WESTPAC BANKING CORP Form 20-F November 12, 2014

# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 20-F**

0	REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR (g) OF THE SECURITIES EXCHANGE ACT OF 1934
Or	
x	ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the fiscal year ended September 30, 2014	
Or	
0	TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
Or	
0	SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

**Commission File Number: 1-10167** 

# WESTPAC BANKING CORPORATION

## Australian Business Number 33 007 457 141

(Exact name of Registrant as specified in its charter)

New South Wales, Australia (Jurisdiction of incorporation or organization)

275 Kent Street, Sydney, NSW 2000, Australia

(Address of principal executive offices)

Westpac Banking Corporation, New York branch,

575 Fifth Avenue, 39th Floor, New York, New York 10017-2422, Attention: Branch Manager, telephone number: (212) 551-1905

(Name, Telephone, E-mail and/or Facsimile number and Address of Company Contact Person)

Securities registered or to be registered pursuant to Section 12(b) of the Act:

Title of each class Ordinary shares

American Depositary Shares, each representing the right to receive one ordinary share

Name of each exchange on which registered

Listed on the New York Stock Exchange, not for trading, but only in connection with the registration of related American Depositary Shares, pursuant to the requirements of the New York Stock Exchange. New York Stock Exchange

Securities registered or to be registered pursuant to Section 12(g) of the Act: None

Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act: Floating Rate Notes due 2013, 4.20% Notes due February 27, 2015, 3.00% Notes due August 4, 2015, 1.125% Notes due September 2015, Floating Rate Notes due September 2015, 3.0% Notes due December 9, 2015, 0.95% Notes due January 12, 2016, 1.050% Notes due November 25, 2016, Floating Rate Notes due November 25, 2016, 1.20% Notes due May 19, 2017, Floating Rate Notes due January 12, 2018, 4.625% Subordinated Notes due 2018, 2.25% Notes due January 12, 2018, Floating Rate Notes due January 17, 2019, 4.875% Notes due January 17, 2019, Floating Rate Notes due January 17, 2019, 4.875% Notes due November 19, 2019 and notes issued under our Retail Medium-Term Notes program (Registration Statement No. 333-172579)

Indicate the number of outstanding shares of each of the issuer s classes of capital or common stock as of the close of the period covered by the annual report.

**Ordinary shares** 

3,109,048,309 fully paid

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

Yes x No o

If this report is an annual or transition report, indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934.

Yes o No x

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes o No x (not currently applicable to registrant)

Indicate by check mark whether registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer.

Large accelerated filer x Accelerated Filer o Non-accelerated filer o

Indicate by check mark which basis of accounting the registrant has used to prepare the financial statements included in this filing:

U.S. GAAP o International Financial Reporting Standards as issued by the International Accounting Standards Board x

Other o

If this is an annual report, indicate by check mark whether the registrant is a shell company.

Yes o No x

Westpac Group

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In this Annual Report a reference to Westpac , Group , Westpac Group , we , us and our is to Westpac Banking Corporation ABN 33 007 457 141 and its subsidiaries unless it clearly means just Westpac Banking Corporation.

For certain information about the basis of preparing the financial information in this Annual Report see Reading this report in Section 2. In addition, this Annual Report contains statements that constitute forward-looking statements within the meaning of section 21E of the US Securities Exchange Act of 1934. For an explanation of forward-looking statements and the risks, uncertainties and assumptions to which they are subject, see Reading this report in Section 2.

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Information contained in or accessible through the websites mentioned in this Annual Report does not form part of this report unless we specifically state that it is incorporated by reference and forms part of this report. All references in this report to websites are inactive textual references and are for information only.

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Information on Westpac

Westpac is one of the four major banking organisations in Australia and one of the largest banking organisations in New Zealand. We provide a broad range of banking and financial services in these markets, including consumer1, business and institutional banking and wealth management services.

We have branches, affiliates and controlled entities2 throughout Australia, New Zealand and the Pacific region, and maintain branches and offices in some of the key financial centres around the world3.

We were founded in 1817 and were the first bank established in Australia. In 1850 we were incorporated as the Bank of New South Wales by an Act of the New South Wales Parliament. In 1982 we changed our name to Westpac Banking Corporation following our merger with the Commercial Bank of Australia. On 23 August 2002, we were registered as a public company limited by shares under the Australian *Corporations Act 2001* (Cth) (Corporations Act).

As at 30 September 2014, our market capitalisation was \$100 billion4 and we had total assets of \$771 billion.

#### **Business strategy**

Westpac s vision is To be one of the world s great companies, helping our customers, communities and people to prosper and grow .

Our strategy seeks to deliver on this vision by providing superior returns for our shareholders, building deep and enduring customer relationships, being a leader in the community and being a place where the best people want to work.

In delivering on our strategy we are focused on our core markets including Australia and New Zealand, where we provide a comprehensive range of financial products and services that assist us in meeting all the financial services needs of our customers. With our strong position in these markets, and over 12 million customers, our focus is on organic growth, growing customer numbers in our chosen segments and building stronger and deeper customer relationships.

A key element of this approach is our portfolio of financial services brands, which enables us to appeal to a broader range of customers, and provides us with the strategic flexibility to offer solutions that better meet individual customer needs.

- 1 A consumer is defined as a person that uses our products and services, it does not include business entities.
- 2 Refer to Note 39 to the financial statements for a list of our controlled entities as at 30 September 2014.
- 3 Contact details for our head office, major businesses and offshore locations can be found on the inside back cover.
- 4 Based on the closing share price of our ordinary shares on the ASX as at 30 September 2014.

Asia is an important market for us and we are progressively building our presence and capability across the region to better support Australian and New Zealand customers operating, trading and transacting in the region, along with Asian customers seeking financial solutions and services in Australia and New Zealand.

While we continue to build the business, the financial services environment remains challenging and has required us to maintain focus on strengthening our financial position while at the same time improving efficiency. This strengthening has involved lifting the level and quality of our capital, improving our funding and liquidity position and maintaining a high level of asset quality and provisioning.

While we are currently one of the most efficient banks globally, as measured by a cost to income ratio, we continue to focus on ways to simplify our business to make it easier for customers to do business with us and to make work more enjoyable for our people. We believe that these improvement efforts also contribute to reducing unit costs that create capacity for further investment for growth.

As part of our customer-centric strategy, in 2014 we embarked on a service revolution for our customers. This program is a substantial step-up in our strategy seeking to: provide a truly personal service for customers while better anticipating their needs; putting customers in control of their finances; and innovating and simplifying to reinvent the customer experience.

We also recognise that digitisation is occurring at an accelerated pace and customer behaviours are changing. The service revolution responds to these trends with the support of digital technologies. This includes new services that make banking available 24/7 such as smart ATMs and our new digital platform in Westpac RBB. It extends to new banking apps that provide greater flexibility for customers to choose how to manage their finances, and it includes using digitisation to simplify our processes to provide a better customer experience.

Sustainability is part of our strategy where we seek to anticipate and shape the most pressing emerging social issues where we have the skills and experience to make a meaningful difference and drive business value. Our approach seeks to make sustainability part of the way we do business, embedded in our strategy, values, culture and processes.

Supporting our customer focused strategy is a strong set of company-wide values, which are embedded in our culture. These are:

<sup>§</sup> delighting customers;

§ one team;

§ integrity;

§ courage; and

§ achievement.

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Information on Westpac

#### Strategic priorities

To meet the challenges of the current environment and deliver on our strategy, we have a set of strategic priorities that are reviewed and refreshed each year. We will continue to manage these priorities in a balanced way with an appropriate mix of strength, growth, return and productivity. Our strategic priorities are:

#### a) A strong company

§ maintain strong levels of capital, to meet the needs of all our stakeholders and regulators;

s continue to enhance our funding and liquidity position, including ensuring a diversity of funding pools and optimising the composition of customer deposits. This includes preparation for new liquidity coverage ratio requirements from 1 January 2015; and

§ maintain a high quality portfolio of assets, coupled with strong provisioning.

#### b) Grow in a targeted way

- starget investment in our wealth businesses, including continuing the development of a new funds platform;
- § deepen the capabilities of our Asian presence; and
- sexpand and develop our business banking capability to better meet customer needs.

#### c) Continue building deeper customer relationships

\$ through our customer service revolution put customers at the centre of everything we do with a focus on meeting their total financial needs, throughout their lives;

§ further build the connectivity between wealth, insurance and banking, and ensure we leverage capabilities across all business units;

- s continue to strengthen our corporate and institutional lead bank position through customer focus and enhanced product capabilities; and
- § use digital innovation to better meet customer demands.

#### d) Materially simplify our products and processes

s continue to enhance our digital offers to support more customers online and via mobile channels and assist the Group to move to smaller, more flexible and agile branch formats;

- simplify our products and processes and continue to drive continuous improvement; and
- § focus on both revenue and cost productivity.

#### e) One team approach

- § continue to focus on a customer centred, high performance workforce and culture;
- strengthen the skills of our people to better support customers and meet their complete financial services needs;
- § empower our people to drive innovation, deliver new and improved ways of working and be responsive to change;
- § continue to enhance the diversity of our workforce; and
- § maintain a strong reputation and sustainability leadership.

#### Organisational structure

Our operations comprise the following key customer-facing business divisions operating under multiple brands serving around 12.8 million customers1.

Australian Financial Services (AFS) is responsible for the Westpac Group s Australian retail banking, business banking and wealth operations. AFS also includes the product and risk responsibilities for Australian Banking. It incorporates the operations of Westpac Retail & Business Banking (Westpac RBB), St.George Banking Group (St.George) and BT Financial Group (Australia) (BTFG), as follows:

**Westpac RBB** is responsible for sales and service to consumer, small-to-medium enterprise (SME), commercial and agribusiness customers (with turnover of up to \$100 million) in Australia under the Westpac brand. Activities are conducted through Westpac RBB s network of branches, third party distributors, call centres, automatic teller machines (ATMs), EFTPOS terminals, internet and mobile banking services, business banking centres and specialised consumer and business relationship managers. Support is provided by cash flow, trade finance, transactional banking, financial markets, property finance and wealth specialists;

St.George is responsible for sales and service to consumer, SME and corporate customers (businesses with facilities up to \$150 million) in Australia under the St.George, BankSA, Bank of Melbourne and RAMS brands. RAMS is a financial services group specialising in mortgages and online deposits. Activities are conducted through St.George s network of branches, third-party distributors, call centres, ATMs, EFTPOS terminals, internet and mobile banking services, business banking centres and specialised consumer and business relationship managers. Support is provided by cash flow, trade finance, transactional banking, automotive and equipment finance, financial markets, property finance and wealth specialists; and

**BTFG** is Westpac s Australian wealth division. BTFG s funds management operations include the manufacturing and distribution of investment, superannuation and retirement products, investment platforms including BT Wrap and Asgard, private banking, financial planning as well as equity capability and broking. BTFG s insurance solutions cover the manufacturing and distribution of life, general and lenders mortgage insurance. BTFG s brands include Advance Asset Management, Ascalon, Asgard, BT, BT Investment Management (60.76% owned by the Westpac Group and consolidated in BTFG s Funds Management business), BT Select, Licensee Select, Securitor and the Advice, Private Banking and Insurance operations of Bank of Melbourne, BankSA, St.George and Westpac.

1 All customers with an active relationship (excludes channel only and potential relationships) as at 30 September 2014.

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Westpac Institutional Bank (WIB) delivers a broad range of financial services to commercial, corporate, institutional and government customers with connections to Australia and New Zealand, this includes a growing customer base in Asia. WIB operates through dedicated industry relationship and specialist product teams, with expert knowledge in transactional banking, financial and debt capital markets, specialised capital, and alternative investment solutions. Customers are supported through branches and subsidiaries located in Australia, New Zealand, Asia, United States and United Kingdom.

Westpac New Zealand is responsible for the sales and service of banking, wealth and insurance products for consumers, business and institutional customers in New Zealand. Westpac conducts its New Zealand banking business through two banks in New Zealand:

§ Westpac New Zealand Limited, which is incorporated in New Zealand; and

§ Westpac Banking Corporation (NZ Division), a branch of Westpac, which is incorporated in Australia. The division operates via an extensive network of branches and ATMs across both the North and South Islands.

Business and institutional customers are also served through relationship and specialist product teams. Banking products are provided under the Westpac and WIB brands while insurance and wealth products are provided under Westpac Life and BT brands respectively.

Other divisions in the Group include:

Substrace Pacific, which provides banking services for retail and business customers in seven Pacific Island Nations. Branches, ATMs, telephone banking and internet banking channels are used to deliver business activities in Fiji, Papua New Guinea (PNG), Vanuatu, Cook Islands, Tonga, Solomon Islands and Samoa. Westpace Pacific is financial products include personal savings, business transactional accounts, personal and business lending products, business services and a range of international products;

- § Group Services, encompassing technology, banking operations, compliance, legal and property services;
- § Treasury, which is primarily focused on the management of the Group s interest rate risk and funding requirements; and
- § Core Support, which comprises those functions performed centrally, including finance, risk and human resources.

These businesses are described in more detail in Section 2, including a summary of net profit and total assets by business division, and management s discussion and analysis of business division performance.

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Information on Westpac

#### Westpac s approach to sustainability

Across the Westpac Group, we believe in establishing a sustainable future for our operations and our stakeholders. This view is embedded in our strategy, values, culture and processes.

In practice, this means we seek to focus on anticipating and responding to the most pressing emerging issues that we believe will have a material impact on our customers, employees, suppliers, shareholders and the communities in which we operate, where we have the skills and experience to make a meaningful difference.

#### Guiding our approach

The Board has responsibility for considering the social, ethical and environmental impact of the Westpac Group s activities, setting standards and monitoring compliance with Westpac s sustainability policies and practices.

Our sustainability strategy is based upon the use of the widely accepted global standard for Corporate Responsibility and Sustainable Development, the AA1000 AccountAbility Principles Standard (2008).

#### Our sustainability principles

In line with AA1000, we have adopted the standard s three key principles:

- § involving all stakeholders in developing our strategy Inclusivity;
- sevaluating all issues identified to determine the impact they may have on our stakeholders and our operations Sustainability materiality; and

§ ensuring our decisions, actions and performance, as well as our communication with stakeholders, are responsive to the issues identified Responsiveness.

#### Inclusivity

Our approach to inclusivity during 2014 has included:

- § continuing work to understand and address customer concerns;
- § collaborating with key external stakeholders to inform our approach;
- s consulting with employees so as to better understand the drivers of strong employee engagement;
- § bringing together our General Managers with internal and external stakeholders to inform sustainability priorities and targets;
- § ongoing monitoring of our reputation across a wide range of mediums; and
- § working closely with numerous community organisations through employee volunteering, workplace giving and community support.

#### Sustainability materiality

As part of our annual materiality review we identify, prioritise and define issues according to their impact on our stakeholders and our business. These issues are reviewed externally and internally and are assessed by Ernst & Young as part of their assurance. Material issues identified in 2014 include:

- the need to respond to the rapid changes in the demographics of our society;
- the effect of digitisation on the way customers and businesses interact and do business;
- § new regulatory requirements which are shaping the financial services industry; and

\$ the importance of understanding and managing environmental, social and corporate governance risks within our lending and investment portfolios.

#### Responsiveness

The issues identified during our materiality review directly inform the development of our responses, objectives and performance measures.

#### Updated five-year strategy

In addition to the sustainable business practices embedded in our day to day activities (such as sustainable lending practices, community investment and evolving the way we interact with and service our customers), we continue to track our progress against the sustainability strategy, which guides our efforts for 2013 2017.

As part of the strategy, we have set 10 measurable objectives in three priority areas, which are to:

- § help improve the way people work and live, as our society changes;
- § help find solutions to environmental challenges; and
- § help our customers to have a better relationship with money, for a better life.

During 2014 we have updated our sustainability strategy, reflecting stakeholder feedback, to include:

- § a target for recruitment of Indigenous Australians, in line with our Reconciliation Action Plan, which was also relaunched this year; and
- § new metrics for measuring access to financial services in the Pacific, in line with our Everywhere Banking Strategy.

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## Performance against sustainability objectives1

Priority	Objectives	Full year 2014 achievements
Help improve the way people work and live as our society changes	Ensure our workforce is representative of the community.	Increased women in leadership2 to 44%, in line with target and up from 42% in 2013.
society changes		Increased participation of mature aged workers (50+ years) to 20.9%, up from 20.5% in 2013 and in line with target, supported by an employee program called Prime of Life.
		§ Launched the Group s third Reconciliation Action Plan (2015-17), with almost 50 commitments to support Indigenous Australian customers, communities and employees.
	Extend length and quality of working lives.	§ Mean employee retirement age increased to 61.6 years, up from 60.6 years in 2013, in line with target.
		§ Introduced a new employee action group, FLEX, and rolled out a flexibility toolkit, capability training and facilitator guide, with the aim of embedding flexible working arrangements. 2,000 employees participated in training on flexibility and unconscious bias.
	Anticipate the future product and service needs of ageing and culturally diverse customers.	§ Refreshed the Group s multilingual, country-specific websites, created new digital banking forms for people relocating to Australia to open accounts prior to arrival and established an online relocation advice hub.
		§ Established a dedicated team to support Indigenous customers.
		§ Established a dedicated team to support prime of life customers with Self Managed Super Funds (SMSFs).
Help find solutions to environmental challenges	Provide products and services to help customers adapt to environmental challenges.	Partnered with the World Bank to bring the first green bond to the Australian market.
		§ Introduced energy efficient equipment finance to AFS customers.
	Increase lending and investment in CleanTech and environmental services.	\$8.0 billion lent to the CleanTech and environmental services sector significantly exceeding our commitment to make available up to \$6 billion by 2017.
		§ 59% of total energy financing is directed to renewable energy generation (including hydro, wind and solar).
	Reduce our environmental footprint.	§ Maintained carbon neutrality.

		S Achieved our power use effectiveness and energy efficiency targets of 1.7PUE and 198kWh/m2 respectively.
		8 Recycling rates in Sydney head offices improved, but fell 5% short of target.
		§ Reached office paper reduction target three years ahead of schedule.
Help customers to have a better relationship with money, for a better life	Ensure all our customers have access to the right advice to achieve a secure retirement.	<ul> <li>Completed development of our proprietary and market leading online wealth acumen curriculum.</li> <li>Steps being taken to increase proportion of AFS employees completing wealth acumen curriculum.</li> </ul>
	Help our customers meet their financial goals in retirement.	<ul> <li>Increased the proportion of Westpac Group customers with Westpac Group Superannuation to 8.1%3, up from 7.4% in 2013.</li> <li>Launched Self Managed Super Connect, a specialist sales and service centre to assist customers with their SMSFs.</li> </ul>

1 All results as at 30 September except environmental footprint which is at 30 June.

2 Women in leadership refers to the proportion of women (permanent and maximum term) in people leadership roles or senior roles of influence as a proportion of all leaders across the Group. It includes the CEO, Executive Team, General Managers, Senior Managers as direct reports to General Managers and the next two levels of management. Excludes Westpac Pacific.

3 Data based on Roy Morgan Research, respondents aged 14+ and 12 months to September 2014. Super penetration is defined as the proportion of Australians who have a Deposit or Transaction Account, Mortgage, Personal Lending or Major Card with the Westpac Group and also have Superannuation (incl. Pensions and Annuities) with the Westpac Group. Westpac Group includes Bank of Melbourne, BT, Challenge Bank, RAMS, Rothschild, Westpac, Advance Bank, Asgard, BankSA, Dragondirect, Sealcorp and St.George.

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# Information on Westpac

Priority	Objectives	Full year 2014 achievements
	Increase access to financial services in the Pacific.	§ Opened 77,868 basic accounts across the Pacific, a 53% increase over the year.
		Increased in-store banking facilities by 47% to 264, and more than doubled the volume of customer transactions to around 380,000.
		S Launched a new mobile banking platform in the Solomon Islands and Papua New Guinea.
		§ 23,756 people participated in our free financial education workshops, up from 20,575 last year.
	Help people gain access to social and affordable housing and services.	\$ \$0.82 billion lent to the social and affordable housing sector at 30 September 2014, up from \$0.65 billion at 30 September 2013.
		§ Announced the Group s largest single community housing finance transaction for construction of 275 new affordable houses.

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## Five year non-financial summary

September unless indicated otherwise1         2014         2013         2012         2011         2010           Total customers (millions)2         12.8         12.2         11.8         11.5         11.3           Total culoric customers active registrations         4.7         4.2         4.0         3.7         3.4           Number of points of bank representation         15.54         1.544         1.533         1.532         1.517           Number of ATMs         Westpac Australia affluent6         (10)         (9)         (18)         (17)         (24)           Net Promoter Score7         Westpac Australia affluent6         (10)         (9)         (19)         (17)         (24)           Net Promoter Score7         Westpac Australia         SMEP         (2)         (5)         (17)         (10)         (21)           Net Promoter Score7         St.George consumer10         8         4         -         (2)         (4)           Net Promoter Score7         St.George consumer10         8         4         -         (2)         (4)           Total core fultime equivalent staff (number at financing in responsels treasmert trunds Under Management (5)         3         3.48         33.48         33.48         33.48         33.48         33.48 </th <th>Non-financial information as at 30</th> <th></th> <th></th> <th></th> <th></th> <th></th>	Non-financial information as at 30					
Total customers (millions)2         12.8         12.2         11.8         11.5         11.3           Total customers active registrations (millions)3         4.7         4.2         4.0         3.7         3.4           Number of points of bank representation         1,534         1,544         1,538         1,522         1,517           Number of ATMs         Bercentage of Taking ATMs (%)4         95         93         91         88           Percentage of Taking ATMs (%)4         95         93         91         88         3,544         3,262           Net Promoter Score7         Westpac Australia         010         (0)         (1)         (4)         3         (7)           Net Promoter Score7         Westpac Australia         SMEP         (2)         (5)         (17)         (10)         (21)           Net Promoter Score7         Westpac Australia         SMEP         (2)         (5)         11,490         8,210         7,101           Net Promoter Score7         SUBeorge business11         4         (6)         1         (5)         3           Social Sector Banking Footings (Sm)12         13,726         12,819         11,490         8,210         7,101           Responsible Investment Lands Under Management (Am1/	•	2014	2013	2012	2011	2010
(millions)3       4.7       4.2       4.0       3.7       3.4         Number of NTMs       534       1,534       1,534       1,538       1,532       1,517         Number of ATMs       7       100       90       180       1.77       (24)         Net Promoter Score 7       Westpac Australia       affluents       100       90       (18)       (17)       (24)         Net Promoter Score 7       Westpac Australia       SMEP       (2)       (5)       (17)       (10)       (21)         Net Promoter Score 7       Westpac Australia       SMEP       (2)       (5)       (17)       (10)       (21)         Net Promoter Score 7       Stocego consumer10       8       4       -       (2)       (4)         Net Promoter Score 7       Stocego consumer10       8       4       -       (2)       (4)         Net Promoter Score 7       Stocego consumer10       13,76       14       (5)       3       3       34       881       891         Employee       Stoces       Stocego consumer10       1,876       33,418       33,898       35,055         Employee       Stoces       Stocego consumer10       1,858       1,573       1,618	Total customers (millions)2	12.8	12.2	11.8	11.5	11.3
Net Promoter Score7         Westpac Australia commercial8         7         (1)         (4)         3         (7)           Net Promoter Score7         Westpac Australia         5         (7)         (10)         (21)           Net Promoter Score5         St.George consumer10         8         4         -         (2)         (4)           Net Promoter Score7         St.George business11         4         (6)         1         (5)         3           Social Scotor Banking Foolings (Sm)12         13.726         12.819         11.490         8.210         7.101           Responsible Investment Funds Under Management (Sm)13         1.693         1.376         981         644         891           Employee         Engagement (%)15         n/a         8         9.8         9         11.5         11.8           New Starter Retention (%)17         98.0         86.7         64.8         83.8         9.3         11.8           Norment All Curtary Attrition (%)16         98.0         96.7         95.9         9.5.2         2.6         2.6         2.6         2.6         2.6         2.6         2.6         2.6         2.6         2.6         2.6         2.6         2.6         2.6         2.6         2.6	(millions)3 Number of points of bank representation Number of ATMs Percentage of Talking ATMs (%)4	1,534 3,890 95	1,544 3,814 93	1,538 3,639 91	1,532 3,544 88	1,517 3,625
Net Promoter Score 7         Westpac Australia         SME9         (2)         (5)         (17)         (10)         (21)           Net Promoter Score 5         St.George consumer10         8         4         -         (2)         (4)           Net Promoter Score 5         St.George consumer10         8         4         (6)         1         (5)         3           Social Sector Banking Footings (Sm)12         13.726         12.819         11.490         8.210         7.101           Responsible Investment Funds Under Management (Sm)13         1,693         1,376         981         644         891           Employee         Engloyee Voluntary Attrition (Sm)16         9.8         9.8         9.9         11.5         11.8           New Starter Retention (%)17         88.0         86.7         84.8         83.8         94.3           Lost Time Injury Frequency Rate (LTIFR)19         1.1         1.5         1.9         2.5         2.6           Women as a percentage of the total workforce (%)         59         60         61         61         61           Women as a percentage of the total workforce (%)         15         180.862         183.937         184.124         189.425           Total Scope 3 emissions         Aust and NZ	Net Promoter Score7 Westpac Australia					
Net Promoter Score5         SL George consumer10         8         4         -         (2)         (4)           Net Promoter Score5         SL George business11         4         (6)         1         (5)         3           Social Sector Banking Footings (5m)12         13,726         12,819         11,490         8,210         7,101           Responsible Investment Funds Under Management         1,693         1,376         981         644         891           Employee Gragement (%)15         1,693         33,045         33,418         33,898         35,055           Employee Fragement (%)15         9,8         9,8         9,9         11.5         11.8         80           Lost Time Injury Frequency Rate (LTIFR)19         1,1         1,5         19         2,5         2,6           Women as a percentage of the total workforce (%)         59         60         61         61         61           Women ni Leadership (%)20         44         42         40         38         35           Environment Total Scope 1 and 2 emissions Aust and NZ (tonnes)23         175,855         180,862         183,937         184,124         189,425           Colf-epi22         Office page 3 emissions Aust and NZ (tonnes)23         1,415         1,523						
Net Promoter Score7         SLGeorge business11         4         (6)         1         (5)         3           Social Sector Banking Footings (Sm)12         13,726         12,819         11,490         8,210         7,101           Responsible Investment Funds Under Management (\$m)13         1,693         1,376         981         644         891           Employees         Total core full time equivalent staff (number at financial year end)14         33,586         33,045         33,418         33,898         35,055           Employee Voluntary Attrino (%)15         n/a         87         84         81         80           Employee Voluntary Attrino (%)17         88.0         86.7         95.9         95.3         94.3           Nome as a percentage of the total workforce (%)         59         60         61         61         61           Women as a percentage of the total workforce (%)         59         180,862         183,937         184,124         189,425           CO2-e)(21         Total Scope 1 and 2 emissions         Aust and NZ (tonnes)(23         70,457         70,457           Proportion of infrastructure and utilities financing in renewables and hydro Aust and NZ (tonnes)(23         73,871         85,013         91,855         57,163         70,457           Office pap	I			(17)		
Social Sector Banking Footings (\$m) 12 Responsible Investment Funds Under Management (\$m) 13         13,726         12,819         11,490         8,210         7,101           Responsible Investment Funds Under Management (\$m) 13         1,693         1,376         981         644         891           Employees Total core full time equivalent staff (number at financial year end)14         33,586         33,045         33,418         33,898         35,055           Employee Chargagement (%)15         na         87         84         81         80           Demotypee Voluntary Attritution (%)16         9.8         9.8         9.9         91.5         11.8           New Starter Retention (%)17         88.0         86.7         84.8         83.8         94.3           Lost Time Injury Frequency Rate (LTIFR)19         1.1         1.5         1.9         2.5         2.6           Women as a percentage of the total workforce (%)         59         60         61         61         61           Total Scope 1 and 2 emissions         Aust and NZ (tonnes)         175,855         180,862         183,937         184,124         189,425           Total Scope 3 emissions         Aust and NZ (tonnes)         73,871         85,013         91,855         57,163         70,457           Office	0			- 1		
Employee State roll lime equivalent staff (number at financial year end)14       33,586 $33,045$ $33,418$ $33,898$ $25,055$ Employee Engagement (%)15       n/a       87       84       81       80         Employee Voluntary Attrition (%)16       9.8       9.8       9.9       11.5       11.8         High Performer Retention (%)17       88.0       86.7       84.8       83.8       14.1         Women as a percentage of the total workforce (%)       59       95.9       95.3       94.3         Lost Time Injury Frequency Rate (LTIFR)19       1.1       1.5       1.9       2.5       2.6         Women as a percentage of the total workforce (%)       59       90.0       61       61       61         Women as a percentage of the total workforce (%)       59       50.13       91,855       57,163       70,457         Total Scope 1 and 2 emissions Aust and NZ (tonnes)C2       73,871       85,013       91,855       57,163       70,457         Office paper Aust and NZ (tonnes)C2       73,871       85,013       91,855       57,163       70,457         Office paper Aust and NZ (tonnes)C2       59       55       52       45       52         Finance assessed under the Equator Principles       851	Social Sector Banking Footings (\$m)12 Responsible Investment Funds Under Management	13,726	12,819	-		7,101
Tota core full time equivalent staff (number at financial year end)14       33,586       33,045       33,418       33,898       35,055         Employee Engagement (%)15       n/a       87       84       81       80         Supployee Voluntary Attrition (%)16       9.8       9.8       9.9       11.5       11.8         High Performer Retention (%)18       95.8       95.7       95.9       95.3       94.3         Lost Time Injury Frequency Rate (LTIFR)19       1.1       1.5       1.9       2.5       2.6         Women as a percentage of the total workforce (%)       59       60       61       61       61         Women as a percentage of the total workforce (%)       59       180,862       183,937       184,124       189,425         Total Scope 1 and 2 emissions       Aust and NZ (tonnes)       73,871       85,013       91,855       57,163       70,457         Office paper       Aust and NZ (tonnes)23       1,415       1,523       1,579       1.52       52         Proportion of infrastructure and utilities financing in renewables and hydro Aust and NZ (k%)24       59       55       52       45       52         Finance assessed under the Equator Principles       851       268       1,140       383       364 <tr< td=""><td>(\$m)13</td><td>1,693</td><td>1,376</td><td>981</td><td>644</td><td>891</td></tr<>	(\$m)13	1,693	1,376	981	644	891
Employee Voluntary Attrition (%)16       9.8       9.8       9.8       9.9       11.5       11.8         New Stater Retention (%)17       88.0       86.7       84.8       83.8       94.3         Lost Time Injury Frequency Rate (LTIFR)19       1.1       1.5       1.9       2.5       2.6         Women as a percentage of the total workforce (%)       59       60       61       61       61         Women in Leadership (%)20       44       42       40       38       35         Environment Total Scope 1 and 2 emissions Aust and NZ (tonnes CO2-e)21       175,855       180,862       183,937       184,124       189,425         CO2-e)22       73,871       85,013       91,855       57,163       70,457         Office paper Aust and NZ (tonnes)23       1.415       1.523       1.579       1.51         Proportion of infrastructure and utilities financing in renewables and hydro Aust and NZ (%)24       59       55       52       45       52         Finance assessed under the Equator Principles       851       268       1,140       383       364         Social       2.02       1.33       1.50       1.82       1.44         Community investment as a percentage of pre-tax operating profit (cash earnings basis) Group (%)	Total core full time equivalent staff (number at financial year end)14		,	,	,	
New Starter Retention (%)17         88.0         86.7         84.8         83.8           High Performer Retention (%)18         95.8         95.7         95.9         95.3         94.3           Lost Time Injury Frequency Rate (LTIFR)19         1.1         1.5         1.9         2.5         2.6           Women as a percentage of the total workforce (%)         59         60         61         61         61           Women in Leadership (%)20         44         42         40         38         35           Environment Total Scope 1 and 2 emissions Aust and NZ (tonnes CO2-e)21         175,855         180,862         183,937         184,124         189,425           Total Scope 3 emissions Aust and NZ (tonnes CO2-e)22         73,871         85,013         91,855         57,163         70,457           Office paper Aust and NZ (tonnes)23         1,415         1,523         1,579         70,457           Proportion of infrastructure and utilities financing in renewables and hydro Aust and NZ (%)24         59         55         52         45         52           Group (\$m)25         851         268         1,140         383         364           Community investment as a percentage of pre-tax profits Group (%)         2.02         1.33         1.55         116			-			
Lost Time Injury Frequency Pate (LTIFR)19       1.1       1.5       1.9       2.5       2.6         Women as a percentage of the total workforce (%)       59       60       61       61       61         Women in Leadership (%)20       44       42       40       38       35         Environment Total Scope 1 and 2 emissions Aust and NZ (tonnes CO2-e)21       175,855       180,862       183,937       184,124       189,425         Office paper Aust and NZ (tonnes) CO2-e)22       73,871       85,013       91,855       57,163       70,457         Office paper Aust and NZ (tonnes) CO2-e)22       73,871       85,013       91,855       57,163       70,457         Office paper Aust and NZ (tonnes) CO2-e)22       73,871       85,013       91,855       57,163       70,457         Office paper Aust and NZ (tonnes) CO2-e)22       73,871       85,013       91,855       57,163       70,457         Office paper Aust and NZ (tonnes) CO2-e)22       1,415       1,523       1,579       1.57       52         Group (\$m)25       851       268       1,140       383       364         Social Community investment Group (\$m)26       217       131       133       155       116         Community investment as a percentage of pre-tax operating pro						11.0
Women as a percentage of the total workforce (%)       59       60       61       61       61       61         Women in Leadership (%)20       44       42       40       38       35         Environment Total Scope 1 and 2 emissions Aust and NZ (tonnes CO2-e)21       175,855       180,862       183,937       184,124       189,425         Total Scope 3 emissions Aust and NZ (tonnes CO2-e)22       175,855       180,862       183,937       184,124       189,425         Office paper Aust and NZ (tonnes)23       73,871       85,013       91,855       57,163       70,457         Office paper Aust and NZ (tonnes)23       71,415       1,523       1,579       1       1         Proportion of infrastructure and utilities financing in renewables and hydro Aust and NZ (%)24       59       55       52       45       52         Group (\$m)25       851       268       1,140       383       364         Social Community investment as a percentage of pre-tax operating profit (cash earnings basis) Group (%)       2,02       1.33       1.50       1.82       1.44         Community investment as a percentage of pre-tax operating profit (cash earnings basis) Group (%)       1.99       1.28       1.41       1.72       1.37         Financial education Group (participants)27       49,812						
Women in Leadership (%)20         44         42         40         38         35           Environment Total Scope 1 and 2 emissions Aust and NZ (tonnes CO2-e)21         175,855         180,862         183,937         184,124         189,425           Total Scope 3 emissions Aust and NZ (tonnes CO2-e)22         175,855         180,862         183,937         184,124         189,425           Office paper A ust and NZ (tonnes)23         1,415         1,523         1,579         70,457           Proportion of infrastructure and utilities financing in renewables and hydro         Aust and NZ (%)24         59         55         52         45         52           Finance assessed under the Equator Principles Group (\$m)25         851         268         1,140         383         364           Social Community investment as a percentage of pre-tax profits Group (%) Community investment as a percentage of pre-tax portitin group (%)         2,02         1,33         1,50         1,82         1,44           Community investment as a percentage of pre-tax portitis Group (%)         1,99         1,28         1,41         1,72         1,37           Financial education Group (participants)27         49,812         32,577         36,182         42,109         1.37           Supply chain Percentage of top 80 suppliers screened for sustainability Aust (%)29         5.3						
Total Scope 1 and 2 emissions Aust and NZ (tonnes CO2-e)21       175,855       180,862       183,937       184,124       189,425         Total Scope 3 emissions Aust and NZ (tonnes CO2-e)21       73,871       85,013       91,855       57,163       70,457         Office paper Aust and NZ (tonnes)23       1,415       1,523       1,579       1						
Total Scope 3 emissionsAust and NZ (tonnesCO2-e)2273,87185,01391,85557,16370,457Office paperAust and NZ (tonnes)231,4151,5231,5791Proportion of infrastructure and utilities financing in renewables and hydroAust and NZ (%)245955524552Finance assessed under the Equator Principles Group (\$m)258512681,140383364Social Community investmentGroup (\$m)26217131133155116Community investment as a percentage of pre-tax profits (cash earnings basis)Group (%)2.021.331.501.821.44Community investment as a percentage of pre-tax operating profit (cash earnings basis)Group (%)1.991.281.411.721.37Supply chain Percentage of top 80 suppliers screened for sustainability5.374.884.224.614.39Percentage of top 80 suppliers as percentage of total10098949286	Total Scope 1 and 2 emissions Aust and NZ	175 855	180 862	183 937	184 124	189.425
Office paper Proportion of infrastructure and utilities financing in renewables and hydro Aust and NZ (%)241,4151,5231,579Proportion of infrastructure and utilities financing in renewables and hydro Group (\$m)251,4155955524552Base Seed under the Equator Principles Group (\$m)258512681,140383364Social Community investment Group (\$m)26217131133155116Community investment as a percentage of pre-tax profits Group (%)2.021.331.501.821.44Community investment as a percentage of pre-tax operating profit (cash earnings basis) Group (%)1.991.281.411.721.37Financial education Supply chain Percentage of top 80 suppliers screened for sustainability Aust (%)295.374.884.224.614.39Percentage of top 80 suppliers as percentage of total10098949286	Total Scope 3 emissions Aust and NZ (tonnes	170,000	100,002	100,007	104,124	100,420
Proportion of infrastructure and utilities financing in renewables and hydroSocial Equator PrinciplesSocial 217SocialSocial 217Social 213So					57,163	70,457
renewables and hydroAust and NZ (%)245955524552Finance assessed under the Equator Principles Group (\$m)258512681,140383364Social Community investmentGroup (\$m)26217131133155116Community investment as a percentage of pre-tax profits2021.331.501.821.44Community investment as a percentage of pre-tax operating profit (cash earnings basis)Group (%)1.991.281.411.721.37Financial educationGroup (participants)2749,81232,57736,18242,1091.39Supply chain Total supply chain spendAust (\$bn)285.374.884.224.614.39Percentage of top 80 suppliers screened for sustainabilityAust (%)2910098949286All self assessed suppliers as percentage of total10098949286		1,415	1,523	1,579		
Social Community investmentGroup (\$m)26217131133155116Community investment as a percentage of pre-tax profitsGroup (%)2.021.331.501.821.44Community investment as a percentage of pre-tax operating profit (cash earnings basis)Group (%)1.991.281.411.721.37Financial educationGroup (participants)2749,81232,57736,18242,1091.37Supply chain Percentage of top 80 suppliers screened for sustainability5.374.884.224.614.39All self assessed suppliers as percentage of total10098949286	renewables and hydro Aust and NZ (%)24 Finance assessed under the Equator Principles				-	
Community investmentGroup (\$m)26217131133155116Community investment as a percentage of pre-tax profits2.021.331.501.821.44Community investment as a percentage of pre-tax operating profit (cash earnings basis)Group (%)1.991.281.411.721.37Financial educationGroup (participants)2749,81232,57736,18242,1091.39Supply chain Percentage of top 80 suppliers screened for 	Group (\$m)25	851	268	1,140	383	364
Community investment as a percentage of pre-tax operating profit (cash earnings basis) Group (%)1.991.281.411.721.37Financial educationGroup (participants)2749,81232,57736,18242,1091.37Supply chain Total supply chain spend Aust (\$bn)285.374.884.224.614.39Percentage of top 80 suppliers screened for sustainability10098949286All self assessed suppliers as percentage of total10098949286	Community investment Group (\$m)26	217	131	133	155	116
operating profit (cash earnings basis)Group (%)1.991.281.411.721.37Financial educationGroup (participants)2749,81232,57736,18242,109Supply chainTotal supply chain spendAust (\$bn)285.374.884.224.614.39Percentage of top 80 suppliers screened for sustainabilityAust (%)2910098949286All self assessed suppliers as percentage of total10098949286	profits Group (%)	2.02	1.33	1.50	1.82	1.44
Total supply chain spendAust (\$bn)285.374.884.224.614.39Percentage of top 80 suppliers screened for sustainabilityAust (%)2910098949286All self assessed suppliers as percentage of totalImage: Control of total	operating profit (cash earnings basis) Group (%)					1.37
sustainabilityAust (%)2910098949286All self assessed suppliers as percentage of total	Total supply chain spend Aust (\$bn)28	5.37	4.88	4.22	4.61	4.39
	sustainabililty Aust (%)29	100	98	94	92	86
		73	73	76	75	69

- 1 Dark grey shading indicates information was not collected in the relevant year.
- 2 All customers with an active relationship (excludes channel only and potential relationships).

3 Refers to the number of customers registered for online banking and that have signed in online within the last 90 days as at 30 September.

4 ATMs with an additional functionality to allow users to plug in an earpiece for oral instruction to provide additional assistance for visually impaired users.

5 Net Promoter Score measures the net likelihood of recommendation to others of the customer's main financial institution for retail banking. Net Promoter ScoreSM is a trademark of Bain & Co Inc., Satmetrix Systems, Inc., and Mr Frederick Reichheld. For retail banking, using a scale of 1 to 10 (1 means very unlikely and 10 means very likely ), the 1-6 raters (detractors) are deducted from the 9-10 raters (promoters).

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## Information on Westpac

6 Source: Roy Morgan Research, September 2010-2014, six month moving average (6MMA). Main Financial Institution (as defined by the customer). Affluent segment includes Banking and Finance (excl. Work Based Superannuation) customers aged 25 or over with a Household Income above \$100,000 or customers aged 60 or over with Household Income above \$50,000 and/or customers with financial footings above \$400,000 (anywhere or at institution).

7 Net Promoter Score measures the net likelihood of recommendation to others of the customer s main financial institution for business banking. Net Promoter ScoreSM is a trademark of Bain & Co Inc., Satmetrix Systems, Inc., and Mr Frederick Reichheld.

For business banking, using a scale of 0 to 10 (0 means extremely unlikely and 10 means extremely likely ), the 0-6 raters (detractors) are deducted from the 9-10 raters (promoters).

8 Source: DBM Consultants Business Financial Services Monitor, September 2010-2014, 6MMA. MFI customers, Commercial businesses. Commercial businesses are those organisations with annual turnover over \$5 million and under \$100 million (excluding Agricultural business).

9 Source: DBM Consultants Business Financial Services Monitor, September 2010-2014, 6MMA. MFI customers, SME businesses. SME businesses are those organisations with annual turnover under \$5 million (excluding Agricultural business).

10 Source: Roy Morgan Research, September 2010-2014, 6MMA. Main Financial Institution (MFI) as defined by the customer. Consumers aged 14 or over.

11 Source: DBM Consultants Business Financial Services Monitor, September 2010-2014, 6MMA. MFI customers, all businesses.

12 Data refers to the total of assets (loans), liabilities (deposits) and funds under management (FUM) of the Westpac RBB business unit dedicated to social sector customers. Social sector customers are categorised according to specific criteria, including organisation structure, account types held, key words and special condition groups.

13 Refers to FUM which are managed using sustainable and/or ethical investment processes.

14 Total core (permanent) full time equivalent staff (number at financial year end), excludes Implied FTE (overtime, temporary and contract).

15 Employee engagement survey was not conducted in for the year ended 30 September 2014.

16 Employee Voluntary Attrition refers to the total voluntary separation of permanent employees over the 12 month average total permanent headcount for the period (includes full time, part time and maximum term employees). Excludes Westpac Pacific.

17 Voluntary New Starter retention over the 12 month rolling New Starter headcount for the period (includes full time and part time permanent employees). Excludes Westpac Pacific.

18 Voluntary High Performer Retention over the 12 month rolling High Performer headcount for the period (includes full time, part time permanent and maximum term employees). Excludes Westpac Pacific.

19 Lost Time Injury Frequency Rate (LTIFR) measures the number of Lost Time Injuries, defined as injuries or illnesses (based on workers compensation claims accepted) resulting in an employee being unable to work for a full scheduled day (or shift) other than the day (or shift) on which the injury occurred where work was a significant contributing factor, per one million hours worked in the rolling 12 months reported. Excludes Westpac Pacific.

20 Women in Leadership refers to the proportion of women (permanent and maximum term employees) in people leadership roles or senior roles of influence as a proportion of all leaders across the Group. Includes CEO, Executive Team, General Managers, Senior Managers as direct reports to General Managers and the next two levels of management. Excludes Westpac Pacific.

21 Scope 1 greenhouse emissions are the release of greenhouse gases into the atmosphere as a direct result of Westpac s Australian and New Zealand banking operations. Scope 2 emissions are indirect greenhouse gas emissions from consumption of purchased electricity from Westpac s Australian and New Zealand banking operations. Australian data is prepared in accordance with the *National Greenhouse and Energy Reporting Act 2007.* New Zealand data is prepared in accordance with the Guidance for Voluntary Corporate Greenhouse Gas Reporting published by the New Zealand Ministry for the Environment. These definitions also align with the GHG protocol and ISO 14064-1 standard and are reported for the period 1 July to 30 June.

22 Scope 3 emissions are greenhouse gases emitted as a consequence of Westpac s Australian and New Zealand banking operations but by another facility. Australian data is prepared in accordance with the National Carbon Offset Standard. New Zealand data is prepared in accordance the New Zealand Ministry for the Environment for GHG reporting. These definitions also align with the GHG protocol and ISO 14064-1 standard and are reported for the period 1 July to 30 June.

23 Total copy paper purchased (in tonnes) by the Westpac Group as reported by its suppliers.

24 Refers to total committed exposures, as per Westpac exposure measurement and as included in APRA reported exposure.

25 The Equator Principles are a voluntary set of standards for determining, assessing and managing social and environmental risk in project financing.

26 This amount includes monetary contributions, time contributions, management costs and in-kind contributions comprising of gifts and foregone fee revenue. Also includes Westpaces \$100 million contribution to the Westpace Bicentennial Foundation.

27 Refers to the number of attendees (staff, customers and general public) at financial education and who access online courses offered by the Westpac Group. Excludes keynote presentations offered by the Davidson Institute.

28 Refers to the total Australian dollars (\$bn) with external suppliers.

Refers to the total number of top suppliers that have provided a self-assessment against the Sustainable Supply Chain Management (SSCM) Code of Conduct and/or SSCM Questionnaire in the reporting period. Also includes suppliers who will be or are engaged in completing the SSCM Assessment (based on our new online tool that we are phasing in with new suppliers). Top suppliers defined as top 150 in 2010 2012, top 80 in 2013 2014.

30 Refers to suppliers in our top 700 by spend.

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### Competition

The Westpac Group operates in a highly competitive environment across the regions in which we do business.

We serve the banking, wealth and risk management needs of customer segments from consumers to small businesses through to large corporate and institutional clients. The Westpac Group competes with other financial services industry players for customers covering their needs of transacting, saving, investing, protecting and borrowing with a wide set of products and services. Our competitors range from large global organisations with broad offerings to entities more focused on specific regions or products. Our competitors include financial services and advisory companies such as banks, investment banks, credit unions, building societies, mortgage originators, credit card issuers, brokerage firms, fund and asset management companies, insurance companies and internet-based financial services providers. There are also new competitors emerging from other sectors including retail, technology and telecommunications.

Our competitive position across customer segments, products and geographies is determined by a variety of factors. These factors include:

- § the type of customer served;
- § customer service quality and convenience;
- § the effectiveness of, and access to, distribution channels;
- § brand reputation and preference;
- § the quality, range, innovation and pricing of products and services offered;
- § technology solutions; and
- § the talent and experience of our employees.

In Australia, we have seen competition for deposits continue to be driven in part by clearer global regulatory requirements for liquidity management and balance sheet composition. Banks and other financial institutions also seek to achieve a higher proportion of deposit funding as credit rating agencies and debt investors look for strong balance sheet positions in their assessment of quality institutions.

Competition for lending is also expected to remain high, with slower credit growth compared to the significant credit expansion Australia experienced over the majority of the last two decades. Businesses and consumers are cautious about the global outlook and continue to reduce debt. In mortgages, the desire of market participants to maintain or expand their market share using price has seen strong competition over the last

year. This is expected to continue. Serving business customers transaction and trade financing needs has been at the centre of competitive activity as customer expectations increase.

In our wealth business, we expect competition to increase as financial institutions and industry funds move to capture a greater share of this fast growing market, particularly in superannuation (or pensions) and financial advice as the market responds to regulatory changes.

The New Zealand market is experiencing strong competition as banks vie for new customers. Competition for deposits remains intense and the home lending market is particularly competitive on price and switching incentives.

### Outlook1

Australian economic conditions gradually improved over 2014 with steady growth in private consumption, a pick-up in housing activity and a rise in resource exports offsetting the mining-led reduction in business investment. GDP growth lifted from 2.6% in December quarter 2013 to 3.1% in June quarter 2014 and is expected to remain at this pace through to the end of 2014. In 2015, we expect a further lifting in GDP growth to 3.2%.

The international environment remains challenging with an 8% decline in Australia s terms of trade over the past year, associated with a slowdown in China, which in turn affected national income. Looking ahead, we expect world growth to strengthen in 2015 to 3.7% from 2.9% this year as the major developed economies see some modest firming in growth and activity, and as China stabilises.

Domestically, we anticipate that the mining investment reduction will likely continue in 2015 but expect an offset from a lift in consumer spending and non-mining business investment, along with a continued rise in resource exports.

While consumers generally remain cautious, their balance sheets are strengthening with good growth in deposits and investments along with improving house prices. This is expected to translate to higher growth in the year ahead. Housing has already shown a clear response to record low interest rates with new dwelling investment showing its strongest growth since 2002. We expect building activity will remain at high levels in coming quarters, before moderating a little over 2015.

There are also improving prospects for a modest rise in non-mining business investment, particularly in the services sector in response to stronger household demand. Together, these trends suggest a modest but sustained increase in business activity in the year ahead.

Offsetting these improvements, we anticipate that the economy will continue to encounter some headwinds to growth. In addition to the ongoing mining investment downturn, lower public spending is also expected to be a restraint with governments at all levels focused on budget repair.

Near term, we expect the mix of controlled inflation, modest employment growth and below trend GDP growth to see the Reserve Bank maintain its current accommodative stance of monetary policy, holding the cash rate at 2.5%. However, as international conditions improve and domestic demand shows signs of firming, we expect the RBA to begin a gradual tightening of monetary policy in the second half of 2015.

1 All data and opinions under Outlook are generated by our internal economists and management.

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Price pressures are likely to remain benign with core CPI inflation easing back towards 2.5% in 2015 and wages growth subdued. Labour markets remain soft and we only expect to see a gradual improvement with the unemployment rate rising marginally to 6.2% in early 2015 and only declining slightly by the end of the year.

For the financial services sector, we expect demand for credit to rise modestly with credit growth lifting to around 7% in 2015, up from closer to 6% in 2014. Housing credit is likely to remain solid, while business credit growth is likely to continue rising off its relatively modest base. Growth in funds management is expected to be a little stronger as the population continues to direct more savings to superannuation and prepare for retirement.

The use of digital channels by customers to conduct their banking continued to rise over the year with the use of mobile channels accelerating quickly. These trends are expected to have a significant impact on financial services companies and we will need to continue adjusting our business model to meet these changing customer needs.

For Westpac, we have responded to changes in the operating environment and this has been reflected in our performance and in the execution of our customer centric strategy which has seen an improvement in customer satisfaction. In the year ahead we will continue to focus on our strategic priorities including:

s remaining strong in our capital, funding and liquidity positions. This includes meeting the new Liquidity Coverage Ratio (LCR) requirements from 1 January 2015 and being well prepared to respond to further regulatory change;

further improving productivity through our simplification program that aims to materially reduce the complexity of our products and processes for customers;

s continuing to enhance our customer focus, seeking to step-up how we support and serve customers. This includes further expanding our digital services and continuing to transform our branch network from transaction centres to service and support hubs;

s increasing growth through further investment in wealth platforms, Bank of Melbourne and our expansion in Asia. We will also increase our focus on those sectors and segments of the economy likely to experience higher growth;

§ further building our one team culture focusing on delivering the best outcome for customers; and

s ensuring we actively manage our business, and support customers for societal change and for changes in the environment. This includes improving the way we manage demographic change, the aging population, assisting customers manage to a more carbon constrained economy and lending to and investing in CleanTech and environmental services.

A key issue for the Australian banking sector over the coming year will be continued regulatory change both domestically and globally, including from the Financial System Inquiry. Given the strength of our business and balance sheet, in both absolute terms and relative to peers, we believe we are well placed to respond to any additional regulatory change.

Looking ahead, with our strong positioning, improved growth profile and solid operating performance across all divisions, combined with strong progress on our strategic priorities, Westpac believes it is well positioned to continue delivering sustainable outcomes to shareholders.

Significant developments

Corporate significant developments

Inquiry into Australia s Financial System

On 20 November 2013, the Federal Government formally announced the appointment of Mr David Murray AO to head an inquiry into Australia s financial system (Inquiry).

The Inquiry s terms of reference, announced on 20 December 2013, charge the Inquiry with examining how the financial system could be positioned to best meet Australia s evolving needs and support Australia s economic growth. Recommendations will be aimed at fostering an efficient, competitive and flexible financial system, consistent with financial stability, prudence, public confidence and capacity to meet the needs of users.

Following lodgement of initial submissions in March 2014, the Inquiry released its Interim Report on 15 July 2014. This Interim Report invited further comments and consisted of observations, potential policy options and requests for further information.

Westpac lodged its initial submission on 31 March 2014 and its response to the Inquiry s Interim Report on 26 August 2014.

The Inquiry is expected to release its final report to the Treasurer in November 2014, following which the Government may further consult with industry in considering the Inquiry s recommendations. Until the Government officially responds to the Inquiry s recommendations, the final impact of this Inquiry is difficult to predict.

Acquisition of select Australian businesses of Lloyds Banking Group

On 11 October 2013 Westpac announced it had entered into an agreement to acquire selected assets of Lloyds Banking Group s Australian asset finance business, Capital Finance Australia Limited (CFAL), and its corporate loan portfolio, BOS International (Australia) Ltd (BOSI).

The transaction was completed on 31 December 2013, adding \$7.9 billion in motor vehicle finance, equipment finance and corporate loans to Westpac s lending and \$8.5 billion in risk weighted assets. The acquisition cost was \$1.45 billion and was funded from internal resources.

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Buy-back and cancellation of Westpac Stapled Preferred Securities II (Westpac SPS II)

On 18 June 2014, approximately \$529 million of Westpac SPS II were bought back on-market by Westpac and subsequently cancelled. All remaining Westpac SPS II were transferred to a nominated party on 30 September 2014 and subsequently bought back off-market by Westpac and cancelled.

Issue of Westpac Capital Notes 2

On 23 June 2014, Westpac issued approximately \$1.31 billion of securities known as Westpac Capital Notes 2, which qualify as Additional Tier 1 capital of Westpac under APRA s Basel III capital adequacy framework.

Litigation

Exception fees Westpac has been served with three class action proceedings brought on behalf of customers seeking to recover exception fees paid by those customers. The first set of proceedings was commenced in December 2011 by certain named customers of the Westpac brand; the second was commenced in February 2012 by certain named customers of the St.George Bank and BankSA brands; the third was commenced in August 2014 on behalf of all other customers of Westpac Banking Group. Similar class actions have been commenced against several other Australian banks. Westpac has agreed with the plaintiffs to put the proceedings against Westpac on hold until at least December 2014, pending further developments in the litigation against one of those other banks.

§ Bell litigation Westpac was one of 20 defendant banks named in proceedings concerning the Bell Group of companies. The proceedings were brought by the liquidators of several Bell Group companies who challenged the defendant banks entitlement to receive the proceeds of realisation of Bell Group assets in the early 1990s.

On 17 September 2013 the parties announced that the matter was settled. Prior to the settlement, Westpac was entitled to file a claim as an unsecured creditor in the liquidation of the Bell companies and stood to recover part of the funds available for distribution to creditors. As part of the settlement, Westpac has agreed to release its claim for the distribution. The terms of the settlement remain confidential. The settlement was subject to various approvals being obtained in local and overseas jurisdictions. Such approvals have been obtained. Settlement has completed and Westpac s liabilities to the Bell companies have been satisfied in full.

Westpac Bicentennial Foundation

On 2 April 2014, Westpac announced the launch of the Westpac Bicentennial Foundation. The charitable Foundation will have an exclusive focus on the education and advancement of Australians. A one-off contribution of \$100 million is designed to fund 100 scholarships every year in perpetuity to Australians who have the potential to shape Australia s future. The program commenced in 2014 so that the earnings from the fund will see the initial scholarships fully operational by the Group s 200th anniversary in 2017.

Changes to accounting standards

In a continuing response to the global financial crisis, governments, regulators and accounting standard setters are working to revise certain accounting standards. The specific areas that have been targeted include accounting for financial instruments, provisioning for loan impairment charges, off-balance sheet exposures, the impairment and valuation of financial assets, consolidation and lease accounting. New accounting standards dealing with consolidation and the measurement of fair value applied to the Group from 1 October 2013. These new standards did not have a material impact on the Group s financial position or performance. The Group expects that there will be a number of new standards issued in coming years that will require further changes to the Group s current accounting approaches.

### Regulatory significant developments

Basel Committee on Banking Supervision

Regulatory reforms and significant developments arising in relation to changes initiated by the Basel Committee on Banking Supervision (BCBS) include:

#### Liquidity

The Australian Prudential Regulation Authority (APRA) released a final liquidity standard (APS 210) in December 2013. Under APS 210 Westpac will need to meet the requirement of a minimum Liquidity Coverage Ratio (LCR) of 100% when it comes into effect from 1 January 2015.

The LCR requires banks to hold sufficient high-quality liquid assets, as defined, to withstand 30 days under a regulator-defined acute stress scenario. Given the limited amount of government debt in Australia, the Reserve Bank of Australia (RBA) jointly with APRA, will make available to Australian institutions a Committed Liquidity Facility (CLF) that, subject to satisfaction of qualifying conditions, can be accessed to help meet the LCR requirement. In order to have access to the CLF, Australian banks are required to pay a fee of 15 basis points (0.15%) per annum to the RBA on the approved CLF from 1 January 2015. On 30 September 2014, APRA approved Westpac s access to the CLF for the 2015 calendar year for \$66 billion.

The BCBS endorsed the final details of the Net Stable Funding Ratio (NSFR) at its meeting in September 2014, and a final standard was released on 31 October 2014. APRA are yet to release its prudential standard on NSFR applicable to Australian banks. The NSFR requirement, designed to encourage longer-term funding resilience, has been excluded from APS 210 however APRA has previously indicated an intention to implement this measure from 1 January 2018.

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Global Systemically Important Financial Institutions (G-SIFIs)

In July 2013, the BCBS published an updated methodology for determining Global Systemically Important Banks (G-SIBs). Each year in November the Financial Stability Board (FSB) publishes the list of identified G-SIBs and specifies the higher capital requirements proposed for each. These increased capital requirements will be phased in from January 2016. Westpac has not been named as a G-SIB. However the BCBS has issued a framework for extending the SIFIs requirements to domestic systemically important banks (D-SIBs).

Capital

In 2010, the BCBS outlined the revised capital framework for banks globally as follows:

- § an increase in the minimum common equity requirement from 2.0% to 4.5%;
- § an increase in the minimum Tier 1 capital requirement from 4.0% to 6.0%;
- § a capital conservation buffer at 2.5%, to be met with common equity; and
- § a countercyclical buffer of between 0% to 2.5% to be met with common equity or other fully loss absorbing capital.

APRA s adoption of the framework has required Australian Authorised Deposit-taking Institutions (ADIs) such as Westpac to meet the new minimum capital requirements from 1 January 2013 and the capital conservation buffer in full from its introduction date of 1 January 2016. In December 2013 APRA released its approach for implementing a D-SIB framework in Australia. Westpac is one of four Australian banks which APRA has identified as a D-SIB. APRA has proposed that each D-SIB, including Westpac, will have to meet a higher loss absorbency requirement of 1% to be met by common equity. The 1% requirement will be added to the capital conservation buffer effectively increasing the buffer from 2.5% to 3.5%. The countercyclical buffer is not currently required.

Westpac s current capital levels are already above the regulatory requirement that will apply from 1 January 2016 (including the expanded capital conservation buffer).

Increased loss absorbency

In September 2014, the FSB stated that it would table proposals at the G20 Leaders Summit in Brisbane in November 2014 for enhancing the Total Loss Absorbing Capacity (TLAC) for G-SIBs to operate alongside the Basel III capital requirements. These proposals form part of the G20 s initiatives aimed at Ending too-big-to-fail and ensuring that the resolution of a failing G-SIFI can be carried out without causing systemic disruption or resorting to taxpayer support. Should the TLAC proposals be endorsed by the G20 they will be subject to industry consultation throughout 2015. The FSB has stated that the TLAC requirement would not be introduced before 2019 and it is not known at this stage whether there is any intention to extend the requirement beyond G-SIBs.

#### Other Basel Accord Reforms

The Basel III capital framework also introduced a leverage ratio requirement. The BCBS proposes that introducing a simple, non-risk based leverage ratio requirement would act as a credible supplementary measure to the risk-based capital requirements. In January 2014, the BCBS published an amended leverage ratio framework. The proposed timetable for the leverage ratio provides for testing and recalibration of the framework to occur until 2017, with public disclosure to commence from January 2015 and migration of the final standard to a Pillar 1 requirement from January 2018.

The BCBS is also currently conducting analysis on risk-weighted assets, which forms the denominator of the capital ratios. The BCBS has indicated that this work is intended to examine the consistency in the determination of risk-weighted assets within and across jurisdictions and which will ultimately allow the BCBS to develop potential policy options.

Each of these measures is in different stages of development and, following release of the respective regulations by the BCBS, APRA will consult on and develop the regulations to apply in Australia.

Recovery and resolution planning

A further component of the G20 s Ending too-big-to-fail reforms is a requirement for a Recovery and Resolution Plan for any firm deemed by its home authority to have systemic importance to the domestic economy. APRA has undertaken a pilot Recovery Planning project applying to Australia s largest banks, including Westpac, with final plans delivered to APRA in mid-2012. APRA has advised Westpac of its expectation that the Recovery Plan be maintained and Westpac reviews and updates its Recovery Plan where required.

In the US, Westpac is also required to satisfy the resolution plan requirements of the *Dodd-Frank Wall Street Reform and Consumer Protection Act* (Dodd-Frank Act). In December 2013, Westpac submitted a resolution plan in relation to our US operations to US bank regulatory authorities. This plan is maintained and updated as required, including in response to feedback from bank regulatory authorities.

OECD Common Reporting Standard

The Organisation for Economic Cooperation and Development (OECD) has developed Common Reporting Standard (CRS) rules for the automatic exchange of financial account information amongst OECD member states.

CRS will require the Westpac Group to identify the tax residency of all customers and to report the tax residency and account details of non-resident customers to the relevant authorities in jurisdictions in which the CRS rules operate.

It is currently intended that Australian financial institutions can voluntarily implement the rules from 1 January 2017, but will have to be compliant from 1 January 2018. The rules could impose additional costs and operational burdens on Westpac.

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### OTC derivatives reform

The international regulatory reforms relating to over-the-counter (OTC) derivatives continue to be implemented by financial regulators across the globe.

In Australia, Westpac commenced reporting OTC derivatives transactions to a Prescribed Repository in accordance with the Derivative Transaction Rules (Reporting) 2013 on 1 October 2013. Westpac continues to work with ASIC and industry associations in relation to the implementation of these rules and the phase-in of requirements to other industry participants.

The Australian Treasury has issued two Proposal Papers on the Implementation of Australia s G20 OTC derivatives commitments, in which they proposed a central clearing mandate for US dollar, Euro, British Pound, Yen (February 2014 Proposal Paper) and Australian dollar (July 2014 Proposal Paper) denominated interest rate derivatives traded between dealers with significant cross-border activities. It is expected that any such mandate would cover Westpac. The commencement of the central clearing mandates is expected to occur by early to mid-2015.

As a provisionally-registered Swap Dealer with the US Commodity Futures Trading Commission (CFTC), Westpac is subject to a range of entity-level and transaction-level requirements pursuant to the Dodd-Frank Act.

Pursuant to the European Market Infrastructure Regulations (EMIR) established by the European Securities and Markets Authority (ESMA), from October 2014, Westpac became subject to certain risk mitigation obligations in relation to OTC Derivatives traded with European counterparties or through its London Branch. Further, as of mid-2015, Westpac will be subject to a central clearing mandate for certain interest rate derivatives with European counterparties.

Westpac continues to monitor developments in response to requirements imposed by international regulators. These include regulations published by the CFTC and the Securities and Exchange Commission under the Dodd-Frank Act; by the ESMA and local European financial regulators under the EMIR and Markets in Financial Instruments Directive (MiFID II); and by various financial regulators in Asia and Canada. Westpac also continues to monitor the international response to the final policy framework for establishing margin requirements for uncleared OTC derivatives as published by the Basel Committee on Banking Supervision (BCBS) and the International Organisation of Securities Commission (IOSCO) on 2 September 2013.

### Australia

The Federal Government has embarked on a program of regulatory reform which will affect Westpac. In addition to the above, this includes:

Superannuation changes

In December 2013, BT launched a number of MySuper products to allow employers to make their super guarantee contributions to their BT default super fund. A MySuper product is a default investment option where investment choice is not elected by the member and is generally a low cost, simple superannuation product. Other legislative changes include enhanced trustee and director obligations as well as SuperStream, a measure to improve the efficiency of processing superannuation transactions through the use of technology. Westpac continues to assess and implement changes to our existing superannuation products and governance to ensure compliance with the new requirements.

Financial advice changes

The majority of the Future of Financial Advice (FOFA) reforms commenced for the Westpac Group on 1 July 2013. The Government announced proposed reforms to the FOFA laws on 20 December 2013 and a bill to amend FOFA (the Corporations Amendment (Streamlining of Future of Financial Advice) Bill 2014) was introduced into parliament on 19 March 2014. The Bill includes changes to remove the requirement to opt-in to ongoing adviser services every two years and also provides a general advice exemption from the ban on conflicted remuneration. Regulations which were effective on 1 July 2014 (the Streamlining Regulations) incorporated these changes as well as other changes including other exemptions from the ban on conflicted remuneration and an extension to grandfathering of conflicted benefits in certain circumstances. Uncertainty still exists as to whether the Bill will pass in its current form and some changes to sections including the best interests duty and the general advice exemption have been proposed in the Senate. Other new regulations, which become effective on 1 January 2015, provide for certain changes in relation to the receipt of client instructions and also in relation to the provision of financial product advice in Statements of Advice.

Privacy law reform

Significant amendments to the *Privacy Act 1988* (Cth) commenced on 12 March 2014. As a result the Westpac Group has amended a wide range of documents, systems and procedures in relation to the management of personal and credit information.

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### United States

There are a number of significant regulatory reforms currently occurring in the United States (US). These include:

### Dodd-Frank Act

Legislation designed to reform the system for supervision and regulation of financial firms in the US was signed into law on 21 July 2010. The Dodd-Frank Act contains a wide range of provisions that will affect financial institutions operating in the US, including foreign banks like Westpac. Included among its provisions are reforms designed to:

- § reduce systemic risk presented by very large financial institutions;
- § promote enhanced supervision, regulation, and prudential standards for financial institutions;
- § establish comprehensive supervision of financial markets;
- § impose new limits on permissible financial institution activities and investments;
- sexpand regulation of the derivatives markets, protect consumers and investors from financial abuse; and
- § provide the US Government with the tools needed to manage a financial crisis.

Many of the provisions of the Dodd-Frank Act require extensive rulemaking by US regulatory agencies before the provisions become effective. The issuance of final rules under the Dodd-Frank Act remains far from complete, with the process continuing. US regulatory agencies have released final rules to implement Section 619 of the Dodd-Frank Act (the Volcker rule) and to strengthen the regulation of the US operations of non-US banks. At this time, apart from investments in compliance activities, we do not expect these rules to have a significant impact on our business activities.

Foreign Account Tax Compliance Act (FATCA)

Provisions commonly referred to as FATCA and related US Treasury regulations generally require Foreign Financial Institutions (FFIs), such as Westpac, to enter into an FFI agreement (if they are not subject to the provisions of a Model 1 Intergovernmental Agreement (IGA)) under which they agree to identify and provide the US Internal Revenue Service (IRS) with information on certain US connected accounts, or otherwise face

30% withholding tax on certain payments made to the FFI. In addition, FFIs that have entered into an FFI agreement will be required to withhold on certain payments made to FFIs that are neither party to an FFI agreement nor subject to an IGA and certain account holders that fail to provide prescribed information. The Australian Government signed an IGA with the United States on 28 April 2014, which came into force on 30 June 2014. The Australian IGA, and any IGAs that may be concluded between the US and other countries in which Westpac conducts business, will relieve Westpac of the requirement to withhold on payments to, or close, certain accounts, and will provide certain other benefits.

Westpac is implementing changes to its business operations to comply with the requirements of FATCA across all jurisdictions in which it operates. Westpac has entered into an FFI agreement with respect to its branches and affiliated FFIs not located in countries that have entered into an IGA. It is anticipated that compliance with FATCA will give rise to significant costs and operational burdens, but that IGAs will reduce those costs and burdens, where applicable.

### New Zealand

Regulatory reforms and significant developments in New Zealand include:

Basel III

The RBNZ has adopted the core Basel III capital measures relating to new capital ratios and most of the recommendations relating to the definition of capital. From 1 January 2013, the requirements for WNZL s Total Tier 1 capital increased to 6.0% and had to include common equity of 4.5%. The conservation buffer was implemented in full from 1 January 2014 at which time Total Tier 1 capital increased to 8.5% and had to include 7% common equity. The RBNZ has the discretion to also apply a countercyclical buffer of common equity and has not specified any formal upper limit on this buffer. The RBNZ has not adopted the leverage ratio.

Financial Markets Conduct Act (FMCA)

The FMCA overhauls the existing securities law regime in New Zealand and will impact various aspects of the wider Westpac New Zealand business. It introduces changes to product disclosure and governance together with new licensing and registration requirements as well as new fair dealing provisions. The existing prospectus/investment statement dual disclosure model will no longer apply. A single product disclosure statement is being implemented, supported by an online register of other material documentation. The FMCA was enacted in September 2013, however, most of its provisions are expected to come into force on 1 December 2014, albeit subject to transitional provisions. The majority of the new fair dealing requirements came into force in April 2014.

Credit law reform / responsible lending

The *Credit Contracts and Consumer Finance Amendment Act 2014* received Royal Assent in June 2014 and will come into full effect in June 2015. The Act reforms the entire suite of legislation that governs consumer credit contracts. It creates new responsible lending principles and provides for a regulatory responsible lending code. Existing consumer protections are also being strengthened by changing the current provisions on disclosure, fees, hardship and oppressive contracts. Consultation on the responsible lending code and new regulations commenced in June 2014. The code is expected to be finalised in March 2015.

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### Covered bond legislation

The Reserve Bank of New Zealand (Covered Bonds) Amendment Bill was passed in December 2013. It provides a legislative framework for the issuance of covered bonds by New Zealand registered banks. New Zealand registered banks were already permitted by the RBNZ to issue covered bonds and have a condition of registration that covered bond issuance cannot exceed 10% of total assets. However, the legislation provides certainty for investors that the cover pool assets will be disgorged from statutory management and liquidation regimes. Covered bond programmes must be registered with the RBNZ under the legislation. The Westpac NZ Global Covered Bond Programme was registered on 4 April 2014.

#### Consumer law reform

The Consumer Law Reform Bill was passed in December 2013. The Bill amended six separate Acts, including the *Fair Trading Act*. Among the amendments being introduced into the *Fair Trading Act* are prohibitions on unfair contract terms and on making unsubstantiated representations about a product or service and new provisions regulating uninvited direct sales. The unfair contract terms provisions come into force in March 2015 while the unsubstantiated representations prohibitions and uninvited direct sales provisions came into effect in June 2014.

#### Supervision and regulation

#### Australia

Within Australia we are subject to supervision and regulation by six principal agencies: APRA; the Reserve Bank of Australia (RBA); the Australian Securities and Investments Commission (ASIC); the Australian Securities Exchange (ASX); the Australian Competition and Consumer Commission (ACCC); and the Australian Transaction Reports and Analysis Centre (AUSTRAC).

APRA is the prudential regulator of the Australian financial services industry. It oversees banks, credit unions, building societies, general insurance and re-insurance companies, friendly societies and most of the superannuation (pension) industry. APRA s role includes establishing and enforcing prudential standards and practices designed to ensure that, under all reasonable circumstances, financial promises made by the institutions it supervises are met within a stable, efficient and competitive financial system.

As an ADI, we report prudential information to APRA including information in relation to capital adequacy, large exposures, credit quality and liquidity. Our controlled entities in Australia that are authorised insurers and trustees of superannuation funds are also subject to the APRA regulatory regime. Reporting is supplemented by consultations, on-site inspections and targeted reviews. Our external auditors also have an obligation to report on compliance with certain statutory and regulatory banking requirements and on any matters that in their opinion may have the potential to materially prejudice the interests of depositors and other stakeholders.

Australia s risk-based capital adequacy guidelines are based on the approach agreed upon by the Basel Committee on Banking Supervision. National discretion is then applied to that approach which results in Australia s capital requirements being more stringent. Refer to Capital resources Basel Capital Accord in Section 2.

The RBA is responsible for monetary policy, maintaining financial system stability and promoting the safety and efficiency of the payments system. The RBA is an active participant in the financial markets, manages Australia s foreign reserves, issues Australian currency notes and serves as banker to the Australian Government.

ASIC is the national regulator of Australian companies. Its primary responsibility is to regulate and enforce company, consumer credit, financial markets and financial services laws that protect consumers, investors and creditors. With respect to financial services, it promotes honesty and fairness by providing consumer protection, using regulatory powers to enforce laws relating to deposit-taking activities, general insurance, life insurance, superannuation, retirement savings accounts, securities (such as shares, debentures and managed investments) and futures contracts and financial advice. ASIC has responsibility for supervising trading on Australia s domestic licensed markets and of trading participants.

The ASX operates Australia s primary national market for trading of securities issued by listed companies. Some of our securities (including our ordinary shares) are listed on the ASX and we therefore have obligations to comply with the ASX Listing Rules, which have statutory backing under the *Corporations Act 2001*. The ASX has responsibility for the oversight of listed entities under the ASX Listing Rules and for monitoring and enforcing compliance with the ASX Operating Rules by its market, clearing and settlement participants.

The ACCC is an independent statutory authority responsible for the regulation and prohibition of anti-competitive and unfair market practices and mergers and acquisitions in Australia. Its broad objective is to administer the *Competition and Consumer Act 2010* and related legislation to bring greater competitiveness, fair trading, consumer protection and product safety to the Australian economy. The ACCC s role in consumer protection complements that of Australian state and territory consumer affairs agencies that administer the unfair trading legislation of their jurisdictions.

The Australian Government s present policy, known as the four pillars policy , is that there should be no fewer than four major banks to maintain appropriate levels of competition in the banking sector. Under the *Financial Sector (Shareholding) Act 1998*, the Australian Government s Treasurer must approve an entity acquiring a stake of more than 15% in a financial sector company.

Proposals for foreign acquisitions of a stake in Australian banks are subject to the Australian Government s foreign investment policy and, where required, approval by the Australian Government under the Australian *Foreign Acquisitions and Takeovers Act 1975.* For further details refer to Limitations affecting security holders in Section 4.

AUSTRAC oversees the compliance of Australian reporting entities including Westpac, within the requirements under the Anti-Money Laundering and Counter-Terrorism Financing Act 2006 and the Financial Transaction Reports Act 1988.

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These requirements include:

- § implementing programs for identifying and monitoring customers, and for managing the risks of money laundering and terrorism financing;
- § reporting suspicious matters, threshold transactions and international funds transfer instructions; and
- § submitting an annual compliance report.

AUSTRAC provides financial information to state, territory and Australian federal law enforcement, security, social justice and revenue agencies, and certain international counterparts.

### New Zealand

The RBNZ is responsible for supervising New Zealand registered banks. The New Zealand prudential supervision regime requires that registered banks publish quarterly disclosure statements, which contain information on financial performance and risk positions as well as attestations by the directors about the bank s compliance with its conditions of registration and certain other matters.

### United States

Our New York branch is a US federally licensed branch and therefore is subject to supervision, examination and regulation by the US Office of the Comptroller of the Currency, and the Board of Governors of the Federal Reserve System (the US Federal Reserve) under the US International Banking Act of 1978 (IBA) and related regulations.

A US federal branch must maintain, with a US Federal Reserve member bank, a capital equivalency deposit as prescribed by the US Comptroller of the Currency, which is at least equal to 5% of its total liabilities (including acceptances, but excluding accrued expenses, and amounts due and other liabilities to other branches, agencies, and subsidiaries of the foreign bank).

In addition, a US federal branch is subject to periodic onsite examination by the US Comptroller of the Currency. Such examination may address risk management, operations, asset quality, compliance with the record-keeping and reporting, and any additional requirements prescribed by the US Comptroller of the Currency from time to time.

A US federal branch of a foreign bank is, by virtue of the IBA, subject to the receivership powers exercisable by the US Comptroller of the Currency.

We are not a Financial Holding Company as defined in the Gramm-Leach-Bliley Act of 1999.

Westpac and some of its affiliates are engaged in various activities that are subject to regulation by other US federal regulatory agencies including the US Securities & Exchange Commission and the CFTC.

### Anti-money laundering regulation and related requirements

#### Australia

Westpac has a Group-wide program to manage its obligations under the *Anti-Money Laundering and Counter-Terrorism Financing Act 2006*. We continue to actively engage with the regulator, AUSTRAC, on our activities.

### United States

The USA PATRIOT Act of 2001 requires US financial institutions, including the US branches of foreign banks, to take certain steps to prevent, detect and report individuals and entities involved in international money laundering and the financing of terrorism. The required actions include verifying the identity of financial institutions and other customers and counterparties, terminating correspondent accounts for foreign shell banks and obtaining information about the owners of foreign bank clients and the identity of the foreign bank s agent for service of process in the US. The anti-money laundering compliance requirements of the USA PATRIOT Act include requirements to adopt and implement an effective anti-money laundering program, report suspicious transactions or activities, and implement due diligence procedures for correspondent and other customer accounts. Westpace s New York branch and its other US operations maintain an anti-money laundering compliance program designed to address US legal requirements.

US economic and trade sanctions, as administered by the Office of Foreign Assets Control (OFAC), prohibit or significantly restrict US financial institutions, including the US branches and operations of foreign banks, and other US persons from doing business with certain persons, entities and jurisdictions. Westpac s New York branch and its other US operations maintain compliance programs designed to comply with OFAC sanctions programs, and Westpac has a Group-wide program to ensure adequate compliance.

#### Significant contracts

Westpac s significant long-term contracts are summarised in Note 35 to the financial statements.

### Legal proceedings

Our entities are defendants from time-to-time in legal proceedings arising from the conduct of our business and material legal proceedings, if any, are described in Note 37 to the financial statements and under Significant Developments above. As appropriate, a provision has been raised in respect of these proceedings and disclosed in the financial statements.

### **Principal office**

Our principal office is located at 275 Kent Street, Sydney, New South Wales, 2000, Australia. Our telephone number for calls within Australia is 132 032 and our international telephone number is (+61) 2 9293 9270.

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Corporate governance

### Introduction

This corporate governance statement, which has been approved by the Board, describes our corporate governance framework, policies and practices as at 3 November 2014.

#### Framework and approach

Our approach to corporate governance is based on a set of values and behaviours that underpin day-to-day activities, provide transparency and fair dealing, and seek to protect stakeholder interests.

This approach includes a commitment to excellence in governance standards, which Westpac sees as fundamental to the sustainability of our business and our performance. It includes monitoring local and global developments in corporate governance and assessing their implications.

We have equity securities listed on securities exchanges in Australia, New Zealand and the United States.

### Australia

We comply with the ASX Corporate Governance Principles and Recommendations with 2010 amendments (ASXCGC Recommendations) published by the ASX Limited s Corporate Governance Council (ASXCGC). We must also comply with the Corporations Act and as an ADI must comply with governance requirements prescribed by APRA under Prudential Standard CPS 510 (Governance).

This statement addresses each of the eight ASXCGC Recommendations with an explanation of our corporate governance practices, demonstrating our compliance with each Recommendation. A checklist summarising our compliance is included at the end of this statement.

Further details about the ASXCGC Recommendations can be found on the ASX Limited (ASX) website www.asx.com.au.

#### **New Zealand**

Westpac also has ordinary shares quoted on the NZSX, which is the main board equity security market operated by NZX Limited (NZX). As an overseas listed issuer in New Zealand, we are deemed to satisfy and comply with the NZSX Listing Rules, provided that we remain listed on the ASX and comply with the ASX Listing Rules.

The ASX, through the ASXCGC Recommendations, and NZX, through the NZX Corporate Governance Best Practice Code, have adopted similar comply or explain approaches to corporate governance. However, the ASXCGC Recommendations may materially differ from the corporate governance rules and the principles of NZX s Corporate Governance Best Practice Code.

#### **United States**

Westpac has American Depositary Shares (ADS) representing its ordinary shares quoted on the New York Stock Exchange (NYSE). Under the NYSE Listing Rules, foreign private issuers are permitted to follow home country practice in respect of corporate governance in lieu of the NYSE Listing Rules. However, we are still required to comply with certain audit committee and additional notification requirements.

We comply in all material respects with all NYSE Listing Rules applicable to us.

Under the NYSE Listing Rules, foreign private issuers are required to disclose any significant ways in which their corporate governance practices differ from those followed by domestic US companies. We have compared our corporate governance practices to the corporate governance requirements of the NYSE Listing Rules and note the significant differences below.

The NYSE Listing Rules require that, subject to limited exceptions, shareholders be given the opportunity to vote on equity compensation plans and material revisions to those plans.

In Australia there are no laws or securities exchange listing rules that require shareholder approval of equity based incentive plans or individual grants under those plans (other than for Directors, including the Chief Executive Officer (CEO)).

Westpac s employee equity plans have been disclosed in the Remuneration report in Section 9 of the Directors report, which is subject to a non-binding shareholder vote at the Annual General Meeting (AGM) and grants to our CEO are approved by shareholders. The details of all grants under our equity-based incentive plans have been disclosed in Note 25 of our financial statements for the year ended 30 September 2014.

The NYSE Listing Rules provide that the Board Nominations Committee s responsibilities should include selecting, or recommending that the Board select, the Director nominees for the next annual meeting for shareholders, and overseeing the evaluation of the Board. The Board, rather than the Board Nominations Committee, reviews and recommends the Director nominees for election at the AGM and undertakes an annual review of its performance.

#### Websites

This statement and a range of documents referred to in it are available on our corporate governance website at www.westpac.com.au/corpgov. This website contains copies and summaries of charters, principles and policies referred to in this statement.

Corporate governance

### **Governance framework**

The diagram above shows the current Committees of the Board. From time to time the Board may form other Committees or request Directors to undertake specific extra duties.

In addition, from time to time the Board participates (either directly or through representatives) in due diligence committees in relation to strategic decisions, capital and funding activities.

The Executive Team, Disclosure Committee and Executive Risk Committees are not Board Committees (that is, they have no delegation of authority from the Board) but sit beneath the CEO and the Board Committees to implement Board-approved strategies, policies and management of risk across the Group.

The key functions of the Board and each of the Board Committees are outlined in this corporate governance statement. All Board Committee Charters are available on our corporate governance website at www.westpac.com.au/corpgov.

### Board, Committees and oversight of management

**Board of Directors** 

### Roles and responsibilities

The Board Charter outlines the roles and responsibilities of the Board. Key responsibilities in summary are:

§ approving the strategic direction of Westpac Group;

§ evaluating Board performance and determining Board size and composition;

§ considering and approving the Westpac Board Renewal Policy;

s appointing and determining the duration, remuneration and other terms of appointment of the CEO, Deputy CEO, Chief Financial Officer (CFO) and other Group Executives;

§ determining the remuneration of persons whose activities in the Board s opinion affects the financial soundness of Westpac, any person specified by APRA, and any other person the Board determines;

§ evaluating the performance of the CEO;

§ succession planning for the Board, CEO and Group Executives;

approving the appointment of Group Executives, General Manager Group Assurance and Chief Compliance Officer & Group General Counsel and monitoring the performance of senior management;

s approving the annual targets and financial statements and monitoring performance against forecast and prior periods;

§ determining our dividend policy;

§ determining our capital structure;

§ approving our risk management strategy and frameworks, and monitoring their effectiveness;

s considering the social, ethical and environmental impact of our activities and monitoring compliance with our sustainability policies and practices;

§ monitoring Workplace Health and Safety (WHS) issues in Westpac Group and considering appropriate WHS reports and information;

§ maintaining an ongoing dialogue with Westpac s auditors and, where appropriate, principal regulators; and

§ internal governance including delegated authorities, policies for appointments to our controlled entity Boards and monitoring resources available to senior executives.

### Delegated authority

The Constitution and the Board Charter enable the Board to delegate to Committees and management.

The roles and responsibilities delegated to the Board Committees are captured in the Charters of each of the five established Committees, namely:

- § Audit;
- § Risk & Compliance;
- § Nominations;
- § Remuneration; and
- § Technology.

The Board Charter, Board Committee Charters and the Constitution are available on our corporate governance website www.westpac.com.au/corpgov.

The Delegated Authority Policy Framework outlines principles to govern decision-making within the Westpac Group, including appropriate escalation and reporting to the Board. The Board has also delegated to the CEO, and through the CEO to other executives, responsibility for the day-to-day management of our business. The scope of, and limitations to, management delegated authority is clearly documented and covers areas such as operating and capital expenditure, funding and securitisation, and lending. These delegations balance effective oversight with appropriate empowerment and accountability of management.

#### Independence

Together, the Board members have a broad range of relevant financial and other skills and knowledge, combined with the extensive experience necessary to guide our business. Details are set out in Section 1 of the Directors report.

All of our Non-executive Directors satisfy our criteria for independence, which align with the guidance provided in the ASXCGC Recommendations and the criteria applied by the NYSE and the US Securities and Exchange Commission (SEC).

The Board assesses the independence of our Directors on appointment and annually. Each Director provides an annual attestation of his or her interests and independence.

Directors are considered independent if they are independent of management and free from any business or other relationship that could materially interfere with, or reasonably be perceived to materially interfere with, the exercise of their unfettered and independent judgment. Materiality is assessed on a case by case basis by reference to each Director s individual circumstances rather than by applying general materiality thresholds.

Each Director is expected to disclose any business or other relationship that he or she has directly, or as a partner, shareholder or officer of a company or other entity that has an interest in Westpac or a related entity. The Board considers information about any such interests or relationships, including any related financial or other details, when it assesses the Director s independence.

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Corporate governance

Size and membership of Board Committees as at 30 September 2014

	Status	Board Audit Committee	Board Risk & Compliance Committee	Board Nominations Committee	Board Remuneration Committee	Board Technology Committee
Lindsay Maxsted	Chairman, Non-executive, Independent	ü	ü	Chair ü		
Gail Kelly	CEO, Executive					ü
Elizabeth Bryan	Non-executive, Independent		Chair ü	ü	ü	
Ewen Crouch	Non-executive, Independent		ü	ü	Chair ü	
Alison Deans	Non-executive, Independent		ü			ü
Robert Elstone	Non-executive, Independent	Chair ü	ü	ü	ü	
Peter Hawkins	Non-executive, Independent	ü	ü	ü		Chair ü
Peter Marriott	Non-executive, Independent	ü	ü			ü
Ann Pickard	Non-executive, Independent		ü		ü	

The charts below demonstrate that our Board comprises a majority of independent Directors and show the tenure of our current Non-executive Directors.

Length of tenure of Non-executive Directors

Balance of Non-executive and Executive Directors

#### Chairman

The Board elects one of the independent Non-executive Directors as Chairman. Our current Chairman is Lindsay Maxsted, who became Chairman on 14 December 2011. The Chairman s role includes:

§ providing effective leadership to the Board in relation to all Board matters;

§ guiding the agenda and conducting all Board meetings;

in conjunction with the Company Secretaries, arranging regular Board meetings throughout the year, confirming that minutes of meetings accurately record decisions taken and, where appropriate, the views of individual Directors;

§ overseeing the process for appraising Directors and the Board as a whole;

§ overseeing Board succession;

§ acting as a conduit between management and Board, and being the primary point of communication between the Board and CEO;

§ representing the views of the Board to the public; and

staking a leading role in creating and maintaining an effective corporate governance system.

#### CEO

Our CEO is Gail Kelly. The CEO s role includes:

§ leadership of the management team;

§ developing strategic objectives for the business; and

the day-to-day management of the Westpac Group s operations.

### Board meetings

The Board had eight scheduled meetings for the financial year ended 30 September 2014, with additional meetings held as required. In July each year the Board discusses our strategic plan and approves our overall strategic direction. The Board also conducts a half year review of our strategy. The Board conducts workshops on specific subjects relevant to our business throughout the year. Board meetings are characterised by robust exchanges of views, with Directors bringing their experience and independent judgment to bear on the issues and decisions at hand.

Non-executive Directors regularly meet without management present, so that they can discuss issues appropriate to such a forum. In all other respects, senior executives are invited, where considered appropriate, to participate in Board meetings. They also are available to be contacted by Directors between meetings.

Meetings attended by Directors for the financial year ended 30 September 2014 are reported in Section 8 of the Directors report.

#### Nomination and appointment

The Board Nominations Committee is responsible for:

§ developing and reviewing policies on Board composition, strategic function and size;

s reviewing and making recommendations to the Board annually on diversity generally within the Westpac Group, measurable objectives for achieving diversity and progress in achieving those objectives;

§ planning succession of the Non-executive Directors;

s reviewing the process for the orientation and education of new Directors and any continuing education for existing Directors;

§ reviewing eligibility criteria for the appointment of Directors;

§ recommending appointment of Directors to the Board; and

s considering and recommending candidates for appointment to the Boards of relevant subsidiaries.

Westpac seeks to maintain a Board of Directors with a broad range of financial and other skills, experience and knowledge necessary to guide the business of the Westpac Group. Westpac seeks to maintain a diverse Board which at a minimum collectively has:

- § strategic capabilities and commercial acumen;
- § an understanding of the financial services industry (including wealth management) and global business perspectives;
- § accounting or related financial management qualifications and experience;
- § an understanding of risk management;
- § an understanding the application of technology in large complex businesses;
- § a background in, or understanding of, customer insights and customer strategy;
- § knowledge of governance and compliance matters in highly regulated listed entities;
- sexperience in people matters including workplace cultures, morale, management development, succession and remuneration;
- § experience on the boards of other significant listed companies; and
- § an ability to contribute to gender diversity.

The Board Nominations Committee considers and makes recommendations to the Board on candidates for appointment as Directors. Such recommendations pay particular attention to the mix of skills, experience, expertise, diversity and other qualities of existing Directors, and how the candidate s attributes will balance and complement those qualities. External consultants are used to access a wide base of potential Directors.

Prior to a Director s appointment or consideration for election or re-election by shareholders, Westpac conducts appropriate due diligence and provides shareholders with all material information relevant to a decision on whether or not to elect or re-elect a Director.

New Directors receive an induction pack which includes a letter of appointment setting out the expectations of the role, conditions of appointment including the expected term of appointment, and remuneration. This letter conforms to the ASXCGC Recommendations.

Corporate governance

#### Term of office

The Board may appoint a new Director, either to fill a casual vacancy or as an addition to the existing Directors, provided the total number of Directors does not exceed fifteen Non-executive Directors and three Executive Directors. Except for the Managing Director, a Director appointed by the Board holds office only until the close of the next AGM but is eligible for election by shareholders at that meeting.

Our Constitution states that at each AGM, one-third of eligible Directors, and any other Director who has held office for three or more years since their last election, must retire. In determining the number of Directors to retire by rotation, no account is to be taken of Directors holding casual vacancy positions or of the CEO. The Directors to retire by rotation are those who have been the longest in office. A retiring Director holds office until the conclusion of the meeting at which he or she retires but is eligible for re-election by shareholders at that meeting.

The Board makes recommendations concerning the election or re-election of any Director by shareholders. In considering whether to support a candidate, the Board takes into account the results of the Board performance evaluation conducted during the year.

The Westpac Board Renewal Policy limits the maximum tenure of office that any Non-executive Director other than the Chairman may serve to nine years, from the date of first election by shareholders. The maximum tenure for the Chairman is twelve years (inclusive of any term as a Director prior to being elected as Chairman), from the date of first election by shareholders. The Board, on its initiative and on an exceptional basis, may exercise discretion to extend the maximum terms specified above where it considers that such an extension would benefit the Group. Such discretion will be exercised on an annual basis and the Director concerned will be required to stand for re-election annually.

#### Education

On appointment, all Directors are offered an induction program appropriate to their experience to familiarise them with our business, strategy and any current issues before the Board. The induction program includes meetings with the Chairman, the CEO, the Board Committee Chairs and each Group Executive.

The Board encourages Directors to continue their education by participating in workshops held throughout the year, attending relevant site visits and undertaking relevant external education.

#### Access to information and advice

All Directors have unrestricted access to company records and information, and receive regular detailed financial and operational reports from senior management. Each Director also enters into an access and indemnity agreement which, among other things, provides for access to documents for up to seven years after his or her retirement as a Director.

The Chairman and other Non-executive Directors regularly consult with the CEO, CFO and other senior executives, and may consult with, and request additional information from, any of our employees.

All Directors have access to advice from senior internal legal advisors including the Chief Compliance Officer & Group General Counsel.

In addition, the Board collectively, and all Directors individually, have the right to seek independent professional advice, at our expense, to help them carry out their responsibilities. While the Chairman s prior approval is needed, it may not be unreasonably withheld.

#### **Company Secretaries**

We have two Company Secretaries appointed by the Board. The Senior Company Secretary, who is also Legal Counsel to the Board, attends Board and Board Committee meetings and is responsible for providing Directors with advice on legal and corporate governance issues together with the Chief Compliance Officer & Group General Counsel. The Group Company Secretary attends Board and Board Committee meetings and is responsible for the operation of the secretariat function, including implementing our governance framework and, in conjunction with management, giving practical effect to the Board s decisions. The Group Company Secretary is accountable to the Board through the Chairman, on all matters to do with the proper functioning of the Board.

Profiles of our Company Secretaries are set out in Section 1 of the Directors report.

**Board Committees** 

#### Composition and independence

Board Committee members are chosen for the skills and experience they can contribute to the respective Board Committees and their qualifications are set out in Section 1 of the Directors report. The membership of each Board Committee is set out in the table entitled Size and membership of Board Committees as at 30 September 2014 in this Corporate Governance Statement. All of the Board Committees are comprised of independent Non-executive Directors. The CEO is also a member of the Board Technology Committee.

#### Operation and reporting

Scheduled meetings of the Board Committees occur quarterly, with the exception of the Board Technology Committee which has scheduled meetings three times a year. Each member s attendance at Board Committee meetings held during the financial year ended 30 September 2014 is reported in Section 8 of the Directors report. All Board Committees are able to meet more frequently as necessary. Each Board Committee is entitled to the resources and information it requires and has direct access to our employees and advisers. The CEO attends all Board Committee meetings, except where she has a material personal interest in a matter being considered. Senior executives and other selected employees are invited to attend Board Committee meetings as required. All Directors can receive all Board Committee papers and can attend any Board Committee meeting, provided there is no conflict of interest.

### Performance

#### Board, Board Committees and Directors

The Board undertakes ongoing self-assessment as well as commissioning an annual performance review by an independent consultant.

The review process conducted in 2014 included an assessment of the performance of the Board, the Board Committees, and each Director with outputs collected, analysed and presented to the Board. The Board discussed the results and agreed follow up action on matters relating to Board composition, process and priorities.

The Chairman also discusses the results with individual Directors and Board Committee Chairs. The full Board (excluding the Chairman) reviews the results of the performance review of the Chairman and results are then privately discussed by the Chairman of the Board Risk & Compliance Committee with the Chairman.

#### Management

The Board, in conjunction with its Board Remuneration Committee, is responsible for approving the performance objectives and measures for the CEO and other senior executives, and providing input into the evaluation of performance against these objectives. The Board Risk & Compliance Committee also refers to the Board Remuneration Committee any matters that come to its attention that are relevant with respect to remuneration policy or practices.

Management performance evaluations for the financial year ended 30 September 2014 were conducted following the end of the financial year.

There is a further discussion on performance objectives and performance achieved in the Remuneration report contained in the Directors report.

All new senior executives are provided with extensive briefing on our strategies and operations, and the respective roles and responsibilities of the Board and senior management.

#### **Advisory Boards**

Westpac has established Advisory Boards for its operations in Asia and for each of BankSA and Bank of Melbourne, to advise management on the strategies and initiatives of those businesses within the overall Group strategy.

Responsibilities of the Advisory Boards include:

§ providing advice to management on management s strategies and initiatives to continue to strengthen the position and identity of the business;

§ providing advice to management of the relevant business so as to promote and preserve its distinct position and identity and align business values with those of the relevant communities served;

s considering and assessing reports provided by management on the health of the relevant business;

s acting as ambassadors for the business, including through supporting community and major corporate promotional events to assist in building relationships with the bank s customers, local communities and the business and government sector, and advising senior management on community matters relevant to the provision of financial services in the community it serves; and

§ alerting management to local market opportunities and issues of which Advisory Board members are aware that would enhance the provision of services to customers and potential customers and the position of the bank in its local communities.

### Ethical and responsible decision-making

#### Code of Conduct and Principles for Doing Business

Our Code of Conduct (Code) describes the standards of conduct expected of our people, both employees and contractors. The seven principles making up the Code are:

- § we act with honesty and integrity;
- § we comply with laws and with our policies;
- § we do the right thing by our customers;
- § we respect confidentiality and do not misuse information;
- § we value and maintain our professionalism;

§ we work as a team; and

§ we manage conflicts of interest responsibly.

The focus of each of the principles is to provide a set of guiding principles to help us make the right decisions ensuring we uphold the reputation of the Group. The Code has the full support of the Board and the Executive Team and we take compliance with the Code very seriously.

Our Principles for Doing Business (Principles) underpin the Group s commitment to sustainable business practice and community involvement. In summary:

§ we believe our success depends on the trust and confidence placed in us by our customers, people, shareholders, suppliers, advisers and the community;

§ we believe in maintaining the highest level of governance and ethical practice while protecting the interests of our stakeholders;

- § we believe in putting our customers at the centre of everything we do;
- § we believe our people are a crucial element of a successful service business;
- § we are committed to managing our direct and indirect impacts on the environment;
- § we believe being actively involved in our community is fundamental to the sustainability of our business; and
- § we believe our suppliers should be viewed as partners in our sustainability journey.

The Principles align with key global initiatives that promote responsible business practices. The Principles apply to all Directors, employees and contractors.

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We also have a range of internal guidelines, communications and training processes and tools, including an online learning module entitled Doing the Right Thing, which apply to and support both our Code and the Principles.

#### **Key policies**

We have a number of key policies to manage our regulatory compliance and human resource requirements. We also voluntarily subscribe to a range of external industry codes, such as the Code of Banking Practice and the ePayments Code.

#### Code of Ethics for Senior Finance Officers

The Code of Accounting Practice and Financial Reporting complements our own Code. The Code of Accounting Practice and Financial Reporting is designed to assist our CEO, CFO and other principal financial officers in applying the highest ethical standards to the performance of their duties and responsibilities with respect to accounting practice and financial reporting by requiring those officers to:

- § act honestly and ethically, particularly with respect to conflicts of interest;
- § provide full, fair, accurate and timely disclosure in reporting and other communications;
- § comply with applicable laws, rules and regulations;
- § promptly report violations of the Code; and
- § be accountable for adherence to the Code.

### **Conflicts of interest**

The Group has a detailed conflicts of interest framework, which includes a Group policy supported by specific divisional policies and guidelines aimed at identifying and managing actual, potential or apparent conflicts of interest.

The conflicts of interest framework includes a separate Westpac Group Gifts and Hospitality Policy. This Policy provides our employees with guidance to manage their obligations relating to the giving or receiving of gifts or hospitality.

#### The Board

All Directors are required to disclose any actual, potential or apparent conflicts of interest upon appointment and are required to keep these disclosures to the Board up to date.

Any Director with a material personal interest in a matter being considered by the Board must declare their interest and, unless the Board resolves otherwise, may not be present during the boardroom discussions or vote on the relevant matter.

#### Our employees and contractors

We expect our employees and contractors to:

§ have in place adequate arrangements for the management of actual, potential or apparent conflicts of interest;

sobtain consent from senior management before accepting a directorship on the board of a non-Westpac Group company;

§ disclose any material interests they have with our customers or suppliers to their manager and not be involved with customer relationships where they have such an interest;

s not participate in business activities outside their employment with us (whether as a principal, partner, director, agent, guarantor, investor or employee) without approval or when it could adversely affect their ability to carry out their duties and responsibilities; and

solicit, provide facilitation payments, accept or offer money, gifts, favours or entertainment which might influence, or might appear to influence, their business judgment.

#### Fit and Proper Person assessments

We have a Board approved Westpac Group Statutory Officers Fit and Proper Policy that meets the requirements of the related APRA Prudential Standards. In accordance with that Policy, we assess the fitness and propriety of our Directors and also of employees who perform specified statutory roles required by APRA Prudential Standards or ASIC licensing requirements. The Chairman of the Board (and in the case of the Chairman, the Board) is responsible for assessing the Board Directors, Non-executive Directors on subsidiary Boards, Group Executives, external auditors and actuaries. An executive Fit and Proper Committee is responsible under delegated authority of the Westpac Board for undertaking assessments of all other employees who hold statutory roles. In all cases the individual is asked to provide a detailed declaration, and background checks are completed.

### Concern reporting and whistleblower protection

Under the Westpac Group Whistleblower Protection Policy, our employees and contractors are encouraged to raise any concerns about activities or behaviour that may be unlawful or unethical. The Policy outlines all reporting channels, including our concern reporting system Concern Online, which enables reporting on an anonymous basis. Concerns may include suspected breaches of our Code, Westpac Policies or regulatory requirements.

Employees who raise concerns may choose to involve the Whistleblower Protection Officer, who is responsible for protecting the employee against victimisation as a result of making a report.

We investigate reported concerns in a manner that is fair and objective to all people involved. If the investigation shows that wrongdoing has occurred, we are committed to changing our processes and taking action in relation to employees or contractors who have behaved incorrectly. Outcomes may also involve reporting the matter to relevant authorities and regulators.

Statistics about concerns raised are reported quarterly to both the Board Risk & Compliance Committee and the Westpac Group Executive Risk Committee.

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### Securities trading

Under the Westpac Group Securities Trading Policy, Directors, employees and contractors are restricted from dealing in any securities and other financial products if they possess inside information. They are also prohibited from passing on inside information to others who may use that information to trade in securities. In addition, Directors and any employees or contractors who, because of their seniority or the nature of their position, may have access to material non-public information about Westpac (known as Prescribed Employees) are subject to further restrictions, including prohibitions on trading prior to and immediately following annual and half year results announcements.

We manage and monitor these obligations through:

the insider trading provisions of our Policy, which prohibit any dealing in any securities where a Director or employee has access to inside information that may affect the price of those securities;

§ placing limitations upon Directors, employees and contractors participating in a new product issue where their position puts them in an actual, potential or apparent position of conflict of interest;

s restrictions limiting the periods in which the Directors and Prescribed Employees can trade in our shares or other company securities (Blackout Periods);

s requiring Directors and Prescribed Employees to notify their intention to trade outside Blackout Periods and confirm that they have no inside information;

§ monitoring the trading of Westpac securities by Directors and Prescribed Employees;

§ maintaining a register of Prescribed Employees, which is regularly updated;

s notifying ASX of trades by Directors of Westpac securities as required under the ASX Listing Rules; and

§ forbidding employees from entering into hedging arrangements in relation to their unvested employee shares or securities, whether directly or indirectly.

### Diversity

Westpac Group has a Group Diversity Policy that sets out the diversity initiatives for the Westpac Group. In this context, diversity covers gender, age, ethnicity, accessibility, flexibility, cultural background, sexual orientation and religious beliefs.

The objectives of the policy are to ensure that the Westpac Group:

§ has a workforce profile that delivers competitive advantage through the ability to garner a deep understanding of customer needs;

has a truly inclusive workplace where every individual can shine regardless of gender, cultural identity, age, work style or approach;

§ leverages the value of diversity for all our stakeholders to deliver the best customer experience, improved financial performance and a stronger corporate reputation; and

s continues to take a leadership position on diversity practices and setting the agenda in the external community.

To achieve these objectives the Westpac Group:

has set Board determined, measurable objectives for achieving gender diversity. The Board assesses annually both the objectives and progress in achieving them;

§ assesses pay equity on an annual basis;

§ encourages and supports the application of flexibility policies into practice across the business;

s is committed to proactively assisting Indigenous Australians to access employment across our brands;

implements our Accessibility Action Plan for employees and customers with a disability, including ensuring employment opportunities are accessible for people with disabilities; and

s actively promotes an environment of inclusion for lesbian, gay, bisexual, transgender and intersex (LGBTI) employees.

The implementation of these objectives is overseen by the Westpac Group Diversity Council chaired by the CEO.

The Board, or an appropriate Board Committee, will receive regular updates from the Westpac Group Diversity Council on these diversity initiatives.

We will also continue to listen to the needs of our employees through the engagement of our employee action groups, our employee surveys and bi-annual diversity focused surveys.

In October 2010, the Board set a measurable objective to increase the proportion of women in leadership roles (over 5,000 leaders from our Executive Team through to our bank managers) from 33% to 40% by 2014, which was achieved in September 2012, two years ahead of schedule.

At 30 September 2014, the proportion of women employed by Westpac Group was as follows:

§ Board of Directors: 44%;

§ leadership1 roles: 44%; and

§ total Westpac workforce: 59%.

1 Women in leadership refers to the proportion of women (permanent and maximum term) in people leadership roles or senior roles of influence as a proportion of all leaders across the Group. It includes the CEO, Executive Team, General Managers, Senior Managers as direct reports to General Managers and the next two levels of management. Excludes Westpac Pacific.

Corporate governance

## **Sustainability**

We view sustainable and responsible business practices as important for our business and shareholder value. This means conducting our business in a responsible, trustworthy and ethical manner, while accepting accountability for our impacts on society and the environment. We are committed to transparency and fair dealing, treating employees and customers responsibly, and having solid links with the community.

Our management and reporting of sustainability aim to address the issues that we believe are the most material for our business and stakeholders, now and in the future. We understand that this is an evolving agenda and seek to progressively embed the management of sustainability issues into business as usual practice, while also anticipating and shaping emerging social issues where we have the skills and experience to make a meaningful difference and drive business value.

### Reporting

We report on our performance against the objectives and targets in our public sustainability strategy in the Annual Review and Sustainability Report, the Annual Report and the full year and half year ASX results. We also provide additional detailed information on our website.

Our sustainability reporting is subject to independent limited assurance, performed in accordance with the Australian Standard on Assurance Engagements 3000 (revised) Assurance Engagements Other Than Audits or Reviews of Historical Financial Information (ASAE 3000). The AA1000 Principles Standard and the Global Reporting Initiative G4 Guidelines are also used by the assurance provider as criteria against which to assess disclosures associated with alignment to the AA1000 Principles and GRI G4.

The assurance process not only tests the integrity of the data, but also tests the effectiveness of our underlying systems and processes, and the extent to which corporate responsibility and sustainability policies and processes are embedded across our organisation. In addition, we actively participate in independent external assessments by sustainability and governance rating organisations which benchmark us against global standards of governance.

## **Financial reporting**

## Approach to financial reporting

Our approach to financial reporting reflects three core principles:

- § that our financial reports present a true and fair view;
- that our accounting methods comply with applicable accounting standards and policies; and

§ that our external auditor is independent and serves security holders interests.

The Board, through the Board Audit Committee, monitors Australian and international developments relevant to these principles, and reviews our practices accordingly.

The Board delegates oversight responsibility for risk management between the Board Audit Committee and the Board Risk & Compliance Committee. Similarly, the Board delegates oversight responsibility for the preparation of remuneration reports and disclosures to the Board Remuneration Committee.

## **Board Audit Committee**

As detailed in its charter, the Board Audit Committee has oversight of:

- § the integrity of the financial statements and financial reporting systems;
- the external audit engagement, including the external auditor s qualifications, performance, independence and fees;
- § performance of the internal audit function;

financial reporting and compliance with prudential regulatory reporting. With reference to the Board Risk & Compliance Committee, this includes an oversight of regulatory and statutory reporting requirements; and

§ procedures for the receipt, retention and treatment of financial complaints, including accounting, internal controls or auditing matters, and the confidential reporting by employees of concerns regarding accounting or auditing matters.

The Board Audit Committee reviews, discusses with management and the external auditor, and assesses:

significant financial reporting issues and judgments made in connection with the preparation of the financial reports;

the processes used to monitor and comply with laws, regulations and other requirements relating to external reporting of financial and non-financial information;

§ the major financial risk exposures; and

the process surrounding the disclosures made by the CEO and CFO in connection with their personal certifications of the annual financial statements.

As part of its oversight responsibilities, the Board Audit Committee also conducts discussions with a wide range of internal and external stakeholders including:

the Board Risk & Compliance Committee, CFO, Chief Risk Officer (CRO), General Manager Group Assurance, management and the external auditor, about our major financial risk exposures and the steps management has taken to monitor and control such exposures;

the General Manager Group Assurance and external auditor concerning their audit and any significant findings, and the adequacy of management s responses;

§ management and the external auditor concerning the half year and annual financial statements;

§ management and the external auditor regarding any correspondence with regulators or government agencies, and reports that raise issues of a material nature; and

the Chief Operating Officer and the Chief Compliance Officer & Group General Counsel regarding any legal matters that may have a material impact on, or require disclosure in, the financial statements.

Periodically, the Board Audit Committee consults with the external auditor without the presence of management about internal controls over financial information, reporting and disclosure and the fullness and accuracy of Westpac s financial statements. The Board Audit Committee also meets with the General Manager Group Assurance without management being present.

### Financial knowledge

The Board Audit Committee comprises four independent, Non-executive Directors and is chaired by Robert Elstone.

All Board Audit Committee members have appropriate financial experience, an understanding of the financial services industry and satisfy the independence requirements under the ASXCGC Recommendations, the United States *Securities Exchange Act of 1934* (as amended) and its related rules, and the NYSE Listing Rules.

The Board has determined that Lindsay Maxsted, member of the Board Audit Committee, is an audit committee financial expert and independent in accordance with US securities law.

The designation of Lindsay Maxsted as an audit committee financial expert does not impose duties, obligations or liability on him that are greater than those imposed on him as a Board Audit Committee member, and does not affect the duties, obligations or liability of any other Board Audit Committee financial experts are not deemed as an expert for any other purpose.

## **External auditor**

The role of the external auditor is to provide an independent opinion that our financial reports are true and fair, and comply with applicable regulations.

Our external auditor is PricewaterhouseCoopers (PwC), appointed by shareholders at the 2002 AGM. Our present PwC lead audit partner is Michael Codling and the review audit partner is Matthew Lunn. Michael Codling and Matthew Lunn assumed responsibility for these roles in December 2011 and December 2012 respectively.

The external auditor receives all Board Audit Committee and Board Risk & Compliance Committee papers, attends all meetings of both committees and is available to Committee members at any time. The external auditor also attends the Annual General Meeting (AGM) to answer questions from shareholders regarding the conduct of its audit, the audit report and financial statements and its independence.

As our external auditor, PwC is required to confirm its independence and compliance with specified independence standards on a quarterly basis.

The roles of lead audit partner and review audit partner must be rotated every five years and cannot be resumed by the same person for a minimum of five years.

We strictly govern our relationship with the external auditor, including restrictions on employment, business relationships, financial interests and use of our financial products by the external auditor.

### Engagement of the external auditor

To avoid possible independence or conflict issues, the external auditor is not permitted to carry out certain types of non-audit services for Westpac and may be limited as to the extent to which it can perform other non-audit services as specified in our Pre-approval of engagement of PwC for audit and non-audit services (Guidelines). Use of the external audit firm for any non-audit services must be assessed and approved in accordance with the pre-approval process determined by the Board Audit Committee and set out in the Guidelines.

The breakdown of the aggregate fees billed by the external auditor in respect of each of the two most recent financial years for audit, audit-related, tax and other services is provided in Note 34 to our financial statements for the year ended 30 September 2014. A declaration regarding the Board s satisfaction that the provision of non-audit services by PwC is compatible with the general standards of auditor independence is provided in Section 10 of the Directors report.

### Group Assurance (internal audit)

Group Assurance is Westpac s internal audit function providing the Board and Executive Management with an independent and objective evaluation of the adequacy and effectiveness of management s control over risk. Group Assurance covers the governance, risk management and internal control frameworks of Westpac and our wholly owned subsidiaries. It has access to all of our entities, and conducts audits and reviews following a risk-based planning approach, the outline for which has been approved by the Board Audit Committee.

Group Assurance provides regular reports to the Board Audit Committee and, as deemed appropriate, the Board Risk & Compliance Committee, and raises any significant issues with those Committees. The General Manager Group Assurance operates under a Group Assurance charter approved by the Board Audit Committee and has a direct reporting line to the Chairman of that Committee.

## Market disclosure

We maintain a level of disclosure that seeks to provide all investors with equal, timely, balanced and meaningful information. Consistent with these standards the Westpac Group maintains a Board approved Market Disclosure Policy, which governs how we communicate with our shareholders and the investment community.

The policy reflects the requirements of the ASX, NZX and other offshore stock exchanges where we have disclosure obligations, as well as relevant securities and corporations legislation. Under our policy, information that a reasonable person would expect to have a material effect on the price or value of our securities must first be disclosed via the ASX unless an exception applies under regulatory requirements.

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Our Disclosure Committee is responsible for determining what information should be disclosed publicly under the policy, and for assisting employees in understanding what information may require disclosure to the market on the basis that it is price sensitive. The Disclosure Committee is comprised of the CEO, the Executive Team, the Chief Compliance Officer & Group General Counsel and the General Manager, Corporate Affairs and Sustainability.

The Chief Operating Officer is the Disclosure Officer. The Disclosure Officer is ultimately responsible for all communication with relevant stock exchanges and notifying regulators in any jurisdiction as a result of market disclosure.

Once relevant information is disclosed to the market and available to investors, it is also published on our website. This includes investor discussion packs, presentations on and explanations about our financial results. Our website information also includes Annual Review and Sustainability Reports, Annual Reports, results announcements, CEO and executive briefings (including webcasts, recordings or transcripts of all major events), notices of meetings and key media releases.

## Shareholder communication and participation

We seek to keep our shareholders fully informed through a variety of communication mediums. These are regularly reviewed to improve our communications and utilise new technologies. These approaches include:

- § direct communications with shareholders via mail and email;
- the publication of all relevant company information in the Investor Centre section of our website; and
- § access to all major market briefings and shareholder meetings via webcasts.

Shareholders are provided with advance notice of all major market briefings and shareholder meetings, through ASX announcements and/or the publication of an investor calendar of events on our website.

Shareholders are given the option to receive information in print or electronic format.

We regard the AGM as an important opportunity for engaging and communicating with shareholders. Shareholders are encouraged to attend and actively participate in our AGM, which is webcast and can also be viewed at a later time from our website. Shareholders who are unable to attend the AGM are able to lodge their proxies through a number of channels, including via the internet. At the time of receiving the Notice of Meeting, shareholders are also invited to put forward questions they would like addressed at the AGM.

## CEO and CFO assurance

The Board receives regular reports from management about our financial condition and operational results, as well as that of our controlled entities. The CEO and the CFO annually provide formal statements to the Board, and have done so for the financial year ended 30 September 2014, that state that in all material respects:

§ Westpac s financial records for the financial year have been properly maintained in that they:

correctly record and explain its transactions, and financial position and performance;

enable true and fair financial statements to be prepared and audited; and

are retained for seven years after the transactions covered by the records are completed;

the financial statements and notes required by the accounting standards for the financial year comply with the accounting standards;

the financial statements and notes for the financial year give a true and fair view of Westpac s and its consolidated entities financial position and of their performance;

§ any other matters that are prescribed by the Corporations Act and regulations as they relate to the financial statements and notes for the financial year are satisfied; and

the declarations provided in accordance with section 295A of the Corporations Act are founded on a sound system of risk management and internal control, and that the system is operating effectively in all material respects in relation to financial reporting risks.

## **Risk management**

#### **Roles and responsibilities**

The Board is responsible for reviewing and approving our overall risk management strategy, including determining our appetite for risk. The Board has delegated to the Board Risk & Compliance Committee responsibility for providing recommendations to the Board on Westpac Group s risk-reward strategy, setting risk appetite, approving frameworks, policies and processes for managing risk, and determining whether to accept risks beyond management s approval discretion.

The Board Risk & Compliance Committee conducts an annual review of the risk management strategy and this review was completed during the year ended 30 September 2014.

The Board Risk & Compliance Committee monitors the alignment of our risk profile with our risk appetite, which is defined in the Board Statement of Risk Appetite, and with our current and future capital requirements. The Board Risk & Compliance Committee receives regular reports from management on the effectiveness of our management of Westpac s material business risks. More detail about the role of the Board Risk & Compliance Committee is set out later in this section under Board Risk & Compliance Committee .

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The CEO and Executive Team are responsible for implementing our risk management strategy and frameworks, and for developing policies, controls, processes and procedures for identifying and managing risk in all of Westpaces activities.

Westpac manages the risks that affect our business as they influence our performance, reputation and future success. Effective risk management involves taking an integrated approach to risk and reward, and enables us to both increase financial growth opportunities and mitigate potential loss or damage. We adopt a Three Lines of Defence approach to risk management which reflects our culture of risk is everyone s business and that all employees are responsible for identifying and managing risk and operating within the Group s desired risk profile. Westpac s Risk Management Strategy identifies risk culture as an essential element of risk management. We embed risk culture and maintain an awareness of risk management responsibilities through regular communication, training and other targeted approaches that support our risk management framework.

### The 1st Line of Defence Risk identification, risk management and self-assurance

Divisional business units are responsible for identifying, evaluating and managing the risks that they originate within approved risk appetite and policies. They are required to establish and maintain appropriate risk management controls, resources and self-assurance processes.

#### The 2nd Line of Defence Establishment of risk management frameworks and policies and risk management oversight

Our 2nd Line of Defence is a separate risk advisory, control and monitoring function which establishes frameworks, policies, limits and processes for the management, monitoring and reporting of risk. It also evaluates and opines on the adequacy and effectiveness of 1st Line controls and application of frameworks and policies and, where necessary, requires improvement and monitors the 1st Line s progress toward remediation of identified deficiencies.

Our 2nd Line of Defence has three layers:

§ our executive risk committees lead the optimisation of risk-reward by overseeing the development of risk appetite statements, risk management frameworks, policies and risk concentration controls, and monitoring Westpac s risk profile for alignment with approved appetites and strategies;

s our Group Risk function is independent from the business divisions, reports to the CRO, and establishes and maintains the Group-wide risk management frameworks, policies and concentration limits that are approved by the Board Risk & Compliance Committee. It also reports on Westpaces risk profile to executive risk committees and the Board Risk & Compliance Committee; and

§ divisional risk areas are responsible for developing division-specific risk appetite statements, policies, controls, procedures, monitoring and reporting capability, which align to the Board s Statement of Risk Appetite and the risk management frameworks approved by the Board Risk & Compliance Committee. These risk areas are independent of the Divisions 1st Line business areas, with each divisional CRO having a direct reporting line to the CRO, as well as to their Division s Group Executive.

Our Group Assurance function independently evaluates the adequacy and effectiveness of the Group s overall risk management framework and controls.

Our overall risk management approach is summarised in the following diagram:

Our overall risk management governance structure is set out in more detail in the table Risk Management Governance Structure included in this statement.

We distinguish five main types of risk:

s credit risk the risk of financial loss where a customer or counterparty fails to meet their financial obligations to Westpac;

§ liquidity risk the risk that the Group will be unable to fund assets and meet obligations as they become due;

§ market risk the risk of an adverse impact on earnings resulting from changes in market factors, such as foreign exchange rates, interest rates, commodity prices and equity prices. This includes interest rate risk in the banking book the risk to interest income from a mismatch between the duration of assets and liabilities that arises in the normal course of business activities;

s operational risk the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. The definition is aligned to the regulatory (Basel II) definition, including legal and regulatory risk but excluding strategic and reputation risk; and

s compliance risk the risk of legal or regulatory sanction, financial or reputation loss, arising from our failure to abide by the compliance obligations required of us.

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In addition to, and linked to, these five main types of risk, we also manage the following risks:

s business risk the risk associated with the vulnerability of a line of business to changes in the business environment;

senvironmental, social and governance risks the risk that the Group damages its reputation or financial performance due to failure to recognise or address material existing or emerging sustainability related environmental, social or governance issues;

s equity risk the potential for financial loss arising from movements in equity values. Equity risk may be direct, indirect or contingent;

§ insurance risk the risk of mis-estimation of the expected cost of insured events, volatility in the number or severity of insured events, and mis-estimation of the cost of incurred claims;

s related entity (contagion) risk the risk that problems arising in other Westpac Group members compromise the financial and operational position of the authorised deposit-taking institutions in the Westpac Group; and

s reputation risk the risk to earnings or capital arising from negative public opinion resulting from the loss of reputation or public trust and standing.

Westpac has received advanced accreditation from APRA and the RBNZ under the Basel II capital framework, and uses the Advanced Internal Ratings Based (AIRB) approach for credit risk and the Advanced Measurement Approach (AMA) for operational risk when calculating regulatory capital.

#### **Board Risk & Compliance Committee**

The Board Risk & Compliance Committee comprises all of Westpac s independent, Non-executive Directors and is chaired by Elizabeth Bryan.

As set out in its charter, the Board Risk & Compliance Committee:

§ provides recommendations to the Board on Westpac Group s risk-reward strategy;

§ sets risk appetite;

s reviews and approves the frameworks for managing risk, including capital, credit, liquidity, market, operational, compliance and reputation risk;

s reviews and approves the limits and conditions that apply to credit risk approval authority delegated to the CEO, CFO and CRO and any other officers of the Westpac Group to whom the Board has delegated credit approval authority;

§ monitors the risk profile, performance, capital levels, exposures against limits and the management and control of our risks;

§ monitors changes anticipated in the economic and business environment and other factors considered relevant to our risk profile and risk appetite;

§ oversees the development and ongoing review of key policies that support our frameworks for managing risk; and

§ may approve accepting risks beyond management s approval discretion.

From the perspective of specific types of risk, the Board Risk & Compliance Committee role includes:

s credit risk approving key policies and limits supporting the Credit Risk Management Framework, and monitoring the risk profile, performance and management of our credit portfolio;

§ liquidity risk approving key policies and limits supporting the Liquidity Risk Management Framework, including our annual funding strategy and liquidity requirements, and recovery and resolutions plans and monitoring the liquidity risk profile;

s market risk approving key policies and limits supporting the Market Risk Management Framework, including, but not limited to, the Value at Risk and Net Interest Income at Risk limits, and monitoring the market risk profile;

§ operational risk monitoring the operational risk profile, the performance of operational risk management and controls, and the development and ongoing review of operational risk policies supporting the Operational Risk Management Framework;

s reputation risk reviewing and approving the Reputation Risk Management Framework and reviewing the monitoring of the performance of reputation risk management and controls; and

s compliance risk reviewing compliance processes and our compliance with applicable laws, regulations and regulatory requirements, discussing with management and the external auditor any material correspondence with regulators or government agencies and any published reports that raise material issues, and reviewing complaints and whistleblower concerns.

The Board Risk & Compliance Committee also:

s approves the Internal Capital Adequacy Assessment Process and in doing so reviews the outcomes of enterprise wide stress testing, sets the preferred capital ranges for regulatory capital having regard to Westpac internal economic capital measures, and reviews and monitors capital levels for consistency with the Westpac Group s risk appetite;

§ provides relevant periodic assurances and disclosures to the Board Audit Committee regarding the operational integrity of the risk management framework; and

s refers to other Board Committees any matters that come to the attention of the Board Risk & Compliance Committee that are relevant for those respective Board Committees.

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#### **Compliance Management Framework**

The Group s Compliance Management Framework sets out our approach to managing compliance and mitigating compliance risk, in order to achieve our compliance objectives. To proactively manage our compliance risks, we must:

s comply with both the letter and spirit of the law while being attentive to the needs of our clients;

§ embed the requirements of our regulators into how we do business, how we conduct ourselves and how our systems and processes are designed and operate; and

§ maintain a compliance culture where everyone in every part of the Westpac Group has responsibility for compliance.

The mechanisms we use to implement our approach include:

- § maintaining a strong governance environment;
- § identifying obligations, developing and maintaining Compliance Plans and implementing change;
- § developing, implementing and testing compliance controls; and
- § monitoring and reporting incidents, issues and risks.

As with other forms of risk, business line management is primarily responsible for managing compliance. This is supported by a dedicated Compliance function covering the Group and each area of the business. The Compliance function reports to the Chief Compliance Officer & Group General Counsel.

Regular reports are provided to the Westpac Group Executive Risk Committee and the Board Risk & Compliance Committee on the status of compliance across the Group.

### Remuneration

The Board Remuneration Committee assists the Board by ensuring that Westpac has coherent remuneration policies and practices that fairly and responsibly reward individuals having regard to performance, Westpac s risk management framework, the law and the highest standards of governance.

The Board Remuneration Committee has been in place for the whole of the financial year and is comprised of four independent Non-executive Directors and is chaired by Ewen Crouch. All members of the Board Remuneration Committee are also members of the Board Risk & Compliance Committee, which assists in the integration of effective risk management into the remuneration framework.

As set out in its charter, the Board Remuneration Committee:

serviews and makes recommendations to the Board in relation to the Westpac Group Remuneration Policy (Group Remuneration Policy) and assesses the Group Remuneration Policy is effectiveness and its compliance with prudential standards;

s reviews and makes recommendations to the Board in relation to the individual remuneration levels of the CEO, Non-executive Directors, Group Executives, other Executives who report directly to the CEO, other persons whose activities in the Board s opinion affect the financial soundness of Westpac, any person specified by APRA, and any other person the Board determines;

s reviews and makes recommendations to the Board in relation to the remuneration structures for each category of persons covered by the Group Remuneration Policy;

s reviews and makes recommendations to the Board on corporate goals and objectives relevant to the remuneration of the CEO, and the performance of the CEO in light of these objectives;

s reviews and makes recommendations to the Board on the short-term and long-term incentive plans for Group Executives;

s reviews and makes recommendations to the Board in relation to approving equity based remuneration plans; and

§ oversees general remuneration practices across the Group.

The Board Remuneration Committee reviews and recommends to the Board the size of variable reward pools each year based on consideration of pre-determined business performance indicators and the financial soundness of Westpac. The Board Remuneration Committee also approves remuneration arrangements outside of the Group Remuneration Policy relating to individuals or groups of individuals which are significant because of their sensitivity, precedent or disclosure implications. In addition, the Board Remuneration Committee considers and evaluates the performance of senior executives when making remuneration determinations and otherwise as required.

The Board Remuneration Committee also reviews and makes recommendations to the Board for the reduction or lapsing of incentive based equity grants to employees, where subsequent information or circumstances indicate that the grant was not justified.

Independent remuneration consultants are engaged by the Board Remuneration Committee to provide information across a range of issues including remuneration benchmarking, market practices and emerging trends and regulatory reforms.

Further details of our remuneration framework are included in the Remuneration report which is in Section 9 of the Directors report. The Board Remuneration Committee reviews and recommends the report for approval.

Corporate governance

## **Risk Management Governance Structure**

Westpac s risk management governance structure is set out in the table below:

Board					
§	reviews and approves our overall risk management strategy.				
Board Risk & Compliance Committee (BRCC)					
§	provides recommendations to the Board on the Westpac Group s risk-reward strategy;				
§	sets risk appetite;				
§	approves frameworks and key policies for managing risk;				
ş	monitors our risk profile, performance, capital levels, exposures against limits and management and control of our risks;				
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ş	monitors changes anticipated in the economic and business environment and other factors relevant to our risk profile;				
§	oversees the development and ongoing review of key policies that support our frameworks for managing risk; and				
Ş	determines whether to accept risks beyond the approval discretion provided to management.				
Other Board Committees with a risk focus					
Board	Audit Committee				
§	oversees the integrity of financial statements and financial reporting systems, and matters relating to taxation risks.				
Board Remuneration Committee					
<mark>§</mark> Board	reviews any matters raised by the BRCC with respect to risk-adjusted remuneration. Technology Committee				
§	oversees the technology strategy, implementation, and risks associated with major technology programs.				
Execu	tive team				
ş	executes the Board-approved strategy;				

- § assists with the development of the Board Statement of Risk Appetite;
- delivers the Group s various strategic and performance goals within the approved risk appetite; and
- § monitors key risks within each business unit, capital adequacy and the Group s reputation.

Executive risk committees

Westpac Group Executive Risk Committee

- § leads the optimisation of credit, operational, compliance, and market risk-reward across the Group;
- § oversees the embedding of the Risk Management Strategy in the Group s approach to risk governance;
- § oversees risk-related management frameworks and key supporting policies;
- § oversees the Group s credit, operational, compliance, and market risk profiles;
- § oversees reputation risk and Environmental, Social and Governance (ESG) risk management frameworks and key supporting policies; and

identifies emerging credit, operational, compliance and market risks and allocates responsibility for assessing impacts and implementing appropriate actions to address these.
Westpac Group Asset & Liability Committee

- § leads the optimisation of funding and liquidity risk-reward across the Group;
- s reviews the level and quality of capital to ensure that it is commensurate with the Group s risk profile, business strategy and risk appetite;
- § oversees the Liquidity Risk Management Framework and key policies;
- § oversees the funding and liquidity risk profile and balance sheet risk profile; and
- § identifies emerging funding and liquidity risks and appropriate actions to address these.

## **Risk Management Governance Structure (continued)**

## Executive risk committees (continued)

### Westpac Group Remuneration Oversight Committee

§ provides assurance that the remuneration arrangements across the Group have been examined from a People, Risk and Finance perspective;

seponsible for ensuring that risk is embedded in all key steps in our remuneration framework;

s reviews and makes recommendations to the CEO for recommendation to the Board Remuneration Committee on the Group Remuneration Policy and provides assurance that remuneration arrangements across the Group encourage behaviour that supports Westpac s long-term financial soundness and the risk management framework;

s reviews and monitors the remuneration arrangements (other than for Group Executives) for Responsible Persons (as defined in the Group s Statutory Officers Fit and Proper Policy), risk and financial control personnel, and all other employees for whom a significant portion of total remuneration is based on performance and whose activities, either individually or collectively, may affect the financial soundness of Westpac; and

s reviews and recommends to the CEO for recommendation to the Board Remuneration Committee the criteria and rationale for determining the total quantum of the Group variable reward pool.

## Group and divisional risk management

### **Group Risk**

- § develops the Group-level risk management frameworks for approval by the BRCC;
- § directs the review and development of key policies supporting the risk management frameworks;
- § establishes risk concentration limits and monitors risk concentrations; and
- § monitors emerging risk issues.

#### **Compliance Function**

- § develops the Group-level compliance framework for approval by the BRCC;
- § directs the review and development of compliance policies, compliance plans, controls and procedures;
- § monitors compliance and regulatory obligations and emerging regulatory developments; and

§ reports on compliance standards.

Divisional risk management

s develops division-specific policies, risk appetite statements, controls, procedures, and monitoring and reporting capability that align to the frameworks approved by the BRCC.

Independent internal review

**Group Assurance** 

s reviews the adequacy and effectiveness of management controls for risk.

Divisional business units

**Business Units** 

s responsible for identifying, evaluating and managing the risks that they originate within approved risk appetite policies; and

§ establish and maintain appropriate risk management controls, resources and self-assurance processes.

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## Checklist of Westpac s compliance with ASXCGC Recommendations

	ASXCGC recommendations (with 2010 amendments)	Reference	Compliance
Principle 1: 1.1	Lay solid foundations for management and oversight Establish the functions reserved to the Board and those delegated to senior executives and disclose those functions.	Page 24	Comply
1.2 1.3	Disclose the process for evaluating the performance of senior executives. Provide the information indicated in <i>Guide to reporting on Principle 1</i> .	Page 28 Pages 23, 24, 28	Comply Comply
Principle 2: 2.1	Structure the Board to add value A majority of the Board should be independent Directors.	Pages 24, 25	Comply
2.2	The chair should be an independent Director.	Page 26	Comply
2.3	The roles of chair and chief executive officer should not be exercised by the same individual.	Page 26	Comply
2.4	The Board should establish a nomination committee.	Page 26	Comply
2.5	Disclose the process for evaluating the performance of the Board, its committees and	Page 28	Comply
2.6	individual Directors. Provide the information indicated in <i>Guide to reporting on Principle 2</i> .	Pages 23 28	Comply
Principle 3: 3.1	Promote ethical and responsible decision-making Establish a code of conduct and disclose the code or a summary of the code as to:	Pages 28, 29	Comply
	3.1.1 the practices necessary to maintain confidence in the company s integrity		
	3.1.2 the practices necessary to take into account their legal obligations and the reasonable expectations of their stakeholders		
	3.1.3 the responsibility and accountability of individuals for reporting and		
3.2	investigating reports of unethical practices. Establish a policy concerning diversity and disclose the policy or a summary of that	Page 30	Comply
5.2	policy.	Fage 50	Comply
3.3	Disclose the measurable objectives for achieving gender diversity set by the Board in accordance with the diversity policy and progress towards achieving them.	Page 30	Comply
3.4	Disclose the proportion of women employees in the whole organisation, women in senior executive positions and women on the Board.	Page 30	Comply
3.5	Provide the information indicated in <i>Guide to reporting on Principle 3</i> .	Pages 28 30	Comply
Principle 4:	Safeguard integrity in financial reporting		
4.1	The Board should establish an audit committee.	Pages 31, 32	Comply
4.2	Structure the audit committee so that it:	Page 25	Comply
	s consists only of Non-executive Directors;		
	§ consists of a majority of independent Directors;		

	§ is chaired by an independent chair, who is not chair of the Board; and		
4.3	<ul> <li>has at least three members.</li> <li>The audit committee should have a formal charter.</li> <li>Provide the information indicated in <i>Guide to reporting on Principle 4</i>.</li> </ul>	Page 31	Comply
4.4		Pages 23, 25 32	Comply

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	ASXCGC recommendations (with 2010 amendments)	Reference	Compliance
Principle 5:	Make timely and balanced disclosure		
5.1	Establish written policies designed to ensure compliance with ASX Listing Rule disclosure requirements and to ensure accountability at a senior executive level for that compliance and disclose those policies or a summary of those policies.	Pages 32, 33	Comply
5.2	Provide the information indicated in <i>Guide to reporting on Principle 5</i> .	Pages 32, 33	Comply
Principle 6:	Respect the rights of shareholders		
6.1	Design a communications policy for promoting effective communication with shareholders and encouraging their participation at general meetings and disclose the policy or a summary of that policy.	Page 33	Comply
6.2	Provide the information indicated in <i>Guide to reporting on Principle 6</i> .	Page 33	Comply
Principle 7:	Recognise and manage risk		
7.1	Establish policies for the oversight and management of material business risks and disclose a summary of those policies.	Pages 33 38	Comply
7.2	The Board should require management to design and implement the risk management and internal control system to manage the company s material business risks and report to it on whether those risks are being managed effectively. The Board should disclose that management has reported to it as to the effectiveness of the company s management of its material business risks.	Pages 33 38	Comply
7.3	The Board should disclose whether it has received assurance from the chief executive officer (or equivalent) and the chief financial officer (or equivalent) that the declaration provided in accordance with section 295A of the Corporations Act is founded on a sound system of risk management and internal control and that the system is operating effectively in all material respects in relation to financial reporting risks.	Page 33	Comply
7.4	Provide the information indicated in <i>Guide to reporting on Principle 7</i> .	Pages 33 38	Comply
Principle 8:	Remunerate fairly and responsibly		
8.1	Establish a remuneration committee.	Page 36	Comply
8.2	The remuneration committee should be structured so that it:	Page 25	Comply
	s consists of a majority of independent Directors;		
	§ is chaired by an independent chair; and		
	§ has at least three members.		
8.3	Clearly distinguish the structure of Non-executive Directors remuneration from that of executive Directors and senior executives.	Page 36	Comply
8.4	Provide the information indicated in <i>Guide to reporting on Principle 8</i> .	Page 23, 25, 27, 30, 36	Comply

### Directors report

Our Directors present their report together with the financial statements of the Group for the financial year ended 30 September 2014.

### 1. Directors

The names of the persons who have been Directors, or appointed as Directors, during the period since 1 October 2013 and up to the date of this report are: Lindsay Philip Maxsted, Gail Patricia Kelly, John Simon Curtis (retired as Director and Deputy Chairman on 25 April 2014), Elizabeth Blomfield Bryan, Gordon McKellar Cairns (retired as Director on 13 December 2013), Ewen Graham Wolseley Crouch, Catriona Alison Deans (Alison Deans) (Director from 1 April 2014), Robert George Elstone, Peter John Oswin Hawkins, Peter Ralph Marriott, and Ann Darlene Pickard.

Particulars of the skills, experience, expertise and responsibilities of the Directors at the date of this report, including all directorships of other listed companies held by a Director at any time in the past three years immediately before 30 September 2014 and the period for which each directorship has been held, are set out below.

Name: Lindsay Maxsted, DipBus (Gordon), FCA, FAICD Age: 60 Term of office: Director since March 2008 and Chairman since December 2011. Date of next scheduled re-election: December 2014.	Other principal directorships: Managing Director of Align Capital Pty Ltd and Director of Baker IDI Heart and Diabetes Institute Holdings Limited. Other interests: Nil. Other Westpac related entities directorships and period of office: Nil.	Linter Textiles (companies associated with Abraham Goldberg), Bell Publishing Group, Bond Brewing, McEwans Hardware and Brashs. He is also a former Director and Chairman of the Victorian Public Transport Corporation. Lindsay is a member of the Advisory Board of Coolmore Australia and a Fellow of the Australian Institute of Company Directors.
Independent: Yes. Current directorships of listed entities and dates of office: Director of Transurban Group (since March 2008, and Chairman since August 2010). Director of BHP Billiton Limited (since March 2011) and BHP Billiton plc (since March 2011).	Skills, experience and expertise: Lindsay was formerly a partner at KPMG and was the CEO of that firm from 1 January 2001 to 31 December 2007. His principal area of practice prior to his becoming CEO was in the corporate recovery field managing a number of Australia s largest insolvency/workout/turnaround engagements including	Westpac Board Committee membership: Chairman of the Board Nominations Committee. Member of each of the Board Audit and Board Risk & Compliance Committees. Directorships of other listed entities over the past three years and dates of office: Nil.

Name: Gail Kelly, HigherDipEd, BA, MBA with Distinction Age: 58 Term of office: Managing Director & Chief Executive Officer since February 2008.	Other interests: Chairman of the Australian Bankers Association. Member of the Global Board of Advisers at the US Council on Foreign Relations and is a member of the Group of Thirty. Other Westpac related entities directorships and dates of office:	Australian banks, St.George Bank from 2002 to 2007 and Westpac from 2008 to date. She serves on the Prime Minister s Indigenous Advisory Council and is CARE Australia s Ambassador for Women s Empowerment. Internationally, Gail is Vice President of the International Monetary Conference, she sits on
Date of next scheduled re-election: Not applicable.	Nil. <b>Skills, experience and expertise:</b> Gail began her banking career in	the Global Board of Advisers at the US Council on Foreign Relations and is a member of the Group of Thirty.
Independent: No. Current directorships of listed entities and dates of office: Nil.	1980, and by 2001 Gail had held various senior management roles in a broad range of areas including retail and commercial banking, strategy, marketing and human resources. Gail has spent the last	Westpac Board Committee membership: Member of the Board Technology Committee.
Other principal directorships: The Business Council of Australia and the Financial Markets Foundation for Children.	twelve years as CEO of two	Directorships of other listed entities over the past three years and dates of office: Nil.

Name: Elizabeth Bryan AM, BA (Econ.), MA (Econ.) Age: 68	<b>Other interests:</b> Member of the Takeovers Panel, Powerhouse Museum Trustee Board, Australian Treasury Advisory Council and Director Advisory Panel to ASIC.	Managing Director of Deutsche Asset Management and its predecessor organisation, NSW State Superannuation Investment and Management Corporation. In March 2014, Elizabeth was
Term of office: Director since November 2006.	Other Westpac related entities directorships and dates of office: Nil.	appointed a member of the Australian Treasury Advisory Council.
Date of next scheduled	NII.	
re-election: December 2015.	Skills, experience and expertise:	Westpac Board Committee membership: Chairman of the
Independent: Yes.	Elizabeth has over 33 years experience in the financial services industry, government policy and	Board Risk & Compliance Committee. Member of each of the Board Nominations and Board
Current directorships of listed entities and dates of office:	administration, and on the boards of companies and statutory	Remuneration Committees.
Director of Caltex Australia Limited (since July 2002, and Chairman since October 2007).	organisations. Prior to becoming a professional director she served for six years as	Directorships of other listed entities over the past three years and dates of office: Nil.
Other principal directorships: Nil.		
Name: Ewen Crouch AM, BEc (Hons.), LLB, FAICD	Skills, experience and expertise: Ewen is one of Australia s most accomplished mergers and	Ewen is also a member of the Corporations Committee of the Law Council of Australia. He is admitted
Age: 58 Term of office: Director since February 2013.	acquisitions (M&A) lawyers, having worked on some of Australia s most significant M&A transactions during his career as a partner at Allens from 1988 to 2013. He	to practise law in New South Wales Victoria, the Australian Capital Territory and Western Australia. In 2013, he was awarded an Order of Australia in recognition of his significant service to the law as a
Date of next scheduled re-election: December 2016.	served as a member of that firm s board for 11 years including 4 years as Chairman of Partners as well as holding the following roles whilst a	contributor to legal professional organisations and to the community
Independent: Yes.	partner: Co-Head Mergers & Acquisitions and Equity Capital	Westpac Board Committee membership: Chairman of the
Current directorships of listed entities and dates of office: Bluescope Steel Limited (since March 2013).	Markets, Executive Partner, Asian Offices and Deputy Managing Partner. In 2010, he was appointed as a member of the Takeovers Panel. Ewen is a Fellow of the	Board Remuneration Committee, Member of each of the Board Nominations and Board Risk & Compliance Committees.
Other principal directorships:	Australian Institute of Company Directors and is a member of the	Directorships of other listed
Sydney Symphony Orchestra. Chairman of Mission Australia.	AICD s Law Committee.	entities over the past three years and dates of office: Nil.
<b>Other interests:</b> Member of the Takeovers Panel and the AICD s Law Committee. Member of the Corporations Committee of the Law Council of Australia.		
Other Westpac related entities directorships and dates of office:		
Nil.		1

Name: Alison Deans, BA, MBA, GAICD Age: 46 Term of office: Director since April 2014. Date of next scheduled re-election: December 2014. Independent: Yes. Current directorships of listed entities and dates of office: Insurance Australia Group Limited (since 1 February 2013). Other principal directorships: kikki.K Holdings Pty Ltd. Other interests: Nil.	Skills, experience and expertise: Alison has more than 20 years experience in senior management and strategy consulting roles focused on e-commerce, media and financial services in Australia. During this time, Alison held a number of senior executive roles including as the CEO of eCorp Limited, Hoyts Cinemas and eBay, Australia and New Zealand. Most recently, she was the CEO of the technology-based investment company netus Pty Ltd, which was acquired by Fairfax Media Limited in 2012. Alison was appointed an Independent Non-executive Director of Insurance Australia Group	Limited in 2013 and was an Independent Director of Social Ventures Australia from 2007 to 2013. In December 2013, she was appointed by the Australian Government to a Panel of Experts conducting an independent cost-benefit analysis and a regulatory review of the regulatory arrangements for the National Broadband Network. Westpac Board Committee membership: Member of each of the Board Risk & Compliance and Board Technology Committees. Directorships of other listed entities over the past three years and dates of office: Nil.
Other interests: Nil. Other Westpac related entities directorships and dates of office: Nil.		

Name: Robert Elstone, BA (Hons.), MA (Econ.), MCom

Age: 61

**Term of office:** Director since February 2012.

Date of next scheduled re-election: December 2014.

Independent: Yes.

Current directorships of listed entities and dates of office: Nil.

Other principal directorships:

University of Western Australia Business School.

**Other interests:** Adjunct Professor in the Schools of Business at the Universities of Sydney and Western Australia.

# Other Westpac related entities directorships and dates of office: Nil.

Name: Peter Hawkins, BCA (Hons.), SF Fin, FAIM, ACA (NZ), FAICD

Age: 60

**Term of office:** Director since December 2008.

Date of next scheduled re-election: December 2016.

Independent: Yes.

Current directorships of listed entities and dates of office: Mirvac Group (since January 2006).

### Other principal directorships:

Liberty Financial Pty Ltd, Treasury Corporation of Victoria, Murray Goulburn Co-operative Co. Limited and Clayton Utz.

#### Skills, experience and expertise:

Robert has over 30 years experience in senior management roles spanning investment banking, corporate finance, wholesale financial markets and risk management. From 2006 to 2011, Robert was Managing Director and CEO of the Australian Securities Exchange. Previously, he was Managing Director and CEO of the Sydney Futures Exchange from 2000 to 2006 and, from 1995 to 2000 he was Finance Director of Pioneer International. Robert was a Non-executive Director of the National Australia Bank from 2004 to 2006, an inaugural member of the Board of Guardians of the Future Fund in 2006, and, during the years 2007 to 2009, he was Chairman

of the Financial Sector Advisory Council to the Federal Treasurer. Robert is an Adjunct Professor at the Business Schools of the Universities of Sydney and Western Australia. Robert was appointed to the University of Western Australia Business School Board at the start of 2013.

#### Westpac Board Committee

**membership:** Chairman of the Board Audit Committee. Member of each of the Board Nominations, Board Remuneration and Board Risk & Compliance Committees.

Directorships of other listed entities over the past three years and dates of office: ASX Limited (July 2006 to October 2011).

Other interests: Nil.

#### Other Westpac related entities directorships and dates of office: Member of the Bank of

Melbourne Advisory Board since November 2010.

#### Skills, experience and expertise:

Peter s career in the banking and financial services industry spans over 42 years in Australia and overseas at both the highest levels of management and directorship of major organisations. Peter has held various senior management and directorship positions with Australia and New Zealand Banking Group Limited from 1971 to 2005. He was also a Director of BHP (NZ) Steel Limited from 1990 to 1991, ING Australia Limited from 2002 to 2005, Esanda Finance Corporation from 2002 to 2005 and Visa Inc. from 2008 to 2011.

#### Westpac Board Committee

membership: Chairman of the Board Technology Committee. Member of each of the Board Audit, Board Nominations and Board Risk & Compliance Committees.

Directorships of other listed entities over the past three years and dates of office: Nil.

Name: Peter Marriott, BEc (Hons.), FCA

Age: 57

**Term of office:** Director since June 2013.

Date of next scheduled re-election: December 2016.

Independent: Yes.

### Current directorships of listed

entities and dates of office: ASX Limited (since July 2009).

### Other principal directorships:

ASX Clearing Corporation Limited and ASX Settlement Corporation Limited. Chairman of Austraclear Limited.

Other interests: Nil.

Other Westpac related entities directorships and dates of office: Nil.

### Skills, experience and expertise:

Peter has over 30 years experience in senior management roles in the finance industry encompassing international banking, finance and auditing. Peter joined Australia and New Zealand Banking Group Limited (ANZ) in 1993 and held the role of Chief Financial Officer from 1997 to May 2012. Prior to his career at ANZ. Peter was a banking and finance and audit and consulting partner at KPMG Peat Marwick. Peter has been a Non-executive Director of ASX Limited (and Chairman of its Board Audit &

Risk Committee) since 1 July 2009. This appointment has involved Peter acting as a Director on the ASX Group Clearing and Settlement Boards and as Chairman of Austraclear Limited. Peter was formerly a Director of ANZ National Bank Limited in New Zealand and various ANZ subsidiaries.

#### Westpac Board Committee

**membership:** Member of each of the Board Audit, Board Risk & Compliance and Board Technology Committees.

Directorships of other listed entities over the past three years and dates of office: ANZ National Bank Limited (November 2004 to May 2012), New Zealand listed.

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Name: Ann Pickard, BA, MA

Age: 59

**Term of office:** Director since December 2011.

Date of next scheduled re-election: Not applicable. Ann Pickard will retire following the 2014 AGM.

Independent: Yes.

Current directorships of listed entities and dates of office: Nil.

Other principal directorships: Nil.

Other interests: Nil.

Other Westpac related entities directorships and dates of office: Nil.

Skills, experience and expertise: Ann has 25 years of international experience as a senior manager in large organisations, with responsibility for major corporate transformations, maximising return on assets in challenging environments, complex negotiations, large scale development projects and strategic planning. In June 2013, Ann was appointed Royal Dutch Shell s Executive Vice President Arctic, Upstream Americas. Before her current role, Ann was the Executive Vice President of Shell supstream business in Australia from March 2010, and later her role was expanded to Country Chair of Australia in August 2010.

Prior to this, Ann was Shell s Regional Executive Vice President for Sub Sahara Africa, overseeing the company s exploration and production, gas and LNG activities in the region. She has also held the position of Director Global Businesses and Strategy and been a member of the Shell Gas & Power Executive Committee with responsibility for Global LNG, Power and Gas & Power Strategy.

### Westpac Board Committee

**membership:** Member of each of the Board Remuneration and Board Risk & Compliance Committees.

Directorships of other listed entities over the past three years and dates of office: Nil.

#### **Company Secretary**

Our Company Secretaries as at 30 September 2014 are John Arthur and Tim Hartin.

John Arthur (LLB (Hons.)) was appointed Group Executive, Counsel & Secretariat and Company Secretary on 1 December 2008. On 24 November 2011, John was appointed Chief Operating Officer and continues to hold the position of Senior Company Secretary. Most recently prior to that appointment John was Managing Director & Chief Executive of Investa Property Group until 2007. Previously, John has been a partner at Freehills and Group General Counsel of Lend Lease Corporation Limited. He also served as Chairman of legal firm Gilbert + Tobin and has had a distinguished career as legal partner, corporate executive and non-executive director.

Tim Hartin (LLB (Hons.)) was appointed Group Company Secretary on 7 November 2011. Prior to his appointment, Tim was a transactional lawyer at Henderson Boyd Jackson W.S. in Scotland and in London in Herbert Smith s corporate and corporate finance division. Tim joined Gilbert + Tobin as a Consultant in 2004, where he provided corporate advisory services to ASX listed companies. Tim joined Westpac in 2006 as Counsel, Corporate Core and most recently was the Head of Legal - Risk Management & Workouts, Counsel & Secretariat.

### 2. Executive Team

As at 30 September 2014 our Executive Team was:

Name

		Year Joined	Year Appointed
		Group	to Position
Gail Kelly	Managing Director & Chief Executive Officer	2008	2008
Philip Coffey	Deputy Chief Executive Officer	1996	2014
John Arthur	Chief Operating Officer	2008	2011
Brad Cooper	Chief Executive Officer, BT Financial Group	2007	2010
David Curran	Chief Information Officer	2014	2014
George Frazis	Chief Executive Officer, St.George Banking Group	2009	2012
Brian Hartzer	Chief Executive, Australian Financial Services	2012	2012
Alexandra Holcomb	Chief Risk Officer	1996	2014
Peter King	Chief Financial Officer	1994	2014
David McLean	Acting Chief Executive Officer, Westpac New Zealand Limited	1999	2014
Christine Parker	Group Executive, Human Resources & Corporate Affairs	2007	2011
Rob Whitfield	Group Executive, Westpac Institutional Bank	1986	2009
Jason Yetton	Group Executive, Westpac Retail & Business Banking	1992	2011

There are no family relationships between or among any of our Directors or Executive Team members.

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### Directors report

Gail Kelly HigherDipEd, BA, MBA with Distinction. Age 58

Managing Director & Chief Executive Officer

Gail began her banking career in 1980, and by 2001 Gail had held various senior management roles in a broad range of areas including retail and commercial banking, strategy, marketing and human resources. Gail has spent the last twelve years as CEO of two Australian banks, St.George Bank from 2002 to 2007 and Westpac from 2008 to date.

Gail holds a Bachelor of Arts degree and Higher Diploma of Education from Cape Town University and an MBA with Distinction from the University of Witwatersrand.

Gail is Chairman of the Australian Bankers Association and a non-executive director of the Business Council of Australia and the Financial Markets Foundation for Children. She also serves on the Prime Minister s Indigenous Advisory Council and is CARE Australia s Ambassador for Women s Empowerment. Internationally, Gail is Vice President of the International Monetary Conference, she sits on the Global Board of Advisers at the US Council on Foreign Relations and is a member of the Group of Thirty.

Philip Coffey BEc (Hons.). Age 57

**Deputy Chief Executive Officer** 

Philip was appointed Deputy Chief Executive Officer in April 2014 with responsibility for overseeing Westpac s contribution to the Federal Government s Financial System Inquiry and supporting relationships with key stakeholders including industry groups, regulators, customers and government. He is also responsible for the Group s strategy, mergers and acquisitions function. Prior to this appointment, Philip held the role of Chief Financial Officer from December 2005. Previous to this he was Group Executive, Westpac Institutional Bank, having been appointed to that position in 2002. Philip first joined Westpac in 1996 as Head of Foreign Exchange.

He has extensive experience in financial markets, funds management and finance. He began his career at the Reserve Bank of Australia before moving to Citicorp and AIDC Limited. He has also held roles in the United Kingdom and New Zealand. Philip has an honours degree in Economics from the University of Adelaide and has completed the Executive Programme at Stanford University Business School.

John Arthur LLB (Hons.). Age 59

Chief Operating Officer

John was appointed Chief Operating Officer on 24 November 2011 with responsibility for Group Services, which encompasses technology, banking operations, property, compliance, legal and secretariat services. He joined Westpac as Group Executive, Counsel & Secretariat on 1 December 2008. Before that appointment John was Managing Director & CEO of Investa Property Group.

Previously, John has been a partner at Freehills and Group General Counsel of Lend Lease Corporation Limited. He also served as Chairman of legal firm Gilbert + Tobin and has had a distinguished career as a legal partner, corporate executive and non-executive director.

Brad Cooper DipBM, MBA. Age 52

Chief Executive Officer, BT Financial Group

Brad was appointed Chief Executive Officer, BT Financial Group on 1 February 2010. Brad initially joined Westpac in April 2007 as Chief Executive, Westpac New Zealand Limited and after successfully leading a change program in that market, moved to the role of Group Chief Transformation Officer leading the Westpac Group s St.George merger implementation. Prior to joining Westpac, Brad was Chairman of GE Capital Bank and CEO of GE Consumer Finance UK & Ireland. He drove GE s UK Six Sigma program and was certified as a Quality Leader (Black Belt) in December 2002. He was promoted to CEO of GE Consumer Finance UK in January 2003 and appointed Chairman of GE Capital Bank in April 2004.

David Curran BCom. Age 49

**Chief Information Officer** 

David was appointed Chief Information Officer in September 2014. David joined Westpac in February 2014 as a consultant on the Group s banking technology modernisation program. David has almost thirty years of experience with proven expertise in IT and financial services and the implementation of large, complex projects.

Before joining Westpac, David spent ten years in senior roles at the Commonwealth Bank of Australia (CBA). Before joining CBA, he spent sixteen years at Accenture, where he was a partner, primarily consulting on financial services.

### George Frazis B Eng (Hons.), MBA (AGSM/Wharton). Age 50

Chief Executive Officer, St.George Banking Group

George was appointed Chief Executive Officer, St.George Banking Group in April 2012. Prior to this appointment, George joined the Westpac Group in March 2009 as Chief Executive, Westpac New Zealand Limited. George is highly experienced in the financial services industry. He was formerly Group Executive General Manager at National Australia Bank. Prior to that, George was a senior executive in Commonwealth Bank of Australia s Institutional Banking Division and has also been a partner with the Boston Consulting Group and an officer in the Royal Australian Air Force.

Brian Hartzer BA European History, CFA. Age 47

Chief Executive, Australian Financial Services

Brian joined Westpac as Chief Executive, Australian Financial Services on 25 June 2012. Australian Financial Services comprises Westpac Retail & Business Banking, St.George Banking Group and BT Financial Group.

Prior to joining Westpac, Brian spent three years in the UK as CEO for Retail, Wealth and Ulster Bank at the Royal Bank of Scotland Group. Prior to that, he spent ten years with Australia and New Zealand Banking Group Limited (ANZ) in Australia in a variety of roles, including his final role as CEO, Australia and Global Segment Lead for Retail and Wealth. Before joining ANZ, Brian spent ten years as a financial services consultant in New York, San Francisco and Melbourne.

Brian graduated from Princeton University with a degree in European History and is a Chartered Financial Analyst.

Alexandra Holcomb BA, MBA, MA. Age 53

Chief Risk Officer

Alexandra was appointed Chief Risk Officer in August 2014. Since joining Westpac in 1996, Alexandra has held a number of senior positions including Group General Manager Group Strategy, M&A and Major Projects, Group Executive, Group Strategy, Head of Westpac Institutional Bank Strategy, and most recently, Group General Manager of Global Transactional Services.

Prior to joining Westpac, Alexandra was a senior executive from 1992 to 1996 with Booz Allen & Hamilton International where she specialised in international credit, working in Singapore and Australia. Before that she worked with Barclays Bank and Chase Manhattan Bank in New York.

Peter King BEc, FCA. Age 44

**Chief Financial Officer** 

Peter was appointed Chief Financial Officer in April 2014, with responsibility for Westpac s Finance, Assurance, Tax, Treasury and Investor Relations functions. Prior to this appointment Peter was the Deputy Chief Financial Officer for three years.

Since joining Westpac in 1994, Peter has held senior finance positions across the Group, including in Group Finance, Business and Consumer Banking, Business and Technology Services, Treasury and Financial Markets.

Peter commenced his career at Deloitte Touche Tohmatsu. He has a Bachelor of Economics from Sydney University and completed the Advanced Management Programme at INSEAD. He is a Fellow of the Institute of Chartered Accountants.

### David McLean LLB (Hons). Age 56

Acting Chief Executive Officer, Westpac New Zealand Limited

David was appointed Acting Chief Executive Officer, Westpac New Zealand Limited in June 2014. Since joining Westpac in February 1999, David has held a number of senior roles including Head of Debt Capital Markets New Zealand, General Manager, Private, Wealth and Insurance New Zealand and Head of Westpac Institutional Bank New Zealand, and most recently, Managing Director of the Westpac New York branch since October 2012.

Before joining Westpac, David was Director, Capital Markets at Deutsche Morgan Grenfell since 1994, where he was responsible for starting and developing a new debt capital markets origination business. He also established the New Zealand branch of Deutsche Bank and was New Zealand Resident Branch Manager. In 1988, David joined Southpac/National Bank as a Capital Markets Executive. Prior to this, David worked as a lawyer in private practice and also served as in-house counsel for Natwest from 1985. David is a Barrister & Solicitor of the High Court of New Zealand.

Directors report

Christine Parker BGDipBus (HRM). Age 54 Group Executive, Human Resources & Corporate Affairs

Christine was appointed Group Executive, Human Resources & Corporate Affairs on 1 October 2011, with responsibility for human resources strategy and management, including reward and recognition, safety, learning and development, careers and talent, employee relations and employment policy. She is also responsible for Corporate Affairs & Sustainability.

Prior to this appointment, she was Group General Manager, Human Resources, from March 2010, with responsibilities across the entire Westpac Group. Prior to that, Christine was General Manager, Human Resources, Westpac New Zealand Limited, when she joined Westpac in 2007.

Prior to joining Westpac, Christine was Group HR Director, Carter Holt Harvey, and from 1999 to 2004, she was Director of HR with Restaurant Brands New Zealand.

**Rob Whitfield** BCom, GradDipBanking, GradDipFin, AMP (Harvard). Age 50 Group Executive, Westpac Institutional Bank

Rob was appointed Group Executive, Westpac Institutional Bank in July 2009. He has responsibility for Westpac s global relationships with corporate, institutional and government clients, and core product offerings across financial and capital markets, transactional banking and working capital and payments. In addition, Rob has responsibility for Hastings Funds Management Limited and Westpac s structured finance, global treasury, Asia and Pacific Island businesses. Rob joined Westpac as a graduate in 1986, where he gained broad financial markets experience. He joined Treasury in 1993 and was appointed Group Treasurer in 2000. In 2004, he became Chief Risk Officer and joined the Executive Team in December 2005. From April 2007, Rob undertook advisory work as a Group Executive for Westpac s CEO with responsibility for the oversight of the merger with St.George Bank Limited. He was appointed Group Executive, Risk Management in November 2008 prior to assuming his current role.

Jason Yetton BCom, GDAppFin, TGMP (Harvard). Age 43 Group Executive, Westpac Retail & Business Banking

Jason was appointed Group Executive, Westpac Retail & Business Banking on 24 November 2011. Prior to this appointment, he was General Manager, Retail and Regional Banking, Westpac Retail & Business Banking from 2010. Before that, Jason was General Manager, Retail Banking from 2008. During 2008, he was a member of the Group s 2017 strategy team. Prior to that role, Jason held a number of roles in BT Financial Group, including Head of Product, General Manager, Customer Solutions and CEO Commerce BT Unit Trust (based in Malaysia from 1997 to 1999). He joined BT as a graduate trainee in 1992.

### 3. Report on the business

### a) Principal activities

The principal activities of the Group during the financial year ended 30 September 2014 were the provision of financial services including lending, deposit taking, payments services, investment portfolio management and advice, superannuation and funds management, insurance services, leasing finance, general finance and foreign exchange services.

There have been no significant changes in the nature of the principal activities of the Group during 2014.

### b) Review of and results of operations and financial position

The net profit attributable to equity holders of Westpac for the financial year ended 30 September 2014 was \$7,561 million an increase of \$810 million or 12% compared to 2013. Key features of this result are:

§ a 7% increase in net operating income before operating expenses and impairment charges with:

net interest income of \$13,542 million in 2014, an increase of \$721 million or 6% compared to 2013, reflecting growth in customer deposits of 7%, loan growth of 8% and lower margins; and

non-interest income of \$6,395 million in 2014, an increase of \$621 million or 11% compared to 2013, reflecting growth in wealth management, insurance and banking fees.

§ operating expenses were \$8,547 million in 2014, an increase of \$571 million compared to 2013, reflecting operating and integration costs associated with the Lloyds acquisition, foreign exchange translation impacts, higher software amortisation, personnel costs from investment in the business and the Westpac Bicentennial Foundation grant of \$100 million; and

impairment charges were \$650 million in 2014, a decrease of \$197 million or 23% compared to 2013, reflecting continued improvements in asset quality including further reductions in stressed assets and new impaired assets.

A review of the operations of the Group and its divisions and their results for the financial year ended 30 September 2014 is set out in Section 2 of the Annual Report under the sections Review of Group operations and Divisional performance , which form part of this report.

Further information about our financial position and financial results is included in the financial statements in Section 3 of the Annual Report, which form part of this report.

### c) Dividends

Since 30 September 2014, Westpac has announced a final ordinary dividend of 92 cents per Westpac ordinary share, totalling approximately \$2,860 million for the year ended 30 September 2014 (2013 final ordinary dividend of 88 cents per Westpac ordinary share and a special dividend of 10 cents per Westpac ordinary share, totalling approximately \$3,046 million). The dividend will be fully franked and will be paid on 19 December 2014.

An interim ordinary dividend for the current financial year of 90 cents per Westpac ordinary share for the half year ended 31 March 2014, totalling \$2,798 million, was paid as a fully franked dividend on 2 July 2014 (2013 interim ordinary dividend of 86 cents per Westpac ordinary share and a special dividend of 10 cents per Westpac ordinary share, totalling \$2,980 million).

d) Significant changes in state of affairs and events during and since the end of the 2014 financial year

Significant changes in the state of affairs of the Group during 2014 were:

the completion of the acquisition of selected assets of Lloyds Banking Group s Australian asset finance business, Capital Finance Australia Limited and its corporate loan portfolio, BOS International (Australia) Ltd for \$1.45 billion;

s capital transactions including the issuance of approximately \$1.31 billion of new Additional Tier 1 capital securities known as Westpac Capital Notes 2 and the buy-back and subsequent cancellation of Westpac Stapled Preferred Securities II;

the establishment of the Westpac Bicentennial Foundation, a charitable foundation to which Westpac contributed \$100 million; and

§ ongoing regulatory changes and developments, which have included changes to liquidity, capital, financial services, taxation and other regulatory requirements.

For a discussion of these matters, please refer to Significant developments in Section 1 of the Annual Report under Information on Westpac .

The Directors are not aware of any other matter or circumstance that has occurred since the end of the financial year that has significantly affected or may significantly affect the operations of the Group, the results of these operations or the state of affairs of the Group in subsequent financial years.

#### e) Business strategies, developments and expected results

Our business strategies, prospects and likely major developments in the Group s operations in future financial years and the expected results of those operations are discussed in Section 1 of the Annual Report under Information on Westpac, including under Outlook and Significant developments.

Further information on our business strategies and prospects for future financial years and likely developments in our operations and the expected results of operations have not been included in this report because the Directors believe it would be likely to result in unreasonable prejudice to us.

### 4. Directors interests

### a) Directors interests in securities

The following particulars for each Director are set out in the Remuneration report in Section 9 of the Directors report for the year ended 30 September 2014 and in the tables below:

their relevant interests in our shares or the shares of any of our related bodies corporate;

their relevant interests in debentures of, or interests in, any registered managed investment scheme made available by us or any of our related bodies corporate;

their rights or options over shares in, debentures of, or interests in, any registered managed investment scheme made available by us or any of our related bodies corporate; and

§ any contracts:

to which the Director is a party or under which they are entitled to a benefit; and

that confer a right to call for or deliver shares in, debentures of, or interests in, any registered managed investment scheme made available by us or any of our related bodies corporate. 48

### Directors report

### Directors interests in Westpac and related bodies corporate as at 3 November 2014

Westpac CPS
-
-
-
-
-
-
1,370
-
-
-
-

1 Gail Kelly s interest in Westpac ordinary shares includes 28,679 restricted shares held under the CEO Restricted Share Plan.

2 Share rights issued under the CEO Performance Plan.

3 Ewen Crouch and his related bodies corporate also hold relevant interests in 250 Westpac Capital Notes 2.

4 Alison Deans and her related bodies corporate also hold relevant interests in 276,844.4926 units and 149,447.0400 units of the BT Dynamic Global Equity Fund and BT Balanced Equity Income Fund respectively.

5 Peter Hawkins and his related bodies corporate also hold relevant interests in 1,433 Westpac Subordinated Notes.

6 Ann Pickard s relevant interests arise through holding 13,800 Westpac American Depositary Shares (ADS). One ADS represents one Westpac fully paid ordinary share.

7 John Curtis and his related bodies corporate also held relevant interests in 473,334.36 units of the BT Balanced Equity Income Fund. Figures displayed for John Curtis are as at his retirement date of 25 April 2014.

8 Figure displayed is as at Gordon Cairns retirement date of 13 December 2013.

Note: Certain subsidiaries of Westpac offer a range of registered schemes. The Directors from time to time invest in these schemes and are required to provide a statement to the ASX when any of their interests in these schemes change. ASIC has exempted each Director from the obligation to notify the ASX of a relevant interest in a security that is an interest in BT Cash Management Trust (ARSN 087 531 539), BT Premium Cash Fund (ARSN 089 299 730), Westpac Cash Management Trust (ARSN 088 187 928), BT Wholesale Managed Cash Fund (ARSN 088 832 491) or BT Wholesale Enhanced Cash Fund (ARSN 088 863 469).

### b) Indemnities and insurance

Under the Westpac Constitution, unless prohibited by statute, we indemnify each of the Directors and Company Secretaries of Westpac and of each of our related bodies corporate (except related bodies corporate listed on a recognised stock exchange), each employee of Westpac or our subsidiaries (except subsidiaries listed on a recognised stock exchange), and each person acting as a responsible manager under an Australian Financial Services Licence of any of Westpac s wholly-owned subsidiaries against every liability incurred by each such person in their capacity as director, company secretary, employee or responsible manager, as the case may be; and all legal costs incurred in defending or resisting (or otherwise in connection with) proceedings, whether civil or criminal or of an administrative or investigatory nature, in which the person becomes involved because of that capacity.

Each of the Directors named in this Directors report and each of the Company Secretaries of Westpac has the benefit of this indemnity.

Consistent with shareholder approval at the 2000 Annual General Meeting, Westpac has entered into a Deed of Access and Indemnity with each of the Directors, which includes indemnification in identical terms to that provided in the Westpac Constitution.

Westpac also executed a deed poll in September 2009 providing indemnification equivalent to that provided under the Westpac Constitution to individuals acting as:

§ statutory officers (other than as a director) of Westpac;

§ directors and other statutory officers of wholly-owned subsidiaries of Westpac; and

§ directors and statutory officers of other nominated companies as approved by Westpac in accordance with the terms of the deed poll and Westpac s Contractual Indemnity Policy.

Some employees of Westpac s related bodies corporate and responsible managers of Westpac and its related bodies corporate are also currently covered by a deed poll that was executed in November 2004, which is in similar terms to the September 2009 deed poll.

The Westpac Constitution also permits us, to the extent permitted by law, to pay or agree to pay premiums for contracts insuring any person who is or has been a Director or Company Secretary of Westpac or any of its related bodies corporate against liability incurred by that person in that capacity, including a liability for legal costs, unless:

- § we are forbidden by statute to pay or agree to pay the premium; or
- § the contract would, if we paid the premium, be made void by statute.

Under the September 2009 deed poll, Westpac also agrees to provide directors and officers insurance to Directors of Westpac and Directors of Westpac s wholly-owned subsidiaries.

For the year ended 30 September 2014, the Group has insurance cover in respect of the amounts which we may have to pay under the indemnities set out above. That cover is subject to the terms and conditions of the relevant insurance, including but not limited to the limit of indemnity provided by the insurance. The insurance policies prohibit disclosure of the premium payable and the nature of the liabilities covered.

### c) Options and share rights outstanding

As at the date of this report there are 1,352,221 share options outstanding and 4,033,959 share rights outstanding in relation to Westpac ordinary shares. The expiry date of the share options range between 20 January 2015 and 1 October 2018 and the weighted average exercise price is \$26.27. The latest dates for exercise of the share rights range between 20 January 2015 and 1 May 2024.

Holders of outstanding share options and share rights in relation to Westpac ordinary shares do not have any rights under the share options and share rights to participate in any share issue or interest of Westpac or any other body corporate.

#### d) Proceedings on behalf of Westpac

No application has been made and no proceedings have been brought or intervened in, on behalf of Westpac under section 237 of the Corporations Act.

### 5. Environmental disclosure

As part of our 2017 Sustainability Strategy we have set targets for our environmental performance. The Westpac Group s environmental framework starts with Our Principles for Doing Business, which outline our broad environmental principles. This framework includes:

- § our Westpac Group Environment Policy, which has been in place since 1992;
- § our Sustainable Supply Chain Management Framework;

§ our Sustainability Risk Management Framework (formerly our Environmental, Social and Governance Risk Management Framework); and

s public reporting of our environmental performance. We also participate in a number of voluntary initiatives including the Dow Jones Sustainability Index, CDP1, the Equator Principles, the Principles for Responsible Investment, the United Nations Global Compact and the Banking Environment Initiative s Soft Commodities Compact.

The National Greenhouse and Energy Reporting Act 2007 (Cth) (National Greenhouse Act) came into effect in July 2008. The Group reports on greenhouse gas emissions, energy consumption and production under the National Greenhouse Act for the period 1 July through 30 June each year.

The Group was previously subject to the reporting requirements of the *Energy Efficiency Opportunities Act 2006* (Cth) (EEO Act). The Commonwealth Government repealed the EEO Act, effective from 29 June 2014. Accordingly, all obligations and activities under the EEO Program, including reporting requirements, have ceased.2

Our operations are not subject to any other particular and significant environmental regulation under any law of the Commonwealth of Australia or of any State or Territory of Australia. We may, however, become subject to environmental regulation as a result of our lending activities in the ordinary course of business and we have policies in place to ensure that this potential risk is addressed as part of our normal processes.

We have not incurred any liability (including for rectification costs) under any environmental legislation.

1 Formerly known as the Carbon Disclosure Project.

2 Westpac implemented or is in the process of implementing energy efficiency opportunities which are expected to result in estimated energy savings of 107,314GJ, carbon savings of 26,456tCO2e and cost savings of \$4,685,561 per year. Westpac also participated in the voluntary NSW Energy Saving Scheme and earned over \$28,071 through the sale of 4,014 Energy Savings Certificates.

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### 6. Rounding of amounts

Westpac is an entity to which ASIC Class Order 98/100 dated 10 July 1998, relating to the rounding of amounts in Directors report and financial reports, applies. Pursuant to this Class Order, amounts in this Directors report and the accompanying financial report have been rounded to the nearest million dollars, unless indicated to the contrary.

### 7. Political expenditure

In line with Westpac policy, no cash donations were made to political parties during the financial year ended 30 September 2014. The expenditure reflected in the table below relates to payment for participation in legitimate political activities where they were assessed to be of direct business relevance to Westpac. Such activities include business observer programs attached to annual party conferences, policy dialogue forums and other political functions such as speeches and events with industry participants.

### Political expenditure, year ended 30 September 2014

Australia

	Amount \$1
Australian Labor Party Liberal Party of Australia National Party of Australia	73,000 81,904
Total	154,904

1 Represents aggregate amount at both Federal and State/Territory levels.

New Zealand

The total expenditure on political activities in New Zealand for the year ended 30 September 2014 was NZ\$5,420. In line with Westpac policy, no cash donations were made to political parties in New Zealand during the year.

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### 8. Directors meetings

Each Director attended the following meetings of the Board and Committees of the Board during the financial year ended 30 September 2014:

Number of meetings held during the year														
Director Lindsay Maxsted	1	<b>A</b> 8	<b>B</b> 8	<b>C</b>	<b>A</b> 4	<b>B</b> 4	<b>A</b> 4	<b>B</b> 4	<b>A</b> 4	<b>B</b> 4	<b>A</b>	B -	<b>A</b>	B -
Gail Kelly	2	8	8	-	-	-	-	-	-	-	-	-	4	4
John Curtis	3	4	4	1	-	-	2	2	2	2	2	2	-	-
Elizabeth Bryan	4	8	8	-	-	-	4	4	4	4	4	4	2	2
Gordon Cairns	5	3	3	-	-	-	1	1	-	-	1	1	-	-
Ewen Crouch	6	7	7	1	-	-	4	4	2	2	4	4	-	-
Alison Deans	7	3	3	-	-	-	2	2	-	-	-	-	2	2
Robert Elstone	8	8	8	-	4	4	4	4	4	4	2	2	2	2
Peter Hawkins	9	8	8	-	4	4	4	4	4	4	-	-	4	4
Peter Marriott	10	8	8	-	4	4	4	4	-	-	-	-	2	2
Ann Pickard	11	8	8	-	-	-	4	4	-	-	4	4	-	-

This table shows membership of standing Committees of the Board. From time to time the Board may form other committees or request Directors to undertake specific extra duties.

A - Meetings eligible to attend as a member

B - Meetings attended as a member

C - Leave of absence granted

Unless otherwise stated, each Director has been a member, or the Chairman, of the relevant Committee for the whole of the period from 1 October 2013.

1 Chairman of the Board Nominations Committee. Member of the Board Audit Committee and the Board Risk & Compliance Committee.

2 Member of the Board Technology Committee.

3 John Curtis retired from the Board and its Committees on 25 April 2014.

4 Chairman of the Board Risk & Compliance Committee. Member of the Board Nominations Committee and the Board Remuneration Committee. Member of the Board Technology Committee until 31 March 2014.

5 Gordon Cairns retired from the Board and its Committees on 13 December 2013.

6 Chairman of the Board Remuneration Committee from 25 April 2014. Member of the Board Remuneration Committee until 24 April 2014. Member of the Board Risk & Compliance Committee, and from 25 April 2014, a member of the Board Nominations Committee. A leave of absence was granted due to illness.

7 Alison Deans was appointed as a Director on 1 April 2014. Member of the Board Risk & Compliance Committee and the Board Technology Committee from 1 April 2014.

8 Chairman of the Board Audit Committee. Member of the Board Nominations Committee, the Board Risk & Compliance Committee, and from 1 April 2014, a member of the Board Remuneration Committee. Member of the Board Technology Committee until 31 March 2014.

9 Chairman of the Board Technology Committee. Member of the Board Audit Committee, the Board Nominations Committee and the Board Risk & Compliance Committee.

10 Member of the Board Audit Committee, the Board Risk & Compliance Committee, and from 1 April 2014, a member of the Board Technology Committee.

11 Member of the Board Risk & Compliance Committee and the Board Remuneration Committee.

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Directors report

### 9. Remuneration report

Introduction from the Chairman of the Board Remuneration Committee

Dear Shareholder,

We are pleased to present Westpac s 2014 Remuneration Report (Report).

In my first report as Chairman of the Board Remuneration Committee, I want to reaffirm the Board s commitment to delivering remuneration strategy outcomes that both reflect our business performance and sustainability, and attracts and retains the highest quality executives.

#### 2014 Remuneration outcomes

The fixed remuneration and incentive targets for the CEO and most Group Executives were unchanged for the third consecutive year. Our financial and operating performance is recognised in the at risk incentive outcomes for the CEO and individual executives.

The executive team has delivered the financial performance within our risk and governance principles including maintaining our balance sheet strength and the engagement of our staff. Each year, the Board assesses actual performance achieved and considers the circumstances as to how the performance was achieved as well as the operating environment. In exercising this oversight, the Board determines remuneration outcomes that are appropriate.

The 2011 Long-Term Incentive (LTI) grant qualified for 72% vesting this year reflecting our performance against the hurdles established in late 2011. In particular:

§ Westpac s LTI plan Total Shareholder Return (TSR) over the last three years was 102%, which was at the 70th percentile of the defined comparator group. Accordingly, 90% of the 2011 TSR performance tranche vested;

Westpac s Cash Earnings per Share (EPS) growth over the last three years totalled 17.1%, which was above the threshold of 15.8% (5% compound annual growth) but below the maximum of 33.1% (10% compound annual growth). Accordingly, 54% of the 2011 EPS performance tranche vested; and

§ as re-testing was removed from our LTI plans in 2011, the remaining portion (28%) has lapsed.

#### New executive appointments

There have also been a number of Group Executive appointments during 2014, the majority drawing on our pool of internal talent. All new Group Executives have been appointed at remuneration levels set below prior incumbents. All new Group Executive appointments have had the Group s target pay mix applied to their remuneration package.

#### Remuneration frameworks

Last year, we indicated we would undertake a further review of our remuneration frameworks, recognising that broader market practices and expectations continue to evolve. The focus of the review was our equity based payments and the result is that a number of refinements will be implemented in 2015. The changes include:

§ the extension of the performance/vesting period for LTI grants from three to four years;

the introduction of a new weighted peer performance hurdle for the TSR grant. This new hurdle increases the relative weight applied to the performance of our three major bank peers as this is a key benchmark for shareholders; and

the increase from 40% to 50% of the proportion of the Short-Term Incentive (STI) outcome deferred into equity.

We have also strengthened our malus provisions, such that should circumstances arise where an equity allocation is no longer justified, we can reduce or cancel unvested allocations. These changes are explained in more detail in this Report.

We are confident that the changes will complement our existing focus on the alignment of individual Group Executive performance and remuneration with sustained Group performance and the interests of our shareholders.

Ewen Crouch Chairman Board Remuneration Committee

### 1. Governance and risk management

This section details the Group s approach to governance and risk management as they relate to remuneration.

#### 1.1. Governance

The Group s remuneration policies and practices strive to fairly and responsibly reward employees, having regard to performance, the Group s risk management framework, the law and high standards of governance.

The role of the Board is to provide strategic guidance for the Group and effective oversight of management. In this way, the Board is accountable to shareholders for performance. As part of this role, the Board has overall responsibility for remuneration.

The Remuneration Committee supports the Board. Its primary function is to assist the Board to fulfil its responsibilities to shareholders with regard to remuneration. The Remuneration Committee monitors the Group s remuneration policies and practices, external remuneration practices, market expectations and regulatory requirements in Australia and internationally. The Committee s purpose, responsibilities and duties are outlined in the Charter which is available on the Group s website.

All Board Committee Charters are reviewed every two years. The Board Remuneration Committee Charter was last reviewed and amended in May 2014.

Members of the Remuneration Committee during 2014

All members of the Remuneration Committee are independent Non-executive Directors. During 2014, the members were:

- § John Curtis (Chairman retired 25 April 2014);
- § Ewen Crouch (Chairman from 25 April 2014);
- § Elizabeth Bryan;
- § Gordon Cairns (retired 13 December 2013);

§ Robert Elstone (member from 1 April 2014); and

§ Ann Pickard.

#### Independent remuneration consultant

During 2014, the Board retained Guerdon Associates as its independent consultant to provide specialist information on executive remuneration and other Group remuneration matters. These services are provided directly to the Remuneration Committee and are independent of management. The Chairman of the Remuneration Committee oversees the engagement of, remuneration arrangements for, and payment of, the independent consultant.

Work undertaken by Guerdon Associates during 2014 included the provision of information relating to the benchmarking of Non-executive Director, CEO and Group Executive remuneration; market practice regarding the Group s LTI plan and variable reward pool; and analysis regarding the Group s Earnings per Share (EPS) LTI performance hurdle and the development of a new Total Shareholder Return (TSR) weighted peer group LTI performance hurdle. No remuneration recommendations, as prescribed under the Corporations Act, were made by Guerdon Associates in 2014.

### Other internal governance structures

The Westpac internal governance structure includes three levels of Remuneration Oversight Committees (ROCs) which focus on the appropriateness and consistency of remuneration arrangements and outcomes within individual functions and divisions and across the Group. The ROCs support the Board Remuneration Committee by ensuring that the Group-wide remuneration frameworks and outcomes are consistent with the Group s approved policy.

#### 1.2. Risk management

We aim to integrate effective risk management into the remuneration framework throughout the organisation. The Chairman of the Board Risk and Compliance Committee is a member of the Remuneration Committee, and members of the Remuneration Committee are also members of the Board Risk and Compliance Committee. In carrying out its duties, the Remuneration Committee can access personnel from risk and financial control, and engage external advisors who are independent of management.

The Group s remuneration strategy, executive remuneration framework, policies and practices all reflect the sound risk management that is fundamental to the way we operate. The performance of each division within the Group is reviewed and measured with reference to how risk is managed and the results influence remuneration outcomes.

The executive total reward framework specifically includes features to take account of risk.

Each year, the Board determines the size of the variable reward pool which funds variable reward outcomes across the Group. This is based on the Group s performance for the year and an assessment of how profit should be shared among shareholders and employees and retained for growth. The primary financial indicator used is economic profit, which measures profitability adjusted for risk in the business. Cash earnings, return on equity (ROE), cash EPS and dividends are also taken into account.

STI outcomes are based on both financial and non-financial measures, with the latter reflecting risk management outcomes and progress on the implementation of the Group s strategy. Group economic profit and Group return on equity accounted for 40% of the CEO s scoreboard for 2014. Similarly, Group Executive scoreboards had 40% of their STI allocated based on Group economic profit, divisional economic profit and/or Group return on equity. A performance measure related to the Board s Risk Appetite Statement accounted for a further 10% of the CEO s and Group Executives scoreboards. In addition, the CEO and each Group Executive are assessed on specific risk measures that may influence any discretionary adjustment to the scoreboard. Ultimately, the Board has 100% discretion over the STI outcome. We believe this discretion is vital to balance a mechanistic approach in determining performance and reward outcomes and to enable previous decisions (either good or bad) to be taken into account. This discretion may be exercised both up and down.

Directors report

### Approval of remuneration decisions

We follow a strict process of two-up approval for all remuneration decisions. This means that remuneration is approved by the next most senior person above the employee s manager. This concept is also reflected in our requirement for the Board, based on recommendations from the Remuneration Committee, to approve performance outcomes and remuneration for:

§ the CEO and Group Executives; and

s other executives who report directly to the CEO, other persons whose activities in the Board s opinion affect the financial soundness of the Group and any other person specified by the Australian Prudential Regulation Authority (APRA).

Performance and remuneration outcomes for all General Managers (who report to Group Executives) are approved by the CEO on the recommendation of the Group Executive to whom they report.

Any significant remuneration arrangements that fall outside the Group Remuneration Policy are referred to the Remuneration Committee for review and approval.

#### Shareholding requirements and hedging policy

To further align their interests with those of shareholders, the CEO and Group Executives are expected to build and maintain a substantial Westpac shareholding within five years of being appointed to their role. For the CEO, the value of that shareholding is expected to be no less than five times her annual fixed package. For Group Executives, the expected minimum is a value of \$1.2 million.

Participants in the Group s equity plans are forbidden from entering either directly or indirectly into hedging arrangements for unvested securities in their STI and LTI equity awards. No financial products of any kind may be used to mitigate the risk associated with these equity instruments. Any attempt to hedge these securities makes them subject to forfeiture. These restrictions have been in place for some time and satisfy the requirements of the Corporations Act which prohibit hedging of unvested securities.

# 2. Key management personnel remuneration disclosed in this Report

The remuneration of key management personnel (KMP) for the Group is disclosed in this Report. In 2014, KMP comprised Non-executive Directors, the CEO and Group Executives who reported to the CEO and/or led significant parts of the business.

### **CEO and Group Executives**

Name	Position	Term as KMP
Gail Kelly	Managing Director & Chief Executive Officer	Full Year
Group Executives		
John Arthur	Chief Operating Officer	Full Year
Peter Clare1	Chief Executive Officer, Westpac New Zealand Limited	Part Year
Philip Coffey 2	Deputy Chief Executive Officer	Full Year
Brad Cooper	Chief Executive Officer, BT Financial Group	Full Year
David Curran3	Chief Information Officer	Part Year
George Frazis	Chief Executive Officer, St.George Banking Group	Full Year
Brian Hartzer	Chief Executive, Australian Financial Services	Full Year
Alexandra Holcomb4	Chief Risk Officer	Part Year
Peter King5	Chief Financial Officer	Part Year
Christine Parker	Group Executive, Human Resources & Corporate Affairs	Full Year
Greg Targett6	Chief Risk Officer	Part Year
Rob Whitfield	Group Executive, Westpac Institutional Bank	Full Year
Jason Yetton	Group Executive, Westpac Retail & Business Banking	Full Year

### Non-executive Directors

Name	Position	Term as KMP
Lindsay Maxsted	Chairman	Full Year
John Curtis7	Deputy Chairman	Part Year
Elizabeth Bryan	Director	Full Year

Gordon Cairns8	Director	Part Year
Ewen Crouch	Director	Full Year
Alison Deans9	Director	Part Year
Robert Elstone	Director	Full Year
Peter Hawkins	Director	Full Year
Peter Marriott	Director	Full Year
Ann Pickard	Director	Full Year

1 Peter Clare resigned effective 12 August 2014.

2 Philip Coffey was the Chief Financial Officer prior to his appointment as Deputy Chief Executive Officer on 1 April 2014.

3 David Curran was appointed Chief Information Officer effective 8 September 2014.

4 Alexandra Holcomb was General Manager, Global Transactional Services prior to her appointment as Chief Risk Officer on 1 August 2014.

5 Peter King was the Deputy Chief Financial Officer prior to his appointment as Chief Financial Officer on 1 April 2014.

6 Greg Targett stepped down from the role of Chief Risk Officer on 31 July 2014 and will retire from the Group on 14 November 2014.

7 John Curtis retired on 25 April 2014.

- 8 Gordon Cairns retired on 13 December 2013.
- 9 Alison Deans was appointed on 1 April 2014.

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Directors report

### 3. Remuneration snapshot 2014

This section provides an overview of the Group s remuneration arrangements during the 2014 financial year.

3.1. Remuneration strategy, principles and framework

Executive remuneration framework

The CEO and Group Executives are remunerated based on a Total Reward framework:

The target pay mix was adopted in 2012 and will be progressively implemented for existing Group Executives as their remuneration increases. In 2014, Christine Parker and Jason Yetton received increases as their remuneration was significantly below their peers and competitor organisations. The increase was applied in line with the target pay mix. In 2014, the remuneration of Brad Cooper was adjusted to better reflect the target pay mix, with a higher proportion of his total remuneration directed to the long-term incentive. He did not receive an increase.

The Total Reward framework has three components and, in aggregate, is benchmarked against relevant financial services competitors:

Fixed remuneration takes into account the size and complexity of the role, individual responsibilities, experience, skills and disclosed market-related pay levels within the financial services industry;

Short-term incentive (STI) is determined based on an STI target set using similar principles to those used for fixed remuneration, and on individual, divisional and Group performance objectives for the year. Performance is measured against risk-adjusted financial targets and non-financial targets that support the Group s strategy; and

Long-term incentive (LTI) is designed to align the total remuneration of executives to the long-term performance of the Group and the interests of shareholders. The amount of the award takes into account market benchmarks, individual performance over time, succession potential and key skills.

### 3.2. Remuneration for all other employees

The remuneration strategy for all other employees remains aligned with our approach for Group Executives. In particular:

- § fixed remuneration is aligned to the market and is reviewed annually;
- § we provide superannuation for employees in Australia, New Zealand and some other countries in which we operate;

semployees have the opportunity to participate in an STI scheme designed to support the objectives of their division and the Group, including risk management. All employees who receive an STI award above a certain threshold have a portion of the award deferred; and

§ eligible employees may receive an annual award of Westpac ordinary shares up to the value of \$1,000 under the Employee Share Plan provided the Group meets at least one of two hurdles: an increase in share price or the achievement of a basket of strategic measures. The CEO, Group Executives and any other employee who received an STI award deferred into equity or an LTI award during the year are not eligible to receive an Employee Share Plan award for that year.

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### 4. Executive remuneration

#### 4.1. Remuneration structure and policy

#### a) Fixed remuneration

Fixed remuneration comprises cash salary, salary sacrificed items and employer superannuation contributions.

The Group provides superannuation contributions in line with statutory obligations. Fixed remuneration is reviewed annually and is effective from 1 January each year taking into consideration:

§ role and accountabilities;

- § relevant market benchmarks within the financial services industry; and
- § the attraction, motivation and retention of key executives.

The CEO s fixed remuneration and incentive targets have been unchanged since January 2011.

#### b) Short-Term Incentive (STI)

STI provides the opportunity for participants to earn cash and deferred equity incentives where specific outcomes have been achieved in the financial year. The CEO and each Group Executive are assessed using a balanced scoreboard, combining both annual financial and non-financial objectives which support the Group s strategic goals.

# STI targets

The CEO s STI target opportunity for 2014 remained at \$3.6 million.

STI targets for Group Executives are set by the Remuneration Committee and approved by the Board at the beginning of each performance year based on a range of factors including market competitiveness and the nature of each role. The STI targets for the 2014 performance year did not increase for the CEO and those Group Executives whose fixed remuneration remained unchanged in 2014. The STI awards for Group Executives are managed within the Group-wide variable reward pool.

STI outcomes are subject to both a quantitative and qualitative assessment, including a risk management overlay, which is embedded in our scoreboard measurement process. The maximum STI opportunity is 150% of target. The Board has the capacity to adjust STI outcomes (and reduce STI outcomes to zero if appropriate) in the assessment process.

# STI structure 2014

The table below details how and when STI outcomes are delivered, and for deferred payments, the type of equity and the instrument used:

1 Shares granted under the CEO Restricted Share Plan and the Restricted Share Plan rank equally with Westpac ordinary shares for dividends and voting rights from the date they are granted. The Board has the discretion to satisfy vested share right grants and the allocation of subsequent shares to participants, or the allocation of restricted shares under the deferred STI, by either the issue of new shares or on-market purchase of shares.

2 Rights to ordinary shares entitle the holder to Westpac ordinary shares at the time of vesting.

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# Directors report

By deferring a portion of the STI in the form of restricted equity, incentive payments are better aligned with the interests of shareholders as the ultimate value of the deferred portion is tied to movements in share price over the restriction period. The deferred STI awards are allocated as restricted shares and, as they recognise past performance and are not subject to further performance conditions, attract dividend distributions over the vesting period.

If an executive resigns or retires, or otherwise leaves the Group before his or her securities vest, the Board has discretion in relation to how those securities are treated. If the executive leaves the Group to join another organisation, or is terminated for cause, his or her securities are generally forfeited. In other circumstances, the Board may elect to allow the securities to remain on foot for the balance of the relevant restriction period and then vest.

Securities are also subject to forfeiture at the Board s discretion in the event of a material issue or financial mis-statement.

Details of deferred STI allocations granted in prior years, which have been exercised during the year ended 30 September 2014, are included in Section 6.4 of this Report.

### STI structure 2015

For 2015, we have reduced the proportion paid as cash to 50% and increased the deferred STI proportion to 50% of the outcome. The deferral arrangements remain unchanged.

c) Long-Term Incentive (LTI)

The CEO and Group Executives are also eligible for an LTI award.

# LTI structure 2014 and 2013

The following diagram and table sets out the key features of LTI awards made in December 2013 to the CEO under the CEO Performance Plan and to Group Executives under the Westpac Reward Plan. The LTI grants to be made for the 2014 remuneration period will follow the same format and subject to performance hurdles, will vest in 2017.

# LTI structure 2015

Two key changes have been made to the LTI plan and the grants to be awarded to Group Executives for the 2015 remuneration period.

(i) The performance vesting period will increase to four years.

The LTI grant will continue to be divided into two equal tranches which will vest as follows:

§ TSR tranche measured four years from the commencement date; and

§ EPS tranche measured three years from the commencement date (aligned with our business planning and forecasting cycle) and a one year holding lock applied to any rights which qualify for vesting. The EPS rights which satisfy the EPS hurdle, will vest at the completion of the fourth year from the commencement date.

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Directors report

The transition to a four year vesting cycle

We currently allocate LTI grants at the end of the remuneration year, applying a three year performance vesting timeline. For 2015 and going forward, the LTI grant will be made at the beginning of the remuneration year and a four year vesting performance period applied. The 2015 grant will be made in December 2014 and will be eligible to vest in 2018.

### (ii) A new weighted TSR performance hurdle will apply (50% of the allocation).

A peer group of 10 financial services companies will be retained to create a peer TSR index. The performance of our three major bank peers will be weighted as 50% of the index with the remaining seven companies 50%. Weighting the peer group this way provides a more balanced perspective recognising that, as one of four major Australian banks, our performance is measured primarily against that of our three peers, being the Australia and New Zealand Banking Group, Commonwealth Bank of Australia and National Australia Bank Limited.

At the completion of the four year performance period, each company s TSR outcome will be multiplied by their weighting (16.67% for each major bank and 7.14% for each other financial company) and the 10 numbers added together to determine the peer weighted index.

In order for 50% of the TSR tranche to vest, the Group s TSR outcome must at least equal the peer weighted index.

For 100% to vest, the Group s TSR outcome must exceed the growth of the peer weighted index by a margin determined with reference to the 75th percentile performance1.

The following diagram sets out the key changes to the 2015 LTI awards to Group Executives under the Westpac Reward Plan, now renamed the Westpac Long Term Incentive (LTI) Plan:

1 21.55 (5% compound annual growth).

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### LTI award opportunities

The CEO was granted an LTI award of \$2.7 million for 2014 under the CEO Performance Plan, unchanged from 2013.

The award was received in the form of share rights under arrangements approved by shareholders at the 2013 Annual General Meeting.

Group Executives receive annual LTI awards in the form of share rights under the Westpac LTI Plan. A share right is not a Westpac share and does not attract the payment of dividends.

At the beginning of each year, the Board, advised by the Remuneration Committee, sets the dollar value of the LTI award target for each Group Executive.

	CEO Performance Plan and Westpac Reward Plan Granted after 1 October 2013
Equity instrument	Share rights the Board has the discretion to satisfy vested grants and the allocation of subsequent shares to participants by either the issue of new shares or the on-market purchase of shares.
Determining the number of securities	The number of share rights each individual receives is determined by dividing the dollar value of the LTI award by the value of the share rights at the beginning of the performance assessment period (performance period). The value of share rights is determined by an independent valuer taking as a starting point, the market price of Westpac shares at grant, and utilising a Monte Carlo simulation pricing model, applying assumptions based on expected life, volatility, risk-free interest rate and dividend yield associated with the securities and the risk of forfeiture attributed to each performance hurdle. The value of a share right may be different for TSR hurdled share rights than for EPS hurdled share rights.
Performance hurdles	The CEO and Group Executives only receive value from their LTI awards where the performance hurdles are achieved. The two hurdles for the December 2013 grants are Westpac s relative TSR and Cash EPS CAGR. Relative TSR provides an external comparative measure of overall returns over a specified timeframe incorporating share price movements and assuming that dividends over the period have been reinvested. The TSR data is averaged over the three months preceding the measurement date. The Cash EPS CAGR over a three year period was introduced as an earnings measure for grants made from October 2011 in response to feedback from investors and a subsequent independent review of our LTI performance hurdles. Cash EPS CAGR performance of Westpac s financial performance.
	strong alignment with shareholder interests. The two hurdles operate independently.

### TSR (50% of the allocation)

Westpac s TSR percentile ranking must equal or exceed the 50th percentile of a defined group of comparator companies (peer group) over the performance period. The peer group is comprised of the top 10 selected Australian companies listed on the ASX in the financial services sector.

This measure provides a link with the creation of value for shareholders over the long term (up to three years). The companies in the 2014 peer group for the CEO Performance Plan and the Westpac Reward Plan are:

- 3/4 AMP Limited;
- 34 ASX Limited;

34 Australia and New Zealand Banking Group Limited;

- 34 Bendigo and Adelaide Bank Limited;
- 3/4 Commonwealth Bank of Australia;
- <sup>3</sup>/<sub>4</sub> Insurance Australia Group Limited;
- 34 Lend Lease Group;
- 34 Macquarie Group Limited;
- 34 National Australia Bank Limited; and
- 34 Suncorp Group Limited.

#### Cash EPS CAGR (50% of the allocation)

The Cash EPS CAGR measure focuses on growth in cash earnings over a three year performance period. A description of the process used to determine cash earnings is provided at Note 33 to the financial statements.

Westpac has a policy of not providing guidance to the market. Accordingly, the Board will advise specific cash EPS targets and the Group s performance against target following the test date.

The cash EPS targets were developed with the assistance of an independent external advisor who was provided access to Westpac s long-term business plan and analyst forecasts in regard to the long-term performance of Westpac and its peers.

		Directors repo
	CEO Performance Plan and Westpac I	Reward Plan Granted after 1 October 2013
Fargets are set or stretch performance	The Board considers the vesting profile as being appropriate as 100% vesting will only occur where Westpac is ranked third or better out of the total of 11 companies (including Westpac). The TSR performance will be measured once at the completion of the three year performance period. Westpac shares will be allocated in satisfaction of vested share rights at no cost to participants.	The expensed value of the December 2012 and 2013 grants in Table 6.2 have been discounted to 50%, reflecting the Board s current assessment of the probability of the threshold EPS hurdles being met and share rights vesting over time.
Vho measures he erformance urdle utcomes?	To ensure objectivity and external validation, TSR results are calculated by an independent external consultant and are provided to the Board or its delegate to review and determine vesting outcomes.	The Cash EPS CAGR will be determined by the Board based on the cash EPS disclosed in our results for the 2015 financial year in respect of the December 2012 awards, and 2016 in respect of the December 2013 awards.
Early vesting is possible in imited cases	met.	may vest before a test date if the executive is no longer , any such vesting is not subject to performance hurdles being ves the Group due to sickness or in certain circumstances, such
lo re-testing	There is no re-testing on awards made since 2011. Any secu period and any post measurement holding lock period lapse	urities remaining unvested after the nominated measurement immediately.
Treatment of securities	otherwise leaves the Group before vesting occurs. This disc them on foot for the remainder of the performance period. In relevant circumstances including those surrounding the depa performance share rights downwards, or to zero (in which ca warrant, or to respond to misconduct resulting in significant f Where a holder acts fraudulently or dishonestly, or is in mate	arture in question. The Board may also adjust the number of ase they will lapse) where the circumstances of the departure

The Restricted Share Plan and Westpac Performance Plan are used:

<sup>34</sup> to grant deferred STI awards to certain employees; and

<sup>3</sup>/<sub>4</sub> for one-off awards to attract Group Executives, executives or specialist employees to the Group or for retention in specific circumstances. Where awards are made on joining, these typically compensate for real value forfeited on leaving the previous employer which might otherwise deter that executive from joining the Group.

Awards to key employees below senior management level may also be made under the Restricted Share Plan and Westpac Performance Plan. Under these arrangements, employees receive awards of Westpac ordinary shares or share rights which are restricted for a period as determined by the Board. This allows the flexibility to tailor the restriction period to the circumstances of the award.

# Other plans and awards

We provide separate reward plans for small, specialised parts of the business. Payments under these plans are directly linked to growth of that part of the business and are capped at an appropriate proportion of the value and/or profitability of the relevant part of the business. These plans are designed to provide market competitive remuneration for the relevant employees.

### 4.2. Linking reward and performance

#### CEO performance objectives and key highlights

The Remuneration Committee reviews and makes recommendations to the Board on individual performance objectives for the CEO. These objectives are intended to provide a robust link between remuneration outcomes and the key drivers of long-term shareholder value. The STI objectives are set in the form of a scoreboard with targets and measures aligned to our strategic priorities cascaded from the CEO scoreboard to the relevant Group Executive scoreboard. The key financial and non-financial objectives for the CEO in the 2014 financial year, with commentary on key highlights are provided below:

Category	Weighting	Measure1	Performance Highlights
Return	20%	Economic Profit	<sup>34</sup> Delivered Economic Profit of \$4.491 million, representing a 9% increase over 2013 and exceeding target underpinned by 8% growth in cash earnings and 5% growth in core earnings.
	20%	Return on Equity	16.4%, up 48bps on 2013 exceeding target.
Growth	20%	Customer Growth	Westpac s Institutional Bank retained its No.1 spot as Lead Domestic Bank for Transactional Banking for the eleventh year running and the No.1 spot amongst Australian banks for foreign exchange market share globally for the ninth year.
			<sup>34</sup> St.George and Westpac Retail and Business Banking now rank ahead of the major banks in both Business and Consumer banking (being ranked No.4 in Consumer Banking in 2011).
			<ul> <li>The Group is on track to achieve its MyBank goals with strong customer growth across our brands:</li> <li>14% increase in customers new to Westpac; and</li> <li>6% growth in customers with 4 or more products.</li> </ul>
		Wealth Strategy	34 The Group s wealth penetration is at a historical high of 20.1%, further extending our market leading position.
		Asia Strategy	<ul> <li>Funds under administration grew by 10% exceeding target.</li> <li>Exceeded target for both underlying business performance and the acquisition of new customers.</li> </ul>
		Lloyds Integration	<sup>3</sup> ⁄ <sub>4</sub> Business performance targets have been exceeded, with both
Strength	10%	Adherence to Group Risk Appetite Statement (RAS)	cost and revenue synergies delivered. <sup>34</sup> The Group has a strong capital position, improved liquidity and funding profiles, and an industry leading impairment charge while operating within our Group RAS.
	10%	Balance Sheet Strength and Sustainable Funding	Ahead of target, we are well prepared for the new liquidity requirements which come into effect on 1 January 2015.

Productivity	10%	Women in Leadership Lost Time Injury Frequency Rate (LTIFR) Sustainability Expense to Income Ratio Revenue per Full Time Equivalent Employee (FTE)	<ul> <li><sup>34</sup> The number of women in leadership positions has grown to 44% up from 2013 reflecting our continuing commitment, well on track to meet our goal of 50% women in leadership positions by 2017.</li> <li><sup>34</sup> Significant progress continues to be made in strengthening our safety culture with our LTIFR results across the Group improving 26% well ahead of target and our 2013 result.</li> <li><sup>34</sup> Strong progress on the Group s sustainability agenda.</li> <li>Highlights include recognition as the Global 100 Most Sustainable Corporation at Davos in January 2014, being assessed as the most sustainable bank globally and in September 2014 Westpac led banks globally in the 2014 Dow Jones Sustainability Index.</li> <li><sup>34</sup> The Group continues to lead the major Australian financial institutions with an Expense to Income Ratio of 41.6%.</li> <li><sup>34</sup> Delivered increased revenue per FTE, in line with target.</li> </ul>
		Radical Simplification Program	Material progress has been made in our digital capabilities, simplifying our technology, loan applications and processing times improving the time to yes .

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Individual measures will differ for each Group Executive.

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Directors report

Our primary financial measure is economic profit which the Board believes, in combination with return on equity, is the best measure of risk-adjusted returns and of the value created for shareholders. The remaining measures focus on ensuring that we remain strong; deliver targeted growth; and drive simplification, innovation and productivity while helping our customers, communities and people to prosper and grow. The final STI outcome for 2014 reflects the Board s view of performance across all balanced scoreboard measures relative to planned outcomes, and the value the Group has delivered for our shareholders.

### Aligning pay with performance and shareholder return

Graph 1 shows the CEO s STI payment as a percentage of STI target and its relationship to our primary financial metric, economic profit, while Graph 2 shows the Group s ROE performance being the other key financial metric. Graphs 3 and 4 show the Group s TSR and EPS performance respectively, these being the LTI hurdles.

Application of discretion

The Board and the Remuneration Committee recognise that the scoreboard approach, while embracing a number of complementary performance objectives, will never entirely assess overall performance. The Remuneration Committee may therefore make discretionary adjustments, positive and negative, to the scoreboard outcomes for the CEO and Group Executives. The Remuneration Committee uses the following criteria to apply discretionary adjustments:

<sup>34</sup> matters not known or not relevant at the beginning of the financial year, which are relevant to the under or over performance of the CEO and Group Executives during the financial year;

<sup>34</sup> the degree of stretch implicit in the scoreboard measures and targets themselves and the context in which the targets were set;

<sup>34</sup> whether the operating environment during the financial year has been materially better or worse than forecast;

<sup>3</sup>/<sub>4</sub> comparison with the performance of the Group s principal competitors;

<sup>34</sup> any major positive or negative risk management or reputational issue that impacts the Group;

<sup>3</sup>4 the quality of the financial result as shown by its composition and consistency;

whether there have been major positive or negative aspects regarding the quality of leadership and/or behaviours consistent with our values; and

<sup>3</sup>/<sub>4</sub> any other relevant under or over performance or other matter not captured.

At the end of the year, the Remuneration Committee reviews performance against objectives and applies any adjustments it considers appropriate. The Remuneration Committee then recommends STI outcomes for the CEO and each Group Executive to the Board for approval, thereby ensuring the Board retains oversight of final awards.

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# LTI performance outcomes

The following table provides the Group s TSR, dividend, cash earnings per share and share price performance each year from 2010 to 2014:

	Years Ended 30 September				
	2014	2013	2012	2011	2010
TSR three years	102.03%	66.09%	25.61%	9.6%	3.7%
TSR five years	103.74%	90.91%	20.03%	18.5%	51.5%
Dividends per Westpac share					
(cents)1	182	174	166	156	139
Cash earnings per Westpac share2	\$2.45	\$2.29	\$2.16	\$2.09	\$1.98
Share price high	\$35.99	\$34.79	\$24.99	\$25.60	\$28.43
Share price low	\$30.00	\$24.23	\$19.00	\$17.84	\$20.56
Share price close	\$32.14	\$32.73	\$24.85	\$20.34	\$23.24

1 Does not include 20 cent special dividend determined in 2013.

2 Cash earnings are not prepared in accordance with AAS and have not been subject to audit.

The vesting outcomes for awards made to the CEO and Group Executives under the CEO Performance Plan and Westpac Reward Plan that reached the completion of the performance period during the financial year, are set out below.

# TSR hurdle vesting outcomes

							Remain
Equity Instrument	Type of Equity	Commencement Date1	Test Date	TSR Percentile in Ranking Group	Vested %	Lapsed %	in Plan %
CEO Performance Plan	Performance share rights	21 December 2009 1 October 2010	21 2 December 2013 1 October 2014 2	60th percentile	70	-	30
	<b>-</b> <i>i</i>	1 October 2011	1 October 2014 2	50th percentile 70th percentile	90 90	10	10 -
Westpac Reward Plan	Performance share rights	1 October 2009 1 October 2010 1 October 2011	1 October 2014 3 1 October 2014 2 1 October 2014	50th percentile 50th percentile 70th percentile	90 90 90	10 - 10	- 10 -

1 Commencement date refers to the commencement of the performance period.

2 Second test date. There is no re-testing for awards granted since 2011.

3 Third test date. Unvested share rights lapsed.

		Commencement		Cash EPS CAGR	Vested	Lapsed
Equity Instrument	Type of Equity	Date1	Test Date	Performance	%	%
CEO Performance Plan	Performance share rights	1 October 2011	1 October 2014	5.40%	54	46
Westpac Reward Plan	Performance share rights	1 October 2011	1 October 2014	5.40%	54	46

1 Commencement date refers to the commencement of the performance period.

# 2011 Cash EPS CAGR hurdle

The Cash EPS CAGR hurdle for the 2011 LTI grant required the following conditions to be met over the three year vesting period:

<sup>3</sup>/<sub>4</sub> a minimum of 5% CAGR for 50% to vest;

34 10% CAGR for 100% to vest; and

<sup>3</sup>/<sub>4</sub> straight-line vesting between 5% and 10% CAGR.

The Cash EPS CAGR range was developed prior to the allocation in December 2011, and reflected stretch targets in the context of both consensus analyst forecasts and the Westpac strategic plan and business forecasting. The performance range also reflected the forecast market and operating conditions in late 2011.

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# Directors report

# 4.3. Remuneration outcomes for the CEO and Group Executives Linking reward and performance

The following table has been prepared to provide shareholders with an outline of the remuneration which has been received for the 2014 performance year either as cash or in the case of prior equity awards, the value which has vested in 2014 (see note 4 below). Details in this table supplement the statutory requirements in Section 6.2. Unlike the statutory table, which represents remuneration outcomes prepared in accordance with Australian Accounting Standards (AAS), this table shows the actual remuneration value received by executives and is not prepared in accordance with AAS.

	Fixed Remuneration1	2014 STI Cash Payment2	2014 Total Cash Payments3	Prior Year Equity Awards4 Vested during 2014	Prior Year Equity Awards4 Forfeited during 2014
	\$	\$	\$	\$	Š
Managing Director & Chief E	xecutive Officer				
Gail Kelly	3,028,096	2,743,200	5,771,296	7,059,026	-
Group Executives					
John Arthur	1,227,422	943,800	2,171,222	1,748,054	-
Philip Coffey5	1,414,941	1,120,080	2,535,021	2,110,115	-
Brad Cooper	1,084,752	1,123,200	2,207,952	2,390,267	-
David Curran5	66,207	-	66,207	-	-
George Frazis	950,264	1,161,600	2,111,864	1,790,578	-
Brian Hartzer6	2,258,792	1,162,500	3,421,292	5,995,138	-
Alexandra Holcomb5	137,179	101,864	239,043	-	-
Peter King5	433,428	337,212	770,640	-	-
Christine Parker	779,747	702,000	1,481,747	611,353	-
Rob Whitfield	1,811,809	1,152,000	2,963,809	2,113,287	-
Jason Yetton	959,924	702,000	1,661,924	792,549	-
Former Group					
Executives					
Peter Clare5	1,061,962	-	1,061,962	1,616,222	4,178,640
Greg Targett5	1,115,262	690,000	1,805,262	1,755,951	-

1 Fixed remuneration includes cash salary, annual leave accrual and salary sacrificed items plus employer superannuation contributions.

2 The cash STI payment represents 60% of the 2014 STI outcome and will be paid in December 2014. The remaining 40% is deferred in the form of equity and will vest in equal tranches in October 2015 and 2016.

3 This is the addition of the first and second columns.

Prior year equity awards include both deferred STI and LTI allocations subject to performance hurdles which have vested in 2014 (refer Brian Hartzer below). The equity value has been calculated as the number of securities that vested during the year ended 30 September 2014, multiplied by the five day volume weighted average price of Westpac ordinary shares at the time they vested, less any exercise price payable.

5 Refer Section 2 of the Remuneration report for details.

6 Brian Hartzer, Chief Executive, Australian Financial Services (AFS), was recruited to the Group in late 2011 and commenced employment in June 2012. The value shown as vested equity above relates to a specific allocation made in 2012, and reflects equity foregone with his previous employer.

### 5.1. Structure and policy

### Remuneration policy

Westpac s Non-executive Director remuneration strategy is designed to attract and retain experienced, qualified Board members and remunerate them appropriately for their time and expertise.

As the Board s focus is on strategic direction, long-term corporate performance and the creation of shareholder value, fees for Non-executive Directors are not directly related to the Group s short-term results and Non-executive Directors do not receive performance-based remuneration.

Non-executive Director remuneration consists of the following components:

Remuneration Component	Paid as	Detail
Base fee	Cash	This fee is for service on the Westpac Banking Corporation Board. The base fee for
	Guon	the Chairman covers all responsibilities, including all Board Committees.
Committee fees	Cash	Additional fees are paid to Non-executive Directors for chairing or participating in
		Board Committees.
Employer superannuation	Superannuation	Reflects statutory superannuation contributions which are capped at the
contributions		superannuation maximum contributions base as prescribed under the Superannuation Guarantee legislation.
Subsidiary Board and Advisory Board fees	Cash	Fees are for service on Subsidiary Boards and Advisory Boards. These fees are paid by the relevant subsidiary company.

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### Non-executive Director remuneration in 2014

Non-executive Director fee review effective 1 October 2013

The Board reviewed the Non-executive Director fee framework in late 2013. On the basis of market data provided by Guerdon Associates, the Board approved a 4.8% increase to Non-executive Director base fees effective 1 October 2013. The Chairman and Deputy Chairman fees increased by 2.63% and 4.81% respectively. Remuneration Committee fees for both the Chairman and members increased by 8.3%. No other committee fees were increased. Non-executive Director fees were last increased in 2011.

### Changes to Board and Committee composition

The following changes were made to Board and Committee composition:

- <sup>34</sup> Ewen Crouch was appointed Chairman of the Remuneration Committee, replacing John Curtis, effective 25 April 2014;
- Alison Deans was appointed as a Non-executive Director to the Westpac Board effective 1 April 2014;
- 34 Robert Elstone was appointed to the Remuneration Committee effective 1 April 2014;
- John Curtis retired effective 25 April 2014; and
- <sup>3</sup>/<sub>4</sub> Gordon Cairns retired effective 13 December 2013.

#### Fee pool

At the 2008 Annual General Meeting, the current fee pool of \$4.5 million per annum was approved by shareholders. For the year ended 30 September 2014, \$3.14 million (70%) of this fee pool was used. The fee pool is inclusive of employer superannuation contributions.

### Fee framework

This section details the current Non-executive Director fee framework.

### Base and committee fees

The following table sets out the Board and standing Committee fees

Base Fee	Annual Rate \$
Chairman	780,000
Deputy Chairman	283,000
Non-executive Directors	220,000
Committee Chairman Fees	
Audit Committee	60,000
Risk & Compliance Committee	60,000
Remuneration Committee	52,000
Technology Committee	30,000
Committee Membership Fees	
Audit Committee	30,000
Risk & Compliance Committee	30,000
Remuneration Committee	26,000
Technology Committee	15,000

Committee fees are not payable to the Chairman of the Board and members of the Nominations Committee.

### Employer superannuation contributions

The Group pays superannuation contributions to Non-executive Directors of up to 9.50% of their fees (9.25% prior to 1 July 2014). The contributions are capped at the maximum compulsory superannuation contributions base prescribed under Superannuation Guarantee legislation. Employer contributions are paid into an eligible superannuation fund nominated by the Director.

#### Subsidiary Board and Advisory Board fees

Throughout the reporting period, additional fees of \$35,000 were paid to Peter Hawkins as a member of the Bank of Melbourne Advisory Board.

# Equity participation

Non-executive Directors have voluntarily resolved to build and maintain their individual holdings of Westpac ordinary shares to align their interests with the long-term interests of shareholders. Details of Non-executive Directors Westpac (and related bodies corporate) shareholdings are set out in Section 4(a) of the Directors report.

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# 6. Required remuneration disclosures

# 6.1. Details of Non-executive Director remuneration

Details of Non-executive Director remuneration are set out in the table below:

	Short-term Benefits Westpac Banking Corporation Board	Subsidiary and Advisory	Post Employment Benefits	
Name	Fees1 \$	Board Fees \$	Superannuation \$	Total \$
Lindsay Maxsted, Chairman				
2014	780,000	-	18,107	798,107
2013	760,000	-	16,870	776,870
Elizabeth Bryan				
2014	314,677	-	18,107	332,784
2013	309,000	-	16,870	325,870
Ewen Crouch				
2014	288,361	-	18,107	306,468
2013	174,646	-	11,372	186,018
Alison Deans2				
2014	133,519	-	9,297	142,816
Robert Elstone2				
2014	331,792	-	18,107	349,899
2013	310,096	-	16,870	326,966
Peter Hawkins				
2014	310,000	35,000	18,038	363,038
2013	300,000	35,000	16,816	351,816
Peter Marriott				
2014	288,635	-	18,107	306,742
2013	80,504	-	5,784	86,288
Ann Pickard				
2014	276,000	-	18,107	294,107
2013	264,000	-	16,870	280,870
Former Non-executive Directors John Curtis2				
2014	206,973	-	10,386	217,359
2013	348,000	-	16,816	364,816
Gordon Cairns2				
2014	57,323	-	3,722	61,045
2013	264,000	-	16,870	280,870
Total fees				
2014	2,987,280	35,000	150,085	3,172,365
2013 3	2,872,554	63,941	138,559	3,075,054

- 1 Includes fees paid to the Chairman and members of Board Committees.
- 2 Refer Section 2 of the Remuneration report for details.
- 3 The total fees for 2013 reflect the prior year remuneration for the 2013 reported Non-executive Directors.

# 6.2. Remuneration details CEO and other Group Executives

This section sets out details of remuneration for the CEO and Group Executives for the 2014 financial year, calculated in accordance with AAS.

	Short-term Benefits Non-			Bene	Post Employment Benefits Superann- Long		Share-based Payments			
	Fixed Remu-		monetary	uation	Service	Restricted				
	neration1	STI (cash)2	Benefits3	Benefits4	Leave	Shares5	Options6	Share Rights6	Total7	
Name	\$	`´\$	\$	\$	\$	\$	'\$	\$	\$	
Managing Director & Chief Executive Officer										
Gail Kelly										
2014	3,001,511	2,743,200	9,853	26,585	51,170	1,957,830	-		10,982,728	
2013	2,964,957	2,656,800	11,026	25,032	51,108	1,621,079	-	1,848,328	9,178,330	
Group Executives										
,	hief Operating Office									
2014	1,204,085	943,800	14,664	23,337	18,260	667,095	-	746,669	3,617,910	
2013	1,175,117	951,600	14,293	23,727	18,260	484,297	-	441,316	3,108,610	
Philip Coffey, I	Deputy Chief Execut	ive Officer8								
2014	1,387,582	1,120,080	3,169	27,359	21,079	931,706	-	876,119	4,367,094	
2013	1,253,051	1,263,600	3,028	25,002	(254,682)	769,480	-	434,553	3,494,032	
Brad Cooper (	Chief Executive Offic	or BT Financial	Group							
2014	1,053,638	1,123,200	2,052	31,114	24,585	958,854	-	874,737	4,068,180	
2013	1,009,555	1,320,000	3,028	24,896	15,217	763,815	-	449,082	3,585,593	
David O		(f) O								
	Chief Information O			F 000	007				07 114	
2014 2013	60,827	-	-	5,380	907	-	-	-	67,114	
Group	Chief Executive Of	, 0	0		15 001					
2014	923,004	1,161,600	13,488	27,260	15,221	845,403	-	641,432	3,627,408	
2013	925,231	1,171,200	22,505	24,931	15,221	660,204	-	316,218	3,135,510	
Brian Hartzer,	Chief Executive, Au	stralian Financial	Services9							
2014	2,234,087	1,162,500	3,169	24,705	33,487	590,484	-	500,913	4,549,345	
2013	2,145,092	1,088,100	3,028	18,927	33,487	72,161	-	114,447	3,475,242	
Brian Hartzer	Remuneration impa	ct relating to recr	uitment							
2014	-	-	1,024,117	-	-	978,087	-	-	2,002,204	
2013	-	-	644,488	-	-	3,373,875	-	-	4,018,363	
	comb, Chief Risk Of									
2014	132,303	101,864	214	4,876	463	86,361	-	38,656	364,737	
Peter King, Chief Financial Officer8										
2014	418,016	337,212	1,203	15,412	56,731	212,434	-	87,707	1,128,715	
Christine Parker, Group Executive, Human Resources & Corporate Affairs										
2014	758,661	702,000	2,052	21,086	12,177	483,827	_	267,532	2,247,335	
2014	782,964	691,200	223,677	19,891	12,177	374,529	-	137,885	2,242,323	
				,	,,	,0=0		,	-,, <b>0_0</b>	
Rob Whitfield, Group Executive, Westpac Institutional Bank										
2014	1,783,045	1,152,000	95,335	28,764	27,398	900,285	-	699,784	4,686,611	
2013	1,744,159	1,171,200	299,326	24,678	27,373	827,911	-	359,415	4,454,062	

Jason Yetton, Group Executive, Westpac Retail & Business Banking

2014	938,553	702,000	3,169	21,371	45,038	485,976	-	470,082	2,666,189
2013	790,984	649,800	3,028	19,374	12,170	434,004	-	243,598	2,152,958

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# Directors report

	Fixed	Short-term Benefits Post Employment Bene			nent Benefits Long	Shar			
	Remu-	STI	monetary	uation	Service	Restricted		Share	
	neration1	(cash)2	Benefits3	Benefits4	Leave	Shares5	Options6	Rights6	Total7
Name	\$	\$	\$	\$	\$	\$	\$	\$	\$
Former Group I	Executives								
Peter Clare, Chi Limited8	ef Executive Offic	er, Westpac New Ze	ealand						
2014	1,058,461	-	121,213	3,501	-	73,169	-	305,078	1,561,422
2013	1,008,654	900,000	18,293	3,466	-	183,193	-	682,595	2,796,201
Greg Targett, Ch	hief Risk Officer8								
2014	1,092,641	690,000	3,569	22,621	17,115	508,607	-	629,472	2,964,025
2013	1,296,512	841,800	3,028	24,810	20,549	485,315	-	388,659	3,060,673

1 Fixed remuneration is the total cost of salary, salary sacrificed benefits (including motor vehicles, parking, etc., and any associated fringe benefits tax (FBT)) and an accrual for annual leave entitlements.

2 2014 STI figures reflect annual cash performance awards accrued but not yet paid in respect of the year ended 30 September 2014.

3 Non-monetary benefits are determined on the basis of the cost to the Group (including associated FBT, where applicable) and include annual health checks, provision of taxation advice, relocation costs, living away from home expenses and allowances.

4 The CEO and Group Executives are provided with insurance cover under the Westpac Group Plan at no cost. Superannuation benefits have been calculated consistent with AASB 119 *Employee Benefits*.

5 The value of restricted shares is amortised over the applicable vesting period, and the amount shown is the amortisation relating to the 2014 reporting year (and 2013 year as comparison).

The equity granted to Brian Hartzer on his recruitment in 2012 relates to equity foregone with his previous employer and will be forfeited if Mr Hartzer resigns or is terminated for cause before the vesting dates.

6 Equity-settled remuneration is based on the amortisation over the vesting period (normally two or three years) of the fair value at grant date of hurdled and unhurdled options and share rights that were granted during the four years ended 30 September 2014. Details of prior years grants have been disclosed in previous Annual Reports.

7 The percentage of the total remuneration which is performance related (i.e. STI cash plus share based payments) was: Gail Kelly 72%, John Arthur 65%, Peter Clare 24%, Philip Coffey 67%, Brad Cooper 73%, David Curran 0%, George Frazis 73%, Brian Hartzer 49%, Alexandra Holcomb 62%, Peter King 56%, Christine Parker 65%, Greg Targett 62%, Rob Whitfield 59% and Jason Yetton 62%. The percentage of total remuneration delivered in the form of options (including share rights) was: Gail Kelly 29%, John Arthur 21%, Peter Clare 20%, Philip Coffey 20%, Brad Cooper 22%, David Curran 0%, George Frazis 18%, Brian Hartzer 8%, Alexandra Holcomb 11%, Peter King 8%, Christine Parker 12%, Greg Targett 21%, Rob Whitfield 15% and Jason Yetton 18%.

8 Refer Section 2 of the Remuneration report for details. Remuneration details for newly appointed KMP are from the date of appointment.

9 Brian Hartzer s remuneration for 2014 has been separated into two elements consistent with the approach adopted in 2013. The first line represents his remuneration as the Chief Executive AFS for 2014 and the second line represents the elements which have been incurred as a result of the buy-out of equity forfeited on his resignation from his previous employer. The second line includes \$542,834 in relocation benefits and \$481,283 FBT expenses on his relocation from London.

## 6.3. STI allocations for the CEO and Group Executives

This section sets out details of STI awards for the CEO and Group Executives for the 2014 financial year.

		Maximum				
	STI Target	STI1	STI Portio	n Paid in Cash2	STI Portion Deferred3	
	\$	%	%	\$	%	\$
Managing Director & C	hief Executive Officer					
Gail Kelly	3,600,000	150	60	2,743,200	40	1,828,800
Group Executives						
John Arthur	1,300,000	150	60	943,800	40	629,200
Philip Coffey4	1,580,000	150	60	1,120,080	40	746,720
Brad Cooper	1,600,000	150	60	1,123,200	40	748,800
David Curran4	-	150	60	-	40	-
George Frazis	1,600,000	150	60	1,161,600	40	774,400
Brian Hartzer	1,550,000	150	60	1,162,500	40	775,000
Alexandra						
Holcomb4	158,667	150	60	101,864	40	67,909
Peter King4	493,000	150	60	337,212	40	224,808
Christine Parker	900,000	150	60	702,000	40	468,000
Rob Whitfield	1,600,000	150	60	1,152,000	40	768,000
Jason Yetton	975,000	150	60	702,000	40	468,000
Former Group Executi	ves					
Peter Clare4	-	150	60	-	40	-
Greg Targett4	958,333	150	60	690,000	40	460,000

1 The maximum STI potential is 150% of the individual STI Target.

2 60% of the STI outcome for the year is paid as cash in December 2014.

3 40% of the actual STI outcome is deferred in the form of restricted shares or share rights, half vesting on 1 October 2015 and the remainder vesting on 1 October 2016.

4 Refer Section 2 of the Remuneration report for details.

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### 6.4. Movement in equity-settled instruments during the year

This table shows the details of movements during 2014 in the number and value of equity instruments for the CEO and Group Executives under the relevant plans:

Mana	The of Family based by the second	Number		Number	Value Granted4 \$		Value Forfeited or Lapsed5,6
Name	Type of Equity-based Instrument	Granted1	Vested2	Exercised3	φ	Þ	\$
Managing Director & C Gail Kelly	CEO Performance share rights Shares under the CEO Restricted	159,821	158,513	158,513	3,303,309	5,456,732	-
	Share Plan	57,358	55,133	-	1,767,339	-	-
Group Executives							
John Arthur	Performance share rights Shares under Restricted Share Plan	53,273 20,544	35,224 17,682	35,224	1,055,723 633,010	1,163,828 -	-
Philip Coffey7	Performance options	-	-	329,358	-	4,414,523	-
	Performance share rights	50,313	35,224	35,224	997,073	1,163,828	-
	Shares under Restricted Share Plan	27,279	28,640	-	840,532	-	-
Brad Cooper	Performance share rights Shares under Restricted Share Plan	44,394 28,497	44,031 28,312	44,031 -	879,772 878,062	1,454,818 -	-
David Curran7	Derformence obere righte						
David Curran/	Performance share rights Shares under Restricted Share Plan	-	-	-	-	-	-
George Frazis	Performance share rights	32,555	29,354	29,354	645,156	969,878	-
	Shares under Restricted Share Plan	25,284	24,839	-	779,061	-	-
Brian Hartzer	Performance share rights	85,828	-	-	1,700,880	-	-
Bhair nanzor	Shares under Restricted Share Plan	23,490	176,681	-	723,784	-	-
Alexandra	Performance options						
Holcomb7	Performance share rights	-	-	-	-	-	-
	Shares under Restricted Share Plan	-	-	-	-	-	-
Peter King7	Performance share rights	-	-	-	-	-	-
	Shares under Restricted Share Plan	-	-	-	-	-	-
Christine Parker	Performance options	-	-	12,832	-	58,437	-
	Performance share rights	20,717	6,751	6,751	410,554	223,058	-
	Shares under Restricted Share Plan	14,922	11,752	-	459,783	-	-
Rob Whitfield	Performance options Performance share rights	۔ 35,515	- 35,224	156,232 35,224	- 703,806	2,110,786 1,163,828	-
	Shares under Restricted Share Plan	25,284	28,736		779,061	- 1,100,020	-
		-	-				
Jason Yetton	Performance options	- 20 475	- 9.393	196,989	-	2,162,819	-
	Performance share rights Shares under Restricted Share Plan	38,475 14,028	9,393	9,393	762,471 432,237	310,352	-
		,	,- , ,		- ,		
Former Group Executi Peter Clare7				01 700		000 004	
relei Ulaie/	Performance options Performance share rights	- 29,595	- 27.005	81,799 27,005	- 586,492	908,004 895,827	4,178,640
		-,•	,	,	··· <b>·</b>		,

	Unhurdled share rights Shares under Restricted Share Plan	20,995 -	11,106 10,805	11,106 -	631,819 -	366,577 -	-
Greg Targett7	Performance share rights Shares under Restricted Share Plan	41,434 18,173	35,224 17,921	35,224 -	821,108 559,954	1,163,828 -	-

1 No performance options were granted in 2014.

2 90% of unhurdled share rights granted in 2010 vested in October 2013 as assessed against the TSR performance hurdle.

3 Vested options and share rights that were granted prior to October 2009 can be exercised up to a maximum of 10 years from their commencement date. For each share right and each performance option exercised during the year, the relevant executive received one fully paid Westpac ordinary share. The exercise price for share rights is nil.

For share rights, the value granted represents the number of securities granted multiplied by the fair value per instrument as set out in the table in the sub-section titled Fair value of LTI grants made during the year below. For restricted shares, the value granted represents the number of ordinary shares granted multiplied by the five day volume weighted average price of a Westpac ordinary share on the date the shares were granted. These values, which represent the full value of the equity-based awards made to disclosed Group Executives in 2014, do not reconcile with the amount shown in the table in Section 6.2, which shows amortised totals of equity awards over their vesting period. The minimum total value of the grants for future financial years is nil and an estimate of the maximum possible total value in future financial years is the fair value, as shown above.

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5 The value of each option or share right exercised or lapsed is calculated based on the five day volume weighted average price of Westpac ordinary shares on the ASX on the date of exercise (or lapse), less the relevant exercise price (if any). Where the exercise price is greater than the five day volume weighted average price of Westpac ordinary shares, the value has been calculated as nil.

6 Apart from equity instruments referred to in this section, no other equity instruments granted in prior years vested and none were forfeited during the financial year.

7 Refer Section 2 of the Remuneration report for details.

#### Fair value of LTI grants made during the year

The table below provides a summary of the fair value of LTI awards granted to the CEO and Group Executives during 2014 calculated in accordance with Australian Accounting Standard AASB 2 Share-based Payment and is used for accounting purposes only. The LTI grants will vest on satisfaction of performance and/or service conditions tested in future financial years.

Equity Instrument CEO Performance Plan	<b>Performance</b> <b>Hurdle</b> Relative TSR	<b>Granted to</b> Gail Kelly	Grant Date 11 November	Commencement Date1	Test Date	Expiry	Fair Value2 per Instrument
share rights	Cash EPS	,	2013 11 November	1 October 2013	1 October 2016	1 October 2023	\$14.26
	CAGR		2013	1 October 2013	1 October 2016	1 October 2023	\$28.41
Westpac Reward Plan share rights	Relative TSR Cash EPS	All Group Executives	4 December 2013	1 October 2013	1 October 2016	1 October 2023	\$13.25
share rights	CAGR	Executives	4 December 2013	1 October 2013	1 October 2016	1 October 2023	\$27.75

1 The commencement date is the start of the performance period. Awards to the CEO were approved by shareholders at the Annual General Meeting.

The fair values of share rights granted during the year included in the table above have been independently calculated at their respective grant dates based on the requirements of Australian Accounting Standard AASB 2 Share-based Payment. The fair value of rights with Cash EPS CAGR hurdles has been assessed with reference to the share price at grant date and a discount rate reflecting the expected dividend yield over their vesting periods. For the purpose of allocating rights with Cash EPS CAGR hurdles, the valuation also takes into account the average Cash EPS CAGR outcome using a Monte Carlo simulation model. The fair value of rights with hurdles based on TSR performance relative to a group of comparator companies also takes into account the average TSR outcome determined using a Monte Carlo simulation pricing model.

#### 7. Employment agreements

The remuneration and other terms of employment for the CEO and Group Executives are formalised in their employment agreements. Each of these employment agreements provides for the payment of fixed and performance-based remuneration, employer superannuation contributions and other benefits such as death and disablement insurance cover.

The term and termination provisions of the employment agreements for the current KMP are summarised below.

Term	Who		Conditi	ons
Duration of agreement	3 <sub>4</sub> CEO a	and all Group Executives	¾ party	Ongoing until notice given by either
Notice to be provided by the executive or the	3/4 CEO a	and Group Executives	3⁄4	12 months1
Group to terminate the employment agreement	₃⁄4 Jason	Yetton	3⁄4	6 months1
Termination payments to be made on				
termination payments to be made on termination without cause	34 CEO a	and all Group Executives	34 accordir	Deferred STI and LTI awards vest ng to the applicable equity plan rules
Termination for cause		John Arthur, Brian Hartzer, er, Greg Targett, Rob Whitfield on	<sup>3</sup> ⁄ <sub>4</sub> <sup>3</sup> ⁄ <sub>4</sub> perform	Immediately for misconduct 3 months notice for poor ance
	<sup>3</sup> ⁄ <sub>4</sub> All oth	er Group Executives	3⁄4	Immediately for misconduct
			¾ poor pe	Standard contractual notice period for rformance
Post-employment restraints	3⁄4 CEO a	and all Group Executives	3⁄4	12 month non-solicitation restraint

1 Payment in lieu of notice may in certain circumstances be approved by the Board for some or all of the notice period.

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## Directors report

Certain individuals have provisions in their contracts for different terms due to grandfathered contractual benefits or individual circumstances:

**Gail Kelly** In the event of death, sickness or disability or in certain circumstances within 12 months of change of control of Westpac, all unvested restricted shares and share rights will vest. On immediate termination for misconduct, all restricted shares and share rights will be forfeited. In other circumstances, the Board has discretion in relation to performance share rights and unvested restricted shares where the CEO resigns or retires, or otherwise leaves the Group before vesting occurs. This discretion enables the Board to vest performance share rights or leave them on foot for the remainder of the vesting period, subject to performance hurdles. In relation to restricted shares, the discretion enables the Board to leave unvested restricted shares on foot for the remainder of the vesting period. In exercising its discretion, the Board will take into account all relevant circumstances including those surrounding the departure;

- § Peter Clare Provisions relating to his relocation from Sydney to Auckland;
- § Brian Hartzer Provisions relating to his relocation from London to Sydney; and
- § **Rob Whitfield** Provisions relating to accommodation in Sydney which ceased in January 2014.

#### 8. Non-executive Directors, CEO and Group Executives Additional disclosures

#### 8.1. Details of Westpac ordinary shares held by Non-executive Directors

#### Shareholdings

The following table sets out details of relevant interests in Westpac ordinary shares held by Non-executive Directors (including their related parties) during the year ended 30 September 20141.

Name	Number Held at the Start of Year	Other Changes During the Year	Number Held at the End of Year
Current Directors			
Lindsay Maxsted	16,732	551	17,283
Elizabeth Bryan	25,353	1,448	26,801
Ewen Crouch2	37,903	273	38,176
Alison Deans3	n/a	9,000	9,000
Robert Elstone	10,000	-	10,000
Peter Hawkins4	15,218	-	15,218
Peter Marriott	20,000	-	20,000
Ann Pickard5	9,800	4,000	13,800
Former Non-executive Directors			
John Curtis3	18,460	4	n/a
Gordon Cairns3	17,038	-	n/a

1 None of these shares include non-beneficially held shares.

2 In addition to holdings of ordinary shares, Ewen Crouch and his related parties held interests in 250 Westpac Capital Notes 2 at year end.

3 The information relates to the period these individuals were Non-executive Directors. Refer Section 2 of the Remuneration report for details.

4 In addition to holdings of ordinary shares, Peter Hawkins and his related parties held interests in 1,370 Convertible Preference Shares at year end.

5 Ann Pickard s relevant interests arise through holding 13,800 American Depositary Shares (ADS). One ADS represents one Westpac fully paid ordinary share.

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### 8.2. Details of Westpac equity holdings of Key Management Personnel

The following table sets out details of Westpac equity held by the CEO and Group Executives (including their related parties) for the year ended 30 September 20141:

Name	Type of Equity-based Instrument	Number Held at Start of Year	Number Granted During the Year as Remuneration	Received on Exercise and/or Exercised During the Year	Number Lapsed During the Year	Other Changes During the Year	Number Held at the End of the Year	Number Vested and Exercisable at the End of the Year
	Chief Executive Officer							
Gail Kelly	Ordinary shares Performance options	1,876,588	57,358	158,513 -	-	(550,000) -	1,542,459	
	Performance share rights	711,956	159,821	(158,513)	-	-	713,264	-
Group								
Executives John Arthur2	Ordinary shares	140,752	20,544	35,224	-	10,530	207,050	-
Performance share rights		152,521	53,273	(35,224)	-	-	170,570	-
Philip Coffey3	Ordinary shares	318,314	27,279	364,582	-	(426,258)	283,917	-
	Performance options Performance share	329,358	-	(329,358)	-	-	-	-
	rights	176,535	50,313	(35,224)	-	-	191,624	-
Brad Cooper	Ordinary shares Performance	56,623	28,497	44,031	-	-	129,151	
	options Performance share	196,785		-	-	-	196,785	196,785
	rights	187,075	44,394	(44,031)	-	-	187,438	-
David	Ordinary shares							
Curran4,5	Performance share	n/a	-	-	-	-	-	-
	rights	n/a	-	-	-	-	-	-
George Frazis	Ordinary shares	100,640	25,284	29,354	-	-	155,278	-
	Performance share rights Unhurdled share	134,616	32,555	(29,354)	-	-	137,817	-
	rights	-	-	-	-	-	-	-
Brian Hartzer	Ordinary shares	178,612	23,490	-	-	(176,681)	25,421	-
	Performance share rights	30,780	85,828	-	-	-	116,608	

Alexandra	Ordinary shares							
Holcomb5	-	n/a	-	50,595	-	(50,595)	60,601	-
	Performance options	n/a	-	-	-	-	70,544	70,544
	Performance share							,
	rights	n/a	-	-	-	-	50,493	-
Deterritiens						(05,000)	54.050	
Peter King5	Ordinary shares Performance share	n/a	-	-	-	(25,000)	51,956	
	rights	n/a	-	-	-	-	37,545	
Christine Parker	Ordinary shares Performance	23,503	14,922	19,583	-	(28,832)	29,176	-
	options	12,832	-	(12,832)	-	-	-	
	Performance share rights	47,389	20,717	(6,751)			61,355	
	Unhurdled share	47,000	20,717	(0,701)			01,000	
	rights	-	-	-	-	-	-	-
	Out 's an about	444.400	05 00 4	101 150		(000,000)	000 071	
Rob Whitfield	Ordinary shares Performance	444,193	25,284	191,456	-	(369,962)	290,971	-
	options	156,232	-	(156,232)	-	-	-	-
	Performance share rights	150,738	35,515	(35,224)	-	-	151,029	-
Jason Yetton	Ordinary shares	136,788	14,028	206,382	-	(196,989)	160,209	
	Performance options	196,989	-	(196,989)	_	_	-	
	Performance share							
	rights	80,386	38,475	(9,393)	-	-	109,468	-
F								
Former Group Executives								
Peter Clare5	Ordinary shares Performance	96,589	-	119,910	-	(71,250)	n/a	n/a
	options	81,799	-	(81,799)	-	-	n/a	n/a
	Performance share rights	122,586	29,595	(27,005) (	125 176)	_	n/a	n/a
	Unhurdled share				120,170)			
	rights	22,942	20,995	(11,106)	-	-	n/a	n/a
<b>0 T U</b>								
Greg Targett5	Ordinary shares Performance share	194,685	18,173	35,224	-	2,659	n/a	n/a
	rights	157,911	41,434	(35,224)	-	-	n/a	n/a

1 The highest number of shares held by an individual in the above tables is 0.05% of total Westpac ordinary shares outstanding as at 30 September 2014.

2 In addition to holdings of ordinary shares, John Arthur and his related parties held interests in 1,000 Westpac Capital Notes and 885 Westpac Capital Notes 2 at year end.

3 In addition to holdings of ordinary shares, Philip Coffey and his related parties held interests in 20,000 Westpac Capital Notes 2 at year end.

4 David Curran and his related parties held interests in 965 Westpac Convertible Preference Shares at year end.

5 This information relates to the period these individuals were Key Management Personnel. Refer Section 2 of the Remuneration report for details.

Directors report

## 8.3. Loans to Directors and other Key Management Personnel disclosures

All financial instrument transactions that have occurred during the financial year between Directors or other Key Management Personnel (KMP) and the Group are in the ordinary course of business on normal terms and conditions (including interest and collateral) as apply to other employees and certain customers. These transactions consisted principally of normal personal banking and financial investment services.

Details of loans to Directors and other KMP (including their related parties) of the Group are:

	Balance at Start of Year \$	Interest Paid and Payable for the Year \$	Interest Not Charged \$	Balance at End of Year \$	Number in Group at End of Year
Directors Other KMP	8,789,573 6,048,376 14,837,949	308,297 576,334 884,631	-	3,866,378 14,575,662 18,442,040	2 8 10

Individuals (including their related parties) with loans above \$100,000 during the 30 September 2014 financial year are:

	Balance at Start of Year \$	Interest Paid and Payable for the Year \$	Interest Not Charged \$	Balance at End of Year \$	Highest Indebtedness during the Year \$
Directors Lindsay Maxsted Gordon Cairns1	1,170,000 1,475,386	73,249 20,488	-	2,341,735 n/a	2,396,109 1,916,088
Ewen Crouch John Curtis1	1,665,458 4,478,729	87,419 127,141	-	1,524,643 n/a	1,697,498 4,513,388
Other KMP Philip Coffey Peter Clare1 Brad Cooper	250,000 814,208 2,237,554	83,072 15,103 130,511	-	2,394,000 n/a 3,996,192	2,452,000 2,768,829 3,996,192
George Frazis Alexandra Holcomb1 Christine Parker Rob Whitfield Jason Yetton	299,382 n/a 2,186,643 - 199,000	17,233 30,328 95,871 188,282 9,271	-	228,225 2,918,498 1,960,298 2,750,454 300,000	299,382 4,256,558 2,213,970 9,741,532 2,770,187

1 This information relates to the period these individuals were Key Management Personnel. Refer Section 2 of the Remuneration report for details.

## 10. Auditor

#### a) Auditor s independence declaration

A copy of the auditor s independence declaration as required under section 307C of the Corporations Act is below:

### Auditor s Independence Declaration

As lead auditor for the audit of Westpac Banking Corporation for the year ended 30 September 2014, I declare that, to the best of my knowledge and belief, there have been:

- a. no contraventions of the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- b. no contraventions of any applicable code of professional conduct in relation to the audit.

This declaration is in respect of Westpac Banking Corporation and the entities it controlled during the period.

Michael Codling Partner PricewaterhouseCoopers Sydney 3 November 2014

#### PricewaterhouseCoopers, ABN 52 780 433 757

Darling Park Tower 2, 201 Sussex Street, GPO BOX 2650, SYDNEY NSW 1171

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#### b) Non-audit services

We may decide to engage PwC on assignments additional to their statutory audit duties where their expertise or experience with Westpac or a controlled entity is important.

Details of the non-audit service amounts paid or payable to PwC for non-audit services provided during the 2013 and 2014 financial years are set out in Note 34 to the financial statements.

PwC also provides audit and non-audit services to non-consolidated entities, non-consolidated trusts of which a Westpac Group entity is trustee, manager or responsible entity and non-consolidated superannuation funds or pension funds. The fees in respect of these services were approximately \$7.9 million in total (2013 \$7.7 million). PwC may also provide audit and non-audit services to other entities in which Westpac holds a minority interest and which are not consolidated. Westpac is not aware of the amount of any fees paid to PwC by those entities.

Westpac has a policy on engaging PwC, details of which are set out in the Corporate governance section, including the subsection entitled Engagement of the external auditor, which forms part of this Directors report.

The Board has considered the position and, in accordance with the advice received from the Board Audit Committee, is satisfied that the provision of the non-audit services during 2014 by PwC is compatible with the general standard of independence for auditors imposed by the Corporations Act. The Directors are satisfied that the provision of non-audit services by PwC, as set out above, did not compromise the auditor independence requirements of the Corporations Act for the following reasons:

§ all non-audit services have been reviewed by the Board Audit Committee, which is of the view that they do not impact the impartiality and objectivity of the auditor; and

§ none of the services undermine the general principles relating to auditor independence as set out in APES 110 Code of Ethics for Professional Accountants.

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# Directors report

Signed in accordance with a resolution of the Board.

Lindsay Maxsted Chairman 3 November 2014 Gail Kelly Managing Director & Chief Executive Officer 3 November 2014

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Five year summary

Reading this report

Review of Group operations

Divisional performance

Risk and risk management

Other Westpac business information

# Five year summary<sub>1</sub>

Income statements for the years ended 30 September2					
Net interest income	13,542	12,821	12,502	11,996	11,842
Non-interest income	6,395	5,774	5,481	4,917	5,068
Net operating income before operating expenses and impairment charges	19,937	18,595	17,983	16,913	16,910
Operating expenses	(8,547)	(7,976)	(7,957)	(7,406)	(7,416)
Impairment charges	(650)	(847)	(1,212)	(993)	(1,456)
Profit before income tax	10,740	9,772	8,814	8,514	8,038
Income tax expense	(3,115)	(2,947)	(2,812)	(1,455)	(1,626)
Profit attributable to non-controlling interests	(64)	(74)	(66)	(68)	(66)
Net profit attributable to owners of Westpac Banking Corporation	7,561	6,751	5,936	6,991	6,346
Balance sheet as at 30 September2					
Loans	580,343	536,164	514,445	496,609	477,655
Other assets	190,499	164,933	164,167	173,619	140,622
Total assets	770,842	701,097	678,612	670,228	618,277
Deposits and other borrowings	460,822	424,482	394,991	370,278	337,385
Debt issues	152,251	144,133	147,847	165,931	150,971
Loan capital	10,858	9,330	9,537	8,173	9,632
Other liabilities	97,574	75,615	79,972	82,038	80,171
Total liabilities	721,505	653,560	632,347	626,420	578,159
Total shareholders equity and non-controlling interests	49,337	47,537	46,265	43,808	40,118
Key financial ratios					
Shareholder value					
Dividends per ordinary share (cents)	182	174	166	156	139
Special dividends per ordinary share (cents)	-	20	-	-	-
Dividend payout ratio (%)3	74.7	79.7	85.3	67.0	64.9
Return on average ordinary equity (%)	16.3	15.2	13.9	17.8	17.4
Basic earnings per share (cents)	243.7	218.3	194.7	233.0	214.2
Net tangible assets per ordinary share (\$)4	11.57	11.09	10.49	9.96	8.96
Share price (\$):					
High	35.99	34.79	24.99	25.60	28.43
Low	30.00	24.23	19.00	17.84	20.56
Close	32.14	32.73	24.85	20.34	23.24
Business performance					
Operating expenses to operating income ratio (%)	42.9	42.9	44.2	43.8	43.9
Net interest margin (%)	2.09	2.14	2.16	2.19	2.21
Capital adequacy					
Total equity to total assets (%)	6.4	6.8	6.8	6.5	6.5
Total equity to total average assets (%)	6.7	6.9	6.9	7.0	6.6
APRA Basel III:		- <i>i</i>		,	,
Common equity Tier 1 (%)5	9.0	9.1	8.2	n/a	n/a
Tier 1 ratio (%)6	10.6	10.7	10.3	9.7	9.1
Total capital ratio (%)6	12.3	12.3	11.7	11.0	11.0
Credit quality					
Net impaired assets to equity and collectively assessed provisions (%)	2.5	4.1	5.6	6.3	6.2
Total provisions for impairment on loans and credit commitments to total					1.0-5
loans (basis points)	60	73	82	88	105
Other information					
Full-time equivalent staff (number at financial year end)7	33,586	33,045	33,418	33,898	35,055

1 Where accounting classifications have changed or where changes in accounting policy are adopted retrospectively, comparatives have been revised and may differ from results previously reported.

2 The above income statement extracts for 2014, 2013 and 2012 and balance sheet extracts for 2014 and 2013 are derived from the consolidated financial statements included in this Annual Report. The above income statement extracts for 2011 and 2010 and balance sheet extracts for 2012, 2011 and 2010 are derived from financial statements previously published.

3 Excludes special dividends.

4 Total equity attributable to owners of Westpac Banking Corporation, after deducting goodwill and other intangible assets divided by the number of ordinary shares outstanding, less treasury shares held.

5 Basel III was not effective in Australia until 1 January 2013. The 2012 ratio has been presented on a pro forma Basel III basis. No comparatives are presented for other years. For further information, refer to Note 31 to the financial statements.

6 Basel III was not effective in Australia until 1 January 2013. Comparatives are presented on a Basel II basis. For further information, refer to Note 31 to the financial statements.

7 Full-time equivalent employees includes full-time and pro-rata part-time staff. It excludes staff on unpaid absences (e.g. unpaid maternity leave), overtime, temporary and contract staff.

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Reading this report

#### Disclosure regarding forward-looking statements

This Annual Report contains statements that constitute forward-looking statements within the meaning of Section 21E of the US Securities Exchange Act of 1934.

Forward-looking statements are statements about matters that are not historical facts. Forward-looking statements appear in a number of places in this Annual Report and include statements regarding our intent, belief or current expectations with respect to our business and operations, market conditions, results of operations and financial condition, including, without limitation, future loan loss provisions and financial support to certain borrowers. We use words such as will , may , expect , intend , seek , would , should , could , continue , plan , estimate , anticipate , believe , probability , risk or other similar words to identify forward-looking statements. These forward-looking statements reflect our current views with respect to future events and are subject to change, certain risks, uncertainties and assumptions which are, in many instances, beyond our control, and have been made based upon management s expectations and beliefs concerning future developments and their potential effect upon us. There can be no assurance that future developments will be in accordance with our expectations or that the effect of future developments on us will be those anticipated. Actual results could differ materially from those which we expect, depending on the outcome of various factors, including, but not limited to:

the effect of, and changes in, laws, regulations, taxation or accounting standards or practices and government policy, particularly changes to liquidity, leverage and capital requirements;

the stability of Australian and international financial systems and disruptions to financial markets and any losses or business impacts Westpac or its customers or counterparties may experience as a result;

§ market volatility, including uncertain conditions in funding, equity and asset markets;

- § adverse asset, credit or capital market conditions;
- § changes to our credit ratings;
- § levels of inflation, interest rates, exchange rates and market and monetary fluctuations;

§ market liquidity and investor confidence;

s changes in economic conditions, consumer spending, saving and borrowing habits in Australia, New Zealand and in other countries in which Westpac or its customers or counterparties conduct their operations and our ability to maintain or to increase market share and control expenses;

- the effects of competition in the geographic and business areas in which Westpac conducts its operations;
- § information security breaches, including cyberattacks;
- s reliability and security of Westpac s technology and risks associated with changes to technology systems;

the timely development and acceptance of new products and services and the perceived overall value of these products and services by customers;

the effectiveness of our risk management policies, including our internal processes, systems and employees;

the occurrence of environmental change or external events in countries in which Westpac or its customers or counterparties conduct their operations;

- § internal and external events which may adversely impact our reputation;
- s changes in political, social or economic conditions in any of the major markets in which Westpac or its customers or counterparties operate;
- the success of strategic decisions involving business expansion and integration of new businesses; and
- § various other factors beyond Westpac s control.

The above list is not exhaustive. For certain other factors that may impact on forward-looking statements made by us, refer to Risk factors under the section Risk and risk management. When relying on forward-looking statements to make decisions with respect to us, investors and others should carefully consider the foregoing factors and other uncertainties and events.

Westpac is under no obligation to update any forward-looking statements contained in this Annual Report, whether as a result of new information, future events or otherwise, after the date of this Annual Report.

#### Significant developments

For a discussion of significant developments impacting the Group, refer to Significant developments under Information on Westpac in Section 1.

#### Currency of presentation, exchange rates and certain definitions

In this Annual Report, financial statements means our audited consolidated balance sheets as at 30 September 2014 and 30 September 2013 and income statements, statements of comprehensive income, changes in equity and cash flows for each of the years ended 30 September 2014, 2013 and 2012 together with accompanying notes which are included in this Annual Report.

Our financial year ends on 30 September. As used throughout this Annual Report, the financial year ended 30 September 2014 is referred to as 2014 and other financial years are referred to in a corresponding manner.

We publish our consolidated financial statements in Australian dollars. In this Annual Report, unless otherwise stated or the context otherwise requires, references to dollars, dollar amounts, \$, AUD or A\$ are to Australian dollars, references to US\$, USD or US dollars are to United States dollars and references to NZ\$, NZD or NZ dollars are to New Zealand dollars. Solely for the convenience of the reader, certain Australian dollar amounts have been translated into US dollars at a specified rate. These translations should not be construed as representations that the Australian dollar amounts actually represent such US dollar amounts or have been or could be converted into US dollars at the rate indicated. Unless otherwise stated, the translations of Australian dollars into US dollars have been made at the rate of A\$1.00 = US\$0.8737, the noon buying rate in New York City for cable transfers in Australian dollars as certified for customs

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purposes by the Federal Reserve Bank of New York (the noon buying rate) as of Tuesday, 30 September 2014. The Australian dollar equivalent of New Zealand dollars at 30 September 2014 was A\$1.00 = NZ\$1.1195, being the closing spot exchange rate on that date. Refer to Exchange rates in Section 4 for information regarding the rates of exchange between the Australian dollar and the US dollar for the financial years ended 30 September 2010 to 30 September 2014.

Any discrepancies between totals and sums of components in tables contained in this Annual Report are due to rounding.

Review of Group operations

#### Selected consolidated financial and operating data

We have derived the following selected financial information as of, and for the financial years ended, 30 September 2014, 2013, 2012, 2011 and 2010 from our audited consolidated financial statements and related notes.

This information should be read together with our audited consolidated financial statements and the accompanying notes included elsewhere in this Annual Report.

#### Accounting standards

The financial statements and other financial information included elsewhere in this Annual Report, unless otherwise indicated, have been prepared and presented in accordance with Australian Accounting Standards (AAS). Compliance with AAS ensures that the financial statements also comply with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB).

The financial statements have been prepared in accordance with the accounting policies described in Note 1 to the financial statements.

#### Recent accounting developments

For a discussion of recent accounting developments refer to Note 1 to the financial statements.

#### Critical accounting estimates

Our reported results are sensitive to the accounting policies, assumptions and estimates that underlie the preparation of the income statement and the balance sheet. Our principal accounting policies are disclosed in Note 1 to the financial statements. Note 1 also includes a description of our critical accounting assumptions and estimates. We have discussed each of the assumptions and estimates with our Board Audit Committee (BAC). The following is a summary of the areas we consider involve our most critical accounting estimates. For more detail refer to Note 1 to the financial statements.

Fair value of financial instruments

Financial instruments classified as held-for-trading or designated at fair value through profit or loss and financial assets classified as available-for-sale are recognised in the financial statements at fair value. All derivatives are measured and recognised at fair value. As far as possible, financial instruments are valued with reference to quoted, observable market prices or by using models which employ observable valuation parameters. Where valuation models rely on parameters for which inputs are not observable, judgments and estimation may be required.

As at 30 September 2014, the fair value of trading securities, financial assets designated at fair value through profit or loss, loans designated at fair value, available-for-sale securities and life insurance assets was \$102,254 million (2013: \$103,113 million). The value of financial liabilities at fair value through income statement, deposits and other borrowings at fair value, debt issues at fair value and life insurance liabilities was \$88,051 million (2013: \$78,395 million). The fair value of outstanding derivatives was a net asset of \$1,865 million (2013: \$4,634 million net liabilities determined by valuation models that use unobservable market prices was \$1,815 million (2013: \$1,332 million) and \$48 million (2013: \$37 million), respectively. The fair value of other

financial assets and financial liabilities, including derivatives, is largely determined based on valuation models using observable market prices and rates. Where observable market inputs are not available, day one profits or losses are not recognised.

We believe that the judgments and estimates used are reasonable in the current market. However, a change in these judgments and estimates would lead to different results as future market conditions can vary from those expected.

Provisions for impairment charges on loans

Provisions for loan impairment charges represent management s best estimate of the losses incurred in the loan portfolios as at the balance date. There are two components of our loan impairment provisions: individually assessed provisions (IAPs) and collectively assessed provisions (CAPs).

In determining IAPs, considerations that have a bearing on the expected future cash flows are taken into account. For example, the business prospects of the customer, the realisable value of collateral, our position relative to other claimants, the reliability of customer information and the likely cost and duration of the work-out process. These judgments and estimates can change with time as new information becomes available or as work-out strategies evolve, resulting in revisions to the impairment provision as individual decisions are made.

The CAPs are established on a portfolio basis taking into account the level of arrears, collateral and security, past loss experience and expected defaults based on portfolio trends. The most significant factors in establishing these provisions are estimated loss rates and related emergence periods. The future credit quality of these portfolios is subject to uncertainties that could cause actual credit losses to differ from reported loan impairment provisions. These uncertainties include the economic environment, notably interest rates, unemployment levels, payment behaviour and bankruptcy rates.

As at 30 September 2014, gross loans to customers were \$583,516 million (2013: \$539,806 million) and the provision for impairment on loans was \$3,173 million (2013: \$3,642 million).

Goodwill

Goodwill represents the excess of purchase consideration, the amount of any non-controlling interest in the acquiree and the acquisition date fair value of any previous equity interest in the acquiree, over the fair value of the identified net assets of acquired businesses. The determination of the fair value of the assets and liabilities of acquired businesses requires the exercise of management judgment. Different fair values would result in changes to the goodwill and to the post-acquisition performance of the acquisitions.

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Goodwill is tested for impairment annually by determining if the carrying value of the cash-generating unit (CGU) that it has been allocated to is recoverable. The recoverable amount is the higher of the CGU s fair value less costs to sell and its value in use. Determination of appropriate cash flows and discount rates for the calculation of the value in use is subjective. As at 30 September 2014, the carrying value of goodwill was \$9,112 million (2013: \$8,868 million). Refer to Note 15 to the financial statements for further information.

#### Superannuation obligations

The actuarial valuation of our defined benefit plan obligations are dependent upon a series of assumptions, the key ones being discount rate, salary increase rate, mortality, morbidity and investment returns assumptions. Different assumptions could significantly alter the amount of the difference between plan assets and defined benefit obligations and the amount recognised directly in retained earnings.

The superannuation deficits across all our plans as at 30 September 2014 were in aggregate \$315 million (2013: \$245 million).

Provisions (other than loan impairment charges)

Provisions are held in respect of a range of obligations such as employee entitlements, restructuring costs, litigation provisions and non-lending losses, impairment charges on credit commitments and surplus lease space. Some of the provisions involve significant judgment about the likely outcome of various events and estimated future cash flows.

Income taxes

The Group is subject to income taxes in Australia and jurisdictions where it has foreign operations. All our businesses predominantly operate in jurisdictions with similar tax rates to the Australian corporate tax rate. Significant judgment is required in determining the worldwide provision for income taxes. There are many transactions and calculations undertaken during the ordinary course of business for which the ultimate tax determination is uncertain. Provisions for tax are held to reflect these tax uncertainties. Where the final outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred tax provisions in the period where such determination is made.

Life insurance contract liabilities

The actuarial valuation of life insurance contract liabilities and associated deferred policy acquisition costs are dependent upon a number of assumptions. The key factors impacting the valuation of these liabilities and related assets are the cost of providing benefits and administrating the contracts, mortality and morbidity experience, discontinuance experience and the rate at which projected future cash flows are discounted.

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# Review of Group operations

### Income statement review

## Consolidated income statement1

	Year Ended 30 September					
	2014	2014	2013	2012	2011	2010
(in \$millions unless otherwise indicated)	US\$2	A\$	A\$	A\$	A\$	A\$
Interest income	28,175	32,248	33,009	36,873	38,098	34,151
Interest expense	(16,343)	(18,706)	(20,188)	(24,371)	(26,102)	(22,309)
Net interest income	11,832	13,542	12,821	12,502	11,996	11,842
Non-interest income	5,587	6,395	5,774	5,481	4,917	5,068
Net operating income before operating						
expenses and impairment charges	17,419	19,937	18,595	17,983	16,913	16,910
Operating expenses	(7,468)	(8,547)	(7,976)	(7,957)	(7,406)	(7,416)
Impairment charges	(568)	(650)	(847)	(1,212)	(993)	(1,456)
Profit before income tax	9,383	10,740	9,772	8,814	8,514	8,038
Income tax expense	(2,722)	(3,115)	(2,947)	(2,812)	(1,455)	(1,626)
Net profit for the year	6,661	7,625	6,825	6,002	7,059	6,412
Profit attributable to non-controlling						
interests	(55)	(64)	(74)	(66)	(68)	(66)
Net profit attributable to owners of						
Westpac Banking Corporation	6,606	7,561	6,751	5,936	6,991	6,346
Weighted average number of ordinary						
shares (millions)	3,098	3,098	3,087	3,043	2,997	2,960
Basic earnings per ordinary share (cents)	212.9	243.7	218.3	194.7	233.0	214.2
Diluted earnings per share (cents)3	208.6	238.7	213.5	189.4	223.6	207.1
Dividends per ordinary share (cents)	159	182	174	166	156	139
Special dividends per ordinary share						
(cents)	-	-	20	-	-	-
Dividend payout ratio (%)4	74.7	74.7	79.7	85.3	67.0	64.9

1 Where accounting classifications have changed or where changes in accounting policy are adopted retrospectively, comparatives have been revised and may differ from results previously reported.

2 Australian dollar amounts have been translated into US dollars solely for the convenience of the reader at the rate of A\$1.00 = US\$0.8737, the noon buying rate in New York City on 30 September 2014.

3 Based on basic earnings per share, with the weighted average number of fully paid ordinary shares outstanding adjusted for the conversion of dilutive potential ordinary shares, issued for no consideration, and after adjusting earnings for distributions on dilutive potential ordinary shares.

4 Calculated by dividing the dividends per ordinary share by the basic earnings per ordinary share. Excludes special dividends.

#### Overview of performance 2014 v 2013

Net profit attributable to owners of Westpac Banking Corporation was \$7,561 million, an increase of \$810 million or 12% compared to 2013. Features of this result included a 7% increase in net operating income before operating expenses and impairment charges, a 7% increase in operating expenses and a 23% reduction in impairment charges.

Net interest income increased \$721 million or 6% with total loan growth of 8% and customer deposit growth of 7%, while net interest margins reduced 5 basis points, mostly related to reduced Treasury income and higher liquid asset balances.

Non-interest income increased \$621 million or 11% compared to 2013 due to growth in wealth management, insurance and banking fees.

Operating expenses increased \$571 million or 7% compared to 2013, from operating and integration costs associated with the Lloyds acquisition, foreign exchange translation impacts, higher software amortisation and the Westpac Bicentennial Foundation grant of \$100 million.

Impairment charges decreased 23% compared to 2013, following a continued reduction in stressed exposures, with lower new impaired assets and further write-backs. Australian Financial Services (AFS), Westpac Institutional Bank (WIB) and Westpac New Zealand all recorded lower impairment charges, while economic overlays were unchanged.

The effective tax rate was 29.0% in 2014 compared to 30.2% in 2013. The decrease reflects the release of provisions no longer required following the finalisation of prior period taxation matters.

2014 basic earnings per share were 243.7 cents per share compared to 218.3 cents per share in 2013.

The Board has determined a final dividend of 92 cents per ordinary share. The full year ordinary dividends of 182 cents represent an increase of 5% over ordinary dividends declared in 2013 and a pay-out ratio of 74.7%. The full year ordinary dividend is fully franked.

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Income statement review 2014 v 2013

#### Net interest income 2014 v 2013

	2014	2013	2012
	\$m	\$m	\$m
Interest income	32,248	33,009	36,873
Interest expense	(18,706)	(20,188)	(24,371)
Net interest income	13,542	12,821	12,502
Increase/(decrease) in net interest income			
Due to change in volume	802	430	556
Due to change in rate	(81)	(111)	(50)
Change in net interest income	721	319	506

Net interest income was \$13,542 million in 2014, an increase of \$721 million or 6% compared to 2013.

Net interest margins declined 5 basis points to 2.09% in 2014 from 2.14% in 2013. The lower net interest margin reflected increased competition in lending and lower Treasury revenue, which were partially offset by improved margins from retail and wholesale funding costs.

Total loans1 in 2014 were 8% higher compared to 2013, with the key feature being 7% growth in Australian housing loans. Loan growth had the following specific components:

S Australian housing loans increased \$22.5 billion or 7%. The growth through the year reflected the Group s focus on improving growth relative to system2 with enhancements to all elements of the mortgage process from application through to settlement;

S Australian business lending increased \$10.6 billion or 8% driven by acquisition of Lloyds (\$5.4 billion) and a rise in institutional lending mainly in property, infrastructure and natural resources. New lending was higher by 18% across Westpac RBB and St.George, with growth partially offset by business customers remaining cautious and paying down debt;

SAustralian personal loans and cards increased \$4.1 billion or 24% due to the acquisition of the Lloyds auto finance portfolio (\$2.5 billion) and credit card growth. Customer card numbers increased due to competitive offers, product upgrades and the launch of new products throughout the year;

§ other overseas loans increased \$3.7 billion or 38% from growth in trade finance and term loans; and

§ New Zealand lending increased \$3.0 billion or 5%, driven primarily by mortgage growth.

Total deposits and other borrowings (deposits)1 increased \$36.3 billion or 9% in 2014 compared to 2013. The growth in customer deposits3 of \$26.6 billion or 7% was weighted to household deposits. Business deposit growth was lower, as the Group focused on deposits which are more efficient for liquidity purposes.

Deposit growth had the following specific components:

SAustralian customer deposits increased \$20.1 billion or 6%, with growth weighted to household deposits. AFS transaction account balances were 17% higher primarily in consumer;

§ other overseas customer deposits increased \$3.9 billion, with growth in term deposits primarily in Asia;

§ New Zealand customer deposits increased \$2.7 billion or 7%, primarily reflecting growth in consumer online deposits; and

s certificates of deposits increased \$9.7 billion, reflecting increased short term funding to support growth in trade finance.

1 For the purposes of this discussion on net interest income, loan and deposit growth has been determined by comparing balances at 30 September 2014 to balances at 30 September 2013.

2 Source: Reserve Bank of Australia (RBA).

3 Customer deposits are a subset of total deposits. Certificates of deposit are excluded from total deposits to calculate customer deposits.

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### Interest spread and margin 2014 v 2013

	2014 \$m	2013 \$m	2012 \$m
Group			
Net interest income	13,542	12,821	12,502
Average interest earning assets	647,362	599,869	577,745
Average interest bearing liabilities	606,553	560,470	540,527
Average net non-interest bearing assets, liabilities and equity	40,809	39,399	37,218
Interest spread1	1.90%	1.90%	1.87%
Benefit of net non-interest bearing assets, liabilities and equity2	0.19%	0.24%	0.29%
Net interest margin3	2.09%	2.14%	2.16%

1 Interest spread is the difference between the average yield on all interest earning assets and the average yield on all interest bearing liabilities.

2 The benefit of net non-interest bearing assets, liabilities and equity is determined by applying the average yield paid on all interest bearing liabilities to the average level of net non-interest bearing funds as a percentage of average interest earning assets.

3 Net interest margin is calculated by dividing net interest income by average interest earning assets.

Net interest margin was 2.09% in 2014, a decline of 5 basis points compared to 2013. Key drivers of the margin decrease were:

§ a 8 basis point decline from asset spreads. The primary driver was the increase in competition from institutional lending, with mortgages and business spreads also lower;

§ a 4 basis point decline from Treasury and Markets, reflecting lower returns from the management of the liquids portfolio and balance sheet management in Treasury;

§ a 2 basis point decline as average levels of liquid assets increased \$11.9 billion; and

§ a 2 basis point decline due to lower returns on capital balances as hedge rates reduced relative to 2013; partially offset by

§ a 11 basis point increase from lower retail and wholesale funding costs. This included:

a 6 basis point increase from lower wholesale funding costs as pricing for new long term senior issuance was lower than maturing deals, many of which were originated during the global financial crisis, and the non-recurrence of costs relating to the buyback of certain government guaranteed debt during 2013. This was partially offset by higher Additional Tier 1 capital costs as recent issuances are more expensive; and

a 5 basis point increase from customer deposit impacts, primarily due to improved term deposit spreads. This was partially offset by a lower hedging benefit on low interest deposits and lower working capital deposit spreads.

#### Non-interest income 2014 v 2013

	2014 \$m	2013 \$m	2012 \$m
Fees and commissions	2,926	2,723	2,630
Wealth management and insurance income	2,254	1,944	1,791
Trading income	1,017	1,069	850
Other income	198	38	210
Total non-interest income	6,395	5,774	5,481

Non-interest income was \$6,395 million in 2014, an increase of \$621 million or 11% compared to 2013. The increase was primarily driven by higher fees and commissions, wealth management and insurance income and other income, partially offset by a decline in trading income.

Fees and commissions income was \$2,926 million in 2014, an increase of \$203 million or 7% compared to 2013. This increase was primarily due to:

§ an increase in credit card fee income driven by higher interchange fees through greater customer spending in premium cards and growth in customer accounts (up 3%); and

§ an increase in business lending fee income due to the acquisition of Lloyds and increased line fees and growth in the term lending portfolio.

Wealth management and insurance income was \$2,254 million in 2014, an increase of \$310 million or 16% compared to 2013. This increase was primarily due to:

§ higher FUM/FUA related income of \$172 million with the benefit from positive net flows and improved investment markets while margins remained stable;

§ an increase in life insurance income of \$74 million with in-force premiums rising 16% following expansion of the distribution network. Loss ratios were stable;

an increase in general insurance income of \$58 million with gross written premiums rising 11% from new business growth with more customers choosing to insure through BTFG, higher premiums and retention rate improvements and a favourable claims experience from a decline in catastrophe and working claims; and

an increase in performance fee income of \$17 million from higher BTIM performance fees (\$79 million), largely offset by reduction in Hastings performance fees (\$62 million); partially offset by

§ a decrease in lenders mortgage insurance income from lower written risk volume partly offset by lower claims consistent with decrease in portfolio size.

Trading income decreased by \$52 million or 5% compared to 2013. Markets trading income was lower with higher customer related income in WIB, AFS and New Zealand offset by a negative CVA movement and lower Westpac Pacific income following the introduction of exchange rate controls in PNG impacting foreign exchange income.

Other income was \$198 million in 2014, an increase of \$160 million compared to 2013. This increase was primarily driven by a reduction in the loss on derivatives held for risk management of \$91 million reflecting unrealised movements in the AUD/NZD exchange rate, higher rental income from operating leases acquired with Lloyds of \$32 million, and a rise in income from asset sales of \$30 million.

### Operating expenses 2014 v 2013

	2014	2013	2012
	\$m	\$m	\$m
Salaries and other staff expenses	4,667	4,336	4,306
Equipment and occupancy expenses	1,502	1,370	1,278
Other expenses	2,378	2,270	2,373
Total operating expenses	8,547	7,976	7,957
Total operating expenses to net operating income ratio	42.9%	42.9%	44.2%

Operating expenses were \$8,547 million in 2014, an increase of \$571 million or 7% compared to 2013. Excluding foreign exchange translation impacts (\$98 million) and the impact of Lloyds (\$163 million), operating expenses increased \$310 million or 4%. The key factors of this result were:

the impact of investments which added \$273 million or 3% to expense growth, including 1% from higher software amortisation and hardware depreciation; and

§ Westpac Bicentennial Foundation grant of \$100 million; partially offset by

§ delivery of productivity initiatives.

Salaries and other staff expenses were \$4,667 million in 2014, an increase of \$331 million or 8% compared to 2013. Excluding the impact of Lloyds (\$83 million) and foreign exchange translation impacts (\$56 million) salaries and other staff expenses increased \$192 million or 4%. This increase reflects:

§ annual salary increases and additional staff to support the Group s expansion in Bank of Melbourne and Asia; and

§ higher performance related payments in the wealth business associated with higher performance fees earned; partially offset by

§ delivery of productivity savings including supplier and simplification programs.

Equipment and occupancy expenses were \$1,502 million in 2014, an increase of \$132 million or 10% compared to 2013. This increase was driven by:

software amortisation increased \$90 million and hardware depreciation increased \$11 million related to the Group s investment program, including the impact of regulatory change, Asia and digital investments;

§ impact of Lloyds; and

- § an additional 16 Bank of Melbourne branches; partially offset by
- § savings from property consolidation.

Other expenses were \$2,378 million in 2014, an increase of \$108 million or 5% compared to 2013. This increase was driven by:

s increased costs related to the Group s investment program, including higher technology and professional services; and

§ Westpac Bicentennial Foundation grant; partially offset by

delivery of cost management initiatives including renegotiation with vendors and migration of customers from paper to e-statements.

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#### Impairment charges 2014 v 2013

	2014 \$m	2013 \$m	2012 \$m
Impairment charges	650	847	1,212
Impairment charges to average gross loans (basis points)	12	16	24

The improvement in asset quality continued throughout 2014 with stressed assets and the emergence of new impaired assets continuing to reduce. This improvement contributed to a \$197 million reduction in impairment charges compared to 2013. The improvement in impairment charges was most evident in the corporate and business lending portfolios. Economic overlays were stable over 2014 with a balance of \$389 million at 30 September 2014.

Impairment charges of \$650 million were down \$197 million or 23% compared to 2013 and represented 12 basis points of average gross loans.

Key movements included:

s new individually assessed provisions less write-backs and recoveries were \$412 million lower than 2013, reflecting the continued reduction in new impaired assets across the Group; and

total new collectively assessed provisions (CAPs) were \$215 million higher than 2013. Write-offs were similar to the prior year, while other changes in CAPs were a smaller positive. Stressed assets have continued to improve although the rate of improvement has slowed resulting in a lower benefit to CAPs.

#### Income tax expense 2014 v 2013

	2014	2013	2012
	\$m	\$m	\$m
Income tax expense	3,115	2,947	2,812
Tax as a percentage of profit before income tax expense (effective tax rate)	29.0%	30.2%	31.9%

Income tax expense was \$3,115 million in 2014, an increase of \$168 million or 6% compared to 2013. The effective tax rate decreased to 29.0% in 2014, from 30.2% in 2013. The decrease was largely due to the finalisation of prior period taxation matters.

### Overview of performance 2013 v 2012

Net profit attributable to owners of Westpac Banking Corporation was \$6,751 million in 2013, an increase of \$815 million or 14% compared to 2012. The higher net profit for the year reflected a 3% increase in net operating income before operating expenses and impairment charges, flat operating expenses, and a 30% decrease in impairment charges.

Net interest income was \$12,821 million in 2013, an increase of \$319 million or 3% compared to 2012, reflecting growth in customer deposits of 10%, loan growth of 4% and lower margins.

Non-interest income was \$5,774 million in 2013, an increase of \$293 million or 5% compared to 2012, reflecting higher trading, wealth management and insurance income.

Operating expenses were \$7,976 million in 2013, an increase of \$19 million compared to 2012, as operating cost increases and higher investment costs were offset by expense reductions from delivery of productivity initiatives. In 2012, costs associated with the Group s supplier program along with a litigation provision lifted reported expenses that year. There were no similar expense items in 2013.

Impairment charges were \$847 million in 2013, a decrease of \$365 million or 30% compared to 2012, reflecting continued improvements in asset quality including further reductions in stressed assets and new impaired assets.

The effective tax rate was 30.2% in 2013 compared to 31.9% in 2012. The reduction in effective tax rate mostly reflected an additional tax expense in 2012, related to the retrospective application of new Taxation of Financial Arrangements (TOFA) legislation to the merger with St.George, which was not repeated in 2013.

2013 basic earnings per share were 218.3 cents per share compared to 194.7 cents per share in 2012. The increase in the number of shares on issue in 2013 was primarily due to shares issued under the Dividend Reinvestment Plan (DRP) in December 2012.

The Board has determined a final dividend of 88 cents per ordinary share and a special dividend of 10 cents per ordinary share. The full year ordinary dividends of 174 cents represent an increase of 5% over the dividends declared in 2012 and a pay-out ratio of 80%. The total special dividends for 2013 are 20 cents. The total full year ordinary and special dividends are fully franked.

Income statement review 2013 v 2012

Net interest income 2013 v 2012

Net interest income was \$12,821 million in 2013, an increase of \$319 million or 3% compared to 2012.

Net interest margins declined 2 basis points to 2.14% in 2013 from 2.16% in 2012. The lower net interest margin reflected lower treasury revenue; the impact of lower interest rates; and a competitive environment for deposits (particularly at call deposits), which were mostly offset by improved margins from asset repricing in lending portfolios.

Loan growth1 in 2013 was 4% higher compared to 2012, with the key feature being 4% growth in Australian housing loans. Foreign exchange translation of foreign denominated loans added 1% to growth. Loan growth had the following specific components:

§ Australian housing loans increased \$12.2 billion or 4%, with growth across all brands;

§ New Zealand lending increased \$7.3 billion or 15%, with foreign exchange (FX) translation impacts contributing \$5.6 billion to growth. Mortgage growth was the main driver of growth excluding FX translation impacts;

- § other overseas loans increased \$3.0 billion or 44% due primarily to growth in trade finance in Asia; and
- § Australian personal lending increased \$0.8 billion or 5% reflecting growth in personal loans; partially offset by
- § Australian business lending declined \$1.6 billion or 1% due to run off in stressed assets and the subdued business lending environment.

Total deposits and other borrowings (deposits)1 increased \$29.5 billion or 7% in 2013 compared to 2012. Deposits increased 1% due to foreign exchange translation impacts of foreign denominated deposits. Growth in customer deposits2 exceeded growth in loans resulting in the deposit to loan ratio increasing 377 basis points.

Deposit growth had the following specific components:

§ Australian at call deposits increased \$28.1 billion or 19%, primarily due to growth in online and bonus saver at call accounts;

See New Zealand customer deposits increased \$8.0 billion or 24%, with growth in both at call and term deposits. Foreign exchange translation impacts contributed \$4.4 billion to New Zealand deposit growth;

- § Australian non-interest bearing deposits increased \$3.8 billion or 23%, due to increased balances in mortgage offset accounts; and
- § other overseas customer deposits grew \$2.4 billion or 21%, primarily due to growth of deposits in Asia; partially offset by
- § Australian term deposits declined \$7.3 billion or 5%, with customer preference changing during the year to at call accounts; and
- s certificates of deposit decreased \$5.4 billion or 11% due to reduced wholesale funding needs and improved liquidity.

Interest spread and margin 2013 v 2012

Net interest margin was 2.14% in 2013, a decline of 2 basis points compared to 2012. Key drivers of the margin decrease were:

§ a 12 basis point decline from higher retail and wholesale funding costs. This included:

a 10 basis point decline due to the cost of customer deposits increasing, reflecting competition for online and savings products (6 basis points) and lower hedging benefit on low interest transaction accounts (4 basis points); and

a 2 basis point decline due to an increase in wholesale funding costs, reflecting the impact of increased average liquid asset holdings and the cost of buying back certain government guaranteed debt.

§ a 2 basis point decline due to lower returns on capital balances as interest rates reduced over the year;

§ a 1 basis point decline reflecting lower amortisation of fair value adjustments relating to the merger with St.George; and

§ a 1 basis point decline from Treasury and Markets income, as Treasury income was lower and Markets income recorded in net interest income was lower; partially offset by

§ a 14 basis point increase from asset spreads due to repricing across lending portfolios to recover higher funding costs.

1 For the purposes of this discussion on net interest income, loan and deposit growth has been determined by comparing balances at 30 September 2013 to balances at 30 September 2012.

2 Customer deposits are a subset of total deposits. Certificates of deposit are excluded from total deposits to calculate customer deposits.

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#### Non-interest income 2013 v 2012

Non-interest income was \$5,774 million in 2013, an increase of \$293 million or 5% compared to 2012. The increase was primarily driven by higher trading, wealth management and insurance income, partially offset by a decline in other income.

Fees and commissions income was \$2,723 million in 2013, an increase of \$93 million or 4% compared to 2012. This increase was primarily due to:

- § an increase in business and commercial lending fee income of \$74 million; and
- § an increase in credit card interchange income from higher customer spending and the launch of a new premium credit card, Westpac Black.

Wealth management and insurance income was \$1,944 million in 2013, an increase of \$153 million or 9% compared to 2012. This increase was primarily due to:

§ higher FUM/FUA related income of \$106 million due to improved investment markets and positive net FUM/FUA inflows;

s increase in general insurance income of \$48 million as a result of repricing of premiums, growth in sales through the branch networks and decreased catastrophe and working claims; and

s increase in life insurance income of \$13 million with net earned premium growth of 21% driven by new business sales offset by an increase in claims; partially offset by

§ lenders mortgage insurance income decrease of \$20 million due to lower credit demand and as a result of the Group s decision to reduce underwriting risk on the mortgage insurance on loans with an LVR greater than 90%.

Trading income increased by \$219 million or 26% compared to 2012. Increased market volatility saw more customers actively managing their risks, with Westpac well positioned to capture the increase in customer sales income. Credit valuation adjustment (CVA) 1 in 2013 was a benefit of \$88 million, compared to a charge of \$39 million in 2012.

Other income was \$38 million in 2013, a decrease of \$172 million or 82% compared to 2012. This decrease was primarily driven by the impact of hedging future Westpac New Zealand earnings of \$86 million and hedging foreign operations of \$80 million as a result of the depreciation of the Australian dollar against the New Zealand and US dollar.

Operating expenses 2013 v 2012

Operating expenses were \$7,976 million in 2013, an increase of \$19 million compared to 2012. Excluding foreign exchange translation impacts, operating expenses decreased \$27 million. The key factors of this result were:

- § delivery of benefits from productivity initiatives and reduced costs associated with the supplier program; and
- § a provision raised in 2012 relating to the Bell litigation not repeated in 2013; partially offset by

§ higher investment costs which added 3% to expense growth, including 1% from higher software amortisation and hardware depreciation.

Salaries and other staff expenses were \$4,336 million in 2013, an increase of \$30 million or 1% compared to 2012. This increase reflects:

§ an average annual salary increase of 2%; and

s additional staff to support the Group s investment into regulatory change and compliance programs, additional Bank of Melbourne branches, further expansion in Asia and wealth investments; partially offset by

the delivery of productivity initiatives and lower restructuring costs associated with the supplier program.

Equipment and occupancy costs were \$1,370 million in 2013, an increase of \$92 million or 7% compared to 2012. This increase was driven by:

software amortisation, impairments and hardware depreciation related to the Group s investment program increased \$60 million; and

s rental and other property related costs increased \$32 million through 15 additional Bank of Melbourne branches, the full period impact of the Western Sydney data centre and cost increases following annual rental reviews.

Other expenses were \$2,270 million in 2013, a reduction of \$103 million or 4% compared to 2012. This decrease was driven by:

§ a provision raised in 2012 relating to longstanding legal proceedings not repeated in 2013; and

§ delivery of cost management initiatives and other cost reductions; partially offset by

§ higher technology licensing and maintenance costs as a result of investment programs; and

§ increased marketing costs to support the refresh of the Group s brands.

1 Included in the determination of the fair value of derivatives is a credit valuation adjustment (CVA). Where the derivative has a positive fair value (asset), this credit adjustment is to reflect the credit worthiness of the counterparty. Where the derivative has a negative fair value (liability), this credit adjustment reflects the Group s own credit risk.

#### Impairment charges 2013 v 2012

Impairment charges for 2013 were \$847 million, a decrease of \$365 million or 30% compared to 2012, representing 16 basis points of average gross loans.

Key movements to impairment charges were:

s new individually assessed provisions less write-backs and recoveries were \$557 million in 2013, a decrease of \$313 million compared to 2012 due to a slowdown in the emergence of new impaired assets. The largest reductions were recorded in WIB and Westpac New Zealand, where charges were \$207 million and \$93 million lower respectively;

total new collectively assessed provisions were \$290 million in 2013, a decrease of \$52 million compared to 2012 as the benefits from reducing stress in business portfolios led to lower collective provision requirements. This was particularly a feature of the St.George result in 2013; and

s consumer lending portfolios in Westpac RBB and Westpac New Zealand experienced an increase in new collectively assessed provisions as the large improvement in 2012 from strengthening consumer balance sheets was not repeated.

Income tax expense 2013 v 2012

Income tax expense was \$2,947 million in 2013, an increase of \$135 million or 5% compared to 2012. The effective tax rate decreased to 30.2% in 2013, from 31.9% in 2012.

The decrease in the effective tax rate was primarily due to retrospective amendments to the income tax law during the year ended 30 September 2012 which applied to consolidated groups and TOFA. Those amendments had an adverse impact to certain liabilities that were consolidated as part of the St.George merger. This led to an additional \$165 million tax expense for 2012, which was not repeated in 2013.

Excluding the impact of the above adjustment, the effective tax rate for 2012 would have been 30.0%.

### **Balance sheet review**

### Selected consolidated balance sheet data1

The detailed components of the balance sheet are set out in the notes to the financial statements.

			As at 30 Sept	ember		
	2014	2014	2013	2012	2011	2010
	US\$m2	A\$m	A\$m	A\$m	A\$m	A\$m
Cash and balances with central banks	22,507	25,760	11,699	12,523	16,258	4,464
Receivables due from other financial institutions	6,486	7,424	11,210	10,228	8,551	12,588
Derivative financial instruments	36,175	41,404	28,356	35,489	49,145	36,102
Trading securities and other financial assets						
designated at fair value and available-for-sale						
securities	71,585	81,933	79,100	71,739	69,006	55,599
Loans	507,046	580,343	536,164	514,445	496,609	477,655
Life insurance assets	9,617	11,007	13,149	11,907	7,916	12,310
All other assets	20,070	22,971	21,419	22,281	22,743	19,559
Total assets	673,486	770,842	701,097	678,612	670,228	618,277
Payables due to other financial institutions	16,282	18,636	8,836	7,564	14,512	8,898
Deposits and other borrowings	402,620	460,822	424,482	394,991	370,278	337,385
Other financial liabilities at fair value through						
income statement	16,806	19,236	10,302	9,964	9,803	4,850
Derivative financial instruments	34,545	39,539	32,990	38,935	39,405	44,039
Debt issues	133,022	152,251	144,133	147,847	165,931	150,971
Life insurance liabilities	8,420	9,637	11,938	10,875	7,002	11,560
All other liabilities	9,197	10,526	11,549	12,634	11,316	10,824
Total liabilities excluding loan capital	620,892	710,647	644,230	622,810	618,247	568,527
Total loan capital3	9,487	10,858	9,330	9,537	8,173	9,632
Total liabilities	630,379	721,505	653,560	632,347	626,420	578,159
Net assets	43,107	49,337	47,537	46,265	43,808	40,118
Total equity attributable to owners of Westpac						
Banking Corporation	42,337	48,456	46,674	44,295	41,826	38,189
Non-controlling interests	770	881	863	1,970	1,982	1,929
Total shareholders equity and non-controlling						
interests	43,107	49,337	47,537	46,265	43,808	40,118
Average balances						
Total assets	644,025	737,124	688,295	665,804	628,428	607,677
Loans and other receivables4	489,088	559,789	516,482	501,118	476,083	469,999
Shareholders equity	40,607	46,477	44,350	42,605	39,378	36,434
Non-controlling interests	753	862	1,972	1,964	1,921	1,914

1 Where accounting classifications have changed or where changes in accounting policy are adopted retrospectively, comparatives have been revised and may differ from results previously reported.

2 Australian dollar amounts have been translated into US dollars solely for the convenience of the reader at the rate of A\$1.00 = US\$0.8737, the noon buying rate in New York City on 30 September 2014.

3 This includes Westpac Capital Notes 2 (Westpac CN2) in 2014, Westpac Capital Notes (Westpac CN), Westpac Convertible Preference Shares (Westpac CPS) and 2004 Trust Preferred Securities (2004 TPS) in 2014 and 2013; Westpac Stapled Preferred Securities II (SPS II) in 2013; Westpac CPS, Westpac Stapled Preferred Securities (SPS), SPS II and 2004 TPS in 2012; and SPS, SPS II and 2004 TPS in 2011 and 2010.

4 Other receivables include other assets, cash and balances with central banks.

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### Summary of consolidated ratios

	Year Ended 30 September					
	2014	2014	2013	2012	2011	2010
(in \$millions unless otherwise indicated)	US\$1	A\$	A\$	A\$	A\$	A\$
Profitability ratios (%)						
Net interest margin2	2.09	2.09	2.14	2.16	2.19	2.21
Return on average assets3	1.03	1.03	0.98	0.89	1.11	1.04
Return on average ordinary equity4	16.3	16.3	15.2	13.9	17.8	17.4
Return on average total equity5	16.0	16.0	14.6	13.3	16.9	16.5
Capital ratio (%)						
Average total equity to average total assets	6.4	6.4	6.7	6.7	6.6	6.3
Tier 1 ratio6	10.6	10.6	10.7	10.3	9.7	9.1
Total capital ratio6	12.3	12.3	12.3	11.7	11.0	11.0
Earnings ratios						
Basic earnings per ordinary share (cents)7	212.9	243.7	218.3	194.7	233.0	214.2
Diluted earnings per ordinary share (cents)8	208.6	238.7	213.5	189.4	223.6	207.1
Dividends per ordinary share (cents)	159	182	174	166	156	139
Special dividends per ordinary share (cents)	-	-	20	-	-	-
Dividend payout ratio (%)9	74.7	74.7	79.7	85.3	67.0	64.9
Credit quality ratios						
Impairment charges on loans written off (net of recoveries) Impairment charges on loans written off (net of recoveries) to	1,138	1,302	1,323	1,604	1,867	1,300
average loans (bps)	23	23	25	32	38	27

1 Australian dollar amounts have been translated into US dollars solely for the convenience of the reader at the rate of A\$1.00 = US\$0.8737, the noon buying rate in New York City on 30 September 2014.

2 Calculated by dividing net interest income by average interest earning assets.

3 Calculated by dividing net profit attributable to owners of Westpac Banking Corporation by average total assets.

4 Calculated by dividing net profit attributable to owners of Westpac Banking Corporation by average ordinary equity.

5 Calculated by dividing net profit attributable to owners of Westpac Banking Corporation by average ordinary equity and non-controlling interests.

6 Basel III was not effective in Australia until 1 January 2013. Comparatives are presented on a Basel II basis. For further information, refer to Note 31 to the financial statements. For details on this ratio refer to Note 31 to the financial statements.

7 Based on the weighted average number of fully paid ordinary shares.

8 Based on basic earnings per share, with the weighted average number of fully paid ordinary shares outstanding adjusted for the conversion of dilutive potential ordinary shares, issued for no consideration, and after adjusting earnings for distributions on dilutive potential ordinary shares.

9 Calculated by dividing the dividends per ordinary share by the basic earnings per ordinary share. Excludes special dividends.

### **Balance sheet review**

Assets 2014 v 2013

Total assets as at 30 September 2014 were \$770.8 billion, an increase of \$69.7 billion or 10% compared to 30 September 2013. Significant movements during the year included:

s cash and balances with central banks increased \$14.1 billion to facilitate same day settlements and additional liquid assets held in this form;

s receivables due from other financial institutions decreased \$3.8 billion, primarily due to higher placement of physical securities collateral in lieu of cash relating to derivate movements;

trading securities, other financial assets designated at fair value and available-for-sale securities increased \$2.8 billion, reflecting higher holdings of liquid assets;

§ derivative assets increased \$13.0 billion, driven by foreign currency translation impacts of the revaluation of cross currency swaps and forward contracts;

Ioans grew \$44.2 billion or 8%, which included acquisition of the Lloyds book (\$7.9 billion). Australian loans increased \$37.5 billion, New Zealand loans increased \$3.0 billion and other overseas loans increased \$3.7 billion; and

§ life insurance assets decreased \$2.1 billion as two managed funds were deconsolidated.

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Liabilities and equity 2014 v 2013

Total liabilities as at 30 September 2014 were \$721.5 billion, an increase of \$67.9 billion compared to 30 September 2013. Significant movements during the year included:

§ payables due to other financial institutions increased \$9.8 billion, primarily due to repurchase activities relating to central bank exchange settlement accounts and placements from offshore central banks;

\$ deposits and other borrowings increased \$36.3 billion. Australian deposits increased \$20.1 billion, New Zealand deposits increased \$2.7 billion, other overseas deposits increased \$3.9 billion and certificates of deposits increased \$9.7 billion;

financial liabilities at fair value through the income statement increased \$8.9 billion through increased funding of securities using repurchase agreements for market inventory;

§ derivative liabilities increased \$6.5 billion, driven by foreign currency translation impacts of the revaluation of cross currency swaps and forward contracts;

§ debt issues increased \$8.1 billion, with an increase of covered bond outstandings of \$8.0 billion. Levels of senior debt and securitisation remained stable with maturing debt replaced with issuance;

§ life insurance liabilities decreased \$2.3 billion due to the deconsolidation of two managed funds and policyholder liability adjustments; and

§ equity increased \$1.8 billion from increased retained profits.

Loan quality 2014 v 2013

2014	2013	2012
\$m	\$m	\$m
583,516	539,806	518,279
492,670	467,835	455,753
58,428	50,112	45,911
13,125	8,807	6,930
564,223	526,754	508,594
	<b>\$m</b> 583,516 492,670 58,428 13,125	\$m         \$m           583,516         539,806           492,670         467,835           58,428         50,112           13,125         8,807

1 Gross loans are stated before related provisions for impairment.

Total gross loans represented 76% of the total assets of the Group as at 30 September 2014, compared to 77% in 2013.

Australia and New Zealand average gross loans were \$551.1 billion in 2014, an increase of \$33.2 billion or 6% from \$517.9 billion in 2013. This increase was primarily due to growth in Australian housing lending and institutional lending and the acquisition of the Lloyds portfolio.

Other overseas average loans were \$13.1 billion in 2014, an increase of \$4.3 billion or 49% from \$8.8 billion in 2013. This was primarily due to growth in trade and term finance.

Approximately 14.5% of the loans at 30 September 2014 mature within one year and 23.3% mature between one year and five years. Retail lending comprises the majority of the loan portfolio maturing after five years.

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		As	at 30 September		
	2014	2013	2012	2011	2010
	\$m	\$m	\$m	\$m	\$m
Impaired loans					
Non-performing loans1:					
Gross	2,030	3,249	4,034	4,287	4,240
Impairment provisions	(862)	(1,363)	(1,463)	(1,487)	(1,677)
Net	1,168	1,886	2,571	2,800	2,563
Restructured loans:					
Gross	93	156	153	129	132
Impairment provisions	(44)	(56)	(44)	(29)	(32)
Net	49	100	109	100	100
Overdrafts, personal loans and revolving credit greater					
than 90 days past due:					
Gross	217	195	199	200	213
Impairment provisions	(141)	(135)	(134)	(147)	(155)
Net	76	60	65	53	58
Net impaired loans	1,293	2,046	2,745	2,953	2,721
Provisions for impairment on loans and credit					
commitments					
Individually assessed provisions	867	1,364	1,470	1,461	1,622
Collectively assessed provisions	2,614	2,585	2,771	2,953	3,439
Total provisions for impairment on loans and					
credit commitments	3,481	3,949	4,241	4,414	5,061
Loan quality					
Total impairment provisions for impaired loans to total					
impaired loans2	44.8%	43.2%	37.4%	36.0%	40.7%
Total impaired loans to total loans	0.40%	0.67%	0.85%	0.92%	0.95%
Total provisions for impairment on loans and credit					
commitments to total loans	0.60%	0.73%	0.82%	0.88%	1.05%
Total provisions for impairment on loans and credit					
commitments to total impaired loans	148.8%	109.7%	96.7%	95.6%	110.4%
Collectively assessed provisions to non-housing					
performing loans	1.3%	1.4%	1.6%	1.7%	2.0%
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1 Non-performing loans are loans with an impaired internal risk grade, excluding restructured assets.

2 Impairment provisions relating to impaired loans include individually assessed provisions plus the proportion of the collectively assessed provisions that relate to impaired loans. The proportion of the collectively assessed provisions that relate to impaired loans was \$180 million as at 30 September 2014 (2013: \$190 million, 2012: \$171 million, 2011: \$202 million, 2010: \$244 million). This sum is compared to the total gross impaired loans to determine this ratio.

The quality of our loan portfolio improved during 2014, with total impaired loans as a percentage of total gross loans of 0.40% at 30 September 2014, a decrease of 0.27% from 0.67% at 30 September 2013.

At 30 September 2014, we had 5 impaired counterparties with exposure greater than \$50 million, collectively accounting for 22% of total impaired loans. This compares to 8 impaired counterparties with exposure greater than \$50 million in 2013 accounting for 20% of total impaired loans. There were 9 impaired exposures at 30 September 2014 that were less than \$50 million and greater than \$20 million (2013: 16 impaired exposures).

At 30 September 2014, 77% of our exposure was to either investment grade or secured consumer mortgage segment (2013: 77%, 2012: 76%, 2011: 76%) and 95% of our exposure as at 30 September 2014 in our core markets of Australia, New Zealand and the Pacific region (2013: 97%, 2012: 97%, 2012: 97%, 2011: 98%).

We believe that Westpac remains appropriately provisioned with total impairment provisions for impaired loans to total impaired loans coverage at 44.8% at 30 September 2014 compared to 43.2% at 30 September 2013. Total provisions for impairment on loans and credit commitments to total impaired loans represented 148.8% of total impaired loans as at 30 September 2014, up from 109.7% at 30 September 2013. Total provisions for impairments on loans and credit commitments to total loans was 0.60% at 30 September 2014, down from 0.73% at 30 September 2013 (2012: 0.82%).

Consumer mortgage loans 90 days past due at 30 September 2014 were 0.45% of outstandings, down from 0.51% of outstandings at 30 September 2013 (2012: 0.51%).

Other consumer loan delinquencies (including credit card and personal loan products) were 0.99% of outstandings as at 30 September 2014, a decrease of 5 basis points from 1.04% of outstandings as at 30 September 2013 (2012: 1.11%).

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Potential problem loans as at 30 September 2014 amounted to \$1,421 million, a decrease of 12% from \$1,619 million at 30 September 2013. The reduction of potential problem loans is due mainly to the upgrade or repayment of some of these assets.

Potential problem loans are facilities that are performing and no loss is expected, but the customer demonstrates significant weakness in debt servicing or security cover that could jeopardise repayment of debt on current terms if not rectified. Potential problem loans are identified using established credit frameworks and policies, which include the ongoing monitoring of facilities through the use of watchlists.

### **Capital resources**

#### Capital management strategy

Westpac s approach seeks to balance the fact that capital is an expensive form of funding with the need to be adequately capitalised as an ADI. Westpac considers the need to balance efficiency, flexibility and adequacy when determining sufficiency of capital and when developing capital management plans.

Westpac evaluates these considerations through an Internal Capital Adequacy Assessment Process (ICAAP), the key features of which include:

- the development of a capital management strategy, including preferred capital range, capital buffers and contingency plans;
- § consideration of both economic and regulatory capital requirements;

§ a process that challenges the capital measures, coverage and requirements which incorporates, amongst other things, the impact of adverse economic scenarios; and

§ consideration of the perspectives of external stakeholders including rating agencies and equity and debt investors.

Westpac s capital ratios are significantly above APRA minimum capital adequacy requirements.

The regulatory limits applied to our capital ratios are consistent with A global regulatory framework for more resilient banks and banking systems, also known as Basel III, issued by the Bank of International Settlements. This framework reflects the advanced risk management practices that underpin the calculation of regulatory capital through a broad array of risk classes and advanced measurement processes.

As provided for in the Basel III accord, APRA has exercised discretions to make the framework applicable in the Australian market, and in particular has required that Australian banks use sophisticated models for credit risk, operational risk and interest rate risk taken in the banking book. In addition, APRA has applied discretion in the calculation of the components of regulatory capital. The new Basel III prudential standards became effective on 1 January 2013.

Westpac is accredited by APRA to apply advanced models permitted by the Basel III global capital adequacy regime to the measurement of its regulatory capital requirements. Westpac uses the Advanced Internal Ratings-Based approach for credit risk, the Advanced Measurement Approach (AMA) for operational risk and the internal model approach for Interest Rate Risk in the Banking Book (IRRBB). Effective risk management is regarded as a key activity performed at all levels of the Group. Achieving advanced accreditation from APRA has resulted in a broad array of changes to risk management practices that have been implemented across all risk classes. We recognise that embedding these principles and practices into day-to-day activities of the divisions to achieve the full benefits of these changes is an ongoing facet of risk management.

Australia s risk-based capital adequacy guidelines are generally consistent but not completely aligned with the approach agreed upon by the Basel Committee on Banking Supervision (BCBS). APRA has exercised its discretion in applying the Basel framework to Australian ADIs, resulting in a more conservative approach than the minimum standards published by the BCBS. APRA also introduced the new standards from 1 January 2013 with no phasing in of higher capital requirements as allowed by the BCBS. The application of these discretions act to reduce reported capital ratios relative to those reported in other jurisdictions.

Under APRA s implementation of Basel III, Australian banks are required to maintain a minimum Common Equity Tier 1 ratio of at least 4.5%, Tier 1 ratio of 6.0% and Total Regulatory Capital of 8.0%. Subject to certain limitations, Common Equity Tier 1 capital consists of paid-up share capital, retained profits and certain reserves, less the deduction of certain intangible assets, capitalised expenses and software, and investments and retained earnings in insurance and funds management subsidiaries that are not consolidated for capital adequacy purposes. The balance of eligible capital is defined as Additional Tier 1 or Tier 2 capital which includes, subject to limitations, mandatory convertible notes, perpetual floating rate notes and like instruments, and term subordinated debt less a deduction for holdings of Westpac s own subordinated debt and that of other financial institutions.

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Westpac s regulatory capital ratios as at 30 September are summarised in the table below:

	2014	2013
	\$m	\$m
Common equity	47,137	45,361
Deductions from common equity	(17,413)	(17,392)
Total common equity after deductions	29,724	27,969
Additional Tier 1 conital	E 070	4 700
Additional Tier 1 capital	5,273	4,769
Net Tier 1 regulatory capital	34,997	32,738
Tier 2 capital	5,902	4,968
Deductions from Tier 2 capital	(198)	(50)
Total Tier 2 capital after deductions	5,704	4,918
Total regulatory capital	40,701	37,656
Credit risk:		
On-balance sheet assets	199,921	185.023
Off-balance sheet assets	81,538	75,245
Equity risk	01,000	73,243
Market risk	8,975	9.059
Operational risk	29,340	27,299
Interest rate risk in the banking book	7,316	6,929
Other assets	4,297	3,817
Total risk weighted assets	331,387	307,372
5		2
Common Equity Tier 1 capital ratio	9.0%	9.1%
Additional Tier 1 capital ratio	1.6%	1.6%
Tier 1 capital ratio	10.6%	10.7%
Tier 2 capital ratio	1.7%	1.6%
Total regulatory capital ratio	12.3%	12.3%

Refer to Significant developments in Section 1 for a discussion on future regulatory developments that may impact upon capital requirements.

### Purchases of equity securities

The following table details share repurchase activity for the year ended 30 September 2014:

Marak	Total Number of Ordinary Shares Purchased	Average Price Paid per Ordinary Share \$	Total Number of Ordinary Shares Purchased as Part of a Publicly Announced Program	Maximum Number (or Approximate \$ Value) of Ordinary Shares that May Yet Be Purchased Under the Plans or Programs
Month				
October (2013)	829,562	32.65	-	n/a
November (2013)	610,144	33.80	-	n/a
December (2013)	22,207,169	32.38	-	n/a
January (2014)	151,387	32.06	-	n/a
February (2014)	306,787	32.62	-	n/a
March (2014)	85,730	34.18	-	n/a
April (2014)	80,607	34.50	-	n/a
May (2014)	525,609	34.85	-	n/a
June (2014)	11,796,221	34.39	-	n/a
July (2014)	41,211	33.98	-	n/a

August (2014)	229,354	34.33	-	n/a
September (2014)	73,346	35.10	-	n/a
Total	36,937,127	33.12	-	-

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Purchases of ordinary shares during the year were made on market and relate to the following:

- s to deliver to equity holders under the Dividend Reinvestment Plan (DRP): 30,782,829 ordinary shares;
- to deliver to eligible employees under the Employee Share Plan (ESP): 806,310 ordinary shares;
- s to deliver to employees upon the exercise of options and performance share rights: 3,368,960 ordinary shares;

treasury shares held by statutory life funds and managed investment schemes and ordinary shares held by Westpac in respect of equity derivatives sold to customers: 99,342 ordinary shares; and

to allocate to eligible employees under the Restricted Share Plan (RSP): 1,879,686 ordinary shares.

Refer to Note 24 to the financial statements for a discussion of treasury share purchases.

### Commitments

### Contractual obligations and commitments

In connection with our operating activities we enter into certain contractual obligations and commitments. The following table shows our significant contractual cash obligations as at 30 September 2014:

	Up to 1 Year \$m	Over 1 to 3 Years \$m	Over 3 to 5 Years \$m	Over 5 Years \$m	Total \$m
On balance sheet long-term debt1	26,981	45,716	29,349	18,384	120,430
Operating leases2	528	925	609	1,444	3,506
Other commitments2	687	842	267	-	1,796
Total contractual cash obligations	28,196	47,483	30,225	19,828	125,732

1 Refer to Note 22 to the financial statements for details of on balance sheet long-term debt.

2 Refer to Note 35 to the financial statements for details of expenditure commitments.

The above table excludes deposits and other liabilities taken in the normal course of banking business and short-term and undated liabilities.

### **Commercial commitments1**

The following table shows our significant commercial commitments as at 30 September 2014:

	Up to 1 Year \$m	Over 1 to 3 Years \$m	Over 3 to 5 Years \$m	Over 5 Years \$m	Total \$m
Standby letters of credit and financial guarantees	1,645	1,517	209	721	4,092
Trade letters of credit	2,783	178	-	-	2,961
Non-financial guarantees	5,221	1,718	357	1,909	9,205
Commitments to extend credit	60,719	33,309	17,003	48,100	159,131
Other commitments	513	134	-	116	763
Total commercial commitments	70,881	36,856	17,569	50,846	176,152

1 The numbers in this table are notional amounts (refer to Note 37 to the financial statements).

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# Divisional performance

### Divisional performance 2014 v 2013

Our operations comprise three primary customer-facing business divisions:

§ Australian Financial Services (AFS), which incorporates the operations of:

Westpac Retail & Business Banking, which we refer to as Westpac RBB;

St.George Banking Group, which we refer to as St.George; and

BT Financial Group (Australia), which we refer to as BTFG

§ Westpac Institutional Bank, which we refer to as WIB; and

§ Westpac New Zealand.

Other divisions in the Group include Westpac Pacific, Group Services, Treasury and Core Support.

The accounting standard AASB 8 *Operating Segments* requires segment results to be presented on a basis that is consistent with information provided internally to Westpac s key decision makers. In assessing financial performance, including divisional results, Westpac uses a measure of performance referred to as cash earnings. Cash earnings is not a measure of cash flow or net profit determined on a cash accounting basis, as it includes non-cash items reflected in net profit determined in accordance with AAS. The specific adjustments outlined below include both cash and non-cash items. Cash earnings, as calculated by Westpac, is viewed as a measure of the level of profit that is generated by ongoing operations and is therefore available for distribution to shareholders.

A reconciliation of cash earnings to net profit attributable to owners of Westpac Banking Corporation for each business division is set out in Note 33 to the financial statements. To calculate cash earnings, Westpac adjusts net profit attributable to owners of Westpac Banking Corporation for the items outlined below. Management believes this allows the Group to more effectively assess performance for the current period against prior periods and to compare performance across business divisions and across peer companies.

Three categories of adjustments are made to statutory results to determine cash earnings:

§ material items that key decision makers at Westpac believe do not reflect ongoing operations;

items that are not considered when dividends are recommended, such as the amortisation of intangibles, impact of Treasury shares and economic hedging impacts; and

§ accounting reclassifications between individual line items that do not impact statutory results, such as policyholder tax recoveries1.

The discussion of our divisional performance in this section is presented on a cash earnings basis unless otherwise stated. Cash earnings is not directly comparable to statutory results presented in other parts of this Annual Report.

Outlined below are the current cash earnings adjustments to the statutory results:

1. Trust Preferred Securities (TPS) revaluations this adjustment related to TPS 2003 securities which were redeemed on 30 September 2013. Historically this adjusted for movements in economic hedges, including associated tax effects impacting the foreign currency translation reserve, relating to hybrid instruments classified as non-controlling interests. The adjustment was required as these hybrid instruments were not fair valued, however, the hedges were fair valued and therefore there was a mismatch in the timing of income recognition in the statutory results. The mismatch was added back to statutory results in deriving cash earnings as it did not affect the Group s profits over time.

2. Treasury shares under AAS, Westpac shares held by the Group in the managed funds and life businesses are deemed to be Treasury shares and the results of holding these shares are not permitted to be recognised as income in the statutory results. In deriving cash earnings, these results are included to ensure there is no asymmetrical impact on the Group s profits because the Treasury shares support policyholder liabilities and equity derivative transactions which are re-valued in determining income.

3. Ineffective hedges the (gain)/loss on ineffective hedges is reversed in deriving cash earnings for the period because the gain or loss arising from the fair value movement in these hedges reverses over time and does not affect the Group s profits over time.

4. Fair value on economic hedges (which do not qualify for hedge accounting under AAS) comprises:

the unrealised fair value gain/(loss) on foreign exchange hedges of future New Zealand earnings impacting non-interest income is reversed in deriving cash earnings as they may create a material timing difference on statutory results but do not affect the Group s cash earnings during the life of the hedge;

the unrealised fair value gain/(loss) on foreign exchange hedges of fees payable for the use of the Government guarantee on foreign denominated wholesale funding is reversed in deriving cash earnings as they may create a

1 Policyholder tax recoveries income and tax amounts that are grossed up to comply with the AAS covering life insurance business (policyholder tax recoveries) are reversed in deriving income and taxation expense on a cash earnings basis.

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material timing difference on statutory results but do not affect the Group s cash earnings during the life of the hedge; and

the unrealised fair value gain/(loss) on hedges of accrual accounted term funding transactions are reversed in deriving cash earnings as they may create a material timing difference on statutory results but do not affect the Group s cash earnings during the life of the hedge.

5. Gain/(loss) on buyback of Government guaranteed debt the Group has bought back certain Government guaranteed debt issues which reduces Government guarantee fees (70 basis points) paid. In undertaking the buybacks, a cost was incurred reflecting the difference between current interest rates and the rate at which the debt was initially issued. In the statutory result, the cost incurred is recognised at the time of the buyback. In cash earnings, the cost incurred is being amortised over the original term of the debt that was bought back consistent with a 70 basis point saving being effectively spread over the remaining life of the issue. The cash earnings adjustment gives effect to the timing difference between statutory results and cash earnings.

6. Fair value amortisation of financial instruments the accounting for the merger with St.George resulted in the recognition of fair value adjustments on the St.George retail bank loans, deposits, wholesale funding and associated hedges, with these fair value adjustments being amortised over the life of the underlying transactions. The amortisation of these adjustments is considered to be a timing difference relating to non-cash flow items that do not affect cash distributions available to shareholders and therefore, have been treated as a cash earnings adjustment.

7. Amortisation of intangible assets the merger with St.George and the acquisitions of J O Hambro Capital Management (JOHCM) and Lloyds resulted in the recognition of identifiable intangible assets. These assets include intangibles related to core deposits, customer relationships, management contracts and distribution relationships. These intangible items are amortised over their useful lives, ranging between four and twenty years. The amortisation of intangible assets (excluding capitalised software) is a cash earnings adjustment because it is a non-cash flow item and does not affect cash distributions available to shareholders.

8. Acquisition, transaction and integration expenses costs associated with the acquisition of Lloyds have been treated as a cash earnings adjustment as they do not impact the earnings expected from the acquired businesses following the integration period.

9. Bell litigation provision during the year ended 30 September 2012, the Group recognised additional provisions in respect of the long running Bell litigation. This was treated as a cash earnings adjustment at the time due to its size, historical nature and because it did not reflect ongoing operations. In the current year, the Bell litigation has been settled and the release of provisions no longer required has also been treated as a cash earnings adjustment. There are no matters outstanding with the Bell case.

10. Westpac Bicentennial Foundation grant the Group provided a grant to establish the Westpac Bicentennial Foundation. The \$100 million grant (\$70 million after tax) has been treated as a cash earnings adjustment due to its size and because it does not reflect ongoing operations.

11. Prior period tax provisions during the year ended 30 September 2011, the Group raised provisions in respect of certain tax positions for transactions previously undertaken by the Group. A number of these matters have now been resolved, resulting in a release of the provisions which are no longer required. As the provisions raised were treated as a cash earnings adjustment, the release has been treated in a consistent manner.

12. Supplier program during the year ended 30 September 2012, the Group incurred and provisioned for expenses as part of its program to increase the use of global specialists in certain technology and back office operations. These expenses included costs associated with streamlining and better documenting systems and processes, technology costs to enable infrastructure and enhance interaction with suppliers, and costs associated with restructuring the workforce. Given these significant expenses were not considered in determining dividends they were treated as cash earnings adjustments.

13. Tax on Financial Arrangements (TOFA) tax consolidation adjustment during the year ended 30 September 2012, taxation legislation was introduced that included retrospective amendments to the income tax law as it applies to TOFA and tax consolidated groups. The amendments had an adverse application to certain liabilities that were consolidated as part of the merger with St.George. This gave rise to an additional income tax expense of \$165 million for the year ended 30 September 2012. Consistent with other tax adjustments relating to the merger with St.George, this adjustment was treated as a cash earnings adjustment due to its size and because it did not reflect ongoing operations.

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#### Cash earnings and assets by division

The following tables present, for each of the key divisions of our business, the cash earnings and total assets at the end of the financial years ended 30 September 2014, 2013 and 2012. Refer to Note 33 to the financial statements for the disclosure of our geographic and business segments and the reconciliation to net profit attributable to owners of Westpac Banking Corporation.

#### Cash earnings by business division

	Years Ended 30 September			
	2014	2013	2012	
	\$m	\$m	\$m	
Australian Financial Services				
Westpac Retail & Business Banking	2,582	2,355	2,158	
St.George Banking Group	1,580	1,392	1,189	
BT Financial Group (Australia)	895	773	685	
Westpac Institutional Bank	1,468	1,575	1,418	
Westpac New Zealand	790	632	553	
Other divisions	313	336	561	
Total Cash Earnings	7,628	7,063	6,564	

### Total assets by business division

	As at 30 September			
	2014		2012	
	\$bn	\$bn	\$bn	
Australian Financial Services				
Westpac Retail & Business Banking	276.5	261.9	255.3	
St.George Banking Group	175.4	159.8	154.6	
BT Financial Group (Australia)	31.8	32.2	30.5	
Westpac Institutional Bank	118.9	97.2	97.8	
Westpac New Zealand	65.9	61.5	48.6	
Other divisions	102.3	88.5	91.8	
Total assets	770.8	701.1	678.6	

In presenting divisional results on a management reporting basis, internal charges and transfer pricing adjustments are included in the performance of each division reflecting the management structure rather than the legal entity (these results cannot be compared to results for individual legal entities). Where management reporting structures or accounting classifications have changed, financial results for comparative periods have been revised and may differ from results previously reported.

Our internal transfer pricing frameworks facilitate risk transfer, profitability measurement, capital allocation and business unit alignment, tailored to the jurisdictions in which we operate. Transfer pricing allows us to measure the relative contribution of our products and divisions to the Group s interest margin, and other dimensions of performance. Key components of our transfer pricing frameworks are funds transfer pricing for interest rate and liquidity risk, and allocation of basis and contingent liquidity costs, including capital allocation.

Overhead costs are allocated to revenue generating businesses.

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### **Australian Financial Services**

Australian Financial Services (AFS) is responsible for the Westpac Group s Australian retail banking, business banking and wealth operations. It incorporates the operations of Westpac Retail & Business Banking, St.George Banking Group and BT Financial Group Australia. AFS also includes the product, marketing and risk management responsibilities for Australian retail banking and wealth.

#### Performance of AFS

	2014 \$m	2013 \$m	2012 \$m
Net interest income	9,905	9,277	8,699
Non-interest income	4,165	3,706	3,399
Net operating income before operating expenses and impairment charges	14,070	12,983	12,098
Operating expenses	(6,115)	(5,732)	(5,511)
Impairment charges	(671)	(780)	(863)
Profit before income tax	7,284	6,471	5,724
Income tax expense	(2,188)	(1,933)	(1,684)
Profit attributable to non-controlling interests	(39)	(18)	(8)
Cash earnings for the year	5,057	4,520	4,032
Net cash earnings adjustments	(147)	(150)	(151)
Net profit attributable to owners of Westpac Banking Corporation	4,910	4,370	3,881
	\$bn	\$bn	\$bn
Deposits and other borrowings	279.2	259.0	239.3
Loans	454.9	423.7	412.0
Total assets	483.7	453.9	440.4
Total operating expenses to net operating income ratio	43.5%	44.2%	45.6%

#### Westpac Retail & Business Banking

Westpac Retail & Business Banking (Westpac RBB) is responsible for sales and service to consumer, small-to-medium enterprise (SME), commercial and agribusiness customers (with turnover of up to \$100 million) in Australia under the Westpac brand.

Activities are conducted through Westpac RBB s network of branches, third party distributors, call centres, ATMs, EFTPOS terminals, internet and mobile banking services, business banking centres and specialised consumer and business relationship managers. Support is provided by cash flow, trade finance, transactional banking, financial markets, property finance and wealth specialists.

All revenue from wealth products sold to Westpac RBB customers is included in BTFG s financial results. Westpac RBB also recognises 50% of revenue generated from the sale of specific WIB products as part of the WIB/AFS partnership.

### Performance of Westpac RBB

	2014 \$m	2013 \$m	2012 \$m
Net interest income	5,958	5,655	5,309
Non-interest income	1,403	1,320	1,214
Net operating income before operating expenses and impairment charges	7,361	6,975	6,523
Operating expenses	(3,233)	(3,124)	(3,052)
Impairment charges	(437)	(486)	(429)
Profit before income tax	3,691	3,365	3,042
Income tax expense	(1,109)	(1,010)	(884)
Cash earnings for the year	2,582	2,355	2,158
Net cash earnings adjustments	-	-	-
Net profit attributable to owners of Westpac Banking Corporation	2,582	2,355	2,158
	\$bn	\$bn	\$bn
Deposits and other borrowings	163.3	150.1	138.5
Loans	270.6	256.4	250.3
Total assets	276.5	261.9	255.3
Total operating expenses to net operating income ratio	43.9%	44.8%	46.8%

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#### 2014 v 2013

Westpac RBB delivered cash earnings of \$2,582 million, up \$227 million, or 10%.

Net interest income increased 5% from a 3% rise in average interest-earning assets and a 6 basis point improvement in margins:

the 6 basis point rise in margins was due to improved deposit spreads, favourable deposit mix impacts and lower wholesale funding costs. Asset spreads were lower from competition for new lending, particularly in mortgages, along with an increase in fixed rate lending;

§ lending increased \$14.2 billion or 6%, mostly in mortgages. A focus on improving all elements of the mortgage process has contributed to a 6% rise in mortgages with growth skewed to the second half of the year; and

§ deposits increased \$13.2 billion or 9%, with most of the growth in higher quality, more stable balances particularly consumer savings and the transaction accounts of consumers and businesses.

Non-interest income was up 6%, with most of the rise due to a lift in cards income from higher customer activity. Business income was also higher from a rise in lending activity and from more businesses managing their financial markets risks, especially foreign exchange.

Operating expenses increased 3% with higher investment and regulatory change related spending and costs associated with increasing the number of customer facing employees. This was partially offset by productivity savings across the network.

There was a further improvement in asset quality over the year with business impaired assets as a percent of total committed exposure falling by one third and consumer delinquencies improved a further 3 basis points to 0.47%. As a result, impairment charges were 10% lower over the year.

For a discussion of the results of Westpac RBB for 2013 v 2012, refer to Divisional performance 2013 v 2012 .

### St.George Banking Group

St.George Banking Group (St.George) is responsible for sales and service to consumer, SME and corporate customers (businesses with facilities up to \$150 million) in Australia under the St.George, BankSA, Bank of Melbourne and RAMS brands.

Activities are conducted through St.George s network of branches, third party distributors, call centres, ATMs, EFTPOS terminals, internet and mobile banking services, business banking centres and specialised consumer and business relationship managers. Support is provided by cash

flow, trade finance, transactional banking, automotive and equipment finance, financial markets, property finance, and wealth specialists.

All revenue from wealth products sold to St.George customers is included in BTFG s financial results. St.George also recognises 50% of revenue generated from the sale of specific WIB products as part of the WIB/AFS partnership.

### Performance of St.George

	2014	2013	2012
	\$m	\$m	\$m
Net interest income	3,537	3,216	2,966
Non-interest income	518	469	492
Net operating income before operating expenses and impairment charges	4,055	3,685	3,458
Operating expenses	(1,560)	(1,402)	(1,328)
Impairment charges	(236)	(293)	(433)
Profit before income tax	2,259	1,990	1,697
Income tax expense	(679)	(598)	(508)
Cash earnings for the year	1,580	1,392	1,189
Net cash earnings adjustments	(125)	(128)	(129)
Net profit attributable to owners of Westpac Banking Corporation	1,455	1,264	1,060
	\$bn	\$bn	\$bn
Deposits and other borrowings	93.5	88.6	80.9
Loans	168.4	152.7	147.6
Total assets	175.4	159.8	154.6
Total operating expenses to net operating income ratio	38.5%	38.0%	38.4%

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### 2014 v 2013

St.George delivered cash earnings of \$1,580 million, up 14%. The Lloyds business contributed \$47 million to full year cash earnings.

Net interest income was up \$321 million or 10%, supported by a 7% rise in average interest-earning assets and a 7 basis point improvement in margins:

the rise in margins was mostly due to improved deposit spreads and lower wholesale funding costs. The inclusion of Lloyds was also positive for margins given the mix of its portfolio. These increases were partially offset by a reduction in spreads on new business and mortgage lending;

§ lending was up \$15.7 billion or 10%, excluding Lloyds loans increased \$9.2 billion or 6%:

mortgages increased \$8.9 billion (up 8%). Growth was achieved across all brands and proprietary channels, particularly in Bank of Melbourne;

business lending increased 12% over the period primarily due to the acquisition of Lloyds, excluding this, business lending was \$0.4 billion lower principally from a further reduction in gearing from property related companies along with the work-out or exit of stressed assets; and

other lending increased 9% (excluding the impact of Lloyds) from good growth in auto loans, personal loans and credit cards.

deposits were up \$4.9 billion or 6%, with most of the increase in at call savings and transaction accounts. Term deposits declined 7% driven largely by business term deposits, as these customers preferred to hold balances in at call accounts. Consumer term deposits were up 3%. Acquiring the Lloyds book resulted in a 2 percentage point decline in the deposit to loan ratio.

Non-interest income was up \$49 million or 10%, with around half of the rise due to Lloyds. Business fees were also higher reflecting the cost of providing facilities, including for undrawn commitments.

Operating expenses increased \$158 million or 11%, with Lloyds contributing \$86 million to the rise. Excluding Lloyds, expenses increased 5%. Ongoing costs were largely offset with productivity benefits with most of the increase due to investment, including:

§ Bank of Melbourne expansion has added around \$33 million to expenses over the year including new branches, increased employee numbers and a rise in depreciation and amortisation; and

improving the customer experience including via new branch formats (FreshStart), and the Business Connect model for serving SME customers.

Impairment charges were down \$57 million or 19% across both consumer and business facilities as asset quality has materially improved across business and consumer portfolios.

For a discussion of the results of St.George Banking Group for 2013 v 2012, refer to Divisional performance 2013 v 2012 .

### **BT Financial Group (Australia)**

BT Financial Group (Australia) (BTFG) is Westpac s Australian wealth division.

BTFG s funds management operations include the manufacturing and distribution of investment, superannuation and retirement products, platforms including BT Wrap and Asgard, private banking, financial planning as well as equity capability and broking. BTFG s insurance solutions cover the manufacturing and distribution of life, general and lenders mortgage insurance.

BTFG s brands include Advance Asset Management, Ascalon, Asgard, BT Investment Management Limited (BTIM) (60.8% owned by the Westpac Group and consolidated in BTFG s Funds Management business), Licensee Select, BT Select, Securitor and the Advice, Private Banking and Insurance operations of Bank of Melbourne, BankSA, St.George and Westpac.

#### Performance of BTFG

	2014 \$m	2013 \$m	2012 \$m
Net interest income	410	406	424
Non-interest income	2,244	1,917	1,693
Net operating income before operating expenses and impairment charges	2,654	2,323	2,117
Operating expenses	(1,322)	(1,206)	(1,131)
Impairment (charges)/benefits	2	(1)	(1)
Profit before income tax	1,334	1,116	985
Income tax expense	(400)	(325)	(292)
Profit attributable to non-controlling interests	(39)	(18)	(8)
Cash earnings for the year	895	773	685
Net cash earnings adjustments	(22)	(22)	(22)
Net profit attributable to owners of Westpac Banking Corporation	873	751	663
	\$bn	\$bn	\$bn
Deposits and other borrowings	22.4	20.3	19.9
Loans	15.9	14.6	14.1
Total assets	31.8	32.2	30.5
Funds under management	89.0	76.2	56.5
Funds under administration	112.7	102.7	87.9
Total operating expenses to net operating income ratio	49.8%	51.9%	53.4%

### Cash earnings

	2014 \$m	2013 \$m	2012 \$m
Funds management business	539	429	378
Insurance	319	268	231
Capital and other	37	76	76
Total cash earnings	895	773	685

#### 2014 v 2013

Cash earnings were \$895 million, an increase of \$122 million or 16%.

Funds Management cash earnings were up \$110 million or 26%, driven by higher funds management performance fees (in BTIM), net flows onto Platforms and an increase in average FUM and FUA of 25% and 14% respectively. Advice income was up driven by an expanded planner network with continued focus on quality advice. The contribution from Private Wealth was also higher.

The Insurance contribution was up \$51 million or 19%, supported by a rise in net earned premiums of 19% in Life Insurance and 14% in General Insurance. These increases were partially offset by a lower contribution from LMI.

Contribution from Capital and other was down significantly year on year mainly due to reduction in investment earnings from lower interest rates along with higher stamp duty costs.

For a discussion of the results of BTFG for 2013 v 2012, refer to Divisional performance 2013 v 2012 .

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#### Funds management business

	2014 \$m	2013 \$m	2012 \$m
Net interest income	365	339	339
Non-interest income	1,692	1,426	1,239
Net operating income before operating expenses and impairment charges	2,057	1,765	1,578
Operating expenses	(1,233)	(1,127)	(1,025)
Impairment (charges)/benefits	2	(1)	(1)
Profit before income tax	826	637	552
Income tax expense and non-controlling interests	(287)	(208)	(174)
Profit attributable to non-controlling interests			
Cash earnings for the year	539	429	378
Net cash earnings adjustments	(22)	(22)	(22)
Net profit attributable to owners of Westpac Banking Corporation	517	407	356
Total operating expenses to net operating income ratio	59.9%	63.9%	65.0%

Cash earnings of \$539 million were up \$110 million or 26%, driven by a 17% increase in net operating income before operating expenses and impairment charges.

Net interest income was up 8% from higher lending and deposit volumes and stronger margins in Private Wealth.

Non-interest income increased \$266 million, or 19%:

§ FUM related revenue increased \$105 million, up 23%, with a 25% rise in average FUM from inflows into Advance and Equity Income Funds, improved markets and positive foreign exchange movement impacts. FUM margins were little changed over the year;

s outperformance against benchmarks in a number of portfolios has led to a significant rise in performance fees received in BTIM and JOHCM (up \$79 million);

§ FUA revenue increased \$47 million, up 11%, driven by good flows on platforms and improved markets. Average margins were flat over the year;

Advice income increased \$38 million or 12% from new business revenue generated by an expanded planner network with continued focus on quality advice and increasing customer facing time; and

§ increased net flows into Advance, partially offset by lower equities income.

Operating expenses increased \$106 million or 9% from:

§ investment related costs, including the Panorama platform;

§ an increase in performance fee related bonuses associated with BTIM and JOHCM; and

§ other operating costs were up due to higher FTE costs associated with regulatory change and other volume related costs.

### Insurance business

	2014 \$m	2013 \$m	2012 \$m
Net interest income	6	6	3
Non-interest income	525	437	387
Net operating income before operating expenses and impairment charges	531	443	390
Operating expenses	(75)	(59)	(60)
Profit before income tax	456	384	330
Income tax expense and non-controlling interests	(137)	(116)	(99)
Cash earnings for the year	319	268	231
Net cash earnings adjustments	-	-	-
Net profit attributable to owners of Westpac Banking Corporation	319	268	231
Total operating expenses to net operating income ratio	14.1%	13.3%	15.4%

Cash earnings increased \$51 million or 19%, due to higher revenue from the expanded distribution network, improved sales across the Group s banking brands and lower General Insurance claims.

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Net operating income before operating expenses and impairment charges increased \$88 million or 20%:

the Life and General Insurance businesses continue to offer a range of solutions to help our customers protect their wealth. Life Insurance revenue increased \$40 million or 17%, with in-force premiums rising 16%. General Insurance revenue increased \$58 million with gross written premiums rising 11% from growth in new business and pricing initiatives.

higher premiums in Life Insurance have been partially offset by a rise in net incurred claims consistent with the larger portfolio; while the value of lapses is higher, the lapse rates have remained flat and continue to be below industry averages;

§ enhancements to the claims management processes in General Insurance have contributed to lower claims in 2014; and

\$ LMI revenue was down \$10 million with the continued impact of the decision to de-risk the portfolio in 2009 and lower claims consistent with the decrease in portfolio size.

Operating expenses increased \$16 million or 27%, in-line with increased volumes and higher FTE costs in claims management to support the growth of the portfolio.

### Westpac Institutional Bank

Westpac Institutional Bank (WIB) delivers a broad range of financial services to commercial, corporate, institutional and government customers with connections to Australia and New Zealand.

WIB operates through dedicated industry relationship and specialist product teams, with expert knowledge in transactional banking, financial and debt capital markets, specialised capital, and alternative investment solutions.

Customers are supported through branches and subsidiaries located in Australia, New Zealand, US, UK and Asia.

#### Performance of WIB

2014	2013	2012
\$m	\$m	\$m

Net interest income	1,643	1,630	1,701
Non-interest income	1,518	1,633	1,454
Net operating income before operating expenses and impairment charges	3,161	3,263	3,155
Operating expenses	(1,207)	(1,115)	(1,030)
Impairment (charges)/benefit	136	89	(127)
Profit before income tax	2,090	2,237	1,998
Income tax expense	(622)	(662)	(580)
Cash earnings for the year	1,468	1,575	1,418
Net cash earnings adjustments	-	-	-
Net profit attributable to owners of Westpac Banking Corporation	1,468	1,575	1,418
	\$bn	\$bn	\$bn
Deposits and other borrowings	77.3	72.8	64.5
Loans	66.2	56.5	53.9
Total assets	118.9	97.2	97.8
Total operating expenses to net operating income ratio	38.2%	34.2%	32.6%

#### 2014 v 2013

WIB delivered cash earnings of \$1,468 million, down 7% (\$107 million). The lower result was largely due to the impact of items that boosted 2013, in particular:

§ CVA was a charge of \$23 million in 2014, compared to an \$87 million benefit in 2013, largely due to currency movements; and

§ revenue associated with Hastings exit of listed infrastructure funds generated income of \$115 million in 2013. This income was not repeated in 2014.

WIB s cash earnings from all other activities increased \$51 million or 4%. Customer revenue was up 6%. WIB has focused on meeting customer risk management needs and has delivered an uplift in lending and fee-related revenue.

Net interest income increased \$13 million, or 1%, compared to 2013 with a 13% increase in average interest-earning assets partly offset by a 24 basis point decline in margins. While margin pressure was experienced on both assets and liabilities, competition was most intense for transactional deposits:

§ lending grew \$9.7 billion, or 17%, primarily in corporate lending and trade finance, with growth from Asia and the addition of Lloyds; and

§ deposits increased \$4.5 billion, or 6%, as WIB continued to build on its total relationship focus. Growth was particularly strong in term deposits.

Non-interest income decreased \$115 million or 7%. 2013 included significant revenue associated with Hastings exit of listed infrastructure funds, and an \$87 million CVA benefit compared to a \$23 million CVA charge in 2014.

Excluding the impact of these items, WIB s non-interest income was up \$110 million reflecting:

§ growth in markets income, from improved customer flows. Growth over the year was most prominent in FX and commodities, carbon and energy (FX&CCE);

§ Lloyds contribution; and

§ increase in other fees from additional lending and transaction volumes.

Operating expenses increased \$92 million or 8%, mainly reflecting:

s an increase in WIB s investment in Asia (\$60 million), including building product and technology capabilities along with additional FTE and branch premises costs;

- § Lloyds operating expenses (\$15 million); and
- § increased costs from regulatory change (\$14 million).

Asset quality improved in 2014 and, as a result, impairments contributed a \$136 million benefit, compared to an \$89 million benefit in 2013. Write-backs and collectively assessed provision benefits continued in 2014, albeit at a lower rate than 2013, and new individually assessed provisions were significantly lower than 2013.

For a discussion of the results of WIB for 2013 v 2012, refer to Divisional performance 2013 v 2012.

### Westpac New Zealand

Westpac New Zealand is responsible for sales and service of banking, wealth and insurance products for consumers, business and institutional customers in New Zealand.

Westpac conducts its New Zealand banking business through two banks in New Zealand: Westpac New Zealand Limited, which is incorporated in New Zealand and Westpac Banking Corporation (NZ Division), a branch of Westpac, which is incorporated in Australia.

The division operates via an extensive network of branches and ATMs across both the North and South Islands. Business and institutional customers are also served through relationship and specialist product teams. Banking products are provided under the Westpac and WIB brands while insurance and wealth products are provided under Westpac Life and BT brands, respectively. New Zealand also has its own infrastructure, including technology, operations and treasury.

#### Performance of Westpac New Zealand

	2014 \$m	2013 \$m	2012 \$m
Net interest income	1,455	1,281	1,201
Non-interest income	438	389	367
Net operating income before operating expenses and impairment charges	1,893	1,670	1,568
Operating expenses	(776)	(697)	(653)
Impairment charges	(24)	(97)	(148)
Profit before income tax	1,093	876	767
Income tax expense	(300)	(241)	(211)
Profit attributable to non-controlling interests	(3)	(3)	(3)
Cash earnings for the year	790	632	553
Net cash earnings adjustments	-	-	-
Net profit attributable to owners of Westpac Banking Corporation	790	632	553
	\$bn	\$bn	\$bn
Deposits and other borrowings1	44.1	41.4	33.5
Loans	57.7	54.7	47.4
Total assets2	65.9	61.5	48.6
Funds under management	4.9	3.9	2.9
Funds under administration	1.5	1.2	1.0
Total operating expenses to net operating income ratio	41.0%	41.7%	41.6%

1 Refers to total customer deposits in this table.

2 In 2014, total assets impacted by the transfer of \$1.0 billion of assets to Westpac New Zealand from Group Businesses (Treasury).

### 2014 v 2013

Westpac New Zealand delivered cash earnings of \$790 million, up \$158 million or 25%.

Net interest income increased \$174 million or 14%, of which foreign exchange translation impacts contributed \$146 million. Excluding foreign exchange impacts, net interest income increased \$28 million due to average interest-earning assets increasing 5% and margins declining 6 basis points. Margins and average interest-earning assets were impacted by the inclusion of Treasury assets (transfer from Group Businesses) in Westpac New Zealand s result in the second half of 2014. Adjusting for these assets, margins were 4 basis points lower and average interest-earning assets were 4% higher:

§ drivers of the 4 basis point contraction in margin were:

reduced lending spreads as customers switched to lower spread fixed rate mortgages, continued intense competition and business stressed assets run-off; and

improved deposit spreads from active rate management, further portfolio optimisation and a reduction in wholesale funding costs.

§ total lending increased \$3.0 billion or 5%:

mortgages increased \$2.1 billion or 6%, achieving 1.2 times system1 driven by good growth in mortgages with an LVR less than 80%; and

business lending increased \$0.8 billion or 4%, with growth in targeted areas in particular agriculture lending 2.2 times system1.

\$ deposits increased \$2.7 billion, up 7% with the deposit to loan ratio up 82 basis points to 76.5%. The majority of the growth was in at call and transaction accounts which increased \$2.3 billion or 12%, primarily in online deposits, up \$1.7 billion.

Non-interest income increased \$49 million or 13%, driven by:

§ foreign exchange impacts of \$44 million; and

s increased insurance income and an uplift in fees earned from FUM/FUA growth, with balances up \$1.3 billion or 25%, to \$6.4 billion; partially offset by

s insurance recoveries associated with the Christchurch earthquake received in 2013, which were not repeated in 2014.

Operating expenses increased \$79 million or 11%, of which foreign exchange translation impacts contributed \$78 million.

A continued focus on disciplined cost management has supported investment in strategic priorities which are contributing to both an enhanced customer experience and productivity benefits. As a result the expense to income ratio was down 75 basis points in 2014 to 41.0%.

Impairment charges decreased \$73 million or 75%, as asset quality continued to improve, with lower consumer delinquencies and the run-off and management of business stressed assets.

For a discussion of the results of Westpac New Zealand for 2013 v 2012, refer to Divisional performance 2013 v 2012 .

1 Source: Reserve Bank of New Zealand (RBNZ).

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### **Other divisions**

Other divisions comprise:

Westpac Pacific

Westpac Pacific provides banking services for retail and business customers in seven Pacific Island Nations. Branches, ATMs, telephone banking and internet banking channels are used to deliver business activities in Fiji, Papua New Guinea (PNG), Vanuatu, Cook Islands, Tonga, Solomon Islands and Samoa. Westpac Pacific s financial products include personal savings accounts, business transactional accounts, personal and business lending products, business services and a range of international products.

Group Services1

Group Services encompasses technology, banking operations, compliance, legal and property services.

#### Treasury

Treasury is primarily focused on the management of the Group s interest rate risk and funding requirements by managing the mismatch between Group assets and liabilities. Treasury s earnings are primarily impacted by the hedging decisions taken on behalf of the Group to manage net interest income outcomes and assist net interest income growth.

Core Support1

Core Support comprises those functions performed centrally, including finance, risk and human resources.

### Group Items

Group Items includes earnings on capital not allocated to divisions, accounting entries for certain intra-group transactions that facilitate the presentation of the performance of our operating segments, earnings from non-core asset sales and certain other head office items such as centrally raised provisions.

#### Performance of other divisions

	2014 \$m	2013 \$m	2012 \$m
Net interest income	493	724	962
Non-interest income	203	193	293
Net operating income before operating expenses and impairment charges	696	917	1,255
Operating expenses	(148)	(215)	(233)
Impairment charges	(91)	(59)	(74)
Profit before income tax	457	643	948
Income tax expense	(120)	(252)	(329)
Profit attributable to non-controlling interests	(24)	(55)	(58)
Cash earnings for the year	313	336	561
Net cash earnings adjustments	80	(162)	(477)
Net profit attributable to owners of Westpac Banking Corporation	393	174	84

2014 v 2013

Other divisions cash earnings were \$313 million in 2014, down \$23 million.

Net operating income before operating expenses and impairment charges decreased \$221 million with Treasury income impacted by low market volatility, contributing to lower returns from the liquids portfolio and balance sheet management. The impact of exchange controls in PNG, and hedging of New Zealand earnings and offshore capital also reduced income. This was partially offset by an increase in profit from asset sales, with remaining shares in Visa sold in 2014.

Operating expenses were \$67 million lower due to a reduction in defined benefits superannuation expense, employee provisions raised in 2013 that were not repeated and a decrease in centrally managed program costs.

Impairment charges of \$91 million reflect an increase in centrally held economic overlay impairment provisions related to sectors in the economy undergoing structural change.

The effective tax rate reduced with the release of tax provisions no longer required, following the finalisation of prior period taxation matters. Non-controlling interests were lower by \$29 million following the maturity of the 2003 TPS in 2013.

For a discussion of the results of this division for 2013 v 2012, refer to Divisional performance 2013 v 2012.

1 Costs are allocated to other divisions, largely AFS and WIB.

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### Divisional performance 2013 v 2012

Westpac Retail & Business Banking

2013 v 2012

Westpac RBB cash earnings were \$2,355 million in 2013, an increase of \$197 million or 9% compared to 2012.

Net interest income increased by \$346 million or 7% compared to 2012. This was driven by an increase in interest-earning assets and higher margins. Features of this result included:

<sup>34</sup> loans increased \$6.1 billion or 2% compared to 2012, primarily due to:

an increase in mortgages of \$5.4 billion or 3% compared to 2012 which accounted for the majority of lending growth;

other consumer lending increased 2% compared to 2012, with growth in personal lending offsetting a decline in cards; and

an increase in business lending of 1% compared to 2012, with most of the growth in long term lending. Short-term lending and working capital balances were lower. Repayments were also higher over the year, particularly in agribusiness.

<sup>34</sup> deposits increased \$11.6 billion or 8% compared to 2012, primarily due to:

an increase in at call deposits of \$16.9 billion or 21% compared to 2012, driven primarily by growth in consumer deposits (Reward Saver and mortgage offset accounts) and an increase in business deposits of \$2.7 billion or 10% compared to 2012; partially offset by

a decrease in term deposits of 9% compared to 2012, as customers chose to hold their funds in at call accounts.

<sup>34</sup> margins increased 10 basis points to 2.33% compared to 2012, primarily driven by:

an increase in lending spreads (up 26 basis points), mostly from the repricing of mortgages and business loans to better reflect higher funding costs; and

decreased deposit spreads (down 14 basis points) due to continued competitive pricing in at call savings accounts, where most of the deposit growth has occurred.

Non-interest income increased \$106 million or 9% compared to 2012, primarily due to:

<sup>34</sup> an increase in business lending fees, which have continued to be repriced to more appropriately reflect the cost of providing business facilities; and

<sup>34</sup> an increase in cards income due to volume driven interchange fee increases and an increase in the use of premium rewards cards, including Westpac Black.

Operating expenses increased \$72 million or 2% compared to 2012, primarily due to:

- 34 an increase in compliance and investment spending including software amortisation; and
- <sup>34</sup> improved productivity across frontline roles, reduced full-time equivalent employees (FTE) and disciplined expense

management offset by salary and wage increases, CPI increases and higher marketing costs associated with the new brand launch.

Impairment charges increased \$57 million or 13% compared to 2012, primarily due to prior year benefitting from an improvement in asset quality, which led to a reduction in provisioning; this improvement was not matched in 2013.

### St.George Banking Group

### 2013 v 2012

St.George cash earnings were \$1,392 million in 2013, an increase of \$203 million or 17% compared to 2012.

Net interest income increased by \$250 million or 8% compared to 2012. This was driven by an increase in interest-earning assets and a 10 basis point improvement in margins. Features of this result included:

<sup>34</sup> loans increased \$5.1 billion or 3% compared to 2012, primarily due to:

an increase in mortgages of \$6.1 billion or 6% compared to 2012. Growth was across all brands particularly in Bank of Melbourne; partially offset by

a decrease in business lending of 5% compared to 2012 due to lower commercial property lending from the run off of existing facilities and from stressed assets refinanced out of the business.

deposits increased \$7.7 billion or 10% compared to 2012 with deposit growth more than fully funding loan growth over the year, primarily due to an increase in at call savings accounts with RAMS deposits contributing \$1.3 billion of growth, offsetting a decrease in term deposits of \$0.8 billion (down 2%); and

34 margins increased 10 basis points to 2.22% compared to 2012, primarily due to:

an increase in lending spreads of 26 basis points, with mortgage repricing and improved business lending spreads to recover increases in funding costs; partially offset by

a decrease in deposit spreads of 16 basis points, as competition continued to see spreads on new deposits lower than the portfolio average.

Non-interest income decreased \$23 million or 5% compared to 2012, primarily due to:

<sup>34</sup> lower financial markets income; partially offset by

34 increased business lending fees.

Operating expenses increased \$74 million or 6% compared to 2012, primarily due to:

<sup>34</sup> costs associated with the investment in Bank of Melbourne has added approximately \$36 million in expenses including new branches, increased employee numbers and an increase in depreciation and amortisation; and

the launch of new Business Connect model for serving SME customers contributed to the increase along with increased technology costs; partially offset by

<sup>3</sup>⁄<sub>4</sub> productivity savings.

Impairment charges decreased \$140 million or 32% compared to 2012, due to:

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<sup>34</sup> a decrease in business impairment charges of \$135 million compared to 2012, primarily due to the continued improvement in asset quality and lower levels of business stressed assets; and

<sup>34</sup> lower consumer impairment charges of \$5 million compared to 2012, driven by improvements in delinquencies.

#### **BT Financial Group (Australia)**

2013 v 2012

BTFG cash earnings were \$773 million in 2013, an increase of \$88 million or 13% compared to 2012.

Net interest income decreased \$18 million or 4% compared to 2012, primarily due to improved volumes and stronger margins in Private Wealth offset by a decline in margin lending balances.

Non-interest income increased \$224 million or 13% compared to 2012, primarily due to:

an increase in life insurance revenue with net earned premiums rising 21%, reflecting the expansion of distribution to the Independent Financial Advisor and aligned financial planner networks, partially offset by margin compression, a slight deterioration in lapse rates and an increase in claims consistent with the larger portfolio;

<sup>3</sup>/<sub>4</sub> an increase in general insurance revenue with gross written premiums rising 17% from annual pricing reviews, growth in new business through cross sell across the banking brands. Claim expenses have reduced compared to 2012;

a decrease in lenders mortgage insurance revenue due to modest mortgage growth and the continued impact of the decision to de-risk the portfolio in 2009 and an increase in claims reflecting the work out of delinquent mortgages; and

34 an increase in funds management income due to:

an increase in average FUM due to inflows, improved markets and FX impacts, partially offset by a reduction in FUM margins;

an increase in funds under administration (FUA) income driven by flows on platforms and improved markets;

an increase in performance fees received in BTIM and JOHCM;

an increase in advice income from new business revenue generated by an expanded planner network with greater focus on targeted segments and increasing customer facing time; and

an increase in Ascalon revenue from seed pool revaluation gains.

Operating expenses increased \$75 million, or 7% compared to 2012, primarily due to:

34 an increase in investment related costs of \$45 million;

34 an increase in performance fee related bonuses associated with BTIM and JOHCM of \$17 million; and

34 an increase in other operating costs due to higher FTE, costs associated with regulatory change and other volume related costs.

### Westpac Institutional Bank

### 2013 v 2012

WIB cash earnings were \$1,575 million in 2013, an increase of \$157 million or 11% compared to 2012.

Net interest income decreased \$71 million or 4% compared to 2012, primarily due to a 23 basis point decline in margins. While margin pressure was experienced on both assets and liabilities, competition was most intense for transactional deposit balances. Features of this result included:

<sup>34</sup> loans increased \$2.6 billion or 5% compared to 2012, primarily in targeted areas of trade finance, with particularly good growth from Asia; and

<sup>34</sup> deposits increased \$8.3 billion or 13% compared to 2012, as WIB continued to build its total relationship focus resulting in growth in term deposits and transactional deposits.

Non-interest income increased \$179 million or 12% compared to 2012, primarily due to:

<sup>34</sup> an increase in markets income compared to 2012. Growth during the year was most prominent in interest rate products as customers sought to more actively manage their risk as interest rates declined, while movements in the currency increased customer demand for FX hedging products; and

<sup>34</sup> a benefit in credit valuation adjustment of \$87 million compared to a charge of \$58 million in 2012; partially offset by

<sup>3</sup>/<sub>4</sub> lower Hastings revenue primarily due to reduced performance fees.

Operating expenses increased \$85 million or 8% compared to 2012, primarily due to:

<sup>34</sup> an increase in WIB s investment in Asia, including building product and technology capabilities, along with additional FTE and branch premises; and

<sup>34</sup> performance-related payments associated with the gains from the Hastings business in the first half of 2013.

Asset quality improved in 2013, and as a result impairments contributed an \$89 million benefit to earnings, compared to a \$127 million charge in 2012. The high level of write-backs and collectively assessed provision benefits continued in 2013, with new individually assessed provisions lower than 2012.

#### Westpac New Zealand

2013 v 2012

Westpac New Zealand cash earnings were \$632 million in 2013, an increase of \$79 million or 14% compared to 2012.

Net interest income increased \$80 million or 7% compared to 2012, of which foreign exchange translation impacts contributed \$75 million. Excluding foreign exchange impacts, net interest income increased \$10 million due to average interest-earning assets increasing, partially offset by margins declining 34 basis points. Margins and interest-earning assets were impacted by the inclusion of liquid assets in

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2013. Adjusting for these assets, margins were 10 basis points lower.

Features of this result included:

<sup>34</sup> loans increased \$7.3 billion or 15% compared to 2012, primarily due to:

foreign exchange impacts of \$5.6 billion; and

an increase in mortgages and business lending of \$1.7 billion compared to 2012. Growth was predominantly in the targeted segment of loans with an LVR less than 80%.

<sup>34</sup> deposits increased \$7.9 billion or 24% compared to 2012, primarily due to:

foreign exchange impacts of \$4.2 billion; and

an increase in term deposits and other deposits, driven by growth in consumer online savings and business transaction accounts.

<sup>34</sup> margins reduced 10 basis points to compared to 2012. The 10 basis point contraction in underlying margins was primarily due to:

lending spreads were lower as competition increased and customers switched to lower spread fixed rate mortgage products; and

deposit spreads decreased due to competition and lower returns on non-interest bearing deposits.

Non-interest income increased \$22 million or 6% compared to 2012, primarily due to:

34 an increase in facility fees and wealth fees earned from FUM/FUA growth (up \$1.2 billion); partially offset by

<sup>3</sup>⁄<sub>4</sub> the one-off insurance policy benefit received in 2012.

Operating expenses increased \$44 million or 7% compared to 2012, of which foreign exchange translation impacts contributed \$41 million. Excluding foreign exchange impacts, this increase was primarily due to salary and other inflationary increases, including rental expenses and continued investment in strategic priorities, largely offset by benefits delivered from ongoing productivity initiatives.

Impairment charges decreased \$51 million or 34% compared to 2012, primarily due to:

- 34 continued improvement in stressed assets; and
- <sup>34</sup> a decrease in business individually assessed provision charges of 81% compared to 2012; partially offset by
- <sup>34</sup> an increase in impairment charges on a small number of institutional customers.

### Other divisions

2013 v 2012

Other divisions cash earnings were \$336 million in 2013, a decrease of \$225 million or 40% compared to 2012.

Net interest income decreased \$238 million or 25% compared to 2012, primarily due to lower Treasury income. In the more stable credit spread environment, Treasury experienced lower returns on the liquid assets portfolio compared to 2012. Higher interest costs related to recent subordinated debt and hybrid issues also reduced net interest income.

Non-interest income decreased \$100 million or 34% compared to 2012, primarily due to:

- <sup>34</sup> profit from the sale of Visa shares in 2012 (\$46 million) was not repeated;
- <sup>3</sup>/<sub>4</sub> reduced research and development tax credits received (\$57 million); and
- <sup>3</sup>/<sub>4</sub> hedging of offshore earnings and cost of hedging offshore capital.

Operating expenses decreased \$18 million or 8% compared to 2012, primarily due to lower spend on centrally managed programs.

Impairment charges decreased \$15 million primarily due to a single large provision in Vanuatu in 2012, which was not repeated in 2013.

The effective tax rate increased from 34.7% in 2012 to 39.2% in 2013, primarily from the impact of higher non-deductible distributions on Westpac CPS and Westpac CN.

Risk and risk management

### **Risk factors**

Our business is subject to risks that can adversely impact our business, financial performance, financial condition and future performance. If any of the following risks occur, our business, financial performance, financial condition or future performance could be materially adversely affected, with the result that the trading price of our securities could decline and as a security holder you could lose all, or part, of your investment. You should carefully consider the risks described and the other information in this Annual Report before investing in our securities. The risks and uncertainties described below are not the only ones we may face. Additional risks and uncertainties that we are unaware of, or that we currently deem to be immaterial, may also become important factors that affect us.

#### **Risks relating to our business**

# Our businesses are highly regulated and we could be adversely affected by failing to comply with existing laws and regulations or by changes in laws, regulations or regulatory policy

As a financial institution, we are subject to detailed laws and regulations in each of the jurisdictions in which we operate or obtain funding, including Australia, New Zealand and the United States. We are also supervised by a number of different regulatory and supervisory authorities which have broad administrative power over our businesses. In Australia, the relevant regulatory authorities include the Australian Prudential Regulation Authority (APRA), Reserve Bank of Australia (RBA), Australian Securities and Investments Commission (ASIC), Australian Securities Exchange (ASX), Australian Competition and Consumer Commission (ACCC), the Australian Transaction Reports and Analysis Centre (AUSTRAC) and the Australian Taxation Office (ATO). The Reserve Bank of New Zealand (RBNZ) and the Financial Markets Authority (FMA) have supervisory oversight of our New Zealand operations. In the United States we are subject to supervision and regulation by the US Office of the Comptroller of the Currency (OCC), the Board of Governors of the Federal Reserve System, the Commodity Futures Trading Commission (CFTC) and the U.S. Securities and Exchange Commission (SEC). In other jurisdictions in which we operate, including the United Kingdom, Asia and various Pacific countries, we are also required to comply with relevant requirements of the local regulatory bodies.

We are responsible for ensuring that we comply with all applicable legal and regulatory requirements (including accounting standards) and industry codes of practice in the jurisdictions in which we operate or obtain funding, as well as meeting our ethical standards.

Compliance risk arises from these legal and regulatory requirements. If we fail to comply, we may be subject to fines, penalties or restrictions on our ability to do business. At a domestic level, an example of the broad administrative power available to regulatory authorities is the power available to APRA under the Banking Act 1959 in certain circumstances to investigate our affairs and/or issue a direction to us (such as a direction to comply with a prudential requirement, to conduct an audit, to remove a Director, executive officer or employee or not to undertake transactions). In recent years, there have been significant increases in the quantum of fines issued by global

regulators. Any such fines, costs and restrictions could adversely affect our business, reputation, prospects, financial performance or financial condition.

As with other financial services providers, we face increasing supervision and regulation in most of the jurisdictions in which we operate or obtain funding, particularly in the areas of funding, liquidity, capital adequacy, conduct and prudential regulation, anti-bribery and corruption, anti-money laundering and counter-terrorism financing and trade sanctions. In December 2010 the Basel Committee on Banking Supervision (BCBS) announced a revised global regulatory framework known as Basel III. Basel III, among other things, increases the required quality and quantity of capital held by banks and introduces new standards for the management of liquidity risk. APRA has now incorporated much of the framework into its prudential standards. Further details on the Basel III framework are set out in Section 1 under Information on Westpac and Significant developments .

During the year ended 30 September 2014 there were also a series of other regulatory releases from authorities in the various jurisdictions in which we operate or obtain funding proposing significant regulatory change for financial institutions. This includes new accounting and reporting standards which have been finalised, global OTC derivatives reform and the US Dodd-Frank legislation, including the Volcker Rule promulgated thereunder. The latter is designed to reform the entire system for the supervision and regulation of financial firms that operate in or have a connection with the US, including non-US banks like Westpac. Other areas of proposed or potential change that could impact us include changes to tax legislation, regulation relating to remuneration, consumer protection and competition legislation, privacy and data protection, anti-bribery and corruption, anti-money laundering and counter-terrorism financing laws and trade sanctions. In addition, further changes may occur driven by policy, prudential or political factors. The Australian Government has commissioned a Financial System Inquiry with broad terms of reference. While a preliminary report has been released the final outcomes of this Inquiry are difficult to predict but may result in substantial regulatory changes, including additional capital requirements which could have a material impact on our business, prospects, financial performance or financial condition. Further details on the Inquiry are set out in Section 1 under Significant developments .

Regulation is becoming increasingly extensive and complex. Some areas of potential regulatory change involve multiple jurisdictions seeking to adopt a coordinated approach. This may result in conflicts with specific requirements of the jurisdictions in which we operate and, in addition, such changes may be inconsistently introduced across jurisdictions.

Changes may also occur in the oversight approach of regulators. It is possible that governments in jurisdictions in which we operate or obtain funding might revise their application of existing regulatory policies that apply to, or impact, Westpac s business, including for reasons relating to national interest and/or systemic stability.

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Regulatory changes and the timing of their introduction continue to evolve and we currently manage our businesses in the context of regulatory uncertainty. The nature and impact of future changes are not predictable and are beyond our control. Regulatory compliance and the management of regulatory change is an increasingly important part of our strategic planning. We expect that we will be required to continue to invest significantly in compliance and the management and implementation of regulatory change and, at the same time, significant management attention and resources will be required to update existing or implement new processes to comply with the new regulations.

Regulatory change may also impact our operations by requiring us to have increased levels of liquidity and higher levels of, and better quality, capital as well as place restrictions on the businesses we conduct, require us to amend our corporate structure or require us to alter our product or service offerings. If regulatory change has any such effect, it could adversely affect one or more of our businesses, restrict our flexibility, require us to incur substantial costs and impact the profitability of one or more of our business lines. Any such costs or restrictions could adversely affect our business, prospects, financial performance or financial condition.

For further information refer to Significant developments in Section 1 and the sections Critical accounting assumptions and estimates and Future developments in accounting standards in Note 1 to the financial statements.

Adverse credit and capital market conditions may significantly affect our ability to meet funding and liquidity needs and may increase our cost of funding

We rely on credit and capital markets to fund our business and as a source of liquidity. Our liquidity and costs of obtaining funding are related to credit and capital market conditions.

Global credit and capital markets can experience periods of extreme volatility, disruption and decreased liquidity as was demonstrated during the Global Financial Crisis. While there have now been extended periods of stability in these markets, the environment has become more volatile and unpredictable. The main risks we face are damage to market confidence, changes to the access and cost of funding and a slowing in global activity or through other impacts on entities with whom we do business.

As of 30 September 2014, approximately 33% of our total funding originated from domestic and international wholesale markets, of this around 59% was sourced outside Australia and New Zealand.

A shift in investment preferences of businesses and consumers away from bank deposits towards other asset or investment classes could increase our need for funding from other, potentially less stable or more expensive forms of funding.

If market conditions deteriorate due to economic, financial, political or other reasons, our funding costs may be adversely affected and our liquidity and our funding and lending activities may be constrained.

If our current sources of funding prove to be insufficient, we may be forced to seek alternative financing. The availability

of such alternative financing, and the terms on which it may be available, will depend on a variety of factors, including prevailing market conditions, the availability of credit, our credit ratings and credit market capacity. Even if available, the cost of these alternatives may be more expensive or on unfavourable terms, which could adversely affect our financial performance, liquidity, capital resources and financial condition. There is no assurance that we will be able to obtain adequate funding and do so at acceptable prices, nor that we will be able to recover any additional costs.

If Westpac is unable to source appropriate funding, we may also be forced to reduce our lending or begin selling liquid securities. Such actions may adversely impact our business, prospects, liquidity, capital resources, financial performance or financial condition.

Westpac enters into collateralised derivative obligations, which may require Westpac to post additional collateral based on movements in market rates, which have the potential to adversely affect Westpac s liquidity.

For a more detailed description of liquidity risk, refer to Liquidity risk in this section and Note 27 to the financial statements.

#### Sovereign risk may destabilise financial markets adversely

Sovereign risk is the risk that foreign governments will default on their debt obligations, will be unable to refinance their debts as they fall due, or will nationalise parts of their economy. Should one sovereign default, there could be a cascading effect to other markets and countries, the consequences of which, while difficult to predict, may be similar to or worse than those experienced during the global financial crisis. Such an event could destabilise global financial markets adversely affecting our liquidity, financial performance or financial condition.

#### Failure to maintain credit ratings could adversely affect our cost of funds, liquidity, competitive position and access to capital markets

Credit ratings are independent opinions on our creditworthiness. Our credit ratings affect the cost and availability of our funding from capital markets and other funding sources and they may be important to customers or counterparties when evaluating our products and services. Therefore, maintaining high quality credit ratings is important.

The credit ratings assigned to us by rating agencies are based on an evaluation of a number of factors, including our financial strength, structural considerations regarding the Australian financial system and the credit rating of the Australian Government. A credit rating downgrade could be driven by the occurrence of one or more of the other risks identified in this section or by other events including changes to the methodologies used by the rating agencies to determine ratings.

Failure to maintain our current credit ratings could adversely affect our cost of funds and related margins, collateral requirements, liquidity, competitive position and our access to capital markets. The extent and nature of these impacts would depend on various factors, including the extent of any ratings change, whether our ratings differ among agencies

Risk and risk management

(split ratings) and whether any ratings changes also impact our peers or the sector.

A systemic shock in relation to the Australian, New Zealand or other financial systems could have adverse consequences for Westpac or its customers or counterparties that would be difficult to predict and respond to

There is a risk that a major systemic shock could occur that causes an adverse impact on the Australian, New Zealand or other financial systems.

As outlined above, during the past decade the financial services industry and capital markets have been, and may continue to be, adversely affected by market volatility and the negative outlook for global economic conditions. A shock to one of the major global economies could again result in currency and interest rate fluctuations and operational disruptions that negatively impact the Group.

Any such market and economic disruptions could adversely affect financial institutions such as Westpac because consumer and business spending may decrease, unemployment may rise and demand for the products and services we provide may decline, thereby reducing our earnings. These conditions may also affect the ability of our borrowers to repay their loans or our counterparties to meet their obligations, causing us to incur higher credit losses. These events could also result in the undermining of confidence in the financial system, reducing liquidity, impairing our access to funding and impairing our customers and counterparties and their businesses. If this were to occur, our business, prospects, financial performance or financial condition could be adversely affected.

The nature and consequences of any such event are difficult to predict and there can be no certainty that we could respond effectively to any such event.

#### Declines in asset markets could adversely affect our operations or profitability

Declines in Australian, New Zealand or other asset markets, including equity, residential and commercial property and other asset markets, could adversely affect our operations and profitability.

Declining asset prices also impact our wealth management business. Earnings in our wealth management business are, in part, dependent on asset values because we typically receive fees based on the value of securities and/or assets held or managed. A decline in asset prices could negatively impact the earnings of this business.

Declining asset prices could also impact customers and counterparties and the value of security (including residential and commercial property) we hold against loans and derivatives which may impact our ability to recover amounts owing to us if customers or counterparties were to default. It may also affect our level of provisioning which in turn impacts profitability.

#### Our business is substantially dependent on the Australian and New Zealand economies

Our revenues and earnings are dependent on economic activity and the level of financial services our customers require. In particular, lending is dependent on various factors including economic growth, business investment, business

and consumer sentiment, levels of employment, interest rates and trade flows in the countries in which we operate.

We conduct the majority of our business in Australia and New Zealand and, consequently, our performance is influenced by the level and cyclical nature of lending in these countries. These factors are in turn impacted by both domestic and international economic conditions, natural disasters and political events. A significant decrease in Australian and New Zealand housing valuations could adversely impact our home lending activities because borrowers with loans in excess of their property value may show a higher propensity to default and in the event of defaults our security would be eroded, causing us to incur higher credit losses. The demand for our home lending products may also decline due to buyer concerns about decreases in values.

Adverse changes to the economic and business conditions in Australia and New Zealand and other countries such as China, India and Japan, could also adversely affect the Australian economy and our customers. In particular, due to the current relationship between Australia and China, particularly in the mining and resources sectors, a slowdown in China s economic growth could negatively impact the Australian economy. Changes in economic conditions could in turn result in reduced demand for our products and services and affect the ability of our borrowers to repay their loans. If this were to occur, it could negatively impact our business, prospects, financial performance or financial condition.

# An increase in defaults in credit exposures could adversely affect our liquidity, capital resources, financial performance or financial condition

Credit risk is a significant risk and arises primarily from our lending and derivatives activities. The risk arises from the possibility that some customers and counterparties will be unable to honour their obligations to us, including the repayment of loan principal and interest.

We establish provisions for credit impairment based on current information. If economic conditions deteriorate, some customers and/or counterparties could experience higher levels of financial stress and we may experience a significant increase in defaults and write-offs, and be required to increase our provisioning. Such events would diminish available capital and could adversely affect our liquidity, capital resources, financial performance or financial condition.

Credit risk also arises from certain derivative contracts we enter into and from our dealings with, and holdings of, debt securities issued by other banks, financial institutions, companies, governments and government bodies the financial conditions of which may be affected to varying degrees by economic conditions in global financial markets.

For a discussion of our risk management procedures, including the management of credit risk, refer to the Risk management section and Note 27 to the financial statements.

#### We face intense competition in all aspects of our business

The financial services industry is highly competitive. We compete, both domestically and internationally, with retail

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and commercial banks, asset managers, investment banking firms, brokerage firms, other financial service firms and businesses in other industries with emerging financial services aspirations. This includes specialist competitors that may not be subject to the same capital and regulatory requirements and therefore may be able to operate more efficiently. Emerging competitors are increasingly utilising new technologies and seek to disrupt existing business models, including in relation to digital payment services.

If we are unable to compete effectively in our various businesses and markets, our market share may decline. Increased competition may also adversely affect us by diverting business to our competitors or creating pressure to lower margins.

Increased competition for deposits could also increase our cost of funding and lead us to access other types of funding. We rely on bank deposits to fund a significant portion of our balance sheet and deposits have been a relatively stable source of funding. We compete with banks and other financial services firms for such deposits. To the extent that we are not able to successfully compete for deposits, we would be forced to rely more heavily on other, potentially less stable or more expensive forms of funding, or reduce lending.

We are also dependent on our ability to offer products and services that match evolving customer preferences. If we are not successful in developing or introducing new products and services or responding or adapting to changes in customer preferences and habits, we may lose customers to our competitors. This could adversely affect our business, prospects, financial performance or financial condition.

For more detail on how we address competitive pressures refer to Competition in Section 1.

#### We could suffer losses due to market volatility

We are exposed to market risk as a consequence of our trading activities in financial markets and through the asset and liability management of our financial position. In our financial markets trading business, we are exposed to losses arising from adverse movements in levels and volatility of interest rates, foreign exchange rates, commodity prices, credit prices and equity prices. If we were to suffer substantial losses due to any market volatility it may adversely affect our business, prospects, liquidity, capital resources, financial performance or financial condition. For a discussion of our risk management procedures, including the management of market risk, refer to the Risk management section.

#### We could suffer losses due to operational risks

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. It also includes, among other things, technology risk, model risk and outsourcing risk.

We are also highly dependent on the conduct of our employees, contractors and external service providers. We could, for example, be adversely affected in the event of human error, inadequate or failed processes or if an employee, contractor or external service provider engages in fraudulent conduct. We could incur losses from incorrect or fraudulent payments and settlements, particularly real-time payments. We could also incur losses from an unintentional

or negligent failure to meet a professional obligation to specific clients, including fiduciary and suitability requirements, or from the nature or design of a product. These may include client, product and business practice risks such as product defects and unsuitability, market manipulation, insider trading, misleading or deceptive conduct, and inadequate or defective financial advice. While we have policies and processes to manage the risk of human error and employee, contractor or external service provider misconduct, these policies and processes may not always be effective.

Fraudulent conduct can also emerge from external parties seeking to access the bank s systems and customers accounts. If systems, procedures and protocols for managing fraud fail, or are ineffective, they could lead to loss which could adversely affect our business, prospects, reputation, financial performance, or financial condition.

Entities within the Group may be involved from time to time in legal proceedings arising from the conduct of their business. The Group s material contingent liabilities are described in Note 37 to the financial statements. There is a risk that these contingent liabilities may be larger than anticipated or that additional litigation or other contingent liabilities may arise.

As a financial services organisation, Westpac is heavily reliant on the use of data and models in the conduct of its business. We are therefore exposed to model risk, being the risk of loss arising because of errors or inadequacies in data or a model, or in the control and use of the model.

Westpac relies on a number of suppliers, both in Australia and overseas, to provide services to it and its customers. Failure by these suppliers to deliver services as required could disrupt services and adversely impact Westpac s operations, profitability or reputation.

Operational risks could impact on our operations or adversely affect demand for our products and services. Operational risks can directly impact our reputation and result in financial losses which would adversely affect our financial performance or financial condition.

For a discussion of our risk management procedures, including the management of operational risk, refer to the Risk management section.

#### We could suffer information security risks, including cyberattacks

The proliferation of new technologies, the increasing use of the internet and telecommunications to conduct financial transactions and the growing sophistication and activities of organised crime have resulted in increased information security risks for major financial institutions such as Westpac and our external service providers.

While Westpac has systems in place to detect and respond to cyberattacks, there can be no assurance that we will not suffer losses from cyberattacks or other information security breaches in the future.

Our operations rely on the secure processing, storage and transmission of information on our computer systems and networks, and the systems and networks of external suppliers. Although we implement significant measures to protect the security, integrity and confidentiality of our

Risk and risk management

information, there is a risk that the computer systems, software and networks on which we rely may be subject to security breaches, unauthorised access, malicious software, external attacks or internal breaches that could have an adverse impact on our confidential information or that of our customers and counterparties.

Major banks in other jurisdictions have recently suffered security breaches from sophisticated cyberattacks. Our external service providers or other parties that facilitate our business activities (e.g. vendors, exchanges, clearing houses, central depositories and financial intermediaries) are also subject to the risk of cyberattacks. Any such security breach could result in the loss of customers and business opportunities, significant disruption to Westpac s operations, misappropriation of Westpac s confidential information and/or that of our customers and damage to Westpac s computers or systems and/or those of our customers. Such a security breach could also result in reputational damage, claims for compensation and regulatory investigations and penalties, which could adversely affect our business, prospects, financial performance, or financial condition.

Our risk and exposure to such threats remains heightened because of the evolving nature of technology, Westpac s prominence within the financial services industry and our plans to continue to improve and expand our internet and mobile banking infrastructure.

We continue to seek to strengthen and enhance our cybersecurity systems and investigate or remediate any information security vulnerabilities, investing additional resources as required to counter new and emerging threats as they continue to evolve.

#### We could suffer losses due to technology failures

The reliability and security of our information and technology infrastructure are crucial in maintaining our banking applications and processes. There is a risk that our information and technology systems might fail to operate properly or become disabled as a result of events that are wholly or partially beyond our control.

Further, our ability to develop and deliver products and services to customers is dependent upon technology that requires periodic renewal. We are constantly managing technology projects including projects to consolidate technology platforms, simplify and enhance our technology and operations environment, improve productivity and provide for a better customer experience. Failure to implement these projects or manage associated change effectively could result in cost overruns, a failure to achieve anticipated productivity, operational instability or reputational damage. In turn, this could place us at a competitive disadvantage and adversely affect our financial performance.

### We could suffer losses due to failures in risk management strategies

We have implemented risk management strategies and internal controls involving processes and procedures intended to identify, monitor and manage the risks to which we are subject, including liquidity risk, credit risk, market risk (such as interest rate, foreign exchange and equity risk),

compliance risk, conduct risk and operational risk; all of which may impact the Group s reputation.

However, there are inherent limitations with any risk management framework as there may exist, or emerge in the future, risks that we have not anticipated or identified.

If any of our risk management processes and procedures prove ineffective or inadequate or are otherwise not appropriately implemented, we could suffer unexpected losses and reputational damage which could adversely affect our business, prospects, financial performance or financial condition.

For a discussion of our risk management procedures, refer to the Risk management section.

#### We could suffer losses due to insurance risk

We have exposure to insurance risk in our life insurance and general insurance businesses, which may adversely affect our business, operations and financial condition.

Insurance risk is the risk of loss due to increases in policy benefits paid to customers arising from variations in the incidence or severity of insured events.

In the life insurance business, insurance risk arises primarily through mortality (death) and morbidity (illness and injury) risks being greater than expected.

In the general insurance business, insurance risk arises mainly through environmental factors (including floods and bushfires) and other calamities, such as earthquakes, tsunamis and volcanic activity, as well as general variability in home, contents, motor, travel and other insurance claim amounts. Further details on environmental risk factors are discussed below.

#### We could suffer losses due to environmental factors

We and our customers operate businesses and hold assets in a diverse range of geographic locations. Any significant environmental change or external event (including fire, storm, flood, earthquake or pandemic) in any of these locations has the potential to disrupt business activities, impact on our operations, damage property and otherwise affect the value of assets held in the affected locations and our ability to recover amounts owing to us. In addition, such an event could have an adverse impact on economic activity, consumer and investor confidence, or the levels of volatility in financial markets.

The risk of loss due to environmental factors is also relevant to our insurance business. The frequency and severity of external events such as natural disasters is difficult to predict and it is possible that the amounts we reserve for such events may not be adequate to cover actual claims that may arise, which could adversely affect our business, prospects, financial performance or financial condition.

#### Reputational damage could harm our business and prospects

Our ability to attract and retain customers and our prospects could be adversely affected if our reputation is damaged.

Reputation risk arises where there are differences between stakeholders current and emerging perceptions, beliefs and expectations and our current and planned activities, performance and behaviours.

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There are various potential sources of reputational damage, including failure to effectively manage risks in accordance with our risk management frameworks, potential conflicts of interest, pricing policies, failure to comply with legal and regulatory requirements, making inaccurate public statements, environmental, social and ethical issues, engagement and conduct of external suppliers, failure to comply with anti-money laundering and anti-bribery and corruption laws, trade sanctions and counter-terrorism finance legislation or privacy laws, litigation, failure of information security systems, improper sales and trading practices, failure to comply with personnel and supplier policies, improper conduct of companies in which we hold strategic investments, technology failures and security breaches. Our reputation could also be adversely affected by the actions of the financial services industry in general or from the actions of customers, suppliers and other counterparties.

Failure to appropriately address issues that could or do give rise to reputational risk could also impact the regulatory change agenda, give rise to additional legal risk, subject us to regulatory enforcement actions, fines and penalties, or remediation costs, or harm our reputation among customers, investors and the marketplace. This could lead to loss of business which could adversely affect our business, prospects, financial performance or financial condition.

We could suffer losses due to impairment to capitalised software, goodwill and other intangible assets that may adversely affect our business, operations and financial condition

In certain circumstances Westpac may be exposed to a reduction in the value of intangible assets. As at 30 September 2014, Westpac carried goodwill principally related to its investments in Australia, other intangible assets principally relating to assets recognised on acquisition of subsidiaries and capitalised software balances.

Westpac is required to assess the recoverability of the goodwill balances on at least an annual basis. For this purpose Westpac uses either a discounted cash flow or a multiple of earnings calculation. Changes in the assumptions upon which the calculation is based, together with expected changes in future cash flows, could materially impact this assessment, resulting in the potential write-off of part or all of the goodwill balances.

Capitalised software and other intangible assets are assessed for indicators of impairment at least annually or on indication of impairment. In the event that an asset is no longer in use, or that the cash flows generated by the asset do not support the carrying value, an impairment will be recorded, adversely impacting the Group s financial condition.

#### We could suffer losses if we fail to syndicate or sell down underwritten securities

As a financial intermediary we underwrite listed and unlisted debt and equity securities. Underwriting activities include the development of solutions for corporate and institutional customers who need capital and investor customers who have an appetite for certain investment products. We may guarantee the pricing and placement of these facilities. We could suffer losses if we fail to syndicate or sell down our

risk to other market participants. This risk is more pronounced in times of heightened market volatility.

#### Certain strategic decisions may have adverse effects on our business

Westpac, at times, evaluates and may undertake strategic decisions which may include business expansion, including acquisitions of businesses. The expansion or integration of a new business can be complex and costly and may require Westpac to comply with additional local or foreign regulatory requirements which may carry additional risks. These decisions may, for a variety of reasons, not deliver the anticipated positive business results and could have a negative impact on our business, prospects, engagement with regulators, financial performance or financial condition.

#### Limitation on Independent Registered Public Accounting Firm s Liability

The liability of PricewaterhouseCoopers (an Australian partnership which we refer to as PwC Australia), with respect to claims arising out of its audit report included in this Annual Report, is subject to the limitations set forth in the *Professional Standards Act 1994* of New South Wales, Australia, as amended (the Professional Standards Act) and The Institute of Chartered Accountants in Australia (NSW) Scheme adopted by The Institute of Chartered Accountants in Australia (ICAA) on 8 October 2014 and approved by the New South Wales Professional Standards Council pursuant to the *Professional Standards Act* (the NSW Accountants Scheme). For matters occurring on or prior to 8 October 2014, the liability of PwC Australia may be subject to the limitations set forth in predecessor schemes. The current NSW Accountants Scheme expires on 8 October 2019 unless further extended or replaced.

The *Professional Standards Act* and the NSW Accountants Scheme may limit the liability of PwC Australia for damages with respect to certain civil claims arising directly or vicariously from anything done or omitted by it in New South Wales in the performance of its professional services for us, including, without limitation, its audits of our financial statements. The maximum liability for audit work is \$75 million or, in relation to matters occurring on or prior to 7 October 2007, \$20 million. The limit does not apply to claims for breach of trust, fraud or dishonesty.

In addition, there is equivalent professional standards legislation in place in other states and territories in Australia and amendments have been made to a number of Australian federal statutes to limit liability under those statutes to the same extent as liability is limited under state and territory laws by professional standards legislation. Accordingly, liability for acts or omissions by PwC Australia in Australian states or territories other than New South Wales may be limited in a manner similar to that in New South Wales. These limitations of liability may limit recovery upon the enforcement in Australian courts of any judgment under US or other foreign laws rendered against PwC Australia based on or related to its audit report on our financial statements. Substantially all of PwC Australia s assets are located in Australia. However, the *Professional Standards Act* and the NSW Accountants Scheme have not been subject to judicial consideration and therefore how the limitation might be applied by the courts and the effect of the limitation on the enforcement of foreign judgments are untested.

Risk and risk management

### **Risk management**

Westpac s vision is to be one of the world s great companies, helping our customers, communities and people to prosper and grow.

Effective risk management is one of the keys to achieving this goal. It influences our customer experiences and public perceptions, our financial performance, reputation and shareholder expectations, and thus our future success. We regard managing risk as a fundamental activity, performed at all levels of the Group.

The Risk Management Strategy is approved by the Board and reviewed by the Board Risk and Compliance Committee (BRCC) on an annual basis or more frequently where required by a material business or strategy change or a material change to the Group s risk profile. It is owned by the Chief Executive Officer.

For further information regarding the role and responsibilities of the BRCC and other Board committees in managing risk, refer to Corporate governance Risk management in Section 1.

The CEO and Executive Team are responsible for implementing our Risk Management Strategy and frameworks, and for developing policies, controls, processes and procedures for identifying and managing risk in all of Westpac s activities.

As outlined in the Corporate governance section, we adopt a Three Lines of Defence approach to risk management which reflects our culture of risk is everyone s business and that all employees are responsible for identifying and managing risk and operating within the Group s desired risk profile. We embed risk culture and maintain an awareness of risk management responsibilities through regular communication, training and other targeted approaches that support our risk management framework.

For a comprehensive discussion of the risks to which Westpac is exposed, and its policies to manage these risks, refer to Corporate governance Risk management in Section 1 and Note 27 to the financial statements.

### **Credit risk**

Credit risk is the risk of financial loss where a customer or counterparty fails to meet their financial obligations to Westpac.

We have a framework and supporting policies for managing the credit risk associated with lending across our business divisions. The framework and policies encompass all stages of the credit cycle origination, evaluation, approval, documentation, settlement, ongoing administration and problem management. For example, we have established product-based standards for lending to individuals, with key controls including minimum serviceability standards and maximum loan to security value ratios. We offer residential property loans to both owner-occupiers and investors at both fixed and variable rates, secured by a mortgage over the property or other acceptable collateral. Where we lend to higher loan to value ratios we typically also require lenders mortgage insurance. Similarly, we have established criteria for business, commercial, corporate and institutional lending, which can vary by industry segment. In this area we focus on the performance of key financial risk ratios, including

interest coverage, debt serviceability and balance sheet structure. When providing finance to smaller business, commercial and corporate borrowers we typically obtain security, such as a mortgage over property and/or a general security agreement over business assets. For larger

corporates and institutions we typically also require compliance with selected financial ratios and undertakings and may hold security. In respect of commercial property lending we maintain loan origination and ongoing risk management standards, including specialised management for higher value loans. We consider factors such as the nature, location, quality and expected demand for the asset, tenancy profile and experience and quality of management. We actively monitor the Australian and New Zealand property markets and the composition of our commercial property loan book across the Group.

The extension of credit is underpinned by the Group s Principles of Responsible Lending. This is reflected in our commitment to comply with all local legislation, codes of practice and relevant guidelines and obligations to market our products responsibly and stay in touch with the expectations of customers and the community.

Refer to Note 27 to the financial statements for details of our credit risk management policies.

#### Provisions for impairment charges on loans

For information on the basis for determining the provision for impairment charges on loans refer to Critical accounting assumptions and estimates in Note 1 to the financial statements.

#### Credit risk concentrations

We monitor our credit portfolio to manage risk concentrations. At 30 September 2014, our exposure to consumers comprised 71% (2013: 71%, 2012: 71%) of our on-balance sheet loans and 57% (2013: 57%, 2012: 57%) of total credit commitments. At 30 September 2014, 90% (2013: 90%, 2012: 91%) of our exposure to consumers was supported by residential real estate mortgages. The consumer category includes investment property loans to individuals, credit cards, personal loans, overdrafts and lines of credit. Our consumer credit risks are diversified, with substantial consumer market share in every state and territory in Australia, New Zealand and the Pacific region. Moreover, these customers service their debts with incomes derived from a wide range of occupations, in city as well as country areas.

Exposures to businesses, government and other financial institutions are classified into a number of industry clusters based on groupings of related Australian and New Zealand Standard Industrial Classification (ANZSIC) codes and are monitored against industry risk limits. The level of industry risk is measured and monitored on a dynamic basis. We also control the concentration risks that can arise from large exposures to individual borrowers.

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### Cross-border outstandings

Cross-border outstandings are loans, placements with banks, interest earning investments and monetary assets denominated in currencies other than the borrower s or guarantor s local currency, or the local currency of the Westpac branch or subsidiary holding the asset. They are grouped on the basis of the country of domicile of the borrower or the ultimate guarantor of the risk. The table below excludes irrevocable letters of credit, amounts of which are immaterial. The relevant foreign denominated currencies have been converted at the closing spot exchange rate used in the financial statements.

Our cross-border outstandings to borrowers in countries that individually represented in excess of 0.75% of Group total assets as at 30 September in each of the past three years were as follows:

(in \$millions unless otherwise indicated)	Governments and Official Institutions	Banks and Other Financial Institutions	Other (Primarily Commercial and Industrial)	Total	% of Total Assets
2014 United States China Australia 2013 United States Australia China	5,151 6 2	3,438 4,844 2,556	488 3,261 3,692	9,077 8,111 6,250	1.2% 1.1% 0.8%
	4,877 6 7	3,332 2,981 3,270	668 3,808 2,200	8,877 6,795 5,477	1.3% 1.0% 0.8%
2012 Australia	22	2,393	3,110	5,525	0.8%

Impaired assets among cross-border outstandings were \$79 million as at 30 September 2014 (2013: \$146 million, 2012: \$125 million).

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## Risk and risk management

### Liquidity risk

Liquidity risk is the risk that the Group will be unable to fund assets and meet obligations as they become due. This risk could potentially arise as a result of:

§ an inability to meet both expected and unexpected current and future cashflows and collateral needs without affecting either daily operations or the financial condition of the bank; and/or

§ inadequate market depth or market disruption impacting the ability to offset or eliminate a position at the market price.

Liquidity risk is managed through our BRCC-approved Liquidity Risk Management Framework.

Refer to Note 27 to the financial statements for a more detailed discussion of our liquidity risk management policies.

#### Westpac debt programs and issuing shelves

Access in a timely and flexible manner to a diverse range of debt markets and investors is provided by the following programs and issuing shelves as at 30 September 2014:

Program Limit Australia	lssuer(s)	Program/Issuing Shelf Type
No limit	WBC	Debt Issuance Program
Euro Market USD 2.5 billion USD 20 billion USD 70 billion USD 7.5 billion USD 40 billion EUR 5 billion	WBC WBC/WSNZL1 WBC WSNZL1 WBC2 WSNZL3	Euro Transferable Certificate of Deposit Program Euro Commercial Paper and Certificate of Deposit Program Euro Medium Term Note Program Euro Medium Term Note Program Global Covered Bond Program Global Covered Bond Program
Japan JPY 750 billion JPY 750 billion United States	WBC WBC	Samurai shelf Uridashi shelf
USD 45 billion	WDC	US Commercial Paper Program

USD 10 billion	WSNZL1	US Commercial Paper Program
USD 35 billion	WBC	US MTN Program
No limit	WBC (NY Branch)	Certificate of Deposit Program
No limit	WBC	US Securities and Exchange Commission registered shelf
No limit	WBC	US Securities and Exchange Commission registered shelf

#### **New Zealand**

No limit

WNZL Medium Term Note and Registered Certificate of Deposit Program

1 Notes issued under this program by Westpac Securities NZ Limited, London branch are guaranteed by Westpac New Zealand Limited, its parent company.

2 Notes issued under this program are guaranteed by BNY Trust Company of Australia Limited as trustee of the Westpac Covered Bond Trust.

3 Notes issued under this program by Westpac Securities NZ Limited, London branch are guaranteed by Westpac New Zealand Limited, its parent company, and Westpac NZ Covered Bond Limited.

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#### **Market risk**

Market risk is the risk of an adverse impact on earnings resulting from changes in market factors, such as foreign exchange rates, interest rates, commodity prices and equity prices. Market risk arises in both trading and banking book activities.

Our trading activities are conducted in our Financial Markets and Treasury businesses. Financial Market s trading book activity represents dealings that encompass book running and distribution activity. Treasury s trading activity represents dealings that include the management of interest rate, foreign exchange (FX) and credit spread risk associated with wholesale funding, liquid asset portfolios and hedging of foreign currency earnings and capital deployed offshore.

Refer to Note 27 to the financial statements for a more detailed discussion of our market risk management policies.

The table below depicts the aggregate Value at Risk (VaR), by risk type, for the year ended 30 September:

	Consolidated and Parent Entity								
		2014			2013	-		2012	
	High	Low	Average	High	Low	Average	High	Low	Average
	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Interest rate risk	30.7	6.3	15.6	30.8	9.1	16.7	29.0	10.5	18.4
Foreign exchange risk	7.6	1.2	3.0	5.7	0.5	2.1	8.0	0.8	3.3
Equity risk	0.7	0.1	0.3	0.8	0.1	0.3	1.8	0.2	0.5
Commodity risk1	2.9	1.3	2.0	6.1	1.2	2.9	5.1	1.0	2.5
Other market risks2	11.3	5.4	9.2	13.0	5.8	7.9	21.6	7.8	16.6
Diversification effect	n/a	n/a	(8.2)	n/a	n/a	(10.7)	n/a	n/a	(12.5)
Net market risk	40.2	9.5	22.0	35.4	12.5	<b>19.</b> 2	41.2	16.8	28.8

1 Includes electricity risk.

2 Includes prepayment risk and credit spread risk (exposure to movements in generic credit rating bands).

The graph below compares the actual profit and loss from trading activities on a daily basis to VaR over the reporting period:

Each point on the graph represents one day s profit or loss from trading activities. The result is placed on the graph relative to the associated VaR utilisation. The downward sloping line represents the point where a loss is equal to VaR utilisation. Therefore any point below the line represents a back-test exception (i.e. where the loss is greater than VaR).

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## Risk and risk management

#### Operational risk and compliance risk

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems, or from external events including legal risk but excluding strategic and reputation risk. It also includes, among other things, technology risk, model risk and outsourcing risk.

The way operational risk is managed has the potential to positively or negatively impact our customers, our employees, our financial performance and our reputation.

Compliance risk is the risk of legal or regulatory sanction, financial or reputational loss, arising from our failure to abide by the compliance obligations required of us.

Compliance is focused on meeting our legal and regulatory obligations in each of the jurisdictions in which we operate by proactively managing compliance risk. Refer to Corporate governance in Section 1 for information on our management of operational and compliance risk.

The Group s Operational Risk Management Framework and Compliance Management Framework assist all divisions to achieve their objectives through the effective identification, assessment, measurement, management, monitoring, reporting, control and mitigation of their risks. The Operational Risk Management Framework defines the organisational and governance structures, roles and responsibilities, principles, policies, processes and systems that we use to manage operational risk. The Compliance Management Framework defines the principles, policies and processes, systems, and roles and responsibilities that we use to meet our obligations under the law, based on the letter and spirit of the regulatory standards that apply to the Group. The Frameworks are underpinned by a culture of individual accountability and responsibility, based on a Three Lines of Defence model. This is discussed in further detail in Note 27 to the financial statements.

#### **Other risks**

#### Business risk and risks arising from our strategic objectives and business plans

The risk associated with the vulnerability of a line of business to changes in the business environment, strategic risk and risks specific to our business plans and objectives.

#### Sustainability risks

The risk of damage to Westpac s reputation or financial performance due to failure to recognise or address material existing or emerging sustainability-related environmental, social or governance issues.

The Group has in place a Sustainability Risk Management Framework that is supported by a suite of key supporting policies and position statements. These include the Principles for Doing Business, Principles for Responsible Lending, ESG Credit Risk Policy, Climate Change and Environment Position Statement and Action Plan and sensitive sector position statements, and Sustainable Supply Chain Management Code of Conduct and Framework, many of which are publicly available. The Sustainability Risk Management Framework was reviewed and updated in 2014.

Westpac is also a signatory to a number of voluntary principles-based frameworks that guide the integration of ESG-related issues into investment analysis. These include the Equator Principles covering project finance activities and the Principles for Responsible Investment covering investment analysis.

#### Equity risk

The potential for financial loss arising from adverse movements in equity values. Equity risk can be direct, indirect or contingent.

The Group s direct equity risk arises from principal investments or net trading or underwriting positions in listed or unlisted equities. It also includes seed funding, debt for equity swaps, equity derivatives and other situations where the value of Westpac s investment is directly affected by the change in value of the equity instrument to the full extent of that change. Our indirect equity risk is primarily related to the potential for equity market volatility to impact on fee income that is based on the size of funds under management and administration. Our contingent equity risk arises from normal lending activities secured by or with recourse to listed and/or unlisted equities and the borrower, or to another equity like source of risk protection. Contingent risk materialises when there is a default, and a subsequent shortfall from the realisation of equity related assets that is not covered from other sources of recourse.

The Group has in place various policies, limits and controls to manage these risks and the conflicts of interest that can potentially arise.

#### Insurance risk

The risk of misestimation of the expected cost of insured events, volatility in the number or severity of insured events, and misestimation of the cost of incurred claims.

Subsidiaries within the Group s BT Financial Group undertake life insurance, general insurance and lenders mortgage insurance. They are governed by independent boards and are subject to separate regulatory oversight and controls. These subsidiaries have comprehensive reinsurance arrangements in place to transfer risk and protect against catastrophic events. They are capitalised to a level that exceeds the minimum required by the relevant regulator.

#### Related entity (contagion) risk

The risk that problems arising in other Westpac Group members compromise the financial and operational position of the ADI in the Westpac Group.

The Group has in place a Risk Management Framework and a suite of supporting policies and procedures governing the control of dealings with, and activities that may be undertaken by, Group members. Controls include the measurement, approval and monitoring of, and limitations on, the extent of intra-group credit exposures and other forms of parent entity support, plus requirements related to control of Group badging, product distribution, promotional material, service-level agreements and managing potential conflicts of interest.

#### **Reputation risk**

The risk to earnings or capital arising from negative public opinion resulting from the loss of reputation or public trust and standing.

Reputation risk can arise from gaps between current and/or emerging stakeholder perceptions and expectations relative to our current or planned activities, performance or behaviours. It can affect the Group s brands and businesses positively or negatively. Stakeholder perceptions can include (but are not limited to) views on financial performance, quality of products or services, quality of management, leadership and governance, history and heritage and our approach to sustainability, social responsibility and ethical behaviour.

We have a Reputation Risk Management Framework and key supporting policies in place covering the way we manage reputation risk as one of our key risks across the Group, including the setting of risk appetite and roles and responsibilities for risk identification, measurement and management, monitoring and reporting.

#### **Structured entities**

We are associated with a number of structured entities in the ordinary course of business, primarily to provide funding and financial services products to our customers.

Structured entities are typically set up for a single, pre-defined purpose, have a limited life and generally are not operating entities nor do they have employees. The most common form of structured entity involves the acquisition of financial assets by the structured entity that are funded by the issuance of securities to external investors (securitisation). Repayment of the securities is determined by the performance of the assets acquired by the structured entity.

Under AAS, a structured entity is consolidated and reported as part of the Group if it is controlled by the parent entity in line with AASB 10 Consolidated Financial Statements. The definition of control is based on the substance rather than the legal form. Refer to Note 1 to the financial statements for a description of how we apply the requirements to evaluate whether to consolidate structured entities. Refer to Note 41 to the financial statements for further information.

In the ordinary course of business, we have established or sponsored the establishment of structured entities in relation to securitisation, as detailed below. Capital is held, as appropriate, against all structured entity-related transactions and exposures.

#### **Covered bond guarantors**

Through our covered bond programs we assign our equitable interests in residential mortgage loans to a structured entity covered bond guarantor which guarantees the obligations of our covered bonds. We provide arm s length swaps to the covered bond guarantor in accordance with relevant prudential guidelines. We have no obligation to repurchase any assets from the covered bond guarantor, other than in certain circumstances where there is a breach of representation or warranty. We may repurchase loans from the covered bond guarantor at our discretion, subject to the conditions set out in the transaction documents.

As at 30 September 2014, the carrying value of assets pledged for the covered bond programs for the Group was \$39.3 billion (2013: \$34.2 billion).

Refer to Note 32 to the financial statements for further details.

### Securitisation structured entities

Through our securitisation programs we assign our equitable interests in assets (in respect of RMBS, principally residential mortgage loans, and in respect of ABS, principally auto receivables) to structured entities which issue securities to investors. We provide arm s length interest rate swaps and liquidity facilities to the structured entities in accordance with relevant prudential guidelines. We have no obligation to repurchase any securitisation securities, other than in certain circumstances (excluding impaired assets) where there is a breach of representation or warranty within 120 days of the initial sale (except in respect of our program in New Zealand which imposes no such time limitation). We may remove assets from the program where they cease to conform with the terms and conditions of the securitisation programs or through a program s clean-up features.

As at 30 September 2014, own assets securitised through a combination of privately or publicly placed issues to Australian, New Zealand, European and United States investors was \$11.6 billion (2013: \$10.8 billion).

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# Risk and risk management

Under AAS substantially all of the structured entities involved in our loan securitisation programs are consolidated by the Group.

Refer to Note 32 to the financial statements for further details.

#### **Customer funding conduits**

We arrange financing for certain customer transactions through a commercial paper conduit that provides customers with access to the commercial paper market. As at 30 September 2014, we administered one significant conduit (2013: one), that was created prior to 1 February 2003, with commercial paper outstanding of \$1.4 billion (2013: \$1.8 billion). We provide a letter of credit facility as credit support to the commercial paper issued by the conduit. This facility is a variable interest in the conduit that we administer and represents a maximum exposure to loss of \$147 million as at 30 September 2014 (2013: \$186 million). The conduit is consolidated by the Group.

Refer to Note 32 to the financial statements for further details.

#### Structured finance transactions

We have entered into transactions with structured entities to provide financing to customers or to provide financing to the Group. Any financing arrangements to customers are entered into under normal lending criteria and are subject to our normal credit approval processes. The assets arising from these financing activities are generally included in receivables due from other financial institutions or available-for-sale securities. The liabilities arising from these financing activities are generally included in payables due to other financial institutions, debt issues or financial liabilities designated at fair value. Exposures in the form of guarantees or undrawn credit lines are included within contingent liabilities and credit-related commitments.

#### **Off-balance sheet arrangements**

#### Wealth management activity

Refer to Note 38 to the financial statements for details of our wealth management activities.

#### Other off-balance sheet arrangements

Refer to Note 36 to the financial statements for details of our superannuation plans and Note 37 for details of our contingent liabilities, contingent assets and credit commitments.

#### **Financial reporting**

#### Internal control over financial reporting

The US Congress passed the *Public Company Accounting Reform and Investor Protection Act* in July 2002, which is commonly known as the *Sarbanes-Oxley Act of 2002* (SOX). SOX is a wide ranging piece of US legislation concerned largely with financial reporting and corporate governance. We are obligated to comply with SOX by virtue of being a foreign registrant with the SEC and we have established procedures designed to comply with all applicable requirements of SOX.

#### **Disclosure controls and procedures**

Our management, with the participation of our CEO and CFO, evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the US *Securities Exchange Act of 1934*) as of 30 September 2014.

Based upon this evaluation, our CEO and CFO have concluded that the design and operation of our disclosure controls and procedures were effective as of 30 September 2014.

#### Management s Report on internal control over financial reporting

Rule 13a-15(a) under the US *Securities Exchange Act of 1934* requires us to maintain an effective system of internal control over financial reporting. Refer to the sections headed Management s report on internal control over financial reporting and Report of independent registered public accounting firm in Section 3 for those reports.

#### Changes in our internal control over financial reporting

There has been no change in our internal control over financial reporting (as defined in Rule 13a-15(f) of the US Securities Exchange Act of 1934) for the year ended 30 September 2014 that has been identified that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.



Other Westpac business information

### **Employees**

The number of employees in each area of business as at 30 September1:

	2014	2013	2012
AFS			
Westpac RBB	9,882	9,847	10,171
St.George	5,629	5,149	5,106
BTFG	4,169	4,164	3,898
WIB	1,872	1,793	1,751
Westpac New Zealand	4,342	4,481	4,691
Other	10,479	10,163	10,058
Total employees	36,373	35,597	35,675

1 Total employees includes full-time, pro-rata part-time, overtime, temporary and contract staff.

#### 2014 v 2013

Total FTE increased by 776 compared to 30 September 2013. This increase was driven by the acquisition of Lloyds (554 FTE) and investment in Bank of Melbourne (149 FTE), further expansion in Asia (91 FTE) and simplification programs (61 FTE). These were partly offset by productivity program benefits.

#### 2013 v 2012

Total FTE decreased by 78 compared to 30 September 2012. This decrease was primarily driven by the delivery of productivity initiatives, offset by additional FTE to support investment across the Group.

Specifically, the movement comprised:

§ a decrease of 210 FTE in Westpac New Zealand from productivity program benefits;

s a decrease of 15 FTE across AFS due to operating model changes and other productivity initiatives, offset by investment in Bank of Melbourne and an increase in staff supporting Wealth investments;

§ an increase of 105 FTE across other businesses relating to regulatory change and compliance programs, offset by supplier program benefits and other productivity initiatives; and

§ an increase of 42 FTE in WIB to support further expansion in Asia.

#### Property

We occupy premises primarily in Australia, New Zealand and the Pacific Islands including 1,534 branches, (2013: 1,544) as at 30 September 2014. As at 30 September 2014, we owned approximately 2.0% (2013: 2.0%) of the premises we occupied in Australia, none (2013: none) in New Zealand and 54% (2013: 53%) in the Pacific Islands. The remainder of premises are held under commercial lease with the terms generally averaging five years. As at 30 September 2014, the carrying value of our directly owned premises and sites was approximately \$228 million (2013: \$182 million).

Westpac Place in the Sydney CBD is the Group s head office and has a 6,414 seat capacity. In 2008 we signed a 10 year 9 month lease, which commenced in

November 2008 and contains three six-year options to extend.

60 Martin Place in the Sydney CBD is the next largest corporate site. The Martin Place office has a 2,379 seat capacity. A lease commitment at this site extends to 2015.

We have retained a corporate presence in Kogarah, in the Sydney metro area, which is a key corporate office of St.George. The Kogarah head office has a 2,319 seat capacity. A lease commitment at this site extends to 2021 with five five-year options to extend.

In July 2010, Westpac entered into a lease and services agreement for a purpose built data centre in Western Sydney. This agreement relates to the design, construction and operation of the data centre and is for a period of 15 years with two further five year option periods. The site was handed over on 28 September 2011.

In November 2011, an Agreement for Lease for part of 150 Collins Street, Melbourne, was executed between the following parties: Westpac Banking Corporation (Tenant), APN (Lessor), and APN and Grocon (Developers). The term of the lease is 12 years. Construction is near completion, with occupancy expected to commence late-2014.

In June 2012, an Agreement for Lease between Westpac Banking Corporation and Lend Lease (Millers Point) Pty Ltd (Developer) was executed with Westpac as anchor tenant for the T2 Tower at the Barangaroo South development. The term of the lease is 15 years. Design and construction is progressing in line with project milestones, with occupancy on track for mid- to late-2015

In February 2014, Westpac exercised its contractual right to purchase 100% of the units in the North Ryde Office Trust. The assets acquired consist of a data centre and the land on which it resides. Prior to this acquisition, Westpac had a long term lease for the data centre.

Westpac on Takutai Square is Westpac New Zealand s head office, located at the Eastern end of Britomart Precinct near Customs Street in Auckland, contains 24,510 square metres of office space across two buildings and has a capacity of approximately 2,110 seats. A lease commitment at this site extends to 2021, with two six-year options to extend.

#### Significant long term agreements

Westpac s significant long term agreements are summarised in Note 35 to the financial statements.

#### **Related party disclosures**

Details of our related party disclosures are set out in Note 42 to the financial statements and details of Directors interests in securities are set out in the Remuneration Report included in the Directors Report. The related party disclosures relate principally to transactions with our Directors and Director-related parties as we do not have individually significant shareholders and our transactions with other related parties are not significant.

Other than as disclosed in Note 42 to the financial statements and the Remuneration Report, if applicable, loans made to parties related to Directors and other key

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Other Westpac business information

management personnel of Westpac are made in the ordinary course of business on normal terms and conditions (including interest rates and collateral). Loans are made on the same terms and conditions (including interest rates and collateral) as apply to other employees and certain customers in accordance with established policy. These loans do not involve more than the normal risk of collectability or present any other unfavourable features.

#### Auditor s remuneration

Auditor s remuneration, including goods and services tax, to the external auditor for the years ended 30 September 2014 and 2013 is provided in Note 34 to the financial statements.

#### Audit related services

Westpac Group Secretariat monitors the application of the pre-approval process in respect of audit, audit-related and non-audit services provided by PricewaterhouseCoopers (PwC) and promptly brings to the attention of the BAC any exceptions that need to be approved pursuant to paragraph (c)(7)(i)(C) of Rule 2-01 of Regulation S-X. The pre-approval guidelines are communicated to Westpac s divisions through publication on the Westpac intranet.

During the year ended 30 September 2014, there were no fees paid by Westpac to PwC that required approval by the BAC pursuant to paragraph (c)(7)(i)(C) of Rule 2-01 of Regulation S-X.

2014 Westpac Group Annual Report

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# Financial statements

Income statements for the years ended 30 September

Westpac Banking Corporation

#### Consolidated

					Parent	Entity
		2014	20131	20121	2014	20131
	Note	\$m	\$m	\$m	\$m	\$m
Interest income	2	32,248	33,009	36,873	32,076	32,942
Interest expense	2	(18,706)	(20,188)	(24,371)	(21,012)	(22,123)
Net interest income		13,542	12,821	12,502	11,064	10,819
Non-interest income	3	6,395	5,774	5,481	5,905	5,375
Net operating income before operating expenses and						
impairment charges		19,937	18,595	17,983	16,969	16,194
Operating expenses	4	(8,547)	(7,976)	(7,957)	(6,939)	(6,499)
Impairment charges	12	(650)	(847)	(1,212)	(561)	(662)
Profit before income tax		10,740	9,772	8,814	9,469	9,033
Income tax expense	5	(3,115)	(2,947)	(2,812)	(2,235)	(2,228)
Net profit for the year		7,625	6,825	6,002	7,234	6,805
Profit attributable to non-controlling interests		(64)	(74)	(66)	-	-
Net profit attributable to owners of Westpac						
Banking Corporation		7,561	6,751	5,936	7,234	6,805
Earnings per share (cents)						
Basic	7	243.7	218.3	194.7		
Diluted	7	238.7	213.5	189.4		

1 Prior period comparatives have been restated for the effects of new and amended Accounting Standards that are effective this financial year. Refer to Summary of quantitative impacts in Note 1 for further details.

The above income statements should be read in conjunction with the accompanying notes.

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# Financial statements

### Statements of comprehensive income for the years ended 30 September

### Westpac Banking Corporation

			Consolidated		Parent	Entity
		2014	20131	20121	2014	20131
	Note	\$m	\$m	\$m	\$m	\$m
Net profit for the year		7,625	6,825	6,002	7,234	6,805
Other comprehensive income						
Items that may be reclassified subsequently to						
profit or loss						
Gains/(losses) on available-for-sale securities:						
Recognised in equity	10	263	57	139	222	7
Transferred to income statements		(94)	(104)	(127)	9	(88)
Gains/(losses) on cash flow hedging instruments:						
Recognised in equity		41	(51)	519	90	(68)
Transferred to income statements		(197)	(234)	-	(239)	(260)
Exchange differences on translation of foreign						
operations		61	114	(64)	14	125
Income tax on items taken directly to or						
transferred directly from equity:						
Available-for-sale securities reserve		(52)	15	(1)	(48)	16
Cash flow hedging reserve		47	85	(160)	45	98
Foreign currency translation reserve		-	(11)	4	-	(11)
Items that will not be reclassified subsequently						
to profit or loss						
Own credit adjustment on financial liabilities						
designated at fair value		11	44	-	11	44
Remeasurement of defined benefit obligation						
recognised in equity (net of tax)		(47)	247	57	(49)	225
Other comprehensive income for the year (net						
of tax)		33	162	367	55	88
Total comprehensive income for the year		7,658	6,987	6,369	7,289	6,893
Attributable to:						
Owners of Westpac Banking Corporation		7,594	6,913	6,303	7,289	6,893
Non-controlling interests		64	74	66	-	-
Total comprehensive income for the year		7,658	6,987	6,369	7,289	6,893

1 Prior period comparatives have been restated for the effects of new and amended Accounting Standards that are effective this financial year. Refer to Summary of quantitative impacts in Note 1 for further details.

The above statements of comprehensive income should be read in conjunction with the accompanying notes.

#### Balance sheets as at 30 September

Westpac Banking Corporation

		Conso	lidated	Parent	t Entity	
		2014	20131	2014	20131	
	Note	\$m	\$m	\$m	\$m	
Assets						
Cash and balances with central banks	43	25,760	11,699	23,400	9,509	
Receivables due from other financial institutions	8	7,424	11,210	5,483	9,317	
Trading securities and other financial assets designated at fair	_					
value	9	45,909	49,089	44,324	47,018	
Derivative financial instruments	29	41,404	28,356	41,307	28,405	
Available-for-sale securities	10	36,024	30,011	32,009	26,394	
Loans	11	580,343	536,164	505,604	471,657	
Life insurance assets		11,007	13,149	-	-	
Regulatory deposits with central banks overseas		1,528	1,571	1,389	1,463	
Due from subsidiaries		-	-	140,098	119,038	
Investments in subsidiaries	13	-	-	4,687	4,880	
Property, plant and equipment	13	1,452	1,174	1,113 1,322	971	
Deferred tax assets	14	1,397 12,606	1,773	9,715	1,632 9,725	
Goodwill and other intangible assets Other assets	15	5,988	12,341 4,560	9,715 5,017	9,725 3,697	
Total assets	10	770,842	701.097	815,468	733,706	
Liabilities		110,042	701,097	015,400	733,700	
Payables due to other financial institutions	17	18,636	8.836	18,411	8,738	
Deposits and other borrowings	18	460,822	424,482	414,183	380,208	
Other financial liabilities at fair value through income statement	19	19,236	10,302	19,155	10,302	
Derivative financial instruments	29	39,539	32,990	39,141	32,438	
Debt issues	22	152,251	144,133	127,846	121,555	
Current tax liabilities		662	895	614	840	
Life insurance liabilities		9,637	11,938		-	
Due to subsidiaries		-	-	135,066	120,553	
Provisions	20	1,618	1,576	1,403	1,395	
Deferred tax liabilities	14	55	22	-	-	
Other liabilities	21	8,191	9,056	6,409	7,395	
Total liabilities excluding loan capital		710,647	644,230	762,228	683,424	
Loan capital	23	10,858	9,330	10,858	9,330	
Total liabilities		721,505	653,560	773,086	692,754	
Net assets		49,337	47,537	42,382	40,952	
Shareholders equity						
Share capital:						
Ordinary share capital	24	26,943	27,021	26,943	27,021	
Treasury shares and RSP treasury shares	24	(304)	(253)	(239)	(181)	
Reserves		1,176	953	921	691	
Retained profits	<i></i>	20,641	18,953	14,002	12,666	
Convertible debentures	24	-	-	755	755	
Total equity attributable to owners of Westpac Banking		10.450	40.074	40.000	40.050	
Corporation	0.4	48,456	46,674	42,382	40,952	
Non-controlling interests	24	881	863	-	-	
Total shareholders equity and non-controlling interests		49,337	47,537	42,382	40,952	

1 Prior period comparatives have been restated for the effects of new and amended Accounting Standards that are effective this financial year. Refer to Summary of quantitative impacts in Note 1 for further details.

The above balance sheets should be read in conjunction with the accompanying notes.

# Financial statements

### Statements of changes in equity as at 30 September

### Westpac Banking Corporation

		Consolidated		Parent	•
	2014	20131	20121	2014	20131
Ohanna a suite l	\$m	\$m	\$m	\$m	\$m
Share capital	00 700	00 400	05 000	00.040	00.044
Balance as at beginning of the year	26,768	26,163	25,269	26,840	26,241
Shares issued:		F01	070		501
Dividend reinvestment plan	-	531	873	-	531
Exercise of employee share options and rights Redemption of Westpac SPS	49	124 173	26	49	124 173
	-	1/3	-	-	1/3
Shares purchased for delivery upon exercise of options	(100)	(100)	_	(100)	(100)
and share rights (net of tax)	(100)	(162)	-	(100)	(162)
Shares purchased for delivery of employee share plan	(27)	-	-	(27)	-
Acquisition of RSP treasury shares	(59)	(68)	(8)	(59)	(68)
Disposal/(acquisition) of other treasury shares	8	7	3	1	1
Balance as at end of the year	26,639	26,768	26,163	26,704	26,840
Available-for-sale securities reserve	12	44	31	(104)	(00)
Balance as at beginning of the year	12	44	31	(104)	(39)
Current period movement due to changes in other					
comprehensive income:	000	<b>F7</b>	100	222	7
Net gains/(losses) from changes in fair value	263	57	139 2	222	7
Exchange differences	- (70)	- (17)		-	- (10)
Income tax effect	(79)	(17)	(39)	(69)	(10)
Transferred to income statements Income tax effect	(94) 27	(104)	(127) 38	9 21	(88)
		32 12	38 44		26
Balance as at end of the year	129	12	44	79	(104)
Share-based payment reserve	000	790	649	846	727
Balance as at beginning of the year	920	790	648	846	121
Current period movement due to transactions with	156	130	142	137	119
employees		920	790	983	846
Balance as at end of the year	1,076	920	790	963	840
Cash flow hedging reserve	271	471	112	254	484
Balance as at beginning of the year	271	4/1	112	204	404
Current period movement due to changes in other comprehensive income:					
I I	41	(51)	519	90	(69)
Net gains/(losses) from changes in fair value Income tax effect	(12)	(51) 14	(160)	90 (27)	(68) 20
Transferred to income statements	(12)	(234)	(160)	(239)	(260)
Income tax effect	59	(234)	-	(239) 72	(200) 78
Balance as at end of the year	162	271	471	150	254
Foreign currency translation reserve	102	271	471	150	234
Balance as at beginning of the year	(251)	(354)	(294)	(346)	(460)
Current period movement due to changes in other	(201)	(004)	(234)	(040)	(400)
comprehensive income:					
Exchange differences on translation of foreign operations	61	114	(64)	14	125
Tax on foreign currency translation adjustment	-	(11)	(04)	.+	(11)
Balance as at end of the year	(190)	(251)	(354)	(332)	(346)
Other reserves	(100)	(201)	(004)	(002)	(0+0)
Balance as at beginning of the year	1	7	1	41	41
Transactions with owners	(2)	(6)	6	-	-
Balance as at end of the year	(1)	1	7	41	41
Total reserves	1,176	953	, 958	921	691
	1,170	000	000		001

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Movements in retained profits were as follows Balance as at beginning of the year Current period movement due to changes in other comprehensive income: Profit attributable to owners of Westpac Banking	18,953	17,174	16,105	12,666	10,911
Corporation	7,561	6,751	5,936	7,234	6,805
Own credit adjustment on financial liabilities designated at					
fair value	11	44	-	11	44
Remeasurement of defined benefit obligation recognised				(10)	
in equity (net of tax)	(47)	247	57	(49)	225
Transaction with owners:					
Ordinary dividends paid	(5,527)	(5,249)	(4,924)	(5,534)	(5,258)
Special dividends paid	(310)	(310)	-	(310)	(310)
Distributions on convertible debentures	-	-	-	(16)	(47)
Realised gain on redemption of 2003 TPS	-	296	-	-	296
Balance as at end of the year	20,641	18,953	17,174	14,002	12,666
Total comprehensive income attributable to owners of					
Westpac Banking Corporation	7,594	6,913	6.303	7,289	6.893
Total comprehensive income attributable to		,			,
non-controlling interests	64	74	66	-	-
Total comprehensive income for the year	7.658	6,987	6.369	7,289	6,893
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1 Prior period comparatives have been restated for the effects of new and amended Accounting Standards that are effective this financial year. Refer to Summary of quantitative impacts in Note 1 for further details.

The above statements of changes in equity should be read in conjunction with the accompanying notes.

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### Cash flow statements for the years ended 30 September

Westpac Banking Corporation

		2014	Consolidated 2013	2012	Parent 2014	t Entity 2013
	Note	\$m	\$m	\$m	\$m	\$m
Cash flows from operating activities						
Interest received		32,136	33,048	36,966	32,029	33,032
Interest paid		(18,743)	(20,520)	(24,317)	(21,051)	(22,457)
Dividends received excluding life business		11	10	12	1,651	1,820
Other non-interest income received		5,732	6,618	5,081	2,766	3,844
Operating expenses paid		(7,588)	(6,717)	(6,514)	(5,604)	(4,975)
Income tax paid excluding life business		(2,660)	(2,691)	(1,897)	(2,456)	(2,437)
Life business:				. =		
Receipts from policyholders and customers		1,694	1,759	1,789	-	-
Interest and other items of similar nature		48	45	41	-	-
Dividends received		297	301	387	-	-
Payments to policyholders and suppliers		(1,723)	(1,912)	(1,898)	-	-
Income tax paid		(123)	(109)	(95)	-	-
Cash flows from operating activities before changes in operating assets and liabilities		9,081	9,832	9,555	7,335	8,827
Net (increase)/decrease in:		9,001	9,032	9,555	7,000	0,027
Trading and other financial assets designated at fair						
value		1,724	(319)	4,271	1,083	(811)
Loans		(35,734)	(15,667)	(18,893)	(33,659)	(13,372)
Due from other financial institutions		3,932	(511)	(2,418)	3,966	(1,544)
Life insurance assets and liabilities		(156)	(154)	(115)	-	-
Regulatory deposits with central banks overseas		126	489	(263)	145	490
Derivative financial instruments		(3,329)	9,126	3,679	(3,028)	8,972
Net increase/(decrease) in:		(-,,	-, -	- ,	(-,,	- , -
Other financial liabilities at fair value through income						
statement		9,079	266	155	8,992	266
Deposits and other borrowings		34,229	22,155	26,381	32,244	17,646
Due to other financial institutions		9,419	363	(6,807)	9,280	345
Net cash provided by/(used in) operating						
activities	43	28,371	25,580	15,545	26,358	20,819
Cash flows from investing activities						
Proceeds from available-for-sale securities		6,768	5,043	3,651	4,910	3,328
Purchase of available-for-sale securities		(12,443)	(11,802)	(8,783)	(10,299)	(9,791)
Net (increase)/decrease in investments in controlled					170	(47)
entities Net movement in amounts due to/from controlled		-	-	-	173	(17)
entities				-	(5,341)	1,541
Purchase of intangible assets		(664)	(738)	(603)	(594)	(644)
Purchase of property, plant and equipment		(515)	(304)	(252)	(397)	(251)
Proceeds from disposal of property, plant and		(010)	(504)	(202)	(007)	(201)
equipment		17	7	7	11	4
Purchase of controlled entity, net of cash acquired	43	(7,744)	-	(270)	-	-
Net cash (used in)/provided by investing		(.,)		()		
activities		(14,581)	(7,794)	(6,250)	(11,537)	(5,830)
Cash flows from financing activities			( , ,	( , ,	( , ,	
Issue of loan capital (net of issue costs)		1,768	1,958	4,124	1,768	1,958
Redemption of loan capital		(385)	(2,244)	(2,631)	(385)	(2,244)
Net increase/(decrease) in debt issues		3,678	(14,005)	(9,955)	2,519	(11,747)
Proceeds from exercise of employee options		49	124	25	49	124
Purchase of shares on exercise of employee options						
and rights		(113)	(174)	-	(113)	(174)
Shares purchased for delivery of employee share						
plan		(27)	-	-	(27)	-

Purchase of RSP treasury shares	(59)	(68)	(8)	(59)	(68)
Net sale/(purchase) of other treasury shares Payment of dividends	8 (5,837)	7 (5,028)	3 (4,050)	1 (5,860)	1 (5,084)
Payment of distributions to non-controlling interests	(48)	(50)	(72)	-	-
Redemption of 2003 Trust Preferred Securities Net cash (used in)/provided by financing	-	(805)	-	-	(805)
activities Net increase/(decrease) in cash and cash	(966)	(20,285)	(12,564)	(2,107)	(18,039)
equivalents	12,824	(2,499)	(3,269)	12,714	(3,050)
Effect of exchange rate changes on cash and cash equivalents	1,237	1,675	(466)	1,177	1,566
Cash and cash equivalents as at the beginning of the year	11,699	12,523	16,258	9,509	10,993
Cash and cash equivalents as at the end of the year43	25,760	11,699	12,523	23,400	9,509

The above cash flow statements should be read in conjunction with the accompanying notes. Details of the reconciliation of net cash provided by operating activities to net profit attributable to owners of Westpac Banking Corporation are provided in Note 43.

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## Notes to the financial statements

#### Note 1. Summary of significant accounting policies

This financial report of Westpac Banking Corporation (the Parent Entity), together with its controlled entities (the Group or Westpac), for the year ended 30 September 2014 was authorised for issue by the Board of Directors on 3 November 2014. The Directors have the power to amend and reissue the financial report.

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the financial years presented, unless otherwise stated.

#### a. Basis of preparation

#### (i) Basis of accounting

This financial report is a general purpose financial report prepared in accordance with the requirements for an authorised deposit-taking institution under the Banking Act 1959 (as amended), Australian Accounting Standards (AAS) and Interpretations as issued by the Australian Accounting Standards Board (AASB) and the Corporations Act 2001. Westpac Banking Corporation is a for-profit entity for the purposes of preparing this financial report.

Compliance with AAS ensures that this financial report also complies with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB) and Interpretations as issued by the IFRS Interpretations Committee (IFRIC). References to standards and interpretations under AAS in this financial report have similar references in the standards and interpretations of IFRS.

This financial report also includes additional disclosures required for foreign registrants by the United States Securities and Exchange Commission.

#### (ii) Historical cost convention

The financial report has been prepared under the historical cost convention, as modified by applying fair value accounting to available-for-sale securities, and financial assets and liabilities (including derivative instruments) classified at fair value through income statement.

#### (iii) Comparative revisions

Comparative information has been revised where appropriate to enhance comparability. Where necessary, comparative figures have been adjusted to conform to changes in presentation in the current year.

#### (iv) Rounding of amounts

In accordance with ASIC Class Order 98/100, all amounts have been rounded to the nearest million dollars unless otherwise stated.

#### (v) Changes in accounting standards

The following standards, interpretations and amendments have been adopted in the 2014 financial year as a result of the new and revised accounting standards which became operative for the annual reporting period commencing 1 October 2013:

a. AASB 9 Financial Instruments

AASB 9 was issued by the Australian Accounting Standards Board in December 2009. Unless early adopted the standard is effective for the 30 September 2019 financial year.

The Group has early adopted the recognition of the changes in the fair value of financial liabilities designated at fair value attributable to Westpac s own credit risk in other comprehensive income except where it would create an accounting mismatch. Where an accounting mismatch occurs, all changes in fair value are recognised in the income statement.

The impact of the change on individual line items in the financial statements is summarised under Summary of quantitative impacts .

b. AASB 10 Consolidated Financial Statements, AASB 11 Joint Arrangements and AASB 12 Disclosure of Interests in Other Entities

AASB 10 was applied by the Group from 1 October 2013 and replaces the guidance on control and consolidation in AASB 127 *Consolidated and Separate Financial Statements* and in Interpretation 112 *Consolidation - Special Purpose Entities*. Under the new principles, the Parent Entity controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

The Group has reviewed its investments in other entities to assess whether the consolidation conclusion in relation to these entities is different under AASB 10 than under AASB 127 and Interpretation 112.

In accordance with the transitional provisions of AASB 10, the Group has consolidated a number of funds managed by the Group for the first time. The impact on individual line items in the financial statements is summarised under Summary of quantitative impacts .

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Note 1. Summary of significant accounting policies (continued)

Under AASB 11 investments in joint arrangements are classified as either joint operations or joint ventures depending on the contractual rights and obligations each investor has, rather than the legal structure of the joint arrangement. The initial application of AASB 11 has not resulted in any material impact to the Group.

AASB 12 sets out disclosures for interests in entities that are subsidiaries, associates, joint ventures and unconsolidated structured entities. The application of AASB 12 has not affected any of the amounts recognised in the financial statements but has resulted in additional disclosures as set out in note 41. The Group has applied the transitional relief from disclosing comparatives for interests in unconsolidated structured entities when AASB 12 is applied for the first time.

c. AASB 13 Fair Value

AASB 13 provides a single unified definition of fair value and a framework for measuring and disclosing fair value. In accordance with the transitional provisions, AASB 13 was applied prospectively from 1 October 2013 and the Group has not provided any comparative information for new disclosures. The application of AASB 13 in the current financial year has not had a material impact on the financial position nor performance of the Group, however has resulted in additional fair value disclosures provided in Note 28.

d. AASB 119 Employee Benefits

The amended AASB 119 was applied by the Group from 1 October 2013 and resulted in two changes to the Group s accounting policy which affected items recognised in the financial statements:

the replacement of the expected return on plan assets and separate interest expense with a net interest amount. As a result the net defined benefit expense in the income statement is higher with an equal and opposite change to the amount that is recognised as remeasurement in other comprehensive income. The net impact on total comprehensive income is nil and there is no adjustment to the amounts recognised in the balance sheet from this change.

the discount rate used in calculating the defined benefit liability relating to active members no longer includes an investment tax adjustment. This resulted in a one-off decrease in defined benefit liability recognised through retained earnings.

The impact of these adjustments on individual line items in the financial statements is summarised under Summary of quantitative impacts .

e. AASB 2011-4 Amendments to Australian Accounting Standards to Remove Individual Key Management Personnel Disclosure Requirements

The amendments remove all the individual key management personnel (KMP) disclosures in AASB 124 *Related Party Disclosures* that were specific to Australian entities. These disclosures are included in the remuneration report for the year ended 30 September 2014.

f. AASB 2012-2 Amendments to Australian Accounting Standards Disclosures Offsetting Financial Assets and Financial Liabilities

AASB 2012-2 requires additional disclosure of the effect or potential effect of netting arrangements on the Group s financial position. The amendment requires disclosure of recognised financial instruments that are subject to enforceable master netting agreements or similar arrangements, including associated cash and financial instrument collateral, even if assets and liabilities are not offset on the balance sheet.

The retrospective application of AASB 2012-2 has not affected any of the amounts recognised in the financial statements but has resulted in additional disclosure of certain netting arrangements as set out in Note 30.

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# Notes to the financial statements

Note 1. Summary of significant accounting policies (continued)

#### Summary of quantitative impacts

The following tables summarise the line items that have been impacted by the above changes to accounting policies on the Group s financial statements. Line items that were not affected by the change are not disclosed. As a result, the sub-totals and totals disclosed cannot be recalculated from the numbers provided.

#### Consolidated income statement

	30 Sep	Chang	e	30 Sep 2013	30 Sep	Change	30 Sep 2012
	2013	AASB 9	AASB 119	Restated	2012	AASB 119	Restated
	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Interest expense	(20,144)	(44)	-	(20,188)	(24,371)	-	(24,371)
Net interest income	12,865	(44)	-	12,821	12,502	-	12,502
Net operating income before							
operating expenses and impairment							
charges	18,639	(44)	-	18,595	17,983	-	17,983
Operating expenses	(7,927)	-	(49)	(7,976)	(7,909)	(48)	(7,957)
Profit before income tax	9,865	(44)	(49)	9,772	8,862	(48)	8,814
Income tax expense	(2,975)	13	15	(2,947)	(2,826)	14	(2,812)
Net profit for the year	6,890	(31)	(34)	6,825	6,036	(34)	6,002
Net profit attributable to owners of							
Westpac Banking Corporation	6,816	(31)	(34)	6,751	5,970	(34)	5,936
Earnings per share (cents)							
Basic	220.4	(1.0)	(1.1)	218.3	195.8	(1.1)	194.7
Diluted	215.5	(1.0)	(1.1)	213.5	190.5	(1.1)	189.4

Consolidated statement of other comprehensive income

	30 Sep 2013 \$m	C AASB 9 \$m	Change AASB 119 \$m	30 Sep 2013 Restated \$m	30 Sep 2012 \$m	Change AASB 119 \$m	30 Sep 2012 Restated \$m
Net profit for the year Other comprehensive income Items that will not be reclassified subsequently to profit or loss Own credit adjustment on financial	6,890	(31)	(34)	6,825	6,036	(34)	6,002
liabilities designated at fair value	- 216	44 -	- 31	44 247	- 23	- 34	57

Remeasurement of defined benefit obligation recognised in equity (net of tax) Other comprehensive income for							
the year (net of tax)	87	44	31	162	333	34	367
Total comprehensive income for							
the year	6,977	13	(3)	6,987	6,369	-	6,369
Attributable to:							
Owners of Westpac Banking		10					
Corporation	6,903	13	(3)	6,913	6,303	-	6,303
Total comprehensive income for the year	6,977	13	(3)	6,987	6,369	-	6,369

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Note 1. Summary of significant accounting policies (continued)

### Consolidated balance sheet

30 Sep		Change		30 Sep 2013	30 Sep		Change	30 Sep 2012
	AASB 9	AASB 10	AASB 119	Restated	2012	AASB 10	AASB 119	Restated
\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Assets	φιιι	ψm	ψm	ψiii	φm	ψiii	φιιι	φιιι
Life insurance assets 8,637	-	4,512	-	13,149	8.240	3.667	-	11.907
Deferred tax assets 1,791	-		(18)	1,773	2,176	-	(20)	2,156
Total assets 696.603	-	4,512	(18)	701,097	674,965	3,667	(20)	678,612
Liabilities		<u> </u>	( - )	- ,	- ,	-,	( - )	,-
Current tax liabilities 908	(13)	-	-	895	1,022	-	-	1,022
Life insurance liabilities 7,426	-	4,512	-	11,938	7,208	3,667	-	10,875
Other liabilities 9,117	-	-	(61)	9,056	9,710	-	(66)	9,644
Total liabilities excluding								
loan capital 639,792	(13)	4,512	(61)	644,230	619,209	3,667	(66)	622,810
Total liabilities 649,122	(13)	4,512	(61)	653,560	628,746	3,667	(66)	632,347
Net assets 47,481	13	-	43	47,537	46,219	-	46	46,265
Shareholders equity								
Share capital:								
Retained profits 18,897	13	-	43	18,953	17,128	-	46	17,174
Total equity attributable to								
owners of Westpac Banking								
Corporation 46,618	13	-	43	46,674	44,249	-	46	44,295
Total shareholders equity								
and non-controlling	10		45	47 507	10.010			40.005
interests 47,481	13	-	43	47,537	46,219	-	46	46,265

Consolidated statement of changes in equity

	00.0		0.	30 Sep	00.0	0.	30 Sep
	30 Sep		Change	2013	30 Sep	Change	2012
	2013	AASB 9	AASB 119	Restated	2012	AASB 119	Restated
	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Share capital							
Movements in retained profits							
Balance as at beginning of the year	17,128	-	46	17,174	16,059	46	16,105
Current year movement due to							
changes in other comprehensive							
income:							
Profit attributable to owners of							
Westpac Banking Corporation	6,816	(31)	(34)	6,751	5,970	(34)	5,936
Own credit adjustment on financial							
liabilities designated at fair value	-	44	-	44	-	-	-
Remeasurement of defined benefit							
obligation recognised in equity (net of							
tax)	216	-	31	247	23	34	57
Balance as at end of the year	18,897	13	43	18,953	17,128	46	17,174
Total comprehensive income					-		
attributable to owners of Westpac							
Banking Corporation	6,903	13	(3)	6,913	6,303	-	6,303
3 - F	- )		(-)	•,•••	,		-,

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Total comprehensive income for the year	6,977	13	(3)	6,987	6,369		6,369	
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Note 1. Summary of significant accounting policies (continued)

### Parent Entity income statement

				30 Sep
	30 Sep	Char	ige	2013
	2013	AASB 9	AASB 119	Restated
	\$m	\$m	\$m	\$m
Interest expense	(22,079)	(44)	-	(22,123)
Net interest income	10,863	(44)	-	10,819
Net operating income before operating expenses and impairment charges	16,238	(44)	-	16,194
Operating expenses	(6,450)	-	(49)	(6,499)
Profit before income tax	9,126	(44)	(49)	9,033
Income tax expense	(2,256)	13	15	(2,228)
Net profit for the year	6,870	(31)	(34)	6,805
Net profit attributable to owners of Westpac Banking Corporation	6,870	(31)	(34)	6,805
Earnings per share (cents)				
Basic	n/a	n/a	n/a	n/a
Diluted	n/a	n/a	n/a	n/a

### Parent Entity statement of other comprehensive income

	30 Sep	Char	ige	30 Sep 2013
	2013	AASB 9	AASB 119	Restated
	\$m	\$m	\$m	\$m
Net profit for the year	6,870	(31)	(34)	6,805
Other comprehensive income				
Items that will not be reclassified subsequently to profit or loss				
Own credit adjustment on financial liabilities designated at fair value	-	44	-	44
Remeasurement of defined benefit obligation recognised in equity (net of tax)	194	-	31	225
Other comprehensive income for the year (net of tax)	13	44	31	88
Total comprehensive income for the year	6,883	13	(3)	6,893
Attributable to owners of Westpac Banking Corporation	6,883	13	(3)	6,893
Total comprehensive income for the year	6,883	13	(3)	6,893

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Note 1. Summary of significant accounting policies (continued)

### Parent Entity balance sheet

				30 Sep			30 Sep
	30 Sep	Chan	ge	2013	30 Sep	Change	2012
	2013	AASB 9	AASB 119	Restated	2012	AASB 119	Restated
	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Assets							
Deferred tax assets	1,646	-	(14)	1,632	2,032	(16)	2,016
Total assets	733,720	-	(14)	733,706	692,605	(16)	692,589
Liabilities							
Current tax liabilities	853	(13)	-	840	937	-	937
Other liabilities	7,440	-	(45)	7,395	7,940	(50)	7,890
Total liabilities excluding loan capital	683,482	(13)	(45)	683,424	643,305	(50)	643,255
Total liabilities	692,812	(13)	(45)	692,754	652,842	(50)	652,792
Net assets	40,908	13	31	40,952	39,763	34	39,797
Shareholders equity							
Share capital:							
Retained profits	12,622	13	31	12,666	10,877	34	10,911
Total equity attributable to owners of							
Westpac Banking Corporation	40,908	13	31	40,952	39,763	34	39,797
Total shareholders equity and							
non-controlling interests	40,908	13	31	40,952	39,763	34	39,797
-							

Parent Entity statement of changes in equity

	30 Sep	Cha	nge	30 Sep 2013
	2013	AASB 9	AASB 119	Restated
	\$m	\$m	\$m	\$m
Share capital				
Movements in retained profits				
Balance as at beginning of the year	10,877	-	34	10,911
Current year movement due to changes in other comprehensive income:				
Profit attributable to owners of Westpac Banking Corporation	6,870	(31)	(34)	6,805
Own credit adjustment on financial liabilities designated at fair value	-	44	-	44
Remeasurement of defined benefit obligation recognised in equity (net of tax)	194	-	31	225
Balance as at end of the year	12,622	13	31	12,666
Total comprehensive income attributable to owners of Westpac Banking				
Corporation	6,883	13	(3)	6,893
Total comprehensive income for the year	6,883	13	(3)	6,893

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Note 1. Summary of significant accounting policies (continued)

### b. Principles of consolidation

The consolidated financial statements of the Group comprise the financial statements of the Parent Entity and all its subsidiaries (including structured entities). Subsidiaries are those entities over which the Parent Entity has control. Control exists when the Parent Entity is exposed to, or has rights, to variable returns from its involvement with an entity, and has the ability to affect those returns through its power over that entity. The effects of all transactions between entities in the Group are eliminated. Non-controlling interests in the results and equity of non-wholly-owned subsidiaries are shown separately in the consolidated Income Statement, Statement of Comprehensive Income, Balance Sheet and Statement of Changes in Equity. Subsidiaries are fully consolidated from the date on which control commences and they are de-consolidated from the date that control ceases.

Changes in the Group s ownership interest in a subsidiary after control is obtained which do not result in a loss of control are accounted for as transactions with equity holders in their capacity as equity holders. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of the consideration paid or received is recognised directly in other reserves.

When the Group ceases to control a subsidiary any retained interest in the entity is remeasured to its fair value, with any resulting gain or loss recognised in the income statement.

In the Parent Entity s financial statements, investments in subsidiaries are initially recorded at cost and are subsequently held at the lower of cost and recoverable amount.

#### (i) Business combinations

The acquisition method of accounting is used for all business combinations (except common control transactions). Cost is measured as the aggregate of the fair value of the assets given, equity instruments issued or liabilities incurred or assumed at the date of acquisition. Acquisition-related costs are expensed as incurred. Where equity instruments are issued in an acquisition, the value of the instruments is their published market price as at the acquisition date. Transaction costs arising on the issue of equity instruments are recognised directly in equity.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair value on acquisition date. For each business combination, the non-controlling interest is measured either at fair value or at the proportionate share of the acquiree s identifiable net assets. The excess of the total consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition date fair value of any previous equity interest in the acquiree, over the fair value of the identifiable net assets acquired, is recorded as goodwill.

Where settlement of any part of cash consideration is deferred, amounts payable in the future are discounted to their present value as at the date of acquisition. The discount rate used is the Group s incremental borrowing rate.

#### Common control transactions

The predecessor method of accounting is used to account for business combinations between entities in the Group. Assets acquired and liabilities assumed in a common control transaction are measured initially at the acquisition date at the carrying value from the Group s perspective. The excess of the cost of acquisition over the initial carrying values of the entity s share of the net assets acquired is recorded as part of a common control reserve.

#### (ii) Foreign currency translation

#### Functional and presentation currency

Items included in the financial statements of each of the Group s entities are measured using the currency of the primary economic environment in which the entity operates (the functional currency). The consolidated financial statements are presented in Australian dollars which is the Parent Entity s functional and presentation currency. All amounts are expressed in Australian dollars except where otherwise indicated.

#### Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement, except when deferred in other comprehensive income for qualifying cash flow hedges and qualifying net investment hedges.

### Foreign operations

Assets and liabilities of overseas branches and subsidiaries that have a functional currency other than the Australian dollar are translated at exchange rates prevailing on the balance date. Income and expenses are translated at average exchange rates prevailing during the period. Other equity balances are translated at historical exchange rates. The resulting exchange differences are recognised in the foreign currency translation reserve.

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Note 1. Summary of significant accounting policies (continued)

On consolidation, exchange differences arising from the translation of borrowings and other foreign currency instruments designated as hedges of the net investment in foreign operations are reflected in the foreign currency translation reserve. When all or part of a foreign operation is disposed or borrowings that are part of the net investments are repaid, a proportionate share of such exchange differences are recognised in the income statement as part of the gain or loss on disposal or repayment of borrowing.

#### c. Income Statement

Revenue is measured at the fair value of the consideration received or receivable. Operating expenses are recognised as the relevant service is rendered or once a liability is incurred. Revenue and expenses are recognised for each major stream as follows:

#### (i) Net interest income

Interest income and expense for all interest bearing financial assets and liabilities (including those instruments measured at fair value) is recognised using the effective interest rate method. Interest expense also includes the net result of treasury s interest rate and liquidity management activities.

The effective interest rate method is a method of calculating the amortised cost of a financial asset or a financial liability and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument, or when appropriate, a shorter period, to the net carrying amount of the financial asset or financial liability. When calculating the effective interest rate, cash flows are estimated based upon all contractual terms of the financial instrument (for example, prepayment options) but do not consider future credit losses. The calculation includes all fees and other amounts paid or received between parties to the contract that are an integral part of the effective interest rate (e.g. loan establishment fees), transaction costs and all other premiums or discounts.

Interest relating to impaired loans is recognised using the loan s original effective interest rate based on the net carrying value of the impaired loan after giving effect to impairment charges or for a variable rate loan, the current effective interest rate determined under the contract. This rate is also used to discount the future cash flows for the purpose of measuring impairment charges. For loans that have been impaired this method results in cash receipts being apportioned between interest and principal.

Interest income on finance leases is brought to account progressively over the life of the lease, consistent with the outstanding investment and unearned income balance.

#### (ii) Non-interest income

#### Fee and commission income

Fees and commissions (except where included as an adjustment to the effective interest calculation on a financial instrument) are generally recognised on an accrual basis over the period during which the service is performed. Portfolio and other management advisory and service fees are recognised based on the applicable service contracts, usually on a time proportionate basis. Asset management fees related to investment funds are recognised over the period the service is provided. The same principle is applied for wealth management, financial planning and custody services that are continuously provided over an extended period of time.

#### Trading income

Realised and unrealised gains or losses arising from changes in the fair value of trading assets, liabilities and derivatives are recognised in the period in which they arise except day one profits or losses which are deferred where certain valuation inputs are unobservable. Dividend income on the trading portfolio is recorded as part of trading income. Net income related to treasury s interest rate and liquidity management activities is included in net interest income.

### Operating lease

Operating lease rentals are recognised in the Income Statement on a straight line basis over the lease term.

#### Dividend income

Dividends on quoted shares are recognised on the ex-dividend date. Dividends on unquoted shares are recognised when the company s right to receive payment is established.

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Note 1. Summary of significant accounting policies (continued)

### (iii) Operating expenses

#### Share-based compensation expense

Certain employees are entitled to participate in option and share ownership schemes.

Options and share rights

The fair value of options and share rights provided to employees as share-based payments is recognised as an expense with a corresponding increase in equity. The fair value is measured at grant date and is recognised over the period the services are received which is the expected vesting period during which the employees would become entitled to exercise the option or share right.

The fair value of options and share rights is estimated at grant date using a Binomial/Monte Carlo simulation pricing model incorporating the vesting and market-related hurdle features of the grants. The fair value of the options and share rights excludes the impact of any non-market vesting conditions such as participants continued employment by the Group. The non-market vesting conditions are included in assumptions used when determining the number of options and share rights expected to become exercisable for which an expense is recognised. At each reporting date these assumptions are revised and the expense recognised each year takes into account the most recent estimates.

Employee share plan

The value of shares expected to be issued to employees for nil consideration under the Employee Share Plan (ESP) is recognised as an expense over the financial year and provided for as other employee benefits. The fair value of any ordinary shares issued to satisfy the obligation to employees is recognised within equity, or if purchased on market, the obligation to employees is satisfied by delivering shares that have been purchased on market.

Restricted share plan

The fair value of shares allocated to employees for nil consideration under the Restricted Share Plan (RSP) is recognised as an expense over the vesting period. The fair value of ordinary shares issued to satisfy the obligation to employees is measured at grant date and is recognised as a separate component of equity.

Westpac has formed a trust to hold any shares forfeited by employees until they are reallocated to employees in subsequent grants in the Group s RSP. Shares allocated to employees under the RSP, which have not yet vested, are treated as treasury shares and deducted from shareholders equity.

#### Leasing

Operating lease payments are recognised in the income statement as an expense on a straight-line basis over the lease term unless another systematic basis is more representative of the time pattern of the benefit received. Incentives received on entering into operating leases are recorded as liabilities and amortised as a reduction of rental expense on a straight-line basis over the lease term.

#### Wealth management acquisition costs

Deferred acquisition costs are the variable costs that are directly related to and incremental to the acquisition of new business principally in relation to the Group s life insurance and retail funds management business. These costs are recorded as an asset and are amortised in the income statement on the same basis as the recognition of related revenue.

#### d. Taxation

#### (i) Income tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in the income statement, except to the extent that it relates to items recognised directly in other comprehensive income, in which case it is recognised in other comprehensive income.

Current tax is the expected tax payable on the taxable income for the financial year using tax rates that have been enacted or substantively enacted for each jurisdiction at the balance date, and any adjustment to tax payable in respect of previous years.

Deferred tax is accounted for using the balance sheet method, providing for temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding amounts used for taxation purposes. Except as noted below, deferred tax liabilities are recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which the asset can be utilised.

Deferred tax assets and liabilities are not recognised if they arise from goodwill or other intangible assets with indefinite expected life, the initial recognition of assets and liabilities that affect neither accounting nor taxable profit (other than in a business combination), or differences relating to investments in subsidiaries to the extent that they will probably not reverse in the foreseeable future. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates that have been enacted or substantively enacted for each jurisdiction at the balance date that are expected to apply when the liability is settled or the asset is realised.

For presentation purposes deferred tax assets and liabilities have been offset where they relate to the same taxation authority on the same taxable entity or different entities in the same taxable group.

Note 1. Summary of significant accounting policies (continued)

#### (ii) Tax consolidated group

For members of Westpac s Australian tax consolidated group, tax expense/income, deferred tax liabilities and assets arising from temporary differences are recognised in the separate financial statements of the members of the tax-consolidated group using a group allocation basis that removes the tax impact of certain transactions between members of the tax-consolidated group. Deferred tax liabilities and assets are recognised by reference to the carrying amounts in the separate financial statements of each entity and the tax values applying under tax consolidated group. Current tax liabilities and assets are assets arising from unused tax losses and relevant tax credits of the members of the tax-consolidated group).

#### e. Assets

### (i) Cash and balances with central banks

Cash and balances with central banks include cash at branches, Reserve Bank settlement account balances and nostro balances. They are brought to account at the face value or the gross value of the outstanding balance, where appropriate. These balances have a maturity of less than three months.

#### (ii) Financial assets

The Group classifies its financial assets in the following categories: financial assets at fair value through income statement, derivatives financial instruments, loans and receivables and available-for-sale securities. Management determines the classification of its financial assets at initial recognition based on the purpose for which they were acquired. The Group has not classified any of its financial assets as held-to-maturity investments.

Purchases and sales of financial assets, except for loans and receivables, are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Loans and receivables are recognised on settlement date, when cash is advanced to the borrowers.

Financial assets at fair value through income statement are recognised initially at fair value. All other financial assets are recognised initially at fair value plus directly attributable transaction costs. The best evidence of fair value at initial recognition is the transaction price, unless the fair value of that instrument is evidenced by comparison with other observable current market transactions in the same instrument, or based on a valuation technique whose variables include only data from observable markets.

The Group has entered into transactions where fair value is determined using valuation models for which not all significant inputs are market observable. Such a financial instrument is initially recognised at the transaction price which is the best indicator of fair value. The difference between the transaction price and the model value, commonly referred to as day one profit or loss, is deferred and subsequently recognised in profit or loss over the life of the transaction or at the point when the instrument s fair value can be determined using market observable inputs. Subsequent changes in fair value are recognised immediately in the income statement without reversal of deferred day one profits or losses.

Financial assets are derecognised when the rights to receive cash flows from the asset have expired, or when the Group has either transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full under a pass through arrangement together with the transfer of substantially all the risks and rewards of ownership.

Where the Group has neither transferred nor retained substantially all the risks and rewards of ownership but has retained control, the asset continues to be recognised on the balance sheet to the extent of the Group s continuing involvement in the asset.

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis, or to realise the asset and settle the liability simultaneously.

#### Repurchase and reverse repurchase agreements (including securities borrowed and lent)

Where securities are sold subject to an agreement to repurchase at a predetermined price (repos), they remain recognised on balance sheet in their original category (i.e. Trading securities or Available for sale). A liability (Securities sold under agreement to repurchase) is recognised in respect of the cash consideration received. Where the underlying securities are part of a trading portfolio, the associated liability is recognised as part of Other financial liabilities at fair value through income statement. Where the underlying securities are classified as Available for sale, the associated liability is recognised in either Payables due to other financial institutions, or Deposits and other borrowings, depending on the counterparty.

Securities purchased under agreements to resell (reverse repos) are not recognised on the balance sheet and the cash consideration paid is recorded as part of Trading securities and other financial assets designated at fair value.

As part of its trading activities, the Group also lends and borrows securities on a collateralised basis. The securities subject to these arrangements are not reflected on the balance sheet, as the risks and rewards of ownership remain with the initial holder. Where cash is provided as collateral, the amount advanced to or received from third parties is recognised as a receivable or borrowing respectively.

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Note 1. Summary of significant accounting policies (continued)

Fees and interest relating to these transactions are recognised in interest income and interest expense using the effective interest rate method, over the expected life of the agreements. Any fair value movements are recorded in trading income.

#### Financial assets at fair value through income statement

This category has two sub-categories: trading securities and other financial assets designated at fair value at inception.

Trading securities are those assets acquired principally for the purpose of selling in the near term or are part of a portfolio of financial instruments that are managed together and for which there is evidence of a recent pattern of short-term profit taking. It includes debt and equity instruments which are actively traded and securities purchased under agreement to resell that are part of a trading portfolio.

Other financial assets designated at fair value at inception include certain non-trading bonds, notes, loans with embedded derivatives and commercial bills. This designation is only made if the financial asset contains an embedded derivative, it is managed on a fair value basis in accordance with a documented strategy, or if designating it at fair value reduces or eliminates an accounting mismatch. A portfolio of retail fixed rate bills which have been designated at fair value to reduce an accounting mismatch have, due to their nature, been presented within the loans category in the Balance sheet although they are measured at fair value.

Subsequent to initial recognition, these financial assets are measured at fair value with changes in fair value recognised through the income statement in the period in which they arise.

#### Derivative financial instruments

Derivative financial instruments including forwards, futures, swaps and options and are entered into by the Group for trading purposes (primarily customer-related activity) or for hedging purposes. In certain instances a derivative may be embedded in a host contract. If the host contract is not carried at fair value through income statement, the embedded derivative is separated from the host contract and accounted for as a standalone derivative instrument where the economic characteristics and risks of the embedded derivative are not closely related to the economic characteristics and risks of the host contract.

Derivatives are measured, subsequent to initial recognition, at fair value with gains or losses recognised through the income statement in the period in which they arise, unless the derivative is designated into a cashflow or net investment hedge relationship. Derivatives are presented as an asset where they have a positive fair value at balance date or as a liability where the fair value at balance date is negative.

The Group uses derivative instruments as part of its asset and liability management activities, mainly to hedge its exposures to interest rates, foreign currency and credit risk, including exposures arising from forecast transactions. Where certain criteria are met, the Group designates these derivatives into one of three hedge accounting relationships: fair value hedge, cash flow hedge or a hedge of a net investment in a foreign operation. These hedging designations and associated accounting are as follows:

Fair value hedges

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in the income statement, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk. The changes in the fair value of the hedged asset and liability are adjusted against their carrying value.

If the hedge no longer meets the criteria for hedge accounting, it is discontinued and any previous adjustment to the carrying value of a hedged item is amortised to the income statement over the period to maturity. If the hedged item is sold or repaid, the unamortised fair value adjustment is recognised immediately in the income statement.

Cash flow hedges

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges are recognised in the cash flow hedge reserve through other comprehensive income. The gain or loss relating to any ineffective portion is recognised immediately in the income statement.

When a hedging instrument expires or is sold, terminated or exercised, or when the hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in other comprehensive income at that time remains in other comprehensive income and is recognised in profit or loss in the period in which the hedged item affects profit or loss. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in other comprehensive income is immediately transferred to the income statement.

Hedges of a net investment in a foreign operation

Hedges of net investments in overseas branches and subsidiaries are accounted for in a manner similar to cash flow hedges. Any gain or loss on the hedging instrument relating to the effective portion of the hedge is recognised in the foreign currency translation reserve through other comprehensive income and the gain or loss relating to the ineffective portion is recognised immediately in the income statement. Gains and losses accumulated in other comprehensive income are included in the income statement when the overseas branch or subsidiary is disposed.

Note 1. Summary of significant accounting policies (continued)

#### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. The Group presents loans and receivables in the following categories on the balance sheet:

Loans

Loans includes advances, overdrafts, home loans, credit card and other personal lending, term loans, leasing receivables, bill financing and acceptances.

Loan products that have both a mortgage and deposit facility are presented on a gross basis in the balance sheet, segregating the loan and deposit component into the respective balance sheet line items. Interest earned on this product is presented on a net basis in the income statement as this reflects how the customer is charged.

Receivables due from other financial institutions

Receivables due from other financial institutions include conduit assets, collateral placed and interbank lending.

Regulatory deposits with central banks overseas

In several countries in which the Group operates, the law requires that regulatory deposits be lodged with the local central bank at a rate of interest generally below that prevailing in the market. The amount of the deposit and the interest rate receivable is determined in accordance with the requirements of the local central bank. Regulatory deposits are required to be held to continue operating in those countries and thus are not available to meet other obligations of the Group.

#### Impairment of loans and receivables

Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest rate method and are presented net of any provisions for impairment.

The Group assesses at each balance date whether there is any objective evidence of impairment. An impairment charge is incurred if there is objective evidence of impairment as a result of one or more loss events which have an impact on the estimated cash flows of the financial asset that

can be reliably estimated. Objective evidence includes significant financial difficulties of an obligor, adverse changes in the payment status of borrowers or national, local economic conditions that correlate with defaults on a group of financial assets. The amount of the charge is measured as the difference between the asset s carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset s original effective interest rate. The carrying amount of the asset is reduced through the use of a provision account and the amount of the loss is recognised in the income statement. If a loan or receivable has a variable interest rate, the discount rate for measuring any impairment is the current effective interest rate determined under the contract.

The Group has individually assessed provisions and collectively assessed provisions. Individually assessed provisions are made against financial assets that exceed specified thresholds or which have been individually assessed as impaired. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, it includes that asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed and for which an impairment loss is, or continues to be, recognised are not included in a collective assessment of impairment.

When a loan or a part of a loan is uncollectable, it is written off against the related provision for loan impairment. Such loans are written off after all the necessary procedures have been completed and the amount of the loss has been determined. Subsequent recoveries of amounts previously written off decrease the amount of the charge for loan impairment in the income statement. If, in a subsequent period, the amount of the impairment charge decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as an improvement in the debtor s credit rating), the previously recognised impairment charge is reversed by adjusting the provision account. The amount of the reversal is recognised in the income statement.

### Available-for-sale securities

Available-for-sale securities are those debt or equity securities that are designated as available-for-sale or that are not classified as financial assets at fair value through income statement, or loans and receivables.

Subsequent to initial recognition, available-for-sale investments are measured at fair value. Gains and losses arising from changes in fair value are recognised in the available-for-sale reserve in other comprehensive income until the financial asset is derecognised or impaired, at which time the cumulative gain or loss is recognised in the income statement. Dividends on available-for-sale equity instruments are recognised in the income statement when the right to receive payment is established. Foreign exchange gains or losses and interest, calculated using the effective interest rate method, on available-for-sale debt instruments are also recognised in the income statement.

Certain unlisted equity securities that do not have a quoted price in an active market and where fair value cannot be estimated within a reasonable range of probable outcomes are carried at cost.

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Note 1. Summary of significant accounting policies (continued)

The Group assesses at each reporting date whether there is objective evidence of impairment. Impairment exists if there is objective evidence of impairment as a result of one or more loss events which have an impact on the estimated cash flows of the available-for-sale security that can be reliably estimated. For debt instruments classified as available-for-sale, evidence of impairment includes significant financial difficulties or adverse changes in the payment status of an issuer or national, local economic conditions that correlate with defaults on a group of financial assets. For equity investments classified as available-for-sale, a significant or prolonged decline in the fair value of the security below its cost is also considered in determining whether the assets are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative loss measured as the difference between the acquisition cost and the current fair value, less any impairment charge previously recognised in profit or loss is removed from other comprehensive income and recognised in the income statement. If, in a subsequent period, the fair value of an available-for-sale debt increases and the increase can be objectively related to an event occurring after the impairment event, the impairment charge is reversed through the income statement. Subsequent reversal of impairment charges on equity instruments are not recognised in the income statement until the instrument is disposed of.

#### (iii) Life insurance assets

Assets held by the life insurance companies and their subsidiaries, including investments in funds managed by the Group, are designated at fair value through income statement as required by AASB 1038 *Life Insurance Contracts*. Changes in fair value are included in the income statement. Most assets are held in the life insurance statutory funds and can only be used within the restrictions imposed under the *Life Insurance Act 1995*. The main restrictions are that the assets in a fund can only be used to meet the liabilities and expenses of that fund, to acquire investments to further the business of the fund or as distribution when solvency and capital adequacy requirements are met. Therefore they are not as liquid as other financial assets.

### (iv) Property, plant and equipment

Property, plant and equipment are carried at cost less accumulated depreciation and impairment. Cost is the fair value of the consideration provided plus incidental costs directly attributable to the acquisition. Other subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the item of property, plant and equipment. All other expenditure is expensed as incurred.

Computer software is capitalised at cost and classified as property, plant and equipment where it is integral to the operation of associated hardware.

Depreciation is calculated using the straight-line method to allocate the cost of assets less any residual value over their estimated useful lives, as follows:

i	Premises and sites	Up to 50 years
i	Leasehold improvements	Up to 10 years
i	Furniture and equipment	3 to 15 years

÷	Technology	3 to 5 years
	reenneregy	

Assets under lease Up to 7 years

Property, plant and equipment are reviewed at each balance date to determine whether there is any indication of impairment. If such an indication exists, the asset s recoverable amount, being the higher of fair value less cost to sell and value-in-use, is estimated. An impairment charge is recognised as part of operating expenses whenever the carrying amount of the asset exceeds its recoverable amount.

The gain or loss arising on the disposal or retirement of an asset is determined as the difference between the sale proceeds less costs of disposal, and the carrying amount of the asset, and is recognised as non-interest income.

### (v) Goodwill and other intangible assets

Goodwill

Goodwill arises on the acquisition of businesses and represents the excess of the purchase consideration, the amount of any non-controlling interest in the acquiree and the acquisition date fair value of any previous equity interest in the acquiree, over the fair value of the net identifiable assets acquired.

All goodwill is considered to have an indefinite life. Goodwill is allocated to Cash Generating Units (CGUs) based on management s analysis of where the synergies resulting from an acquisition are expected to arise. It is tested for impairment annually and whenever there is an indication of impairment, and is carried at cost or deemed cost less accumulated impairment. An impairment charge is recognised whenever the carrying amount of a CGU to which goodwill is allocated exceeds its recoverable amount, which is determined on a value-in-use basis (refer Note 15).

Gains or losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

#### Note 1. Summary of significant accounting policies (continued)

#### Computer software

Internal and external costs directly incurred in the purchase or development of computer software, including subsequent upgrades and enhancements, are recognised as intangible assets when it is probable that they will generate future economic benefits attributable to the Group. These assets are amortised using the straight-line method over their estimated useful lives of between three and ten years.

#### Brands

Brands are recognised on the acquisition of businesses and represent the value attributed to brand names associated with those businesses. The useful life of brands is estimated to be indefinite as there is no foreseeable limit to the period over which they are expected to generate net cash flows. Brands are not amortised but tested for impairment annually or more frequently when indicators of impairment are identified.

#### Core deposits intangibles

Core deposits were recognised as part of the merger with St.George and represent the value, or avoided cost, of the deposit base acquired that provides a valuable source of funding. Core deposits are amortised using the straight-line method over a period of nine years and are stated at cost less accumulated amortisation and impairment. Core deposits are assessed for impairment at each reporting date and whenever there is an indicator of impairment.

#### Other intangibles

Other intangibles primarily consist of financial planner distribution relationships, credit card customer relationships, dealer networks, value in force business and service contracts. They are stated at cost less accumulated amortisation (where relevant) and impairment. Other intangibles are assessed for impairment at each reporting date and whenever there is an indicator of impairment. An impairment charge is recognised whenever the carrying amount of the intangible exceeds its recoverable amount, which is determined on a value-in-use basis.

Financial planner distribution relationships, credit card customer relationships and dealer networks were recognised as part of business acquisitions and represent the value attributable to future revenue from these relationships. They are amortised using the straight-line method over their estimated useful lives of eight, five and three years respectively.

#### f. Liabilities

### (i) Financial liabilities

The Group classifies significant financial liabilities in the following categories: payables due to other financial institutions, deposits and other borrowings, other financial liabilities at fair value through income statement, derivative financial instruments, debt issues and loan capital. Financial liabilities are recognised when an obligation arises.

Financial liabilities measured at fair value through income statement are recognised initially at fair value. All other financial liabilities are recognised initially at fair value plus directly attributable transaction costs.

Financial liabilities are derecognised when the obligation is discharged, cancelled or expires. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, the exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, with the difference in the respective carrying amounts recognised in profit or loss.

a. Payables due to other financial institutions

Payables due to other financial institutions include interbank lending, securities sold under agreements to repurchase, cash collateral and deposits (including vostro, settlement and clearing account balances) due to central and other banks. Subsequent to initial recognition, they are measured at amortised cost using the effective interest rate method.

b. Deposits and other borrowings

Deposits and other borrowings include certificates of deposit, at-call and term deposits, and other related interest-bearing financial instruments. Subsequent to initial recognition, deposits and other borrowings are measured at either amortised cost using the effective interest rate method or at fair value through income statement where they are designated as such on initial recognition.

The Group designates certain deposits and other borrowings at fair value when those liabilities are managed on a fair value basis (as part of a trading portfolio), where an accounting mismatch is eliminated or reduced (which arises from associated derivatives executed for risk management purposes), or where the instrument contains an embedded derivative. These liabilities are measured at fair value with changes in fair value (except own credit) recognised through the income statement in the period in which they arise. The change in the portion of the fair value that is attributable to Westpac s own credit risk is recognised in other comprehensive income except where it would create an accounting mismatch, in which case it is also recognised through the income statement.

Interest expense incurred is recorded within net interest income using the effective interest rate method.

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Note 1. Summary of significant accounting policies (continued)

#### c. Other financial liabilities at fair value through income statement

Other financial liabilities at fair value through income statement includes trading securities sold short, securities sold under repurchase agreements included as part of a trading portfolio and other financial liabilities designated at fair value on initial recognition. Subsequent to initial recognition, these liabilities are measured at fair value with changes in fair value (except as noted below) recognised through the income statement in the period in which they arise. For financial liabilities that have been designated at fair value, the change in the portion of the fair value that is attributable to Westpac s own credit risk is recognised in other comprehensive income except where it would create an accounting mismatch, in which case it is recognised through the income statement.

Interest expense incurred is recorded within net interest income using the effective interest rate method.

d. Derivative financial instruments

Refer to previous discussion on derivative financial instruments in Note 1(e)(ii).

e. Debt issues

These are bonds, notes, commercial paper and debentures that have been issued by entities in the Westpac Group. Debt issues also include acceptances, which are bills of exchange initially accepted and discounted by Westpac that have been subsequently rediscounted into the market. Bill financing provided to customers by accepting and discounting of bills of exchanges is reported as part of loans.

Subsequent to initial recognition, debt issues are measured at either amortised cost using the effective interest rate method or at fair value through income statement where they are designated as such on initial recognition. The Group designates certain debt issues at fair value to reduce or eliminate an accounting mismatch which arises from associated derivatives executed for risk management purposes, or where the instrument contains an embedded derivative. These liabilities are measured at fair value with changes in fair value (except own credit) recognised through the income statement in the period in which they arise. The change in the fair value that is attributable to Westpac s own credit risk is recognised in other comprehensive income except where it would create an accounting mismatch, in which case it is also recognised through the income statement.

Interest expense incurred is recorded within net interest income using the effective interest rate method.

#### f. Loan capital

Loan capital is debt issued by the Group recognised as a liability with terms and conditions that qualify for inclusion as regulatory capital under APRA Prudential Standards. Subsequent to initial recognition loan capital is measured at amortised cost using the effective interest rate method.

#### g. Financial guarantees

Financial guarantee contracts are recognised as financial liabilities (recorded in provisions) at the time the guarantee is issued. The liability is initially measured at fair value and subsequently at the higher of the amount determined in accordance with AASB 137 *Provisions, Contingent Liabilities and Contingent Assets* and the amount initially recognised less cumulative amortisation, where appropriate.

The fair value of a financial guarantee contract is determined as the present value of the difference in net cash flows between the contractual payments under the debt instrument and the payments that would be required without the guarantee, or the estimated amount that would be payable to a third party for assuming the obligation.

#### (ii) Provisions

#### Employee benefits

Provisions for wages and salaries, including non-monetary benefits, annual leave, accumulating sick leave and any associated on-costs (i.e. payroll tax) expected to be settled within 12 months of the balance date are recognised in respect of employees services up to the balance date and are measured at the amounts expected to be paid when the liabilities are settled.

Provisions for long service leave expected to be settled within 12 months of the balance date are measured at the amounts expected to be paid when the liabilities are settled. Provisions for long service leave expected to be settled more than 12 months from the balance date are measured at the present value of future payments expected to be made in respect of services provided by employees up to the balance date. Consideration is given to expected future wage and salary levels, experience of employee departure and periods of service. Expected future payments are discounted to their net present value using market yields at the balance date on government bonds with terms that match as closely as possible the estimated timing of future cash flows.

#### Provision for impairment on credit commitments

A provision for impairment is recognised on undrawn contractually committed facilities and guarantees provided. The amount is calculated using the same methodology as the provision for impairment charges on loans (refer to Note 1(e)(ii)).

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#### Note 1. Summary of significant accounting policies (continued)

#### Provision for restructuring

A provision for restructuring (including termination benefits) is recognised where there is a demonstrable commitment and a detailed plan such that there is little or no discretion to avoid payments to other parties and the amount can be reliably estimated. The majority of restructuring provisions are expected to be settled within 12 months and are measured at amounts expected to be paid when they are settled. Amounts expected to be settled more than 12 months from the balance date are measured at the present value of the estimated cash outflows, where the effect of discounting is material.

#### Provision for dividends

A provision for dividends is recognised when dividends are declared, determined or publicly recommended by the Directors but not distributed as at the balance date.

#### Provision for litigation and non-lending losses

A provision for litigation is recognised where it is probable that there will be an outflow of economic resources. Non-lending losses are any losses that have not arisen as a consequence of an impaired credit decision. Those provisions include litigation and associated costs, frauds and the correction of operational issues.

#### Provision for leasehold premises

The provision for leasehold premises covers unavoidable costs in relation to making good property to the same or similar state as when the lease was entered into at the end of the lease period or net outgoings on certain unoccupied leased premises or sub-let premises where projected rental income falls short of rental expense. The liability is determined on the basis of the present value of net future cash flows.

#### (iii) Life insurance liabilities

Life insurance liabilities consist of life insurance contract liabilities, life investment contract liabilities and external liabilities of managed investment schemes controlled by statutory life funds.

#### Life insurance contract liabilities

The value of life insurance contract liabilities is calculated using the margin on services methodology. The methodology takes into account the risks and uncertainties of the particular classes of the life insurance business written. Deferred policy acquisition costs are included in the measurement basis of life insurance contract liabilities and are therefore equally sensitive to the factors that are considered in the liabilities measurement. This methodology is in accordance with Prudential Standard LPS 340 *Valuation of Policy Liabilities*.

Under this methodology, planned profit margins and an estimate of future liabilities are calculated separately for each related product group using applied assumptions at each reporting date. Profit margins are released over each reporting period in line with the service that has been provided. The balance of the planned profit is deferred by including them in the value of policy liabilities.

#### Life investment contract liabilities

Life investment contract liabilities are designated at fair value through income statement. Fair value is based on the higher of the valuation of linked assets, or the minimum current surrender value.

#### External liabilities of managed investment schemes controlled by statutory life funds

External liabilities of managed investment schemes controlled by statutory life funds are designated at fair value through income statement.

g. Equity

#### (i) Share capital

Ordinary shares are recognised at the amount paid up per ordinary share net of directly attributable issue costs. Where the Parent Entity or other members of the consolidated Group purchases shares in the Parent Entity, the consideration paid is deducted from ordinary share capital and the shares are treated as treasury shares until they are subsequently sold, reissued or cancelled. Where such shares are sold or reissued, any consideration received is included in shareholders equity.

### (ii) Other equity instruments

Convertible debentures issued by the parent entity in respect of the 2006 Trust Preferred Securities (2006 TPS) are recognised in the balance sheet at the amount of consideration received net of issue costs. They are translated into Australian currency using the rate of exchange on issue date and distributions on them are recognised when entitlements are determined in accordance with the terms of the convertible debentures.

### (iii) Non-controlling interests

Non-controlling interests represents the share in the net assets of subsidiaries attributable to equity interests that are not owned directly or indirectly by the Parent Entity. The Group also has on issue 2006 TPS that are hybrid instruments and are classified as non-controlling interests.

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Note 1. Summary of significant accounting policies (continued)

#### (iv) Reserves

#### Foreign currency translation reserve

As noted in Note 1(b)(ii), exchange differences arising on translation of the Group s foreign operations, any offsetting gains or losses on hedging the net investment and any associated tax effect are reflected in the foreign currency translation reserve. A cumulative credit balance in this reserve would not normally be regarded as being available for payment of dividends until such gains are realised on sale or disposal of the foreign operation.

#### Available-for-sale securities reserve

This comprises the changes in the fair value of available-for-sale financial securities, net of tax. These changes are transferred to the income statement in non-interest income when the asset is either derecognised or impaired.

#### Cash flow hedging reserve

This comprises the fair value gains and losses associated with the effective portion of designated cash flow hedging instruments.

#### Share-based payment reserve

This comprises the fair value of share-based payments recognised as an expense.

#### Other reserves

Other reserves for the Parent Entity consists of the common control reserve (refer Note 1(b)(i)). Other reserves for the Group consist of transactions relating to change in the parent entity s ownership of a subsidiary that do not result in a loss of control.

The amount recorded in other reserves reflects the difference between the amount by which non-controlling interests are adjusted and the fair value of any consideration paid or received.

- h. Other
- (i) Loan securitisation

The Group, through its loan securitisation program, packages and sells loans (principally housing mortgage loans) as securities to investors. The program includes the securitisation of the Group s own assets as well as assets from customer funding conduits. In such transactions, the Group provides an equitable interest in the loans to investors who provide funding to the Group. Securitised loans that do not qualify for derecognition and the associated funding are included in loans and debt issues respectively.

### (ii) Fiduciary activities

Certain controlled entities within the Group conduct investment management and other fiduciary activities as responsible entity or manager on behalf of individuals, trusts, retirement benefit plans and other institutions. These activities involve the management of assets in investment schemes and superannuation funds, and the holding or placing of assets on behalf of third parties.

Where controlled entities, as responsible entities, incur liabilities in respect of these activities, a right of indemnity exists against the assets of the applicable trusts. As these assets are sufficient to cover liabilities, and it is not probable that the controlled entities will be required to settle them, the assets and liabilities are not included in the consolidated financial statements.

The Group also manages life insurance statutory fund assets that are included in the consolidated financial statements.

### (iii) Superannuation obligations

Obligations for contributions to the defined contribution superannuation plan are recognised as an expense in the income statement as incurred.

The asset or liability recognised in the balance sheet in respect of the defined benefit superannuation plan is the present value of the defined benefit obligation as at the reporting date less the fair value of the plan s assets. The present value of the defined benefit obligation is determined by discounting the estimated pre-tax future cash flows using blended interest rates of government bonds that have terms to maturity approximating to the terms of the related superannuation liability.

The superannuation expense relating to the defined benefit superannuation plan comprises of service cost (including current and past service cost and gains and losses on curtailments and settlements) and net interest expense (income). Remeasurements (including actuarial gains and losses and the difference between the interest income and the return on plan assets) is recognised in other comprehensive income.

### (iv) Earnings per share

Basic earnings per share (EPS) is determined by dividing the net profit after tax attributable to equity holders, excluding costs of servicing other equity instruments, by the weighted average number of ordinary shares outstanding during the financial year, excluding the number of ordinary shares purchased and held as treasury shares.

Diluted EPS is calculated by adjusting the earnings and number of shares used in the determination of the basic EPS for the effects of dilutive options, share rights and other dilutive potential ordinary shares.

#### Note 1. Summary of significant accounting policies (continued)

In relation to options, share rights and restricted shares, the weighted average number of shares is adjusted to take into account the weighted average number of shares assumed to have been issued for nil consideration in determining diluted EPS. The number of ordinary shares assumed to be issued for nil consideration represents the difference between the number that would have been issued at the exercise price and the number that would have been issued at the average market price over the reporting period.

In relation to instruments convertible into ordinary shares under certain conditions, the weighted average number of shares is adjusted to determine the number of ordinary shares that may arise on conversion, by dividing the face value of the instruments by the average market price over the reporting period, taking into account any applicable discount on conversion weighted by the number of instruments on issue.

#### (v) Leases

Leases are classified as either finance leases or operating leases. Under a finance lease, substantially all the risks and rewards incidental to legal ownership are transferred to the lessee. In contrast, an operating lease exists where the leased assets are allocated to the lessor.

In its capacity as a lessor, the Group primarily offers finance leases. The Group recognises the assets held under finance lease in the balance sheet as loans at an amount equal to the net investment in the lease. The recognition of finance income is based on a pattern reflecting a constant periodic return on the Group s net investment in the finance lease. Finance lease income is included within interest income in the income statement (refer to Note 1(c)(i)). Where the Group offers operating leases, the assets are recognised in the balance sheet as property, plant and equipment at cost, and depreciated to their residual value on a straight-line basis over their estimated useful life. Operating lease rentals are recognised in the income statement on a straight line basis over the lease term (refer to Note 1(c)(ii).

In its capacity as a lessee, the Group mainly uses property and equipment under operating leases. Payments due to the lessor under operating leases are charged to equipment and occupancy expense on a straight-line basis over the term of the lease (refer to Note 1(c)(iii)).

#### (vi) Segment reporting

Operating segments are presented on a basis that is consistent with information provided internally to Westpac s key decision makers. In assessing the financial performance of its divisions internally, Westpac uses a measure of performance it refers to as cash earnings. To calculate cash earnings, Westpac adjusts the statutory result for material items that key decision makers believe do not reflect ongoing operations, items that are not considered when dividends are recommended and accounting reclassifications between individual line items that do not impact statutory results, such as policyholder tax recoveries. Details of the specific adjustments made to the statutory result in arriving at cash earnings are included in Note 33.

#### (vii) Critical accounting assumptions and estimates

The application of the Group s accounting policies necessarily requires the use of judgment, estimates and assumptions. Should different assumptions or estimates be applied, the resulting values would change, impacting the net assets and income of the Group. The nature of significant assumptions and estimates used are noted below.

#### Fair value of financial instruments

Financial instruments classified as held-for-trading (including derivatives) or designated at fair value through income statement and financial assets classified as available-for-sale are recognised in the financial statements at fair value.

The fair value of a financial instrument is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants on the measurement date.

Fair value is obtained from quoted market prices, independent dealer price quotations, discounted cash flow models and option pricing models, which incorporate current market and contractual prices for the underlying instrument, time to expiry, yield curves and volatility of the underlying. The calculation of fair value for any financial instrument may also require adjustment of the quoted price or model value to reflect the cost of credit risk (where not embedded in underlying models or prices used). The process of calculating fair value on illiquid instruments or from a valuation model may require estimation of certain pricing parameters, assumptions or model characteristics. These estimates are calibrated against industry standards, economic models and observed transaction prices.

The fair value of financial instruments is provided in Note 28 as well as the mechanism by which fair value has been derived.

### Provisions for impairment charges on loans and credit commitments

Provisions for credit impairment represent management s estimate of the impairment charges incurred in the loan portfolios and on undrawn contractually committed credit facilities and guarantees provided as at the balance date. Changes to the provisions are reported in the income statement as part of impairment charges on loans. The methodology and assumptions used for estimating future cash flows are reviewed regularly by the Group to reduce any differences between loss estimates and actual loss experience.

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Note 1. Summary of significant accounting policies (continued)

Individual component

All impaired loans that exceed specified thresholds are individually assessed for impairment. Individually assessed loans principally comprise the Group s portfolio of commercial loans to medium and large businesses. Impairment is recognised as the difference between the carrying value of the loan and the discounted value of management s best estimate of future cash repayments and proceeds from any security held (discounted at the loan s original effective interest rate for fixed rate loans and the loan s current effective interest rate for variable rate loans). Relevant considerations that have a bearing on the expected future cash flows are taken into account, including the business prospects for the customer, the realisable value of collateral, the Group s position relative to other claimants, the reliability of customer information and the likely cost and duration of the work-out process. Subjective judgments are made in this process. Furthermore, judgments can change with time as new information becomes available or as work-out strategies evolve, resulting in revisions to the impairment provision as individual decisions are taken.

Collective component

This is made up of two elements: loan impairment provisions for impaired loans that are below individual assessment thresholds (collective impaired loan provisions) and for loan impairments that have been incurred but have not been separately identified at the balance sheet date (incurred but not reported provisions). These are established on a portfolio basis taking into account the level of arrears, collateral, past loss experience and defaults based on portfolio trends. The most significant factors in establishing these provisions are the estimated loss rates and the related emergence periods. The emergence period for each loan product type is determined through studies of loss emergence patterns. Loan files where losses have emerged were reviewed to identify the average time period between observable loss indicator events and the loss becoming identifiable. The future credit quality of these portfolios is subject to uncertainties that could cause actual credit losses to differ materially from reported loan impairment provisions. These uncertainties include the economic environment, notably interest rates and their effect on customer spending, unemployment levels, payment behaviour and bankruptcy rates.

Details on the group s impairment charges are provided in Note 12.

#### Goodwill

The determination of the fair value of assets and liabilities of the acquired businesses requires the exercise of management judgment. Different fair values would result in changes to the goodwill balance and to the post-acquisition performance of the acquisition.

To determine if goodwill is impaired, the carrying value of the identified CGU to which the goodwill is allocated, is compared to its recoverable amount. Value in use is the present value of expected future cash flows from the CGU, and the determination of the appropriate cash flows and discount rates to use is subjective. The key assumptions applied to determine if any impairment exists are outlined in Note 15.

#### Superannuation obligations

The Group operates a number of defined benefit plans as described in Note 36. For each of these plans, independent actuarial valuations of the plan s obligations using the projected unit credit method and the fair value measurements of the plan s assets are performed at least annually. The actuarial valuation of plan obligations is dependent upon a series of assumptions, the key ones being price inflation, salaries growth, mortality, morbidity, investment returns and discount rate assumptions. Different assumptions could significantly alter the amount of the difference between plan assets and obligations, and the superannuation cost charged to the income statement.

#### Provisions (other than loan impairment)

Provisions are held in respect of a range of obligations such as employee entitlements, restructuring costs, litigation provisions and non-lending losses and onerous contracts (for example leases with surplus space). Provisions carried for long service leave are supported by an independent actuarial report. Some of the provisions involve significant judgment about the likely outcome of various events and estimated future cash flows. The deferral of these benefits involves the exercise of management judgments about the ultimate outcomes of the transactions. Payments that are expected to be incurred after more than one year are discounted at a rate which reflects both current interest rates and the risks specific to that provision.

#### Income taxes

The Group is subject to income taxes in Australia and jurisdictions where it has foreign operations. Significant judgment is required in determining the worldwide provision for income taxes, based on the Group s understanding of the relevant tax law. There are many transactions and calculations undertaken during the ordinary course of business for which the ultimate tax outcome is unclear. Provisions for tax are held to reflect these tax uncertainties. Where the final outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred tax provisions in the period where such determination is made. Refer to Note 14 for details of the Group s deferred tax balances.

Note 1. Summary of significant accounting policies (continued)

#### Life insurance contract liabilities

Life insurance contract liabilities are computed using statistical or mathematical methods, which are expected to give approximately the same results as if an individual liability was calculated for each contract. These computations are made by suitably qualified personnel on the basis of recognised actuarial methods, with due regard to relevant actuarial principles. The methodology takes into account the risks and uncertainties of the particular classes of the life insurance business written. Deferred policy acquisition costs are connected with the measurement basis of life insurance contract liabilities and are equally sensitive to the factors that are considered in the liability measurement.

The key factors that affect the estimation of these liabilities and related assets are:

- the cost of providing benefits and administrating the contracts;
- mortality and morbidity experience, including enhancements to policyholder benefits;
- discontinuance experience, which affects the Group s ability to recover the cost of acquiring new business over the life of the contracts; and
- the rate at which projected future cash flows are discounted.

In addition, factors such as regulation, competition, interest rates, taxes, securities market conditions and general economic conditions affect the level of these liabilities. In some contracts, the Group shares experience on investment results with its customers, which can offset the impacts of these factors on the profitability of these products.

#### Consolidation of structured entities

The Group assesses at inception and periodically whether an entity (particularly a structured entity) should be consolidated. The determination of control of structured entities will involve significant judgment as voting rights are often not the decisive factor in decisions over the relevant activities. Judgment may involve assessing the purpose and design of the entity, and consideration as to whether the Group, or another involved party with power over the relevant activities, is acting as a principal in its own right or as an agent on behalf of others. Refer to Note 41 for information about structured entities.

#### (viii) Future developments in accounting standards

The following new standards and interpretations which may have a material impact on the Group have been issued, but are not yet effective and have not been early adopted by the Group:

AASB 9 *Financial Instruments* was issued by the Australian Accounting Standards Board in December 2009. Unless early adopted, the standard will be effective for the 30 September 2019 financial year. The major changes under the standard are:

the multiple classification and measurement models are replaced in AASB 139 *Financial Instruments: Recognition and Measurement* with a single model that has two classification categories: amortised cost and fair value;

i a financial asset is measured at amortised cost if two criteria are met: a) the objective of the business model is to hold the financial asset for the collection of the contractual cash flows, and b) the contractual cash flows under the instrument solely represent the payment of principal and interest;

; if a financial asset is eligible for amortised cost measurement, an entity can elect to measure it at fair value if it eliminates or significantly reduces an accounting mismatch;

an embedded derivative will not be separated where the instrument is a financial asset;

equity instruments must be measured at fair value however, an entity can elect on initial recognition to present the fair value changes on non-trading equity investments directly in other comprehensive income. There is no subsequent recycling of fair value gains and losses to profit or loss; however dividends from such investments will continue to be recognised in profit or loss;

if an entity holds an investment in asset-backed securities (ABS) it must determine the classification of that investment by looking through to the underlying assets and assess the credit quality of the investment compared with the underlying portfolio of assets. If an entity is unable to look through to the underlying assets, then the investment must be measured at fair value;

the portion of a change of fair value relating to the entity s own credit risk for financial liabilities designated at fair value is presented in other comprehensive income, except when that would create an accounting mismatch. If such a mismatch would be created or enlarged, all changes in fair value (including the effects of changes in the credit risk) is recognised in profit or loss. The Group early adopted this amendment from 1 October 2013; and

i hedge accounting is more closely aligned with risk management activities by increasing the eligibility of both hedged items and hedging instruments and introducing a more principles-based approach to assessing hedge effectiveness.

The IASB recently released a final version of IFRS 9 *Financial Instruments*. This final standard includes a new expected credit loss impairment model which will replace the current incurred loss impairment model. The Australian Accounting Standards Board is expected to release a final version of AASB 9 equivalent to IFRS 9 shortly. We are yet to determine the impact of this revised standard on the Group.

The IASB also has a separate active project on accounting for macro hedging which it continues to work on.

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Note 1. Summary of significant accounting policies (continued)

As a result of the issuance and reissuance of AASB 9, two further standards have been issued by the AASB which give effect to consequential changes to a number of Australian Accounting Standards and Interpretations. These standards are AASB 2009-11 Amendments to Australian Accounting Standards arising from AASB 9 which was issued in December 2009 and AASB 2010-7 Amendments to Australian Accounting Standards arising from AASB 9 (December 2010) which was issued in December 2010. These standards will be applicable when AASB 9 is adopted by the Group.

AASB 9 will impact the classification and measurement of the Group s financial instruments when the remainder of the standard is adopted.

AASB 2012-3 Amendments to Australian Accounting Standards Offsetting Financial Assets and Financial Liabilities was issued in June 2012 and will be effective for the 30 September 2015 financial year. The amendment provides application guidance to addressing inconsistencies applied to offsetting criteria provided in AASB 132 Financial Instruments: Presentation, including clarifying the meaning of current legal enforceable right of set-off is legally enforceable in all circumstances and that some gross settlement systems (such as through a clearing house) may be considered as the equivalent to net settlement. The amendment is not expected to have a material impact on the Group.

AASB 15 *Revenue from Contracts with Customers* was issued on 28 May 2014 and will be effective for the 30 September 2018 financial year. The standard provides a single comprehensive model for revenue recognition. It supersedes current recognition and related Interpretations. The application of AASB 15 is not expected to have a material impact on the Group.

### Note 2. Net interest income

	Consolidated			Parent Entity		
	2014	2013	2012	2014	2013	
	\$m	\$m	\$m	\$m	\$m	
Interest income						
Cash	225	102	99	182	67	
Receivables due from other financial institutions	84	113	188	35	38	
Net ineffectiveness on qualifying hedges	(58)	31	8	(61)	29	
Trading securities	1,407	1,665	2,091	1,340	1,603	
Other financial assets designated at fair value	75	67	108	73	64	
Available-for-sale securities	1,386	1,226	1,116	1,231	1,085	
Loans	29,104	29,781	33,238	24,666	26,125	
Regulatory deposits with central banks overseas	18	23	24	18	23	
Due from subsidiaries	-	-	-	4,585	3,907	
Other interest income	7	1	1	7	1	
Total interest income1	32,248	33,009	36,873	32,076	32,942	
Interest expense						
Payables due to other financial institutions	(300)	(190)	(244)	(299)	(189)	
Certificates of deposit	(921)	(1,009)	(1,619)	(881)	(978)	
At call and term deposits	(10,578)	(11,546)	(12,983)	(9,148)	(10,352)	

Trading liabilities	(2,523)	(2,806)	(4,500)	(2,268)	(2,569)
Debt issues	(3,813)	(4,008)	(4,388)	(3,096)	(3,407)
Due to subsidiaries	-	-	-	(4,791)	(4,064)
Loan capital	(490)	(529)	(454)	(458)	(494)
Other interest expense	(81)	(100)	(183)	(71)	(70)
Total interest expense2	(18,706)	(20,188)	(24,371)	(21,012)	(22,123)
Net interest income	13,542	12,821	12,502	11,064	10,819

1 Total interest income for financial assets that are not at fair value through income statement is \$30,824 million (2013: \$31,246 million, 2012: \$34,666 million) for the Group and \$30,724 million (2013: \$31,246 million) for the Parent Entity.

2 Total interest expense for financial liabilities that are not at fair value through income statement is \$14,996 million (2013: \$16,116 million, 2012: \$17,990 million) for the Group and \$17,636 million (2013: \$18,357 million) for the Parent Entity.

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### Note 3. Non-interest income

	2014	Consolidated 2013	2012	Parent 2014	Entity 2013
	\$m	\$m	\$m	\$m	\$m
Fees and commissions					
Facility fees	1,329	1,253	1,179	1,265	1,206
Transaction fees and commissions received	1,254	1,160	1,185	1,030	946
Other non-risk fee income	343	310	266	312	285
Transactions with subsidiaries	-	-	-	514	299
Total fees and commissions	2,926	2,723	2,630	3,121	2,736
Wealth management and insurance income					
Life insurance and funds management net operating					
income	2,000	1,738	1,613	-	-
General insurance and lenders mortgage insurance net					
operating income	254	206	178	-	-
Total wealth management and insurance income	2,254	1,944	1,791	-	-
Trading income					
Foreign exchange income	530	440	476	407	343
Other trading securities	487	629	374	520	663
Total trading income	1,017	1,069	850	927	1,006
Other income					
Dividends received from subsidiaries	-	-	-	1,643	1,813
Dividends received from other entities	11	10	12	8	7
Net gain on disposal of assets	97	67	46	127	62
Net gain/(loss) on ineffective hedges	-	(1)	3	-	(1)
Net gain/(loss) on hedging overseas operations	12	(6)	78	18	(253)
Net gain/(loss) on derivatives held for risk management					
purposes1	(27)	(118)	(36)	(27)	(114)
Net gain/(loss) on financial instruments designated at fair					
value	(14)	32	27	18	65
Rental income on operating leases	32	-	-	1	-
Other	87	54	80	69	54
Total other income	198	38	210	1,857	1,633
Total non-interest income	6,395	5,774	5,481	5,905	5,375
Wealth management and insurance income					
comprised					
Funds management income	1,337	1,149	1,037	-	-
Life insurance premium income	881	761	637	-	-
Life insurance commissions, investment income and other					
income	639	1,125	836	-	-
Life insurance claims and changes in life insurance					
liabilities	(857)	(1,297)	(897)	-	-
General insurance and lenders mortgage insurance net					
premiums earned	426	402	370	-	-
General insurance and lenders mortgage insurance					
investment, commissions and other income	22	25	30	-	-
General insurance and lenders mortgage insurance					
claims incurred, underwriting and commission expenses	(194)	(221)	(222)	-	-
Total wealth management and insurance income	2,254	1,944	1,791	-	-
-					

1 Income from derivatives held for risk management purposes reflects impact of economic hedge of foreign currency capital and earnings where hedge accounting is not achieved.

## Note 4. Operating expenses

	2014	Consolidated 2013	2012	Parent 2014	Entity 2013
	\$m	\$m	\$m	\$m	\$m
Salaries and other staff expenses					
Salaries and wages	3,544	3,264	3,113	2,761	2,588
Employee entitlements	316	325	326	272	282
Employee related taxes	210	223	209	174	190
Superannuation expense:					
Defined contribution plans	279	254	237	216	198
Defined benefit plans (Note 36)	57	70	87	56	70
Equity based compensation	184	155	155	133	113
Restructuring costs	61	28	159	57	18
Other	16	17	20	1	3
Total salaries and other staff expenses	4,667	4,336	4,306	3,670	3,462
Equipment and occupancy expenses					
Operating lease rentals	565	565	535	481	487
Depreciation, amortisation and impairment:					
Premises	10	13	14	9	12
Leasehold improvements	109	108	106	92	94
Furniture and equipment	64	62	62	54	54
Technology	105	94	85	91	82
Software	493	403	352	413	336
Assets under lease	16	-	-	1	-
Equipment repairs and maintenance	85	78	76	71	67
Electricity, water and rates	12	12	12	8	8
Land tax	8	8	8	7	8
Other	35	27	28	25	15
Total equipment and occupancy expenses	1,502	1,370	1,278	1,252	1,163
Other expenses	.,	.,	.,=	.,====	1,100
Amortisation of deferred expenditure	6	3	6	16	17
Amortisation and impairment of intangible assets	217	221	225	191	208
Impairment on investments in subsidiaries				22	
Non-lending losses	(23)	43	172	(33)	30
Purchased services:	(20)	10		(00)	00
Technology and information services	392	350	278	291	245
Legal	33	26	29	25	15
Other professional services	423	380	402	293	284
Credit card loyalty programs	136	135	133	136	135
Stationery	75	76	78	57	57
Postage and freight	130	146	151	101	117
Outsourcing costs	610	587	620	488	478
Insurance	21	20	16	13	13
Advertising	159	164	147	114	10
Training	18	21	20	13	15
Travel	67	64	20 66	49	47
Westpac Bicentennial Foundation grant	100	04	00	100	47
Other expenses	14	34	30	141	103
Total other expenses	2,378	2,270	2,373	2,017	1,874
Operating expenses	2,378 8,547	7,976	2,373 7,957	6,939	6,499
Operating expenses	0,047	7,370	7,557	0,939	0,499

### Note 5. Income tax

	Consolidated 2014 2013 2012			Parent Entity 2014 2013		
The income tax expenses for the year is reconciled to	\$m	\$m	\$m	\$m	\$m	
The income tax expense for the year is reconciled to the profit before income tax as follows						
Profit before income tax	10,740	9,772	8,814	9,469	9,033	
Prima facie income tax based on the Australian company	,	,	,	,	,	
tax rate of 30%	3,222	2,932	2,644	2,841	2,710	
The effect of amounts which are not deductible						
(assessable) in calculating taxable income	_	(0)		4		
Change in tax rate1 Dividend adjustments	1 7	(2) (2)	1 (1)	1 (493)	(544)	
Life insurance:	/	(2)	(1)	(493)	(344)	
Tax adjustment on policyholders earnings2	3	24	8	-	-	
Adjustment for life business tax rates	(4)	(8)	(6)	1	1	
Hybrid capital distributions3	36	26	10	36	26	
Other non-assessable items	(22)	(18)	(29)	(22)	(16)	
Other non-deductible items	46	37	53	39	31	
Adjustment for overseas tax rates	(22)	- (7)	3	10	16	
Income tax (over)/under provided in prior years TOFA tax consolidation adjustment4	(14)	(7)	(10) 165	(15)	(9)	
Other items5	(138)	(35)	(26)	(163)	13	
Total income tax expense in the income statement	3,115	2,947	2,812	2,235	2,228	
Income tax analysis	-, -	, -	,-	,	, -	
Income tax expense attributable to profit from ordinary						
activities comprised:						
Current income tax:	0.000	0.000	0.400		4 700	
Australia	2,303	2,209 357	2,160 344	1,844 79	1,723 102	
Overseas	401 2,704	2,566	2,504	1,923	1,825	
Deferred income tax:	2,704	2,500	2,004	1,520	1,020	
Australia	389	387	320	325	405	
Overseas	36	1	(2)	2	7	
	425	388	318	327	412	
Under/(over) provision in prior years:						
Australia	2	(1)	(8)	3	(2)	
Overseas	(16) (14)	(6) (7)	(2) (10)	(18) (15)	(7) (9)	
Total Australia	2,694	2,595	2,472	2,172	2.126	
Total overseas	421	352	340	63	102	
Total income tax expense attributable to profit from						
ordinary activities	3,115	2,947	2,812	2,235	2,228	

1 During 2014 the company tax rate in the UK reduced from 23% to 21% (2013: from 24% to 23%, 2012 from 26% to 24%). The impact of this change has been taken to account in the measurement of deferred tax at the end of the reporting period. The impact of the change in the Fiji company tax rates from 28% to 20% was included in 2012.

In accordance with the requirements of AASB 1038, tax expense for 2014 includes a \$4 million tax expense on policyholders investment earnings (2013: \$35 million tax expense, 2012: \$12 million tax expense) of which \$1 million (2013: \$11 million tax expense, 2012: \$4 million tax expense) is included in the prima facie tax expense and the balance of \$3 million tax expense (2013: \$24 million tax expense, 2012: \$8 million tax expense) is shown here.

3 Reflects distributions on Westpac Convertible Preference Shares, Westpac Capital Notes and Westpac Capital Notes 2 which are non-tax deductible.

4 New legislation that included retrospective amendments to the income tax law as it applies to TOFA and tax consolidated groups was introduced during the 2012 financial year. The amendments had an adverse application to certain liabilities that were consolidated as part of the St.George merger. This gave rise to an additional income tax expense of \$165 million for the 2012 financial year.

5 Includes the release of provisions no longer required following the finalisation of prior period taxation matters.

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Note 5. Income tax (continued)

### Tax consolidation

The Parent Entity and its wholly owned, Australian-controlled entities implemented the tax consolidation legislation as of 1 October 2002. All entities in the tax consolidated group have entered into a tax sharing agreement which, in the opinion of the Directors, limits the joint and several liabilities of the wholly owned entities in the case of a default by the head entity, Westpac Banking Corporation.

The entities have also entered into a tax funding agreement under which the wholly owned entities fully compensate the Parent Entity for any current tax payable assumed and are compensated by the Parent Entity for any current tax receivable and deferred tax assets relating to unused tax losses or unused tax credits that are transferred to the Parent Entity under the tax consolidation legislation. The funding amounts are determined by reference to the amounts recognised in the wholly owned entities statements.

The amounts receivable/payable under the tax funding agreement are settled on a quarterly basis in line with the Parent Entity s obligations to pay tax instalments. Any unpaid amounts at balance date are recognised as current intercompany receivables or payables.

### Taxation of financial arrangements (TOFA)

TOFA applies to all entities in the Australian tax consolidation group from 1 October 2010. Subject to certain elections being made, TOFA improves the alignment of the tax treatment of gains and losses from financial arrangements with the accounting treatment adopted in the financial statements. The transitional rules require deferred tax balances impacted by TOFA to be amortised to taxable income over a four year period.

### Note 6. Dividends

	С	Consolidated			Parent Entity	
	2014 \$m	2013 \$m	2012 \$m	2014 \$m	2013 \$m	
Recognised amounts Ordinary dividends						

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2013 final dividend paid 88 cents per share (2012: 84 cents per share, 2011: 80 cents per share) all fully franked					
at 30%	2,733	2,584	2,423	2,736	2,588
2014 interim dividend paid 90 cents per share (2013: 86 cents per share, 2012: 82 cents per share) all fully franked					
at 30%	2,794	2,665	2,501	2,798	2,670
Total ordinary dividends	5,527	5,249	4,924	5,534	5,258
Special dividends					
Special dividend paid 10 cents per share determined 4					
November 2013 (2013: 10 cents per share determined 3					
May 2013, 2012: nil) fully franked at 30%	310	310	-	310	310
Total special dividends	310	310	-	310	310
Distributions on other equity instruments					
Convertible debentures	-	-	-	16	47
Total distributions on other equity instruments	-	-	-	16	47
Dividends not recognised at year end					
Since year end the Directors have recommended the payment of the following dividends on ordinary shares:					
Ordinary shares 92 cents per share (2013: 88 cents per					
share, 2012: 84 cents per share) all fully franked at 30%	2,856	2,733	2,584	2,860	2,736
Special dividend nil (2013: 10 cents per share, 2012: nil)	2,000	2,700	2,004	2,000	2,700
fully franked at 30%	-	310	-	-	310
Total dividends not recognised at year end	2,856	3,043	2,584	2,860	3,046
• •			•		

The Board has determined to satisfy the DRP for the 2014 final dividend by issuing Westpac ordinary shares. The DRP will not include a discount.

#### Dividend franking account

Australian franking credits available to the Parent Entity for subsequent financial years is \$565 million (2013: \$585 million, 2012: \$1,029 million). This is based on the franking account of the Parent Entity at 30 September 2014, adjusted for franking credits that will arise from the payment of income tax payable on Australian profits for the 2014 financial year, and franking debits of \$1,226 million that will arise from the payment of proposed 2014 final dividends.

#### Note 7. Earnings per share

Basic earnings per share (EPS) is calculated by dividing the net profit attributable to equity holders of Westpac by the weighted average number of ordinary shares on issue during the year, excluding the number of ordinary shares purchased by the Group and held as Treasury shares. Diluted EPS is calculated by adjusting the earnings and the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares.

Refer to Note 23 Loan Capital and Note 25 Share-based Payments for further information on the potential dilutive instruments.

	201	4	Consolidate 2013		201	0
	Basic	4 Diluted	Basic	Diluted	Basic	∠ Diluted
Reconciliation of earnings used in the calculation of earnings per ordinary share (\$m) Net profit attributable to owners of Westpac Banking				2.10100	240.0	2.000
Corporation Restricted Share Plan (RSP) treasury shares	7,561	7,561	6,751	6,751	5,936	5,936
distributions1	(10)	-	(12)	-	(11)	-
2004 TPS distributions	-	22	-	21	-	18
2007 convertible notes distributions	-	-	-	-	-	16
Westpac SPS distributions	-	-	-	27	-	34
Westpac SPS II distributions	-	24	-	30	-	36
Westpac CPS dividends	-	49	-	53	-	34
Westpac CN distributions Westpac CN 2 distributions	-	56 14	-	30	-	-
Net profit attributable to owners of Westpac	-	14	-	-	-	-
Banking Corporation adjusted for the effect of						
dilution	7,551	7,726	6,739	6.912	5,925	6.074
	7,001	1,120	0,700	0,012	5,525	0,074
Weighted average number of ordinary shares (millions)						
Weighted average number of ordinary shares	3,109	3,109	3,100	3,100	3,056	3,056
Effect of own shares held	(11)	(11)	(13)	(13)	(13)	(13)
Potential dilutive adjustment:						
Exercise of options and share rights and vesting of						
restricted shares	-	9	-	14	-	13
Conversion of 2004 TPS	-	18	-	17	-	21
Conversion of 2007 convertible notes	-	-	-	-	-	23
Conversion of Westpac SPS	-	-	-	31	-	43
Conversion of Westpac SPS II	-	23	-	28	-	38
Conversion of Westpac CPS	-	36	-	37	-	26
Conversion of Westpac CN	-	42	-	24	-	-
Conversion of Westpac CN 2	-	11	-	-	-	-
Total weighted average number of ordinary	2.000	0.007	0.007	0.000	2.042	2 207
shares	3,098 243.7	3,237 238.7	3,087 218.3	3,238 213.5	3,043 194.7	3,207 189.4
Earnings per ordinary share (cents)	243.7	238.7	218.3	213.5	194.7	189.4

1 While the equity granted to employees remains unvested, RSP treasury shares are deducted from ordinary shares on issue in arriving at the weighted average number of ordinary shares outstanding. Despite the shares being unvested, employees are entitled to dividends and to voting rights on the shares. Consequently, a portion of the profit for the period is allocated to RSP treasury shares to arrive at earnings attributed to ordinary shareholders.

## Note 8. Receivables due from other financial institutions

	Consolidated		Paren	t Entity
	2014	2013	2013 <b>2014</b>	2013
	\$m	\$m	\$m	\$m
Conduit assets1	1,417	1,710	-	-
Cash collateral	3,830	7,137	3,686	6,987
Interbank lending	2,177	2,363	1,797	2,330
Total receivables due from other financial institutions	7,424	11,210	5,483	9,317

1 Further information on conduit assets is disclosed in Note 32. Conduit assets are only available to meet associated conduit liabilities disclosed in Note 22.

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### Note 9. Trading securities and other financial assets designated at fair value

	Consolidated			Parent Entity		
	2014	2013	2012	2014	2013	
	\$m	\$m	\$m	\$m	\$m	
Securities	36,881	39,448	34,455	35,794	38,046	
Securities purchased under agreement to resell	6,275	6,882	10,148	6,275	6,882	
Other financial assets designated at fair value Total trading securities and other financial assets	2,753	2,759	2,664	2,255	2,090	
designated at fair value	45,909	49,089	47,267	44,324	47,018	

Securities include the following:

	Consolidated			Parent Entity		
	2014 \$m	2013 \$m	2012 \$m	2014 \$m	2013 \$m	
Australian public securities	ψiii	ψιιι	φιιι	ψΠ	φιιι	
Commonwealth securities	7,146	4,501	3,172	7,146	4,501	
State government securities	12,521	9,865	6,249	12,490	9,740	
Australian equity securities	44	22	44	44	22	
Australian debt securities	8,033	14,647	20,952	8,032	14,645	
Overseas public securities	5,608	6,152	826	5,608	6,151	
Overseas debt securities	3,486	4,236	3,164	2,431	2,962	
Other securities	43	25	48	43	25	
Total securities	36,881	39,448	34,455	35,794	38,046	

Other financial assets designated at fair value include:

	Consolidated			Parent Entity		
	2014	2013	2012	2014	2013	
	\$m	\$m	\$m	\$m	\$m	
Australian debt securities	1,595	1,928	1,840	1,265	1,444	
Overseas debt securities	852	543	545	852	543	
Australian equity securities	306	288	279	138	103	
Total other financial assets designated at fair value	2,753	2,759	2,664	2,255	2,090	

The Group has total holdings of debt securities from the Australian Commonwealth Government of \$7,146 million and three Australian State Governments (Queensland Treasury Corporation: \$12,220 million; NSW Treasury Corporation: \$7,881 million; Western Australian Treasury Corporation: \$5,776 million), the aggregate book and market value, each of which exceeded 10% of the Group total shareholders equity at 30 September 2014.

The Group holds \$4,559 million of US Government treasury notes (2013: \$4,978 million, 2012: \$573 million1).

Both of the above are recognised in the categories trading securities, other financial assets designated at fair value and available-for-sale securities (Note 10) at 30 September 2014.

1 The 2012 comparative has been restated from the \$37 million previously reported.

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#### Note 10. Available-for-sale securities

		Consolidated	Parent Entity		
	2014 \$m	2013 \$m	2012 \$m	2014 \$m	2013 \$m
Available-for-sale securities at fair value					
Australian public securities (State Government securities)	19,490	17,464	18,342	19,490	17,464
Australian debt securities	12,062	9,071	2,667	11,712	8,692
Overseas public securities	3,083	2,477	2,427	368	5
Overseas debt securities	1,179	797	801	415	221
Australian equity securities	9	10	106	8	8
Overseas equity securities	185	180	122	-	-
	36,008	29,999	24,465	31,993	26,390
Available-for-sale securities at cost1					
Unlisted securities	16	12	7	16	4
Total available-for-sale securities	36,024	30,011	24,472	32,009	26,394

1 Investments in certain unlisted securities are measured at cost because the fair value cannot be reliably measured. These investments represent non-controlling interests in companies for which active markets do not exist and quoted prices are not available.

Available-for-sale securities change in fair value resulted in a gain of \$263 million for the Group (2013: \$57 million gain, 2012: \$139 million gain) and a gain of \$222 million for the Parent Entity (2013: \$7 million gain) being recognised in other comprehensive income.

The following table shows the maturities of the Group s available-for-sale securities and their weighted-average yield as at 30 September 2014. There are no tax-exempt securities.

	2014											
		Within	Over 1	Over 1 Year Over 5		Years		Over	No Spe	ecific		Weighted
		1 Year	to 5	Years	to 10	Years	10 `	Years	Mat	urity	Total	Average
	\$m	%	\$m	%	\$m	%	\$m	%	\$m	%	\$m	%
Carrying amount												
Australian public												
securities	100	2.9	8,861	4.4	10,108	4.7	421	4.5	-	-	19,490	4.6
Australian debt securities	567	3.2	9,645	3.6	1,850	3.9	-	-	-	-	12,062	3.6
Overseas public securities	1,050	3.7	1,673	5.1	360	4.7	-	-	-	-	3,083	4.6
Overseas debt securities	384	1.6	761	3.4	34	5.6	-	-	-	-	1,179	2.8
Australian equity												
securities	-	-	-	-	-	-	-	-	9	-	9	-
Overseas equity securities	-	-	-	-	-	-	-	-	185	-	185	-
Unlisted securities at cost	-	-	-	-	-	-	-	-	16	-	16	-
Total by maturity	2,101		20,940		12,352		421		210		36,024	

The maturity profile is determined based upon contractual terms for available-for-sale instruments.

### Note 11. Loans

The following table shows loans disaggregated by type of product. Loans are classified based on the location of the booking office:

2014         2013         2014         2013         2014         2013         2014         2013         2014         2013         2014         2013         2014         2013         2015         2.669         2.669         2.669         2.669         2.669         2.669         2.669         112         26         27.097         22.8.565         23.091         22.8.469         26.461         1960         26.44         1.964         20.62         26.41         1.964         20.62         26.41         1.964         20.661         1.013         1.762         40.463         1.013         1.767         1.670         1.670		Consolida	ted	Parent Entity	
Australia         2,589         2,965         2,589         2,965         2,589         2,965         10,032         9,560           Overdrafts         26         112         28         112         28         112           Acceptance of inance         33,137         36,191         33,137         36,191         33,137         36,191           Housing         322,340         228,592         323,912         298,937         228,592         351,009         328,496           Housing         104,556         87,240         91,762         80,469         30,117         328,495         328,496         30,118         31,87         38,191         30,118         31,87         38,191         30,118         31,87         38,191         30,118         31,87         38,191         31,87         38,191         31,87         38,191         31,87         38,191         31,87         38,197         32,428         30,011         31,125         34,469         31,127         31,120         31,120         31,120         31,120         31,120         31,120         31,120         31,120         31,120         31,120         31,120         31,120         31,120         31,120         31,120         31,120         31,120         31,120		2014	2013	2014	2013
Overdrafts         2,869         2,965         2,965         2,965           Credit card outstandings         10,032         9,560         10,032         9,560           Overnight and at call money market loans         26         112         26         112           Acceptance of finance         33,137         36,191         33,137         36,191           Housing         122,7097         29,565         27,097         29,565           Total housing         351,037         328,522         351,009         328,496           Non-housing         104,556         87,240         91,762         80,496           Non-housing         104,556         87,240         91,762         80,496           Non-housing         1,960         2,041         1,984         2,082           Trade finance?         1,790         1,670         1,870         1,670           Other         670         857         670         857           Total Australia         1,125         -         -         -           Overdrafts         1,013         1,125         -         -           Overdrafts         1,000         1,230         -         -           Overdrafts         1,0		\$m	\$m	\$m	\$m
Credit card outstandings         10.032         9,560         10.032         9,560           Overnight and at call money market loans         26         112         28         112           Acceptance of finance         33,137         36,191         33,137         36,191           Term loans:1         223,940         298,967         323,912         298,931           Housing         11e of credit         27,097         29,565         27,097         29,565           Total housing         351,037         328,522         351,009         328,496           Non-housing         104,556         87,240         91,762         80,496           Finance leases1         5,458         4,976         2,428         3,011           Margin lending         1,960         2,041         1,984         2,082           Trade finance2         1,790         1,670         1,790         1,670           Other         670         857         670         857           Total Australia         1,013         1,125         -         -           Overright and at call money market loans         1,265         1,201         -         -           Overdrafts         1,013         1,125         -	Australia				
Overgint and at call money market loans         26         112         26         112           Acceptance of finance         33,137         36,191         33,137         36,191           Housing         323,940         298,967         323,912         298,931           Housing         351,037         328,522         351,009         328,496           Non-housing         104,556         87,240         91,762         80,469           Finance leases1         5,458         4,976         2,428         3,011           Margin lending         1,960         2,041         1,984         2,082           Trade finance2         1,790         1,670         1,790         1,670           Other         670         857         670         857           Total Australia         1,113         1,125         -         -           Overdrafts         1,013         1,125         -         -           Overdrafts         1,014         18,888		· ·	· · · ·		,
Acceptance of finance         33,137         36,191         33,137         36,191           Term loans:1         323,940         298,967         323,912         298,961           Housing         11e         27,097         29,565         27,097         29,565           Total housing         351,037         328,532         351,009         328,496           Non-housing         104,556         87,240         91,762         80,469           Finance leases1         5,458         4,976         2,428         3,011           Margin lending         1,960         2,041         1,984         2,082           Trade finance2         7670         857         670         857           Total Australia         511,255         474,144         495,427         465,413           New Zealand         1,013         1,125         -         -           Overright and at call money market loans         1,400         1,230         -         -           Housing         35,465         33,389         -         -         -           Overdrafts         1,610         142         16         31         101         -           Total funance2         289         256         28	8	· ·	9,560	· · · · · · · · · · · · · · · · · · ·	9,560
Term bans:1         Ausing         323,940         298,967         323,912         298,931           Housing line of credit         27,097         29,565         27,097         29,555         27,097         29,555         27,097         29,555         27,097         29,555         27,097         29,555         27,097         29,555         27,097         29,555         27,097         29,555         27,097         29,555         27,097         29,555         27,097         29,555         27,097         29,555         27,097         29,555         27,097         29,555         27,097         29,555         27,097         29,555         27,097         29,555         27,097         29,555         30,699         328,498         51,670         1,790         1,670         1,790         1,670         1,790         1,670         1,790         1,670         1,790         1,670         1,790         1,670         1,790         1,670         1,790         1,670         1,790         1,670         1,790         1,670         1,790         1,670         1,790         1,670         1,790         1,670         1,790         1,670         1,790         1,670         1,790         1,670         1,790         1,670         1,790         1,670 <t< td=""><td><b>č</b></td><td>-</td><td></td><td>-</td><td></td></t<>	<b>č</b>	-		-	
Housing Housing line of credit         323,940         298,967         323,912         298,931           Housing Intal housing         351,037         328,522         351,009         328,496           Non-housing         104,556         87,240         91,762         80,469           Finance leases1         5,458         4,976         2,428         3011           Margin lending         1,960         2,041         1,984         2,082           Trade finance2         1,790         1,670         1,790         1,670           Other         670         857         670         857           Total Australia         511,255         474,144         495,427         465,413           New Zealand         1,013         1,125         -         -           Overdrafts         1,013         1,125         -         -           Credit card outstandings         1,255         1,201         -         -           Overdrafts         1,400         1,230         -         -           Housing         18,888         18,242         -         21           Trade finance2         289         256         289         256           Other overseas         161		33,137	36,191	33,137	36,191
Housing         line of credit         27,097         29,565         27,097         29,565           Total housing         351,037         328,532         351,009         328,496           Non-housing         104,556         87,240         91,762         80,496           Margin lending         1,960         2,424         3,011           Margin lending         1,960         2,424         3,011           Margin lending         1,960         2,441         1,984         2,082           Trade finance2         1,790         1,670         1,790         1,670           Other         670         857         670         857           Total Australia         511,255         474,144         495,427         425,413           New Zealand         1,013         1,125         -         -           Overdrafts         1,255         1,201         -         -           Credit card outstandings         1,255         1,201         -         -           Overdrafts         1,255         1,201         -         -         -           Housing         18,888         18,242         -         21         1           Trade finance2         289					
Total housing         351,037         328,532         351,009         328,496           Non-housing         104,556         87,240         91,762         80,499           Finance leases1         5,458         4,976         2,428         3,011           Margin lending         1,960         2,041         1,984         2,082           Trade finance2         1,790         1,670         1,790         1,670           Other         670         857         670         857           Total Australia         1,013         1,125         -         -           Overdrafts         1,013         1,225         1,201         -         -           Overdrafts         1,400         1,230         -         -         -           Housing         35,465         33,389         -         -         -           Housing         18,88         18,242         -         21         Trade finance2         289         256         289         256           Other         161         149         118         94         -         -           Total New Zealand         58,470         55,585         305         308         -         -         -		· ·	· · · ·		
Non-housing         104,556         87,240         91,762         80,469           Finance leases1         5,458         4,976         2,428         3,011           Margin lending         1,960         2,041         1,984         2,082           Trade finance2         1,790         1,670         1,790         1,670           Other         670         857         670         857           Total Australia         511,255         474,144         495,427         465,413           New Zealand         1,013         1,125         -         -           Overdrafts         1,255         1,201         -         -           Overdrafts         1,255         1,400         1,230         -         -           Overdrafts         1,400         1,230         -         -         -           Housing         35,465         33,389         -         -         -         -           Non-housing         18,888         18,242         -         211         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -		<i>.</i>	· · ·	· ·	,
Finance leases1         5,458         4,976         2,428         3,011           Margin lending         1,960         2,041         1,984         2,082           Trade finance2         1,790         1,670         1,780         1,670           Other         670         857         670         857           Total Australia         511,255         474,144         495,427         465,413           New Zealand         1,013         1,125         -         -           Overdirafts         1,013         1,125         -         -           Credit card outstandings         1,255         1,201         -         -           Overnight and at call money market loans         1,400         1,230         -         -           Housing         35,465         33,389         -         -         -           Housing         18,888         18,242         -         21         Trade finance2         289         256         289         256           Other         160         142         16         31         118         94         118         94           Term loans:         -         -         -         -         -         24 <td< td=""><td>8</td><td><i>.</i></td><td>· · ·</td><td></td><td></td></td<>	8	<i>.</i>	· · ·		
Margin lending Trade finance2         1,960         2,041         1,984         2,082           Trade finance2         1,790         1,670         1,790         1,670           Other         670         857         670         857           Total Australia         511,255         474,144         495,427         465,413           New Zealand         1,013         1,125         -         -           Overdrafts         1,013         1,255         1,201         -         -           Overdrafts         1,400         1,230         -         -         -           Overdrafts         35,465         33,389         -         -         -           Housing         35,465         33,389         -         -         -           Non-housing         18,888         18,242         -         21         -           Trade finance2         289         256         289         256         289         256         289         256           Other         289         256         335         357         357         357           Non-housing         161         149         118         94         177         22         8	5		· · · ·		,
Trade finance2       1,790       1,670       1,790       1,670         Other       670       857       670       857         Total Australia       511,255       474,144       495,427       465,413         New Zealand       1,013       1,125       -       -         Credit card outstandings       1,255       1,201       -       -         Overnight and at call money market loans       1,400       1,230       -       -         Term loans:       1       1,400       1,230       -       -         Housing       35,465       33,389       -       -       -         Non-housing       18,888       18,242       -       21       -         Trade finance2       289       256       289       256       289       256         Other overseas       160       142       16       31       16       31         Term loans:       1       149       118       94       18       35,565       305       305       305         Outher overseas       1       141       49       118       94       16       3,717         Trade finance2       6,515       4,260       5,840 <td></td> <td></td> <td></td> <td></td> <td></td>					
Other         670         857         670         857           Total Australia         511.255         474,144         495,427         465,413           New Zealand         1,013         1,125         474,144         495,427         465,413           Overdrafts         1,013         1,125         1,201         -         -           Credit card outstandings         1,255         1,201         -         -           Overnight and at call money market loans         1,400         1,230         -         -           Housing         1,400         1,230         -         -         -           Non-housing         1,400         1,230         -         -         -           Non-housing         1,400         1,230         -         -         -           Trade finance2         289         256         289         256         289         256           Other overseas         160         142         16         31         -           Overdrafts         161         149         118         94         -           Term loans:         6,515         4,260         5,840         3,717           Tade finance2         6,147					
Total Australia         511,255         474,144         495,427         465,413           New Zealand         1,013         1,125         -         -         -           Overdrafts         1,013         1,125         1,201         -         -           Overnight and at call money market loans         1,400         1,230         -         -           Term loans:         1         1,400         1,230         -         -           Housing         35,465         33,389         -         -         -           Non-housing         18,888         18,242         -         21         -           Trade finance2         289         256         289         256         016         31           Other overseas         160         142         16         31         -         -           Overdrafts         161         149         118         94         -         -           Housing         881         885         335         357         -         -           Non-housing         6,515         4,260         5,840         3,717         -         18           Total New Zealand         6,147         4,706         6,147		· ·	· · · ·	· · · · · · · · · · · · · · · · · · ·	,
New Zealand         Image: Constraints         Image: Constra					
Overdrafts         1,013         1,125         -         -           Credit card outstandings         1,255         1,201         -         -           Overnight and at call money market loans         1,400         1,230         -         -           Term loans:         1,400         1,230         -         -         -           Housing         35,465         33,389         -         -         -           Non-housing         18,888         18,242         -         21         -           Trade finance2         289         256         289         256         0         0         142         16         31           Total New Zealand         58,470         55,585         305         308         0         -		511,255	474,144	495,427	465,413
Credit card outstandings         1,255         1,201         -         -           Overnight and at call money market loans         1,400         1,230         -         -           Term loans:         -         -         -         -         -           Housing         35,465         33,389         -         -         21           Non-housing         18,888         18,242         -         21           Trade finance2         289         256         289         256           Other         160         142         16         31           Total New Zealand         58,470         55,585         305         308           Oter overseas         -         -         -         -         -           Overdrafts         161         149         118         94         -           Term loans:         -         -         -         -         -           Housing         6,515         4,260         5,840         3,717           Trade finance2         6,515         4,260         5,840         3,717           Trade finance2         881         885         335         657           Non-housing         13,791		1 0 1 0	1 105		
Overnight and at call money market loans         1,400         1,230         -           Term loans:         33,465         33,389         -         -           Housing         35,465         33,389         -         -           Non-housing         18,888         18,242         -         21           Trade finance2         289         256         289         256           Other         160         142         16         31           Total New Zealand         58,470         55,585         305         308           Other overseas         161         149         118         94           Term loans:         161         149         118         94           Term loans:         881         885         335         357           Non-housing         6,515         4,260         5,840         3,717           Trade finance2         6,147         4,706         6,146         4,706           Other overseas         13,791         10,077         12,461         8,892           Total other overseas         13,791         10,077         12,461         8,892           Total other overseas         583,516         539,806         508,193				-	-
Term loans:       -         Housing       35,465       33,389       -       -         Non-housing       18,888       18,242       -       21         Trade finance2       289       256       289       256         Other       160       142       16       31         Total New Zealand       58,470       55,585       305       308         Other overseas       -       -       -       -         Overdrafts       161       149       118       94         Term loans:       -       -       -       -         Housing       881       885       335       357         Non-housing       6,515       4,260       5,840       3,717         Trade finance2       6,147       4,706       6,146       4,706         Other       87       77       22       18         Total other overseas       13,791       10,077       12,461       8,892         Total loans       583,516       539,806       508,193       474,613         Provisions on loans (refer to Note 12)       (3,173)       (3,642)       (2,589)       (2,956)         Total net loans3       536,164		<i>.</i>		-	-
Housing         35,465         33,389         -         -           Non-housing         18,888         18,242         -         21           Trade finance2         289         256         289         256           Other         160         142         16         31           Total New Zealand         58,470         55,585         305         308           Other overseas         -         -         -         -           Overdrafts         161         149         118         94           Term loans:         -         -         -         -           Housing         881         885         335         357           Non-housing         6,515         4,260         5,840         3,717           Trade finance2         6,147         4,706         6,146         4,706           Other         87         77         22         18           Total other overseas         13,791         10,077         12,461         8,892           Total other overseas         13,791         10,077         12,461         8,892           Total other overseas         583,516         539,806         508,193         474,613	<b>č</b>	1,400	1,230	-	-
Non-housing         18,888         18,242         -         21           Trade finance2         289         256         289         256           Other         160         142         16         31           Total New Zealand         58,470         55,585         305         308           Overdrafts         161         149         118         94           Term loans:         161         149         118         94           Housing         881         885         335         357           Non-housing         6,515         4,260         5,840         3,717           Trade finance2         6,147         4,706         6,146         4,706           Other r         87         77         22         18           Total other overseas         13,791         10,077         12,461         8,892           Total other overseas         583,516         539,806		25 465	22.200		
Trade finance2       289       256       289       256         Other       160       142       16       31         Total New Zealand       58,470       55,585       305       308         Other overseas       7       55,585       305       308         Overdrafts       161       149       118       94         Term loans:       7       7       7       7         Housing       881       885       335       357         Non-housing       6,515       4,260       5,840       3,717         Trade finance2       6,147       4,706       6,146       4,706         Other       87       77       22       18         Total other overseas       13,791       10,077       12,461       8,892         Total other overseas       13,791       10,077       12,461       8,892         Total other overseas       13,731       (3,642)       (2,589)       (2,586)         Total net loans3       580,343       536,164       505,604       471,657         Net loans classification4       7       7       12,860       343,407         Loans housing and personal       411,583       382,702			· · ·	-	-
Other         160         142         16         31           Total New Zealand         58,470         55,585         305         308           Other overseas         161         149         118         94           Term loans:         161         149         118         94           Housing         881         885         335         357           Non-housing 1         6,515         4,260         5,840         3,717           Trade finance2         6,147         4,706         6,146         4,706           Other overseas         13,791         10,077         12,461         8,892           Total other overseas         13,791         10,077         12,461         8,892           Total other overseas         13,791         10,077         12,461         8,892           Total other overseas         535,166         539,806         508,193         474,613           Provisions on loans (refer to Note 12)         (3,173)         (3,642)         (2,589)         (2,956)           Total net loans3         580,343         536,164         505,604         471,657           Net loans classification4         Loans housing and personal         411,583         382,702         366,8				-	
Total New Zealand         58,470         55,585         305         308           Other overseas         161         149         118         94           Term loans:         161         149         118         94           Housing         881         885         335         357           Non-housing         6,515         4,260         5,840         3,717           Trade finance2         6,147         4,706         6,146         4,706           Other overseas         13,791         10,077         12,461         8,892           Total other overseas         13,791         10,077         12,461         8,892           Total other overseas         (3,173)         (3,642)         (2,589)         (2,956)           Total net loans3         580,343         556,164         505,604         471,657           Net loans classification4					
Other overseas         Image: Constraint of the cons				-	-
Overdrafts         161         149         118         94           Term loans:		50,470	55,505	000	000
Term loans:881885335357Housing881885335357Non-housing6,5154,2605,8403,717Trade finance26,1474,7066,1464,706Other87772218Total other overseas13,79110,07712,4618,892Total loans583,516539,806508,193474,613Provisions on loans (refer to Note 12)(3,173)(3,642)(2,589)(2,956)Total net loans3580,343536,164505,604471,657Net loans classification4		161	149	118	94
Housing881885335357Non-housing6,5154,2605,8403,717Trade finance26,1474,7066,1464,706Other87772218Total other overseas13,79110,07712,4618,892Total loans583,516539,806508,193474,613Provisions on loans (refer to Note 12)(3,173)(3,642)(2,589)(2,956)Total net loans3580,343536,164505,604471,657Net loans classification4		101	110	110	0.
Non-housing6,5154,2605,8403,717Trade finance26,1474,7066,1464,706Other87772218Total other overseas13,79110,07712,4618,892Total loans583,516539,806508,193474,613Provisions on loans (refer to Note 12)(3,173)(3,642)(2,589)(2,956)Total net loans3580,343536,164505,604471,657Net loans classification4111,583382,702366,897343,407Loans housing and personal411,583382,702366,897343,407Loans business168,760153,462138,707128,250		881	885	335	357
Trade finance26,1474,7066,1464,706Other87772218Total other overseas13,79110,07712,4618,892Total loans583,516539,806508,193474,613Provisions on loans (refer to Note 12)(3,173)(3,642)(2,589)(2,956)Total net loans3580,343536,164505,604471,657Net loans classification4111,583382,702366,897343,407Loans housing and personal411,583382,702138,707128,250	6				
Other         87         77         22         18           Total other overseas         13,791         10,077         12,461         8,892           Total loans         583,516         539,806         508,193         474,613           Provisions on loans (refer to Note 12)         (3,173)         (3,642)         (2,589)         (2,956)           Total net loans3         580,343         536,164         505,604         471,657           Net loans classification4         77         22         18           Loans housing and personal         411,583         382,702         366,897         343,407           Loans business         168,760         153,462         138,707         128,250	0		· · · ·	· · · · · · · · · · · · · · · · · · ·	- )
Total loans         583,516         539,806         509,193         474,613           Provisions on loans (refer to Note 12)         (3,173)         (3,642)         (2,589)         (2,956)           Total net loans3         536,164         505,604         471,657           Net loans classification4         411,583         382,702         366,897         343,407           Loans business         168,760         153,462         138,707         128,250			,		,
Provisions on loans (refer to Note 12)         (3,173)         (3,642)         (2,589)         (2,956)           Total net loans3         580,343         536,164         505,604         471,657           Net loans classification4         411,583         382,702         366,897         343,407           Loans business         168,760         153,462         138,707         128,250	Total other overseas	13,791	10,077	12,461	8,892
Provisions on loans (refer to Note 12)         (3,173)         (3,642)         (2,589)         (2,956)           Total net loans3         580,343         536,164         505,604         471,657           Net loans classification4         411,583         382,702         366,897         343,407           Loans business         168,760         153,462         138,707         128,250	Total loans	583,516	539,806	508,193	474,613
Total net loans3         580,343         536,164         505,604         471,657           Net loans classification4         411,583         382,702         366,897         343,407           Loans business         168,760         153,462         138,707         128,250	Provisions on loans (refer to Note 12)				
Loanshousing and personal411,583382,702366,897343,407Loansbusiness168,760153,462138,707128,250		· · · /	536,164		471,657
Loans business 168,760 153,462 138,707 128,250	Net loans classification4				
	Loans housing and personal	411,583	382,702	366,897	343,407
Total net loans3         580,343         536,164         505,604         471,657	Loans business	168,760	153,462	138,707	128,250
	Total net loans3	580,343	536,164	505,604	471,657

1 Securitised loans are included in term loans and finance leases. Further detail on securitised assets is disclosed in Note 32.

2 Trade finance was previously presented as part of Other. Comparatives have been revised to conform to presentation with the current year.

3 Included in net loans is \$9 billion (2013: \$11 billion) of loans designated at fair value to reduce an accounting mismatch. The cumulative change in fair value of the loans attributable to credit risk is a decrease of \$62 million (2013: \$98 million decrease) for the Group and Parent Entity. The change in fair value of loans attributable to credit risk recognised during the period is \$36 million (2013: \$27 million) for the Group and Parent Entity.

4 Loans housing and personal include products of a retail nature including mortgages, personal loans, credit cards and customer overdrafts. Loans business include corporate funding, working capital, trade and overdraft facilities.

Note 11. Loans (continued)

The following table shows loans presented based on their industry classification:

			Consolidated		
	2014	2013	2012	2011	2010
	\$m	\$m	\$m	\$m	\$m
Australia					
Accommodation, cafes and restaurants	7,447	7,108	7,106	7,121	7,195
Agriculture, forestry and fishing	7,224	7,304	7,549	7,790	7,797
Construction	6,416	6,049	6,313	6,084	5,968
Finance and insurance	14,644	13,259	13,101	15,925	13,643
Government, administration and defence	784	881	930	781	806
Manufacturing	9,269	9,415	10,663	11,339	10,958
Mining	3,293	2,339	1,836	1,488	1,337
Property, property services and business services	55,150	49,030	47,184	45,559	48,398
Services1	10,874	9,715	9,467	8,936	9,408
Trade2	15,616	14,619	15,868	16,094	16,240
Transport and storage	9,330	8,868	9,351	6,677	7,351
Utilities3	3,272	3,002	3,239	2,581	2,421
Retail lending	365,822	340,139	328,109	316,777	301,150
Other	2,114	2,416	2,298	1,330	1,282
Total Australia	511,255	474,144	463,014	448,482	433,954
Overseas					
Accommodation, cafes and restaurants	562	585	594	580	570
Agriculture, forestry and fishing	6,938	6,506	5,345	4,975	4,699
Construction	1,184	1,367	1,220	1,180	1,180
Finance and insurance	3,880	2,960	2,406	1,998	1,886
Government, administration and defence	389	639	533	464	474
Manufacturing	4,026	3,319	3,682	2,925	2,143
Mining	4,585	2,921	640	368	363
Property, property services and business services	12,448	11,225	9,620	9,659	9,156
Services1	2,486	2,651	2,174	2,149	2,026
Trade2	4,617	5,014	4,411	4,047	3,289
Transport and storage	1,730	1,528	1,589	1,928	1,800
Utilities3	1,764	1,476	1,212	1,010	1,104
Retail lending	27,462	25,363	21,766	20,723	19,574
Other	190	108	73	166	148
Total overseas	72,261	65,662	55,265	52,172	48,412
Total loans	583,516	539,806	518,279	500,654	482,366
Provisions on loans	(3,173)	(3,642)	(3,834)	(4,045)	(4,711)
Total net loans	580,343	536,164	514,445	496,609	477,655

1 Services includes education, health and community services, cultural and recreational services and personal and other services.

2 Trade includes wholesale trade and retail trade.

3 Utilities includes electricity, gas and water and communication services.

Note 11. Loans (continued)

The following table shows the consolidated contractual maturity distribution of all loans by type of customer as at 30 September 2014:

	2014							
	Up to 1 Year	1 to 5 Years	Over 5 Years	Total				
	\$m	\$m	\$m	\$m				
Loans by type of customer in Australia								
Accommodation, cafes and restaurants	2,501	4,174	772	7,447				
Agriculture, forestry and fishing	2,718	3,638	868	7,224				
Construction	1,431	3,483	1,502	6,416				
Finance and insurance	4,581	6,313	3,750	14,644				
Government, administration and defence	114	261	409	784				
Manufacturing	3,556	4,438	1,275	9,269				
Mining	451	1,823	1,019	3,293				
Property, property services and business services	18,040	29,516	7,594	55,150				
Services1	2,428	6,137	2,309	10,874				
Trade2	5,876	7,645	2,095	15,616				
Transport and storage	1,155	6,728	1,447	9,330				
Utilities3	305	2,107	860	3,272				
Retail lending	19,203	44,504	302,115	365,822				
Other	955	799	360	2,114				
Total Australia	63,314	121,566	326,375	511,255				
Total overseas	21,271	14,131	36,859	72,261				
Total loans	84,585	135,697	363,234	583,516				

1 Services includes education, health and community services, cultural and recreational services and personal and other services.

2 Trade includes wholesale trade and retail trade.

3 Utilities includes electricity, gas and water and communication services.

	Consolidated						
		2014			2013		
	Loans at	Loans at		Loans at	Loans at		
	Variable	Fixed		Variable	Fixed		
	Interest	Interest		Interest	Interest		
	Rates	Rates	Total	Rates	Rates	Total	
	\$m	\$m	\$m	\$m	\$m	\$m	
Interest rate segmentation of Group loans maturing after one year							

By offices in Australia By offices overseas Total loans maturing after one	353,625 16,244	94,316 34,746	447,941 50,990	332,738 18,079	75,804 29,130	408,542 47,209
year	369,869	129,062	498,931	350,817	104,934	455,751

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Note 11. Loans (continued)

### Loans include the following finance receivables:

	Consoli	dated	Parent Entity		
	2014	2013	2014	2013	
	\$m	\$m	\$m	\$m	
Gross investment in finance leases, receivable:					
Due within one year	904	737	416	409	
Due after one year but not later than five years	5,039	4,742	2,059	2,739	
Due after five years	689	647	312	358	
Unearned future finance income on finance leases	(958)	(948)	(327)	(456)	
Net investment in finance leases	5,674	5,178	2,460	3,050	
Accumulated allowance for uncollectible minimum lease payments	(26)	(21)	(9)	(13)	
Net investment in finance leases after accumulated allowance	5,648	5,157	2,451	3,037	
The net investment in finance leases may be analysed as follows:					
Due within one year	868	705	402	395	
Due after one year but not later than five years	4,305	4,026	1,822	2,393	
Due after five years	501	447	236	262	
Total net investment in finance leases	5,674	5,178	2,460	3,050	

## Note 12. Provisions for impairment charges

		Consolidated		Parent Entity		
	2014	2013	2012	2014	2013	
	\$m	\$m	\$m	\$m	\$m	
Collectively assessed provisions						
Balance as at beginning of the year	2,585	2,771	2,953	2,107	2,336	
Provisions raised/(released)	505	290	342	457	181	
Write-offs	(702)	(708)	(756)	(585)	(581)	
Interest adjustment	189	196	229	151	162	
Exchange rate and other adjustments	37	36	3	18	9	
Balance as at end of the year	2,614	2,585	2,771	2,148	2,107	
Individually assessed provisions						
Balance as at beginning of the year	1,364	1,470	1,461	1,123	1,227	
Provisions raised	684	1,112	1,442	550	946	
Write-backs	(433)	(479)	(468)	(373)	(412)	
Write-offs	(706)	(691)	(952)	(532)	(571)	
Interest adjustment	(34)	(75)	(38)	(36)	(78)	
Exchange rate and other adjustments	(8)	27	25	(13)	11	
Balance as at end of the year	867	1,364	1,470	719	1,123	
Total provisions for impairment charges on loans and credit						
commitments	3,481	3,949	4,241	2,867	3,230	
Less provisions for credit commitments (refer to Note 20)	(308)	(307)	(407)	(278)	(274)	
Total provisions for impairment charges on loans	3,173	3,642	3,834	2,589	2,956	

Consolidated			Parent Entity			
2014	2013	2012	2014	2013		
\$m	\$m	\$m	\$m	\$m		

Reconciliation of impairment charges					
Individually assessed provisions raised	684	1,112	1,442	550	946
Write-backs	(433)	(479)	(468)	(373)	(412)
Recoveries	(106)	(76)	(104)	(73)	(53)
Collectively assessed provisions raised/(released)	505	290	342	457	181
Impairment charges	650	847	1,212	561	662

Note 12. Provisions for impairment charges (continued)

The following table presents provisions for impairment charges on loans by industry classification for the past five years:

	2014		201	3	Consoli 201		201	1	201	0
	\$m	%	\$m	%	\$m	~ %	\$m	%	\$m	%
Individually assessed provisions by industry Australia Accommodation, cafes and					•		•		•	
restaurants	47	1.4	59	1.5	53	1.2	45	1.0	44	0.9
Agriculture, forestry and fishing	47	1.4	80	2.0	46	1.1	28	0.6	27	0.5
Construction	61	1.4	66	1.7	73	1.7	63	1.4	32	0.5
Finance and insurance	24	0.7	24	0.6	38	0.9	58	1.4	60	1.2
	24 36	1.0	108	2.7	116	0.9 2.7	90	2.0	143	2.8
Manufacturing		-							-	
Mining Property, property services and	15	0.4	4	0.1	2	0.1	2	-	31	0.6
business services	283	8.1	428	10.9	518	12.2	559	12.7	595	11.8
Services1	32	0.9	48	1.2	121	2.9	96	2.2	51	1.0
Trade2	70	2.0	116	2.9	87	2.1	97	2.2	47	0.9
Transport and storage	12	0.3	45	1.1	47	1.1	38	0.9	80	1.6
Utilities3	2	0.1	29	0.8	22	0.5	23	0.5	27	0.5
Retail lending	60	1.7	76	1.9	67	1.6	74	1.7	137	2.7
Other	2	0.1	6	0.2	7	0.2	7	0.2	26	0.5
Total Australia	691	19.9	1,089	27.6	1,197	28.3	1,180	26.7	1,300	25.6
New Zealand										
Accommodation, cafes and										
restaurants	-	-	1	-	5	0.1	2	-	2	-
Agriculture, forestry and fishing	6	0.2	17	0.4	20	0.5	20	0.5	46	0.9
Construction	1	-	6	0.2	2	0.1	4	0.1	2	-
Finance and insurance	-	-	9	0.2	9	0.2	3	0.1	1	-
Manufacturing	33	0.9	6	0.2	16	0.4	29	0.7	10	0.2
Mining	36	1.0	37	0.9	-	-	1	-	-	
Property, property services and			•				-			
business services	38	1.1	71	1.8	116	2.7	112	2.5	143	2.9
Services1	1	-	40	1.0	35	0.8	6	0.1	5	0.1
Trade2	2	0.1	2	0.1	3	0.0	7	0.2	13	0.3
Transport and storage	1	-	-	-	-	-	-		-	- 0.0
Utilities3	-	-	1	-	_	-	_	_	12	0.2
Retail lending	10	0.3	17	0.4	14	0.3	27	0.6	36	0.8
Total New Zealand	128	3.6	207	5.2	220	5.2	211	4.8	270	5.4
Other overseas	120	5.0	207	5.2	220	5.2	211	4.0	270	5.4
Accommodation, cafes and										
restaurants	7	0.2	4	0.1	2	0.1	2	-	1	-
Agriculture, forestry and fishing	2	0.1	3	0.1	2	0.1	-	-	1	-
Construction	1	-	2	0.1	7	0.2	-	-	-	-
Finance and insurance	20	0.6	33	0.7	23	0.5	17	0.6	-	-
Manufacturing	1	-	2	0.1	2	-	2	-	-	-
Mining	1	-	-	-	-	-	-	-	-	-

Property, property services and										
business services	2	0.1	13	0.2	9	0.2	19	0.4	6	0.1
Services1	1	-	3	0.1	2	-	1	-	16	0.3
Trade2	4	0.1	4	0.1	1	-	2	-	-	-
Transport and storage	6	0.2	2	0.1	1	-	17	0.4	19	0.4
Retail lending	3	0.1	2	0.1	4	0.1	10	0.2	9	0.2
Total other overseas	48	1.4	68	1.7	53	1.2	70	1.6	52	1.0
Total overseas	176	5.0	275	6.9	273	6.4	281	6.4	322	6.4
Total individually assessed										
provisions	867	24.9	1,364	34.5	1,470	34.7	1,461	33.1	1,622	32.0
Total collectively assessed										
provisions	2,614	75.1	2,585	65.5	2,771	65.3	2,953	66.9	3,439	68.0
Total provisions for impairment										
charges and credit commitments	3,481	100.0	3,949	100.0	4,241	100.0	4,414	100.0	5,061	100.0

1 Services includes education, health and community services, cultural and recreational services and personal and other services.

2 Trade includes wholesale trade and retail trade.

3 Utilities includes electricity, gas and water and communication services.

Note 12. Provisions for impairment charges (continued)

The following table shows details of loan write-offs by industry classifications for the past five years:

	Consolidated						
	2014	2013	2012	2011	2010		
	\$m	\$m	\$m	\$m	\$m		
Write-offs							
Australia							
Accommodation, cafes and restaurants	(26)	(31)	(24)	(34)	(47)		
Agriculture, forestry and fishing	(60)	(30)	(11)	(23)	(9)		
Construction	(37)	(46)	(106)	(27)	(68)		
Finance and insurance	(10)	(14)	<b>`</b> (11)́	(5)	(30)		
Manufacturing	(85)	(50)	(45)	(134)	(45)		
Mining	(4)	(5)	(1)	(15)	(14)		
Property, property services and business services	(232)	(340)	(453)	(507)	(272)		
Services1	(22)	(58)	(41)	(28)	(32)		
Trade2	(70)	(69)	(53)	(57)	(51)		
Transport and storage	(43)	(18)	(37)	(60)	(25)		
Utilities3	(3)	(2)	(33)	(7)	(4)		
Retail lending	(603)	(545)	(597)	(661)	(566)		
Other	(14)	(9)	(11)	(21)	(39)		
Total Australia	(1,209)	(1,217)	(1,423)	(1,579)	(1,202)		
New Zealand	(1,200)	(1,217)	(1,120)	(1,070)	(1,202)		
Accommodation, cafes and restaurants	(2)	(1)	(2)	(3)	(2)		
Agriculture, forestry and fishing	(10)	(7)	(23)	(59)	(4)		
Construction	(5)	(4)	(9)	(24)	(4)		
Finance and insurance	(10)	(13)	(2)	(1)	(1)		
Manufacturing	(1)	(3)	(17)	(12)	(15)		
Mining	(10)	(0)	(1)	(12)	(10)		
Property, property services and business services	(41)	(94)	(105)	(126)	(29)		
Services1	(37)	(5)	(105)	(120)	(23)		
Trade2	(37)	(4)	(3)	(15)	(4)		
Transport and storage	(0)	(1)	(1)	(13)	(3)		
Utilities3		(1)	(1)	(13)	(2)		
Retail lending	(49)	(46)	(59)	(84)	(79)		
Other	(43)	(+0)	(1)	(1)	(73)		
Total New Zealand	(168)	(178)	(228)	(342)	(146)		
Other overseas	(100)	(170)	(220)	(042)	(140)		
Accommodation, cafes and restaurants	(3)	(1)	(3)	-	-		
Agriculture, forestry and fishing	-	(1)	(1)	-	-		
Construction	_		(3)	-	-		
Finance and insurance	(16)		(12)	-	-		
Manufacturing	(1)	(2)	(1)	(3)	-		
Property, property services and business services	(1)	(2)	(7)	(1)	(3)		
Services1	(3)	(1)	(2)	(')	(0)		
Trade2	(3)	-	(2)	-	-		
Transport and storage	(1)		(19)	-	-		
Utilities3	(2)		(10)	-	-		
Retail lending	(_)		(7)	-	-		
Other	(2)		-	(2)	-		
Total other overseas	(31)	(4)	(57)	(6)	(3)		
Total write-offs	(1,408)	(1,399)	(1,708)	(1,927)	(1,351)		
Write-offs in relation to:	(.,)	(.,500)	(.,. 00)	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(.,001)		
Collectively assessed provisions	(702)	(708)	(756)	(739)	(667)		
Individually assessed provisions	(702)	(691)	(952)	(1,188)	(684)		
Total write-offs	(1,408)	(1,399)	(1,708)	(1,927)	(1,351)		
	(1,400)	(1,000)	(1,700)	(1,027)	(1,001)		

- 1 Services includes education, health and community services, cultural and recreational services and personal and other services.
- 2 Trade includes wholesale trade and retail trade.
- 3 Utilities includes electricity, gas and water and communication services.

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Note 12. Provisions for impairment charges (continued)

The following table shows details of recoveries of loans by industry classifications for the past five years:

	Consolidated						
	2014	2013	2012	2011	2010		
	\$m	\$m	\$m	\$m	\$m		
Recoveries							
Australia							
Accommodation, cafes and restaurants	-	1	-	-	1		
Agriculture, forestry and fishing	-	1	-	-	-		
Construction	2	1	1	-	2		
Finance and insurance	8	3	2	-	-		
Manufacturing	3	8	5	-	2		
Property, property services and business services	12	11	23	9	3		
Services1	-	-	1	-	1		
Trade2	1	1	1	-	1		
Transport and storage	-	1	1	-	1		
Utilities3	2	-	-	-	-		
Retail lending	62	41	61	46	31		
Other	2	-	1	-	2		
Total Australia	92	68	96	55	44		
Total New Zealand	14	8	8	5	4		
Total other overseas	-	-	-	-	3		
Total recoveries	106	76	104	60	51		
Total write-offs	(1,408)	(1,399)	(1,708)	(1,927)	(1,351)		
Net write-offs and recoveries	(1,302)	(1,323)	(1,604)	(1,867)	(1,300)		

1 Services includes education, health and community services, cultural and recreational services and personal and other services.

2 Trade includes wholesale trade and retail trade.

3 Utilities includes electricity, gas and water and communication services.

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## Note 13. Property, plant and equipment

	Consolidated		Parent Er	ntity	
	2014 \$m	2013 \$m	2014 \$m	2013 \$m	
Premises and sites					
Cost	381	320	212	208	
Accumulated depreciation	(153)	(138)	(64)	(51)	
Net carrying amount	228	182	148	157	
Leasehold improvements					
Cost	1,206	1,138	1,012	886	
Accumulated amortisation	(629)	(586)	(547)	(456)	
Net carrying amount	577	552	465	430	
Furniture and equipment					
Cost	748	737	591	521	
Accumulated depreciation	(558)	(563)	(438)	(379)	
Net carrying amount	190	174	153	142	
Technology					
Cost	751	569	473	301	
Accumulated depreciation	(383)	(303)	(147)	(59)	
Net carrying amount	368	266	326	242	
Assets under lease					
Cost	129		22	-	
Accumulated depreciation	(40)		(1)	-	
Net carrying amount	89	-	21	-	
Total property, plant and equipment	1,452	1,174	1,113	971	

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Note 13. Property, plant and equipment (continued)

Reconciliations of the carrying amount for each class of property, plant and equipment are set out below:

	Consolida		Parent Er		
	2014	2013	2014	2013	
	\$m	\$m	\$m	\$m	
Premises and sites					
Balance as at beginning of the year	182	223	157	199	
Additions	56	4	-	2	
Disposals	(1)	(1)	(1)	(1)	
Depreciation	(10)	(13)	(9)	(12)	
Exchange rate adjustments	1	-	-	1	
Other1	-	(31)	1	(32)	
Balance as at end of the year	228	182	148	157	
Leasehold improvements					
Balance as at beginning of the year	552	517	430	413	
Additions	137	103	126	78	
Disposals	(1)	(2)	-	(1)	
Amortisation	(109)	(108)	(92)	(94)	
Exchange rate adjustments	1	9	-	1	
Other1	(3)	33	1	33	
Balance as at end of the year	577	552	465	430	
Furniture and equipment	474	100	1.10	455	
Balance as at beginning of the year	174	182	142	155	
Additions	82	53	67	41	
Disposals	(3)	(1)	(2)	(1)	
Depreciation	(64)	(62)	(54)	(54)	
Exchange rate adjustments	1	2	-	1	
Balance as at end of the year	190	174	153	142	
Technology	000	045	242	100	
Balance as at beginning of the year	266	215 144		193	
Additions	213		182	130	
Disposals	(7)	(2)	(7)	(2)	
Depreciation Impairments	(105)	(90)	(91)	(78)	
	- 1	(4) 1	-	(4) 1	
Exchange rate adjustments Other	I	2	-	2	
Balance as at end of the year	368	266	326	242	
Assets under lease	300	200	320	242	
Addition through business combinations2	80	-			
Additions	27	-	22	-	
Disposals	(5)	-		_	
Depreciation	(16)	-	(1)		
Other	3	-	(1)		
Balance as at end of the year	89	_	21		
balance as at the of the year	00	- 1	21		

1 During the previous financial year, assets were reclassified from premises and sites to leasehold improvements.

2 Attributable to the acquisition of select businesses of Lloyds Banking Group.

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### Note 14. Deferred tax assets and deferred tax liabilities

#### Deferred tax assets

	Consolidated		Parent En	tity
	2014	2013	2014	2013
<b>_</b>	\$m	\$m	\$m	\$m
The balance comprises temporary differences attributable to:				
Amounts recognised in income statements	000	1 001	750	000
Provisions for impairment charges on loans	926	1,064	756	860
Provision for employee benefits	311	308	271	267
Treasury/financial market products	180	150	163	145
Property, plant and equipment	227	217	217	205
Provision for litigation and non-lending losses	5	8	4	7
Provision for credit commitments	78	79	78	79
Provision for restructuring	6	16	6	16
Provision for lease liabilities	34	31	27	26
Other provisions	61	50	54	44
Other liabilities	340	572	324	560
A maximum vacantized diversity in other community in some	2,168	2,495	1,900	2,209
Amounts recognised directly in other comprehensive income	(55)		(05)	10
Available-for-sale securities	(55)	(4)	(35)	13
Retirement benefit deficit	113	93	113	93
Only off of the formed have the life in the sector of the sector of the sector of	58	89	78	106
Set-off of deferred tax liabilities pursuant to set-off provisions1	(829)	(811)	(656)	(683)
Net deferred tax assets	1,397	1,773	1,322	1,632
Net deferred tax assets to be recovered within 12 months	376	516	349	477
Net deferred tax assets to be recovered after more than 12 months	1,021	1,257	973	1,155
Movement	1 770	0.170	1 000	0.000
Opening balance as at beginning of the year	1,773	2,176	1,632	2,032
Credited to income statements	484	499	374	369
Recognised in other comprehensive income	(31)	(91)	(28)	(86)
Set-off of deferred tax liabilities pursuant to set-off provisions1	(829)	(811)	(656)	(683)
Closing balance as at end of the year	1,397	1,773	1,322	1,632

1 Deferred tax assets and liabilities are set-off where they relate to income tax levied by the same taxation authority on either the same taxable entity or different taxable entities within the same taxable group.

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Note 14. Deferred tax assets and deferred tax liabilities (continued)

### Unrecognised deferred tax assets

Deferred tax assets have not been recognised in respect of these items because it is not considered probable that future taxable profit will be available against which they can be realised.

	Consolidated		Parent Entity	
	2014	2013	2014	2013
	\$m	\$m	\$m	\$m
Tax losses on revenue account	82	81	73	76

### Deferred tax liabilities

	Consolidated		Parent Er	ntity
	2014 \$m	2013 \$m	2014 \$m	2013 \$m
The balance comprises temporary differences attributable to: Amounts recognised in income statements				
Treasury/financial market products	135	100	156	121
Finance lease transactions	142	117	34	20
Property, plant and equipment	223	166	217	168
Life insurance assets	53	19	-	-
Other assets	262	315	185	265
	815	717	592	574
Amounts recognised directly in other comprehensive income				
Cash flow hedges	69	116	64	109
	69	116	64	109
Set-off of deferred tax liabilities pursuant to set-off provisions1	(829)	(811)	(656)	(683)
Net deferred tax liabilities	55	22	-	-
Net deferred tax liabilities to be recovered within 12 months	24	10	-	-
Net deferred tax liabilities to be recovered after more than 12 months	31	12	-	-
Movements				
Opening balance as at beginning of the year	22	33	-	-
Charged to income statements	909	887	701	781
Recognised in other comprehensive income	(47)	(87)	(45)	(98)
Set-off of deferred tax assets pursuant to set-off provisions1	(829)	(811)	(656)	(683)
Closing balance as at end of the year	55	22	-	-

1 Deferred tax assets and liabilities are set-off where they relate to the same taxation authority on either the same taxable entity or different entities within the same taxable group.

Deferred tax liabilities relating to aggregate temporary differences of \$44 million (2013: \$35 million) associated with investments in subsidiaries have not been recognised because the Parent Entity controls whether the liability will be incurred and it is satisfied that the liability will not be incurred in the foreseeable future.

## Note 15. Goodwill and other intangible assets

	Consolidated		Parent	Entity
	2014	2013	2014	2013
	\$m	\$m	\$m	\$m
Goodwill	0.000	0 707	0.050	0.050
Balance as at beginning of the year	8,868	8,797	6,653	6,653
Additions through business combination1	225	-	-	-
Exchange rate and other adjustments	19	71	-	-
Balance as at end of the year	9,112	8,868	6,653	6,653
Computer software	4 007	4 554	4 075	4 054
Balance as at beginning of the year	1,897	1,551	1,675	1,351
Additions	664	738	594	643
Impairment	(28)	(15)	(28)	(15)
Amortisation	(465)	(388)	(385)	(321)
Exchange rate adjustments	2	14	-	1
Other	-	(3)	-	16
Balance as at end of the year	2,070	1,897	1,856	1,675
Cost	3,671	3,033	2,733	2,168
Accumulated amortisation	(1,601)	(1,136)	(877)	(493)
Carrying amount	2,070	1,897	1,856	1,675
Brand names				
Balance as at beginning of the year	670	670	636	636
Balance as at end of the year	670	670	636	636
Carrying amount	670	670	636	636
Core deposit intangibles				
Balance as at beginning of the year	685	851	685	851
Amortisation	(166)	(166)	(166)	(166)
Balance as at end of the year	519	685	519	685
Cost	1,494	1,494	1,279	1,279
Accumulated amortisation	(975)	(809)	(760)	(594)
Carrying amount	519	685	519	685
Other intangible assets				
Balance as at beginning of the year	221	265	76	118
Additions through business combination1	56	-	-	-
Impairment	(2)	(3)	-	-
Amortisation	(49)	(52)	(25)	(42)
Exchange rate and other adjustments	9	11	-	-
Balance as at end of the year	235	221	51	76
Cost	622	557	226	226
Accumulated amortisation	(387)	(336)	(175)	(150)
Carrying amount	235	221	51	76
Total goodwill and other intangible assets	12,606	12,341	9,715	9,725

1 Attributable to the acquisition of select businesses of Lloyds Banking Group. Further information is disclosed in Note 43.

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## Note 15. Goodwill and other intangible assets (continued)

Goodwill has been allocated to the following Cash Generating Units (CGUs):

	Conso	lidated	Parent Entity		
	2014	2013	2014	2013	
	\$m	\$m	\$m	\$m	
Westpac Retail & Business Banking	980	980	980	980	
St.George Banking Group1	4,689	4,464	4,351	4,351	
Westpac Institutional Bank	487	487	487	487	
BT Financial Group (Australia)	2,103	2,103	835	835	
Hambro	249	232	-	-	
New Zealand Retail Banking	459	457	-	-	
BT New Zealand	12	12	-	-	
Hastings	120	120	-	-	
Bank of Tonga	13	13	-	-	
Total goodwill	9,112	8,868	6,653	6,653	

1 During 2014, \$225 million of goodwill from acquisition of selected Lloyds Australian business has been allocated to St.George Banking Group CGU.

#### Impairment tests for goodwill

To assess whether goodwill is impaired, the carrying amount of each CGU is compared to their recoverable amount determined on a value in use basis.

#### Key assumptions used in recoverable amount calculations

The recoverable amount of each significant CGU is determined based on the Group s projections of future pre-tax cash flows discounted by the Group s after tax return on equity rate of 11.0% (2013: 11.0%), adjusted to a pre-tax rate of 15.7% for Australia, 15.3% for New Zealand and 13.8% for the United Kingdom (2013: 15.7% for Australia, 15.3% for New Zealand, 14.5% for the United Kingdom). All future cash flows are based on approved two year forecasts (2013: two years). All cash flows beyond the two year period have an assumed growth rate of zero for all significant CGUs for the purpose of goodwill impairment testing. The strategic business plan assumes certain economic conditions and business performance, which are considered appropriate as they are consistent with observable historical information and current market expectations of the future. The forecasts applied by management are not reliant on any one particular assumption and no impairment would arise in significant CGUs even if zero growth is achieved over the two year forecast period.

Management consider alternative key assumptions including, for example, increasing the discount rate by 1% or reducing future cash flows by 10%. Under these scenarios the recoverable amount of each significant CGU would continue to exceed its carrying value. This is illustrated in the table below:

		Excess of Re	coverable Amo	ount over the Carryi	ng Value	
			Incr	ease	Decre	ease
	Base Case		Discount	Rate by 1%	Cash Flow	/s by 10%
	2014	2013	2014	2013	2014	2013
	\$m	\$m	\$m	\$m	\$m	\$m
Westpac Retail & Business Banking	13,332	9,917	11,492	8,341	10,766	7,712
St.George Banking Group	2,694	1,639	1,558	658	1,111	268
BT Financial Group (Australia)	4,114	2,834	3,448	2,268	3,189	2,046

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### Note 16. Other assets

	Conso	lidated	Parent Entity	
	2014 \$m	2013 \$m	2014 \$m	2013 \$m
Accrued interest receivable	1,258	1,194	1,065	1,018
Securities sold not delivered	2,768	1,416	2,765	1,383
Deferred expenditure	11	24	-	1
Deferred acquisition costs	129	126	-	-
Trade debtors	716	533	363	205
Prepayments	177	135	146	116
Accrued fees and commissions	210	164	95	66
Other	719	968	583	908
Total other assets	5,988	4,560	5,017	3,697

### Note 17. Payables due to other financial institutions

	Conso	lidated	Paren	t Entity
	2014	2013	2014	2013
	\$m	\$m	\$m	\$m
Cash collateral	3,876	1,285	3,842	1,285
Offshore central bank deposits	3,039	2,936	3,039	2,936
Interbank borrowing	5,478	4,615	5,287	4,517
Securities sold under agreements to repurchase1	6,243	-	6,243	-
Total payables due to other financial institutions	18,636	8,836	18,411	8,738

1 Securities sold under agreements to repurchase are not derecognised from the balance sheet, as set out in Note 1(e)(ii). The carrying value of securities pledged under repurchase agreements for the Group and the Parent Entity is \$8,099 million (2013: nil).

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### Note 18. Deposits and other borrowings

		lidated		Entity
	2014	2013	2014	2013
	\$m	\$m	\$m	\$m
Australia				
Certificates of deposit	35,481	29,286	35,538	29,286
At call and term deposits				
Non-interest bearing, repayable at call	25,773	20,464	25,773	20,464
Other interest bearing:				.==
At call	187,904	175,102	187,876	175,106
Term	133,972	132,028	133,972	132,028
Total at call and term deposits	347,649	327,594	347,621	327,598
Total Australia	383,130	356,880	383,159	356,884
New Zealand	4 004	4 000		
Certificates of deposit	1,031	1,362	-	-
At call and term deposits	0.017	0.005		
Non-interest bearing, repayable at call	3,217	2,905	-	-
Other interest bearing:	10 410	10 410		
At call	18,418	16,419	-	-
Term	22,500	22,104	-	-
Total at call and term deposits	44,135	41,428	-	-
Total New Zealand	45,166	42,790	-	-
Other overseas	15.005	11.000	15.005	11.000
Certificates of deposit	15,065	11,202	15,065	11,202
At call and term deposits	914	766	355	294
Non-interest bearing, repayable at call Other interest bearing:	914	/00	300	294
At call	1,694	1,914	1,204	1,437
Term	14,853	10,930	14,400	10.391
Total at call and term deposits	17,461	13,610	15,959	12,122
Total other overseas	32,526	24,812	31,024	23.324
Total deposits and other borrowings	460,822	424,482	414,183	23,324 380.208
Deposits and other borrowings at fair value1	460,822 49,636	424,482	414,183	40,653
Deposits and other borrowings at amortised cost	49,636	42,015 382,467	365,522	40,653 339,555
Total deposits and other borrowings	460,822	424,482	365,522 414,183	339,555
rotal deposits and other borrowings	400,022	424,402	414,100	300,208

1 The amount that would be contractually required to be paid at maturity to the holders of the financial liabilities designated at fair value through income statement for the Group is \$49,614 million (2013: \$42,157 million) and for the Parent Entity is \$48,632 million (2013: \$40,801 million).

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Note 18. Deposits and other borrowings (continued)

The following table shows average balances and average rates in each of the past three years for major categories of deposits:

			Consolidate	d		
	201	4	201	3	2012	
	Average Balance	Average Rate	Average Balance	Average Rate	Average Balance	Average Rate
	\$m	%	\$m	%	\$m	%
Australia						
Non-interest bearing	23,082		18,399		15,101	
Certificates of deposit	31,793	2.7%	29,352	3.1%	34,401	4.4%
Other interest bearing at call	182,046	2.5%	162,748	3.1%	143,130	3.8%
Other interest bearing term	128,546	3.5%	133,534	3.9%	124,881	5.1%
Total Australia	365,467		344,033		317,513	
Overseas						
Non-interest bearing	3,926		3,345		2,875	
Certificates of deposit	15,717	0.5%	15,259	0.6%	18,478	0.6%
Other interest bearing at call	20,354	3.1%	16,483	2.9%	14,260	2.7%
Other interest bearing term	35,720	2.6%	29,300	2.9%	24,953	3.2%
Total overseas	75,717		64,387		60,566	

#### Certificates of deposit and term deposits

All certificates of deposit issued by foreign offices were greater than US\$100,000.

The maturity profile of certificates of deposit and term deposits greater than US\$100,000 issued by Australian operations is set out below:

		C	Consolidated 2014		
		Between	Between	_	
	Less Than	3 and	6 Months	Over	
	3 Months	6 Months	and 1 Year	1 Year	Total
	\$m	\$m	\$m	\$m	\$m
Certificates of deposit greater than US\$100,000	28,464	6,719	170	128	35,481
Term deposits greater than US\$100,000	63,008	27,408	16,053	8,759	115,228

### Note 19. Other financial liabilities at fair value through income statement

	Conso	lidated	Paren	t Entity
	2014	2013	2014	2013
	\$m	\$m	\$m	\$m
Securities sold under agreements to repurchase1	17,277	7,967	17,196	7,967
Securities sold short	1,959	2,335	1,959	2,335

Total other financial liabilities at fair value through income				
statement	19,236	10,302	19,155	10,302

1 Securities sold under agreements to repurchase are not derecognised from the balance sheet, as set out in Note 1(e)(ii). The carrying value of securities pledged under repurchase agreements for the Group is \$17,879 million and for the Parent Entity is \$17,798 million (2013: both Group and Parent Entity were \$8,101 million).

The amount that would be contractually required to be paid at maturity to the holders of other financial liabilities at fair value for the Group is \$19,111 million (2013: \$10,277 million) and for the Parent Entity is \$19,030 million (2013: \$10,277 million).

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### Note 20. Provisions

	Conso	lidated	Parent Entity	
	2014	2013	2014	2013
	\$m	\$m	\$m	\$m
Long service leave	357	340	328	311
Annual leave and other employee benefits	852	802	699	687
Litigation and non-lending losses	18	28	15	24
Provision for impairment on credit commitments (refer to Note 12)	308	307	278	274
Leasehold premises	62	46	62	46
Restructuring provisions	21	53	21	53
Total provisions	1,618	1,576	1,403	1,395

		Annual Leave	Litigation	Provision for			
	Long	and Other	and Non-	Impairment			
	Service	Employee	Lending	on Credit	Leasehold	Restructuring	
	Leave	Benefits	Losses	Commitments	Premises	Provisions	Total
	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Consolidated							
Balance as at beginning of the year	340	802	28	307	46	53	1,576
Additions through business							
combination1	5	12	-	-	-	-	17
Additions	61	1,034	17	-	20	39	1,171
Utilised	(36)	(987)	(16)	-	(4)	(69)	(1,112)
Unutilised reversed	(13)	(12)	(11)	-	-	(2)	(38)
Exchange differences	-	ົ 3໌	-	-	-	-	<b>`</b> 3 <sup>´</sup>
Increase on unwinding of discount	-	-	-	11	-	-	11
Other	-	-	-	(10)	-	-	(10)
Balance as at end of the year	357	852	18	308	62	21	1,618
Parent Entity							,
Balance as at beginning of the year	311	687	24	274	46	53	1,395
Additions	62	870	14	-	20	39	1,005
Utilised	(32)	(846)	(12)	-	(4)	(69)	(963)
Unutilised reversed	(13)	(12)	(11)	-	-	(2)	(38)
Increase on unwinding of discount	-	-	-	10	-	-	<b>`10</b> ´
Other	-	-	-	(6)	-	-	(6)
Balance as at end of the year	328	699	15	278	62	21	1,403
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1 Attributable to the acquisition of select businesses of Lloyds Banking Group.

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### Note 21. Other liabilities

	Consolidated			Entity
	2014	2013	2014	2013
	\$m	\$m	\$m	\$m
Unearned general insurance premiums	341	347	-	-
Outstanding general insurance claims	225	234	-	-
Defined benefit deficit1	315	245	306	233
Accrued interest payable	2,917	2,970	2,602	2,657
Credit card loyalty program	299	328	-	-
Securities purchased not delivered	1,164	1,714	1,057	1,714
Trade creditors and other accrued expenses	1,030	1,019	761	776
Other	1,900	2,199	1,683	2,015
Total other liabilities	8,191	9,056	6,409	7,395

1 Refer to Note 36 for more details.

### Note 22. Debt issues

Presented below are the Group and Parent Entity s debt issues at 30 September 2014 and 2013. The distinction between short-term and long-term debt is based on the maturity of the underlying security at origination.

	Conso	olidated	Parent Entity	
	2014	2013	2014	2013
	\$m	\$m	\$m	\$m
Debt issues				
Short-term debt:				
Own issuances	30,302	29,350	27,562	26,842
Customer conduits1	1,418	1,772	-	-
Acceptances	101	102	101	102
Total short-term debt	31,821	31,224	27,663	26,944
Long-term debt:	,			,
Covered bonds	26,168	18,140	23,167	16,229
Senior	82,377	83,860	77,016	78,382
Securitisation	11,277	10,372	-	-
Convertible notes	27	30	-	-
Structured notes	581	507	-	-
Total long-term debt	120,430	112,909	100,183	94,611
Total debt issues	152,251	144,133	127,846	121,555
Debt issues at fair value2	9,542	14,140	6,315	11,151
Debt issues at amortised cost	142,709	129,993	121,531	110,404
Total debt issues	152,251	144,133	127,846	121,555

1 Further information on customer conduits is disclosed in Note 32.

2 The amount that would be contractually required to be paid at maturity to the holders of the financial liabilities designated at fair value through profit or loss for the Group is \$9,529 million (2013: \$14,400 million) and for the Parent Entity is \$6,324 million (2013: \$11,422 million). Included in the carrying value of debt issues at fair value is a decrease for change in own credit spreads of \$58 million (2013: \$44 million) for the Group and Parent Entity.

Note 22. Debt issues (continued)

	Conso	lidated
	2014	2013
	\$m	\$m
Short-term debt		
US commercial paper	30,259	28,867
Euro commercial paper (by currency):		
EUR	-	29
GBP	-	358
USD	-	54
Total euro commercial paper	-	441
Asset backed commercial paper (by currency):	4 004	1 0 10
AUD	1,301	1,048
USD	117	724
Total asset backed commercial paper	1,418	1,772
NZD promissory notes	43	42
Acceptances Total short-term debt	101	102
	31,821	31,224
Long-term debt (by currency): AUD	39,356	36,099
CAD	39,356 798	723
CHF	2,130	2.048
EUR	20,522	15.876
GBP	3,785	3,609
HKD	655	751
JPY	7,557	11,619
NOK	589	560
NZD	2,969	3,353
SGD	128	166
TRY	133	-
USD	41,808	38,105
Total long-term debt	120,430	112,909

(in \$millions unless otherwise stated)	Consolidated 2014	2013	2012
Short-term borrowings			
US commercial paper			
Maximum amount outstanding at any month end	35,173	35,727	43,842
Approximate average amount outstanding	31,130	30,158	35,969
Approximate weighted average interest rate on:			
Average amount outstanding	0.3%	0.4%	0.5%
Outstanding as at end of the year	0.3%	0.4%	0.7%

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### Note 23. Loan capital

	Conso	lidated	Parent Entity	
	2014	2013	2014	2013
	\$m	\$m	\$m	\$m
Loan capital				
Subordinated notes	5,974	4,886	5,974	4,886
Subordinated perpetual notes	402	378	402	378
Convertible debentures and Trust preferred securities	633	616	633	616
Stapled preferred securities	-	906	-	906
Convertible preference shares	1,180	1,177	1,180	1,177
Capital notes	2,669	1,367	2,669	1,367
Total loan capital	10,858	9,330	10,858	9,330

Details of loan capital are as follows:

	Consolidated			Parent Entity		
	2014	2013	2014	2013		
	\$m	\$m	\$m	\$m		
Basel III transitional subordinated notes						
USD 75 million subordinated notes due 2015	89	88	89	88		
USD 400 million subordinated notes due 2015	476	450	476	450		
USD 350 million subordinated notes due 2018	436	421	436	421		
AUD 500 million subordinated notes due 2022	500	499	500	499		
AUD 1,676 million subordinated notes due 2022	1,667	1,664	1,667	1,664		
USD 800 million subordinated notes due 2023	898	848	898	848		
Basel III fully compliant subordinated notes						
AUD 925 million subordinated notes due 2023	916	916	916	916		
AUD 1,000 million subordinated notes due 2024	992	-	992	-		
Total subordinated notes	5,974	4,886	5,974	4,886		

#### Basel III fully compliant subordinated notes

Subordinated notes qualify as Tier 2 capital of Westpac under APRA s Basel III capital adequacy framework. Westpac may be required to convert some or all subordinated notes into a variable number of Westpac ordinary shares upon the occurrence of a non-viability trigger event. A non-viability trigger event will occur if APRA determines Westpac is, or would become, non-viable. For each subordinated note, holders will receive a number of Westpac ordinary shares calculated using the formula described in the terms and conditions of the subordinated notes, but subject to a maximum conversion number. The maximum conversion number is set using a Westpac ordinary share price which is broadly equivalent to 20% of the Westpac ordinary share price at the time of issue of the subordinated notes. The price at which Westpac ordinary shares will be issued is based on the Westpac ordinary share price determined over the five business day period prior to the non-viability trigger event and includes a 1% discount.

If Westpac is unable to convert the subordinated notes for any reason, holder s rights in relation to the notes will be terminated.

Note 23. Loan capital (continued)

Further details regarding Basel III fully compliant subordinated notes which have been issued by Westpac are as follows:

AUD925 million Westpac SN II due 2023

Westpac issued 9,252,850 Westpac Subordinated Notes II (Westpac SN II) at a face value of \$100 each on 22 August 2013. Westpac SN II are expected to pay non-discretionary, cumulative, floating rate quarterly interest payments (22 February, 22 May, 22 August and 22 November) subject to Westpac being solvent at the time of the interest payment and immediately following the interest payment. The interest rate is calculated as the Australian 90-day bank bill rate plus the margin of 2.30% per annum. If Westpac SN II are converted into Westpac ordinary shares upon the occurrence of a non-viability trigger event, the maximum conversion number is 16.1551 Westpac ordinary shares per Westpac SN II.

AUD1,000 million Westpac subordinated notes due 2024

Westpac issued 10,000 Westpac subordinated notes at a face value of \$100,000 each on 14 March 2014. Westpac subordinated notes are expected to pay non-discretionary, cumulative, floating rate quarterly interest payments (14 March, 14 June, 14 September and 14 December) subject to Westpac being solvent at the time of the interest payment and immediately following the interest payment. The interest rate is calculated as the Australian 90-day bank bill rate plus the margin of 2.05% per annum. If Westpac subordinated notes are converted into Westpac ordinary shares upon the occurrence of a non-viability trigger event, the maximum conversion number is 14,938.75112 Westpac ordinary shares per Westpac subordinated note.

	Consolidated		Parent	Entity
	2014 \$m	2013 \$m	2014 \$m	2013 \$m
Subordinated perpetual notes US\$352.1million (2013: US\$352.1 million) subordinated perpetual floating	<b>,</b>	•		••••
rate notes	402	378	402	378
Convertible debentures and Trust preferred securities			<b>COO</b>	010
Convertible debentures issued on 5 April 2004 US\$525,000,000 525,000 2004 TPS of US\$1,000 each	633	- 616	633	616
Total convertible debentures and Trust preferred securities	633	616	633	616
Stapled preferred securities				
9,083,278 Westpac SPS II of A\$100 each	-	906	-	906
Convertible preference shares				
11,893,605 Westpac CPS of A\$100 each	1,180	1,177	1,180	1,177
Convertible notes				

13,835,690 Westpac CN of A\$100 each	1,369	1,367	1,369	1,367
13,105,705 Westpac CN 2 of A\$100 each	1,300		1,300	-
Total convertible notes	2,669	1,367	2,669	1,367

#### Subordinated perpetual notes

These notes have no final maturity but may, subject to the approval of APRA and subject to certain other conditions, be redeemed at par at the option of Westpac. Interest is cumulative and is payable on the notes semi-annually, subject to Westpac being solvent immediately after making the payment and having paid any dividend on any class of share capital of Westpac within the prior 12 month period. The notes qualify for transitional treatment as Tier 2 capital of Westpac under APRA s Basel III capital adequacy framework.

The rights of the noteholders and coupon holders are subordinated to the claims of all creditors (including depositors) of Westpac other than those creditors whose claims against Westpac are expressed to rank equally with or after the claims of the noteholders and coupon holders.

#### Convertible debentures and 2004 TPS

A wholly owned entity Westpac Capital Trust IV (Capital Trust IV) issued 525,000 2004 TPS in the United States of America at US\$1,000 each on 5 April 2004, with non-cumulative semi-annual distributions (31 March and 30 September) in arrears at the annual rate of 5.256% up to but excluding 31 March 2016. From, and including 31 March 2016 the 2004 TPS will pay non-cumulative quarterly distributions (30 June, 30 September, 31 December and 31 March) in arrears at a floating rate equal to the London InterBank Offer Rate (LIBOR) plus 1.7675% per year. Capital Trust IV has also issued common securities with a total price of US\$1,000 to Westpac Capital Holdings Inc. 2004 TPS qualify for transitional treatment as Additional Tier 1 capital of Westpac under APRA s Basel III capital adequacy framework.

Note 23. Loan capital (continued)

The sole assets of the Capital Trust IV comprise 525,001 2004 Funding TPS issued by a wholly owned entity, Tavarua Funding Trust IV (Funding Trust IV) totalling US\$525,001,000. The 2004 Funding TPS have an issue price of US\$1,000 each with non-cumulative semi-annual distributions in arrears at the annual rate of 5.256% up to but excluding 31 March 2016. From and including 31 March 2016, the 2004 Funding TPS will pay non-cumulative quarterly distributions (30 June, 30 September, 31 December and 31 March) in arrears at a floating rate equal to LIBOR plus 1.7675% per year.

Funding Trust IV has issued common securities with a total price of US\$1,000 to Westpac. The assets of Funding Trust IV comprise convertible debentures issued by Westpac in aggregate amount of US\$525,001,000 and US Government securities purchased with the proceeds of the common securities.

The convertible debentures are unsecured, junior subordinated obligations of Westpac and will rank subordinate and junior in right of payment of principal and distributions to Westpac s obligations to its depositors and creditors.

The convertible debentures will only pay distributions to the extent they are declared by the Board of Directors of Westpac, or an authorised committee of the Board. Any distribution is subject to the satisfaction that no deferral conditions exist. If certain deferral conditions exist a distribution is not permitted to be declared unless approved by APRA.

Westpac has guaranteed, on a subordinated basis, the payment in full of distributions or redemption amounts, the delivery of ADRs and other payments on the 2004 TPS and the 2004 Funding TPS to the extent that the Capital Trust IV and the Funding Trust IV have funds available.

#### Conversion

The convertible debentures have no stated maturity, but will automatically convert into American Depositary Receipts (ADRs) each representing 40 Westpac preference shares (non-cumulative preference shares in Westpac with a liquidation amount of US\$25) on 31 March 2053, or earlier in the event that a distribution is not made or certain other events occur. Upon issue the amount paid up on each Westpac preference share will be deemed to be US\$25. The 2004 TPS will then be redeemed for ADRs. The dividend payment dates and distribution rates on Westpac preference shares will be the same as those otherwise applicable to 2004 TPS.

The holders of the ADRs will, in certain circumstances, have the right to convert their Westpac preference shares represented by ADRs into a variable number of Westpac ordinary shares on 31 March 2054 by giving notice to Westpac. For each preference share converted, holders will receive a number of Westpac ordinary shares calculated using the formula described in the preference share terms. The price at which Westpac ordinary shares will be issued is based on the Westpac ordinary share price determined over the 20 trading day period prior to the optional conversion date and includes a 5% discount.

#### Redemption

With the prior written consent of APRA, if required, Westpac may elect to redeem the convertible debentures for cash before 31 March 2016 in whole upon the occurrence of certain specific events, and in whole or in part on 31 March 2016 or any distribution date thereafter. The proceeds received by Funding Trust IV from the redemption of the convertible debentures must be used to redeem the 2004 Funding TPS and ultimately the

2004 TPS. The redemption price of the 2004 TPS will equal US\$1,000 per 2004 TPS plus the accrued and unpaid distribution for the then current semi-annual or quarterly period to the date of redemption or, if the date of redemption is a distribution date, the accrued and unpaid distribution for the most recent semi-annual or quarterly period.

The holders of the convertible debentures, 2004 Funding TPS and 2004 TPS do not have an option to require redemption of these instruments.

#### Westpac SPS II

Westpac issued 9,083,278 Westpac SPS II at a face value of \$100 each on 31 March 2009. Westpac SPS II were stapled securities, each consisting of a perpetual, unsecured, non-cumulative subordinated note issued by Westpac s New York branch stapled to a preference share issued by Westpac.

On 18 June 2014, \$529 million of Westpac SPS II were bought back on-market and subsequently cancelled. All remaining Westpac SPS II were transferred to a nominated third party on 30 September 2014 and were subsequently bought back off-market by Westpac and cancelled.

#### Westpac CPS

Westpac issued 11,893,605 Westpac Convertible Preference Shares (Westpac CPS) at a face value of \$100 each on 23 March 2012. Westpac CPS are fully paid, perpetual, non-cumulative, convertible, unguaranteed and unsecured preference shares which rank in priority to ordinary shares. Westpac CPS qualify for transitional treatment as Additional Tier 1 capital of Westpac under APRA s Basel III capital adequacy framework.

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Note 23. Loan capital (continued)

Westpac CPS are expected to pay preferred, non-cumulative, floating rate semi-annual dividends (30 September and 31 March) which are expected to be fully franked. The dividend rate is calculated as the Australian 180-day bank bill rate per annum plus the margin of 3.25% per annum, together multiplied by one minus the Australian corporate tax rate (30% during the year ended 30 September 2014). Westpac CPS dividends are discretionary and only payable subject to a dividend payment test, being that dividends will not be paid if the Westpac directors determine not to pay a dividend, the dividend payment exceeds the distributable profits of Westpac (unless APRA otherwise gives its prior written approval), or APRA objects to the payment of the dividend.

Westpac CPS rank for payment in a winding up of Westpac ahead of ordinary shares and equally with equal ranking capital securities but are subordinated to claims of Westpac deposit holders and other senior creditors. Holders of Westpac CPS are entitled to vote at a general meeting of Westpac in limited circumstances only.

#### Scheduled conversion

On the scheduled conversion date, it is expected that the Westpac CPS will either be converted into a variable number of Westpac ordinary shares provided certain conversion conditions are satisfied, or transferred to a nominated party at the election of Westpac for cash equal to their face value. The scheduled conversion date will be the earlier of 31 March 2020 and the first dividend payment date after 31 March 2020 on which the conversion conditions are satisfied. For each Westpac CPS converted, holders will receive a number of Westpac ordinary shares calculated using the formula described in the Westpac CPS terms. The price at which Westpac ordinary shares will be issued is based on the Westpac ordinary share price determined over the 20 business day period prior to the scheduled conversion date and includes a 1% discount. If Westpac CPS are not converted or transferred on the initial scheduled conversion date, they will remain on issue and may either be converted or transferred on the next dividend payment date, providing the conversion conditions are satisfied.

#### Early conversion

The Westpac CPS will be converted earlier upon a capital trigger event. A capital trigger event will occur when Westpac s Common Equity Tier 1 Capital ratio is equal to or less than 5.125% (on a level 2 basis1). Westpac must convert all Westpac CPS into a variable number of ordinary shares following a capital trigger event. No conversion conditions apply in these circumstances. For each Westpac CPS, holders will receive a number of Westpac ordinary shares calculated using the formula described in the Westpac CPS terms, but subject to a maximum conversion number, which is 24.0038 Westpac ordinary shares. The maximum conversion number is set using a Westpac ordinary share price which is broadly equivalent to 20% of the Westpac ordinary share price at the time of issue. For each Westpac CPS, holders will receive a number of Westpac ordinary shares as described above under Scheduled conversion, except that the price at which Westpac ordinary shares will be issued is based on the Westpac ordinary share price determined over a five business day period prior the capital trigger event.

Conversion may also occur early following an acquisition event, on broadly similar terms to scheduled conversion, described above.

In certain other limited circumstances (such as for tax, regulatory or change of control reasons) Westpac may elect to convert, transfer or redeem Westpac CPS. Conversion or redemption at Westpac s election are subject to APRA s prior written approval and, in respect of conversion, to satisfaction of the conversion conditions.

#### Westpac CN and Westpac CN 2

Westpac issued 13,835,690 Westpac Capital Notes (Westpac CN) at a face value of \$100 each on 8 March 2013 and 13,105,705 Westpac Capital Notes 2 (Westpac CN 2) at a face value of \$100 each on 23 June 2014. Westpac CN and Westpac CN 2 are fully paid, perpetual, non-cumulative, convertible, transferrable, redeemable, subordinated and unsecured notes which rank in priority to ordinary shares and equally with equal ranking capital securities but behind all senior creditors and depositors. Westpac CN and Westpac CN 2 qualify as Additional Tier 1 capital of Westpac under APRA s Basel III capital adequacy framework.

Westpac CN are expected to pay non-cumulative, floating rate quarterly distributions (8 March, 8 June, 8 September and 8 December) which are expected to be fully franked. The distribution rate on Westpac CN is calculated as the Australian 90-day bank bill rate plus the margin of 3.20% per annum, together multiplied by one minus the Australian corporate tax rate (30% during the year ended 30 September 2014).

Westpac CN 2 are expected to pay non-cumulative, floating rate quarterly distributions (23 March, 23 June, 23 September and 23 December) which are expected to be fully franked. The distribution rate on Westpac CN 2 is calculated as the Australian 90-day bank bill rate plus the margin of 3.05% per annum, together multiplied by one minus the Australian corporate tax rate (30% during the year ended 30 September 2014).

<sup>1</sup> Level 1 comprises Westpac Banking Corporation and its subsidiary entities that have been approved by APRA as being part of a single Extended Licenced Entity for the purposes of measuring capital adequacy. Level 2 includes all subsidiary entities except those entities specifically excluded by APRA regulations for the purposes of measuring capital adequacy.

Note 23. Loan capital (continued)

Distributions on Westpac CN and Westpac CN 2 are discretionary, and are only payable subject to satisfaction of the distribution payment conditions, being Westpac s absolute discretion; the distribution payment not resulting in a breach of Westpac s capital requirements under APRA s prudential standards; the distribution payment not resulting in Westpac becoming, or likely to become, insolvent; and APRA not otherwise objecting to the payment of the distribution.

In the event of a winding-up, and assuming Westpac CN and Westpac CN 2 remain on issue and have not been converted or otherwise had their rights terminated following a capital trigger event or non-viability trigger event, Westpac CN and Westpac CN 2 rank in priority to ordinary shares and equally with equal ranking capital securities but behind all senior creditors (including depositors and all holders of Westpac s senior or less subordinated debt). If conversion occurs prior to a winding-up, Westpac CN and Westpac CN 2 holders will hold ordinary shares and rank equally with other holders of ordinary shares.

Westpac may redeem or transfer the Westpac CN on 8 March 2019 and Westpac CN 2 on 23 September 2022, being the optional redemption or transfer dates. In certain other limited circumstances (such as for tax and regulatory reasons) Westpac may elect to redeem Westpac CN or Westpac CN 2. Redemptions at Westpac is election are subject to APRA is prior written approval.

The Westpac CN and Westpac CN 2 convert into Westpac ordinary shares in the following circumstances:

#### Scheduled conversion

On 8 March 2021 (in respect of Westpac CN) and 23 September 2024 (in respect of Westpac CN 2), it is expected Westpac CN and Westpac CN 2 will be converted into a variable number of Westpac ordinary shares, provided certain conversion conditions are satisfied. For each Westpac CN and Westpac CN 2, holders will receive a number of Westpac ordinary shares calculated using the formula described in the Westpac CN terms and Westpac CN 2 terms. The price at which Westpac ordinary shares will be issued is based on the share price determined over the 20 business day period prior to the scheduled conversion date and includes a 1% discount. If the Westpac CN and Westpac CN 2 conversion conditions are not satisfied conversion will not occur and conversion will occur on the next distribution payment date, provided the conversion conditions are satisfied.

#### Early conversion

The Westpac CN and Westpac CN 2 will be converted earlier upon a capital trigger event or non-viability trigger event. A capital trigger event will occur when Westpac s Common Equity Tier 1 Capital ratio is equal to or less than 5.125% (on a level 1 or level 2 basis1). A non-viability trigger event will occur if APRA determines Westpac is, or would become, non-viable. No conversion conditions apply in these circumstances. For each Westpac CN and Westpac CN 2, holders will receive a number of Westpac ordinary shares calculated using the formula described in the Westpac CN terms and Westpac CN 2 terms, but subject to a maximum conversion number, which is 16.7280 Westpac ordinary shares per Westpac CN and 14.5476 Westpac ordinary shares per Westpac CN 2. For each Westpac CN and Westpac CN 2, the maximum conversion number is set using the face value divided by 20% of the Westpac ordinary share price at the time of issue. The price at which Westpac ordinary shares will be issued is based on the share price determined over the five business day period prior to the capital trigger event or non-viability trigger event. Following the occurrence of a capital trigger event or non-viability trigger event, if Westpac is unable to convert the Westpac CN and Westpac CN 2 for any reason within five business days, holder s rights in relation to Westpac CN and Westpac CN 2 will be terminated.

Conversion of Westpac CN or Westpac CN 2 may also occur early following an acquisition event, on broadly similar terms to scheduled conversion, described above.

Westpac may elect to convert Westpac CN 2 on 23 September 2022, being the optional conversion date or in certain other limited circumstances (such as for tax or regulatory reasons) on broadly similar terms to scheduled conversion, described above.

Holders of Westpac CN and Westpac CN 2 have no right to vote at a general meeting of Westpac before conversion. Holders have certain voting rights which can be exercised at a meeting of holders.

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<sup>1</sup> Level 1 comprises Westpac Banking Corporation and its subsidiary entities that have been approved by APRA as being part of a single Extended Licenced Entity for the purposes of measuring capital adequacy. Level 2 includes all subsidiary entities except those entities specifically excluded by APRA regulations for the purposes of measuring capital adequacy

### Note 24. Shareholders equity and non-controlling interests

	Conso	lidated	Parent Entity		
	2014	2013	2014	2013	
	\$m	\$m	\$m	\$m	
Contributed equity					
Ordinary shares 3,109,048,309 (2013: 3,109,048,309) each fully paid	26,943	27,021	26,943	27,021	
Restricted Share Plan (RSP) treasury shares 6,327,116 (2013:					
7,855,661)	(235)	(176)	(235)	(176)	
Other treasury shares 5,121,966 (2013: 5,422,506)	(69)	(77)	(4)	(5)	
	(304)	(253)	(239)	(181)	
Share capital	26,639	26,768	26,704	26,840	
Other equity instruments					
Convertible notes issued on 21 June 2006 A\$762,737,500 (with net issue					
costs of A\$8 million)	-	-	755	755	
Non-controlling interests1					
Trust preferred securities 7,627,375 2006 TPS of A\$100 each (with net					
issue costs of A\$8 million)	755	755	-	-	
Other	126	108	-	-	
Total non-controlling interests	881	863	-	-	

1 Total distributions to Non-controlling interests were \$48 million (2013: \$50 million).

#### Ordinary shares

In accordance with the Corporations Act Westpac does not have authorised capital and all ordinary shares issued have no par value.

Ordinary shares entitle the holder to participate in dividends as declared and in the event of winding up of Westpac, to participate in the proceeds in proportion to the number of and amounts paid on the shares held.

Ordinary shares entitle the holder to one vote per share, either in person or by proxy, at a meeting of Westpac shareholders.

During the year ended 30 September 2014, 36,837,785 existing ordinary shares were purchased:

the Dividend Reinvestment Plan (DRP) for the 2013 final and special dividends and 2014 interim dividend had no impact on the number of ordinary shares on issue as Westpac arranged for the purchase of the necessary shares from the market and transfer to participants, 30,782,829 ordinary shares at an average price of \$33.21;

; 806,310 ordinary shares at an average price of \$32.93 and delivered to eligible staff under the Employee Share Plan (ESP);

1,879,686 ordinary shares at an average price of \$31.13 and allocated to employees under the RSP for nil consideration;

; 1,434,941 ordinary shares at an average price of \$33.67 and delivered to employees upon the exercise of options under the WPP at an average exercise price of \$20.86;

i 401,170 ordinary shares at an average price of \$33.22 and delivered to employees upon the exercise of share rights and performance share rights under the WPP for nil consideration;

; 707,446 ordinary shares at an average price of \$33.66 and delivered to employees upon the exercise of options under the WRP at an average exercise price of \$27.35;

; 666,890 ordinary shares at an average price of \$32.54 and delivered to employees upon the exercise of share rights under the WRP for nil consideration;

i 158,513 ordinary shares at an average price of \$34.28 and delivered to CEO upon exercise of share rights under the CEOPP for nil consideration; and

the purchase of existing ordinary shares in respect of employee share plans resulted in a tax benefit of \$12.3 million being recognised as contributed equity.

#### **Restricted Share Plan treasury shares**

Ordinary shares allocated to eligible employees under the RSP are classified as treasury shares until unconditional ownership of the shares vest at the end of the restriction period.

#### Other treasury shares

Other treasury shares includes ordinary shares held by statutory life funds and managed investment schemes and ordinary shares held by Westpac in respect of equity derivatives sold to customers.

During the year 99,342 treasury shares were purchased at an average price of \$33.38 and 399,882 treasury shares were sold at an average price of \$33.24.

Note 24. Shareholders equity and non-controlling interests (continued)

### Convertible notes and 2006 TPS

A Westpac controlled entity, Westpac TPS Trust, issued 7,627,375 2006 TPS in Australia at \$100 each on 21 June 2006. The 2006 TPS are preferred units in the Westpac TPS Trust, with non-cumulative floating rate distributions which are expected to be fully franked. Westpac TPS Trust also issued one ordinary unit with an issue price of \$100 to Westpac. Westpac, as holder of the ordinary unit, is entitled to any residual income or assets of the Westpac TPS Trust not distributed to holders of 2006 TPS. The principal assets of Westpac TPS Trust are 7,627,375 convertible notes (the notes) issued by Westpac in an aggregate amount of \$762,737,500. The notes qualify for transitional treatment as Additional Tier 1 capital of Westpac under APRA s Basel III capital adequacy framework.

The 2006 TPS are scheduled to pay quarterly distributions (30 September, 31 December, 31 March and 30 June) in arrears, subject to certain conditions being satisfied. The distribution rate on 2006 TPS, until 30 June 2016 (the step-up date), is calculated as the Australian 90 day bank bill rate plus 1% per annum (the initial margin), together multiplied by one minus the Australian corporate tax rate (30% during the year ended 30 September 2014). After the step-up date, the initial margin will increase by a one time step-up of 1% per annum.

Distributions on the 2006 TPS will only be made if Westpac pays interest on the notes and certain other conditions (which broadly correspond to the interest payment conditions on the notes) are satisfied. Interest on the notes is subject to an interest payment test and interest will not be paid if Westpac directors have not resolved to make the interest payment, the payment of interest exceeds distributable profits (unless APRA gives its prior approval) and APRA does not otherwise object to the payment. The interest payments on the notes are expected to exceed the aggregate amount of the distributions to be made on 2006 TPS. The excess will be distributed to Westpac, as holder of the ordinary unit in the Westpac TPS Trust, on each distribution payment date.

The notes are unsecured obligations of Westpac and rank subordinate and junior in right of payment of principal and interest to Westpac s obligations to depositors and creditors, other than subordinated creditors holding subordinated indebtedness that is stated to rank equally with, or junior to the notes.

#### Conversion, exchange and redemption

Westpac can redeem 2006 TPS for cash with APRA approval or convert into a variable number of Westpac ordinary shares calculated in accordance with the Westpac TPS terms, on the step-up date or any distribution payment date after the step-up date, for certain tax, regulatory or change of control reasons and in certain other circumstances. If Westpac elects to redeem 2006 TPS, holders will receive cash equal to their face value. If Westpac elects to convert 2006 TPS, for each 2006 TPS, holders will receive a number of ordinary shares calculated using the formula described in the 2006 TPS terms subject to a maximum conversion number which is 50 Westpac ordinary shares. The price at which Westpac ordinary shares will be issued is based on the Westpac ordinary share price determined over the 20 business day period prior to the elected conversion date and includes a 2.5% discount. If Westpac redeems or converts 2006 TPS, Westpac must also redeem or convert the notes in a corresponding manner.

The 2006 TPS will automatically exchange into Westpac preference shares upon the occurrence of an automatic exchange event, that is, if the 2006 TPS are still on issue on 30 September 2055 or in certain other limited circumstances, including the occurrence of an event of default or an APRA event (unless APRA determines otherwise). On exchange, all 2006 TPS on issue will exchange into preference shares directly issued by Westpac and the notes and the 2006 TPS will be redeemed simultaneously. On exchange, 2006 TPS holders will receive one preference share for each 2006 TPS.

### Note 25. Share-based payments

### Executive and Senior Officer equity plans

Options, restricted shares and/or share rights are granted to the CEO, selected executives and key senior employees under the following schemes.

#### (i) Westpac Reward Plan1

The Westpac Reward Plan (WRP) was introduced in 2006. It provides a mechanism for rewarding superior long-term performance from the most senior management in Australia and overseas.

Under the WRP senior managers may be invited to receive an award of performance options or performance share rights. An option or share right under the WRP is the right to acquire a share in the future provided all conditions are met, with an exercise price for options set at the commencement of the performance period. The exercise price for options is based on the prevailing market price of Westpac ordinary shares at the commencement of the performance period. The exercise price for share rights is nil. No performance options have been awarded since October 2009.

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The Westpac Reward Plan (WRP) has now been renamed the Westpac Long Term Incentive Plan (LTI Plan).

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Note 25. Share-based payments (continued)

Awards made from October 2011 are subject to two performance measures each applying to 50% of the value of the award. The two hurdles are Westpac s relative Total Shareholder Return (TSR)1 and Compound Annual Growth Rate in Cash EPS (Cash EPS CAGR).

Full vesting of TSR hurdled performance share rights occurs when Westpac s TSR is at (or exceeds) the 75th percentile relative to the comparator group, scaling down to 50% vesting on a straight-line basis for median performance. Below median performance, no vesting occurs. The comparator group for TSR comparisons focuses on the top 10 financial sector peers. Full vesting of Cash EPS CAGR hurdled share rights occurs when a maximum target Cash EPS CAGR is achieved, scaling down to 50% vesting at a threshold Cash EPS CAGR target. Below the threshold target Cash EPS CAGR, no vesting occurs. These awards are subject to a single test at the end of the three year performance period. Any securities remaining unvested after the performance period lapse immediately.

For awards made prior to October 2011 all awards were subject to a TSR hurdle and the initial TSR performance is tested at the third anniversary of the commencement of the performance period, with subsequent performance testing possible at the fourth and fifth anniversaries of the commencement of the performance period. At subsequent performance test dates (where they exist) further vesting may occur only if the TSR ranking has improved.

Upon exercising vested performance options and performance share rights, the executive has the right to take up his or her entitlement in whole or in part as fully paid ordinary shares. The exercise price is payable at that time. A performance option or performance share right lapses if it is not exercised prior to the end of its term.

#### WRP outstanding performance options and performance share rights

The following table sets out details of outstanding performance options and performance share rights under the WRP:

Commencement Date	Latest Date for Exercise	Exercise Price	Outstanding at 1 October 2013	Granted During the Year	Exercised During the Year	Lapsed During the Year	Outstanding at 30 September 2014	Outstanding and Exercisable at 30 September 2014
Performance options	17							
17 December 2007 1 October 2008 Total 2014 Weighted average	December 2017 1 October 2018	\$30.10 \$23.40	1,036,773 662,363 1,699,136	- -	417,452 289,994 707,446	- -	619,321 372,369 991,690	619,321 372,369 991,690
exercise price Performance share rights			\$27.49	-	\$27.35	-	\$27.58	\$27.58
1 October 2009 1 October 2010	1 October 2019 1 October 2020	nil nil	68,473 740,209	-	1,499 665,391	3,175 3,653	63,799 71,165	- 802

1 October 2011 1 October 2012 1 October 2013 <b>Total 2014</b>	1 October 2021 1 October 2022 1 October 2023	nil nil nil	1,234,972 1,132,587 - 3,176,241	- 1,004,234 1,004,234	- - 666,890	66,511 65,608 55,888 194,835	1,168,461 1,066,979 948,346 3,318,750	- - - 802
Total 2013 Performance options Weighted average exercise price Performance share rights			2,992,750 \$26.97 2,701,908	- 1.132.587	1,293,614 \$26.29 606.053	- 52.201	1,699,136 \$27.49 3.176.241	1,699,136 \$27.49 1,499

The weighted average remaining contractual life of outstanding performance options at 30 September 2014 was 3.5 years (2013: 4.5 years). The weighted average remaining contractual life of outstanding performance share rights at 30 September 2014 was 7.8 years (2013: 8.1 years). The weighted average fair value at grant date of WRP performance share rights issued during the year was \$19.82 (2013: \$15.79).

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<sup>1</sup> TSR measures a company s share price movement and assumes that dividends over the period have been reinvested (i.e. the change in value of an investment in that company s shares) and excluding tax effects.

Note 25. Share-based payments (continued)

#### (ii) Westpac Performance Plan

The Westpac Performance Plan (WPP) was introduced in 2002 and was used to provide awards of performance options and/or performance share rights to senior executives and other key employees. Currently the WPP is primarily used for employees based in New Zealand to provide long-term incentive awards or as a mechanism for the mandatory deferral of a portion of their short-term incentives.

An option or share right under the WPP is the right to acquire a share in the future provided all conditions are met, with an exercise price for options generally set at the time the invitation is made. The exercise price for options is equal to the average market price of Westpac ordinary shares traded on the ASX over the five trading days up to the time the invitation is made. The exercise price for share rights is nil.

#### Performance options and performance share rights

Performance options and performance share rights under the WPP have all vested. Upon exercising vested performance options or performance share rights, the executive has the right to take up his or her entitlement in whole or in part as fully paid ordinary shares. The exercise price is payable at that time. A performance option or performance share right lapses if it is not exercised prior to the end of its term.

#### WPP outstanding performance options

No performance options were granted under the WPP during the year. The following table sets out details of outstanding performance options granted under the WPP in previous years:

Commencement Date	Latest Date for Exercise	Exercise Price	Outstanding at 1 October 2013	Granted During the Year	Exercised During the Year	Lapsed During the Year	Outstanding at 30 September 2014	Outstanding and Exercisable at 30 September 2014
21 January 2004	21 January 2014	\$16.34	103,004	-	103,004	-	-	-
20 January 2005	20 January 2015 20	\$18.98	453,112	-	444,123	-	8,989	8,989
20 December 2005	December 2015 20	\$20.53	526,646	-	413,122	-	113,524	113,524
20 December 2005	December 2015 15	\$22.53	56,592	-	29,834	-	26,758	26,758
15 December 2006	December 2016	\$23.98	613,339	-	426,142	-	187,197	187,197
Total 2014			1,752,693	-	1,416,225	-	336,468	336,468
Weighted average							,	,
exercise price			\$21.15	-	\$20.82	-	\$22.57	\$22.57
Total 2013 Weighted average exercise			3,853,681	-	2,093,714	7,274	1,752,693	1,752,693
price			\$20.90	-	\$20.71	\$13.59	\$21.15	\$21.15

The weighted average remaining contractual life of outstanding performance options at 30 September 2014 was 1.7 years (2013: 2.2 years).

Note 25. Share-based payments (continued)

#### WPP outstanding performance share rights

No performance share rights were granted under the WPP during the year. The following table sets out details of outstanding vested performance share rights granted under the WPP:

Commencement Dates	Latest Dates for Exercise	Outstanding at 1 October 2013	Granted During the Year	Exercised During the Year	Lapsed During the Year	Outstanding at 30 September 2014	Outstanding and Exercisable at 30 September 2014
Two-year initial testing period							
3 November 2003 to	3 November 2013 to						
3 August 2004	3 August 2014	16,222	-	16,222	-	-	-
5 November 2004 to	5 November 2014 to						
1 August 2005	1 August 2015	44,113	-	20,909	-	23,204	23,204
1 November 2005 to	1 November 2015 to						
3 August 2006	3 August 2016	62,685	-	25,878	-	36,807	36,807
1 November 2006 to	1 November 2016 to						
15 December 2006	15 December 2016	3,490	-	-	-	3,490	3,490
Three-year initial testing pe	riod						
3 November 2003 to	3 November 2013 to						
3 August 2004	3 August 2014	22,154	-	22,154	-	-	-
5 November 2004 to	5 November 2014 to	,		,			
1 August 2005	1 August 2015	48,535	-	24,317	-	24,218	24,218
1 November 2005 to	1 November 2015 to	,		,		,	
3 August 2006	3 August 2016	111,466	-	29,804	-	81,662	81,662
Total 2014	-	308,665	-	139,284	-	169,381	169,381
Total 2013		650,696	-	342,031	-	308,665	308,665

The weighted average remaining contractual life of outstanding performance share rights at 30 September 2014 was 1.0 years (2013: 1.7 years).

#### Unhurdled options and unhurdled share rights

The WPP is also used for key employees based outside Australia, who received unhurdled share rights restricted for one to three years. No unhurdled options were granted under the WPP during the year. After the restriction period applying to them has passed, vested unhurdled options and unhurdled share rights can be exercised to receive the underlying fully paid ordinary shares.

Note 25. Share-based payments (continued)

### WPP outstanding unhurdled options and unhurdled share rights

The following table sets out details of outstanding unhurdled options and unhurdled share rights granted under the WPP:

0	Labert Data (co	Formita	Outstanding at		Exercised	Lapsed	Outstanding at	Outstanding and Excercisable at
Commencement	Latest Date for	Exercise	1 October	During	During	During	30 September 2014	30 September 2014
Date <b>Options</b>	Exercise	Price	2013	the Year	the Year	the Year	2014	2014
15 December 2006	15 December 2016	\$23.98	42,779	_	18,716	_	24,063	24,063
Total 2014		φ20.00	42,779	-	18,716	-	24,063	24,063
Share rights			42,770		10,710		24,000	24,000
One-year vesting period								
1 December 2008 to	1 December 2018 to							
1 June 2009	1 June 2019	nil	5,681	-	5,681	-	-	-
1 November 2010 to	1 November 2020 to							
1 April 2011	1 April 2021	nil	8,573	-	8,573	-	-	-
1 October 2011 to	1 October 2021 to							
1 August 2012	1 August 2022	nil	16,789	-	5,596	-	11,193	11,193
1 September 2012	1 September 2022							
to	to				~ ~ ~ ~ ~			
1 December 2012	1 December 2022	nil	37,155	-	28,182	-	8,973	8,973
1 October 2013 to	1 October 2023 to			54.040			54.040	
1 May 2014	1 May 2024	nil	-	51,819	-	-	51,819	-
Two-year vesting period 1 November 2007 to	1 November 2017 to							
1 September 2008	1 September 2017 to	nil	11,437	-	3,578	-	7,859	7,859
1 October 2008 to	1 October 2018 to		11,407		0,070		7,000	7,000
1 April 2009	1 April 2019	nil	3,328	-	759	-	2,569	2,569
1 October 2009 to	1 October 2019 to		0,020				_,	_,000
1 April 2010	1 April 2020	nil	6,387	-	1,689	-	4,698	4,698
1 October 2010 to	1 October 2020 to		- ,		,		,	,
1 August 2011	1 August 2021	nil	19,470	-	12,919	-	6,551	6,551
1 October 2011 to	1 October 2021 to							
1 August 2012	1 August 2022	nil	62,896	-	49,608	-	13,288	13,288
1 September 2012	1 September 2022							
to	to							
1 October 2012	1 October 2022	nil	73,337	-	-	534	72,803	2,341
1 October 2013 to	1 October 2023 to							
1 May 2014	1 May 2024	nil	-	53,907	-	-	53,907	-
Three-year vesting period	15 December 0010							
15 December 2006	15 December 2016							
to 1 June 2007	to 1 June 2017	nil	25,410	-	1.886		23,524	23,524
17 December 2007	17 December 2017	1111	23,410	-	1,000	-	23,324	23,324
to	to							
1 September 2008	1 September 2018	nil	15,063	-	3,129	-	11,934	11,934
1 October 2008 to	1 October 2018 to		10,000		0,120		11,001	11,001
1 April 2009	1 April 2019	nil	11,125	-	3,511	-	7,614	7,614
1 October 2009 to	1 October 2019 to				,		,	,
1 April 2010	1 April 2020	nil	26,217	-	7,797	-	18,420	18,420
1 October 2010 to	1 October 2020 to							
1 August 2011	1 August 2021	nil	160,257	-	128,978	-	31,279	31,279
		nil	148,879	-	-	4,590	144,289	-

1 October 2011 to 1 June 2012 1 October 2012 to	1 October 2021 to 1 June 2022 1 October 2022 to							
1 September 2013	1 September 2023	nil	124,107	-	-	5,999	118,108	-
1 October 2013 to	1 October 2023 to							
1 May 2014	1 May 2024	nil	-	15,115	-	-	15,115	-
Total 2014			756,111	120,841	261,886	11,123	603,943	150,243
Total 2013								
Options		\$23.98	42,779	-	-	-	42,779	42,779
Share rights		nil	806,610	243,201	246,104	47,596	756,111	149,480

The weighted average fair value at grant date of unhurdled share rights issued during the year was \$29.89 per right (2013: \$21.88 per right). The weighted average remaining contractual life of outstanding unhurdled options and unhurdled share rights at 30 September 2014 was 7.1 years (2013: 7.4 years).

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Note 25. Share-based payments (continued)

#### (iii) Chief Executive Officer Performance Plan (Gail Kelly)

Gail Kelly currently holds performance share rights under the Chief Executive Officer Performance Plan (CEOPP). Performance share rights have a nil exercise price. No performance options have been awarded since December 2008. Grants to Mrs Kelly under the CEOPP were approved by shareholders at Westpac s AGM on 13 December 2007, 16 December 2009, 15 December 2010 and 13 December 2013.

Awards made from October 2011 are subject to two performance measures each applying to 50% of the value of the award. The two hurdles are Westpac s relative TSR and Cash EPS CAGR. The vesting conditions for these awards are the same as set out above for awards made under the WRP from October 2011.

For awards made prior to October 2011, all awards were subject to a TSR hurdle. The vesting conditions for these awards are also the same as awards made under the WRP prior to October 2011.

#### CEOPP outstanding performance share rights

The following table sets out details of outstanding awards of performance share rights granted under the CEOPP:

Commencement Date	Latest Date for Exercise	Exercise Price	Outstanding at 1 October 2013	Granted During the Year	Exercised During the Year	Lapsed During the Year	Outstanding at 30 September 2014
Performance share rights							
21 December 2009	21 December 2019	nil	49,801	-	-	-	49,801
1 October 2010	1 October 2020	nil	176,125	-	158,513	-	17,612
1 October 2011	1 October 2021	nil	272,929	-	-	-	272,929
1 October 2012	1 October 2022	nil	213,101	-	-	-	213,101
1 October 2013	1 October 2023	nil	-	159,821	-	-	159,821
Total 2014			711,956	159,821	158,513	-	713,264
Total 2013							
Performance options			400,043	-	400,043	-	-
Weighted average exercise price			\$25.08	-	\$25.08	-	-
Performance share rights		nil	627,029	213,101	128,174	-	711,956

The weighted average fair value at grant date of performance share rights granted during the year was \$20.67 per right (2013: \$16.29 per right). As at 30 September 2014, no outstanding share rights issued to Mrs Kelly were exercisable. The remaining weighted average contractual life of outstanding performance share rights was 7.6 years (2013: 7.9 years).

The fair values of share rights granted during the year included in the tables above have been independently calculated at their respective grant dates based on the requirements of Australian Accounting Standard AASB 2 *Share-based Payments*.

The fair values of rights without TSR based hurdles, including rights with Cash EPS CAGR hurdles, have been assessed with reference to the share price at grant date and a discount rate reflecting the expected dividend yield over their vesting periods.

The fair value of rights with hurdles based on TSR performance relative to a group of comparator companies also takes into account the average TSR outcome determined using a Monte Carlo simulation pricing model.

Other key assumptions include:

the assumptions included in the valuation of the awards of performance share rights to Gail Kelly include a risk free interest rate of 3.0%, a dividend yield on Westpac ordinary shares of 5.5% and a volatility in the Westpac share price of 20.4%;

the assumptions included in the valuation of the awards of share rights under the WRP and WPP include a risk free interest rate of 3.0%, a dividend yield on Westpac ordinary shares of 5.6% and a volatility in the Westpac share price of 20.4%;

volatility has been assessed by considering the historic volatility of the market price of Westpac shares; and

to the rassumptions include volatilities of, and correlation factors between, share price movements of the comparator group members and Westpac which are used to assess the impact of the TSR performance hurdles and have been derived from the historic volatilities and correlations.

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Note 25. Share-based payments (continued)

### (v) Chief Executive Officer Restricted Share Plan

Gail Kelly received awards of Westpac ordinary shares under the Chief Executive Officer Restricted Share Plan (CEO RSP) in relation to her employment agreement. The awards were approved by Westpac shareholders at Westpac s AGM on 13 December 2007, 16 December 2009, 15 December 2010 and 13 December 2013.

Like the general RSP, Westpac ordinary shares are allocated under the CEO RSP at no cost to Mrs Kelly, with vesting subject to remaining employed with Westpac for a set period. Shares in the CEO RSP are held in Mrs Kelly s name and are restricted until satisfaction of the vesting conditions. Shares in the CEO RSP rank equally with Westpac ordinary shares for dividends and voting rights. For awards made from October 2009, shares are released from the CEO RSP on vesting.

The following table details outstanding awards of shares issued under the CEO RSP:

	Outstanding at	Granted During		Forfeited During	Outstanding at
Allocation date	1 October 2013	the Year	Released	the Year	30 September 2014
22 December 2011	51,866	-	25,933	-	25,933
21 December 2012	58,400	-	29,200	-	29,200
18 December 2013	-	57,358	-	-	57,358
Total 2014	110,266	57,358	55,133	-	112,491
Total 2013	118,850	58,400	66,984	-	110,266

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Note 25. Share-based payments (continued)

### (vi) Restricted Share Plan

The Restricted Share Plan (RSP) provides Westpac with an instrument for attracting and rewarding key employees. Under the RSP, Westpac shares may be allocated to eligible employees at no cost with vesting subject to remaining employed with Westpac for a period determined by the Board. The fair value of the shares allocated is the share price on the date of the grant. Shares in the RSP are held in the name of the employee and are restricted until satisfaction of the vesting conditions. Shares in the RSP rank equally with Westpac ordinary shares for dividends and voting rights. For awards made prior to October 2009, shares may be held in the RSP for up to 10 years from the date they are granted. For awards made from October 2009, shares are released from the RSP on vesting.

#### Outstanding RSP awards

The following table details outstanding awards of shares issued under the RSP:

	Outstanding at	Granted During		Forfeited During	Outstanding at
Allocation date	1 October 2013	the Year	Released	the Year	30 September 2014
October December 2006	272,095	-	39,001	-	233,094
January March 2007	598	-	-	-	598
April June 2007	15,161	-	1,838	-	13,323
July September 2007	2,453	-	1,867	-	586
October December 2007	438,069	-	62,759	-	375,310
January March 2008	8,263	-	1,782	-	6,481
April June 2008	17,416	-	2,203	-	15,213
July September 2008	8,412	-	1,705	-	6,707
October December 2008	876,756	-	124,553	-	752,203
January March 2009	75,955	-	-	-	75,955
April June 2009	8,734	-	562	-	8,172
October December 2010	1,747,662	-	1,747,662	-	-
January March 2011	1,692	-	1,692	-	-
April June 2011	2,187	-	2,187	-	-
July September 2011	21,612	-	21,612		-
October December 2011	3,002,817	-	921,188	67,032	2,014,597
January March 2012	7,616	-	6,136	-	1,480
April June 2012	30,781	-	14,228	-	16,553
July September 2012	226,615	-	192,760	1,008	32,847
October December 2012	2,490,359	-	421,395	47,048	2,021,916
January March 2013	66,074	-	30,501		35,573
April June 2013	76,497	-	25,894	2,332	48,271
July September 2013	40,967	-	4,046		36,921
October December 2013	-	1,949,492	22,093	65,858	1,861,541
January March 2014	-	21,976	-	-	21,976
April June 2014	-	53,749	-	-	53,749

July September 2014	-	45,095	-		45,095
Total 2014	9,438,791	2,070,312	3,647,664	183,278	7,678,161
Total 2013	10,583,524	2,742,017	3,666,622	220,128	9,438,791

### (vii) Other Group share-based plans

Westpac also provides plans for small, specialised parts of the Group. The benefits under these plans are directly linked to growth and performance of the relevant part of the business. The plans individually and in aggregate are not material to the Group.

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Note 25. Share-based payments (continued)

### General information on Executive and Senior Officer share plans

The market price of Westpac s ordinary shares as at the close of business on 30 September 2014 was \$32.14 (2013: \$32.73). Details of the shares issued on exercise of options and share rights under each of the Executive and Senior Officer share plans during the year ended 30 September 2014 are set out below:

Plan/Agreeme		Dates on which Options or Share Rights Were Exercised	Exercise Price \$	Total Number of Shares Issued/ Allocated	Weighted Average Share Price at Date of Exercise \$	Consideration Received (\$ 000)
2014	WRP and WPP					
	Options	October December 2013	16.34 - 30.10 16.34 -	634,317	32.61	13,888
		January March 2014	30.10 18.98 -	477,322	32.61	11,507
		April June 2014	30.10 18.98 -	732,040	34.70	17,201
		July September 2014	30.10	298,708	34.33	6,689
	Share rights	October December 2013	-	918,685	32.76	-
		January March 2014	-	44,210	32.95	-
		April June 2014	-	65,301	34.22	-
		July September 2014	-	39,864	34.35	-
	Chief Executive Officer Performance Plan	October				
	Share rights	December 2013	-	158,513	34.27	-
2013	WRP and WPP	October	10.50			
	Options	December 2012	13.59 - 23.98 16.34 -	384,428	25.40	7,225
		January March 2013	23.98 16.34 -	1,136,987	28.02	24,740
		April June 2013	30.10 16.34 -	1,655,486	32.76	40,826
		July September 2013	30.10	210,427	30.81	4,576
	Share rights	October December 2012	-	816,804	25.36	-
	-	January March 2013	-	72,518	27.54	-
		April June 2013	-	197,001	31.92	-
		July September 2013	-	107,865	30.96	-

Chief Executive Officer Performance Plan					
		16.80 -			
Options	April June 2013	25.89	400,043	33.09	10,033
Share rights	April June 2013	-	128,174	33.09	-
Chief Executive Securities Agreement 2003 (David Morgan)					
Options	October 2012 June 2013	19.17 - 24.18	1,649,407	29.44	36,519

Shares allotted to satisfy the exercise of options or share rights under the employee equity plans will rank equally with all other issued Westpac ordinary shares and qualify for the payment of dividends and shareholder voting rights from the day of allotment.

The employee equity plans are operated in compliance with ASIC Regulatory Guide 49 which provides relief from the disclosure and licensing provisions of the Corporations Act. Included in the ASIC regulatory guide is a five percent limit on the number of shares that can be issued under an employee equity plan without issuing a prospectus.

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Note 25. Share-based payments (continued)

Under the regulatory guide, the number of shares (including shares that are the subject of options and share rights) to be offered to employees at any particular time cannot, at the time the offer is made and when aggregated with the number of shares the subject of previously issued unexercised options and share rights issued to employees under those plans and with the number of shares issued during the previous five years under all employee share schemes, exceed 5% of the total number of shares on issue at the time that offer is made.

The names of all persons who hold options and/or share rights currently on issue are entered in Westpac s register of option holders which may be inspected at Link Market Services, Level 12, 680 George Street, Sydney, New South Wales.

#### **Employee Share Plan**

Under the Employee Share Plan (ESP), Westpac ordinary shares may be allocated at no cost to employees to recognise their contribution to Westpac s financial performance over the previous financial year. The maximum annual award value under the ESP is \$1,000 per employee per year. However, the number of shares employees receive (if any) depends on Westpac s share price performance over the 12 months to 30 September or a combination of customer-centric measures, and is subject to Board discretion.

The shares must normally remain within the ESP for three years unless the employee leaves Westpac. Participants are entitled to receive any dividend or other distribution attaching to shares held under the ESP. Participants are also entitled to exercise voting rights attaching to the shares.

Westpac s Australian permanent employees (including part-time employees) who have been in six months continuous employment as at 30 September each year are eligible to participate in the ESP. Executives and senior management who participate in any Westpac long-term incentive plan or deferred short-term incentive plan are not eligible to participate in the ESP during the same year. The number of shares employees receive is calculated by dividing the award value by the prevailing market price of Westpac s ordinary shares when the shares are granted.

The 2013 ESP award was satisfied through the purchase of shares on market. The following table provides details of shares issued under the ESP during the years ended 30 September:

	Allocation Date	Number of Participants	Average Number of Shares Allocated per Participant	Total Number of Shares Allocated	Market Price per Share	Total Fair Value
2014	5 December 2013	26,877	30	806,310	\$32.93	\$26,551,788
2013	4 December 2012	26,990	39	1,052,610	\$25.23	\$26,557,350

The liability accrued in respect of the ESP at 30 September 2014 is \$28 million (2013: \$28 million) and is provided for as other employee benefits.

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### Note 26. Average balance sheet and interest rates

The following table lists the average balances and related interest for the major categories of the Group s interest earning assets and interest bearing liabilities. Averages used are predominantly daily averages:

Average     Interest     Average     Average     Interest     Average     Interest<	age late % .2% .8% .0%
	.8%
Interest earning assets	.8%
	.8%
Receivables due from other financial institutions:	.8%
	.8%
	.070
Trading securities and	
other financial assets	
designated at fair value:	
	.2%
	.2 %
	.9%
Available-for-sale	0 /0
securities:	
	.2%
	.5%
	.8%
Regulatory deposits:	0,0
	.6%
Loans and other	- / -
receivables1:	
Australia 474,570 25,498 5,4% 449,405 26,712 5,9% 440,416 30,202 6,9	.9%
New Zealand 59,240 3,449 5.8% 50,801 2,924 5.8% 46,416 2,870 6.2	.2%
	.9%
Total interest earning	
assets and interest	
income 647,362 32,248 5.0% 599,869 33,009 5.5% 577,745 36,873 6.4	.4%
Non-interest earning	
assets	
Cash, receivables due	
from other financial	
institutions and	
regulatory deposits 1,513 723 2,745	
Derivative financial	
instruments 28,866 33,967 36,688	
Life insurance assets 13,687 12,713 11,694	
All other assets 2 45,696 41,023 36,932	
Total non-interest	
earning assets 89,762 88,426 88,059	
Total assets         737,124         688,295         665,804	

1 Loans and receivables are stated net of provisions for impairment charges on loans. Other receivables include other assets and cash with central banks that are interest earning.

2 Includes property, plant and equipment, goodwill and intangibles, other assets, deferred tax and non-interest bearing loans relating to mortgage offset accounts.

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Note 26. Average balance sheet and interest rates (continued)

	30	Year Ended September 20	014	-	<b>Consolidated</b> Year Ended September 20	13	Year Ended 30 September 2012		
	Average Balance	Interest Expense	Average Rate	Average Balance	Interest Expense	Average Rate	Average Balance	Interest Expense	Average Rate
Liabilities	\$m	\$m	%	\$m	\$m	%	\$m	\$m	%
Interest bearing									
liabilities									
Payables due to other									
financial institutions:									
Australia	10,253	250	2.4%	4,218	131	3.1%	4,072	186	4.6%
New Zealand	547	11	2.0%	458	7	1.5%	336	6	1.8%
Other overseas	4,767	39	0.8%	4,648	52	1.1%	4,837	52	1.1%
Deposits and other									
borrowings: Australia	342.385	9,850	2.9%	325,634	11,141	3.4%	302,412	13,301	4.4%
New Zealand	342,385 42,444	9,850 1,453	2.9% 3.4%	325,634 35,674	1,214	3.4% 3.4%	302,412	1,066	4.4% 3.5%
Other overseas	42,444 29,347	1,453	0.7%	25,368	200	0.8%	30,324 27,367	235	0.9%
Loan capital:	29,347	190	0.7 /0	23,300	200	0.076	27,307	200	0.9 %
Australia	8,729	424	4.9%	7,183	414	5.8%	5,129	327	6.4%
Other overseas	1,358	66	4.9%	2,436	115	4.7%	2,455	127	5.2%
Other interest bearing	1,000			_,		,0	_,		0.270
liabilities1:									
Australia	151,742	5,824	n/a	144,777	6,353	n/a	151,204	8,426	n/a
New Zealand	12,364	552	n/a	10,073	561	n/a	11,841	616	n/a
Other overseas	2,617	41	n/a	1	-	n/a	550	29	n/a
Total interest bearing									
liabilities and interest									
expense	606,553	18,706	3.1%	560,470	20,188	3.6%	540,527	24,371	4.5%
Non-interest bearing									
liabilities									
Deposits and payables									
due to other financial institutions:									
Australia	23,826			19,173			15,920		
New Zealand	3,169			2,578			2,237		
Other overseas	812			783			657		
Derivative financial	012			100			007		
instruments	31,172			35,542			37,788		
Life insurance policy	- ,			,-			- ,		
liabilities	12,359			11,574			10,586		
All other liabilities2	11,894			11,853			13,520		
Total non-interest									
bearing liabilities	83,232			81,503			80,708		
Total liabilities	689,785			641,973			621,235		
Shareholders equity	46,477			44,350			42,605		
Non-controlling				1.075					
interests	862			1,972			1,964		
Total equity	47,339			46,322			44,569		
Total liabilities and	727 124			699 205			665 904		
equity	737,124			688,295			665,804		

- 1 Includes net impact of Treasury balance sheet management activities.
- 2 Includes other liabilities, provisions, current and deferred tax liabilities.

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Note 26. Average balance sheet and interest rates (continued)

The following table allocates changes in net interest income between changes in volume and changes in rate for the last two fiscal years. Volume and rate variances have been calculated on the movement in average balances and the change in the interest rates on average interest earning assets and average interest bearing liabilities. The variance caused by change in both volume and rate has been allocated in proportion to the relationship of the absolute dollar amount of each change to the total.

	Consolidated								
		2014 Change Due to			2013 Change Due te				
	Volume	Rate	Total	Volume	Change Due to Rate	Total			
	\$01ume \$m	\$m	\$m	volume \$m	\$m	\$m			
Interest earning assets				, ,	Ť	•			
Receivables due from other financial									
institutions:									
Australia	(13)	(13)	(26)	(15)	(34)	(49)			
New Zealand	(1)	1	-	2	(1)	1			
Other overseas	(3)	-	(3)	10	(37)	(27)			
Trading securities and other financial assets									
designated at fair value:									
Australia	(229)	(105)	(334)	36	(449)	(413)			
New Zealand	28	16	44	(33)	(2)	(35)			
Other overseas	54	(14)	40	16	(35)	(19)			
Available-for-sale securities:									
Australia	296	(173)	123	324	(223)	101			
New Zealand	13	í 1	14	13	-	13			
Other overseas	6	17	23	1	(5)	(4)			
Regulatory deposits:									
Other overseas	(2)	(3)	(5)	1	(2)	(1)			
Loans and other receivables:	. ,								
Australia	1,496	(2,710)	(1,214)	616	(4,106)	(3,490)			
New Zealand	486	39	525	271	(217)	54			
Other overseas	166	(114)	52	38	(33)	5			
Total change in interest income	2,297	(3,058)	(761)	1,280	(5,144)	(3,864)			
Interest bearing liabilities		( ' ' )	· · ·			( · · /			
Payables due to other financial institutions:									
Australia	187	(68)	119	7	(62)	(55)			
New Zealand	1	ົ 3໌	4	2	(1)	Ì			
Other overseas	1	(14)	(13)	(2)	2	-			
Deposits and other borrowings:		· · · ·	· · /						
Australia	573	(1,864)	(1,291)	1,021	(3,181)	(2,160)			
New Zealand	230	9	239	188	(40)	148			
Other overseas	31	(35)	(4)	(17)	(18)	(35)			
Loan capital:		· · · ·	( )	~ /	( )	( )			
Australia	89	(79)	10	131	(44)	87			
Other overseas	(51)	2	(49)	(1)	(11)	(12)			
Other interest bearing liabilities:	. ,		· · /		~ /	· · /			
Australia	306	(835)	(529)	(358)	(1,715)	(2,073)			
New Zealand	128			. ,					