

Primo Water Corp  
Form 10-Q  
November 07, 2014

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q  
(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 2014

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

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COMMISSION FILE NUMBER 001-34850  
PRIMO WATER CORPORATION  
(Exact name of registrant as specified in its charter)

Delaware 30-0278688  
(State of incorporation) (I.R.S. Employer Identification No.)

104 Cambridge Plaza Drive, Winston-Salem, NC 27104  
(Address of principal executive office) (Zip code)

(336) 331-4000  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer   
Non-accelerated filer  (Do not check if smaller reporting company) Smaller reporting company

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

As of October 31, 2014, there were 24,530,299 shares of our Common Stock, par value \$0.001 per share, outstanding.

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PRIMO WATER CORPORATION  
FORM 10-Q  
FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2014

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## PART I – FINANCIAL INFORMATION

## Item 1. Financial Statements

PRIMO WATER CORPORATION  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 (In thousands, except par value information)

|   | September<br>30,<br>2014<br>(unaudited) | December<br>31,<br>2013 |
|---|---|-------------------------|
| <b>ASSETS</b>   |   |                         |
| Current assets:   |   |                         |
| Cash  | \$ 707                                  | \$ 394                  |
| Accounts receivable, net  | 8,920                                   | 7,614                   |
| Inventories   | 7,530                                   | 6,346                   |
| Prepaid expenses and other current assets   | 2,169                                   | 1,499                   |
| Total current assets  | 19,326                                  | 15,853                  |
| <br>  |   |                         |
| Bottles, net  | 4,121                                   | 4,104                   |
| Property and equipment, net   | 34,836                                  | 38,634                  |
| Intangible assets, net  | 9,849                                   | 10,872                  |
| Other assets  | 894                                     | 1,508                   |
| Total assets  | \$ 69,026                               | \$ 70,971               |
| <br>  |   |                         |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>   |   |                         |
| Current liabilities:  |   |                         |
| Accounts payable  | \$ 11,547                               | \$ 10,943               |
| Accrued expenses and other current liabilities  | 4,107                                   | 3,472                   |
| Current portion of capital leases and notes payable   | 103                                     | 16                      |
| Total current liabilities   | 15,757                                  | 14,431                  |
| <br>  |   |                         |
| Long-term debt, capital leases and notes payable, net of current portion  | 27,718                                  | 22,654                  |
| Liabilities of disposal group, net of current portion, and other long-term liabilities  | 2,328                                   | 2,330                   |
| Total liabilities   | 45,803                                  | 39,415                  |
| <br>  |   |                         |
| Commitments and contingencies   |   |                         |
| <br>  |   |                         |
| Stockholders' equity:   |   |                         |
| Preferred stock, \$0.001 par value - 10,000 shares authorized, none issued and outstanding  | –                                       | –                       |
| Common stock, \$0.001 par value - 70,000 shares authorized, 24,530 and 24,076 shares issued and outstanding at September 30, 2014 and December 31, 2013, respectively | 25                                      | 24                      |
| Additional paid-in capital  | 274,868                                 | 273,379                 |
| Common stock warrants   | 8,745                                   | 8,420                   |
| Accumulated deficit   | (259,778 )                              | (249,837)               |
| Accumulated other comprehensive loss  | (637 )                                  | (430 )                  |
| Total stockholders' equity  | 23,223                                  | 31,556                  |
| Total liabilities and stockholders' equity  | \$ 69,026                               | \$ 70,971               |

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

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CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

(In thousands, except per share amounts)

|   | Three months<br>ended September<br>30,<br>2014 |          | Nine months<br>ended September<br>30,<br>2014 |            |            |
|---|--|----------|---|------------|------------|
|   | 2013   | 2014     | 2013  | 2014       |            |
| Net sales   |  | \$26,374 | \$25,519                                      | \$76,756   | \$71,696   |
| Operating costs and expenses:                                       |  |          |   |            |            |
| Cost of sales   |  | 18,777   | 18,936  | 56,210     | 53,924     |
| Selling, general and administrative expenses                        |  | 4,089    | 3,812   | 12,348     | 11,585     |
| Non-recurring costs   |  | 54       | 96  | 2,773      | 190        |
| Depreciation and amortization                                       |  | 2,593    | 3,050   | 8,094      | 8,579      |
| Loss on disposal and impairment of property and equipment           |  | 58       | 61  | 1,081      | 137        |
| Total operating costs and expenses                                  |  | 25,571   | 25,955  | 80,506     | 74,415     |
| Income (loss) from operations                                       |  | 803      | (436 )  | (3,750 )   | (2,719 )   |
| Interest expense  |  | 537      | 1,138   | 5,790      | 3,359      |
| Income (loss) from continuing operations                            |  | 266      | (1,574 )                                      | (9,540 )   | (6,078 )   |
| Loss from discontinued operations                                   |  | (49 )    | (511 )  | (401 )     | (872 )     |
| Net income (loss)   |  | \$217    | \$(2,085 )                                    | \$(9,941 ) | \$(6,950 ) |
| Basic earnings (loss) per share:                                    |  |          |   |            |            |
| Income (loss) from continuing operations                            |  | \$0.01   | \$(0.07 )                                     | \$(0.39 )  | \$(0.25 )  |
| Loss from discontinued operations                                   |  | (0.00 )  | (0.02 )                                       | (0.02 )    | (0.04 )    |
| Net income (loss)   |  | \$0.01   | \$(0.09 )                                     | \$(0.41 )  | \$(0.29 )  |
| Diluted earnings (loss) per share:                                  |  |          |   |            |            |
| Income (loss) from continuing operations                            |  | \$0.01   | \$(0.07 )                                     | \$(0.39 )  | \$(0.25 )  |
| Loss from discontinued operations                                   |  | (0.00 )  | (0.02 )                                       | (0.02 )    | (0.04 )    |
| Net income (loss)   |  | \$0.01   | \$(0.09 )                                     | \$(0.41 )  | \$(0.29 )  |
| Weighted average shares used in computing earnings (loss) per share |  |          |   |            |            |
| Basic   |  | 24,457   | 24,019  | 24,257     | 23,901     |
| Diluted   |  | 25,809   | 24,019  | 24,257     | 23,901     |

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

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PRIMO WATER CORPORATION

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

(Unaudited)

(In thousands)

|   | Three months<br>ended<br>September 30,<br>2014 |           | 2013       |           | Nine months ended<br>September 30,<br>2014 |  | 2013 |  |
|---|--|-----------|------------|-----------|--|--|------|--|
| Net income (loss)                             | \$217  | \$(2,085) | \$(9,941)  | \$(6,950) |  |  |      |  |
| Other comprehensive income (loss):            |  |           |            |           |  |  |      |  |
| Foreign currency translation adjustments, net | (213)  | 113       | (207)      | (193)     |  |  |      |  |
| Comprehensive income (loss)                   | \$4  | \$(1,972) | \$(10,148) | \$(7,143) |  |  |      |  |

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

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CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

(In thousands)

|   | Nine months ended<br>September 30, |            |
|---|------------------------------------|------------|
|   | 2014                               | 2013       |
| Cash flows from operating activities:   |                                    |            |
| Net loss  | \$(9,941 )                         | \$(6,950 ) |
| Less: Loss from discontinued operations   | (401 )                             | (872 )     |
| Loss from continuing operations   | (9,540 )                           | (6,078 )   |
| Adjustments to reconcile net loss to net cash provided by operating activities: |                                    |            |
| Depreciation and amortization   | 8,094                              | 8,579      |
| Loss on disposal and impairment of property and equipment                       | 1,081                              | 137        |
| Stock-based compensation expense  | 1,364                              | 819        |
| Non-cash interest expense   | 2,744                              | 882        |
| Issuance of DS Services' common stock warrant                                   | 589                                | –          |
| Other   | (162 )                             | 53         |
| Changes in operating assets and liabilities:                                    |                                    |            |
| Accounts receivable   | (1,074 )                           | 1,952      |
| Inventories   | (1,224 )                           | 715        |
| Prepaid expenses and other assets   | (87 )                              | (211 )     |
| Accounts payable  | 882                                | 3,870      |
| Accrued expenses and other liabilities  | 466                                | (1,641 )   |
| Net cash provided by operating activities                                       | 3,133                              | 9,077      |
| Cash flows from investing activities:   |                                    |            |
| Purchases of property and equipment   | (3,817 )                           | (3,745 )   |
| Purchases of bottles, net of disposals  | (1,993 )                           | (1,904 )   |
| Proceeds from the sale of property and equipment                                | 572                                | 2          |
| Additions to and acquisitions of intangible assets                              | (30 )                              | (43 )      |
| Net cash used in investing activities   | (5,268 )                           | (5,690 )   |
| Cash flows from financing activities:   |                                    |            |
| Borrowings under Revolving Credit Facilities                                    | 40,553                             | 68,062     |
| Payments under Revolving Credit Facilities                                      | (36,198)                           | (73,899)   |
| Borrowings under Term loans   | 22,500                             | 3,000      |
| Payments under Term loans   | (23,499)                           | –          |
| Note payable and capital lease payments   | (113 )                             | (11 )      |
| Debt issuance costs   | (625 )                             | (689 )     |
| Stock option and employee stock purchase activity, net                          | 119                                | 82         |
| Net cash provided by (used in) financing activities                             | 2,737                              | (3,455 )   |
| Cash (used in) provided by operating activities of discontinued operations      | (231 )                             | 189        |
| Effect of exchange rate changes on cash   | (58 )                              | (47 )      |
| Net increase in cash  | 313                                | 74         |
| Cash, beginning of year   | 394                                | 234        |
| Cash, end of period   | \$707                              | \$308      |



The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

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PRIMO WATER CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

(In thousands, except per share amounts)

1. Description of Business and Significant Accounting Policies

Business

Primo Water Corporation (together with its consolidated subsidiaries, “Primo,” “we,” “our,” “us”) is a leading provider of multi-gallon purified bottled water, self-service refill water and water dispensers sold through major retailers in the United States and Canada.

Unaudited Interim Financial Information

The accompanying interim condensed consolidated financial statements have been prepared in accordance with our accounting practices described in our audited consolidated financial statements for the year ended December 31, 2013, and are unaudited. In the opinion of management, the unaudited interim condensed consolidated financial statements included herein contain all adjustments necessary to present fairly our financial position, results of operations and cash flows for the periods indicated. Such adjustments, other than nonrecurring adjustments that have been separately disclosed, are of a normal, recurring nature. The operating results for interim periods are not necessarily indicative of results to be expected for a full year or future interim periods. The unaudited interim condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and accompanying notes as of and for the year ended December 31, 2013. The accompanying interim condensed consolidated financial statements are presented in accordance with the rules and regulations of the Securities and Exchange Commission and, accordingly, do not include all the disclosures required by generally accepted accounting principles in the United States (“U.S. GAAP”) with respect to annual financial statements. Certain significant accounting policies, in addition to those described below, are summarized in our 2013 Form 10-K. Certain 2013 amounts in the accompanying interim condensed consolidated financial statements have been reclassified to conform to the 2014 presentation, with no effect on stockholders’ equity or net loss as previously presented.

Discontinued Operations

As described in Note 2, during 2012, we committed to a plan to sell the assets of the sparkling beverage appliances, flavorings, CO2 cylinders and accessories business sold under the Flavorstation brand (the “Disposal Group”). We determined that the Disposal Group meets the criteria for classification as discontinued operations. As a result, the results of operations and financial position of the Disposal Group for the current and prior periods are reflected as discontinued operations.

DS Services Agreement

On November 12, 2013, we entered into a strategic alliance agreement (the “DS Services Agreement”) with DS Services of America, Inc. (“DS Services”) pursuant to which DS Services will act as the primary bottler and distributor and provider of exchange and supply services for the exchange business in the United States. Pursuant to the agreement, DS Services has become our bottler and distributor in certain territories during 2014. DS Services will become our primary bottler and distributor in other territories as existing distributor arrangements expire or are terminated. We have completed the transition of the bottling, distributing and supply services for our exchange business to DS Services. We expect the transition of DS Services retail customers to Primo to be completed by December 31, 2015.

Revenue Recognition

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Revenue is recognized for the sale of multi-gallon purified bottled water upon either the delivery of inventory to the retail store or the purchase by the consumer. Revenue is either recognized as an exchange transaction (where a discount is provided on the purchase of a multi-gallon bottle of purified water for the return of an empty multi-gallon bottle) or a non-exchange transaction. Revenues on exchange transactions are recognized net of the exchange discount. Self-service refill water revenue is recognized as the water is filtered, which is measured by the water dispensing equipment meter.

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Revenue is recognized for the sale of our water dispenser products when title is transferred to our retail customers. We have no contractual obligation to accept returns nor do we guarantee sales. However, we will at times accept returns or issue credits for manufacturer defects or for units that were damaged in transit. Revenues are recognized net of an estimated allowance for returns using an average return rate based upon historical experience.

In addition, we offer certain incentives such as coupons and rebates that are netted against and reduce net sales in the condensed consolidated statements of operations. With the purchase of certain of our water dispensers we include a coupon for a free multi-gallon bottle of purified water. No revenue is recognized with respect to the redemption of the coupon for a free multi-gallon bottle of water and the estimated cost of the multi-gallon bottle of purified water is included in cost of sales.

## Accounts Receivable

All trade accounts receivable are due from customers located within the United States and Canada. We maintain an allowance for doubtful accounts for estimated losses resulting from the inability of our customers to make required payments. Accounts receivable, net included allowances for doubtful accounts of \$110 and \$321 at September 30, 2014 and December 31, 2013, respectively. The allowance for doubtful accounts is based on a review of specifically identified accounts in addition to an overall aging analysis. Judgments are made with respect to the collectability of accounts receivable based on historical experience and current economic trends. Actual losses could differ from those estimates.

## Intangible Assets

We classify intangible assets into two categories: (1) intangible assets with definite lives subject to amortization and (2) intangible assets with indefinite lives not subject to amortization. We determine the useful lives of our identifiable intangible assets after considering the specific facts and circumstances related to each intangible asset. Factors we consider when determining useful lives include the contractual term of any agreement related to the asset, the historical performance of the asset, our long-term strategy for using the asset, any laws or other local regulations which could impact the useful life of the asset, and other economic factors, including competition and specific market conditions. Intangible assets that are deemed to have definite lives are amortized, primarily on a straight-line basis, over their useful lives. Intangible assets that are deemed to have indefinite lives are tested for impairment annually, or more frequently if events or changes in circumstances indicate that the asset might be impaired.

## Concentrations of Risk

Our principal financial instruments subject to potential concentration of credit risk are cash, trade receivables and accounts payable. We invest our funds in a highly rated institution and believe the financial risk associated with cash in excess of federally insured amounts is minimal.

We perform ongoing credit evaluations of our customers' financial condition and maintain allowances for doubtful accounts that we believe are sufficient to provide for losses that may be sustained on realization of accounts receivable.

## Basic and Diluted Earnings (Loss) Per Share

Earnings (loss) per share has been computed using the weighted average number of shares of common stock outstanding during each period. Diluted amounts per share include the dilutive impact, if any, of our outstanding potential common shares, such as options, unvested shares of restricted stock, restricted stock units and warrants. Potential common shares that are anti-dilutive are excluded from the calculation of diluted earnings (loss) per share.



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Cumulative Translation Adjustment and Foreign Currency Transactions

The local currency of our operations in Canada is considered to be the functional currency. Assets and liabilities of the Canada subsidiary are translated into U. S. dollars using the exchange rates in effect at the balance sheet date. Results of operations are translated using the average exchange rate prevailing throughout the period. The effects of unrealized exchange rate fluctuations on translating foreign currency assets and liabilities into U. S. dollars are accumulated as the cumulative translation adjustment included in accumulated other comprehensive loss in the condensed consolidated statements of comprehensive loss. With the exception of transaction gains and losses on certain intercompany balances which we have determined are of a long-term investment nature, realized gains and losses on foreign currency transactions are included in the condensed consolidated statements of operations. At September 30, 2014 and December 31, 2013, accumulated other comprehensive loss balances of \$637 and \$430, respectively, were related to unrealized foreign currency translation adjustments and transaction gains and losses on certain intercompany balances.

Non-recurring costs

Transactions that are unusual in nature or which occur infrequently, but not both, are reported as non-recurring costs on our condensed consolidated statements of operations. Non-recurring costs consist primarily of transition and other expenses associated with the DS Services Agreement as well as other legal, severance and restructuring-related expenses.

Recent Accounting Pronouncements

In May 2014, the FASB issued updated guidance which supersedes existing revenue recognition requirements in U.S. GAAP. The updated guidance requires that an entity recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. To achieve that core principle, the guidance establishes a five-step approach for the recognition of revenue. The update is effective for annual reporting periods beginning after December 15, 2016, including interim periods within that reporting period. We are currently evaluating the impact of adopting this guidance on our consolidated financial statements.

In April 2014, the FASB issued updated guidance changing the requirements for reporting discontinued operations. The updated guidance requires that a disposal of a component of an entity or a group of components of an entity is required to be reported in discontinued operations if the disposal represents a strategic shift that has (or will have) a major effect on an entity's operations and financial results when the component or components meet the criteria to be classified as held for sale, is disposed of by sale or is disposed of other than by sale. The updated guidance also requires additional disclosures about discontinued operations. The updates are effective for disposals (or classifications as held for sale) of components of an entity that occur within annual periods beginning on or after December 15, 2014. The updates are not applicable to a component or components that are classified as held for sale before the effective date. The amendments are not expected to have a significant impact on our consolidated financial statements.

In July 2013, the FASB issued updated guidance requiring that an unrecognized tax benefit, or a portion of an unrecognized tax benefit, should be presented as a reduction to a deferred tax asset for a net operating loss carryforward, a similar tax loss, or a tax credit carryforward, except as follows. To the extent a net operating loss carryforward, a similar tax loss, or a tax credit carryforward is not available at the reporting date to settle any additional income taxes that would result from the disallowance of a tax position or the tax law of the applicable jurisdiction does not require the entity to use, and the entity does not intend to use, the deferred tax asset for such purpose, the unrecognized tax benefit should be presented as a liability and should not be combined with deferred tax assets. We have adopted this updated guidance effective January 1, 2014. The adoption did not have a significant

impact on our consolidated financial statements.

## 2. Discontinued Operations

During 2012, we committed to a plan to sell the assets of the Disposal Group, which includes sparkling beverage appliances, flavorings, CO<sub>2</sub> cylinders and accessories sold under the Flavorstation brand as well as the Omnifrio Single-Serve Business and initiated an active program to execute this plan. In addition, we determined that the Disposal Group met all of the criteria for classification as discontinued operations. As a result, current and prior year amounts and disclosures reflect these operations as discontinued operations.

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The assets and liabilities of the Disposal Group classified as held for sale and reported within prepaid expenses and other current assets, accrued expenses and other current liabilities, and liabilities of disposal group, net of current portion, and other long-term liabilities on our condensed consolidated balance sheets, were as follows:

|   | September<br>30, 2014 | December<br>31, 2013 |
|---|-----------------------|----------------------|
| Current assets of disposal group held for sale                      |                       |                      |
| Accounts receivable, net  | \$ –                  | \$ 15                |
| Inventories   | –                     | 200                  |
| Prepaid expenses and other current assets                           | 4                     | 10                   |
|   | \$ 4                  | \$ 225               |
| Current liabilities of disposal group held for sale                 |                       |                      |
| Accounts payable  | \$ 14                 | \$ 39                |
| Accrued expenses and other current liabilities                      | 27                    | 53                   |
|   | \$ 41                 | \$ 92                |
| Liabilities of disposal group held for sale, net of current portion |                       |                      |
| Other long-term liabilities   | \$ 2,000              | \$ 2,000             |
|   | \$ 2,000              | \$ 2,000             |

The net sales and operating results classified as discontinued operations were as follows:

|                                     | Three months<br>ended<br>September<br>30,<br>2014 |          | Nine months<br>ended<br>September 30,<br>2013 |          |
|-------------------------------------|---|----------|---|----------|
| Net sales                           | \$ 1  | \$ 647   | \$ 169  | \$ 2,651 |
| Operating costs and expenses:       |   |          |   |          |
| Cost of sales                       | –   | 1,009    | 262   | 3,154    |
| Selling, general and administrative | 50  | 149      | 308   | 369      |
| Total operating costs and expenses  | 50  | 1,158    | 570   | 3,523    |
| Loss from discontinued operations   | \$(49)  | \$(511 ) | \$(401)                                       | \$(872 ) |

3. Property and Equipment

Property and equipment is summarized as follows at September 30, 2014 and December 31, 2013:

|                                | September<br>30,<br>2014 | December<br>31,<br>2013 |
|--------------------------------|--------------------------|-------------------------|
| Leasehold improvements         | \$ 90                    | \$ 87                   |
| Machinery and equipment        | 6,935                    | 8,347                   |
| Vending equipment              | 26,418                   | 24,083                  |
| Racks and display panels       | 28,621                   | 33,562                  |
| Office furniture and equipment | 234                      | 234                     |



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|  |           |           |
|--|-----------|-----------|
| Software and computer equipment                | 4,088     | 3,972     |
| Vehicles under capital leases                  | 405       | —         |
| Equipment not in service                       | 662       | 1,525     |
|  | 67,453    | 71,810    |
| Less accumulated depreciation and amortization | (32,617 ) | (33,176 ) |
|  | \$ 34,836 | \$ 38,634 |

During the second quarter of 2014, we entered into an arrangement to sell or otherwise dispose of certain racks and machinery in exchange for cash proceeds of \$1,212. The racks and machinery disposed of had a gross carrying value of \$5,392 and accumulated depreciation of \$(3,677) reported within property and equipment, net on our condensed consolidated balance sheets. The expected total sales proceeds, less amounts collected during the third quarter of 2014, is presented as a receivable in prepaid expenses and other current assets on our condensed consolidated balance sheets at September 30, 2014. The disposals resulted in a loss of \$503 which is reported within loss on disposal and impairment of property and equipment on our condensed consolidated statements of operations for the nine months ended September 30, 2014.

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## 4. Debt, Capital Leases and Notes Payable

Long-term debt, capital leases and notes payable are summarized as follows:

|  | September<br>30,<br>2014 | December<br>31,<br>2013 |
|--|--------------------------|-------------------------|
| Revolving Credit Facility  | \$ 7,500                 | \$ –                    |
| Term Notes   | 20,000                   | –                       |
| Prior Senior Revolving Credit Facility                                   | –                        | 3,145                   |
| Prior Term Loans, net of discount  | –                        | 19,496                  |
| Notes payable and capital leases   | 321                      | 29                      |
|  | 27,821                   | 22,670                  |
| Less current portion   | (103 )                   | (16 )                   |
| Long-term debt, notes payable and capital leases, net of current portion | \$ 27,718                | \$ 22,654               |

On June 20, 2014, we entered into a credit facility that provides up to \$35,000 in secured indebtedness and consists of a \$15,000 revolving credit facility (the “Revolving Credit Facility”) and \$20,000 in term notes (the “Term Notes”). We repaid outstanding prior term loans and borrowings outstanding on the prior senior revolving credit facility upon entering into our existing credit facility. The Revolving Credit Facility terminates on June 20, 2019 with all outstanding borrowings and accrued interest to be repaid on such date and the Term Notes mature on June 20, 2021 with all outstanding indebtedness and accrued interest to be repaid on such date. The credit facility is secured on a first priority basis by substantially all of our assets.

Interest on outstanding amounts owed under the Term Notes is payable quarterly at the rate of 7.8%. Principal payments under the Term Notes are payable in five annual \$4,000 installments beginning on June 20, 2017. Total costs associated with the Term Notes were \$336, which have been capitalized and are being amortized as part of interest expense over the term of the Term Notes.

Interest on outstanding borrowings under the Revolving Credit Facility is payable at our option at either (i) the Base Rate, defined as the greater of the Prime Rate, the Federal Funds Effective Rate plus 0.50% or the LIBOR for a three-month interest period plus 1.0%, plus in each such case a margin of 3.25% or (ii) a one-, two-, three- or six-month LIBOR rate, plus a margin of 4.25%. We are required to pay a commitment fee of 0.50% on the unused amount of the commitment under the Revolving Credit Facility. Total costs associated with the Revolving Credit Facility were \$211, which have been capitalized and are being amortized as part of interest expense over the term of the Revolving Credit Facility. As of September 30, 2014, we had \$7,500 in outstanding borrowings at a weighted-average interest rate of 4.41% and our remaining availability was \$7,500 under the Revolving Credit Facility.

Our new credit facility contains a number of affirmative and restrictive covenants (including limitations on dissolutions, sales of assets, investments, and indebtedness and liens) and contains the following financial covenants: (i) a ratio of consolidated total indebtedness to adjusted EBITDA of no more than 3.00 to 1.00 as of the last day of each month (measured on a trailing four-quarter basis), declining to 2.75 on October 31, 2015 and thereafter, (ii) a consolidated tangible net worth requirement measured at the end of each month of no less than \$11,000 plus 50% of consolidated net income on a cumulative basis for each succeeding fiscal quarter, commencing with the quarter ended June 30, 2014 (net losses are disregarded), and (iii) a ratio of adjusted EBITDA to consolidated fixed charges of no less than 0.80 to 1.00 as of the last day of each quarter (measured on a trailing four-quarter basis), increasing to 0.90 on December 31, 2014, and increasing to 1.00 on March 31, 2015 and thereafter. At September 30, 2014 we were in compliance with all covenants with: (i) a consolidated total indebtedness to adjusted EBITDA ratio of 2.40 to 1.00, (ii)

consolidated tangible net worth of \$13,373 compared to the minimum of \$11,109 and (iii) an adjusted EBITDA to consolidated fixed charges ratio of 0.99.

In connection with the closing of the new credit facility, we amortized the remaining \$883 in deferred loan costs, \$583 in debt discount and \$677 in original issue discount related to the prior senior revolving credit facility and prior term loans. Interest expense, inclusive of the write-off described above, related to deferred loan cost amortization, debt discount and original issue discount amortization for the prior senior revolving credit facility and the prior term loans totaled \$2,718 for the nine months ended September 30, 2014. In addition, we paid a \$705 early payment penalty associated with the prior term loans.

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The prior term loans were accompanied by detachable warrants to purchase 1,731 shares of our common stock, including detachable warrants to purchase 131 shares of our common stock received by five of our current directors or stockholders (the “Insider Participants”). The Insider Participants include Billy D. Prim, Malcolm McQuilkin and Jack C. Kilgore, all three of whom are current directors of Primo. The warrants issued to Insider Participants are exercisable at an exercise price of \$2.30 per share and expire April 30, 2020. The warrants issued to non-Insider Participants are exercisable at an exercise price of \$1.20 per share and expire also April 30, 2020. During the nine months ended September 30, 2014, warrants to purchase 300 shares of our common stock were exercised by non-Insider Participants, resulting in net share settlement of 219 shares.

Interest expense includes financing costs for a supplier of \$0 and \$217 for the three months ended September 30, 2014 and 2013, respectively, and \$305 and \$553 for the nine months ended September 30, 2014 and 2013, respectively. During the second and third quarter of 2014, we discontinued the financing arrangement with the resumption of normal terms with the supplier.

## 5. Stockholders’ Equity and Stock-Based Compensation

As part of the DS Services Agreement, on January 1, 2014, we granted DS Services a warrant to purchase 475 shares of our common stock. The warrant is immediately exercisable at an exercise price of \$3.04 per share and expires January 1, 2021. The warrant’s fair value of \$589 was determined using the Black-Scholes pricing model and was recorded in common stock warrants on our condensed consolidated balance sheets and in non-recurring costs on our condensed consolidated statements of operations.

For the three and nine months ended September 30, 2014, we issued 72,972 and 219,238 shares of our common stock, respectively, upon partial cashless exercises of outstanding common stock purchase warrants with an exercise price of \$1.20 per share originally issued to Comvest Capital II, L.P. on April 30, 2012.

Compensation expense related to stock-based compensation plans was \$467 and \$196 for the three months ended September 30, 2014 and 2013, respectively, and \$1,364 and \$819 for the nine months ended September 30, 2014 and 2013, respectively. Stock-based compensation is included in selling, general and administrative expenses in the condensed consolidated statements of operations.

## 6. Commitments and Contingencies

### Florida Concentrates Suit

On October 16, 2012, Primo was served with the Summons and Complaint in a suit filed in the Florida state courts on September 26, 2012. Plaintiffs in the suit are Florida Concentrates International, LLC (a Florida limited liability company), Florida Sparkling DS, LLC (a Florida limited liability company), and Didier Hardy (a Florida resident and apparently the principal of the LLC plaintiffs). Also named as defendants are Susan and Scott Ballantyne (alleged to be Florida residents) and SDS-IC. The suit was filed in the Circuit Court for the Twentieth Judicial District (Collier County, Florida). Plaintiffs’ allegations include breach of contract, misappropriation of trade secrets and certain additional claims and plaintiffs seek monetary damages. We filed a motion to dismiss all claims, which was granted in part and denied in part on June 21, 2013. Plaintiffs filed an amended complaint on July 10, 2013 to which we responded on August 28, 2013. We do not believe that the suit has any merit whatsoever, and plan to vigorously contest and defend against it.

### Omnifrio Single-Serve Beverage Business

Deferred purchase price payments totaling \$2,000 were included within other long-term liabilities on the condensed consolidated balance sheets as of September 30, 2014 and December 31, 2013, respectively. These payments were

related to the April 11, 2011 acquisition of certain intellectual property and other assets from the seller, Omnifrio Beverage Company LLC (“Omnifrio”). On July 19, 2013, we entered into a conditional settlement and release agreement with Omnifrio and certain other parties pursuant to which we agreed to, among other things, use commercially reasonable efforts to sell the assets purchased from Omnifrio in April 2011 and to provide Omnifrio certain amounts of the proceeds of any such sale in exchange for Omnifrio agreeing to release us from any claims related to the milestone payments included in our original purchase agreement with Omnifrio and, upon the sale of such assets, to release us from any claims related to the deferred purchase price payments included in such agreement. On July 19, 2014, the conditional settlement and release agreement was amended to extend its term through October 17, 2014. On October 18, 2014, the conditional settlement and release agreement was further amended to extend its term through April 17, 2015.

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Prism Arbitration

On August 5, 2014, Primo Distribution, LLC (also known as Prism Distribution) initiated an arbitration proceeding against us, claiming less than \$1,000 in damages for alleged breach of contract. The arbitration was filed with the American Arbitration Association. We do not believe that the claim has any merit and plan to vigorously contest and defend against it.

Texas Regional Operator Litigation

On August 8, 2014, a lawsuit was commenced against us by our regional operators in the State of Texas, Artesia Springs, LLC, HOD Enterprises, L.P., and BBB Water, Inc. (the "ROs"). DS Services is also named as a defendant in the suit. The suit was filed in the 166th Judicial District Court of Bexar County, Texas, and was served upon us on August 25, 2014. We removed the suit to the United States District Court for the Western District of Texas on September 5, 2014. The claims alleged against us in the suit are breach of contract, conspiracy and fraud, and the ROs seek unspecified monetary damages as well as injunctive relief. We do not believe that the claim has any merit and plan to vigorously contest and defend against it. We responded to the complaint on September 24, 2014 by filing a motion to dismiss, to compel alternative dispute resolution, and to stay proceedings.

Sales Tax

We routinely purchase equipment for use in operations from various vendors. These purchases are subject to sales tax depending on the equipment type and local sales tax regulations; however, we believe certain vendors have not assessed the appropriate sales tax. For purchases that are subject to sales tax in which we believe the vendor did not assess the appropriate amount, we accrue an estimate of the sales tax liability we ultimately expect to pay.

Other Contingencies

From time to time, we are involved in various claims and legal actions that arise in the normal course of business. Management believes that the outcome of such legal actions will not have a significant adverse effect on our financial position, results of operations or cash flows.

7. Income Taxes

We have established a full valuation allowance for our deferred tax assets that are not expected to be realized. We have incurred losses since inception and in all reporting periods prior to the third quarter of 2014. We expect to report a loss for the full year ended December 31, 2014. Therefore, for the three and nine months ended September 30, 2014 and 2013, there was no income tax expense or benefit.

Section 382 of the U.S. Internal Revenue Code imposes an annual limitation on the amount of net operating loss carryforwards that might be used to offset taxable income when a corporation has undergone significant changes in stock ownership. We believe our prior ownership changes have created an annual limit, imposed by Section 382, on the amount of net operating loss we can utilize in a given year, however, we believe the annual limit is such that we will be able to utilize our net operating loss carryforwards during their respective carryforward periods.

8. Fair Value Measurements

Fair value rules currently apply to all financial assets and liabilities and for certain nonfinancial assets and liabilities that are required to be recognized or disclosed at fair value. For this purpose, fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Valuation techniques used to measure fair value must maximize the use of observable inputs

and minimize the use of unobservable inputs.

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U.S. GAAP establishes a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value. These tiers include:

Level 1 — quoted prices in active markets for identical assets and liabilities.

Level 2 — observable inputs other than quoted prices in active markets for identical assets and liabilities.

Level 3 — unobservable inputs in which there is little or no market data available, which require the reporting entity to develop its own assumptions.

At September 30, 2014, we reported barter credits in prepaid and other current assets and in other assets on our condensed consolidated balance sheets at their estimated fair values of \$10 and \$187, respectively, on a nonrecurring basis. These amounts were unchanged from December 31, 2013. The barter credits are measured at fair value using significant unobservable inputs, primarily based on the fair value of the products and services to be received upon exchange (Level 3 inputs).

The carrying amounts of our financial instruments, which include cash, accounts receivable, net, accounts payable, and accrued expenses and other current liabilities, approximate their fair values due to their short maturities. Assets and liabilities of the Disposal Group classified as held for sale and reported within prepaid expenses and other current assets, accrued expenses and other current liabilities and liabilities of disposal group, net of current portion, and other long-term liabilities on our condensed consolidated balance sheets are presented at their carrying value, which approximates their fair value. Based on borrowing rates currently available to us for loans with similar terms, the carrying value of debt, capital leases and notes payable approximates fair value.

9. Earnings (Loss) Per Share

The following table sets forth the calculations of basic and diluted earnings (loss) per share:

|  | Three months<br>ended September<br>30,<br>2014 |            | Nine months<br>ended September<br>30,<br>2013 |            |
|--|--|------------|---|------------|
| Basic:   |  |            |   |            |
| Income (loss) from continuing operations                   | \$266  | \$(1,574 ) | \$(9,540 )                                    | \$(6,078 ) |
| Loss from discontinued operations                          | (49 )  | (511 )     | (401 )  | (872 )     |
| Net income (loss)  | \$217  | \$(2,085 ) | \$(9,941 )                                    | \$(6,950 ) |
| Weighted average shares                                    | 24,457   | 24,019     | 24,257  | 23,901     |
| Basic earnings (loss) per share from continuing operations | \$0.01   | \$(0.07 )  | \$(0.39 )                                     | \$(0.25 )  |
| Basic loss per share from discontinued operations          | (0.00 )  | (0.02 )    | (0.02 )                                       | (0.04 )    |
| Basic earnings (loss) per share                            | \$0.01   | \$(0.09 )  | \$(0.41 )                                     | \$(0.29 )  |
| Diluted:   |  |            |   |            |
| Income (loss) from continuing operations                   | \$266  | \$(1,574 ) | \$(9,540 )                                    | \$(6,078 ) |
| Loss from discontinued operations                          | (49 )  | (511 )     | (401 )  | (872 )     |
| Net income (loss)  | \$217  | \$(2,085 ) | \$(9,941 )                                    | \$(6,950 ) |
| Weighted average shares                                    | 24,457   | 24,019     | 24,257  | 23,901     |



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|  |         |           |           |           |
|--|---------|-----------|-----------|-----------|
| Potential shares arising from stock options, restricted stock and warrants | 1,352   | –         | –         | –         |
| Weighted average shares - diluted  | 25,809  | 24,019    | 24,257    | 23,901    |
| Diluted earnings (loss) per share from continuing operations               | \$0.01  | \$(0.07 ) | \$(0.39 ) | \$(0.25 ) |
| Diluted loss per share from discontinued operations                        | (0.00 ) | (0.02 )   | (0.02 )   | (0.04 )   |
| Diluted earnings (loss) per share  | \$0.01  | \$(0.09 ) | \$(0.41 ) | \$(0.29 ) |

For the three months ended September 30, 2014, stock options and warrants with respect to an aggregate of 1,482 shares have been excluded from the computation of the number of shares used in the diluted earnings per share because the exercise prices of the options and warrants were greater than the average market price of the underlying common stock and the effect of their inclusion would have been anti-dilutive.

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For the three months ended September 30, 2013, stock options, unvested shares of restricted stock, restricted stock units and warrants with respect to an aggregate of 2,556 shares have been excluded from the computation of the number of shares used in the diluted earnings per share. For the nine months ended September 30, 2014 and 2013, stock options, unvested shares of restricted stock, restricted stock units and warrants with respect to an aggregate of 3,248 and 2,467 shares have been excluded from the computation of the number of shares used in the diluted earnings per share, respectively. These shares have been excluded because we incurred a net loss for each of these periods and their inclusion would be anti-dilutive.

## 10. Segments

We have two operating segments and two reportable segments: Primo Water (“Water”) and Primo Dispensers (“Dispensers”).

Our Water segment sales consist of the sale of multi-gallon purified bottled water (exchange services) and our self-service refill water service (refill services) offered through retailers in each of the contiguous United States and Canada. Our Water services are offered through point of purchase display racks or self-serve filtered water displays and recycling centers that are prominently located at major retailers in space that is often underutilized.

Our Dispensers segment sells water dispensers that are designed to dispense Primo and other dispenser-compatible bottled water. Our Dispensers sales are primarily generated through major U.S. retailers and are sold primarily through a direct-import model, where we recognize revenues for the sale of the water dispensers when title is transferred. We support retail sell-through with domestic inventory. We design, market and arrange for certification and inspection of our water dispensers.

We evaluate the financial results of these segments focusing primarily on segment net sales and segment income (loss) from operations before depreciation and amortization (“segment income (loss) from operations”). We utilize segment net sales and segment income (loss) from operations because we believe they provide useful information for effectively allocating our resources between business segments, evaluating the health of our business segments based on metrics that management can actively influence and gauging our investments and our ability to service, incur or pay down debt.

Cost of sales for Water consists of costs for distribution, bottles and related packaging materials for our exchange services and servicing and material costs for our refill services. Cost of sales for Dispensers consists of contract manufacturing, freight and duties.

Selling, general and administrative expenses for Water and Dispensers consist primarily of personnel costs for sales, marketing, operations support and customer service, as well as other supporting costs for operating each segment.

Expenses not specifically related to operating segments are shown separately as Corporate. Corporate expenses are comprised mainly of compensation and other related expenses for corporate support, information systems, and human resources and administration. Corporate expenses also include certain professional fees and expenses and compensation of our Board of Directors.

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The following table presents segment information for the following periods:

|   | Three months<br>ended September<br>30, |          | Nine months ended<br>September 30, |                       |
|---|--|----------|------------------------------------|-----------------------|
|   | 2014                                   | 2013     | 2014                               | 2013                  |
| Segment net sales   |  |          |                                    |                       |
| Water   | \$18,860                               | \$17,544 | \$51,851                           | \$48,686              |
| Dispensers  | 7,514                                  | 7,975    | 24,905                             | 23,010                |
|   | \$26,374                               | \$25,519 | \$76,756                           | \$71,696              |
| Income (loss) from operations                             |  |          |                                    |                       |
| Water   | \$6,279                                | \$4,985  | \$16,640                           | \$13,789              |
| Dispensers  | 319                                    | 447      | 1,049                              | 701                   |
| Corporate   | (3,090)                                | (2,661)  | (9,491)                            | (8,303)               |
| Non-recurring costs                                       | (54)                                   | (96)     | (2,773)                            | (190)                 |
| Depreciation and amortization                             | (2,593)                                | (3,050)  | (8,094)                            | (8,579)               |
| Loss on disposal and impairment of property and equipment | (58)                                   | (61)     | (1,081)                            | (137)                 |
|   | \$803                                  | \$(436)  | \$(3,750)                          | \$(2,719)             |
| Depreciation and amortization expense:                    |  |          |                                    |                       |
| Water   | \$2,365                                | \$2,733  | \$7,403                            | \$7,601               |
| Dispensers  | 85                                     | 148      | 236                                | 445                   |
| Corporate   | 143                                    | 169      | 455                                | 533                   |
|   | \$2,593                                | \$3,050  | \$8,094                            | \$8,579               |
| Capital expenditures:                                     |  |          |                                    |                       |
| Water   |  |          | \$5,357                            | \$5,394               |
| Dispensers  |  |          | 436                                | 62                    |
| Corporate   |  |          | 17                                 | 193                   |
|   |  |          | \$5,810                            | \$5,649               |
| Identifiable assets:                                      |  |          | At<br>September<br>30,             | At<br>December<br>31, |
| Water   |  |          | 2014                               | 2013                  |
| Water   |  |          | \$54,528                           | \$58,057              |
| Dispensers  |  |          | 12,576                             | 9,757                 |
| Corporate   |  |          | 1,918                              | 2,932                 |
| Assets of disposal group held for sale                    |  |          | 4                                  | 225                   |
|   |  |          | \$69,026                           | \$70,971              |

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with our historical consolidated financial statements and related notes thereto in this Quarterly Report on Form 10-Q and with our Annual Report on Form 10-K for the year ended December 31, 2013. The discussion below contains forward-looking statements that are based upon our current expectations and are subject to uncertainty and changes in circumstances. Actual results may differ materially from these expectations due to inaccurate assumptions and known or unknown risks and uncertainties, including those identified in "Cautionary Note Regarding Forward-Looking Statements" in this Item 2 and in "Risk Factors" in Item 1A of Part I of our Annual Report on Form 10-K for the year ended December 31, 2013.

Overview

Primo Water Corporation (together with its consolidated subsidiaries, "Primo," "we," "our," "us") is a leading provider of multi-gallon purified bottled water, self-service refill water and water dispensers sold through major retailers in the United States and Canada. We believe the market for purified water is growing due to evolving taste preferences, perceived health benefits and concerns regarding the quality of municipal tap water. Our products provide an environmentally friendly, economical, convenient and healthy solution for consuming purified and filtered water. We are a Delaware corporation that was founded in 2004 and is headquartered in Winston-Salem, North Carolina.

Our business is designed to generate recurring demand for our purified bottled water or self-serve filtered drinking water through the sale of innovative water dispensers. This business strategy is commonly referred to as "razor-razorblade" because the initial sale of a product creates a base of users who frequently purchase complementary consumable products. We believe dispenser owners consume an average of 35 multi-gallon bottles of water annually. Once our bottled water is consumed using a water dispenser, empty bottles are exchanged at our recycling center displays, which provide a recycling ticket that offers a discount toward the purchase of a new bottle of Primo purified water ("Exchange") or they are refilled at a self-serve filtered drinking water location ("Refill"). Each of our multi-gallon water bottles can be sanitized and reused up to 40 times before being taken out of use, crushed and recycled, substantially reducing landfill waste compared to consumption of equivalent volumes of single-serve bottled water. As of September 30, 2014, our products and services were offered in each of the contiguous United States and in Canada at approximately 23,500 combined retail locations, including Lowe's Home Improvement, Walmart, Kmart, Meijer, Kroger, Food Lion, H-E-B Grocery, Sobeys and Walgreens.

We provide major retailers throughout the United States and Canada with single-vendor solutions for Exchange and Refill services, addressing a market demand that we believe was previously unmet. Our solutions are easy for retailers to implement, require minimal management supervision and store-based labor, and provide centralized billing and detailed performance reports. Our Exchange solution offers retailers attractive financial margins and the ability to optimize typically unused retail space with our displays. Our Refill solution provides filtered water through the installation and servicing of reverse osmosis water filtration systems in the back room of the retailer's store location, which minimizes the usage of the customer's retail space. The refill machine, which is typically accompanied by a sales display containing empty reusable bottles, is located within the retailer customer's floor space. Additionally, due to the recurring nature of water consumption, retailers benefit from year-round customer traffic and highly predictable revenue.

Business Segments

We have two operating segments and two reportable segments: Primo Water ("Water") and Primo Dispensers ("Dispensers").

Our Water segment sales consist of the sale of multi-gallon purified bottled water (exchange services) and our self-service refill water service (refill services) offered through retailers in each of the contiguous United States and Canada. Our Water services are offered through point of purchase display racks or self-serve filtered water displays and recycling centers that are prominently located at major retailers in space that is often underutilized.

Our Dispensers segment sells water dispensers that are designed to dispense Primo and other dispenser-compatible bottled water. Our Dispensers sales are primarily generated through major U.S. retailers and are sold primarily through a direct-import model, where we recognize revenues for the sale of the water dispensers when title is transferred. We support retail sell-through with domestic inventory. We design, market and arrange for certification and inspection of our water dispensers.

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We evaluate the financial results of these segments focusing primarily on segment net sales and segment income (loss) from operations before depreciation and amortization (“segment income (loss) from operations”). We utilize segment net sales and segment income (loss) from operations because we believe they provide useful information for effectively allocating our resources between business segments, evaluating the health of our business segments based on metrics that management can actively influence and gauging our investments and our ability to service, incur or pay down debt.

Cost of sales for Water consists of costs for distribution, bottles and related packaging materials for our exchange services and servicing and material costs for our refill services. Cost of sales for Dispensers consists of contract manufacturing, freight and duties.

Selling, general and administrative expenses for Water and Dispensers consist primarily of personnel costs for sales, marketing, operations support and customer service, as well as other supporting costs for operating each segment.

Expenses not specifically related to operating segments are shown separately as Corporate. Corporate expenses are comprised mainly of compensation and other related expenses for corporate support, information systems, and human resources and administration. Corporate expenses also include certain professional fees and expenses and compensation of our Board of Directors.

In this Management’s Discussion and Analysis of Financial Condition and Results of Operations, when we refer to “same-store unit growth” for our Water segment, we are comparing retail locations at which our services have been available for at least 12 months at the beginning of the relevant period. In addition, “gross margin percentage” is defined as net sales less cost of sales, as a percentage of net sales.

## DS Services Strategic Alliance

On November 12, 2013, we entered into a strategic alliance agreement (the “DS Services Agreement”) with DS Services of America, Inc. (“DS Services”) pursuant to which DS Services will act as the primary bottler and distributor and provider of exchange and supply services for the Exchange business in the United States. Pursuant to the agreement, DS Services has become our bottler and distributor in certain territories during 2014. DS Services will become our primary bottler and distributor in other territories as existing distributor arrangements expire or are terminated. We have completed the transition of the bottling, distributing and supply services for our exchange business to DS Services. We expect the transition of DS Services retail customers to Primo to be completed by December 31, 2015.

## Results of Operations

The following table sets forth our results of operations:

|   | Three months<br>ended September<br>30,<br>2014 |          | Nine months<br>ended September<br>30,<br>2013 |          |
|---|--|----------|---|----------|
|   | 2014   | 2013     | 2014  | 2013     |
| Consolidated statements of operations data:               |  |          |   |          |
| Net sales   | \$26,374                                       | \$25,519 | \$76,756                                      | \$71,696 |
| Operating costs and expenses:                             |  |          |   |          |
| Cost of sales   | 18,777   | 18,936   | 56,210  | 53,924   |
| Selling, general and administrative expenses              | 4,089  | 3,812    | 12,348  | 11,585   |
| Non-recurring costs                                       | 54   | 96       | 2,773   | 190      |
| Depreciation and amortization                             | 2,593  | 3,050    | 8,094   | 8,579    |
| Loss on disposal and impairment of property and equipment | 58   | 61       | 1,081   | 137      |

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|  |        |            |            |            |
|--|--------|------------|------------|------------|
| Total operating costs and expenses       | 25,571 | 25,955     | 80,506     | 74,415     |
| Income (loss) from operations            | 803    | (436 )     | (3,750 )   | (2,719 )   |
| Interest expense                         | 537    | 1,138      | 5,790      | 3,359      |
| Income (loss) from continuing operations | 266    | (1,574 )   | (9,540 )   | (6,078 )   |
| Loss from discontinued operations        | (49 )  | (511 )     | (401 )     | (872 )     |
| Net income (loss)                        | \$217  | \$(2,085 ) | \$(9,941 ) | \$(6,950 ) |

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The following table sets forth our results of operations expressed as a percentage of net sales:

|   | Three months<br>ended<br>September 30,<br>2014 |         | Nine months<br>ended September<br>30,<br>2013 |         |
|---|--|---------|---|---------|
| Consolidated statements of operations data:               |  |         |   |         |
| Net sales   | 100.0%   | 100.0%  | 100.0%  | 100.0%  |
| Operating costs and expenses:                             |  |         |   |         |
| Cost of sales   | 71.2   | 74.2    | 73.2  | 75.2    |
| Selling, general and administrative expenses              | 15.5   | 14.9    | 16.1  | 16.2    |
| Non-recurring costs                                       | 0.2  | 0.3     | 3.6   | 0.3     |
| Depreciation and amortization                             | 9.8  | 12.0    | 10.5  | 12.0    |
| Loss on disposal and impairment of property and equipment | 0.3  | 0.3     | 1.5   | 0.1     |
| Total operating costs and expenses                        | 97.0   | 101.7   | 104.9   | 103.8   |
| Income (loss) from operations                             | 3.0  | (1.7 )  | (4.9 )  | (3.8 )  |
| Interest expense  | 2.0  | 4.5     | 7.5   | 4.7     |
| Income (loss) from continuing operations                  | 1.0  | (6.2 )  | (12.4 )                                       | (8.5 )  |
| Loss from discontinued operations                         | (0.2 )   | (2.0 )  | (0.6 )  | (1.2 )  |
| Net income (loss)   | 0.8 %  | (8.2 )% | (13.0 )%                                      | (9.7 )% |

The following table sets forth our segment net sales and segment income (loss) from operations presented on a segment basis and reconciled to our consolidated income (loss) from operations.

|   | Three months<br>ended September<br>30,<br>2014 |          | Nine months<br>ended September<br>30,<br>2013 |            |
|---|--|----------|---|------------|
| Segment net sales   |  |          |   |            |
| Water   | \$18,860                                       | \$17,544 | \$51,851                                      | \$48,686   |
| Dispensers  | 7,514  | 7,975    | 24,905  | 23,010     |
| Total net sales   | \$26,374                                       | \$25,519 | \$76,756                                      | \$71,696   |
| Income (loss) from operations                             |  |          |   |            |
| Water   | \$6,279  | \$4,985  | \$16,640                                      | \$13,789   |
| Dispensers  | 319  | 447      | 1,049   | 701        |
| Corporate   | (3,090 )                                       | (2,661 ) | (9,491 )                                      | (8,303 )   |
| Non-recurring costs                                       | (54 )  | (96 )    | (2,773 )                                      | (190 )     |
| Depreciation and amortization                             | (2,593 )                                       | (3,050 ) | (8,094 )                                      | (8,579 )   |
| Loss on disposal and impairment of property and equipment | (58 )  | (61 )    | (1,081 )                                      | (137 )     |
|   | \$803  | \$(436 ) | \$(3,750 )                                    | \$(2,719 ) |

Three Months Ended September 30, 2014 Compared to Three Months Ended September 30, 2013

Net Sales. Net sales increased 3.4%, or \$0.9 million, to \$26.4 million for the three months ended September 30, 2014 from \$25.5 million for the three months ended September 30, 2013. The change was due to a \$1.4 million increase in Water net sales partially offset by a \$0.5 million decrease in Dispensers net sales.

Water. Water net sales increased 7.5% to \$18.9 million, representing 71.5% of our total net sales, for the three months ended September 30, 2014. The increase in Water net sales was primarily due to a 10.0% increase in U.S. Exchange



sales, which was driven by same-store unit growth of 10.5% compared to the third quarter of 2013, as well as a 5.3% increase for Refill net sales driven by strong sales of empty bottles. Overall, five-gallon equivalent units for Water increased 4.8% to 7.9 million for the three months ended September 30, 2014 from 7.5 million for the same period of the prior year. We ended the quarter with 16,400 Water locations or a 1.5% increase over the prior year.

Dispensers. Dispensers net sales decreased 5.8% to \$7.5 million, representing 28.5% of our total net sales, for the three months ended September 30, 2014. The decrease was due primarily to the timing of shipments to major retailers as they replenished their inventory levels in the prior quarter and delayed some shipments to the fourth quarter of 2014. While our dispenser unit sales to retailers decreased 2.3% for the three months ended September 30, 2014 compared to the same period in the prior year, consumer demand for our dispensers continued to be strong; unit sales by our retail customers to consumers increased 12.7% for the three months ended September 30, 2014 compared to the same period in the prior year.

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Gross Margin Percentage. Our overall gross margin percentage increased to 28.8% for the three months ended September 30, 2014 from 25.8% for the three months ended September 30, 2013 due to the improvement in Water gross margin partially offset by a slight decrease in Dispensers gross margin. The improvement was positively impacted by a favorable sales mix with the lower-margin Dispensers segment representing only 28.5% of net sales for the three months ended September 30, 2014 compared to 31.3% for the same period in the prior year.

Water. Gross margin as a percentage of net sales for our Water segment increased to 37.1% for the three months ended September 30, 2014 from 33.7% for the three months ended September 30, 2013. The increase was driven by lower supply chain costs associated with the DS Services Agreement as well as improvements for Refill related to replacing third-party service providers with employees in certain service territories.

Dispensers. Gross margin as a percentage of net sales for our Dispensers segment decreased slightly to 8.0% for the three months ended September 30, 2014 from 8.4% for the three months ended September 30, 2013. The decrease in gross margin percentage was primarily due to an unfavorable shift in mix compared to the prior year.

Selling, General and Administrative Expenses (“SG&A”). SG&A increased 7.3% to \$4.1 million for the three months ended September 30, 2014 from \$3.8 million for the three months ended September 30, 2013. As a percentage of net sales, SG&A increased to 15.5% for the three months ended September 30, 2014 from 14.9% for the three months ended September 30, 2013.

Water. SG&A for our Water segment decreased 22.6% to \$0.7 million for the three months ended September 30, 2014 from \$0.9 million for the three months ended September 30, 2013. Water SG&A as a percentage of Water net sales decreased to 3.8% for the three months ended September 30, 2014 from 5.3% for the three months ended September 30, 2013. This decrease was primarily a result of lower headcount and travel-related expenses for the three months ended September 30, 2014 compared to the same period in the prior year as a result of the DS Services Agreement.

Dispensers. SG&A for our Dispensers segment increased 25.2% to \$0.3 million for the three months ended September 30, 2014 from \$0.2 million for the three months ended September 30, 2013. SG&A as a percentage of Dispensers segment net sales increased to 3.8% for the three months ended September 30, 2014 from 2.8% for the three months ended September 30, 2013. This increase was primarily due to higher warehouse rent and marketing-related expenses for the three months ended September 30, 2014 compared to the same period in the prior year.

Corporate. Corporate SG&A increased 16.1% to \$3.1 million for the three months ended September 30, 2014 from \$2.7 million for the three months ended September 30, 2013. Corporate SG&A as a percentage of consolidated net sales increased to 11.7% for the three months ended September 30, 2014 from 10.4% for the three months ended September 30, 2013. The increase in Corporate SG&A expense was primarily due to higher non-cash stock compensation expense compared to the same period in the prior year.

Non-Recurring Costs. Non-recurring costs were unchanged at \$0.1 million for the three months ended September 30, 2014. For the three months ended September 30, 2014, non-recurring costs consisted primarily of certain costs associated with the DS Services Agreement. For the three months ended September 30, 2013, non-recurring costs consisted primarily of certain non-recurring legal expenses.

Depreciation and Amortization. Depreciation and amortization decreased 15.0% to \$2.6 million for the three months ended September 30, 2014 from \$3.1 million for the three months ended September 30, 2013, primarily due to the disposal of certain Water property and equipment related to the transition in the U.S. Exchange business from our prior service network to DS Services during the second quarter of 2014.

Loss on Disposal and Impairment of Property and Equipment. Loss on disposal and impairment of property and equipment was \$0.1 million for both the three months ended September 30, 2014 and the three months ended

September 30, 2013.

Interest Expense. Interest expense decreased 53.0% to \$0.5 million for the three months ended September 30, 2014 from \$1.1 million for the three months ended September 30, 2013, due to more favorable borrowing rates under the new credit facility compared to the prior credit facility. Additionally, we incurred no supplier financing-related interest charges for the three months ended September 30, 2014 compared to \$0.2 million for the three months ended September 30, 2013. During the second and third quarter of 2014, we discontinued the financing arrangement with the resumption of normal terms with the supplier.

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Discontinued Operations. Loss from discontinued operations decreased to less than \$0.1 million for the three months ended September 30, 2014 compared to \$0.5 million for the three months ended September 30, 2013. The 2013 expense was primarily related to the write-down of inventory.

Nine Months Ended September 30, 2014 Compared to Nine Months Ended September 30, 2013

Net Sales. Net sales increased 7.1%, or \$5.1 million, to \$76.8 million for the nine months ended September 30, 2014 from \$71.7 million for the nine months ended September 30, 2013. The change was due to increases in net sales of \$3.2 million and \$1.9 million for Water and Dispensers, respectively.

Water. Water net sales increased 6.5% to \$51.9 million, representing 67.6% of our total net sales, for the nine months ended September 30, 2014. The increase in Water net sales was primarily due to a 10.4% increase for U.S. Exchange sales, which was driven by same-store unit growth of 11.1% compared to the first nine months of 2013. In addition, Refill net sales improved 2.3% compared to the first nine months of 2013 driven primarily by strong sales of empty bottles. Overall, five-gallon equivalent units for Water increased 4.9% to 22.1 million for the nine months ended September 30, 2014 from 21.0 million for the nine months ended September 30, 2013.

Dispensers. Dispensers net sales increased 8.2% to \$24.9 million, representing 32.4% of our total net sales, for the nine months ended September 30, 2014. The increase was due primarily to the timing of shipments to major retailers as they replenished their inventory levels. Our dispenser unit sales to retailers increased by 13.0% for the nine months ended September 30, 2014 compared to the nine months ended September 30, 2013. The dispenser unit sales by our retail customers to consumers increased 7.5% for the nine months ended September 30, 2014 compared to nine months ended September 30, 2013.

Gross Margin Percentage. Our overall gross margin percentage increased to 26.8% for the nine months ended September 30, 2014 from 24.8% for the nine months ended September 30, 2013, due to the improvement in both Water and Dispenser gross margin percentages.

Water. Gross margin as a percentage of net sales for our Water segment increased to 36.2% for the nine months ended September 30, 2014 from 33.4% for the nine months ended September 30, 2013. The increase was driven by lower supply chain costs associated with the DS Services Agreement as well as improvements for Refill related to replacing third-party service providers with employees in certain service territories.

Dispensers. Gross margin as a percentage of net sales for our Dispensers segment increased to 7.1% for the nine months ended September 30, 2014 from 6.5% for the nine months ended September 30, 2013. The increase in gross margin percentage was primarily due to a shift in sales mix to higher margin dispenser models.

Selling, General and Administrative Expenses (“SG&A”). SG&A increased 6.6% to \$12.3 million for the nine months ended September 30, 2014 from \$11.6 million for the nine months ended September 30, 2013. As a percentage of net sales, SG&A decreased to 16.1% for the nine months ended September 30, 2014 from 16.2% for the nine months ended September 30, 2013.

Water. SG&A for our Water segment decreased 13.6% to \$2.1 million for the nine months ended September 30, 2014 from \$2.5 million for the nine months ended September 30, 2013. Water SG&A as a percentage of Water net sales decreased to 4.1% for the nine months ended September 30, 2014 from 5.1% for the nine months ended September 30, 2013. This decrease was primarily a result of lower headcount and travel-related expenses compared to the prior year as a result of the DS Services Agreement.

Dispensers. SG&A for our Dispensers segment decreased 10.9% to \$0.7 million for the nine months ended September 30, 2014 from \$0.8 million for the nine months ended September 30, 2013. SG&A as a percentage of Dispensers

segment net sales decreased to 2.9% for the nine months ended September 30, 2014 from 3.5% for the nine months ended September 30, 2013. This decrease was primarily due to lower warehouse rent for the nine months ended September 30, 2014 compared to the nine months ended September 30, 2013.

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Corporate. Corporate SG&A increased 14.3% to \$9.5 million for the nine months ended September 30, 2014 from \$8.3 million for the nine months ended September 30, 2013. Corporate SG&A as a percentage of consolidated net sales increased to 12.4% for the nine months ended September 30, 2014 from 11.6% for the nine months ended September 30, 2013. The increase in Corporate SG&A expense was primarily due to higher non-cash stock compensation expense as well as other compensation-related expenses as a result of higher headcount compared to the nine months ended September 30, 2013.

Non-Recurring Costs. Non-recurring costs were \$2.8 million for the nine months ended September 30, 2014 compared to \$0.2 million for the nine months ended September 30, 2013. For the nine months ended September 30, 2014, non-recurring costs consisted primarily of expenses associated with the DS Services Agreement, including transition and other payments made to current and former distributors as well as a \$0.6 million non-cash charge related to the common stock warrant issued to DS Services.

Depreciation and Amortization. Depreciation and amortization decreased 5.7% to \$8.1 million for the nine months ended September 30, 2014 from \$8.6 million for the nine months ended September 30, 2013, primarily due to the disposal of certain Water property and equipment related to the transition in the U.S. Exchange business from our prior service network to DS Services during the second quarter of 2014.

Loss on Disposal and Impairment of Property and Equipment. Loss on disposal and impairment of property and equipment was \$1.1 million for the nine months ended September 30, 2014 compared to \$0.1 million for the nine months ended September 30, 2013. The increase was primarily attributable to: (1) the \$0.5 million loss on the disposal of U.S. Exchange bottling and distribution equipment that is no longer in-service as a result of the transition from our prior network of distributors to DS Services, and (2) the \$0.4 million impairment of certain Refill equipment that is not expected to generate future cash flows sufficient to recover the net book value of the equipment.

Interest Expense. Interest expense increased to \$5.8 million for the nine months ended September 30, 2014 from \$3.4 million for the nine months ended September 30, 2013. The increase was primarily due to the refinancing of our credit facilities, resulting in a \$2.1 million non-cash write-off of deferred loan costs, debt discount and original issue discount related to the prior senior revolving credit facility and the prior term loans and the \$0.7 million early payment penalty associated with the prior term loans, partially offset by more favorable borrowing rates under the new credit facility.

Discontinued Operations. Loss from discontinued operations decreased to \$0.4 million for the nine months ended September 30, 2014 from \$0.9 million for the nine months ended September 30, 2013. The decrease is due primarily to the impact of inventory write-downs recorded in the prior year and the overall winding-down of our discontinued operations.

Liquidity and Capital Resources

Adequacy of Capital Resources

Since our inception, we have financed our operations primarily through the sale of stock, the issuance of debt and borrowings under credit facilities. While we had no material commitments for capital expenditures as of September 30, 2014, we anticipate net capital expenditures to range between \$1.0 million and \$2.0 million for the remainder of 2014. Anticipated capital expenditures are related primarily to growth in Water locations.

At September 30, 2014, our cash totaled \$0.7 million and we had \$7.5 million in availability under the Revolving Credit Facility. We anticipate that our current cash and cash equivalents, availability under the Revolving Credit Facility and cash flow from operations will be sufficient to meet our current needs for working capital and capital expenditures through at least the next 12 months.

Our future capital requirements may vary materially from those now anticipated and will depend on many factors including: the rate of growth in new Water locations and related display, rack and reverse osmosis filtration system costs, cost to develop new Dispenser product lines, sales and marketing resources needed to further penetrate our markets, the expansion of our operations in the United States and Canada, the response of competitors to our solutions and products, as well as acquisitions of other businesses. Historically, we have experienced increases in our capital expenditures consistent with the growth in our operations and personnel, and we anticipate that our expenditures will continue to increase as we grow our business.

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Our ability to satisfy our obligations or to fund planned capital expenditures will depend on our future performance, which to a certain extent is subject to general economic, financial, competitive, legislative, regulatory and other factors beyond our control. We also believe that if we pursue any material acquisitions in the foreseeable future we will need to finance this activity through the issuance of equity or additional debt financing.

Changes in Cash Flows

The following table shows the components of our cash flows for the periods presented (in millions):

|   | Nine months<br>ended<br>September<br>30, |         |
|---|--|---------|
|   | 2014                                     | 2013    |
| Net cash provided by operating activities           | \$3.1                                    | \$9.1   |
| Net cash used in investing activities               | \$(5.3)                                  | \$(5.7) |
| Net cash provided by (used in) financing activities | \$2.7                                    | \$(3.5) |

Net Cash Flows from Operating Activities

Net cash provided by operating activities decreased to \$3.1 million for the nine months ended September 30, 2014 from \$9.1 million for the nine months ended September 30, 2013. The decrease in cash flow from operations is primarily due to a \$5.7 million decrease in cash provided from net working capital components. During the nine months ended September 30, 2014, we used cash provided by financing activities described below under Net Cash Flows from Financing Activities to pay certain accounts payable with a major supplier, as a result of discontinuing a financing arrangement and resuming normal payment terms with this supplier.

Net Cash Flows from Investing Activities

Net cash used in investing activities decreased to \$5.3 million for the nine months ended September 30, 2014 from \$5.7 million for the nine months ended September 30, 2013, primarily as a result of proceeds from the sale of certain racks and machinery of our Water business during 2014.

Our primary investing activities are typically capital expenditures for equipment and bottles and include expenditures related to the installation of our recycle centers, display racks and reverse osmosis filtration systems at new Water locations.

Net Cash Flows from Financing Activities

Net cash provided by financing activities was \$2.7 million for the nine months ended September 30, 2014. Net cash used in financing activities was \$3.5 million for the nine months ended September 30, 2013. The change was primarily driven by borrowing under our revolving credit facilities, primarily related to increased payments to a major supplier, as described under Net Cash Flows from Operating Activities.

Credit facility

On June 20, 2014, we entered into a credit facility that provides up to \$35.0 million in secured indebtedness and consists of a \$15.0 million revolving credit facility (the "Revolving Credit Facility") and \$20.0 million in term notes (the "Term Notes"). We repaid outstanding prior term loans and borrowings outstanding on the prior senior revolving credit facility upon entering into this credit facility. The Revolving Credit Facility terminates on June 20, 2019 with all



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outstanding borrowings and accrued interest to be repaid on such date and the Term Notes mature on June 20, 2021 with all outstanding indebtedness and accrued interest to be repaid on such date. The credit facility is secured on a first priority basis by substantially all of our assets.

Interest on outstanding amounts owed under the Term Notes is payable quarterly beginning on September 20, 2014 at the rate of 7.8%. Principal payments under the Term Notes are payable in five annual \$4.0 million installments beginning on June 20, 2017. As of September 30, 2014, we had \$7.5 million in outstanding borrowings at a weighted-average interest rate of 4.41% and our availability was \$7.5 million under the Revolving Credit Facility.

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Our new credit facility contains a number of affirmative and restrictive covenants (including limitations on dissolutions, sales of assets, investments, and indebtedness and liens) and contains the following financial covenants: (i) a ratio of consolidated total indebtedness to adjusted EBITDA of no more than 3.00 to 1.00 as of the last day of each month (measured on a trailing four-quarter basis), declining to 2.75 on October 31, 2015 and thereafter, (ii) a consolidated tangible net worth requirement measured at the end of each month of no less than \$11.0 million plus 50% of consolidated net income on a cumulative basis for each succeeding fiscal quarter, commencing with the quarter ended June 30, 2014 (net losses are disregarded), and (iii) a ratio of adjusted EBITDA to consolidated fixed charges of no less than 0.80 to 1.00 as of the last day of each quarter (measured on a trailing four-quarter basis), increasing to 0.90 on December 31, 2014, and increasing to 1.00 on March 31, 2015 and thereafter. At September 30, 2014 we were in compliance with all covenants with: (i) a consolidated total indebtedness to adjusted EBITDA ratio of 2.40 to 1.00, (ii) consolidated tangible net worth of \$13.4 million compared to the minimum of \$11.1 million and (iii) an adjusted EBITDA to consolidated fixed charges ratio of 0.99.

## Adjusted EBITDA U.S. GAAP Reconciliation

Adjusted EBITDA is a non-U.S. GAAP financial measure that is calculated as income (loss) from continuing operations before depreciation and amortization; interest expense; non-cash, stock-based compensation expense; non-recurring costs; and loss on disposal and impairment of property and equipment and other. Our credit facility contains financial covenants that use Adjusted EBITDA. We believe Adjusted EBITDA provides useful information to management and investors regarding certain financial and business trends relating to our financial condition and results of operations. Adjusted EBITDA is used by management to compare our performance to that of prior periods for trend analyses and planning purposes and is presented to our board of directors.

Non-U.S. GAAP measures should not be considered a substitute for, or superior to, financial measures calculated in accordance with U.S. GAAP. Adjusted EBITDA excludes significant expenses that are required by U.S. GAAP to be recorded in our financial statements and is subject to inherent limitations. In addition, other companies in our industry may calculate this non-U.S. GAAP measure differently than we do or may not calculate it at all, limiting its usefulness as a comparative measure. The table below provides a reconciliation between income (loss) from continuing operations and Adjusted EBITDA.

|   | Three months<br>ended |           | Nine months<br>ended  |           |
|---|-----------------------|-----------|-----------------------|-----------|
|   | September 30,<br>2014 | 2013      | September 30,<br>2014 | 2013      |
| Income (loss) from continuing operations                            | \$266                 | \$(1,574) | \$(9,540)             | \$(6,078) |
| Depreciation and amortization                                       | 2,593                 | 3,050     | 8,094                 | 8,579     |
| Interest expense  | 537                   | 1,138     | 5,790                 | 3,359     |
| EBITDA  | 3,396                 | 2,614     | 4,344                 | 5,860     |
| Non-cash, stock-based compensation expense                          | 467                   | 196       | 1,364                 | 819       |
| Non-recurring costs   | 54                    | 96        | 2,773                 | 190       |
| Loss on disposal and impairment of property and equipment and other | 92                    | 69        | 1,199                 | 307       |
| Adjusted EBITDA   | \$4,009               | \$2,975   | \$9,680               | \$7,176   |

## Off-Balance Sheet Arrangements

We do not have any off-balance sheet arrangements, investments in special purpose entities or undisclosed borrowings or debt. Additionally, we are not a party to any derivative contracts or synthetic leases.

## Inflation

During the last three years, inflation and changing prices have not had a material effect on our business and we do not expect that inflation or changing prices will materially affect our business in the foreseeable future.

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Seasonality; Fluctuations of Results

We have experienced and expect to continue to experience seasonal fluctuations in our sales and operating income. Our sales and operating income have been highest in the spring and summer and lowest in the fall and winter. Our Water segment, which generally enjoys higher margins than our Dispensers segment, experiences higher sales and operating income in the spring and summer. Our Dispensers segment had historically experienced higher sales and operating income in spring and summer; however, we believe the seasonality of this segment will be more dependent on retailer inventory management and purchasing cycles and not correlated to weather. Sustained periods of poor weather, particularly in the spring and summer, can negatively impact our sales in our higher margin Water segment. Accordingly, our results of operations in any quarter will not necessarily be indicative of the results that we may achieve for a year or any future quarter.

Critical Accounting Policies and Estimates

There have been no material changes to our critical accounting policies and estimates from the information provided in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations," included in our Annual Report on Form 10-K for the year ended December 31, 2013.

Recent Accounting Pronouncements

In May 2014, the FASB issued updated guidance which supersedes existing revenue recognition requirements in U.S. GAAP. The updated guidance requires that an entity recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. To achieve that core principle, the guidance establishes a five-step approach for the recognition of revenue. The update is effective for annual reporting periods beginning after December 15, 2016, including interim periods within that reporting period. We are currently evaluating the impact of adopting this guidance on our consolidated financial statements.

In April 2014, the FASB issued updated guidance changing the requirements for reporting discontinued operations. The updated guidance requires that a disposal of a component of an entity or a group of components of an entity is required to be reported in discontinued operations if the disposal represents a strategic shift that has (or will have) a major effect on an entity's operations and financial results when the component or components meet the criteria to be classified as held for sale, is disposed of by sale or is disposed of other than by sale. The updated guidance also requires additional disclosures about discontinued operations. The updates are effective for disposals (or classifications as held for sale) of components of an entity that occur within annual periods beginning on or after December 15, 2014. The updates are not applicable to a component or components that are classified as held for sale before the effective date. The amendments are not expected to have a significant impact on our consolidated financial statements.

In July 2013, the FASB issued updated guidance requiring that an unrecognized tax benefit, or a portion of an unrecognized tax benefit, should be presented as a reduction to a deferred tax asset for a net operating loss carryforward, a similar tax loss, or a tax credit carryforward, except as follows. To the extent a net operating loss carryforward, a similar tax loss, or a tax credit carryforward is not available at the reporting date to settle any additional income taxes that would result from the disallowance of a tax position or the tax law of the applicable jurisdiction does not require the entity to use, and the entity does not intend to use, the deferred tax asset for such purpose, the unrecognized tax benefit should be presented as a liability and should not be combined with deferred tax assets. We have adopted this updated guidance effective January 1, 2014. The adoption did not have a significant impact on our consolidated financial statements.



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Cautionary Note Regarding Forward-Looking Statements

This document includes and other information we make public from time to time may include “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include statements about our estimates, expectations, projections, beliefs, intentions or strategies for the future, and the assumptions underlying such statements. We use the words “anticipates,” “believes,” “estimates,” “expects,” “intends,” “forecasts,” “may,” “will,” “should,” and similar expressions to identify our forward-looking statements. Forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from historical experience or our present expectations. Factors that could cause these differences include, but are not limited to, the factors set forth in Part I, Item 1A, “Risk Factors” of our Annual Report on Form 10-K for the fiscal year ended December 31, 2013.

Item 3. Quantitative and Qualitative Disclosure About Market Risk

The information required by Item 3 is not required to be provided by issuers that satisfy the definition of “smaller reporting company” under SEC rules.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

As of the end of the period covered by this report, an evaluation was performed under the supervision and with the participation of our management, including the chief executive officer (“CEO”) and chief financial officer (“CFO”), of the effectiveness of the design and operation of our “disclosure controls and procedures” (as defined in Rule 13a-15(e) of the Securities Exchange Act of 1934 (the “Exchange Act”)) pursuant to Rule 13a-15(b) of the Exchange Act. Based on that evaluation, our management, including the CEO and CFO, concluded that our disclosure controls and procedures are effective for the purpose of providing reasonable assurance that the information required to be disclosed in the reports we file or submit under the Exchange Act (i) is recorded, processed, summarized and reported within the time periods specified in the SEC’s rules and forms and (ii) is accumulated and communicated to our management, including our CEO and CFO, as appropriate to allow timely decisions regarding required disclosures.

Changes in Internal Control over Financial Reporting

There was no change in our internal control over financial reporting identified in connection with the evaluation required by Rule 13a-15(d) and 15d-15(d) of the Exchange Act that occurred during the period covered by this report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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PART II – OTHER INFORMATION

Item 1. Legal Proceedings

Prism Arbitration

On August 5, 2014, Primo Distribution, LLC (also known as Prism Distribution) initiated an arbitration proceeding against us, claiming less than \$1.0 million in damages for alleged breach of contract. The arbitration was filed with the American Arbitration Association. We do not believe that the claim has any merit and plan to vigorously contest and defend against it.

Texas Regional Operator Litigation

On August 8, 2014, a lawsuit was commenced against us by our regional operators in the State of Texas, Artesia Springs, LLC, HOD Enterprises, L.P., and BBB Water, Inc. (the “ROs”). DS Services is also named as a defendant in the suit. The suit was filed in the 166th Judicial District Court of Bexar County, Texas, and was served upon us on August 25, 2014. We removed the suit to the United States District Court for the Western District of Texas on September 5, 2014. The claims alleged against us in the suit are breach of contract, conspiracy and fraud, and the ROs seek unspecified monetary damages as well as injunctive relief. We do not believe that the claim has any merit and plan to vigorously contest and defend against it. We responded to the complaint on September 24, 2014 by filing a motion to dismiss, to compel alternative dispute resolution, and to stay proceedings.

Item 1A. Risk Factors

In addition to the other information set forth in this report, you should carefully consider the factors discussed under Part I, Item 1A, “Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2013. These factors could materially adversely affect our business, financial condition, liquidity, results of operations and capital position, and could cause our actual results to differ materially from our historical results or the results contemplated by the forward-looking statements contained in this report.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

On September 12, 2014, we issued 72,972 shares of our common stock upon a partial cashless exercise of an outstanding common stock purchase warrant with an exercise price of \$1.20 per share originally issued to Comvest Capital II, L.P. on April 30, 2012. The issuances of the shares of common stock upon the partial exercise of the warrant was made in reliance upon the exemption from registration provided by Section 4(2) of the Securities Act of 1933, as amended, and Regulation D.

Item 3. Defaults Upon Senior Securities

Not applicable.

Item 4. Mine Safety Disclosures.

Not applicable.

Item 5. Other Information

None.





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Item 6. Exhibits

EXHIBIT INDEX

| Exhibit Number | Description   |
|----------------|---|
| 3.1            | Sixth Amended and Restated Certificate of Incorporation of Primo Water Corporation (incorporated by reference to Exhibit 3.1 to Amendment No. 2 to the Registrant's Registration Statement on Form S-1/A (File No. 333-173554) filed on May 31, 2011) |
| 3.2            | Amended and Restated Bylaws of Primo Water Corporation (incorporated by reference to Exhibit 3.1 to the Company's Form 8-K filed November 16, 2010)   |
| <u>31.1</u>    | Certification of Periodic Report by Chief Executive Officer pursuant to Rule 13a-14(a)/15d-14a and pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith)   |
| <u>31.2</u>    | Certification of Periodic Report by Chief Financial Officer pursuant to Rule 13a-14(a)/15d-14a and pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith)   |
| <u>32.1</u>    | Certification of Periodic Report by Chief Executive Officer and Chief Financial Officer pursuant to U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (filed herewith)  |
| 101.INS        | XBRL Instance Document <sup>(1)</sup>   |
| 101.SCH        | XBRL Taxonomy Extension Schema Document <sup>(1)</sup>  |
| 101.CAL        | XBRL Taxonomy Extension Calculation Linkbase Document <sup>(1)</sup>  |
| 101.DEF        | XBRL Taxonomy Extension Definition Linkbase Document <sup>(1)</sup>   |
| 101.LAB        | XBRL Taxonomy Extension Label Linkbase Document <sup>(1)</sup>  |
| 101.PRE        | XBRL Taxonomy Extension Presentation Linkbase Document <sup>(1)</sup>   |

(1) Included herewith

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SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

PRIMO WATER CORPORATION  
(Registrant)

Date: November 7, 2014 By: /s/ Billy D. Prim  
Billy D. Prim  
Chairman and Chief Executive Officer

Date: November 7, 2014 By: /s/ Mark Castaneda  
Mark Castaneda  
Chief Financial Officer