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INTERLINK ELECTRONICS INC
Form 10-Q
November 14, 2001

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2001

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File No. 0-21858

INTERLINK ELECTRONICS, INC.
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of
incorporation or organization)

77-0056625
(I.R.S. Employer
Identification Number)

546 Flynn Road
Camarillo, California
(Address of principal executive offices)

93012
(Zip Code)

(805) 484-8855
(Registrant's telephone number, including area code)

Not applicable.
(Former name, former address and former fiscal year
if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports
required to be filed by Section 13 or 15(d) of the Securities Exchange Act of
1934 during the preceding 12 months (or for such shorter period that the
registrant was required to file such reports); and (2) has been subject to such
filing requirements for the past 90 days.

Yes No
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Shares of Common Stock Outstanding, at October 22, 2001: 9,758,772

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PART I - FINANCIAL INFORMATION

Item 1. Financial Statements

INTERLINK ELECTRONICS, INC.
CONSOLIDATED BALANCE SHEETS
(IN THOUSANDS)

| | December 31, 2000 |
|---|----------------------|
| <hr/> | |
| Assets | |
| Current assets: | |
| Cash and cash equivalents | \$10,506 |
| Accounts receivable, less allowance for doubtful accounts of \$722 and \$940 in 2000 and 2001, respectively | 8,613 |
| Inventories | 9,435 |
| Deferred tax asset | 600 |
| Prepaid expenses and other current assets | 661 |
| | <hr/> |
| Total current assets | 29,815 |
| | <hr/> |
| Property and equipment, net | 1,632 |
| Patents and trademarks, less accumulated amortization of \$860 and \$950 in 2000 and 2001, respectively | 235 |
| Other assets | 92 |
| | <hr/> |
| Total assets | \$31,774 |
| | ===== |
| Liabilities and Stockholders' Equity | |
| Current liabilities: | |
| Current maturities of long-term debt and capital lease obligations | \$ 2,079 |
| Accounts payable | 3,305 |
| Accrued payroll and related expenses | 936 |
| Other accrued expenses | 367 |
| | <hr/> |
| Total current liabilities | 6,687 |
| | <hr/> |
| Minority interest | 56 |
| Long-term debt, net of current portion | 2,547 |
| Capital lease obligations, net of current portion | 51 |
| Commitments and contingencies | - |
| Stockholders' equity: | |
| Common stock, \$0.00001 par value (50,000 shares authorized 9,249 and 9,759 shares outstanding at December 31, 2000 and September 30, 2001, respectively) | 27,630 |
| Accumulated other comprehensive loss | (168) |
| Accumulated deficit | (5,029) |
| | <hr/> |
| Total stockholders' equity | 22,433 |
| | <hr/> |

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Total liabilities and stockholders' equity

\$31,774

=====

The accompanying notes are an integral part of these consolidated financial statements.

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INTERLINK ELECTRONICS, INC.
CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)
(IN THOUSANDS EXCEPT PER SHARE DATA)

| | Three Month Period Ended September 30, | | Nine Month Period Ended September 30, | |
|--|---|-----------|--|------------|
| | 2000 | 2001 | 2000 | 2001 |
| Revenues | \$ 8,625 | \$6,036 | \$24,567 | \$19,964 |
| Cost of revenues | 4,833 | 3,572 | 14,265 | 13,374 |
| Gross profit | 3,792 | 2,464 | 10,302 | 6,590 |
| Operating expense: | | | | |
| Product development and research | 725 | 839 | 2,299 | 2,684 |
| Selling, general and administrative | 2,207 | 2,218 | 5,508 | 6,400 |
| Total operating expense | 2,932 | 3,057 | 7,807 | 9,084 |
| Operating income (loss) | 860 | (593) | 2,495 | (2,494) |
| Other income (expense): | | | | |
| Interest income, net | 44 | 35 | 65 | 150 |
| Cost of cancelled equity offering | - | - | (769) | - |
| Other income (expense) | (1) | (19) | 36 | 33 |
| Total other income (expense) | 43 | 16 | (668) | 183 |
| Income (loss) before provision for income taxes | 903 | (577) | 1,827 | (2,311) |
| Provision (benefit) for income taxes | 106 | (115) | 250 | (764) |
| Net income (loss) | \$ 797 | \$ (462) | \$ 1,577 | \$ (1,547) |
| Earnings (loss) per share - basic | \$ 0.09 | \$ (0.05) | \$ 0.18 | \$ (0.16) |
| Earnings (loss) per share - diluted | \$ 0.07 | \$ (0.05) | \$ 0.14 | \$ (0.16) |
| Weighted average shares - basic | 9,029 | 9,744 | 8,794 | 9,606 |
| Weighted average shares - diluted | 11,225 | 9,744 | 11,242 | 9,606 |

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The accompanying notes are an integral part of these consolidated financial statements.

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INTERLINK ELECTRONICS, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)
(IN THOUSANDS)

| | Nine Month Period Ended September 30, | |
|---|--|-----------|
| | 2000 | 2001 |
| Cash flows from operating activities: | | |
| Net income (loss) | \$ 1,577 | \$(1,547) |
| Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities: | | |
| Provision for bad debts | 36 | 218 |
| Depreciation and amortization | 585 | 560 |
| Minority interest | (20) | 12 |
| Deferred tax asset | - | (701) |
| Changes in operating assets and liabilities: | | |
| Accounts receivable | 332 | 1,362 |
| Inventories | (1,896) | 902 |
| Prepaid expenses and other current assets | (774) | 35 |
| Other assets | 134 | 36 |
| Accounts payable | (745) | (85) |
| Accrued payroll and expenses | 184 | (182) |
| Net cash provided by (used in) operating activities | (587) | 610 |
| Cash flows from investing activities: | | |
| Purchases of property and equipment | (584) | (486) |
| Costs of patents and trademarks | (73) | - |
| Net cash used in investing activities | (657) | (486) |
| Cash flows from financing activities: | | |
| Borrowings on notes payable to bank | 2,232 | 833 |
| Principal payments on notes payable to bank | (632) | (1,232) |
| Principal payments on capital lease obligations | (144) | (89) |
| Proceeds from issuance of common stock, net | 1,155 | 995 |
| Due from stockholders | - | (468) |
| Net cash provided by financing activities | 2,611 | 39 |
| Effect of exchange rate changes on cash | (244) | (309) |
| Increase (decrease) in cash and cash equivalents | 1,123 | (146) |
| Cash and cash equivalents: | | |
| Beginning of period | 7,492 | 10,506 |
| End of period | \$ 8,615 | \$10,360 |

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Supplemental disclosures of cash flow information:

| | | | | |
|-------------------|----|----|----|----|
| Interest paid | \$ | 66 | \$ | 89 |
| Income taxes paid | \$ | 1 | \$ | 1 |

The accompanying notes are an integral part of these consolidated financial statements.

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INTERLINK ELECTRONICS, INC.
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
 FOR NINE MONTHS ENDED SEPTEMBER 30, 2001 (UNAUDITED)

1. Basis of Presentation of Interim Financial Data

The financial information as of September 30, 2001 and for the three and nine month periods ended September 30, 2000 and 2001 included in this report is unaudited; however, such information reflects all adjustments (consisting only of normal recurring adjustments) which are, in the opinion of management, necessary for a fair presentation of results for the interim periods. The interim statements should be read in conjunction with the financial statements and the related notes included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2000.

The results of operations for the interim periods presented are not necessarily indicative of the results to be expected for the full year.

2. Comprehensive Income

The following table provides the data required to calculate comprehensive income:

| | (In Thousands) | |
|-------------------------------|--|-------------------------|
| | Accumulated Other Comprehensive Income | Comprehensive Income |
| Balance at December 31, 2000 | \$ (168) | |
| Translation adjustment | (309) | \$ (309) |
| Net loss | ----- | (1,547) |
| Balance at September 30, 2001 | \$ (477) ===== | \$ (1,856) ===== |

3. Due From Stockholders

In May 2001, the Company advanced an aggregate total of \$468,000 to certain of its officers and directors to purchase shares of the Company's common stock in the open market. Each of the loans, which carry interest rates of 5% per annum and are due on November 1, 2002, is secured by the shares of stock purchased by the officer or director.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Overview

We are a leader in the development of intuitive interface devices for a variety of home and business applications. We were incorporated in California in February 1985 and reincorporated in Delaware in July 1996. From 1985 to 1992, we developed and refined our Force Sensing Resistor, or FSR, technology and sold it to customers for electronic, musical, medical and other applications, which we now refer to as the Specialty Components market. In 1992, we introduced our first branded computer pointing device, PortaPoint, and in 1994, we introduced our first wireless pointing device, RemotePoint. With the advent of this latter device, we established ourselves as a leading supplier to original equipment manufacturers, or OEMs, in the computerized presentation system market, which we now call the Business Communications market. In 1999, we introduced the ePad product for the E-Transactions market and IntuiTouch technology for the Home Entertainment market.

Revenue, net of allowances for returns and warranty, is recognized upon shipment of product. Royalty revenue is recorded when earned. Prior to the second quarter of 2001, revenues increased steadily during the last six years as we established ourselves in new markets and built a base of OEM customers in the computer, computer peripheral and Business Communications industry. Gross profit, as a percentage of revenues, varies depending on product and licensing revenue mix. Product development and research expenditures, which include engineering, contract engineering and development and material costs of development, have generally increased as revenue has increased but have remained relatively consistent as a percentage of revenues, reflecting our continuing commitment to the technology and design innovation required to maintain a leadership position in existing markets and to successfully enter new ones. Selling, general and administrative expense, which includes sales, marketing and administrative personnel, advertising, sales commissions, reseller incentives, tradeshow costs and other sales expenses, declined through 1999 and stabilized in 2000 as a percentage of sales, reflecting the amortization of a relatively fixed expense requirement over a larger revenue base offset in 2000 by the creation of sales and marketing teams for the E-Transactions and Home Entertainment markets. Because of net operating loss carryforwards available both for our U.S.-based and Japan-based operations, we historically have not paid income tax. Beginning in 1999, some of these loss carryforwards began to expire or became fully utilized; therefore income taxes are expected to increase on both a percentage and absolute dollar basis. Other income (expense) was significant in 1998 and 2000 as the result of a non-recurring legal settlement expense and cost related to a cancelled equity offering.

Prior to 1999, operations was a net user of cash and we funded this through existing cash balances, private placements of equity and to a lesser extent, bank and lease financing. In 1999, operations was a net provider of cash, generating \$2.9 million and was essentially break-even in 2000.

Sales of intuitive interface devices to customers in the Business Communications market accounted for 61% of our total sales in 2000 and 62% of our total sales in the three years ended December 31, 2000. Our Business Communications sales in dollars grew at an average annualized rate of 20% in 2000. Because our market share for Business Communications interface devices is approximately 80%, we expect that our ability to achieve further revenue growth in this market will largely depend on growth in the market itself. Sales to customers in the Home Entertainment and E-Transactions markets accounted for 8% and 3% of 2000

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consolidated revenue respectively and we expect that these sales will become a greater contributor to consolidated revenue growth as we penetrate those markets.

We have established relationships with most of the major OEMs in the Business Communications market. Many of these OEMs are based in Japan and approximately 43% of our 2000 revenues came from Japanese customers. As a result we are subject to foreign currency exchange rate fluctuations, primarily in the yen/dollar exchange rate.

We have licensed certain technology related to the production of FSR sensors to International Electronics and Engineering, a former affiliate based in Luxembourg, for use in connection with sales of sensors to the automotive industry. Through September, 2001, we were entitled to royalties in connection with sales of

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automotive sensors outside Europe. We have occasionally licensed other aspects of our technology in connection with the settlement of intellectual property disputes and expect to continue to do so in the future.

In June 1998 and June 1999, respectively, the AICPA issued Statement of Financial Accounting Standards, or SFAS, No. 133 "Accounting for Derivative Instruments and Hedging Activities" and SFAS No. 137, which delayed the effective date of SFAS No. 133 and required its adoption beginning January 1, 2001. We adopted this standard in January 2001 and it did not have a significant impact on our financial position or results of operations.

In December 1999, the Securities and Exchange Commission ("SEC") issued Staff Accounting Bulletin No. 101, "Revenue Recognition in Financial Statements" (SAB No. 101). SAB No. 101 expresses the views of the SEC staff in applying accounting principles generally accepted in the United States to certain revenue recognition issues. We adopted the provisions of SAB No. 101 in the fourth quarter of fiscal 2000 and its adoption did not have a material impact on our financial position or results of operations.

Results of Operations

Revenues declined 30% from \$8.6 million in the three month period ended September 30, 2000 to \$6.0 million in the three month period ended September 30, 2001 and declined 19% from \$24.6 million in the nine month period ended September 30, 2000 to \$20.0 million in the nine month period ended September 30, 2001. The revenue decline resulted from the general slowdown in the global economy, especially in the U.S. and Japan. Sales to the customers in the Business Communications market, which constituted 61% of third quarter 2001 consolidated revenues, were additionally impacted by the devaluation of the Japanese yen in relation to the U.S. dollar. Sales to customers in our other markets, Specialty Components, Home Entertainment and E-Transactions, constituted 26%, 11% and 2% of third quarter 2001 consolidated revenues respectively.

Gross profit decreased 35% from \$3.8 million in the three month period ended September 30, 2000 to \$2.5 million in the three month period ended September 30, 2001 and declined 36% from \$10.3 million in the nine month period ended September 30, 2000 to \$6.6 million in the nine month period ended September 30, 2001. As a percentage of revenues, gross profit decreased from 44.0% in the three month period ended September 30, 2000 to 40.8% in the three month period ended September 30, 2001 and decreased from 41.9% in the nine month period ended September 30, 2000 to 33.0% in the nine month period ended September 30, 2001. In the second quarter of 2001, we increased our inventory reserves by \$2 million

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in anticipation of potential write-offs as a result of the worldwide economic downturn. Excluding the reserve adjustment, gross profit percentages declined due to a lower amount of licensing revenues in proportion to product revenues.

Product development and research expense increased 16% from \$725,000 in the three month period ended September 30, 2000 to \$839,000 in the three month period ended September 30, 2001 and increased 17% from \$2.3 million in the nine month period ended September 30, 2000 to \$2.7 million in the nine month period ended September 30, 2001. As a percentage of revenues, product development and research expense increased from 8.4% in the three month period ended September 30, 2000 to 13.9% in the three month period ended September 30, 2001 and from 9.4% in the nine month period ended September 30, 2000 to 13.4% in the nine month period ended September 30, 2001. These increases resulted primarily from continued investment in our IntuiTouch interface technology, which we market to companies in the Home Entertainment market, our VersaPad technology, which we market to customers in the E-Transaction market and the development of our FreeBeam(TM) technology, a wireless whiteboard conversion product that we introduced in the third quarter of 2001 and that we expect to market to the Business Communications market.

Selling, general and administrative expense was \$2.2 million in the three month periods ended September 30, 2000 and 2001 and increased from \$5.5 million in the nine month period ended September 30, 2000 to \$6.4 million in the nine month period ended September 30, 2001. As a percentage of revenue, selling, general and administrative expense increased from 25.6% in the three month period ended September 30,

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2000 to 36.7% in the three month period ended September 30, 2001 and increased from 22.4% in the nine month period ended September 30, 2000 to 32.1% in the nine month period ended September 30, 2001. The increase is the result of establishing sales and marketing teams for products we sell to customers in the E-Transactions and Home Entertainment markets coupled with the decrease in revenues. In addition, we increased our reserve for bad debts by \$300,000 in the third quarter of 2001 in response to continued poor economic conditions.

Operating income decreased from \$860,000 in the three month period ended September 30, 2000 to an operating loss of \$593,000 in the three month period ended September 30, 2001 and decreased from \$2.5 million in the nine month period ended September 30, 2000 to an operating loss of \$2.5 million in the nine month period ended September 30, 2001. The decline in operating income is the result of the revenue decline coupled with the inventory and bad debt reserve adjustments.

Income taxes decreased from a \$106,000 expense in the three-month period ended September 30, 2000 to a benefit of \$115,000 in the three month period ended September 30, 2001 as a result of the negative operating results.

Net income decreased from \$797,000 in the three month period ended September 30, 2000 to a loss of \$462,000 in the three month period ended September 30, 2001 and decreased from income of \$1.6 million in the nine month period ended September 30, 2000 to a loss of \$1.5 million in the nine month period ended September 30, 2001 due to the factors discussed above.

Liquidity and Capital Resources

At September 30, 2001, working capital totaled \$21.4 million as compared to \$23.1 million at December 31, 2000. This decrease is a result of negative operating results coupled with the purchase of capital equipment.

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For the nine month period ended September 30, 2001, operating activities created a positive cash flow of \$610,000. This reflects the positive result from operations when material non-cash items, principally consisting of inventory reserve adjustment, allowance for bad debt adjustment, and additions to the deferred tax asset, are added back to the net loss.

For the nine month period ended September 30, 2001, investing activities consumed \$486,000 in cash, consisting primarily of the purchase of production equipment.

For the nine month period ended September 30, 2001, financing activities provided \$39,000. Our U.S. line of credit was unused at September 30, 2001 and had \$5 million of availability as of that date. We have a \$1 million equipment lease line, unused at September 30, 2001. The exercise of outstanding stock options is a potential source of equity capital that may be available to us, although we do not rely on this as a source of income. We believe that our current cash balances and lines of credit will allow us to fund our operations for at least the next 12 months. However, an unforeseen downturn in our results of sufficient magnitude could adversely affect our ability to meet that forecast.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

We use six-month foreign exchange forward contracts to hedge certain revenue exposures against future movements in foreign exchange rates. Gains and losses on the forward contracts are largely offset by gains and losses on the underlying exposure and consequently we would not expect a sudden or significant change in foreign exchange rates to have a material impact on future net income or cash flows. However, a foreign exchange movement with a duration of over six months could impact financial performance.

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Forward-Looking Statements

This Report on Form 10-Q contains statements that constitute "forward-looking statements" within the meaning of section 27A of the Securities Act of 1933 and section 21E of the Securities Exchange Act of 1934. These statements appear in a number of places in this report (see, for example, "Management's Discussion and Analysis of Financial Condition and Results of Operations-Overview," "Management's Discussion and Analysis of Financial Condition and Results of Operations-Results of Operations" and "Management's Discussion and Analysis of Financial Condition and Results of Operations-Liquidity and Capital Resources"). Such statements can be identified by the use of forward looking terminology such as "believes," "expects," "may," "estimates," "will," "should," "plans," or "anticipates" or comparable terminology, or by discussions of strategy. Readers are cautioned that any such forward-looking statements are not guarantees of future performance and involve significant risks and uncertainties, and that actual results may vary materially from those in the forward-looking statements as a result of various factors. These factors may include the following:

- . Our inability to predict the amount or timing of growth in markets where we expect our future revenue growth to occur.
- . Our operating results continuing to fluctuate and not meeting published analyst forecasts.
- . Our sales being concentrated with one or more customers or in limited market or geographic areas.

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- . Our business strategy of developing products for the Home Entertainment and E-Transaction markets not being successfully implemented.
- . International sales and manufacturing risks.
- . Fluctuations in the value of foreign currencies, especially the Japanese yen.
- . Our inability to develop and introduce new products to respond to evolving industry requirements in a timely manner.
- . The Home Entertainment and E-Transaction markets not adopting our technology.
- . Our markets being intensely competitive and many of our potential competitors having resources that exceed our own.
- . Failure to attract and retain qualified individuals for critical positions.
- . Failure to manage our growth effectively.
- . Our inability to overcome price advantages of low-cost remote control products that compete with our products.
- . Changing standards or regulations.
- . Interruption of our contract manufacturing arrangements.
- . Interruption in the supply of any significant Force Sensing Resistor sensor or other component causing us to miss shipment deadlines.
- . Performance, reliability or quality problems with our products.
- . Federal, state and international legislation and regulations affecting e-commerce.

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- . Failure to protect our intellectual property.
- . Proprietary technologies of our competitors creating barriers to entry.
- . Adoption of technologies and standards by electronics manufacturers and service providers.
- . Risks associated with manufacturing certain of our products at a single facility.
- . Reliance on others for significant aspects of our technology development.
- . Industry downturns in the markets we serve.
- . Volatility in our stock price.

The following, in addition to the risk factors described above, are among the factors that could cause actual results to differ materially from the forward-

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looking statements: a continued downturn in the electronics industry and general economy, both domestic and international; lower than expected customer orders, delays in receipt of orders or cancellation of orders; competitive factors, including increased competition, new product offerings by competitors and price pressures; significant quarterly performance fluctuations due to the receipt of a significant portion of customer orders and product shipments in the last month of each quarter; and product shipment interruptions due to manufacturing problems. The forward-looking statements contained in this Report on Form 10-Q regarding industry trends, revenue and product mix, costs and gross profit expectations, income taxes, revenue growth, product development and marketing and sales expenses, cash flow, foreign currency exchange risk and future business activities should be considered in light of these factors.

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PART II: OTHER INFORMATION

Item 6. Exhibits And Reports On Form 8-K

a. Exhibits

None

b. Reports on Form 8-K

No Reports on Form 8-K were filed during the period for which this Quarterly Report on Form 10-Q is filed.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

INTERLINK ELECTRONICS, INC.

DATE: November 14, 2001

PAUL D. MEYER

Paul D. Meyer

Chief Financial Officer
(Principal Financial and Accounting
Officer)

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