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October 2003

Creating GE Healthcare Technologies

Recommended Acquisition of Amersham

This presentation contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by words such as "expects", "anticipates", "intends", "plans", "believes", "seeks", "estimates", "will" or words of similar meaning and include, but are not limited to, statements about the expected future business and financial performance of GE resulting from and following the Acquisition. These statements are based on management's current expectations and are inherently subject to uncertainties and changes in circumstances. Among the factors that could cause actual results to differ materially from those described in the forward-looking statements are factors relating to satisfaction of the Pre-Conditions and the Conditions, GE s ability to successfully combine the businesses of GE Medical Systems and Amersham and to realize expected operating synergies from the Acquisition, and changes in global, political, economic, business, competitive, market and regulatory forces. More detailed information about certain of these factors is contained in GE s and Amersham s filings with the SEC. Neither GE nor Amersham undertakes any obligation to update the forward-looking statements to reflect actual results, or any change in events, conditions, assumptions or other factors.

This presentation includes certain non-GAAP financial measures as defined by SEC rules. As required by SEC rules, we have provided a reconciliation of those measures to the most directly comparable GAAP measures, which is available in our GAAP Reconciliation file on our investor relations website at www.ge.com/investor.

Impact of Changing Demographics -- 1995 to 2005 U.S. Japan Germany China **Fundamentals Drive Long-Term Healthcare Growth** 1960- 72 7.6% 72- 75 3.5% 75- 77 6.8% 77- 79 4.1% 79- 82 6.1% 82-87 4.9% 87- 90 7.0% 90- 95 7.3%

95- 00

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5.6%
00- 06
7.8%
Growth in Healthcare Spending U.S. Example
40-Year Avg.
6.8%
+ <i>\$1T</i>
+\$100B
+\$170B
+\$100B
+20%
+25%
+8%
+26%
Incremental Health Care Spend
Change in % of Pop. Age >55 Yrs
Aging Populations Entering Peak Earning Years
Technology Critical to Improvements in Efficiency and Care Quality
New Demand from Emerging Opportunities in Genomics and Proteomics
Consistent Rebounds from Short-Lived Government / Payer Shocks
НМО
Act
Carter

Initiatives		
DRGs		
Managed		
Care		
Reforms		

GEMS Today - Growth Engine in Imaging, Services & IT
Key GE Growth Business
~\$10B 03 Revenue
~18% Op Profit Margin
(LTM 9/30/03)
Diagnostic Imaging
Anatomical Imaging
Technology Innovation
Clinical Productivity
Globalization
Molecular Imaging
Sales 03E: \$5.6B
CAGR:
~10%
Services
Hospital Productivity
Partnership
Whole Hospital
Performance ROI
Maintenance
Sales 03E: \$2.7B
CAGR:
~10%
Information

Technology

PACS
Clinical IT Systems
Physician Workflow
Paperless, Filmless, Wireless
Sales 03E: \$2.0B
CAGR:
~30%
CAGR = 2000 to 2003
Dramatic Increase in Imaging Information
Need for Provider Quality & Productivity
Emergence of Molecular & Personalized Medicine
<u>Trends</u>
<u>GEMS</u>
Today
E = This forward looking statement relating to the financial performance of GE has not been prepared or verified to the standards required by the UK City Code on Takeovers and Mergers, including its requirements

for reports by auditors and financial advisers.

The Potential of Molecular Imaging Cancer Therapy

Standard CT Anatomic Evaluation

PET FDG Metabolic Evaluation

Baseline

24 Hours

7 Days

Baseline

3 Months

Tumor Activity Decrease Observed Within Days

Tumor
<u>Shrinkage</u>
Observed
<u>After Months</u>

Provides the Basis for Better Patient Outcomes

And Long-Term Leadership for GE

Tomorrow GE Healthcare Technologies	Fast Growing
Diagnostic Imaging	
Anatomical Imaging	
Technology Innovation	
Clinical Productivity	
Globalization	
Molecular Imaging	
Services	
Hospital Productivity	
Partnership	
Whole Hospital	
Performance ROI	
Maintenance	
Information Technology	
PACS	
Clinical IT Systems	
Physician Workflow	
Paperless, Filmless, Wireless	
Life Sciences	
Drug Development	
Molecular Medicine	
More Effective Drug Dev t	
In-vivo Diagnostics	

Enabling Molecular Med.
Sales 03E: \$1.1B
CAGR:
~8%
Diagnostic Pharma
Diagnostic Productivity
Targeted Imaging Agents
Sales 03E: \$1.6B
CAGR:
~12%
Complementary Platform
Accelerate Molecular Imaging
Exciting New Platform
Tools for Disease Research and Drug Discovery / Development
Proteins
Sales 03E: \$5.6B
CAGR:
~10%
Sales 03E: \$2.7B
CAGR:
~6%
Sales 03E: \$2.0B
CAGR:
~30%

CAGR = 2000 to 2003;

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Source for Diagnostic Pharma & Life Sciences: Average Analyst Estimates

f = 1.66

GE Medical Systems and Amersham Creating E Healthcare Technologies

\$13 Billion High Tech, High Growth, High Margin Business

<u>Positions GE</u> for a New Chapter in Diagnostic Medicine <u>Imaging + Diagnostic Pharma + Clinical IT + Biosciences</u>

<u>Creates</u> a Group of Technology & Service-Driven Healthcare Businesses With Combined 03 Pro-forma Revenue of \$13B

<u>Accelerates</u> the Development of Molecular Imaging & Personalized Medicine Technologies Enabling Customers to Treat & Monitor Disease at Each Phase

Expands the Addressable Customer Base Providing New Distribution Channels

Performs Financially for Investors Accretive by Year 2

~\$500MM of Potential Annual Margin Benefits from Synergies by Year 3

Enhances GE Financial Flexibility

Makes GE Stronger

The foregoing statements as to financial accretion are not intended to mean that General Electric earnings or earnings per share

for any period will necessarily exceed those of any prior year.

<u>Amersham</u>

\$2.1

~\$2.7

2000

2003E

<u>Protein Separations</u>: Reagents and Purification Systems For Biopharmaceuticals

<u>Discovery Systems</u>: Tools /Reagents Used in Drug Discovery & Dev t

Sales 03E: \$1.6B CAGR: 12%

Sales 03E: \$1.1B CAGR: 8%

Amersham

Products & Technologies For Disease Diagnosis and Molecular Medicine Vision for Personalized Medicine

OP% 17%

18%

Financial Summary

Industry Size: ~\$20B

Industry Growth: 5-10%

10% CAGR

Complementary Platform

Diagnostic Pharma

New Growth Platform

Life Sciences

CAGR = 2000 to 2003

Contrast Agents and Radiopharmaceuticals to Enhance Imaging of Anatomy, Organs, Tissue and Cells, and Molecular Activity

(LTM 1H FY 2003)

E = Source: Average Analyst Estimates

f = 1.66

Common Commitment to Healthcare Technology

Adding Recurring Revenue Streams From Consumables

Commercial Culture

Global Business with Strong Technical, Service and

GEMS Amersham GE/GEMS Amersham GEMS Physics Electrical Eng. Software Dev t Clinical Applications & IT **Amersham** BioTechnology Chemistry Genomics **Proteomics** in Complementary Areas of **Expertise** ~16,000 Commercial Resources **Driving Global Growth** Complementary Resources & Expertise Great Synergy Opportunities Sales & **Service**