added Fund properties. Effective as of March 1, 2007, the per occurrence limit for NBCR Coverage was increased from \$800 million to \$900 million. Under TRIA, after the payment of the required deductible and coinsurance the NBCR Coverage is backstopped by the Federal Government if the aggregate industry insured losses resulting from a certified act of terrorism exceed a program trigger. Under the TRIA Extension Act (a) the program trigger is \$100 million from January 1, 2007 through December 31, 2007 and (b) the coinsurance is 15% from January 1, 2007 through December 31, 2007. We may elect to terminate the NBCR Coverage if there is a change in our portfolio or for any other reason. In the event TRIA is not extended beyond December 31, 2007 (i) the NBCR coverage provided by IXP will terminate and (ii) we will have some gaps in our coverage for acts of terrorism that would have constituted both certified and non-certified acts of terrorism had TRIA not expired and we may obtain the right to replace a portion of such coverage. We intend to continue to monitor the scope, nature and cost of available terrorism insurance and maintain insurance in amounts and on terms that are commercially reasonable.

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We also currently carry earthquake insurance on our properties located in areas known to be subject to earthquakes in an amount and subject to self-insurance that we believe are commercially reasonable. In addition, this insurance is subject to a deductible in the amount of 5% of the value of the affected property. Specifically, we currently carry earthquake insurance which covers our San Francisco region with a \$120 million per occurrence limit and a \$120 million annual aggregate limit, \$20 million of which is provided by IXP, LLC, as a direct insurer. The amount of our earthquake insurance coverage may not be sufficient to cover losses from earthquakes. We may discontinue earthquake insurance on some or all of our properties in the future if the premiums exceed our estimation of the value of the coverage.

In January 2002, we formed a wholly-owned taxable REIT subsidiary, IXP, Inc., to act as a captive insurance company and be one of the elements of our overall insurance program. On September 27, 2006, IXP, Inc. was merged into IXP, LLC, a wholly owned subsidiary, and all insurance policies issued by IXP, Inc. were cancelled and reissued by IXP, LLC. The term "IXP" refers to IXP, Inc. for the period prior to September 27, 2006 and to IXP, LLC for the period on and subsequent to September 27, 2006. IXP acts as a direct insurer with respect to a portion of our earthquake insurance coverage for our Greater San Francisco properties and our NBCR Coverage for certified acts of terrorism under TRIA. Insofar as we own IXP, we are responsible for its liquidity and capital resources, and the accounts of IXP are part of our consolidated financial statements. In particular, if a loss occurs which is covered by our NBCR Coverage but is less than the applicable program trigger under TRIA, IXP would be responsible for the full amount of the loss without any backstop by the Federal Government. If we experience a loss and IXP is required to pay under our insurance policy, we would ultimately record the loss to the extent of IXP's required payment. Therefore, insurance coverage provided by IXP should not be considered as the equivalent of third-party insurance, but rather as a modified form of self-insurance.

We continue to monitor the state of the insurance market in general, and the scope and costs of coverage for acts of terrorism in particular, but we cannot anticipate what coverage will be available on commercially reasonable terms in future policy years. There are other types of losses, such as from wars or the presence of mold at our properties, for which we cannot obtain insurance at all or at a reasonable cost. With respect to such losses and losses from acts of terrorism, earthquakes or other catastrophic events, if we experience a loss that is uninsured or that exceeds policy limits, we could lose the capital invested in the damaged properties, as well as the anticipated future revenues from those properties. Depending on the specific circumstances of each affected property, it is possible that we could be liable for mortgage indebtedness or other obligations related to the property. Any such loss could materially and adversely affect our business and financial condition and results of operations.

*Funds from Operations*

Pursuant to the revised definition of Funds from Operations adopted by the Board of Governors of the National Association of Real Estate Investment Trusts ( NAREIT ), we calculate Funds from Operations, or FFO, by adjusting net income (loss) (computed in accordance with GAAP, including non-recurring items) for gains (or losses) from sales of properties, real estate related depreciation and amortization, and after adjustment for unconsolidated partnerships, joint ventures and preferred distributions. FFO is a non-GAAP financial measure. The use of FFO, combined with the required primary GAAP presentations, has been fundamentally beneficial in improving the understanding of operating results of REITs among the investing public and making comparisons of REIT operating results more meaningful. Management generally considers FFO to be a useful measure for reviewing our comparative operating and financial performance because, by excluding gains and losses related to sales of previously depreciated operating real estate assets and excluding real estate asset depreciation and amortization (which can vary among owners of identical assets in similar condition based on historical cost accounting and useful life estimates), FFO can help one compare the operating performance of a company's real estate between periods or as compared to different companies. Our computation of FFO may not be comparable to FFO reported by other REITs or real estate companies that do not define the term in accordance with the current NAREIT definition or that interpret the current NAREIT definition differently.

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FFO should not be considered as an alternative to net income (determined in accordance with GAAP) as an indication of our performance. FFO does not represent cash generated from operating activities determined in accordance with GAAP and is not a measure of liquidity or an indicator of our ability to make cash distributions. We believe that to further understand our performance, FFO should be compared with our reported net income and considered in addition to cash flows in accordance with GAAP, as presented in our Consolidated Financial Statements.

The following table presents a reconciliation of net income available to common shareholders to FFO for the three months ended March 31, 2007 and 2006:

|   | Three Months Ended<br>March 31, |            |
|---|---------------------------------|------------|
|   | 2007                            | 2006       |
|   | (in thousands)                  |            |
| Net income available to common shareholders   | \$ 854,307                      | \$ 67,737  |
| Add:  |                                 |            |
| Minority Interest in Operating Partnership  | 11,164                          | 15,353     |
| Less:   |                                 |            |
| Minority interest in property partnership   |                                 | 1,236      |
| Income from unconsolidated joint ventures   | 965                             | 1,290      |
| Gains on sales of real estate, net of minority interest   | 619,206                         | 5,441      |
| Gains on sales of real estate from discontinued operations, net of minority interest  | 161,848                         |            |
| Income from discontinued operations, net of minority interest   | 1,280                           | 619        |
| Income before minority interest in property partnership, income from unconsolidated joint ventures, minority interest in Operating Partnership, gains on sales of real estate and discontinued operations | 82,172                          | 74,504     |
| Add:  |                                 |            |
| Real estate depreciation and amortization (1)   | 72,870                          | 68,674     |
| Income from discontinued operations   | 1,504                           | 736        |
| Income from unconsolidated joint ventures   | 965                             | 1,290      |
| Less:   |                                 |            |
| Minority interest in property partnership's share of Funds from Operations  |                                 | 268        |
| Preferred distributions   | 1,202(2)                        | 3,110      |
| Funds from Operations   | \$ 156,309                      | \$ 141,826 |
| Less:   |                                 |            |
| Minority interest in the Operating Partnership's share of Funds from Operations   | 23,298                          | 22,616     |
| Funds from Operations available to common shareholders  | \$ 133,011                      | \$ 119,210 |
| Our percentage share of Funds from Operations - basic   | 85.10%                          | 84.05%     |
| Weighted average shares outstanding - basic   | 118,177                         | 112,509    |

- (1) Real estate depreciation and amortization consists of depreciation and amortization from the Consolidated Statements of Operations of \$70,478 and \$66,005, our share of unconsolidated joint venture real estate depreciation and amortization of \$2,099 and \$2,304 and depreciation and amortization from discontinued operations of \$608 and \$842, less corporate related depreciation and amortization of \$315 and \$477 for the three months ended March 31, 2007 and 2006, respectively.
- (2) Excludes an adjustment of approximately \$3.1 million for the three months ended March 31, 2007 to the income allocated to the holders of Series Two Preferred Units to account for their right to participate on an as-converted basis in the special dividend that followed previously completed sales of real estate.

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## Reconciliation to Diluted Funds from Operations:

|   | Three Months Ended                      |               | Three Months Ended                      |               |
|---|---|---------------|---|---------------|
|   | March 31, 2007                          |               | March 31, 2006                          |               |
|   | Shares                                  |               | Shares                                  |               |
|   | Income<br>(Numerator)<br>(in thousands) | (Denominator) | Income<br>(Numerator)<br>(in thousands) | (Denominator) |
| Basic FFO   | \$ 156,309                              | 138,877       | \$ 141,826                              | 133,853       |
| Effect of Dilutive Securities                                     |   |               |   |               |
| Convertible Preferred Units                                       | 1,202(1)                                | 1,922         | 3,110                                   | 4,857         |
| Stock Options and Exchangeable Notes                              |   | 2,469         |   | 2,648         |
| Diluted FFO   | \$ 157,511                              | 143,268       | \$ 144,936                              | 141,358       |
| Less:   |   |               |   |               |
| Minority interest in Operating Partnership's share of diluted FFO | 22,757                                  | 20,699        | 21,885                                  | 21,345        |
| Company's share of Diluted FFO (2)                                | \$ 134,754                              | 122,569       | \$ 123,051                              | 120,013       |

- (1) Excludes an adjustment of approximately \$3.1 million for the three months ended March 31, 2007 to the income allocated to the holders of Series Two Preferred Units to account for their right to participate on an as-converted basis in the special dividend that followed previously completed sales of real est
- (2) Our share of diluted Funds from Operations was 85.55% and 84.90% for the quarter ended March 31, 2007 and 2006, respectively.

**Contractual Obligations**

We have various standing or renewable service contracts with vendors related to our property management. In addition, we have certain other utility contracts we enter into in the ordinary course of business which may extend beyond one year, which vary based on usage. These contracts include terms that provide for cancellation with insignificant or no cancellation penalties. Contract terms are generally one year or less.

On February 15, 2007, we sold the long-term leasehold interest in 5 Times Square in New York City and related credits, for approximately \$1.28 billion in cash. In conjunction with the sale, we have agreed to provide to the buyer monthly revenue support from the closing date until December 31, 2008. The aggregate amount of the revenue support payments will be approximately \$1.6 million and has been recorded as a purchase price adjustment and included in Other Liabilities within our Consolidated Balance Sheets. As part of the transaction, the buyer has agreed to engage us as the property manager for 5 Times Square for a five-year term. Either party will have the right to terminate this relationship at any time after four years upon giving the other party six (6) months advance notice. If not terminated, the agreement will automatically renew for successive one-year terms unless terminated by either party upon ninety (90) days advance notice.

In connection with the sale of 280 Park Avenue, we entered into a master lease agreement with the buyer at closing. Under the master lease agreement, we guaranteed that the buyer will receive at least a minimum amount of base rent from approximately 74,340 square feet of space during the ten-year period following the expiration of the current leases for this space. The current leases for this space are scheduled to expire at various times between June 2006 and October 2007. The aggregate amount of base rent we have guaranteed over the entire period from 2006 to 2017 is approximately \$67.3 million. Our guarantee obligations, which are in the form of base rent payments to the buyer, will be reduced by the amount of base rent payable, whether or not actually paid, under qualifying leases for this space that we obtain from prospective tenants. We will remain responsible for any free rent periods. The buyer will bear all customary leasing costs for this space, including tenant improvements and leasing commissions. During the three months ended March 31, 2007, we signed new qualifying leases for approximately 22,000 net rentable square feet of the remaining 47,659 net rentable square foot master lease obligation. Our remaining master lease obligation as of March 31, 2007 is approximately \$27.4 million which is reflected in the Consolidated Balance Sheet as other liabilities.

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As part of the transaction, the buyer has engaged us as the property manager and leasing agent for 280 Park Avenue for a one-year term that renews automatically. Under the purchase and sale agreement, we have also agreed to provide to the buyer fixed monthly revenue support from the closing date until December 31, 2008. The aggregate amount of the revenue support payments will be approximately \$22.5 million and has been recorded as a purchase price adjustment and included in Other Liabilities within our Consolidated Balance Sheets. As of March 31, 2007, the revenue support obligation totaled approximately \$13.0 million.

### *Newly Issued Accounting Standards*

In June 2006, the FASB issued Interpretation No. 48, *Accounting for Uncertainty in Income Taxes*, an Interpretation of FASB Statement No. 109 ( FIN No. 48 ). FIN No. 48 clarifies the accounting for uncertainty in income taxes recognized in a company's financial statements and prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN No. 48 also provides guidance on description, classification, interest and penalties, accounting in interim periods, disclosure and transition. FIN No. 48 was effective for fiscal years beginning after December 15, 2006. FIN No. 48, which we adopted effective January 1, 2007, did not have a material impact on our cash flows, results of operations, financial position or liquidity.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements* ( SFAS No. 157 ). SFAS No. 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles (GAAP), and expands disclosures about fair value measurements. SFAS No. 157 does not require any new fair value measurements. SFAS No. 157 applies under other accounting pronouncements that require or permit fair value measurements. SFAS No. 157 is effective for fiscal years beginning after November 15, 2007. We do not expect the adoption of SFAS No. 157 to have a material impact on our cash flows, results of operations, financial position or liquidity.

In February 2007, the FASB issued SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities - Including an amendment of FASB Statement No. 115* ( SFAS No. 159 ). SFAS No. 159 permits entities to choose, at specified election dates, to measure many financial instruments and certain other items at fair value that are not currently required to be measured at fair value. Unrealized gains and losses shall be reported on items for which the fair value option has been elected in earnings at each subsequent reporting date. SFAS No. 159 is effective for fiscal years beginning after November 15, 2007. We are currently evaluating and assessing the impact of this statement.

**Table of Contents****ITEM 3 Quantitative and Qualitative Disclosures about Market Risk**

Approximately \$5.5 billion of our borrowings bear interest at fixed rates, and therefore the fair value of these instruments is affected by changes in the market interest rates. As of March 31, 2007, the weighted average interest rate on our variable rate debt was LIBOR/Eurodollar plus 0.57% per annum. The following table presents our aggregate fixed rate debt obligations with corresponding weighted-average interest rates sorted by maturity date and our aggregate variable rate debt obligations sorted by maturity date.

|                                    | 2007      | 2008       | 2009       | 2010       | 2011       | 2012+        | Total        | Fair Value   |
|------------------------------------|-----------|------------|------------|------------|------------|--------------|--------------|--------------|
| <b>Secured debt</b>                |           |            |            |            |            |              |              |              |
| (dollars in thousands)             |           |            |            |            |            |              |              |              |
| Fixed Rate                         | \$ 35,179 | \$ 799,691 | \$ 186,454 | \$ 132,742 | \$ 545,017 | \$ 1,074,258 | \$ 2,773,341 | \$ 2,870,535 |
| Average Interest Rate              | 7.11%     | 6.83%      | 7.09%      | 7.93%      | 7.22%      | 5.84%        | 6.60%        |              |
| Variable Rate                      |           |            | 200,230    |            |            |              | 200,230      | 200,230      |
| <b>Unsecured debt</b>              |           |            |            |            |            |              |              |              |
| Fixed Rate                         |           |            |            |            |            | \$ 1,471,583 | \$ 1,471,583 | \$ 1,512,133 |
| Average Interest Rate              |           |            |            |            |            | 5.95%        | 5.95%        |              |
| Variable Rate                      |           |            |            |            |            |              |              |              |
| <b>Unsecured exchangeable debt</b> |           |            |            |            |            |              |              |              |
| Fixed Rate                         |           |            |            |            |            | \$ 1,290,985 | \$ 1,290,985 | \$ 1,398,563 |
| Average Interest Rate              |           |            |            |            |            | 3.55%        | 3.55%        |              |
| Variable Rate                      |           |            |            |            |            |              |              |              |
| <b>Total Debt</b>                  | \$ 35,179 | \$ 799,691 | \$ 386,684 | \$ 132,742 | \$ 545,017 | \$ 3,836,826 | \$ 5,736,139 | \$ 5,981,461 |

During 2005, we entered into twelve forward-starting interest rate swap contracts to lock in the 10-year treasury rate and 10-year swap spread in contemplation of obtaining long-term fixed-rate financing to refinance existing debt that is expiring or freely prepayable prior to February 2007. Based on swap spreads at each trade date, the swaps fix the 10-year treasury rate for a financing in February 2007 at a weighted average rate of 4.34% per annum on notional amounts aggregating \$500.0 million. The swaps were to go into effect in February 2007 and expire in February 2017. We believe that these swaps qualify as highly-effective cash flow hedges under SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, as amended. On December 19, 2006, we entered into an interest rate lock agreement with a lender for a fixed interest rate of 5.57% per annum on a ten-year mortgage financing totaling \$750.0 million to be collateralized by our 599 Lexington Avenue property in New York City. We closed on the mortgage financing on February 12, 2007. In conjunction with the interest rate lock agreement, we terminated the forward-starting interest rate swap contracts and received approximately \$10.9 million, which amount will reduce our interest expense over the ten-year term of the financing, resulting in an effective interest rate of 5.38% per annum. We expect that within the next twelve months we will reclassify into earnings approximately \$1.0 million of the amounts recorded within Accumulated Other Comprehensive Loss relating to the forward-starting interest rate swap contracts. We intend to consider entering into additional hedging arrangements to minimize our interest rate risk.

At March 31, 2007, our outstanding variable rate debt based off LIBOR totaled approximately \$200 million. At March 31, 2007, the average interest rate on variable rate debt was approximately 5.90%. If market interest rates on our variable rate debt had been 100 basis points greater, total interest expense would have increased approximately \$0.5 million for the three months ended March 31, 2007.

At March 31, 2006, our outstanding variable rate debt based off LIBOR totaled approximately \$763.9 million. At March 31, 2006, the average interest rate on variable rate debt was approximately 5.23%. If market interest rates on our variable rate debt had been 100 basis points greater, total interest expense would have increased approximately \$1.9 million for the three months ended March 31, 2006.

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These amounts were determined solely by considering the impact of hypothetical interest rates on our financial instruments. Due to the uncertainty of specific actions we may undertake to minimize possible effects of market interest rate increases, this analysis assumes no changes in our financial structure.

**ITEM 4 Controls and Procedures**

- (a) Evaluation of Disclosure Controls and Procedures. As of the end of the period covered by this report, our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934). Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that these disclosure controls and procedures were effective as of the end of the period covered by this report.
- (b) Changes in Internal Control Over Financial Reporting. No change in our internal control over financial reporting (as defined in Rule 13a-15(f) under the Securities Exchange Act of 1934) occurred during the first quarter of our fiscal year ending December 31, 2007 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**PART II. OTHER INFORMATION**

**ITEM 1 Legal Proceedings.**

We are subject to legal proceedings and claims that arise in the ordinary course of business. These matters are generally covered by insurance. Management believes that the final outcome of such matters will not have a material adverse effect on our financial position, results of operations or liquidity.

**ITEM 1A Risk Factors.**

There were no material changes to the risk factors disclosed in Part I, Item 1A. Risk Factors of our Annual Report on Form 10-K for the year ended December 31, 2006. In addition to the other information set forth in this report, you should carefully consider the risk factors discussed in Form 10-K, which could materially affect our business, financial condition or future results. The risks described in our Annual Report on Form 10-K are not the only risks facing our Company. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and/or operating results.

**ITEM 2 Unregistered Sales of Equity Securities and Use of Proceeds.**

- (a) During the three months ended March 31, 2007, the Company issued 698,526 shares of common stock in reliance on an exemption from registration under Section 4(2) of the Securities Act of 1933. The shares of common stock were issued in exchange for 698,526 common units of limited partnership tendered for redemption by certain limited partners of Boston Properties Limited Partnership. An aggregate of 579,746 common units had been issued by Boston Properties Limited Partnership upon conversion of 441,766 Series Two Preferred Units. The Company relied on the exemption based upon factual representations received from the limited partners who received these shares.
- (b) Not applicable.
- (c) Issuer Purchases of Equity Securities.

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| Period           |                   | (a) Total<br>Number of<br>Shares of<br>Common<br>Stock<br><br>Purchased | (b) Average<br>Price Paid per<br>Common<br>Share | (c) Total Number of<br>Shares Purchased as<br>Part of Publicly<br>Announced Plans or<br>Programs | (d) Maximum<br>Number (or<br>Approximate Dollar<br>Value) of Shares that<br>May Yet be Purchased |
|------------------|-------------------|---|--|--|--|
| January 1, 2007  | January 31, 2007  | 2,683(1)  | \$ 118.52  | N/A  | N/A  |
| February 1, 2007 | February 28, 2007 | 17,768(1)   | \$ 126.09  | N/A  | N/A  |
| March 1, 2007    | March 31, 2007    |   |  | N/A  | N/A  |
| Total            |                   | 20,451  | \$ 125.10  | N/A  | N/A  |

(1) Represents shares of restricted Common Stock surrendered by employees to the Company to satisfy such employee's tax withholding obligation in connection with the vesting of restricted Common Stock.

**ITEM 3 Defaults Upon Senior Securities.**

None.

**ITEM 4 Submission of Matters to a Vote of Security Holders.**

None.

**ITEM 5 Other Information.**

(a) None.

(b) None.

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**ITEM 6 Exhibits**

(a) Exhibits

- 4.1 - Supplemental Indenture No. 6, dated February 6, 2007, by and between Boston Properties Limited Partnership and The Bank of New York Trust Company, N.A., as Trustee, including a form of the 2.875% Exchangeable Senior Note due 2037. (Incorporated by reference to Exhibit 4.1 to Current Report on Form 8-K of Boston Properties Limited Partnership filed on February 6, 2007.)
- 4.2 - Registration Rights Agreement, dated as of February 6, 2007, among Boston Properties Limited Partnership, Boston Properties, Inc., JP Morgan Securities Inc. and Morgan Stanley & Co. Incorporated. (Incorporated by reference to Exhibit 4.3 to the Current Report on Form 8-K of Boston Properties Limited Partnership filed on February 6, 2007.)
- 10.1 - Purchase Agreement, dated as of January 31, 2007 among Boston Properties Limited Partnership, Boston Properties, Inc. (solely for purposes of Sections 4(K), 4(p) and 5(k) therein), JP Morgan Securities Inc. and Morgan Stanley & Co. Incorporated. (Incorporated by reference to Exhibit 10.1 to Current Report on Form 8-K of Boston Properties Limited Partnership filed on February 6, 2007.)
- 10.2 - Amendment to ESAC Receivable Sale Agreement, dated as of February 15, 2007, between No. 5 Times Square Development LLC and AVR Crossroads LLC. (Incorporated by reference to Exhibit 2.4 to Boston Properties, Inc. s Current Report on Form 8-K filed on February 16, 2007.)
- 10.3 - Amendment to Purchase and Sale Agreement, dated as of February 15, 2007, between No. 5 Times Square Development LLC and AVR Crossroads LLC. (Incorporated by reference to Exhibit 2.2 to Boston Properties, Inc. s Current Report on Form 8-K filed on February 16, 2007.)
- 12.1 - Calculation of Ratios of Earnings to Fixed Charges and Calculation of Ratios of Earnings to Combined Fixed Charges and Preferred Distributions.
- 31.1 - Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 - Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 - Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes Oxley Act of 2002.
- 32.2 - Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes Oxley Act of 2002.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

May 10, 2007

BOSTON PROPERTIES, INC,

/s/ Douglas T. Linde  
Douglas T. Linde  
Executive Vice President,

Chief Financial Officer

(duly authorized officer and  
principal financial officer)