

PERFORMANCE TECHNOLOGIES INC \DE\  
Form 10-Q  
May 10, 2005

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, DC 20549  
-----

FORM 10-Q

(Mark One)

- [X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934  
For the Quarter Ended March 31, 2005
- OR
- [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934  
For the transition period from to  
Commission File Number 0-27460

PERFORMANCE TECHNOLOGIES, INCORPORATED  
(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction  
of incorporation)

16-1158413  
(I.R.S. Employer  
Identification No.)

205 Indigo Creek Drive, Rochester, New York  
(Address of principal executive offices)

14626  
(Zip Code)

-----  
Registrant's telephone number, including area code: (585) 256-0200  
-----

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [ X ] No [ ]

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes [ X ] No [ ]

The number of shares outstanding of the registrant's common stock was 12,866,159 as of April 29, 2004.  
-----

# Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

PERFORMANCE TECHNOLOGIES, INCORPORATED AND SUBSIDIARIES

## INDEX

	Page
	----
PART I. FINANCIAL INFORMATION	
Item 1. Condensed Consolidated Financial Statements	
Consolidated Balance Sheets as of March 31, 2005 (unaudited) and December 31, 2004	3
Consolidated Statements of Income for the Three Months Ended March 31, 2005 and 2004 (unaudited)	4
Consolidated Statements of Cash Flows for the Three Months Ended March 31, 2005 and 2004 (unaudited)	5
Notes to Consolidated Financial Statements for the Three Months Ended March 31, 2005 (unaudited)	6
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations	9
Item 3. Quantitative and Qualitative Disclosures About Market Risk	20
Item 4. Controls and Procedures	20
PART II. OTHER INFORMATION	
Item 6. Exhibits	20
Signatures	21

## PART I. FINANCIAL INFORMATION

### ITEM 1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

#### PERFORMANCE TECHNOLOGIES, INCORPORATED AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

	ASSETS	
	March 31, 2005	December 31, 2004
	-----	-----
	(unaudited)	
Current assets:		
Cash and cash equivalents	\$13,862,000	\$10,361,000
Investments	13,400,000	15,250,000
Accounts receivable, net	11,215,000	10,185,000
Inventories, net	6,219,000	6,573,000
Prepaid income taxes	514,000	771,000
Prepaid expenses and other assets	549,000	801,000



Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

Sales	\$13,157,000	\$15,566,000
Cost of goods sold	6,462,000	7,588,000
	-----	-----
Gross profit	6,695,000	7,978,000
	-----	-----
Operating expenses:		
Selling and marketing	1,477,000	1,628,000
Research and development	2,545,000	2,591,000
General and administrative	1,433,000	1,343,000
Restructuring charges	57,000	
In-process research and development		218,000
	-----	-----
Total operating expenses	5,512,000	5,780,000
	-----	-----
Income from operations	1,183,000	2,198,000
Other income, net	295,000	138,000
	-----	-----
Income before income taxes and equity in income of unconsolidated company	1,478,000	2,336,000
Income tax provision	429,000	791,000
	-----	-----
Income before equity in income of unconsolidated company	1,049,000	1,545,000
Equity in income of unconsolidated company		12,000
	-----	-----
Net income	\$ 1,049,000	\$ 1,557,000
	=====	=====
Basic earnings per share	\$ .08	\$ .12
	=====	=====
Diluted earnings per share	\$ .08	\$ .11
	=====	=====
Weighted average number of common shares used in basic earnings per share	12,809,320	12,605,967
Potential common shares	406,540	1,030,775
Weighted average number of common shares used in diluted earnings per share	13,215,860	13,636,742
	=====	=====

The accompanying notes are an integral part of these consolidated financial statements.

PERFORMANCE TECHNOLOGIES, INCORPORATED AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(unaudited)

Three Months Ended  
March 31,  
2005 2004

Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

-----		
Cash flows from operating activities:		
Net income	\$ 1,049,000	\$ 1,557,000
Non-cash adjustments:		
Depreciation and amortization	572,000	759,000
Reserve for inventory obsolescence	444,000	180,000
Tax benefit from stock option exercises	143,000	
In-process research and development		218,000
Equity in income of unconsolidated company		(12,000)
Other	16,000	35,000
Changes in operating assets and liabilities, net of effects of acquisition:		
Accounts receivable	(1,043,000)	(2,137,000)
Inventories	(90,000)	(75,000)
Prepaid expenses and other assets	521,000	158,000
Accounts payable and accrued expenses	422,000	95,000
Income taxes payable		74,000
-----		
Net cash provided by operating activities	2,034,000	852,000
-----		
Cash flows from investing activities:		
Purchases of property, equipment and improvements	(77,000)	(95,000)
Capitalized software development costs	(616,000)	(520,000)
Purchases of investments	(7,225,000)	(15,850,000)
Proceeds from sales of investments	9,075,000	17,925,000
Loan to unconsolidated company		(1,300,000)
Business acquisition		(7,044,000)
-----		
Net cash provided (used) by investing activities	1,157,000	(6,884,000)
-----		
Cash flows from financing activities:		
Proceeds from exercise of stock options	310,000	2,603,000
-----		
Net cash provided by financing activities	310,000	2,603,000
-----		
Net increase (decrease) in cash and cash equivalents	3,501,000	(3,429,000)
Cash and cash equivalents at beginning of period		
	10,361,000	12,639,000
-----		
Cash and cash equivalents at end of period	\$13,862,000	\$ 9,210,000
=====		

The accompanying notes are an integral part of these consolidated financial statements.

PERFORMANCE TECHNOLOGIES, INCORPORATED AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
FOR THE THREE MONTHS ENDED MARCH 31, 2005  
(unaudited)

## Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

### Note A - Basis of Presentation

-----

The unaudited Consolidated Financial Statements of Performance Technologies, Incorporated and Subsidiaries (the "Company") have been prepared in accordance with generally accepted accounting principles in the United States of America for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X of the Securities and Exchange Commission. Accordingly, the Consolidated Financial Statements do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments considered necessary for a fair presentation have been included. The results for the interim periods are not necessarily indicative of the results to be expected for the year. The accompanying Consolidated Financial Statements should be read in conjunction with the audited Consolidated Financial Statements of the Company as of December 31, 2004, as reported in its Annual Report on Form 10-K filed with the Securities and Exchange Commission.

### Note B - Stock-Based Compensation and Earnings Per Share

-----

At March 31, 2005, the Company had stock options outstanding under three stock option plans. The Company accounts for the stock option plans under the recognition and measurement principles of Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees," and related interpretations. Accordingly, no stock-based compensation cost has been recognized in net income for the stock option plans. On March 25, 2005, the Company accelerated the vesting of 408,285 stock options whose exercise prices were greater than \$15.11 to be fully vested on that date. As a result of the acceleration, the Company expects to reduce its exposure to the effects of SFAS No. 123 (Revised), "Share-Based Payment." Had compensation cost for the stock option awards under the plans been determined based on the fair value recognition provisions of SFAS No. 123, "Accounting for Stock-Based Compensation," the Company's net income (loss) and earnings (loss) per share would have been as follows:

	Three Months Ended March 31, 2005	2004
	-----	-----
Net income, as reported	\$ 1,049,000	\$ 1,557,000
Add: Restricted stock compensation expense, net of tax	4,000	15,000
Deduct: Total stock-based compensation expense determined under fair value based method for all awards, net of related tax effects	(2,137,000)	(459,000)
Pro forma net (loss) income	\$ (1,084,000)	\$ 1,113,000
	=====	=====
Earnings (loss) per share:		
Basic - as reported	\$ .08	\$ .12
	=====	=====
Basic - pro forma	\$ (.08)	\$ .09
	=====	=====
Diluted - as reported	\$ .08	\$ .11
	=====	=====
Diluted - pro forma	\$ (.08)	\$ .08
	=====	=====

## Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

There were no stock options granted during the first three months of 2005. The assumption for vesting of stock options granted in 2004 was generally 33% per year. The fair value of each option grant is estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions used for grants in 2004: Dividend yield of 0%; expected volatility of 68% to 69%, risk-free interest rate of 2.1% to 3.5%, and expected lives of three years.

Basic earnings per share is computed by dividing net income by the weighted average number of common shares outstanding for the period. Diluted earnings per share calculations reflect the assumed exercise of dilutive stock options and unvested restricted stock, applying the treasury stock method. Diluted earnings per share calculations exclude the effect of approximately 958,000 and 166,000 options for the three months ended March 31, 2005 and 2004, respectively, since such options have an exercise price in excess of the average market price of the Company's common stock for the respective periods.

During the three months ended March 31, 2005, 75,322 common shares were issued upon exercise of stock options.

### Note C - Acquisition

On January 23, 2004, the Company acquired substantially all of the assets and assumed certain liabilities of Mapletree Networks, Inc., a company that provided voice, data and fax processing technology to original equipment manufacturers. The products acquired in this acquisition broaden the Company's product offering to its customers. In accordance with the purchase agreement, the Company paid \$6,625,000 at closing and incurred \$418,000 of other acquisition related costs. The Company accounted for the acquisition under the provisions of SFAS No. 141, "Business Combinations." Acquired in-process research and development (IPR&D), which was related to certain voice processing products, amounted to \$218,000 and was charged to operations during the first quarter 2004. During the fourth quarter of 2004, the Company resolved certain matters related to the acquisition resulting in a payment to the Company of \$1,749,000, which represented a partial return of purchase price and was recorded as a reduction of goodwill. Operating results of the acquired group have been included in the Consolidated Statement of Income from the date of acquisition.

### Note D - Inventories, net

Inventories consisted of the following:

	March 31, 2005	December 31, 2004
	-----	-----
Purchased parts and components	\$ 4,201,000	\$ 3,638,000
Work in process	3,883,000	3,947,000
Finished goods	1,766,000	2,487,000
	-----	-----
	9,850,000	10,072,000
Less: reserve for inventory obsolescence	(3,631,000)	(3,499,000)
	-----	-----
Net	\$ 6,219,000	\$ 6,573,000
	=====	=====

### Note E - Investments

In connection with the preparation of the Company's Annual Report on Form 10-K for 2004, the Company concluded that it was appropriate to classify auction rate

## Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

municipal securities as investments. Previously, such investments were classified as cash equivalents. Accordingly, the Company revised the classification to report these securities as investments on the Consolidated Balance Sheets as of December 31, 2004. The Company recorded corresponding reclassifications in the accompanying Consolidated Statements of Cash Flows for the three months ended March 31, 2004, to reflect the gross purchases and sales of these securities as investing activities. This change in classification did not affect previously reported cash flows from operations or from financing activities or previously reported net income for any period.

For the three months ended March 31, 2004, net cash provided by investing activities related to these investments totaled \$2,075,000, which was previously included in cash and cash equivalents in the Company's Consolidated Statements of Cash Flows.

At March 31, 2005, investments consisted of high grade, auction rate municipal securities which the Company has classified as available-for-sale. The contractual maturities of the available-for-sale securities at March 31, 2005 all exceeded five years.

These investments are recorded at cost, which approximates fair market value due to their variable interest rates. These investments typically reset on approximately a monthly basis, and, despite the long-term nature of their stated contractual maturities, the Company has historically had the ability to quickly liquidate these securities. All income generated from these investments was recorded as interest income.

### Note F - Warranty Obligations

-----

The Company has warranty obligations in connection with the sale of certain of its products. The warranty period for its products is generally one year. The costs incurred to provide for these warranty obligations are estimated and recorded as an accrued liability at the time of sale. The Company estimates its future warranty costs based on product-based historical performance rates and related costs to repair. The changes in the Company's accrued warranty obligations for the first quarter 2005 were as follows:

Accrued warranty obligations at December 31, 2004	\$ 288,000
Actual warranty experience	(25,000)
Warranty provisions	32,000
	-----
Accrued warranty obligations at March 31, 2005	\$ 295,000
	=====

### Note G - Investment in Unconsolidated Company

-----

On February 18, 2004, the Company entered into an agreement to invest up to \$3,000,000 in InSciTek Microsystems, Inc. (InSciTek), an unrelated company, in the form of an interest bearing convertible note. During 2004, the Company invested \$3,000,000 in conjunction with this agreement. As of December 31, 2004, InSciTek had not raised sufficient outside capital to assure its future as a going concern. Therefore, during the fourth quarter 2004, the Company recorded a valuation charge related to this note receivable in the amount of \$3,000,000 as collection of this note was doubtful. The Company has the option to acquire ownership of InSciTek during a future specified period. The note bears interest at 10% annually and is convertible into shares of common stock of InSciTek. All unpaid accrued interest and all outstanding principal on the note is payable in full to the Company on December 31, 2008.

### Note H - Recently Issued Accounting Pronouncements

In December 2004, SFAS No. 123 "Accounting for Stock-Based Compensation (Revised 2004)" was issued. This statement establishes standards for the accounting for transactions in which an entity exchanges its equity instruments for goods or services. This statement requires an entity to measure the cost of employee services received in exchange for an award of equity instruments, based on the fair value of the award at the grant date. That cost will be recognized over the period during which an employee is required to provide service in exchange for the award. The effective date of this statement was extended by the Securities and Exchange Commission and will be effective for the Company beginning January 1, 2006. As of the required effective date, all entities that used the fair-value-based method for either recognition or disclosure under SFAS No. 123 may apply this statement using a modified version of prospective application. An alternative method of application is available under SFAS No. 123R. Under the modified version of prospective application compensation cost is recognized for the portion of outstanding stock-based awards for which the requisite service has not yet been rendered. The Company is currently assessing the impact this statement will have on its financial statements.

In November 2004, the FASB issued SFAS No. 151, "Inventory Costs - An Amendment of ARB No. 43, Chapter 4." SFAS No. 151 states that abnormal amounts of idle facility expense, freight, handling costs, and wasted material (spoilage) should be recognized as current-period charges. Additionally, SFAS No. 151 requires that allocation of fixed production overheads to the costs of conversion be based on the normal capacity of the production facilities. The Company is required to adopt SFAS No. 151 effective January 1, 2006. The Company does not expect the adoption of SFAS No. 151 will have a material impact on its consolidated results of operations and financial condition.

In December 2004, the FASB issued SFAS No. 153, "Exchanges of Nonmonetary Assets - An Amendment of APB Opinion No. 29, Accounting for Nonmonetary Transactions." SFAS No. 153 is based on the principle that nonmonetary asset exchanges should be recorded and measured at the fair value of the assets exchanged, with certain exceptions. This standard requires exchanges of productive assets to be accounted for at fair value, rather than at carryover basis, unless (1) neither the asset received nor the asset surrendered has a fair value that is determinable within reasonable limits or (2) the transactions lack commercial substance. SFAS No. 153 specifies that a nonmonetary exchange has commercial substance if the future cash flows of the entity are expected to change significantly as a result of the exchange. The Company is required to adopt SFAS No. 153 effective for its fiscal quarter beginning after June 15, 2005, and does not expect the adoption of SFAS No. 153 will have a material impact on its consolidated results of operations and financial condition.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Matters discussed in Management's Discussion and Analysis of Financial Condition and Results of Operations and elsewhere in this Form 10-Q include forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, and are subject to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. The Company's actual results could differ materially from those discussed in the forward-looking statements.

Critical Accounting Estimates and Assumptions

In preparing the financial statements in accordance with GAAP, management is required to make estimates and assumptions that have an impact on the assets, liabilities, revenue and expense amounts reported. These estimates can also affect supplemental information disclosures by the Company, including

## Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

information about contingencies, risk and financial condition. The Company generally cannot make estimates until preliminary results for a financial quarter are known and analyzed. The Company believes, given current facts and circumstances, its estimates and assumptions are reasonable, adhere to GAAP, and are consistently applied. Inherent in the nature of an estimate or assumption is the fact that actual results may differ from estimates and estimates may vary as new facts and circumstances arise. The critical accounting policies, judgments and estimates that management believes have the most significant effect on the financial statements are set forth below:

- o Revenue Recognition
- o Software Development Costs
- o Valuation of Inventories
- o Income Taxes
- o Product Warranty
- o Carrying Value of Goodwill

**Revenue Recognition:** The Company recognizes revenue in accordance with the SEC Staff Accounting Bulletin (SAB) No. 104, "Revenue Recognition." The Company recognizes revenue when persuasive evidence of an arrangement exists, delivery has occurred or services have been provided, the sale price is fixed or determinable, and collectability is reasonably assured. Additionally, the Company sells its products on terms which transfer title and risk of loss at a specified location, typically shipping point. Accordingly, revenue recognition from product sales, which represents the majority of the Company's revenue, occurs when all factors are met, including transfer of title and risk of loss, which occurs upon shipment by the Company. Revenue earned from arrangements for software is accounted for under the provisions of Statement of Position 97-2, Software Revenue Recognition and EITF Issue No. 00-21, Revenue Arrangements with Multiple Deliverables. Revenue from software requiring significant production, modification, or customization is recognized using the percentage of completion method of accounting. Any anticipated losses on contracts are charged to operations as soon as such losses are determined. If all conditions of revenue recognition are not met, the Company defers revenue recognition and will recognize revenue when the Company has fulfilled its obligations under the arrangement. Revenue from consulting and other services is recognized at the time the services are rendered. Revenue from software maintenance contracts is recognized ratably over the contractual period. The Company sells certain products through distributors who are granted limited rights of return. Potential returns are accounted for at the time of sale. The Company believes that the accounting estimate related to revenue recognition is a "critical accounting estimate" because the Company's terms of sale can vary, and management exercises judgment in determining whether to defer revenue recognition. Such judgments may materially affect net sales for any period. Management exercises judgment within the parameters of GAAP in determining when contractual obligations are met, title and risk of loss are transferred, sales price is fixed or determinable and collectability is reasonably assured.

**Software Development Costs:** All software development costs incurred in establishing the technological feasibility of computer software products to be sold are research and development costs. Software development costs incurred subsequent to the establishment of technological feasibility of a computer software product to be sold and prior to general release of that product are capitalized. Amounts capitalized are amortized commencing after general release of that product over the estimated remaining economic life of that product, generally three years, or using the ratio of current revenues to current and anticipated revenues from such product, whichever provides greater amortization. If in the judgment of management, technological feasibility for a particular project has not been met or recoverability of amounts capitalized is in doubt, project costs are expensed as research and development or charged to costs of goods sold, as applicable. The Company believes that the accounting estimate related to software development costs is a "critical accounting estimate"

## Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

because the Company's management exercises judgment in determining whether project costs are expensed as research and development or capitalized as an asset. Such judgments may materially affect expense amounts for any period. Management exercises judgment within the parameters of GAAP in determining when technological feasibility has been met and recoverability of software development costs is reasonably assured.

**Valuation of Inventories:** Inventories are stated at the lower of cost or market, using the first-in, first-out method. The Company's inventory includes purchased parts and components, work in process and finished goods. The Company provides inventory reserves for excess, obsolete or slow moving inventory after periodic evaluation of historical sales, current economic trends, forecasted sales, estimated product lifecycles and estimated inventory levels. The factors that contribute to inventory valuation risks are the Company's purchasing practices, electronic component obsolescence, accuracy of sales and production forecasts, introduction of new products, product lifecycles and the associated product support. The Company manages its exposure to inventory valuation risks by maintaining safety stocks, minimum purchase lots, managing product end-of-life issues brought on by aging components or new product introductions, and by utilizing certain inventory minimization strategies such as vendor-managed inventories. The Company believes that the accounting estimate related to valuation of inventories is a "critical accounting estimate" because it is susceptible to changes from period-to-period due to the requirement for management to make estimates relative to each of the underlying factors ranging from purchasing, to sales, to production, to after-sales support. If actual demand, market conditions or product lifecycles are adversely different from those estimated by management, inventory adjustments to lower market values would result in a reduction to the carrying value of inventory, an increase in inventory write-offs and a decrease to gross margins.

**Income Taxes:** The Company accounts for income taxes using the asset and liability approach which requires recognition of deferred tax liabilities and assets for the expected future tax consequences of the temporary differences between the carrying amounts and the tax basis of such assets and liabilities. The Company would record a valuation allowance to reduce deferred tax assets to the amount that is more likely than not to be realized. The Company believes that the accounting estimate related to income taxes is a "critical accounting estimate" because the Company exercises judgment in estimating future taxable income, including prudent and feasible tax planning strategies, in assessing the need for any valuation allowance. If the Company should determine that it would not be able to realize all or part of its net deferred tax assets in the future, an adjustment to the deferred tax asset would be charged to income in the period such determination was made. Likewise, in the event that the Company were to determine that it would be able to realize its deferred tax assets in the future in excess of the net recorded amount, an adjustment to the deferred tax asset would increase income in the period such determination was made.

**Product Warranty:** The Company has warranty obligations in connection with the sale of certain of its products. The warranty period for these products is generally one year. The costs incurred to provide for these warranty obligations are estimated and recorded as an accrued liability at the time of sale. The Company estimates its future warranty costs based on historical performance rates and related costs to repair given products. The Company believes that the accounting estimate related to Product Warranty is a "critical accounting estimate" because the Company exercises judgment in determining future estimated warranty costs. Should actual performance rates or repair costs differ from estimates, revisions to the estimated warranty liability would be required.

**Carrying Value of Goodwill:** The Company conducts tests for impairments of goodwill annually or more frequently if circumstances indicate that the asset might be impaired. The Company believes that the accounting estimate related to goodwill is a "critical accounting estimate" because these impairment tests

## Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

include management estimates of future cash flows that are dependent upon subjective assumptions regarding future operating results including growth rates, discount rates, capital requirements and other factors that impact the estimated fair value. An impairment loss is recognized to the extent that an asset's carrying amount exceeds its fair value.

### Overview

The following contains forward-looking statements within the meaning of the Securities Act of 1933 and Securities Exchange Act of 1934 and is subject to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995.

Performance Technologies is a leading developer of platforms, components, software, and service solutions for the embedded systems marketplace that can be used in a broad range of applications and end markets.

The embedded systems market is comprised of several sectors, with telecommunications being the largest. The telecommunications market is dependent upon carrier spending to upgrade network infrastructure to next-generation equipment. As the Company entered 2005, there were announcements by major domestic wireless carriers for new spending programs directed at upgrading networks to the third generation (3G) of mobile network capabilities. During the first quarter, the Company received indications, forecasts and orders from a number of the largest (tier 1) telecommunications equipment providers for equipment to meet these requirements. While the actual deployments associated with network upgrades and expansions during the first quarter were somewhat slower than originally thought, it appears these 3G deployments are occurring. Current forecast and schedules on a number of these programs suggest the latter part of 2005 will see increased deployment activities.

The Company markets its products through its direct worldwide sales force under a variety of brand names including IPnexus(TM), SEGway(TM), NexusWare(TM) and Advanced Managed Platforms. The Company's products, particularly its Advanced Managed Platforms, are applicable to the broader embedded systems market, not just telecommunications. Since the introduction of the Advanced Managed Platforms in 2003, this product line has realized more than 25 new design wins of varying sizes. As of March 2005, a small number of these design wins had reached production levels. Based on discussions with customers, management expects to see an increase in Advanced Managed Platform shipments beginning in the second quarter resulting from design wins that had already reached production levels, as well as, additional design wins just reaching production levels.

During the first quarter 2005, the Company announced that current president and chief executive officer, Donald Turrell, will leave the Company's executive management at the end of the year. As part of the succession plan developed by the Board of Directors, Mr. Turrell will remain as a board member and will maintain active involvement throughout the transition of the Company's change in leadership.

**Strategy:** The Company has a history of successfully adapting its products and services to a constantly changing technology-driven marketplace. This adaptation has been demonstrated through the course of several business cycles that have occurred since its founding in 1981. During the most recent economic downturn, the Company maintained its commitment to aggressively fund new product development, as well as to use its strong balance sheet to acquire additional products and technologies to strengthen its market position.

The Company's IPnexus product line, based on open system architectures, consists of a wide range of embedded building blocks, which can be mixed and matched to construct highly integrated, packet-based platforms. In September 2003, the Company introduced a new line of application ready platforms marketed under the

## Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

trade name Advanced Managed Platform (AMP). Today, this product line contains the Company's latest generation of configurable, fully-managed and redundant packet-based platforms targeted at communications applications, which leverage all of the Company's IPnexus component-based products. This platform line is based on an architecture referred to as PICMG 2.16, which is an embedded technology developed by the Company and adopted as an industry standard. The Company's Advanced Managed Platforms offer customers distinct cost advantages, increase overall system reliability and performance, and improve time-to-market for their products. From a market perspective, the Advanced Managed Platform line continues to prove itself as a viable alternative to proprietary platforms and directly addresses equipment manufacturers' requirements for using a flexible and scalable architecture.

In the next phase of the Company's product strategy, management expects to develop a number of products for selected high growth IP-based applications including media gateway, media server, wireless, voice-over-cable and satellite communications. Key for 2005 will be to successfully develop and combine certain hardware and software elements from the Company's product portfolio to form intelligent embedded solutions which add value for application providers in these target markets.

Historically, the Company's growth has been generated through a combination of internal growth and acquisition of new products or complementary technologies. In October 2002, the Company acquired a portion of Intel Corporation's Communications Platform Group for its chassis and computing products. In January 2004, the Company completed the acquisition of the assets of Mapletree Networks to acquire its voice processing technology. The products from both acquisitions have enhanced the Company's product offerings to its customers. The Company continues to focus on acquisitions as an important part of its growth strategy.

There are identifiable risks associated with carrying out the Company's expansive product strategies in the current uncertain economic climate. Many of the Company's end markets are forecasted to show only modest growth in 2005. In order to realize growth in this environment, the Company will have to gain market share from competitors, many of whom are larger, more established companies with greater resources than the Company. However, management believes that based on its analysis of the marketplace and the Company's strengthened and innovative product portfolio, the identified risks are manageable.

If successful, management believes these initiatives will continue to reposition the organization as an important strategic partner with many of its customers, thereby increasing their utilization of the Company's broadened product capabilities.

### Financial Information

Beginning on January 23, 2004, the Company's revenue and expenses reflect the operations of the Voice Technology Group (acquired from Mapletree Networks).

Revenue:  
-----

Revenue in the first quarter 2005 amounted to \$13.2 million, compared to \$15.6 million in the corresponding quarter a year earlier.

Earnings:  
-----

### GAAP Information:

On a GAAP earnings basis, net income for the first quarter 2005 amounted to \$1.0 million, or \$.08 per diluted share based on 13.2 million shares outstanding.

## Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

During the first quarter 2005, the Company recorded a restructuring charge amounting to less than \$.1 million, or \$.00 per diluted share related to cost improvement efforts. Net income for the first quarter 2004 amounted to \$1.6 million, or \$.11 per diluted share based on 13.6 million shares outstanding.

### Non-GAAP Information:

Management believes that the Company's results excluding non-recurring items provide better comparability of its operations as non-recurring items result from facts and circumstances that vary in frequency, amounts and cause. In addition, amounts included as non-recurring items are not utilized by management in its analysis of the operating performance of the Company.

There was no difference between GAAP earnings and non-GAAP earnings in the first quarter 2005. During the first quarter 2004, the Company recorded in-process research and development costs associated with the acquisition of the Voice Technology Group in the amount of \$.2 million, or \$.02 per diluted share. On a non-GAAP basis, excluding the \$.2 million in-process research and development costs, net income for the first quarter 2004 amounted to \$1.8 million, or \$.13 per diluted share based on 13.6 million shares outstanding. A reconciliation of GAAP net income to non-GAAP net income for the first quarter 2004 is as follows:

	2004
Net income, GAAP basis	\$1,557
Add: Non-recurring item - In-process research and development costs	218
Net income, non-GAAP basis	\$1,775

### Liquidity:

Cash, cash equivalents and investments amounted to \$27.3 million and \$25.6 million at March 31, 2005 and December 31, 2004, respectively, and the Company had no long-term debt at either date.

### Centralization of Functions:

In October 2004, management began formulating a plan to reduce annualized expenses by approximately \$2.0 million with a primary focus on centralizing its multi-location operations and streamlining the organization. During the fourth quarter 2004, the Company completed integration of the Voice Technology Group (VTG) sales, marketing and administrative functions into its corporate operations. During the first quarter 2005, the Company completed integration of the accounting functions for VTG and the Computing Products Group into corporate accounting in Rochester, New York and began transitioning the manufacturing operations for these groups to its Rochester headquarters. The manufacturing transition for VTG is expected to be completed during the second quarter 2005 and for Computing Products by the end of the third quarter 2005. During the first quarter 2005, the Company incurred a charge of less than \$.1 million related to these restructuring efforts. Additional charges related to these restructuring actions are expected in the range of \$.05 million to \$.25 million during the remainder of 2005. When this centralization plan is completed, operating expenses are expected to be reduced by \$1.3 million annually and manufacturing overhead (cost of goods) is expected to be reduced by \$.7 million annually. While the Company continues to pursue its centralization plan, some part of these savings will be reinvested to stimulate future growth.

## Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

Forward Looking Guidance for the Second Quarter 2005 (published April 27, 2005):

The following contains forward-looking statements within the meaning of the Securities Act of 1933 and Securities Exchange Act of 1934 and are subject to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995.

The Company provides guidance related to earnings per share expected in future quarters. Any additional information provided, such as revenue forecasts, is provided as supplementary information to the earnings per share guidance.

During weak or uncertain economic periods, the visibility for customers' orders is limited which frequently causes delays in the placement of orders. These factors often result in a substantial portion of the Company's revenue being derived from orders placed within a quarter and shipped in the final month of the same quarter. Unfortunately, forward-looking visibility on customer orders continues to be very limited.

Based upon the current business mix, the current backlog and review of sales forecasts, management expects revenue to be in the range of \$13.0 million to \$14.0 million in the second quarter 2005. Gross margin is expected to be approximately 45.5% to 48.0% and diluted earnings per share in the second quarter is expected to be \$.05 to \$.09, excluding any restructuring charges. Restructuring charges are expected in the range of \$.05 million to \$.25 million during the remainder of 2005. The effective income tax rate for the second quarter is expected to be 29%.

The second quarter's guidance reflects a change in the revenue mix from the first quarter and a temporary increase in manufacturing staffing (to accomplish the manufacturing transition for the computing products). Shipments of computing products and integrated platforms, with lower gross margins than switching and communications products, are expected to increase by more than \$1.5 million in the second quarter, while shipments of switching and communications products are expected to decline by more than \$1.5 million. The forecasted increase in integrated platforms shipments in the second quarter reflects improving traction on the Company's focused strategy. This strategy emphasizes providing customers with more complete solutions which is expected to result in higher sales volumes but lower gross margin levels. The forecasted decrease in switching and communications products reflects a decline and push-out of certain shipments related to 3G deployments by domestic carriers.

### Key Performance Indicators:

The Company's platforms, components, software and service solutions are incorporated into current and next-generation embedded systems infrastructure. Traditionally, design wins have been an important metric for management to judge the Company's product acceptance in its marketplace. Design wins, if implemented, reach production volumes at varying rates, generally beginning twelve to eighteen months after the design win occurs. A variety of risks such as schedule delays, cancellations, changes in customer markets and economic conditions can adversely affect a design win before production is reached, or during deployment.

The Company modified its criteria for the measurement of "design wins" in 2004 to provide greater accuracy in predicting forward looking potential for the Company and to assist in measuring day-to-day execution of product, sales and marketing programs. During the first quarter 2005, the Company was notified of five design wins for its products with each expected to generate greater than \$.5 million of annualized revenue when reaching production volumes. These new design wins were for its integrated platform solutions (with multiple products) (2), individual component design wins for IPnexus access (1) and SEGway (2)

## Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

products. During the first quarter 2004, the Company's metric for design wins included customers that were expected to generate greater than \$1.0 million of annualized revenue when reaching production volumes. Based on this measurement criterion, the Company was notified of four design wins for its products. These 2004 design wins were for its integrated platform solutions (with multiple products) (2), individual component design wins for IPnexus access (1), and SEGway products (1). Not all design wins are expected to result in production orders. Regardless of the changes in the measurement metric, management believes that the growth in the number of design wins for integrated platform solutions over the last twelve months reflects increasing customer demand for more complete platform solutions from a single vendor, such as the Company.

Management believes another key indicator for the Company's business is the volume of orders received from its customers. During weak economic periods, customers' visibility deteriorates causing delays in the placement of orders. While forward-looking visibility on customer orders continues to be very limited, shipments to customers in the first quarter 2005 amounted to \$13.2 million, compared to \$15.6 million in first quarter 2004. Revenue in the first quarter 2005 was impacted by a decline in business from the Company's two largest customers in the first quarter 2004. Shipments to these two customers declined by \$5.0 million, to zero revenue in the first quarter 2005 due to changes in their businesses.

More in-depth discussions of the Company's strategy and financial performance can be found in the Company's Annual Report on Form 10-K and other filings with the Securities and Exchange Commission.

### Quarter Ended March 31, 2005, Compared with the Quarter Ended March 31, 2004

The following table presents the percentage of sales represented by each item in the Company's consolidated statements of income for the periods indicated. The table includes the results of operations of the Voice Technology Group, acquired by the Company in January 2004.

	Three Months Ended March 31,	
	2005	2004
Sales	100.0%	100.0%
Cost of goods sold	49.1	48.7
Gross profit	50.9	51.3
Operating expenses:		
Selling and marketing	11.2	10.5
Research and development	19.4	16.6
General and administrative	10.9	8.7
Restructuring charges	.4	
In-process research and development		1.4
Total operating expenses	41.9	37.2
Income from operations	9.0	14.1
Other income, net	2.2	0.9
Income before income taxes and		

Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

equity in income of unconsolidated company	11.2	15.0
Income tax provision	3.2	5.1
	-----	-----
Income before equity in income of unconsolidated company	8.0	9.9
Equity in income of unconsolidated company		0.1
	-----	-----
Net income	8.0%	10.0%
	=====	=====

Sales. Total revenue for the first quarter 2005 amounted to \$13.2 million, compared to \$15.6 million for the same quarter in 2004, a decrease of 15%. For the first quarter 2005 and 2004, the Voice Technology Group contributed \$.3 million, or 2%, and \$1.2 million, or 8%, to revenue, respectively. In the first quarter 2005, the Company had two customers that each represented greater than 10% of sales, and the four largest customers represented 47% of sales. During the first quarter 2004, the Company had two customers that each comprised greater than 10% of revenue and the Company's four largest customers represented 49% of sales. Shipments to customers outside of the United States represented 33% and 28% of sales during the first quarter 2005 and 2004, respectively.

For the periods indicated, the Company's products are grouped into four distinct categories in one market segment: Communications (network access, signaling and voice) products, Computing products, IPnexus switching products and Other products. Revenue from each product category is expressed as a percentage of sales for the three months ended March 31, 2005 and 2004:

	Three Months Ended March 31,	
	2005	2004
	-----	-----
Communications products	49%	58%
Computing products	20%	30%
IPnexus switching products	30%	11%
Other products	1%	1%
	-----	-----
Total	100%	100%
	=====	=====

Communications products:

Communications products are comprised of network access, SEGway signaling and Voice Technology products. Network access products provide a connection between embedded systems platforms and a variety of networks and are used to control the network and/or process information being transported over networks. Many of the Company's signaling products enable the transport of signaling messages over packet-switched (IP) networks. Voice Technology products enable voice, data and fax processing for communications applications.

Revenue from Communications products amounted to \$6.4 million and \$9.1 million in the first quarter of 2005 and 2004, respectively. The significant decline in revenue during the first quarter 2005, compared to a year earlier, was primarily attributable to (1) one major customer, whose product requirements were \$3.3 million in the first quarter 2004, that unexpectedly ceased purchasing product

## Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

in the second quarter of 2004, and (2) revenue from VTG products decreasing by \$.9 million due to lack of demand. These decreases were partially offset by increased shipments to various customers for 3G deployments for domestic carriers in the first quarter 2005.

### Computing products:

Computing products includes integrated platform solutions, a range of single board computers, a variety of embedded system chassis and associated chassis management products.

Computing products revenue amounted to \$2.7 million in the first quarter 2005, compared to \$4.6 million in the first quarter 2004. The significant decline in revenue for the first quarter 2005, compared to a year earlier, was primarily attributable to one major customer in the amount of \$1.7 million whose product requirements began declining during the second half of 2004 and had ceased purchasing altogether by the end of 2004.

### IPnexus switching products:

The Company's IPnexus switching product family has been designed for the rigorous requirements of the embedded systems that use the industry standard PICMG 2.16 architecture.

Revenue from switching products amounted to \$3.9 million in the first quarter 2005, compared to \$1.7 million in the first quarter 2004. This increase of \$2.2 million is primarily related to increased revenue from one customer in the amount of \$1.7 million.

### Other products:

This revenue is primarily related to legacy products. Many of these products are project oriented and shipments can fluctuate on a quarterly and annual basis. Revenue from these products amounted to \$.1 million and \$.2 million in the first quarter 2005 and 2004, respectively.

Gross profit. Gross profit consists of sales, less cost of goods sold including material costs, manufacturing expenses, depreciation, amortization of software development costs, and expenses associated with engineering contracts and the technical support function. Gross margin was 50.9% and 51.3% of sales in the first quarter 2005 and 2004, respectively. The change in the product mix from quarter-to-quarter resulted in an improvement in gross margin, which was more than offset by a decline in the volume of shipments, which caused the fixed manufacturing overhead to be spread over fewer units, thereby reducing the overall gross margin.

Total Operating Expenses. Total operating expenses in the first quarter 2005 amounted to \$5.5 million, compared to \$5.8 million in 2004. For 2004, the operating expenses of the Voice Technology Group (VTG) are included from the date of acquisition on January 23, 2004. During the third quarter 2004, management began formulating plans to reduce annualized expenses by approximately \$2.0 million with a primary focus on centralizing its multi-location operations and streamlining the organization. When this centralization plan is completed in 2005, operating expenses are expected to be reduced by \$1.3 million annually and manufacturing overhead (cost of goods) is expected to be reduced by \$.7 million.

Selling and marketing expenses were \$1.5 million and \$1.6 million for the first quarter 2005 and 2004, respectively. Selling and marketing expense in the first quarter 2005 reflects expenses for VTG for an entire quarter and a decrease in selling and marketing expense attributable to staff reductions resulting from the Company's effort to centralize operations.

## Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

Research and development expenses were \$2.5 million and \$2.6 million in the first quarter 2005 and 2004, respectively. Research and development expense in the first quarter 2005 reflects expenses for VTG for an entire quarter being offset by increased capitalized software development costs. The Company capitalizes certain software development costs, which reduces the amount of software development charged to operating expenses. Amounts capitalized were \$.6 million and \$.5 million during the first quarter 2005 and 2004, respectively.

General and administrative expenses were \$1.4 million in the first quarter 2005, compared to \$1.3 million in the first quarter 2004. General and administrative expense in the first quarter 2005 reflects expenses for VTG for an entire quarter as well as higher corporate governance costs in 2005.

Restructuring charges amounted to \$.1 million in the first quarter 2005, compared to no restructuring charges during the first quarter 2004. Restructuring charges in the first quarter 2005 relate primarily to severance payments associated with the Company's efforts to centralize its operations.

In-process research and development expense amounted to zero and \$.2 million for the first quarter 2005 and 2004, respectively. This amount represented a charge for in-process research and development costs associated with the Mapletree Networks acquisition that were expensed in accordance with Financial Accounting Standards Board Interpretation No. 4 "Applicability of SFAS No. 2 to Business Combinations Accounted for by the Purchase Method." This charge relates to research and development projects that had not reached technological feasibility at the time of the acquisition.

Other Income, net. Other income consists primarily of interest income. The Company's funds are primarily invested in high quality auction rate municipal securities. Interest rates were significantly higher in the first quarter 2005, compared to the first quarter 2004, resulting in increased interest income. Also contributing to higher interest income was an increase in interest from a note receivable from an unconsolidated company based upon an increase in the principal amount.

Income taxes. The Company's effective income tax rate is a combination of federal, state and foreign tax rates and is generally lower than statutory rates because it includes benefits derived from the Company's international operations, research activities, tax exempt interest and foreign sales. For the first quarter 2005 and 2004, the Company's effective tax rate was 29% and 34%, respectively. The decrease in the effective tax rate from the first quarter 2004 to the first quarter 2005 was a result of changes in certain permanent items. On October 22, 2004, President Bush signed into law the American Jobs Creation Act of 2004 (H.R. 4520). The Act contains numerous corporate tax provisions which could affect the Company's current and future tax provisions. The Company is currently assessing any potential impact of these provisions.

Equity in Income of Unconsolidated Company. In the third quarter 2004, the Company sold its ownership interest in Momentum Computer, Inc., a developer of specialized single board computer products. During the first quarter 2004, the Company's allocation of Momentum's income amounted to \$.01 million.

### LIQUIDITY AND CAPITAL RESOURCES

The Company's primary source of liquidity included cash, cash equivalents and investments which totaled \$27.3 million at March 31, 2005. The Company had working capital of \$43.0 million and \$41.6 million at March 31, 2005 and December 31, 2004, respectively.

Cash provided by operating activities amounted to \$2.0 million for the first quarter 2005. This amount included net income of \$1.0 million, non-cash charges

## Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

related to depreciation and amortization of \$.6 million, and the reserve for inventory obsolescence of \$.4 million. Cash used in operations due to changes in operating assets and liabilities included an increase in accounts receivable of \$1.0 million. A decrease in prepaid expenses of \$.5 million, and an increase in accounts payable and accrued expenses of \$.4 million both generated operating cash during the first quarter 2005.

Cash generated by investing activities during the first quarter 2005 totaled \$1.2 million. This cash was generated by the net proceeds from the purchases and sales of auction rate municipal securities of \$1.9 million, offset by the capitalization of software development costs amounting to \$.6 million.

Cash provided by financing activities amounted to \$.3 million in the first quarter 2005 resulting from the exercise of stock options.

### Off-Balance Sheet Arrangements:

The Company did not enter into any off-balance sheet arrangements during the first quarter 2005.

### Contractual Obligations:

The Company did not enter into any other significant contractual obligations during the first quarter 2005.

### Current Position:

Assuming there is no significant change in the Company's business, management believes that its current cash, cash equivalents and investments together with cash generated from operations should be sufficient to meet the Company's anticipated operating needs, including working capital and capital expenditure requirements, for at least the next twelve months. However, management is continuing its strategic acquisition program to further accelerate its growth and market penetration efforts. These efforts could have an impact on the Company's working capital, liquidity or capital resources, and the Company may need to raise additional capital to facilitate these efforts.

### Recently Issued Accounting Pronouncements

In December 2004, SFAS No. 123 "Accounting for Stock-Based Compensation (Revised 2004)" was issued. This statement establishes standards for the accounting for transactions in which an entity exchanges its equity instruments for goods or services. This statement requires an entity to measure the cost of employee services received in exchange for an award of equity instruments, based on the fair value of the award at the grant date. That cost will be recognized over the period during which an employee is required to provide service in exchange for the award. The effective date of this statement was extended by the Securities and Exchange Commission and will be effective for the Company beginning January 1, 2006. As of the required effective date, all entities that used the fair-value-based method for either recognition or disclosure under SFAS No. 123 may apply this statement using a modified version of prospective application. An alternative method of application is available under SFAS No. 123R. Under the modified version of prospective application compensation cost is recognized for the portion of outstanding stock-based awards for which the requisite service has not yet been rendered. The Company is currently assessing the impact this statement will have on its financial statements.

In November 2004, the FASB issued SFAS No. 151, "Inventory Costs - An Amendment of ARB No. 43, Chapter 4." SFAS No. 151 states that abnormal amounts of idle facility expense, freight, handling costs, and wasted material (spoilage) should be recognized as current-period charges. Additionally, SFAS No. 151 requires that allocation of fixed production overheads to the costs of conversion be

## Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

based on the normal capacity of the production facilities. The Company is required to adopt SFAS No. 151 effective January 1, 2006. The Company does not expect the adoption of SFAS No. 151 will have a material impact on its consolidated results of operations and financial condition.

In December 2004, the FASB issued SFAS No. 153, "Exchanges of Nonmonetary Assets - An Amendment of APB Opinion No. 29, Accounting for Nonmonetary Transactions." SFAS No. 153 is based on the principle that nonmonetary asset exchanges should be recorded and measured at the fair value of the assets exchanged, with certain exceptions. This standard requires exchanges of productive assets to be accounted for at fair value, rather than at carryover basis, unless (1) neither the asset received nor the asset surrendered has a fair value that is determinable within reasonable limits or (2) the transactions lack commercial substance. SFAS No. 153 specifies that a nonmonetary exchange has commercial substance if the future cash flows of the entity are expected to change significantly as a result of the exchange. The Company is required to adopt SFAS No. 153 effective for its fiscal quarter beginning after June 15, 2005, and does not expect the adoption of SFAS No. 153 will have a material impact on its consolidated results of operations and financial condition.

### FORWARD-LOOKING STATEMENTS AND RISK FACTORS

This Quarterly Report on Form 10-Q contains forward-looking statements, which reflect the Company's current views with respect to future events and financial performance, within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 and is subject to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These forward-looking statements are subject to certain risks and uncertainties, including those identified below, which could cause actual results to differ materially from historical results or those anticipated. The words "believes," "anticipates," "plans," "may," "intend," "estimate," "will," "should," "could," "feels," "is optimistic," "expects," and other expressions which indicate future events and trends also identify forward-looking statements. However, the absence of such words does not mean that a statement is not forward-looking.

The Company's future operating results are subject to various risks and uncertainties and could differ materially from those discussed in the forward-looking statements and may be affected by various trends and factors which are beyond the Company's control. These risks and uncertainties include, among other factors, general business and economic conditions, rapid technological changes accompanied by frequent new product introductions, competitive pressures, dependence on key customers, the attainment of design wins, fluctuations in quarterly and annual results, the reliance on a limited number of third party suppliers, limitations of the Company's manufacturing arrangements, the protection of the Company's proprietary technology, the dependence on key personnel, changes in critical accounting estimates, potential delays associated with the purchase and implementation of an advanced planning and scheduling system, and potential impairments of investments. These statements should be read in conjunction with the audited Consolidated Financial Statements, the Notes thereto, and Management's Discussion and Analysis of Financial Condition and Results of Operations of the Company as of December 31, 2004, as reported in its Annual Report on Form 10-K, and other documents as filed with the Securities and Exchange Commission.

Stockholders are cautioned not to place undue reliance on the forward-looking statements which speak as of the date of this Quarterly Report or the date of the documents incorporated by reference in this Quarterly Report.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company is exposed to various market risks in the normal course of business, primarily interest rate risk and changes in the market value of its investments

## Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

and believes its exposure to such risk is minimal. The Company's investments are made in accordance with the Company's investment policy and primarily consist of auction rate municipal securities. The Company is also subject to foreign exchange risk related to its operations in Ottawa, Canada. The Company believes that its exposure to foreign currency risk is minimal. The Company does not participate in the investment of derivative financial instruments.

### ITEM 4. CONTROLS AND PROCEDURES

#### A. Evaluation of Disclosure Controls and Procedures

The Company's Chief Executive Officer and its Chief Financial Officer have evaluated the Company's disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) as of the end of the period covered by this quarterly report. Based on this evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of such date.

#### B. Changes in Internal Controls Over Financial Reporting

During the first quarter 2005, the Company completed the integration of the ERP systems and accounting functions of the Company's Voice Technology Group and Computing Products Group into the corporate ERP system and accounting function in Rochester, New York. The Company's Chief Executive Officer and Chief Financial Officer evaluated these changes and concluded that the changes have not materially affected, or are not reasonably likely to materially affect, the Company's internal controls over financial reporting.

## PART II. OTHER INFORMATION

### ITEM 6. EXHIBITS

#### A. Exhibits

- 31.1 Certification of Chief Executive Officer
- 31.2 Certification of Chief Financial Officer
- 32.1 Section 1350 Certification

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PERFORMANCE TECHNOLOGIES, INCORPORATED

May 10, 2005

By: /s/ Donald L. Turrell

-----  
Donald L. Turrell

Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

President and  
Chief Executive Officer

May 10, 2005

By: /s/ Dorrance W. Lamb

-----  
Dorrance W. Lamb  
Chief Financial Officer and  
Vice President of Finance

Exhibit 31.1

Certification of Chief Executive Officer

I, Donald L. Turrell certify that:

1. I have reviewed this quarterly report on Form 10-Q of Performance Technologies, Incorporated;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

- d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's first fiscal quarter) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 10, 2005

By: /s/ Donald L. Turrell

-----  
Donald L. Turrell  
Chief Executive Officer

Exhibit 31.2

Certification of Chief Financial Officer

I, Dorrance W. Lamb certify that:

1. I have reviewed this quarterly report on Form 10-Q of Performance Technologies, Incorporated;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our

Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

- supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's first fiscal quarter) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 10, 2005

By: /s/ Dorrance W. Lamb

-----  
Dorrance W. Lamb  
Chief Financial Officer

Exhibit 32.1

Section 1350 Certification

Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 ("Section 906"), Donald L. Turrell and Dorrance W. Lamb, the Chief Executive Officer and Chief Financial Officer, respectively, of Performance Technologies, Incorporated, certify that (i) the quarterly report on Form 10-Q for the quarter ended March 31, 2005 fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and (ii) the information contained in such report fairly presents, in all material respects, the financial condition and results of operations of

Edgar Filing: PERFORMANCE TECHNOLOGIES INC \DE\ - Form 10-Q

Performance Technologies, Incorporated.

A signed original of this written statement required by Section 906 has been provided to Performance Technologies, Incorporated and will be retained by Performance Technologies, Incorporated and furnished to the Securities and Exchange Commission or its staff upon request.

Date: May 10, 2005

By:/s/ Donald L. Turrell

-----  
Donald L. Turrell  
President and Chief  
Executive Officer

Date: May 10, 2005

By:/s/ Dorrance W. Lamb

-----  
Dorrance W. Lamb  
Chief Financial Officer and  
Vice President of Finance